



Cuyahoga County Executive  
Edward FitzGerald

# Cuyahoga County, Ohio

## 2014 – 2015

### Executive's Recommended Biennial Budget



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*Where The Dollars Make Sense*

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# County Executive's Recommended 2014-2015 Biennial Budget

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**Section I**

**2014 - 2015 Budget Summary**

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## 2014-2015 Executive's Recommended Biennial Budget Overview

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The mission for Cuyahoga County government includes emphasis on improvements in several key areas, including a continual search for efficiencies, serving as a leader in economic development in the Northeast Ohio region and encouraging regional collaboration that benefits all citizens of Cuyahoga County. The recommended budget presented by the County Executive to the County Council clearly highlights the priorities of County government. While some priorities stand out among others, the true mandate for this government is to strive to do everything it does much better smarter, more efficiently and cost-effectively. Budget flexibility and proactive management of resources has enabled the County to cope with significant revenue reductions from the State. Service levels have been maintained without raising taxes despite a 50% cut to the County's local government fund allocation and deep reductions of other State revenue assistance.

Among other objectives, the 2014-2015 operating budget maintains a solid financial foundation that is essential to all services and functions that the County provides, especially since revenues available for services will only see modest gains. The Recommended Budget for the next biennium, as presented, is balanced in its programmatic and financial components.

### **The biennial budget process was designed to address several strategic goals:**

- Support economic development and job creation as defined in the plan for the Western Reserve Fund
- Continue efforts to improve efficiency in county government and direct savings to strategic priorities while using resources in a manner that produces measurable outcomes
- Maintain critical programs and services to protect and support vulnerable populations in Cuyahoga County in spite of loss of local and State revenue
- Improve education for the county's children through continued investment in early childhood programs and through the Cuyahoga County College Savings Account Program

The charter government era for the County has created opportunities to change the way budgets have been developed in the past. The designed outcome is a two-year operating plan that will identify different and better ways of using resources to maintain the mission and values of Cuyahoga County. Developing an operating plan that is fiscally sustainable remains a high priority, as is the expectation that current operating expenditures be in line with anticipated revenue.

### **The objectives of the 2014-2015 operating budget plan include:**

- Using resources in a manner that produces measurable outcomes
- Allocating resources to fund priorities and strategic initiatives
- Continual refinement of staffing levels in Executive agencies
- Balancing estimated resources with programmatic expenditures
- Addressing structural balance in both the General Fund and HHS Levy Fund
- Contending with lower levels of state and federal revenue for the foreseeable future

- Incorporating impacts of approved organizational changes and operating funds
- Implementation of the new County headquarters and improved space strategy
- Submission of updates to the five year Capital Improvement Plan

A comparison of the recommended biennial budget being submitted for consideration is provided in summary format in Figure 1.

**2014 - 2015 Recommended Biennial Budget  
General Fund, HHS Levy Fund, and All Funds Summary**

<i>2014 Recommended Budget</i>	General Fund Operating	Health & Human Services Levy	Combined General Fund	All Funds
Revenue Estimate	\$ 374.07	\$ 203.32	\$ 577.39	\$ 1,264.12
Total Expenditures & Uses	\$ 373.45	\$ 211.64	\$ 585.09	\$ 1,284.16
Result of Operations	\$ 0.62	\$ (8.32)	\$ (7.70)	\$ (20.04)
Ending Balance	\$ 114.65	\$ 21.16	\$ 135.81	\$ 485.82
<i>Balance to Expenditure %</i>	30.7%	10.0%	23.2%	37.8%

<i>2015 Recommended Budget</i>	General Fund Operating	Health & Human Services Levy	Combined General Fund	All Funds
Revenue Estimate	\$ 377.03	\$ 202.94	\$ 579.98	\$ 1,264.12
Total Expenditures & Uses	\$ 376.29	\$ 203.73	\$ 580.03	\$ 1,281.10
Result of Operations	\$ 0.74	\$ (0.79)	\$ (0.05)	\$ (16.98)
Ending Balance	\$ 101.72	\$ 20.37	\$ 122.09	\$ 461.36
<i>Balance to Expenditure %</i>	27.0%	10.0%	21.0%	36.0%

<b>Total Biennial Revenues</b>	<b>\$ 751.10</b>	<b>\$ 406.26</b>	<b>\$ 1,157.37</b>	<b>\$ 2,528.24</b>
<b>Total Biennial Expenditures</b>	<b>\$ 749.74</b>	<b>\$ 415.38</b>	<b>\$ 1,165.12</b>	<b>\$ 2,565.26</b>
<i>Biennial Operating Results</i>	\$ 1.36	\$ (9.11)	\$ (7.75)	\$ (16.86)

Figure 1

The 2014-2015 General Fund operating budget of \$373.4 million and \$376.3 million (respectively) represents a net decrease over the current 2013 budget of \$12.5 million. The recommended General Fund budget was developed using expenditure trends estimated for 2014 and includes a reallocation of funding based on defined priorities. The 2013 General Fund budget is balanced within the biennium and will have an operating surplus of \$1.4 million over the biennium. The General Fund budget for 2014-2015 maintains a reserve fund balance above the stated policy level of 25% after utilization of reserves for the strategic investments approved in the previous biennium. **The recommended General Fund budget of \$165.5 million (2014) for Executive agencies is 7.2% lower than the 2013 current budget and will remain relatively flat at \$168.5 million in 2015.**

The Health & Human Services Levy Fund budget is \$211.6 million in 2014 and 203.7 million in 2015. The recommended budget identifies the expected utilization of Levy Fund dollars for Health and Human Services programs based on current revenue levels. There are no new programs included in the updated budget aside

from the approvals granted for reorganizations and budget realignments that were previously approved in 2013 (R2013-0039). The recommended biennial budget includes reduction to program allocations of \$5.7 million in 2014 and \$10.3 million in 2015. The proposed HHS Levy Fund budget includes the utilization of \$20.1 million in Public Assistance Fund cash resources to maintain service levels and keep the Levy Fund balance at the required level of 10%.

It is important to note that the prospect of additional revenue from the proposed replacement HHS Levy has not been incorporated into the recommended budget for the Levy Fund. *Additional recommendations for HHS Levy Fund utilization for the 2014-2015 biennium will be forthcoming if the new levy wins passage at the November election.*

The recommended all funds budget for the 2014-2015 biennium includes allocations for all County operating fund budgets. The budget for all funds is \$1.28 billion in both years of the biennium. The proposed budget includes use of reserves in the Public Assistance funds and other operating funds where resources are expected to be spent for specific purposes. **The recommended all funds budget of \$1.28 billion (2014) for Executive agencies is 6.4% lower than the 2013 current budget and will remain flat at \$1.28 billion in 2015.**

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## 2014 - 2015 Budget Parameters and Budget Development

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### Budget Parameters

The final work product of the biennial budget process is an operating plan for the 2014-2015 period that preserves our priority programs, does not drain available resources and provides adequate funding for the priority programs of County government to operate efficiently and with inherent financial stability. The 2014 – 2015 budget development process began at the end of second quarter and will continue through the rest of 2013 with the submission of this proposed operating plan and evaluation and approval by County Council.

The majority of the 2014-2015 biennial budget was developed from the results of the 2013 second quarter review with an emphasis on revenue and expenditure trends expected for 2014.

The main components of the base budget for 2014-2015 included these assumptions:

- Revenue estimates are based on the trends used to project the 2014-2016 period as of completion of the second quarter review. Modifications to trends where employed were necessary. (See 2014 – 2015 Revenue Assumptions)
- The salary and fringe benefits are based on current levels projected for 2014 and held flat for non-bargaining employees.
- Fringe benefits including health care costs have been held flat from 2013 as a result of lower than expected health care claims. A 3% growth rate is applied to 2015 levels.
- A 2% inflationary parameter was applied to most budgets for operating and service contracts and other expenditure lines.
- Budget lines for service contracts and overhead were held at 2013 estimated levels.
- The current budget estimates include the impact of budget cuts enacted as part of the State FY2012 budget (HB153). In most cases those levels of reduction are held flat after 2014 and beyond
- Additional requests for funding were evaluated separately from the base budget development process and within the context of funding source and budgetary priority.
- County agencies with self-supporting revenues were limited to budgets that utilized available resources and did not require new or additional General Fund support.

The 2014-2015 base budget includes levels of funding developed using the established parameters. The outlined parameters are applied to most operating budget lines to develop and initial starting point or base budget. These assumptions have proven to be fairly effective for developing a two year operating plan. Since the 2013 second quarter projection (for year 2014) was used as a starting point for 2014 base development, the annualized impacts of changes approved in 2013 were incorporated into the biennial operating budget.



### **Base Budget Refinement**

The next step was to refine the initial base budget levels as well as updated revenue estimates. The Office of Budget and Management worked with County agencies to review each and every line-item of operating budgets to verify the base budget accurately captures the approved allocation of resources for ongoing programs.

Adjustments have been made to accurately reflect the existing levels of budgetary allocation for personnel and other costs. Additional base adjustments were factored into the initial starting budget, totaling \$24.2 million in 2014 and \$25.6 million 2015, and incorporated into the permanent level of funding in most cases. These adjustments were changes implemented to refine the base budget allocations and more accurately reflect a zero-based approach to budget development. Operational budget adjustments were made for various changes including:

- Add impact of staffing requests approved in 2013 that were not included in the second quarter projection or refinement of budgeted staffing level based on projected FTEs as of second quarter
- Adjustments to contracts or client services to accurately reflect the ongoing appropriation levels for approved contractual services
- Adjustments to revenue or other operating expenditures to revise the initial base numbers to accurately reflect the approved level of funding for program budgets
- A realignment of appropriation within an agency's divisions or budget categories resulting from an operational decision that took place in 2013 without any overall increase or decrease in the total agency budget

### **Summary of 2014-2015 Budget Adjustments**

After the base budget was established budget requests and targeted reductions were incorporated into the base budget. These subsequent adjustments altered the base allocation levels by either increasing or decreasing funding for a particular program budget from the established base for 2014-2015.

**Budget adjustments for requests for additional funding were submitted by County agencies for new programs, expansion of program scope, increased personnel and related costs, new equipment or technology and restoration of funding for previous year budget cuts.** Recommendations for funding were reviewed based on availability of funding and the fit within budget priorities as defined in the existing budget policy of the County. Budget requests for Executive agencies that had a General Fund or HHS Levy Fund were generally not recommended if additional funding was required or offsetting reductions were not identified. The recommended budget includes \$600,000 in additional budget requests in 2014 and 2015.

**Budget adjustments were also required to balance ongoing operating expenditures with anticipated revenue over the biennium.** The General Fund and HHS Levy Fund budgets include the impact of targeted reductions to various program budgets to achieve structural balance within the 2014-2015 biennium. The targeted budget reductions were contained to Executive agency budgets and total \$12.1 million in 2014 and \$16.3 million in 2015 for the General Fund and HHS Levy Fund combined.

**Targeted reductions were recommended along several budgetary areas within Executive agencies:**

- Removal of budget allocation for vacant or new positions not filled in 2013

- Reduction in overhead and administrative costs in various Executive agency budgets
- Including impact of reduction of various Jail Operating costs through efficiencies
- Redesign of the County's building costs to capture the savings associated with disposition of buildings and move to new leased headquarters building.
- Identification of other sources of revenue to reduce General Fund subsidies to other programs

*The details of the 2013 budget updates can be found in the Departmental Summaries in sections III-VI.*

### 2013 Third Quarter Update

A review of the 2013 operating budget was completed at the time of budget development. The third quarter estimate reflects projected results that are very similar to what was reported as of second quarter. The third quarter update is less intensive than the second quarter review and is used to fine-tune assumptions used to craft the 2014-2015 budget. Overall the projected operating deficit in the General Fund has decreased to \$11.0 million (down from \$15 million in second quarter). The estimated draw of Levy Fund reserves (\$9.9 million) and use of Public Assistance Fund cash resources (\$10.7 million) to offset revenue declines have remained unchanged since second quarter.

