CLEVELAND MEDICAL MART & CONVENTION CENTER





#### Project Update November 9, 2011



Presented by Jeffrey R. Appelbaum

# **Project Summary**

#### Project Scope

- Building Size -- 1,003,000 sf
- Site Area -- 14.6 Acres
- Development Budget--\$465M
- Construction Schedule
  - Construction Start Date- January 3, 2011
  - Substantial Completion Date August 31, 2013
- Project Components
  - Convention Center
    - 767,000 sf under Malls B and C
      - 230,000 sf high quality exhibit hall space
      - 60,000 sf high tech, flexible meeting room space
      - 31,000 sf column free ballroom space
  - Medical Mart
    - 235,000 sf at St. Clair and Ontario
      - 100,000 sf permanent show room space
      - 11,000 sf junior ballroom
      - 2,000 sf retail
  - Mall B and C Hardscape and Softscape





### Design Update

# 100% Construction Document Set Conditional approval issued

Final interior alternates to be incorporated

#### **Construction Update**

- On schedule for August 31, 2013 Substantial Completion
- Through 10/31/2011, \$94.6 M of construction in place (\$11.9 M during month of October)
- Project is 27% complete based on billings to date for Work in Place and Stored Materials
- 45 of 54 Bid packages have been awarded
- On schedule to receive LEED Silver Certification

### **Construction Update**

#### Medical Mart

- Foundations are complete
- Structural steel has been erected on the north side of the Medical Mart up to the 2<sup>nd</sup> Floor level
- Structural steel is currently being erected over the future junior ballroom.
- Metal floor decking installation has commenced











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#### **Construction Update**

#### South of Lakeside

- Structural steel at the east concourse is complete
- East Mall Drive metal decking has been installed
- The first of three concrete pours for East Mall Drive is scheduled for Friday
- MEP rough-in continues in support areas such as restrooms, mechanical rooms, and storage
- Final section of foundation wall along St. Clair was poured Tuesday
- Shear walls have started in the loading dock
- Formwork for the concourse level above the loading dock is underway



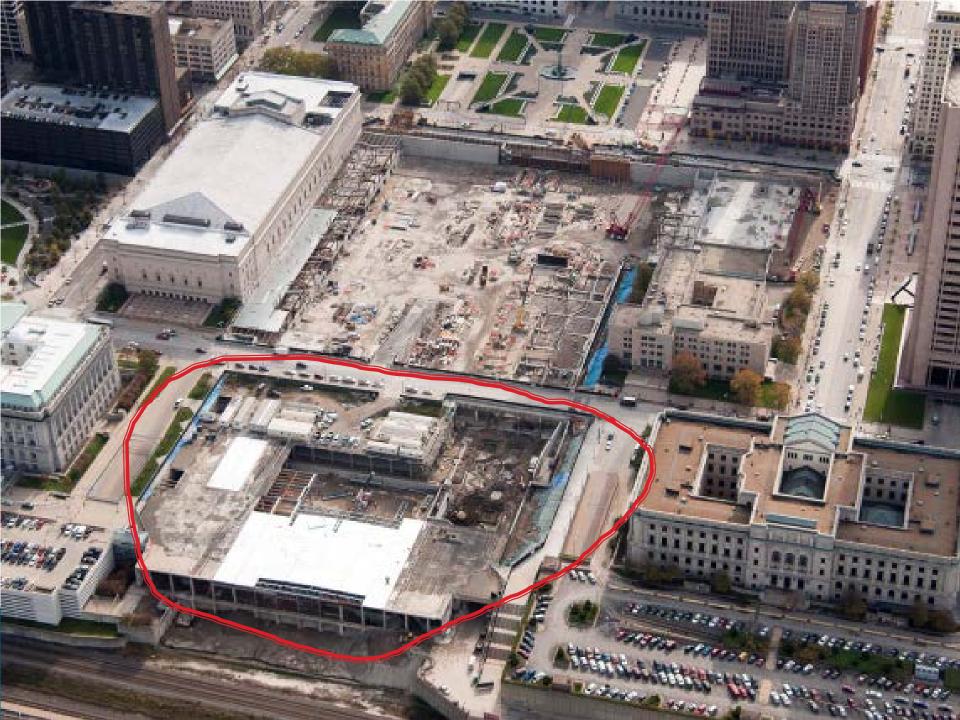




#### **Construction Update**

#### North of Lakeside

- Ballroom & pre-function trusses are complete
- Metal decking is nearly complete over the ballroom & pre-function space
- Construction of masonry stairwells is underway







