### Executive's Recommended Biennial Budget 2024-2025

Cuyahoga County Fiscal Office Office of Budget & Management Committee of the Whole October 11, 2023



#### 2024-2025 Budget Process

- Developed the base budget
- Met with all departments
- Reviewed departmental Decision Items (ODIs)
- Approved ODIs based on priority and resources
- Recommending a balanced budget

Budget Book Pages 5-6



#### 2024-2025 Base Budget

#### Budget Book Pages 5-6

#### Base Budget parameters:

- Salaries budgeted at Pay Period 12 plus 2% COLA
   Pay Period 12 included 7,006 FTEs (277 more than 12/31/22)
- Employer Share of Health Care increased 5%
- No changes for Attrition or Overtime

  Sheriff's budget included \$6 million for mandatory overtime
- Other Expenses budgeted at 2022 actuals
- Realignment of departmental expenses
   Moved Development staff to Housing
   Moved IT Multi-Media staff to Communications
- Additional funding for Controlled Costs
   Indirect, Space Maintenance, Security
- Funding for Tuition Reimbursement



#### 2024-2025 Decision Items (ODIs)

Budget Book Appendix C Pages 55-73

- 38 Decision Items (ODIs) submitted by departments
- ODIs totaled \$306 million over the biennium
  - General Fund \$135 million
  - HHS Levy \$55 million
  - SRF \$116 million
- ODIs were for vacancies, new staff, contracts, controlled charges and other expenses
- ODIs totaling \$173.7 million were approved over the biennium
  - General Fund \$60.8 million
  - HHS Levy \$10.3 million
  - SRF \$102.6 million



# 2024-2025 Approved Decision Items (ODIs) impacting GF & HHS Levy

Department	Initiative	Annual Funding Level
Housing	Creation of the Department of Housing & Community Development to assist in removing the barriers to affordable housing	\$0.7 million
Information Technology	Additional resources for Information Technology including VOIP, Disaster Recovery and Response, Data Security and Microsoft Licenses	\$2.4 million
Law	Increased funding for insurance premiums	\$1.2 million
Juvenile Court	Funding to attract and hire 26 additional Detention Officers at the Juvenile Court Detention Center Increased funding for Assigned Counsel	\$2.1 million \$1.9 million
Common Pleas	Increased funding for Assigned Counsel	\$2.9 million
Prosecutor	Funding for wage rate adjustment for Prosecutor's Office staff	\$0.7 million
Sheriff	Additional Jail funding for:	\$2.5 million \$1.0 million \$2.0 million \$3.0 million



# 2024-2025 Approved Decision Items (ODIs) impacting GF & HHS Levy

		Annual Funding
Department	Initiative	Level
Health & Human	Additional funding for:  40 additional Social Service Workers (DCFS)  40 additional Caseworkers (CJFS)  Foster Care and Kinship Care (DCFS)  SNAP and TANF programs (CJFS)  Cooperative Agreement with Courts (CSEA)  Fatherhood contracts (CSEA)	\$3.0 million \$2.2 million \$6.0 million \$5.2 million \$1.4 million \$0.1 million
Services	<ul> <li>Service Coordination (FCFC)</li> <li>Homeless shelter operations</li> <li>Universal Pre-Kindergarten (UPK)</li> <li>Re-Entry Services</li> <li>Community Support Services Program CSSP, Options and Adult Protective Services (APS) (DSAS)</li> </ul>	\$1.0 million \$2.6 million \$2.1 million \$0.9 million \$1.3 million
Development	Funding for Western Reserve Debt Service	\$4.6 million
Public Works	Increased funding for Capital Improvements Increased funding for County Hotel renovations (Guest Rooms) Funding for development of County's Public Utility (Microgrid)	\$3.2 million \$10.0 million (2025) \$175,000