#### 2013 Third Quarter Summary of Results (\$ millions)

2013 3rd Quarter Summary (millions)	2013 Current Budget	2013 3rd Quarter Estimate	Variance From Budget	% Variance From Budget	2014 3rd Quarter Estimate
<b>General Fund</b>					
Revenue	\$360.2	\$362.9	\$2.7	0.7%	\$374.9
Expenditures	\$386.4	\$373.9	\$12.5	3.2%	\$376.2
<i>Result of Oper.</i>	(\$26.2)	(\$11.0)	\$15.2	58.0%	(\$1.3)
<b>HHS Levy Fund</b>					
Revenue	\$206.9	\$204.5	-\$2.4	-1.2%	\$203.7
Expenditures	\$213.1	\$214.4	-\$1.3	-0.6%	\$215.4
<i>Result of Oper.</i>	(\$6.2)	(\$9.9)	(\$3.7)	59.7%	-\$11.7
<b>All Funds</b>					
Revenue	\$1,299.3	\$1,288.4	-\$10.9	-0.8%	\$1,284.5
Expenditures	\$1,338.5	\$1,265.9	\$72.6	5.4%	\$1,273.0
<i>Result of Oper.</i>	-\$39.2	\$22.5	\$61.7	157.4%	\$11.5

*Based on updated third quarter results as of September 2013.*

- General Operating Fund revenue is \$12.9 million lower than 2010 due to one-time revenue in the prior year and decreases that are projected for some revenue sources in 2013. The revenue figures are inclusive of the additional sales tax levied for the Medical Mart Convention Center project.
- The 2013 revenue estimate is \$2.7 million higher than the budget and is on track to exceed the budget by 0.7%. The estimate for sales tax (3.7% over budget) and charges revenue is driving the modest surplus.
- Expenditures, estimated at \$373.9 million are \$12.5 million or 3.2% lower than the current budget and include surpluses in operating budgets as well as the impact of consolidating the County IT budget into the General Fund and planned one-time expenditures (\$5.5 million).

- The projected operating result has improved since second quarter with the expected use of reserves of \$11.0 million now anticipated. That result had been identified at \$15 million in second quarter.
- The projected Health & Human Services Levy Fund revenue estimate of \$204.5 million is \$2.4 million lower than budget. Property tax collections for the voted levies have exceeded the expected collection rate in 2013 but total revenue has remained stagnant.
- Levy Fund revenue has declined by over \$39.0 million or 16.1% since 2009. The decrease is a direct result of declining assessed property values coupled with the revenue loss from the State as a result of budget cuts that went into effect the second half of 2011.
- HHS Levy Fund expenditures are over budget by 0.6% due to slightly lower levels of transfer payment reimbursement revenue available to offset the need to use Levy funding for HHS programs.
- On an All Funds basis, operating revenue is \$27.4 million or 2.1% lower than the 2013 budget estimate. Most of the decrease is related to declines in intergovernmental revenue and miscellaneous revenue sources.

**2014-2015 Revenue Assumptions**

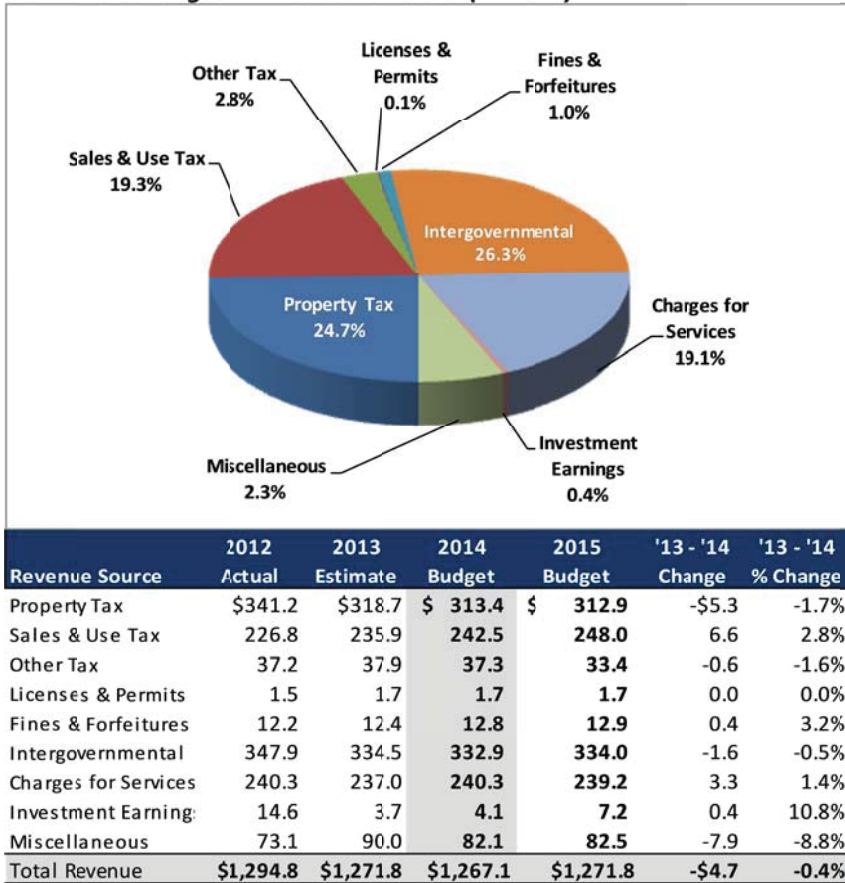
Since 2008, the County has seen its investment income decline by more than 85%, coupled with cuts in state and federal support. Reductions in the state's local-government fund and the elimination of the tangible personal property tax have contributed to significant loss of revenue. For example, the county's local-government fund allocation was \$33.7 million in 2011 and is expected to total just \$16.9 million this year, a loss of 50%.

The revenues that support county operations are expected to be stable overall in 2014 and 2015 with a 6.1% reduction in intergovernmental revenue sources that is contained to one specific area. There is also continued modest growth expected in a few key sources such as sales tax (2.75%) and in charge revenue (1.4%). This outlook is based on a realistic assessment of local economic conditions and analysis of current revenue trends.

The funds available to finance operations are limited to the revenues the County collects each year. The projected trend of revenue streams is a substantial driver of what resources are available in the next budget cycle. Even with some positive signs in current trends General Fund revenue has only now reached the levels compared to the period before the economic downturn that began in 2008.

All Funds and General Fund revenues are estimated at \$1.27 billion in 2014 and \$1.27 in 2015. The estimate for General Fund and Levy fund combined is \$577.4 million in 2014 and \$580.0 million in 2015. All Funds revenue for 2014 is \$4.7 million, or 0.4%, lower than the 2013 estimate. A large portion of the decline is attributable to the decrease in federal and state revenue and a reduction in property tax revenue (\$4.7 million) resulting from expiration of a voted property tax tied to jail bonds issued in 1993. The growth in some sources including sales tax and fee revenue has been offset by a loss of approximately \$17 million annually in local government funding from the State of Ohio. The continuation of slow economic growth will moderate real increases in sales tax collections to around two percent while most other revenue sources will continue to remain flat.

**2014 -2015 Budget - All Funds Revenue (millions)**



The two main forces effecting most County revenues are economic factors and levels of governmental support. The economically sensitive sources are directly pushed up or down over time based on conditions in the local economy. The steep decline in sales tax in 2009 (10.9% decrease) and decline of real estate charges are demonstrative of how the last recession had left its mark on County revenue streams. Economic conditions also place pressure on State funding streams including Local Government Fund dollars and State public assistance allocations. These factors combined with Federal and State budgetary policy decisions impact the flow of dollars to Cuyahoga County.

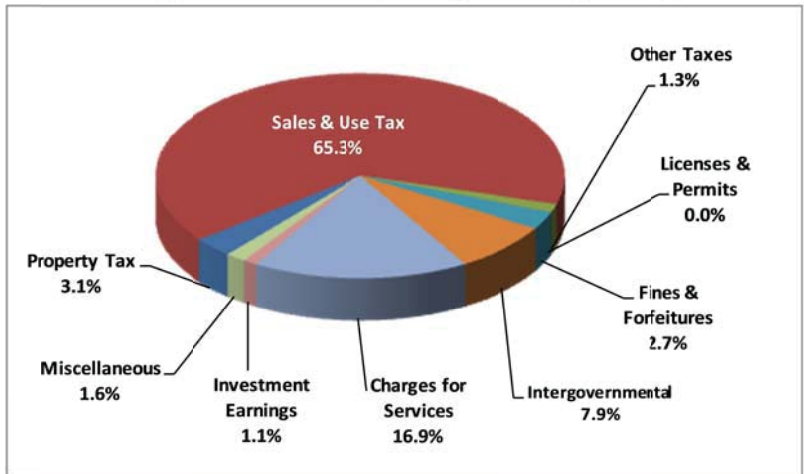
Intergovernmental revenue (transfer payments) budgeted for health and human services programs is \$1.5 million higher than the estimated allocation for 2013. The budget for revenue over the biennium is based on expected allocations of Federal and State revenue communicated to the County via the Ohio Departments of Jobs and Family Services. The 2014-budget includes a \$1.5 million reduction in Title IV-E revenue. The loss of Title IV-E dollars is somewhat offset by \$3.4 million increase in TANF funding available for administering public assistance programs. The administration expects to utilize some portion of the new revenue and use the remainder to reduce reliance on Levy funding for related programs.

**Other non-General Fund revenue estimates and trends are described in greater detail within the respective departmental summaries contained in Sections II-V and in Appendix B.** Trends associated with major General Fund revenue sources are provided in the following section.

**General Fund Revenue Sources**

- Property Taxes** - Property Taxes are expected to generate \$13.9 million in 2014 for the General Fund. The estimate for both General Fund and Health & Human Services Levy (\$191.4 million) includes the impact of the 7.2% decrease in assessed valuation and flat collection rates in 2014 and 2015. The inside millage is expected to generate \$ 37.7 million in 2014 to be split between operations and debt service. Property tax revenue available for operations will decrease by \$4.3 million in 2015 to fund ongoing requirements for general obligation debt service.
- Sales & Use Tax** - Sales and Use Tax, the largest General Fund revenue source at 65.3% of revenue is

**2014 -2015 Budget - General Fund Operating Revenue (millions)**



Revenue Source	2012 Actual	2013 Estimate	2014 Budget	2015 Budget	'013 - '14 Change	'013 - '14 % Change
Property Tax	\$14.8	\$13.9	\$13.9	\$9.6	\$0.0	0.0%
Sales & Use Tax	226.8	235.9	242.5	\$248.0	\$6.6	2.8%
Other Taxes	3.23	4.03	4.8	\$5.1	\$0.8	19.9%
Licenses & Permits	0.1	0.1	0.1	\$0.1	\$0.0	0.0%
Fines & Forfeitures	9.3	9.9	10.2	\$10.3	\$0.3	3.0%
Intergovernmental	36.4	29.3	29.4	\$29.7	\$0.1	0.3%
Charges for Services	53.2	59.8	63.7	\$63.7	\$3.9	6.5%
Investment Earnings	6.6	3.4	3.6	\$4.7	\$0.2	5.9%
Miscellaneous	5.3	6.7	5.9	\$5.8	-\$0.8	-11.9%
<b>Total Revenue</b>	<b>\$355.7</b>	<b>\$363.0</b>	<b>\$374.1</b>	<b>\$377.0</b>	<b>\$11.1</b>	<b>3.1%</b>

estimated at a total of \$242.5 million in 2014 and \$248.0 in 2015. This amount includes the 0.25% additional sales tax component and represents a 2.75% increase over the 2013. The 2015 estimate is 2.25% over the 2014 budgeted amount. The current 2013 estimate for sales tax is tracking 3.7% over the 2012 year to date actual. The rate of growth is assumed to decrease to an annual rate of 1.5% after 2015.

- **Investment Earnings** - estimated at \$4.1 million in 2014 and based on the reinvestment of a substantial portion of the portfolio at 0.75%-1.00% rates over the next two years. Short-term rates are expected to remain persistently low and will result in meager returns for at least two more years. The budget assumes short-term rates will pick up after 2015 and interest earnings will increase in subsequent years.
- **Charges for Services / Fines** - General Fund charges for services are expected to increase by \$3.9 million (6.5%) in 2014 and will increase by about 3% in future years. The budget estimate assumes charges and fees related to real estate transactions will track at an average increase of 5% as the local housing market will begin to show signs of improvement over the next three years. The other major change is due to the shift of IT and other administrative charges to the indirect cost plan accounting for about \$1 million in internal charge revenue to the General Fund.
- **Intergovernmental and LGF** – Local Government Fund revenue will decrease to \$ \$16.9 million in 2014, a drop that is in line with reductions mandated in the current State budget. The 2015 and 2016 estimates assume a slight 1.5% growth of this allocation of revenue. Sources including property tax reimbursements from the State are held at a constant level in all three years of the budget estimate. The revenue received for Public Defender reimbursement is increasing by \$500,000 as a result of the new 40% reimbursement rate approved by the State of Ohio.
- **Other Sources** –The 2013 estimate includes flat levels of miscellaneous sources without the one-time payments realized in 2012. The collections of the 1% bed tax are anticipated to grow by 6.5% in 2014 and 2015. Casino Tax revenue is reflected in a separate fund and is expected to generate about \$8.2 million in 2014 and 2015.

### **2014-2015 Recommended Expenditure Budget by Function**

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Cuyahoga County has to balance legitimate demands for crucial services with the need to preserve fiscal integrity through sustainable budgeting. To better understand how County dollars are used the expenditure portion of the budget is presented for All Funds and the General Fund by functional areas of government.