### Risk Management List

- St. Clair Crack
- Methane Collection
- West 3d Street Elevated Roadway
- Tree Species

# The St. Clair Avenue Crack

- Temporary Repairs
  - Agreement reached with City as to Scope
  - Resurfacing begins today; complete by end of week (weather permitting)
- Final Repairs in 2013
- No cost to County

## Methane Gas Collection

- Investigation of Collection System Design Underway
- Cost to be covered by Developer's Contingency

## Driveway between West 3d Street and Loading Dock

- Deck replacement commences this week
- Probable Cost -- \$1.6 M
- MMPI to fund out of its contingency; MMPI has withdrawn request for County funding subject to reservation of rights
- County position: This is an MMPI responsibility

#### **Tree Species**

The original design intent for the promenade trees on Mall B & C envisioned the use of the American Elm. In late July, a local American Elm tree was positively identified with Dutch Elm Disease. Previously, American Elm was believed to be disease resistant to Dutch Elm Disease.

 The landscape architects have selected the London Planetree as a substitute to the American Elm. The London Planetree is very similar in height and canopy and is commonly used in urban applications.



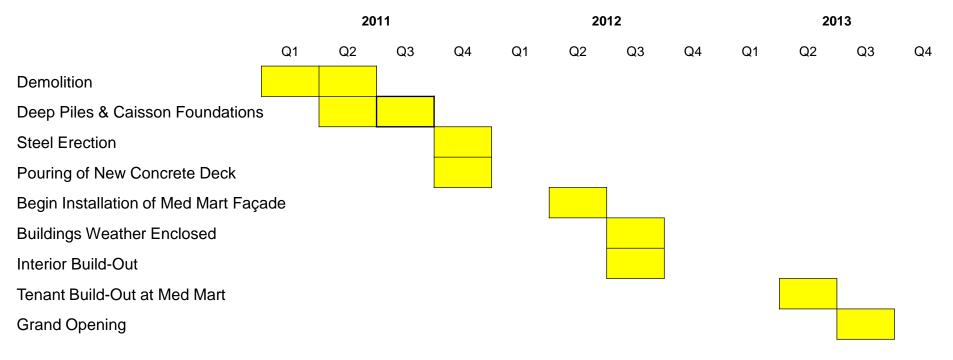




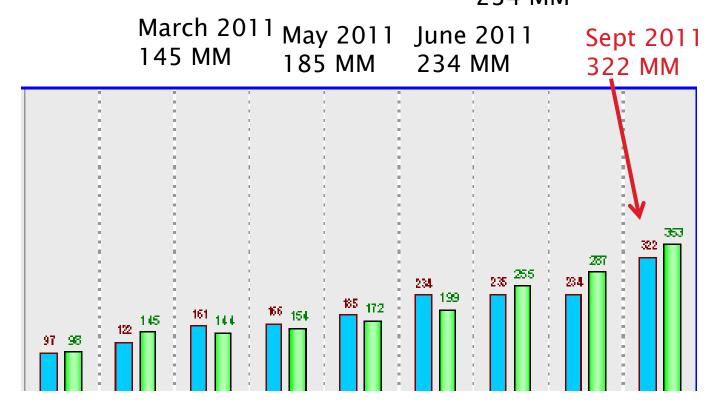


# **Contracting and Staffing**

#### **CLEVELAND MEDICAL MART TIMELINE**

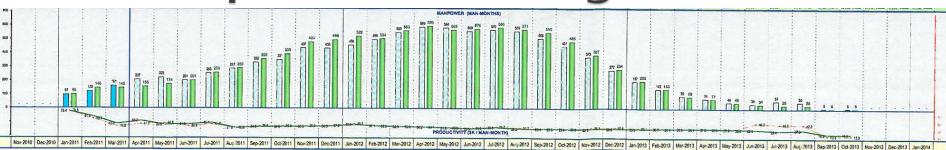


Aug 2011 234 MM



**Manpower Loading** 

Summer 2012 580MM +Fitout



### Safety

To date...only 1 accident resulting in lost time.