# 2024-2025 Approved Decision Items (ODIs) impacting SRFs

		Annual Funding
Department	Initiative	Level
<b>Board of Revision</b>	Space Maintenance & Maintenance fee complaint system	\$0.1 million
Common Pleas	Expected projects	\$1.4 million
Common Pleas	Increase for Adantra & AMS Scram contracts	\$0.3 million
Fiscal-REA	Increase for sexennial appraisal (Lease/space, postage, mileage,	\$3.5 million
FISCAI-NEA	equipment)	75.5
Fiscal-DTAC	7 Inquiries Assistants, 2 Administrative Assistants, postage	\$0.7 million
Fiscal-Tax Prepay	2 staff, F&E scanners	\$0.1 million
U Danasan	2,500 Wellness Program water bottles	
Human Resources- Wellness	Outfit HQ Wellness Rooms	\$0.3 million
vveiiiless	Wellness Incentive Fitbit Giveaway	
Public Safety-	Personnel	\$0.3 million
Wireless 911	911 contracts	\$0.1 million
Public Works-	Airport Manager vacancy	¢0.2 million
Airport	2 Operation Technicians	\$0.2 million



### 2024-2025 Approved Decision Items (ODIs)

		Annual Funding
Department	Initiative	Level
	Debt Services for Huntington Park Garage	\$1.4 million
Dublic Weeks	Utilities-Electricity	\$3.7 million
Public Works- Facilities	Fleet Services chargebacks	\$0.1 million
racincies	Gas contract	\$1.2 million
	Vehicle purchases	\$0.6 million
	Capital project-Irishtown Bend	\$0.8 million
Public Works-Road	ODOT-OPWC projects	\$5.3 million
& Bridge	ODOT project-North Marginal Road	\$1.2 million
	Prior year encumbrances for active projects	\$10 million
	New Commissary Account	\$1.5 million
Sheriff	Cost Allocation software, Handheld Radios, IPS contract	\$0.5 million
	Security Cameras	\$0.8 million
Solid Waste		
District	5 Year Plan Update and increases for grants to municipalities	\$0.5 million
Workforce	Tuition Reimbursement (ITAs)	\$0.9 million
Development	Contracts	\$0.5 million
Development	Outreach and Communications	\$0.1 million



### 2024-2025 General Fund Budget

	2024	2025
	Recommended	Recommended
Revenue/Expenditure	Budget	Budget
Total Operating Revenue	599,236,192	614,137,351
Total Operating Expenditures	599,231,056	614,127,732
Operating Surplus	5,136	9,619

Budget Book Pages 6 & 23

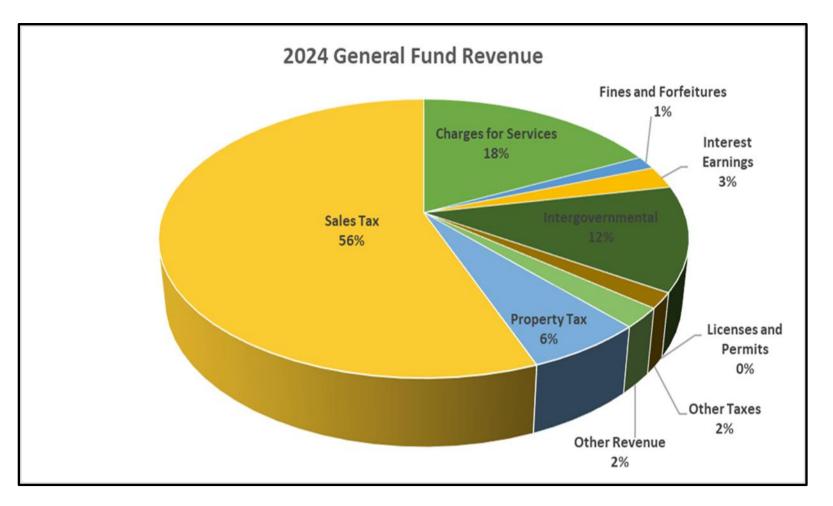


#### 2024-2025 General Fund Revenue

	2024	2025
	Recommended	Recommended
Revenue	Budget	Budget
Charges for Services	105,650,856	108,969,352
Fines & Forfeitures	9,273,342	9,341,198
Interest Earnings	15,646,730	16,052,967
Intergovernmental	70,120,701	70,333,601
License & Permits	120,720	120,720
Other Revenue	13,760,854	4,431,554
Other Taxes	10,663,212	10,888,421
Property Taxes	36,489,554	37,764,032
Sales Taxes	337,510,723	356,235,506
Total	599,236,692	614,137,351