The General Fund biennial budget excluding the Health & Human Service Levy Fund is budgeted at \$373.4 million and \$376.3 million in 2014 and 2015 respectively. The recommended budget for 2014 is flat compared to the (-0.3%) 2013 estimate. The Health & Human Service Levy Fund budget for 2014 is \$211.6 million with expenditures budgeted at \$2.7 million or 1.3% lower than the 2013 estimate. The combined General Fund and Health & Human Service Levy Fund expenditures are \$3.8 million or 0.6% lower than the 2013 estimate. The All Funds expenditure budget for 2014 of \$1.28 billion is 1.4% or \$18.3 million higher than projected 2013 expenditures. The 2015 budget for all County funds is flat with a slight 3.1 million decrease proposed.

**Health and Human Services**

The Health and Human Services function is the County's largest expenditure and represents 44% of the total All Funds operating budget (Social Services and Health & Safety combined). The 2014-2015 recommended budget for HHS Levy Fund uses is \$2.8 million lower in 2014 and \$7.9 million lower than the 2013 estimate. The majority of the decreases are attributable to recommended reductions in Levy fund allocations to HHS programs. The initial base budget was reduced by \$5.3 million and \$9.8 million in 2014 and 2015 respectively.

There are no new programmatic expenditure levels or increases in staffing above the base level of funding in the recommended biennial budget.

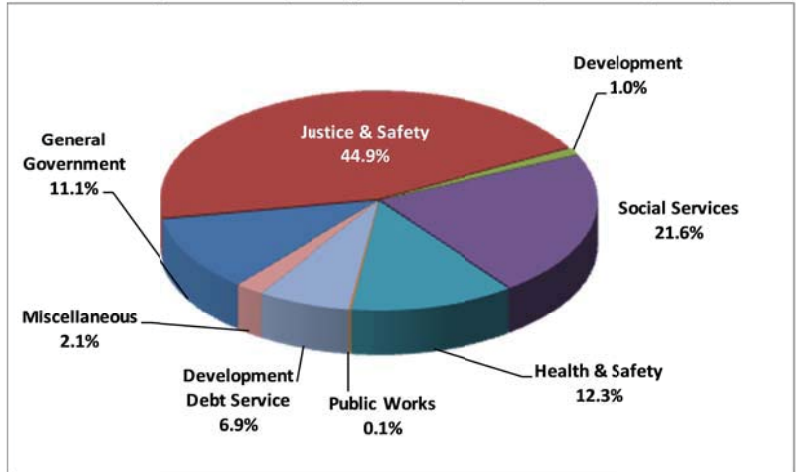
The County funds institutions that promote the health and safety of its citizens. Comprised of health maintenance, mental health, emergency assistance, alcohol and drug abuse, and animal control, the Health & Safety function (\$70.4 million) makes up 6.3% of the total 2014 All Funds operating budget. Most of the funding is budgeted in the Health & Human Services Levy Fund. The County provides ongoing support to two major institutions from Levy dollars. The 2014-2015 budget for these two areas is constant in the recommended budget. The MetroHealth Hospital System (\$36.1 million) provides quality medical and long-term care for all citizens, regardless of their ability to pay. The Alcohol, Drug Addiction and Mental Health Services (ADAMHS) Board (\$34.4 million) provides a network of prevention and treatment services to combat alcoholism and drug abuse among youth and adults and counseling and mental health services.

The remaining adjustments were made to various HHS operating budgets within the criteria described in *Summary of 2014-2015 Budget Adjustments*.

**Justice and Public Safety**

The recommended All Funds budget for Justice and Safety programs of \$303.7 million (2014) is 0.9% higher than the 2013 projected expenditures for this function. Public Safety and Justice system expenditure are significant to the County budget overall (23.6%) and comprise a majority of General Fund operating expenditures at over 60% of general operations. The significant areas of Public Safety and Justice are the Courts and the County Sheriff which total more than \$174.1 million or 46.6% of the General Fund operating budget. In addition to

2014 -2015 Budget - General Operating & HHS Levy Fund Expenditures (millions)

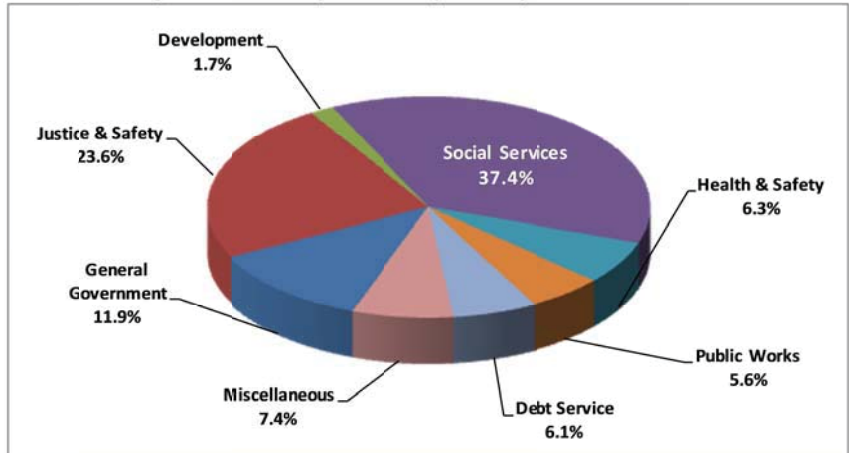


Expenditures	2012 Actual	2013 Estimate	2014 Budget	2015 Budget	'13 - '14 Change	'13 - '14 % Change
<b>General Fund Operating</b>						
General Government	\$47.8	\$64.0	\$64.8	\$64.8	\$0.8	1.3%
Justice & Safety	235.8	238.6	240.1	242.1	1.5	0.6%
Development	5.0	6.5	5.6	6.4	-0.9	-13.8%
Social Services	7.1	10.3	8.9	9.0	-1.4	-13.6%
Health & Safety	1.5	2.6	1.2	1.2	-1.4	-53.8%
Public Works	1.5	1.2	0.6	0.6	-0.6	-50.0%
Development Debt Service	37.2	38.7	40.0	40.0	1.3	3.4%
Miscellaneous	15.1	12.6	12.2	12.2	-0.4	-3.2%
<b>Total GF Operating</b>	<b>\$351.1</b>	<b>\$374.5</b>	<b>\$373.4</b>	<b>\$376.3</b>	<b>-\$1.1</b>	<b>-0.3%</b>
<b>HHS Levy Fund</b>						
Justice & Safety	\$26.7	\$20.7	\$20.7	\$20.6	\$0.0	0.0%
Social Services	126.3	122.8	120.6	112.7	-2.2	-1.8%
Health & Safety	71.2	70.9	70.4	70.4	-0.5	-0.7%
<b>Total HHS Levy Fund</b>	<b>\$224.2</b>	<b>\$214.4</b>	<b>\$211.7</b>	<b>\$203.7</b>	<b>-\$2.7</b>	<b>-1.3%</b>
<b>Total GF &amp; HHS Levies</b>	<b>\$575.3</b>	<b>\$588.9</b>	<b>\$585.1</b>	<b>\$580.0</b>	<b>-\$3.8</b>	<b>-0.6%</b>

Figures may vary due to rounding

General Fund dollars the Justice area is supported with \$20.7 million of Health and Human Services Levy funding in 2014. HHS Levy dollars are channeled to juvenile offender programs and human service related purposes in the justice system. The total combined Justice budget of \$303.7 million is essentially flat when compared to projected 2013 expenditures of 301.1 million. The proposed 2014-2015 budget for Justice and Public Safety represents a net increase of \$2.6 million after the net impacts of proposed adjustments (-\$4.9 million) are included in the final recommended budget.

2014 -2015 Budget - All Funds Expenditures (millions)



Expenditures	2012 Actual	2013 Estimate	2014 Budget	2015 Budget	'13 - '14 Change	'13 - '14 % Change
General Government	\$150.4	\$154.6	\$ 153.4	\$ 151.3	-\$1.2	-0.8%
Justice & Safety	304.1	\$301.1	\$ 303.7	\$ 307.2	2.6	0.9%
Development	7.2	\$22.5	\$ 219	\$ 21.8	-0.6	-2.7%
Social Services	475.5	\$475.1	\$ 480.2	\$ 472.9	5.1	1.1%
Health & Safety	77.8	\$83.8	\$ 80.9	\$ 80.8	-2.9	-3.5%
Public Works	54.1	\$62.4	\$ 71.6	\$ 72.5	9.2	14.7%
Debt Service	77.7	\$82.8	\$ 78.0	\$ 78.0	-4.8	-5.8%
Miscellaneous	104.5	\$83.6	\$ 94.5	\$ 96.6	10.9	13.0%
<b>Total Expenditures</b>	<b>\$1,251.3</b>	<b>\$1,265.9</b>	<b>\$1,284.2</b>	<b>\$1,281.1</b>	<b>\$18.3</b>	<b>1.4%</b>

**General Government and Administration**

General government captures the general operating cost of county government and includes the budgets of the Administration, Fiscal Office, Public Works and Board of Elections. In the recommended 2014-2015 budget All Funds and General Fund general government expenditures are budgeted at \$153.4 million and \$64.8 million, respectively for 2014. The government operating expenditures (net of other uses) are \$1.2 million lower than the 2013 projection. The net decrease in 2014 and 2015 is the result of downward adjustments submitted for the Public Works (\$4.0 million) Department of IT (\$1.2 million) and various reductions to space charges in General Fund agency budgets as a result of the changing County space plan.

**Economic Development**

Spending in this functional area provides funding for a number of economic development programs geared at sustaining or improving the economic vitality of the County and encouraging small business development. The proposed operating budget includes \$5.7 million of General Fund Development spending in 2014 and 6.2 million in 2015. The amount of General Fund dollars devoted to economic development including support of debt service payments in support of development projects is \$40.8 million in 2014 and increases to \$41.4 million in 2015 or 11.1% of the total General Fund expenditures. See Budget Schedule III.

Additional County resources are being deployed through the Western Reserve Fund which will be capitalized with financing proceeds beginning in 2014. The 2014 budget for the fund is estimated at \$15 million which is reflected in the recommended budget. The biennial budget includes General Fund support of debt service (\$1.4 million) related to \$15 million of Western Reserve Fund project financing. The revenue for the Casino Tax Fund is included in the revenue estimate but no budget estimate has been included for program expenditures in the



biennial budget. It is expected that the resources available in the fund will be appropriated throughout the next biennium for uses permitted by the enabling ordinance.

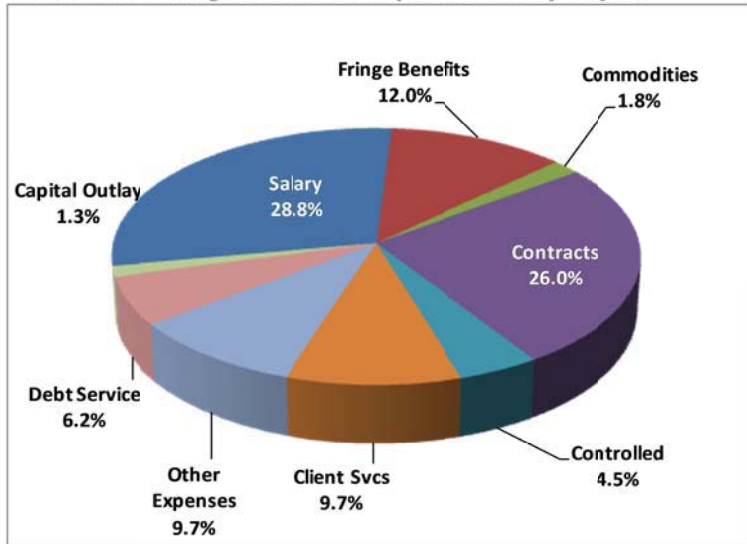
**Budgeted Expenditure by Object**

The previous data presented the allocation of budgeted dollars by functional area based on what programs are implemented. Individual County operating budgets are allocated across broad expense categories or objects. The line-item budgets for each County agency reflect how budgeted allocations are utilized to accomplish programmatic objectives.

Agency budgets include line-item allocations for personnel expenses, contractual services, other expenses related to materials and administrative overhead costs.

- The 2014 All Funds operating budget devotes \$521.9 million or 40.8% of budgeted resource for salary and fringe benefit costs of employees across all County agencies.
- The next major expense object is for contractual and client services. In 2014 the budget provides \$457.9 million or 35.7% of allocated resources to fund contracts and agreements for various services.
- The \$127.1 million component of this object grouping funds the various service provider contracts in for health and human service programs.
- Approximately 4.5% of the County budget is for the provision of internal services including charges to County operating budgets for administrative services, building maintenance and security and information technology services.