# **Economic Inclusion**

|                  | Contract Goal | Actual to Date |
|------------------|---------------|----------------|
| SBE              | 25%           | 32%*           |
| County Residency | 40%           | 47%            |
| City Residency   | 20%           | 22%            |

\*42 SBE subcontractors have been hired by their respective prime contractors for the first time.

For period concluding 9/18/2011

| Contractor                | TablWadfassa    | Mina          | -14 | Face         | ala | City of Com           | alaa d | Ownham (   | Sec. et al. |
|---------------------------|-----------------|---------------|-----|--------------|-----|-----------------------|--------|------------|-------------|
| Contractor                | Total Workforce | Mino<br>Hours | •   | Fem<br>Hours |     | City of Clev<br>Hours |        | Cuyahoga ( |             |
|                           | Hours           | Hours         | %   | Hours        | %   | HOURS                 | %      | Hours      | %           |
| Independence Excavating   | 96,216.00       | 21,675.00     | 23% | 5,050.00     | 5%  | 27,186.00             | 28%    | 53,722.00  | 56%         |
| Precision Environmental   | 21,529.00       | 5,244.50      | 24% | 554.50       | 3%  | 6,279.00              | 29%    | 13,392.00  | 62%         |
| The Petty Group           | 1,333.00        | 4.00          | 0%  | -            | 0%  | 18.00                 | 1%     | 144.00     | 11%         |
| Michael Benza Association | 2,771.00        | -             | 0%  | 888.00       | 32% | -                     | 0%     | 1,142.00   | 41%         |
| Zenith Systems            | 15,099.00       | 2,853.00      | 19% | 360.00       | 2%  | 2,161.00              | 14%    | 7,079.00   | 47%         |
| JWT &A LLC                | 758.00          | 584.00        | 77% | -            | 0%  | 316.00                | 42%    | 532.00     | 70%         |
| TMG Services              | 3,664.00        | 3,636.00      | 99% | 981.00       | 27% | 2,437.00              | 67%    | 3,664.00   | 100%        |
| Goettle, Inc.             | 16,571.00       | 1,694.00      | 10% | 253.00       | 2%  | 3,140.00              | 19%    | 5,273.00   | 32%         |
| Coleman Spohn             | 4,013.00        | 1,393.00      | 35% | -            | 0%  | 1,143.00              | 28%    | 3,664.00   | 91%         |
| Gorman Lavelle            | 2,310.00        | 100.00        | 4%  | -            | 0%  | 132.00                | 6%     | 948.00     | 41%         |
| Nicholson Construction    | 38,647.00       | 1,089.00      | 3%  | 1,915.00     | 5%  | 4,294.00              | 11%    | 10,391.00  | 27%         |
| SA Com unale              | 1,169.00        | 249.00        | 21% | 50.00        | 4%  | 263.00                | 22%    | 737.00     | 63%         |
| Tumer SPD                 | 4,093.00        | 1,913.00      | 47% | 311.00       | 8%  | 1,054.00              | 26%    | 2,483.00   | 61%         |
| Donley, Inc.              | 36,188.00       | 7,038.00      | 19% | 936.00       | 3%  | 4,853.00              | 13%    | 12,088.00  | 33%         |
| North Coast Concrete      | 4,253.00        | 1,577.00      | 37% | 635.00       | 15% | 1,049.00              | 25%    | 2,376.00   | 56%         |
| Schuff Steel              | 2,440.00        | 527.00        | 22% | -            | 0%  | 294.00                | 12%    | 1,161.00   | 48%         |
| Grand Total Workforce     | 251,054.00      | 49,576.50     | 20% | 11,933.50    | 5%  | 54,619.00             | 22%    | 118,773.00 | 47%         |