#### 2024-2025 General Fund Revenue %





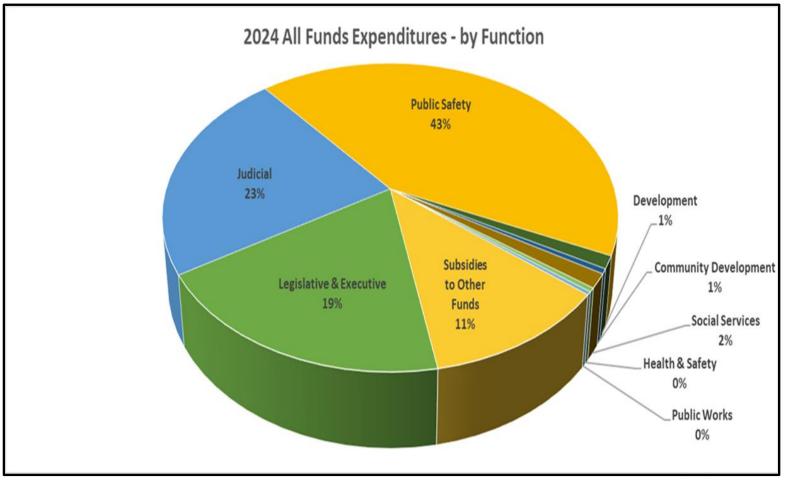
#### 2024-2025 General Fund Expenditures

	2024	2025
	Recommended	Recommended
<b>Budget Line</b>	Budget	Budget
Personnel Services	346,256,662	352,593,052
Other Expenditures	184,581,398	193,449,096
Subsidies	68,392,997	68,085,584
Total	599,231,057	614,127,732

Budget Book Pages 23-25



#### 2024-2025 General Fund Expenditures %





#### 2024-2025 General Fund Cash Reserves

	2024	2025
	Recommended	Recommended
Project	Budget	Projection
County Hotel (Capital)	7,000,000	0
General Fund Reserves	7,000,000	0

Budget Book Pages 12-13 & 23



#### 2024-2025 General Fund Ending Cash Balance

	2024	2025
	Recommended	Recommended
	Budget	Budget
Estimated Beginning Cash Balance (2nd Qtr.)	218,718,676	218,723,812
Operating Revenue	599,236,192	614,137,351
Operating Expenditures	530,838,059	546,042,148
Subsidies	68,392,997	68,085,584
Estimated Ending Cash Balance	218,723,812	218,733,431

Budget Book Pages 6 & 23



### 2024-2025 HHS Levy Fund Budget

	2024	2025
	Recommended	Recommended
Revenue/Expenditure	Budget	Budget
Total Operating Revenue	281,076,624	281,076,624
Total Other Expenses & Subsidies	281,010,477	281,270,047
Operating Surplus	66,147	(193,423)

Budget Book Pages 13 & 26



#### 2024-2025 HHS Levy Fund Revenue

	2024	2025
	Recommended	Recommended
Revenue	Budget	Budget
Intergovernmental	16,065,670	16,065,670
Property Taxes	265,010,954	265,010,954
Total	281,076,624	281,076,624