**2014 -2015 Budget All Funds Expenditures By Object**



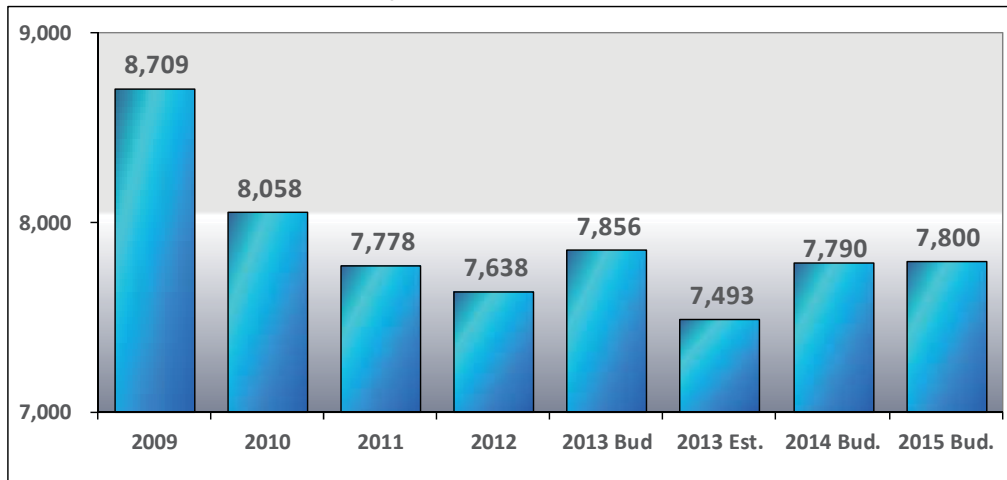
Expenditures (millions)	2012 Actual	2013 Est.	2014 Budget	2015 Budget	2016 Estimate
Salary	\$358.3	\$358.3	\$369.3	\$369.4	\$369.9
Fringe Benefits	\$148.8	\$148.8	\$152.6	\$155.1	\$157.9
Commodities	\$25.8	\$25.8	\$25.0	\$22.1	\$22.7
Contracts	\$309.0	\$309.0	\$330.8	\$335.1	\$333.9
Controlled	\$62.3	\$62.3	\$58.3	\$56.4	\$56.4
Client Svcs	\$129.0	\$129.0	\$127.1	\$122.6	\$119.6
Other Expenses	\$127.2	\$127.2	\$124.2	\$124.5	\$125.1
Debt Service	\$83.8	\$83.8	\$79.2	\$79.2	\$79.0
Capital Outlay	\$21.7	\$21.7	\$17.7	\$16.7	\$16.7
<b>Total Expenditures</b>	<b>\$1,265.9</b>	<b>\$1,265.9</b>	<b>\$1,284.2</b>	<b>\$1,281.1</b>	<b>\$1,281.2</b>

**Budgeted Staffing Levels (FTEs)**

The recommend budget includes an assessment of County-wide staffing levels based on projected full time equivalent levels - the budgetary measure of personnel levels. The actual hours worked (regular and overtime) are used to estimate the average staffing levels for the current year and make a comparison to the approved budgetary levels.

**Staffing levels are budgeted at 7,790 FTEs in 2014 and are 66 or 1.0% lower than the 2013 budgeted level. Staffing levels in Executive agencies are budgeted at 1.1% lower than the 2013 budget and are 295 FTEs (5.8%) lower than the 2010 actual.**

**Staffing Summary by Function 2009-2015 \***  
**Actual and Estimated Full Time Equivalents**



Staffing by Function	2009	2010	2011	2012	2013 Bud	2013 Est.	2014 Bud.	Chg.-2013-2014	2015 Bud.
General Government	1,290	1,185	1,101	1,147	1,156	1,102	1,179	23	1,179
Justice & Public Safety	3,424	3,250	3,192	3,120	3,157	3,083	3,185	28	3,185
Development	43	40	39	40	42	40	45	3	45
Human Services	3,556	3,200	3,090	2,990	3,089	2,936	2,990	(99)	2,990
Health & Safety	60	60	51	55	72	56	65	(7)	65
Public Works	336	323	305	286	340	276	326	(14)	336
<b>Total FTEs</b>	<b>8,709</b>	<b>8,058</b>	<b>7,778</b>	<b>7,638</b>	<b>7,856</b>	<b>7,493</b>	<b>7,790</b>	<b>(66)</b>	<b>7,800</b>

\* 2013 FTEs based on projected hours worked.

- The lower budgeted staffing levels are a function of continued turnover in County Human Service agencies and continued elevated vacancy levels in other agencies including Public Works, Clerk of Courts, and the County Prosecutor.
- FTE levels for elected officials (Courts and Prosecutor) are projected to decrease by 19 from 2013 budgeted levels. The decrease from the prior year is attributable to employee retirements that occurred at the beginning of 2013. The increase in employee retirements was correlated with the changes to Ohio's pension system.
- The 2014 budgeted levels assume the effective impact of replacements of vacant positions depending on the factors present in the respective agencies. The full annualized impact of filled positions is carried into the 2014 and 2015 budget for staffing levels.

- The significant drop in FTE levels in 2011 from 2010 (-280 FTEs) is directly attributable to the reduction of almost 300 positions implemented by the County Executive in 2011. The associated savings and reduction hours worked are included in the 2012 actual FTE levels and carried through into the 2013 estimate and 2014-2015 biennial period.
- The number of actual positions (head count) in 2013 is approximately 528 below the actual count at the end of 2010. The current number of employees is a sample at a point in time and does not take into account vacant positions that are approved to be filled in the 2014 budget.

## Fund Balances

The summary of operating results is presented in the following tables. The General Fund and Health and Human Service Levy Fund results are combined in the bottom portion of the table. The narrative on fund balances refers to the amounts in the following table.

### 2013-2016 Fund Balance Forecast

#### General Fund and Health & Human Services Levy Fund Budget

(\$ millions)	General Fund Operating					
	2013 Budget *	2013 Q3 Estimate	2014 Q3 Estimate	2014 Rec. Budget	2015 Rec. Budget	2016 Rec. Budget
Revenue	\$360.2	\$362.9	\$374.9	\$374.1	\$377.0	\$385.0
Expenditures	\$386.4	\$373.9	\$376.2	\$373.4	\$376.3	\$377.4
Result of Operations	(\$26.2)	(\$11.0)	(\$1.3)	\$0.7	\$0.7	\$7.6
Ending Balance	\$101.6	\$139.5	\$116.6	\$114.6	\$101.7	\$96.0
Balance to Expenditure %	26.3%	37.3%	31.0%	30.7%	27.0%	25.4%

(\$ millions)	Health & Human Services Levy Fund					
	2013 Budget *	2013 Q3 Estimate	2014 Q3 Estimate	2014 Rec. Budget	2015 Rec. Budget	2016 Rec. Budget
Revenue	\$206.9	\$204.5	\$203.7	\$203.3	\$202.9	\$202.9
Expenditures	\$213.1	\$214.4	\$215.4	\$211.6	\$203.7	\$203.0
Result of Operations	(\$6.2)	(\$9.9)	(\$11.7)	(\$8.3)	(\$0.8)	(\$0.1)
Ending Balance	\$33.1	\$29.5	\$17.7	\$21.2	\$20.4	\$20.3
Balance to Expenditure %	15.5%	13.8%	8.2%	10.0%	10.0%	10.0%

(\$ millions)	Combined General & HHS Levy Fund					
	2013 Budget *	2013 Q3 Estimate	2014 Q3 Estimate	2014 Rec. Budget	2015 Rec. Budget	2016 Rec. Budget
Revenue	\$567.1	\$567.4	\$578.6	\$577.4	\$554.2	\$565.3
Expenditures	\$599.5	\$588.3	\$591.6	\$585.0	\$580.0	\$580.4
Result of Operations	(\$32.4)	(\$20.9)	(\$13.0)	(\$7.6)	(\$0.1)	(\$15.1)
Ending Balance	\$134.7	\$169.0	\$134.3	\$135.8	\$122.1	\$116.3
Balance to Expenditure %	22.5%	28.7%	22.7%	23.2%	21.1%	20.0%

\* 2013 Current budget includes revisions to approved budget (R2012-0232) and prior year obligations projected to be expended in 2013.

### General Fund Operating

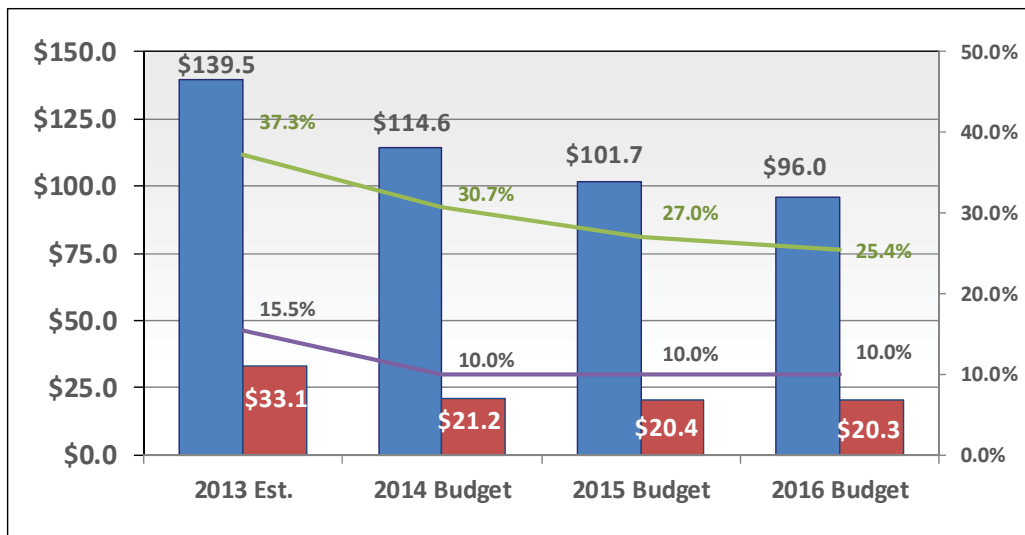
The biennial budget proposed includes a two-year operating surplus of \$1.4 million for the General Fund with both years of the biennium budgeted to have positive operating results. The General Fund 2013 ending cash fund balance is estimated at \$139.5 million (net of reserves), which at 37.3% of the estimated expenditure level is still above the reserve policy of maintaining a minimum 25% cash balance of the anticipated annual expenditures for that year.

The budget for the 2014 ending unrestricted balance (net of reserves) is \$116.6 million or 30.7% of budgeted expenditures. The County designates reserves from the General Fund balance to set aside resources for debt service and other financial obligations. The ending balances presented in the table above and the budget schedules are net of these reserves. The largest of the reserves are the \$11.0 million set aside for the 27<sup>th</sup>

payroll and the Global Center (formerly Medical Mart) operating reserve (\$11.8 million), Gateway bond guaranty (\$3.4 million) and reserve of dollars set aside for technology improvement in 2014 (\$1.0 million).

The dollars in excess of the required reserve will be utilized to make investments in technology and equipment and may also be used to leverage strategic initiatives including economic development. Use of excess reserves dollars will be designed in conjunction with the existing financial policy (O2011-0056). The 2014 budget includes a reserve tied to the General Fund commitment to fund up to \$8 million in Western Reserve Fund financing. **That reserve has been reduced to \$6.6 million now that up to \$1.4 million in General Fund support of the financing is included in the operating budget.**

**General Fund / HHS Levy Fund - Projected Ending Balances \***  
(millions)



\* Projected 2013 ending balance for General Fund is net of \$29.6 million in reserves on balance. The 2014 ending balance is net of \$25.5 million in reserves on balance.

The reasons to maintain a healthy cash reserve are:

- Most General Fund operating revenues are tied to resources that are sensitive to economic swings.
- Unexpected catastrophes or situations (lawsuits, disasters, etc.)
- Cash flow needs since the state reimburses expenses and advances are not received in a timely manner.
- Achievement of the lowest possible interest rates on long-term debt financing of County projects.
- State and federal budgets, which the County has minimal influence over, govern the amount the County receives each year in intergovernmental revenue which is the County's largest revenue source.

The County will continue to develop budget plans that preserve the stated level of reserves in the General Fund while making these investments. The General Fund ending available balance is budgeted to remain over the 25% policy limit through 2016. Cuyahoga has continued to pursue a policy of maintaining healthy reserves that compares very well with our peer counties and the State of Ohio and has been cited by all three credit rating agencies.

Comparison of Reserve Requirements	Cuyahoga County	Hamilton County	Franklin County <sup>(2)</sup>	Montgomery County <sup>(3)(4)</sup>	State of Ohio <sup>(1)</sup>
Reserve Policy	25.0%	15%	35.9%	18%-20%	0.5%
Reserve Amount (\$MM)	\$ 135.8	\$ 23.24	\$ 116.8	\$ 25.6	\$ 287.1
<i>Actual Reserve Percentage</i>	<i>30.7% <sup>(5)</sup></i>	<i>11.4%</i>	<i>38.4%</i>	<i>19.0%</i>	<i>0.9%</i>

1) Percentage of prior years revenues. Any balance above 0.5% goes into the rainy day fund up to 5.0%.