#### Cumulative Workforce Statistics for Construction Work

#### **Project Budget**

11/17/2010

Master Project Budget

(in '000's)

| Item   | Budget                   |  |  |  |
|--|--------------------------|--|--|--|
| Subtotal Construction Costs                            | \$278,878,814            |  |  |  |
| Tumer Pre-Construction Fee                             | 1,999,000                |  |  |  |
| General Conditions                                     | 9,500,000                |  |  |  |
| Corporate Guarantee                                    | 2,068,523                |  |  |  |
| Insurance - CCIP                                       | 8,539,848                |  |  |  |
| Subguard Insurance                                     | 3,207,106                |  |  |  |
| Tax  | 848,490                  |  |  |  |
| Permits  | 2,382,217                |  |  |  |
| Subtotal General Conditions / Requirements             | 28,545,184               |  |  |  |
| Construction / Design Contingency                      | 19,631,454               |  |  |  |
| Subtotal Contingency / Escalation                      | 19,631,454               |  |  |  |
| Contractor Fee   | 8,285,900                |  |  |  |
| Hard Cost Subtotal                                     | 335,341,354              |  |  |  |
| Architectural and Engineering - CD / CA                | 13,480,000               |  |  |  |
| Design / Build Total - Turner Contract Value           | 348,821,355              |  |  |  |
| F 112 A 1  |                          |  |  |  |
| Feasibility Design                                     | 2,444,000                |  |  |  |
| Finishing Kitchen                                      | 200,000                  |  |  |  |
| Bridging Design & Design-Build Oversight               | 13,733,998               |  |  |  |
| Utility Connection Charges                             | 989,756                  |  |  |  |
| Utility Consumption During Construction<br>FF&E        | 3,184,000                |  |  |  |
| Environmental Abstement                                | 10,000,000               |  |  |  |
| Blueprinting   | 3,624,000                |  |  |  |
| Builders Risk  | 600,000                  |  |  |  |
| Owner's Protective Professional Indeminity             | 775,000                  |  |  |  |
| Pollution / Environmental Insurance                    | 750,000                  |  |  |  |
| Reimbursable Expenses                                  | 3,246,000                |  |  |  |
| Legal Costs  | 1,000,000                |  |  |  |
| Marketing / Sales Costs                                | 1,500,000                |  |  |  |
| Developer Fee  | 12,000,000               |  |  |  |
| Developer Contingency                                  | 15,090,456               |  |  |  |
| Developer Costs Total                                  | 69,353,210               |  |  |  |
| County Continuous Pund (195 and 194)                   | 1 404 414                |  |  |  |
| County Contingency Fund (1% per DA)<br>County Expenses | 3,485,435                |  |  |  |
| Site Acquisition                                       | 5,000,000                |  |  |  |
| County Cests Subtotal                                  | 38,340,000<br>46,825,435 |  |  |  |
|  |                          |  |  |  |
| Total Project Costs                                    | \$465,000,000            |  |  |  |

Turner has released \$2M of Contingency back to project!

Money will be used to fund designated "add alternate" design upgrades

- Mezzanine Level for Offices •
- Interior Upgrades •
- Snow Melt system on Lakeside

#### $\rightarrow$ County has expended \$0 contingency dollars within the Project Budget!

#### November 2011, "Overall" Budget Presentation

| Aggregate Sources and Uses of Funds |                   | County has expended \$0<br>Contingency Dollars     |
|-------------------------------------|-------------------|--|
| County Cash                         |                   | within the "Overall                                |
| Cash On Hand (incl MMPI \$8.5m)     | \$<br>143,000,000 | Budget", and Sales Tax<br>Collections are Positive |
| Bond Proceeds                       |                   |  |
| Taxable                             | 218,331,842       |  |
| Infrastructure                      | 19,830,000        |  |
| RZFBs                               | 116,838,158       |  |
| Project Fund Investment Income      | 3,372,500         |  |
| Aggregate Sources                   | \$<br>501,372,500 | > Available Funds                                  |
| Minus County Stabilization Reserve  | (15,000,000)      | $\rightarrow$ Financing Contingency                |
| Aggregate Estimated Sources         | \$<br>486,372,500 |  |
|                                     |                   |  |
| Aggregate Estimated Project Budget  | (465,000,000)     | Project Budget                                     |
| County Contingency                  | \$<br>21,372,500  | County Contingency                                 |

#### Questions?