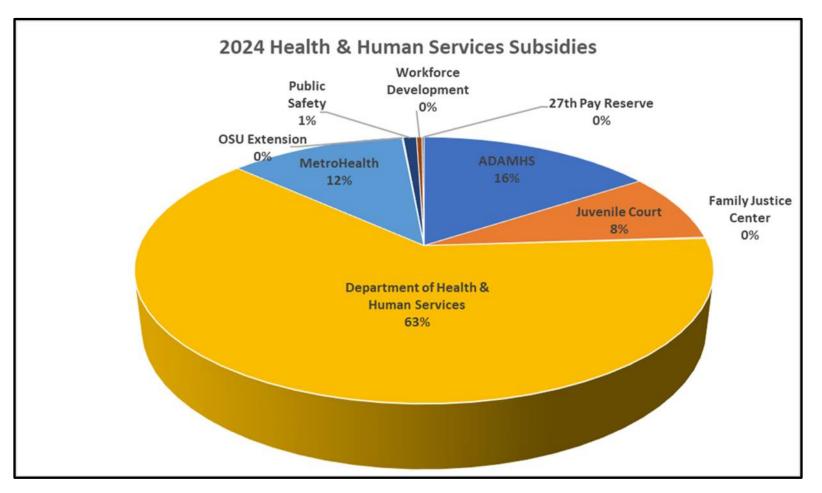


#### 2024-2025 HHS Levy Fund Subsidies

	2024	2025
	Recommended	Recommended
Department	Budget	Projection
ADAMHS	43,463,660	43,463,660
Common Pleas-Juvenile Division	21,685,379	21,997,807
Common Pleas-TASC	1,191,373	1,220,659
Family Justice Center	393,586	398,408
Fiscal-Tax	4,165,004	4,165,004
HHS Administration	3,017,012	3,188,914
HHS CJFS	7,503,415	7,617,452
HHS CSEA	7,704,824	7,892,164
HHS DCFS	89,624,445	88,531,638
HHS DSAS	25,900,092	26,301,601
HHS Early Childhood	17,870,926	17,893,482
HHS FCFC	5,147,002	5,172,701
HHS Homeless	13,814,847	13,831,968
HHS Other Programs	204,264	204,264
HHS Re-Entry	2,771,165	2,785,596
MetroHealth	32,472,000	32,472,000
Ohio State Extension	222,300	222,300
Public Safety-Witness Victims	2,469,949	2,513,411
Workforce Development	1,000,000	1,000,000
27th Pay Reserve	389,233	397,018
Total HHS Levy Subsidies	281,010,476	281,270,047



#### 2024-2025 HHS Levy Fund Subsidy %





#### 2024-2025 HHS Levy Fund Ending Cash Balance

	2024	2025
	Recommended	Recommended
	Budget	Budget
Estimated Beginning Cash Balance (2nd Qtr.)	30,452,404	30,518,551
Operating Revenue	281,076,624	281,076,624
Other Expenses & Subsidies	281,010,477	281,270,047
Estimated Ending Cash Balance	30,518,551	30,325,128

Budget Book Pages 13 & 26



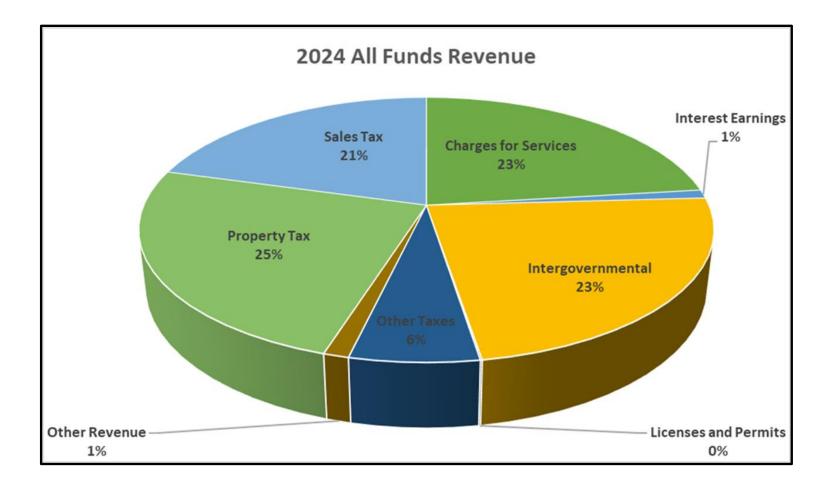
### 2024-2025 All Funds Budget

	2024	2025
	Recommended	Recommended
Revenue/Expenditure	Budget	Budget
Total Operating Revenue	1,692,188,338	1,715,783,271
Total Operating Expenditures	1,632,392,230	1,650,746,536
Operating Surplus	59,796,108	65,036,735