2) 2013 Budget

3) 2012 Actuals.

4) Represents 2012 actual reserves divided by 2013 budgeted expenditures.

5) 2014 Recommended budget year

### Health and Human Service Levy Fund

The Human Service Levy Fund ending balance is projected to decrease over the biennium if the continued absence of new revenue is assumed. The County will have to rely on using Levy Fund reserve dollars and offsetting public assistance fund resources to support HHS programs over the 2014-2015 budget period. The loss of revenue to the Levy Fund and to operating programs is the main cause of the funding imbalance.

The third quarter estimate for 2013 assumes a \$9.9 million draw down of HHS Levy Fund reserves and is net of an offset of \$10.7 million in Public Assistance Fund resources to minimize the impact of the funding requirement in the HHS Levy Fund. An ending balance reserve of 13.9% reserve rate is projected for 2013. The 2014-2015 recommended budget includes a combination of budget reductions, Public Assistance Fund cash and drawing on Levy Fund reserves to support critical ongoing service levels through 2016.

Health and Human Services Levy Fund Summary	2012	2013 Budget	2013 Q3 Est.	2014 Rec. Budget	2015 Rec. Budget	2016 Rec. Budget
HHS Levy Fund Revenue	\$ 220.3	\$ 206.9	\$ 204.5	\$ 203.3	\$ 202.9	\$ 202.9
HHS Levy Fund Uses	\$ 224.3	\$ 213.1	\$ 214.4	\$ 211.6	\$ 203.7	\$ 203.0
<b>Operating Result</b>	<b>\$ (4.0)</b>	<b>\$ (18.2)</b>	<b>\$ (20.6)</b>	<b>\$ (15.3)</b>	<b>\$ (13.8)</b>	<b>\$ (6.2)</b>
<i>Public Assistance Fund Offset</i>	<i>\$ -</i>	<i>\$ 12.0</i>	<i>\$ 10.7</i>	<i>\$ 7.0</i>	<i>\$ 13.0</i>	<i>\$ 6.1</i>
<b>Annual Funding for HHS Programs</b>	<b>\$ 224.3</b>	<b>\$ 225.1</b>	<b>\$ 225.1</b>	<b>\$ 218.6</b>	<b>\$ 216.7</b>	<b>\$ 209.1</b>
<b>Net Change in HHS Levy Fund Reserve</b>	<b>\$ (4.0)</b>	<b>\$ (6.2)</b>	<b>\$ (9.9)</b>	<b>\$ (8.3)</b>	<b>\$ (0.8)</b>	<b>\$ (0.1)</b>
<b>Available HHS Levy Fund Balance</b>	<b>\$ 39.3</b>	<b>\$ 33.1</b>	<b>\$ 29.5</b>	<b>\$ 21.2</b>	<b>\$ 20.4</b>	<b>\$ 20.3</b>
<i>Balance to Exp. %</i>	<i>17.5%</i>	<i>15.5%</i>	<i>13.9%</i>	<i>10.0%</i>	<i>10.0%</i>	<i>10.0%</i>
PA Fund Cash Balance (Estimated)	\$ 43.9	\$ 31.9	\$ 33.2	\$ 26.2	\$ 13.2	\$ 7.1
Combined Balance to Exp %	37.1%	28.9%	27.9%	21.7%	15.5%	13.1%

The combination of using cash resources and reserve dollars will minimize the amount of budget reductions required in 2014 and 2015. **The PA resources are intended to be spent and the useable balance in the combined fund reached a high point of \$49.3 million in 2010, declining to \$43.9 million by the end of 2012.** The proposed plan for the Levy Fund includes the continual draw of this residual funding to help mitigate the loss of Levy Fund revenue and limit reductions to support of County programs.

The ending reserve in the Levy Fund in the recommended budget is kept at 10% through 2016, assuming that no new revenue is realized by way of a new voted property tax levy or some other source. The PA fund balance

will fall to just over \$6 million in 2016 if all levels of revenue and fund utilization remain at the levels proposed in the biennial operating plan.

### **Other Operating Funds**

The 2014 All Funds ending fund balance budgeted at \$472.2 million (37.8%) and \$ 449.2 million in 2015 which includes dollars held in reserve for all other purposes including program funding, health insurance and claim payments (Fund 68A), workers compensation (Fund 68A) debt service (Fund 30A), Public Infrastructure (Funds 26A and 54A), equipment upgrades and other uses. The budgeted ending balance also includes the impact of capitalizing the Western Reserve Fund and the accumulation of Casino Tax Revenue into the new fund authorized by Council.

The ending fund balance in 2014 and 2015 are net of any reserves including those described for the General Fund. The ending balance on an all funds basis is not treated the same as the General Fund. Other fund reserves are maintained at different levels depending on the funding source and prescribed use. For example, the dollars held in reserve for payment of workers compensation claims (Fund 67A) can be exhausted if enough retroactive claims are identified. Any existing fund balance shortfalls are reviewed on an individual basis and special revenue and other non-General Fund accounts have to maintain a fund balance and operate within the resources available to that fund. *Information on individual fund activity and ending balances can be found in Schedule VI of the budget schedule section.*

### **Five Year Forecast**

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It is important to review the trajectory of the County's fiscal sustainability through the use of a five year forecast. Based on the latest iteration of the long term forecast the budget outlook is structurally through 2018 if assumed trends for revenue and expenditures are maintained. An analysis of the five year outlook of the General Fund and General Debt Service Fund combined is presented in the following summary table. Both funds have a strong linkage because:

1. Revenue from property taxes derived from the 1.45 inside millage are split between these funds.
2. Long-term General Fund dollars are used to support debt service on bonds secured with the general obligation pledge of the County.
3. The combined operating surplus or deficit of this pool of funding provides a benchmark for the ability to support additional long-term financing for projects and other investments using reserves or operating capacity.

### **Forecast Assumptions (2014-2018)**

The five-year forecast was built based on the proposed revenue and expenditure levels for the 2014-2016 budget cycle as presented in the budget schedules in Section II. The revenue and expenditure trends for the out years of the forecast (2017-2018) were based on the following assumptions:

**Five Year Budget Forecast Summary 2014 - 2018**

General Fund and Debt Service Fund Combined

(\$ millions)

General Fund / General Debt Service Fund	2013 Estimate	2014 Budget	2015 Budget	2016 Budget	2017 Budget	2018 Budget
<b>Operating Revenue</b>	\$ 394.4	\$ 400.8	\$ 409.9	\$ 415.9	\$ 418.0	\$ 425.5
GF Expenditures	\$ 373.7	\$ 373.2	\$ 376.1	\$ 377.5	\$ 382.2	\$ 387.7
General Debt Service	\$ 40.4	\$ 32.5	\$ 32.5	\$ 32.2	\$ 29.5	\$ 29.5
<b>Total Expenditures</b>	\$ 414.1	\$ 405.7	\$ 408.6	\$ 409.7	\$ 411.7	\$ 417.2
<b>Combined Operating Status</b>	\$ (19.7)	\$ (4.9)	\$ 1.3	\$ 6.2	\$ 6.3	\$ 8.3

*Revenue*

- Property tax revenue held flat in 2014 and 2015 with a 1% increase in 2016
- Collections begin to rebound in 2016, the first collection year after the next appraisal
- Collections on the voted Jail bonds (\$5 million annually) term out in 2013
- 1.5% annual growth for sales tax in 2017-2018
- 5% growth in conveyance fee revenue in 2017-2018
- 51.5% growth in local government fund allocation starting in 2014
- Flat levels of collection of fines collected for court costs and other fees
- Increases in investment earnings as short-term rates increase 50-100 basis points in 2015 and beyond.
- A 4% increase in lodging tax revenue after 2016
- Flat miscellaneous revenue and reimbursements

*Expenditures*

- Salary expenditures assume flat levels of employment and 1.5% growth in wage levels
- Fringe benefit expenses increase by 3.0% in 2017-2018 to cover projected increased health care costs
- 2% inflationary increase for other expenses in future years
- Contractual and overhead costs are held flat in 2017-2018
- Debt service is based on existing bond payments and *assumes operating capacity will be set aside to support annual debt service on future capital improvement bond issuance.*

The resulting capacity for additional long-term financing or investments for other strategic initiatives like economic development is \$6.2 million in 2016 and 2017. The combined operating surplus stabilizes to an average of over \$6.0 million 2018 (net of one-time revenue). The last two years of the forecast are subject to change based on updated assumptions and changing levels in State support. *Refer to the Appendix section for the detailed five year forecast report.*



## The 2014-2015 Biennial Budget Document

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The 2014-2015 Executive's Recommended Biennial Budget document presents the proposed policies, programs and budgets at both summary and detail levels. The information contained within the document present the viewer a complete and accurate picture of the proposed budget updates and anticipated resources of the County and comply with budget reporting requirements set forth in the County charter (Sections 2.03).

The data presented in the Budget Summary narrative (Section I) and the departmental sections (Sections III-VI) are presented in report format in the Budget Schedules (Section II). Unless denoted staffing budget data are presented on a full time equivalent basis.

The Capital Plan Overview (Section VII) provides a high level summary of the proposed updates to the five year capital improvements for County Buildings and Infrastructure.

Other reports provided in the Appendix comply with Section 2.03 of the County Charter.

## **Section II**

### **Schedules**

**Summary of Budget Schedules**

<p><b>Schedule I</b></p>	<p>Analysis of General Fund from 2012 through 2016. Revenues are grouped by Source type and Expenditures are grouped by Function type. The Total Expenditure amount includes the Total Subsidy to other County Funds (Other Financing Sources). The ending balances for the General Fund Operating and the Health &amp; Human Service Levy Fund are provided.</p>
<p><b>Schedule II</b></p>	<p>Summary of Operating Expenditures by Department for the General Fund. Departments are grouped by Executive Agencies, Elected Officials, and Boards &amp; Commissions. The 2014 budgeted expenditures compared to the 2013 budgeted expenditure levels.</p>
<p><b>Schedule III</b></p>	<p>General Fund Subsidy dollars to other County funds itemized by each fund. The subsidized County funds are grouped by Fund Type - Special Revenue, Debt Service, Enterprise, and Internal Service. Total Subsidy amount ties to the Other Sources line in Schedule I.</p>
<p><b>Schedule IV</b></p>	<p>Analysis of All County Funds from 2012 through 2016. Revenues are grouped by Source type and Expenditures are grouped by Function type. The ending balance is displayed for each fiscal year along with the Balance to Expenditure ratio.</p>
<p><b>Schedule V</b></p>	<p>Summary of Operating Expenditures by Department for All County Funds. Departments are grouped by Executive Agencies, Elected Officials, and Boards &amp; Commissions. The 2014 budgeted expenditures compared to the 2013 budgeted expenditure levels.</p>
<p><b>Schedule VI</b></p>	<p>Statement of Fund Activity grouped by fund type; General Fund, Special Revenue, Debt Service, Enterprise, and Internal Service funds. The fund activity is presented across the page starting with beginning balance and total revenues by fund. The total available fund resources less the expenditures results in the ending fund balance and balance to expenditure ratio.</p>
<p><b>Schedule VII</b></p>	<p>Summary of Health and Human Service Levy Revenue and the corresponding expenditures that the levy dollars support for County Human Service Programs. The General Fund contribution or draw down of resources for the Human Service Levy is provided in the bottom line of the schedule.</p>
<p><b>Schedule VIII</b></p>	<p>Summary of Staffing Levels (FTEs) by Department for All County Funds. Departments are grouped by Executive Agencies, Elected Officials, and Boards &amp; Commissions.</p>



Cuyahoga County Fiscal Office - OBM  
 2014-2016 Budget Summary  
 Schedule I - General Fund Operating