Budget Book Pages 15 & 21

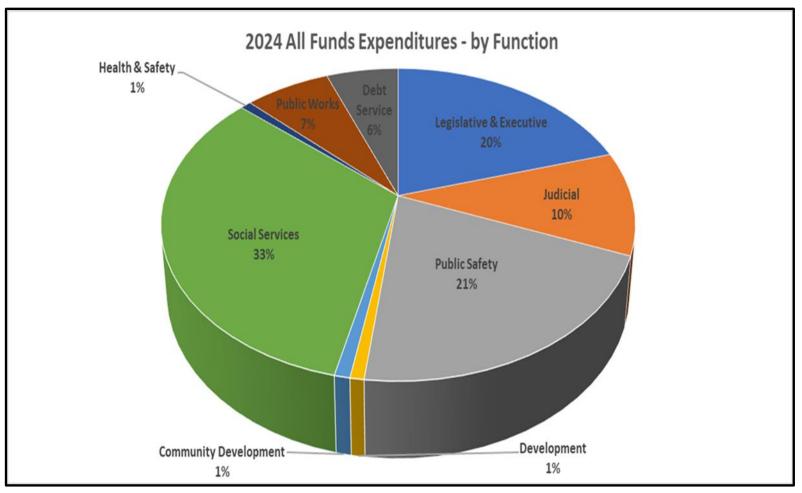


#### 2024-2025 All Funds Revenue %





#### 2024-2025 All Funds Expenditures %





#### 2024-2025 All Funds Ending Cash Balance

	2024	2025
	Recommended	Recommended
	Budget	Budget
Estimated Beginning Cash Balance (2nd Qtr.)	1,088,045,522	1,147,841,630
Operating Revenue	1,692,188,338	1,715,783,271
Operating Expenditures	1,632,392,230	1,650,746,536
Estimated Ending Cash Balance	1,147,841,630	1,212,878,365

Budget Book Pages 15 & 21



#### 2024-2025 Capital Improvements Plan (CIP)

Budget Book Appendix G Pages 171-177

	2024			
	Estimated	General	Road & Bridge	Special
Department/Division	<b>Project Cost</b>	Fund	Fund	Revenue
Public Works-Facilities	28,999,083	28,999,083		
Public Works-Airport	10,732,315	3,105,000		7,627,315
Public Works-Road & Bridge	51,323,893		20,374,954	30,948,939
Information Technology	4,220,000	4,430,000		
Total	95,275,291	36,534,083	20,374,954	38,576,254

	2025			
	Estimated	General	Road & Bridge	Special
Department/Division	<b>Project Cost</b>	Fund	Fund	Revenue
Public Works-Facilities	53,254,551	53,254,551		
Public Works-Airport	10,429,315	100,000		10,429,315
Public Works-Road & Bridge	127,855,725		33,984,901	93,870,824
Information Technology	4,430,000	4,430,000		
Total	195,969,591	57,784,551	33,984,901	104,300,139

Public Works-Facilities projects are funded solely by General Fund

Public Works-Airport projects are funded primarily with FAA and ODOT dollars

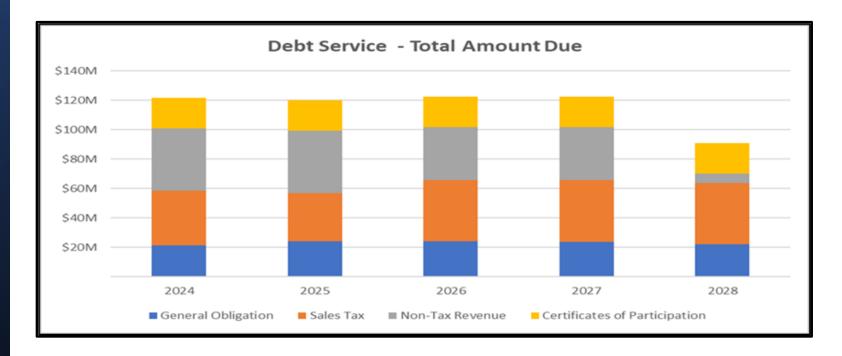
Public Works-Road & Bridge projects are funded with federal, state and local (license fees) dollars

Information Services projects are funded solely by General Fund



#### 2024-2025 Debt Service

Budget Book Appendix E Pages 128-137



As of January 1, 2024, \$1.2 billion in outstanding debt (principal and interest)

2024 Budget includes \$91 million for debt service

2025 Budget includes \$88 million for debt service



## 2024-2025 Board of Developmental Disabilities

Budget Book Page 76

	2024	2025
	Recommended	Recommended
Budget Line	Budget	Budget
Personnel Services	54,542,983	55,932,631
Other Expenditures	77,049,051	77,049,051
Total	131,592,034	132,981,682
FTEs	495	495

BODD provides support and services to people with developmental disabilities of all ages

Primary revenue source is 3.9 mills continuous levy passed back in 2005 which generates approximately \$107 million annually

The recommended 2024 and 2025 budgets reflects flat funding and FTE counts

Board will approve budget in late October



#### 2024-2025 Law Library Resources Board

	Recommended	Recommended
Budget Line	Budget	Budget
Personnel Services	314,308	321,909
Other Expenditures	172,168	172,168
Total	486,476	494,077
FTEs	3	3
Decision Item		