<b>General Fund Operating</b>	<b>2012 Actual</b>	<b>2013 Q3 Current Budget</b>	<b>2013 OBM 3rd Quarter Projection</b>	<b>2014 Recommended Budget</b>	<b>2015 Recommended Budget</b>	<b>2016 Budget Estimate</b>
<b>AVAILABLE BEGINNING BALANCE</b>	\$178,521,692	\$180,093,870	\$180,093,870	\$139,510,666	\$114,645,646	\$101,716,117
<b>OPERATING REVENUE</b>						
Property Taxes	14,818,423	13,909,658	13,909,411	13,875,536	9,646,536	9,791,234
Sales And Use Tax	226,787,081	234,951,524	235,932,801	242,538,178	247,995,287	251,962,134
Licenses And Permits	55,260	52,598	63,021	63,021	63,021	63,021
Fines And Forfeitures	9,320,384	9,774,039	9,890,427	10,241,826	10,345,254	10,345,254
Charges For Services	53,155,003	57,656,443	59,787,076	63,733,252	63,680,819	66,857,312
Local Government Fund	22,990,045	17,749,292	17,355,667	16,868,483	17,121,510	17,378,333
Other Intergovernmental	13,448,286	12,241,632	11,937,038	12,527,015	12,527,015	12,527,015
Other Taxes	3,234,851	3,442,424	4,026,096	4,788,292	5,070,152	5,171,152
Investment Earnings	6,637,983	4,150,000	3,349,841	3,550,087	4,700,087	5,210,087
Miscellaneous	5,339,786	6,300,966	6,669,138	5,884,492	5,884,492	5,709,492
<b>TOTAL OPERATING REVENUE</b>	<b>\$355,787,103</b>	<b>\$360,228,576</b>	<b>\$362,920,516</b>	<b>\$374,070,183</b>	<b>\$377,034,175</b>	<b>\$385,015,034</b>
<b>TOTAL REVENUE</b>	<b>\$355,787,103</b>	<b>\$360,228,576</b>	<b>\$362,920,516</b>	<b>\$374,070,183</b>	<b>\$377,034,175</b>	<b>\$385,015,034</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>\$534,308,795</b>	<b>\$540,322,446</b>	<b>\$543,014,386</b>	<b>\$513,580,849</b>	<b>\$491,679,821</b>	<b>\$486,731,151</b>
<b>OPERATING EXPENDITURES</b>						
General Government	47,749,852	71,623,518	64,140,926	64,636,382	64,891,523	63,845,970
Justice and Public Safety	233,355,358	234,266,355	232,769,743	234,845,488	237,082,438	238,834,484
Development	3,698,816	3,989,383	3,856,743	3,616,518	3,573,912	3,625,507
Social Services	7,067,321	10,236,774	8,556,631	8,928,405	8,993,437	9,059,861
Health and Safety	752,146	745,457	618,465	430,403	435,094	439,886
Miscellaneous	15,068,410	14,063,959	12,535,770	12,181,770	12,213,639	12,460,357
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$307,691,903</b>	<b>\$334,925,446</b>	<b>\$322,478,278</b>	<b>\$324,638,966</b>	<b>\$327,190,043</b>	<b>\$328,266,065</b>
<b>OTHER FINANCING USES</b>	<b>\$43,232,363</b>	<b>\$51,513,483</b>	<b>\$51,404,092</b>	<b>\$48,806,588</b>	<b>\$49,102,476</b>	<b>\$49,174,194</b>
<b>TOTAL EXPENDITURES</b>	<b>\$350,924,266</b>	<b>\$386,438,929</b>	<b>\$373,882,370</b>	<b>\$373,445,554</b>	<b>\$376,292,519</b>	<b>\$377,440,259</b>
<b>ENDING BALANCE BEFORE ADJ.</b>	<b>\$183,384,529</b>	<b>\$153,883,517</b>	<b>\$169,132,016</b>	<b>\$140,135,295</b>	<b>\$115,387,302</b>	<b>\$109,290,892</b>
<b>RESERVES ON AVAILABLE BALANCE</b>						
Economic Development Reserve	0	(8,000,000)	0	(6,600,000)	0	0
Other Strategic Initiatives	0	(6,000,000)	0	0	0	0
Gateway Bond Guaranty	0	(3,300,000)	0	(3,470,000)	0	0
Econ. Bond Debt Service Reserve	0	(48,100)	0	(2,115,000)	0	0
Global Center Operating Reserve	(3,290,659)	(5,910,346)	(8,151,021)	(11,804,649)	(13,171,185)	(13,339,632)
Whiskey Island Purchase Reserve	0	0	(1,352,000)	0	0	0
27th Payroll Reserve	0	(11,000,000)	(11,000,000)	(500,000)	(500,000)	0
IT Automation Reserve	0	(925,000)	0	(1,000,000)	0	0
IT Enterprise Reserve	0	(1,650,000)	0	0	0	0
Settlement Order Reserve	0	(2,711,498)	0	0	0	0
Carryover Encumbrance	0	(11,365,344)	(9,118,329)	0	0	0
<b>TOTAL ADJUSTMENTS TO BALANCE</b>	<b>(\$3,290,659)</b>	<b>(\$52,262,288)</b>	<b>(\$29,621,350)</b>	<b>(\$25,489,649)</b>	<b>(\$13,671,185)</b>	<b>(\$13,339,632)</b>
<b>TOTAL AVAILABLE ENDING BALANCE</b>	<b>\$180,093,870</b>	<b>\$101,621,229</b>	<b>\$139,510,666</b>	<b>\$114,645,646</b>	<b>\$101,716,117</b>	<b>\$95,951,260</b>
<b>BALANCE TO EXPENDITURES %</b>	<b>51.3%</b>	<b>26.3%</b>	<b>37.3%</b>	<b>30.7%</b>	<b>27.0%</b>	<b>25.4%</b>
			<b>(\$10,961,854)</b>	<b>\$624,629</b>	<b>\$741,656</b>	<b>\$7,574,775</b>

General Fund available ending balances for current year and budget years are net on current year reserves reflected in the report.



Cuyahoga County Fiscal Office - OBM  
 2014-2016 Budget Summary  
 Schedule I - HHS Levy Fund

<b>Health and Human Services Levy Fund</b>	<b>2012 Actual</b>	<b>2013 Q3 Current Budget</b>	<b>2013 OBM 3rd Quarter Projection</b>	<b>2014 Recommended Budget</b>	<b>2015 Recommended Budget</b>	<b>2016 Budget Estimate</b>
<b>AVAILABLE BEGINNING BALANCE</b>	<b>\$43,272,126</b>	<b>\$39,336,663</b>	<b>\$39,336,663</b>	<b>\$29,483,890</b>	<b>\$21,164,326</b>	<b>\$20,372,176</b>
<b>OPERATING REVENUE</b>						
Property Taxes	188,051,773	179,090,711	177,911,959	177,513,035	177,131,186	177,131,186
Sales And Use Tax	0	0	0	0	0	0
Licenses And Permits	0	0	0	0	0	0
Fines And Forfeitures	0	0	0	0	0	0
Charges For Services	0	0	0	0	0	0
Local Government Fund	0	0	0	0	0	0
Other Intergovernmental	32,227,847	27,775,134	25,711,864	25,769,664	25,769,664	25,769,664
Other Taxes	42,331	52,600	41,000	41,000	41,000	41,000
Investment Earnings	0	0	0	0	0	0
Miscellaneous	140	0	859,170	0	0	0
<b>TOTAL OPERATING REVENUE</b>	<b>\$220,322,091</b>	<b>\$206,918,445</b>	<b>\$204,523,993</b>	<b>\$203,323,699</b>	<b>\$202,941,850</b>	<b>\$202,941,850</b>
<b>TOTAL REVENUE</b>	<b>\$220,322,091</b>	<b>\$206,918,445</b>	<b>\$204,523,993</b>	<b>\$203,323,699</b>	<b>\$202,941,850</b>	<b>\$202,941,850</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>\$263,594,217</b>	<b>\$246,255,108</b>	<b>\$243,860,656</b>	<b>\$232,807,589</b>	<b>\$224,106,176</b>	<b>\$223,314,026</b>
<b>OPERATING EXPENDITURES</b>						
General Government	0	0	0	0	0	0
Justice and Public Safety	0	0	0	0	0	0
Development	0	0	0	0	0	0
Social Services	247,000	247,000	247,000	0	0	0
Health and Safety	71,239,656	70,943,657	70,943,657	70,443,657	70,443,657	67,958,361
Miscellaneous	0	0	0	0	0	0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$71,486,656</b>	<b>\$71,190,657</b>	<b>\$71,190,657</b>	<b>\$70,443,657</b>	<b>\$70,443,657</b>	<b>\$67,958,361</b>
<b>OTHER FINANCING USES</b>	<b>\$152,770,898</b>	<b>\$141,944,476</b>	<b>\$143,186,109</b>	<b>\$141,199,606</b>	<b>\$133,290,343</b>	<b>\$135,044,691</b>
<b>TOTAL EXPENDITURES</b>	<b>\$224,257,554</b>	<b>\$213,135,133</b>	<b>\$214,376,766</b>	<b>\$211,643,263</b>	<b>\$203,734,000</b>	<b>\$203,003,052</b>
<b>ENDING BALANCE BEFORE ADJ.</b>	<b>\$39,336,663</b>	<b>\$33,119,975</b>	<b>\$29,483,890</b>	<b>\$21,164,326</b>	<b>\$20,372,176</b>	<b>\$20,310,974</b>
<b>RESERVES ON AVAILABLE BALANCE</b>						
<b>TOTAL ADJUSTMENTS TO BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL AVAILABLE ENDING BALANCE</b>	<b>\$39,336,663</b>	<b>\$33,119,975</b>	<b>\$29,483,890</b>	<b>\$21,164,326</b>	<b>\$20,372,176</b>	<b>\$20,310,974</b>
<b>BALANCE TO EXPENDITURES %</b>	<b>17.5%</b>	<b>15.5%</b>	<b>13.8%</b>	<b>10.0%</b>	<b>10.0%</b>	<b>10.0%</b>
			<b>(\$9,852,773)</b>	<b>(\$8,319,564)</b>	<b>(\$792,150)</b>	<b>(\$61,202)</b>

General Fund available ending balances for current year and budget years are net on current year reserves reflected in the report.



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Schedule I - General Fund / HHS Levy Fund Analysis**

<i>General Fund / HHS Levy</i>	2012 Actual	2013 Q3 Current Budget	2013 OBM 3rd Quarter Projection	2014 Recommended Budget	2015 Recommended Budget	2016 Budget Estimate
<b>AVAILABLE BEGINNING BALANCE</b>	\$221,793,818	\$219,430,533	\$219,430,533	\$168,994,556	\$135,809,972	\$122,088,293
<b>OPERATING REVENUE</b>						
Property Taxes	202,870,196	193,000,369	191,821,370	191,388,571	186,777,722	186,922,420
Sales And Use Tax	226,787,081	234,951,524	235,932,801	242,538,178	247,995,287	251,962,134
Licenses And Permits	55,260	52,598	63,021	63,021	63,021	63,021
Fines And Forfeitures	9,320,384	9,774,039	9,890,427	10,241,826	10,345,254	10,345,254
Charges For Services	53,155,003	57,656,443	59,787,076	63,733,252	63,680,819	66,857,312
Local Government Fund	22,990,045	17,749,292	17,355,667	16,868,483	17,121,510	17,378,333
Other Intergovernmental	45,676,133	40,016,766	37,648,902	38,296,679	38,296,679	38,296,679
Other Taxes	3,277,182	3,495,024	4,067,096	4,829,292	5,111,152	5,212,152
Investment Earnings	6,637,983	4,150,000	3,349,841	3,550,087	4,700,087	5,210,087
Miscellaneous	5,339,926	6,300,966	7,528,308	5,884,492	5,884,492	5,709,492
<b>TOTAL OPERATING REVENUE</b>	<b>\$576,109,194</b>	<b>\$567,147,021</b>	<b>\$567,444,509</b>	<b>\$577,393,882</b>	<b>\$579,976,025</b>	<b>\$587,956,884</b>
<b>TOTAL REVENUE</b>	<b>\$576,109,194</b>	<b>\$567,147,021</b>	<b>\$567,444,509</b>	<b>\$577,393,882</b>	<b>\$579,976,025</b>	<b>\$587,956,884</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>\$797,903,012</b>	<b>\$786,577,554</b>	<b>\$786,875,042</b>	<b>\$746,388,438</b>	<b>\$715,785,997</b>	<b>\$710,045,177</b>
<b>OPERATING EXPENDITURES</b>						
General Government	47,749,852	71,623,518	64,140,926	64,636,382	64,891,523	63,845,970
Justice and Public Safety	233,355,358	234,266,355	232,769,743	234,845,488	237,082,438	238,834,484
Development	3,698,816	3,989,383	3,856,743	3,616,518	3,573,912	3,625,507
Social Services	7,314,321	10,483,774	8,803,631	8,928,405	8,993,437	9,059,861
Health and Safety	71,991,802	71,689,114	71,562,122	70,874,060	70,878,751	68,398,247
Miscellaneous	15,068,410	14,063,959	12,535,770	12,181,770	12,213,639	12,460,357
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$379,178,559</b>	<b>\$406,116,103</b>	<b>\$393,668,935</b>	<b>\$395,082,623</b>	<b>\$397,633,700</b>	<b>\$396,224,426</b>
<b>OTHER FINANCING USES</b>	<b>\$196,003,261</b>	<b>\$193,457,959</b>	<b>\$194,590,201</b>	<b>\$190,006,194</b>	<b>\$182,392,819</b>	<b>\$184,218,885</b>
<b>TOTAL EXPENDITURES</b>	<b>\$575,181,820</b>	<b>\$599,574,062</b>	<b>\$588,259,136</b>	<b>\$585,088,817</b>	<b>\$580,026,519</b>	<b>\$580,443,311</b>
<b>ENDING BALANCE BEFORE ADJ.</b>	<b>\$222,721,192</b>	<b>\$187,003,492</b>	<b>\$198,615,906</b>	<b>\$161,299,621</b>	<b>\$135,759,478</b>	<b>\$129,601,866</b>
<b>RESERVES ON AVAILABLE BALANCE</b>						
Economic Development Reserve	0	(8,000,000)	0	(6,600,000)	0	0
Other Strategic Initiatives	0	(6,000,000)	0	0	0	0
Gateway Bond Guaranty	0	(3,300,000)	0	(3,470,000)	0	0
Econ. Debt Service Reserve	0	(48,100)	0	(2,115,000)	0	0
Global Center Operating Reserve	(3,290,659)	(5,910,346)	(8,151,021)	(11,804,649)	(13,171,185)	(13,339,632)
Whiskey Island Purchase Reserve	0	0	(1,352,000)	0	0	0
27th Payroll Reserve	0	(11,000,000)	(11,000,000)	(500,000)	(500,000)	0
IT Automation Reserve	0	(925,000)	0	(1,000,000)	0	0
IT Enterprise Reserve	0	(1,650,000)	0	0	0	0
Settlement Order Reserve	0	(2,711,498)	0	0	0	0
Carryover Encumbrance	0	(11,365,344)	(9,118,329)	0	0	0
<b>TOTAL ADJUSTMENTS TO BALANCE</b>	<b>(\$3,290,659)</b>	<b>(\$52,262,288)</b>	<b>(\$29,621,350)</b>	<b>(\$25,489,649)</b>	<b>(\$13,671,185)</b>	<b>(\$13,339,632)</b>
<b>HUMAN SERVICES - ENDING BALANCE</b>	<b>\$39,336,664</b>	<b>\$23,639,208</b>	<b>\$29,483,891</b>	<b>\$21,164,328</b>	<b>\$20,372,179</b>	<b>\$20,110,978</b>
<b>GENERAL FUND - ENDING BALANCE</b>	<b>\$180,093,869</b>	<b>\$111,101,996</b>	<b>\$139,510,665</b>	<b>\$114,645,644</b>	<b>\$101,716,114</b>	<b>\$96,151,256</b>
<b>TOTAL AVAILABLE ENDING BALANCE</b>	<b>\$219,430,533</b>	<b>\$134,741,204</b>	<b>\$168,994,556</b>	<b>\$135,809,972</b>	<b>\$122,088,293</b>	<b>\$116,262,234</b>
<b>BALANCE TO EXPENDITURES %</b>	<b>38.1%</b>	<b>22.5%</b>	<b>28.7%</b>	<b>23.2%</b>	<b>21.0%</b>	<b>20.0%</b>



**Cuyahoga County Fiscal Office - OBM  
2014-2016 Budget Summary  
Schedule II - General Fund Departmental Summary**

	2011 Actual	2012 Actual	2013 Q3 Current Budget	2013 OBM 3rd Quarter Projection	2014 Recommended Budget	2013-2014 % Change	2015 Recommended Budget	2014-2015 % Change
<b>County Executive Agencies</b>								
Office of the County Executive	1,691,374	2,017,176	1,710,064	1,659,099	1,647,785	-3.6%	1,417,725	-14.0%
Communications Office	0	0	434,150	403,355	458,478	5.6%	460,214	0.4%
County Law Department	525,523	1,191,329	1,636,406	1,525,222	1,773,817	8.4%	1,746,262	-1.6%
Human Resources	3,096,034	4,007,350	3,967,836	3,555,792	3,832,583	-3.4%	3,768,018	-1.7%
County Administrative Divisions	676,693	42,796	143	0	0	-100.0%	0	
Development	3,065,845	3,305,367	3,583,458	3,474,077	3,214,246	-10.3%	3,171,056	-1.3%
Regional Collaboration	140,003	219,190	231,666	208,407	228,013	-1.6%	228,597	0.3%
County Fiscal Office	17,959,347	16,740,757	17,489,588	16,265,813	16,621,755	-5.0%	16,002,636	-3.7%
Information Technology	0	0	19,057,195	17,466,607	16,821,330	-11.7%	16,096,194	-4.3%
Public Works - Facilities Management	3,864,917	4,633,509	4,617,507	4,514,757	1,770,929	-61.6%	1,591,979	-10.1%
County Headquarters	0	0	0	0	2,787,970	0.0%	6,850,737	145.7%
County Sheriff	78,605,238	82,373,275	83,208,761	83,429,441	82,793,847	-0.5%	83,692,343	1.1%
Board & Care Of Prisoners	470,322	1,671,557	1,670,196	1,670,196	1,003,601	-39.9%	1,036,811	3.3%
Public Safety & Justice Services	2,708,177	2,912,847	3,020,317	2,596,944	2,741,535	-9.2%	2,338,732	-14.7%
Justice Systems Management	188,845	0	0	0	0	0.0%	0	
Clerk of Courts	10,619,658	10,643,567	10,641,767	9,660,170	9,956,400	-6.4%	10,058,728	1.0%
County Medical Examiner	8,173,874	6,473,081	7,138,015	6,241,132	6,079,993	-14.8%	6,217,238	2.3%
College Savings Account Program	0	0	1,950,000	1,950,000	1,750,000	-10.3%	1,789,000	2.2%
Medical Mart Operating Account	27,548,510	12,702,438	12,000,000	10,500,000	9,150,000	-23.8%	9,150,000	0.0%
Capital Improvement GF Subsidy	613,306	540,200	250,000	250,000	250,000	0.0%	255,000	2.0%
General Fund/Self Insurance Fund	64,781	27,786	300,000	276,643	385,943	28.6%	393,662	2.0%
Info. Technology Automation & Enterpr	0	27,234	4,077,639	2,615,513	0	-100.0%	0	
Miscellaneous Obligations & Payments	837,348	1,540,716	1,248,576	1,248,576	2,123,246	70.1%	2,139,719	0.8%
Statutory Expenditures	66,001	67,815	83,842	82,048	82,048	-2.1%	83,689	2.0%
<b>Total County Executive Agencies</b>	<b>\$160,915,797</b>	<b>\$151,137,991</b>	<b>\$178,317,126</b>	<b>\$169,593,792</b>	<b>\$165,473,519</b>	<b>-7.2%</b>	<b>\$168,488,340</b>	<b>1.8%</b>
<b>Elected Officials</b>								
County Council	1,295,046	1,624,293	1,898,813	1,520,137	1,791,582	-5.6%	1,796,412	0.3%
County Prosecutor	23,770,039	26,122,253	27,304,910	26,572,748	27,839,970	2.0%	28,444,428	2.2%
Court of Common Pleas	39,352,309	39,697,785	43,408,928	42,254,168	42,994,865	-1.0%	43,326,954	0.8%
Domestic Relations Court	6,636,374	7,321,335	6,953,930	7,312,907	7,533,180	8.3%	7,567,552	0.5%
Juvenile Court	30,597,708	38,244,521	32,189,235	34,022,968	34,233,735	6.4%	34,648,135	1.2%
Probate Court	5,647,018	5,771,200	5,693,094	5,761,960	5,919,583	4.0%	5,940,115	0.3%
8th District Court of Appeals	1,970,508	756,388	680,051	677,537	585,774	-13.9%	589,307	0.6%
Municipal Judicial Costs	3,058,523	3,119,210	3,261,926	3,073,283	2,816,616	-13.7%	2,874,022	2.0%
<b>Total Elected Officials</b>	<b>\$112,327,524</b>	<b>\$122,656,985</b>	<b>\$121,390,887</b>	<b>\$121,195,708</b>	<b>\$123,715,305</b>	<b>1.9%</b>	<b>\$125,186,925</b>	<b>1.2%</b>
<b>Boards and Commissions</b>								
Inspector General	298,698	749,272	994,498	832,022	872,090	-12.3%	771,715	-11.5%
Department of Internal Audit	3,104	142,331	687,865	508,870	514,732	-25.2%	488,153	-5.2%
Human Resources Commission	56,697	293,525	508,800	439,961	430,841	-15.3%	434,156	0.8%
Board of Elections	13,023,854	17,461,132	16,148,444	14,330,964	17,068,271	5.7%	15,194,984	-11.0%
Charter Review Commission	50,000	0	10,000	7,060	7,060	-29.4%	7,201	2.0%
Board of Revision	(9,861)	0	10,000	10,000	0	-100.0%	204	
NOACA	174,259	174,259	174,259	174,259	174,259	0.0%	174,259	0.0%
Ohio State University Extension	0	0	0	0	247,000	0.0%	247,000	0.0%
Public Defender	7,727,273	7,809,153	8,202,482	8,589,532	9,002,976	9.8%	9,036,904	0.4%
Soldiers' and Sailors' Monument	218,634	199,932	194,311	189,479	201,509	3.7%	202,765	0.6%
Veterans Service Commission	6,262,596	7,067,321	7,148,468	6,606,631	6,931,405	-3.0%	6,957,437	0.4%
<b>Total Boards and Commissions</b>	<b>\$27,805,254</b>	<b>\$33,896,924</b>	<b>\$34,079,127</b>	<b>\$31,688,778</b>	<b>\$35,450,143</b>	<b>4.0%</b>	<b>\$33,514,778</b>	<b>-5.5%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$301,048,574</b>	<b>\$307,691,900</b>	<b>\$333,787,140</b>	<b>\$322,478,278</b>	<b>\$324,638,966</b>	<b>-2.7%</b>	<b>\$327,190,043</b>	<b>0.8%</b>



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Schedule III - General Fund / HHS Levy Subsidies to Other Funds**