Decision Item		
Personnel Services	16,000	16,000
Other Expenditures	(16,000)	(16,000)

2024

Law Library provides and manages legal, research and library resources for municipalities and courts within Cuyahoga County

Law Library is solely supported by fines and fees from speeding tickets (no General Fund support)

County provides space at no cost

The recommended budget for 2024 and 2025 reflects flat funding and FTE counts

One Decision Item (ODI) to realign \$16k from Other Expenses to Personal Services which is included in this budget



2025

## 2024-2025 Fiscal Office Consumer Affairs

	2024	2025
	Recommended	Recommended
Budget Line	Budget	Budget
Personnel Services	872,607	894,970
Other Expenditures	41,877	41,877
Total	914,484	936,847

The Department of Consumer Affairs' mission is to make sure people who live or shop in Cuyahoga County get what they pay for

Funded primarily by General Fund

Consumer Affairs is a division of the Fiscal Office, Mike Chambers will discuss further during the Fiscal Office Budget Hearing

No Departmental Page



## 2024-2025 Fiscal Office Solid Waste Management District

Budget Book Page 123

	2024	2025
	Recommended	Recommended
Budget Line	Budget	Budget
Personnel Services	716,149	734,288
Other Expenditures	1,430,178	1,321,879
Total	2,146,327	2,056,167
FTEs	7	7

The Cuyahoga County Solid Waste District is the leading resource for information, expertise and programs that support sustainable materials management and reduce the environmental impact of waste. The District is governed by a Board of Directors and is advised by a Solid Waste Policy Committee.

Funded 100% by revenue generated from waste generation fees (no General Fund support)

The recommended 2024 and 2025 budgets reflects flat funding and FTE counts

This is the budget the Board will adopt later this year



#### 2024-2025 Regional Collaboration

	2024	2025
	Recommended	Recommended
Budget Line	Budget	Budget
Personnel Services	278,155	284,811
Other Expenditures	3,583	3,583
Total	281,738	288,394
FTEs	2	2

The Division of Regional Collaboration was established to support cost savings and cooperation between municipalities within the County and the County itself.

Solely funded by General Fund.

The recommended 2024 and 2025 budget reflects flat funding and FTE counts.



#### 2024-2025 Soldiers' and Sailors' Monument

Budget Book Page 122

	2024	2025
	Recommended	Recommended
<b>Budget Line</b>	Budget	Budget
Personnel Services	195,765	200,227
Other Expenditures	19,669	19,669
Total	215,434	219,896
FTEs	6	6

Decision Item	507	507
Training for staff		

This department operates, maintains and preserves the Soldiers' and Sailors' Monument.

This monument honors and memorializes Cuyahoga County Veteran's patriotic services during the Civil War.

Solely supported by General Fund

The recommend budget for 2024 and 2025 reflects flat funding and FTE counts

One Decision Item (ODI) was submitted for training for staff. The ODI is not included in this budget.



#### 2024-2025 Ohio State University Extension

	2024	2025	
	Recommended	Recommended	
Budget Line	Budget	Budget	
Personnel Services	0	0	
Other Expenditures	222,300	222,300	
Total	222,300	222,300	

Decision Item	28,000	28,000
Maintain current staff level & space		

OSU Extension creates opportunities for people to explore how science-based knowledge can improve social, economic and environmental conditions.

Budget is solely supported by Health and Human Services Levy Funding

The recommended budget for 2024 and 2025 reflects flat funding.

One Decision Item was submitted requesting funding to maintain current staff and space. This ODI is not included in this budget.



## 2024-2025 Fiscal Office Board of Revision

	2024	2025
	Recommended	Recommended
<b>Budget Line</b>	Budget	Budget
Personnel Services	2,291,054	2,347,143
Other Expenditures	630,437	730,437
Total	2,921,491	3,077,580
FTEs	22	22

Decision Items	120,579	139,659
Space Maintenance		
Complaint System		

Board of Revision hears property valuation complaints

Solely supported by Real Estate Assessment (REA) Fund (no General Fund support)

The recommended 2024 and 2025 budget reflects flat funding and FTE counts.

One Decision Item was submitted for Space Maintenance and the annual maintenance fee for the Board's complaint system. The ODI is included in this budget