	2011	2012	2013 Q3	2013 OBM	2014	2013-2014	2015	
	Actual	Actual	Current	3rd Quarter	Recommended	% Change	Recommended	2014-2015
			Budget	Projection	Budget		Budget	% Change
<b>Special Revenue Funds</b>								
Veterans Services Fund	0	0	758,306	758,306	0	-100.0%	0	
Cuyahoga County Educational Asst. Progr	0	0	0	500,000	0		0	
Cuy Co Reg Forensic Science Lab SR	0	2,402,887	2,093,966	2,953,402	2,995,693	43.1%	2,715,636	-9.3%
Treatment Alternatives Street Crime	431,367	350,000	485,604	948,859	618,731	27.4%	620,828	0.3%
Public Defender HHS	77,983	255,492	0	0	0		0	
Children Services Fund	44,757,948	41,288,986	34,483,824	39,901,601	41,243,955	19.6%	36,811,977	-10.7%
County Planning Commission	1,448,269	1,248,866	1,383,589	1,230,208	1,215,513	-12.1%	1,194,330	-1.7%
Emergency Management	214,820	356,358	397,899	375,768	840,008	111.1%	751,419	-10.5%
Human Services Other Program	1,120,813	842,965	0	21,027	0		0	
Cuyahoga Support Enforcement Agency	1,906,663	3,409,310	2,859,757	2,057,052	2,322,502	-18.8%	2,616,197	12.6%
Fatherhood Initiative	0	0	1,100,000	899,482	975,688	-11.3%	996,710	2.2%
Office Of Homeless Services	1,815,776	0	0	0	0		0	
Treatment Services HHS	545,624	0	0	0	0		0	
Early Childhood - IIC	985,982	985,982	669,552	0	669,552	0.0%	669,552	0.0%
Witness Victim	0	1,730,109	1,813,692	1,663,563	1,674,766	-7.7%	1,694,225	1.2%
Criminal Justice Intervention HHS	140,798	36,075	0	0	0		0	
JC Detention & Probation Services	13,250,479	14,349,628	14,321,352	13,072,760	12,960,190	-9.5%	12,797,051	-1.3%
Custody Mediation	4,430	0	0	0	0		0	
JC HHS Youth & Family Community Partn	3,507,404	3,281,362	3,295,368	3,350,798	3,476,427	5.5%	3,182,682	-8.4%
Family Justice Center	1,635,583	0	175,000	204,011	175,000	0.0%	175,000	0.0%
9-1-1 Consolidation Shared Services	0	0	0	1,500,000	0		0	
Common Pleas HHS Subsidy	1,022,577	1,252,638	0	0	0		0	
Brownfield Revolving Loan Fund	500,000	0	0	0	0		0	
Cuyahoga County Western Reserve Fund	0	0	0	1,266,842	0		0	
Soil & Water Conservation	0	75,000	75,000	75,000	75,000	0.0%	75,000	0.0%
Children & Family Services	23,688,542	33,178,378	27,723,941	29,246,568	29,970,472	8.1%	31,587,397	5.4%
Office of Health and Human Services	800,458	953,543	2,341,133	2,433,450	2,698,226	15.3%	2,734,880	1.4%
Cuyahoga Tapestry System of Care	4,213,115	5,636,368	5,491,562	4,280,579	4,386,780	-20.1%	1,982,380	-54.8%
Employment & Family Services Admin	12,666,264	7,549,105	15,457,613	12,109,289	7,574,086	-51.0%	8,368,860	10.5%
Children With Medical Handicap	1,180,513	1,605,513	1,180,513	1,005,732	1,405,732	19.1%	1,405,732	0.0%
Senior and Adult Services	9,192,246	12,735,396	12,933,593	12,133,695	13,839,300	7.0%	12,774,892	-7.7%
Early Childhood - IIC Public Asst.	10,248,742	11,194,955	9,287,914	11,100,102	10,233,388	10.2%	8,954,165	-12.5%
FCFC Public Assistance	1,971,559	4,630,578	3,363,586	3,826,991	2,320,783	-31.0%	2,378,541	2.5%
Homeless Services	4,186,985	5,468,543	5,171,069	5,360,840	4,980,661	-3.7%	3,856,727	-22.6%
HHS Office of Reentry	2,192,812	2,035,972	2,143,699	2,257,080	1,966,864	-8.2%	1,997,600	1.6%
General Gas & License Fees	485,787	690,787	690,787	690,787	690,787	0.0%	690,787	0.0%
<b>Total Special Revenue Funds</b>	<b>\$144,193,539</b>	<b>\$157,544,796</b>	<b>\$149,698,319</b>	<b>\$155,223,792</b>	<b>\$149,310,104</b>	<b>-0.3%</b>	<b>\$141,032,568</b>	<b>-5.5%</b>
<b>Debt Service Funds</b>								
Gateway Arena	2,432,251	5,091,820	5,998,533	5,998,533	5,800,000	-3.3%	5,800,000	0.0%
Brownfield Debt Service	1,570,008	508,379	1,473,855	996,686	1,123,855	-23.7%	1,123,855	0.0%
Shaker Square Debt Service	140,000	140,000	124,262	80,131	123,325	-0.8%	123,325	0.0%
Commercial Redevelopment Debt Service	1,015,165	874,417	893,600	854,028	893,600	0.0%	893,600	0.0%
Medical Mart Series 2010 Debt Service	17,369,820	30,600,884	31,161,790	30,652,336	32,100,238	3.0%	32,102,239	0.0%
Western Reserve Fund Debt Service	0	0	0	0	750,000		1,400,000	86.7%
<b>Total Debt Service Funds</b>	<b>\$22,527,244</b>	<b>\$37,215,500</b>	<b>\$39,652,040</b>	<b>\$38,581,714</b>	<b>\$40,791,018</b>	<b>2.9%</b>	<b>\$41,443,019</b>	<b>1.6%</b>
<b>Enterprise Funds</b>								
Cuyahoga Regional Information System	204,189	373,912	292,872	0	0	-100.0%	0	
County Airport	621,302	869,053	869,728	479,643	595,859	-31.5%	608,019	2.0%
<b>Total Enterprise Funds</b>	<b>\$825,491</b>	<b>\$1,242,965</b>	<b>\$1,162,600</b>	<b>\$479,643</b>	<b>\$595,859</b>	<b>-48.7%</b>	<b>\$608,019</b>	<b>2.0%</b>
<b>Internal Service Funds</b>								
County Supplies	330,375	0	0	0	0		0	
<b>Total Internal Service Funds</b>	<b>\$330,375</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	
<b>TOTAL SUBSIDIES TO OTHER FUNDS</b>	<b>\$167,876,649</b>	<b>\$196,003,261</b>	<b>\$190,512,959</b>	<b>\$194,285,149</b>	<b>\$190,696,981</b>	<b>0.1%</b>	<b>\$183,083,606</b>	<b>-4.0%</b>





**Cuyahoga County Fiscal Office - OBM  
2014-2016 Budget Summary  
Schedule IV - All Funds Analysis**

	2012 Actual	2013 Q3 Current Budget	2013 OBM 3rd Quarter Projection	2014 Recommended Budget	2015 Recommended Budget	2016 Budget Estimate
<b>AVAILABLE BEGINNING BALANCE</b>	\$586,471,162	\$627,027,855	\$627,027,855	\$514,770,511	\$472,225,646	\$449,277,836
<b>OPERATING REVENUE</b>						
Property Taxes	341,241,545	319,484,460	318,665,984	313,394,180	312,923,370	313,068,068
Sales And Use Tax	226,787,081	234,951,524	235,932,801	242,538,178	247,995,287	251,962,134
Licenses And Permits	1,504,141	1,771,591	1,665,205	1,669,576	1,669,576	1,669,576
Fines And Forfeitures	12,165,629	12,620,191	12,395,765	12,792,634	12,896,062	12,896,062
Charges For Services	240,312,070	252,089,815	237,076,904	240,302,859	239,247,206	245,906,732
Local Government Fund	23,381,436	17,749,292	17,355,667	16,868,483	17,121,510	17,378,333
Other Intergovernmental	324,528,533	325,627,069	317,149,290	316,005,043	316,873,472	316,873,436
Other Taxes	37,187,234	35,724,800	37,860,724	37,349,833	33,331,693	33,432,693
Investment Earnings	14,638,951	4,608,231	3,691,859	4,059,448	7,209,448	5,719,448
Miscellaneous	73,034,320	94,631,835	90,069,556	82,121,825	82,556,215	85,199,897
<b>TOTAL OPERATING REVENUE</b>	<b>\$1,294,780,941</b>	<b>\$1,299,258,808</b>	<b>\$1,271,863,755</b>	<b>\$1,267,102,060</b>	<b>\$1,271,823,841</b>	<b>\$1,284,106,379</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>\$1,881,252,103</b>	<b>\$1,926,286,663</b>	<b>\$1,898,891,610</b>	<b>\$1,781,872,571</b>	<b>\$1,744,049,487</b>	<b>\$1,733,384,215</b>
<b>OPERATING EXPENDITURES</b>						
General Government	150,388,978	168,358,646	154,578,789	153,408,648	151,354,573	151,408,711
Justice and Public Safety	304,107,647	306,416,809	301,148,885	303,676,725	307,168,732	309,690,495
Development	7,219,468	28,702,637	22,523,529	21,908,043	21,758,438	21,852,341
Social Services	475,529,169	496,166,183	475,115,521	480,146,795	472,903,946	469,460,423
Health and Safety	77,832,523	83,904,996	83,772,864	80,818,336	80,802,420	78,403,841
Public Works	54,051,680	77,750,714	62,388,558	71,572,835	72,441,381	72,944,354
Debt Service	77,724,436	82,924,167	82,755,959	77,970,271	77,972,272	77,973,093
Miscellaneous	104,457,733	94,244,442	83,608,819	94,655,623	96,698,704	99,486,168
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$1,251,311,635</b>	<b>\$1,338,468,594</b>	<b>\$1,265,892,924</b>	<b>\$1,284,157,276</b>	<b>\$1,281,100,466</b>	<b>\$1,281,219,426</b>
<b>ENDING BALANCE BEFORE ADJ.</b>	<b>\$629,940,468</b>	<b>\$587,818,069</b>	<b>\$632,998,686</b>	<b>\$497,715,295</b>	<b>\$462,949,021</b>	<b>\$452,164,789</b>
<b>RESERVES ON BALANCE</b>						
Economic Development Reserve	0	(8,000,000)	0	(6,600,000)	0	0
Other Strategic Initiatives	0	(6,000,000)	0	0	0	0
Gateway Bond Guaranty	0	(3,300,000)	0	(3,470,000)	0	0
Econ. Bond Debt Service Reserve	0	(48,100)	0	(2,115,000)	0	0
Global Center Operating Reserve	(3,290,659)	(5,910,346)	(8,151,021)	(11,804,649)	(13,171,185)	(14,044,832)
Whiskey Island Purchase Reserve	0	(1,352,000)	(1,352,000)	0	0	0
Rock Hall Debt Reserve	0	(8,869,100)	(8,869,100)	0	0	0
27th Payroll Reserve	0	(11,000,000)	(11,000,000)	(500,000)	(500,000)	0
IT Automation Reserve	0	(925,000)	0	(1,000,000)	0	0
IT Enterprise Reserve	0	(1,650,000)	0	0	0	0
Settlement Order Reserve	0	(2,711,498)	0	0	0	0
Fund Revenue Adjustments	378,046	0	0	0	0	0
Carryover Encumbrance	0	(144,275,366)	(86,046,301)	0	0	0
<b>TOTAL RESERVES ON BALANCE</b>	<b>(\$2,912,613)</b>	<b>\$194,041,410)</b>	<b>\$118,228,175)</b>	<b>(\$25,489,649)</b>	<b>(\$13,671,185)</b>	<b>(\$14,044,832)</b>
<b>AVAILABLE ENDING BALANCE</b>	<b>\$627,027,855</b>	<b>\$393,776,659</b>	<b>\$514,770,511</b>	<b>\$472,225,646</b>	<b>\$449,277,836</b>	<b>\$438,119,957</b>
<b>BALANCE TO EXPENDITURES %</b>	<b>50.1%</b>	<b>29.4%</b>	<b>40.7%</b>	<b>36.8%</b>	<b>35.1%</b>	<b>34.2%</b>



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Schedule V - All Funds Departmental Summary**

	2011	2012	2013 Q3	2013 OBM	2014	2013-2014	2015	2014-2015
	Actual	Actual	Current	3rd Quarter	Recommended	% Change	Recommended	% Change
			Budget	Projection	Budget		Budget	
<b>County Executive Agencies</b>								
Office of the County Executive	1,691,374	2,017,176	1,710,064	1,659,099	1,647,785	-3.6%	1,417,725	-14.0%
Communications Office	0	0	434,150	403,355	458,478	5.6%	460,214	0.4%
County Law Department	525,523	1,191,329	1,636,406	1,525,222	1,773,817	8.4%	1,746,262	-1.6%
Human Resources	3,762,342	4,739,556	4,793,980	4,310,863	4,581,377	-4.4%	4,520,110	-1.3%
County Administrative Divisions	676,693	42,796	143	0	0	-100.0%	0	
Development	6,386,574	3,851,436	25,068,112	18,997,825	18,332,623	-26.9%	18,186,862	-0.8%
Regional Collaboration	140,003	219,190	231,666	208,407	228,013	-1.6%	228,597	0.3%
County Fiscal Office	41,090,070	40,658,351	40,692,484	37,270,589	39,221,756	-3.6%	38,465,404	-1.9%
Information Technology	13,594,802	21,180,540	24,444,365	22,710,853	20,888,842	-14.5%	20,192,556	-3.3%
Public Works - Facilities Management	60,445,699	49,414,473	51,447,776	52,602,221	46,550,868	-9.5%	44,023,700	-5.4%
County Headquarters	0	0	0	0	2,787,970	0.0%	6,850,737	145.7%
Public Works - County Road & Bridge	27,547,984	20,321,851	40,401,182	26,217,792	32,236,751	-20.2%	32,390,602	0.5%
Public Works - Sanitary Engineer	27,774,969	28,007,342	30,385,144	29,561,775	32,594,696	7.3%	33,283,546	2.1%
Public Works - County Airport	1,464,190	1,567,653	1,779,677	1,516,895	1,451,676	-18.4%	1,463,836	0.8%
County Sheriff	89,070,637	93,004,723	95,542,437	94,410,400	93,628,142	-2.0%	94,549,933	1.0%
Board & Care Of Prisoners	470,322	1,671,557	1,670,196	1,670,196	1,003,601	-39.9%	1,036,811	3.3%
Public Safety & Justice Services	11,208,547	9,551,694	16,435,032	15,887,480	13,521,795	-17.7%	13,085,669	-3.2%
Justice Systems Management	188,845	0	0	0	0	0.0%	0	
Domestic Violence	243,480	233,349	244,118	230,344	229,376	-6.0%	233,983	2.0%
Clerk of Courts	12,427,841	11,276,503	12,032,088	11,000,852	10,883,858	-9.5%	10,998,717	1.1%
County Medical Examiner	9,434,583	9,400,193	10,927,561	9,678,340	10,112,469	-7.5%	9,890,779	-2.2%
Office of Health and Human Services	2,872,296	2,649,468	2,501,023	2,183,139	1,966,379	-21.4%	1,984,108	0.9%
HHS Children and Family Services	144,976,117	140,857,330	143,797,034	140,299,742	141,027,515	-1.9%	139,455,112	-1.1%
HHS Senior and Adult Services	18,985,022	16,464,618	18,309,264	16,265,538	16,914,052	-7.6%	16,897,540	-0.1%
HHS Employment & Family Services	72,186,772	74,131,326	80,892,540	75,448,949	74,301,608	-8.1%	75,096,382	1.1%
Cuyahoga Support Enforcement Agen	30,527,535	28,958,191	31,809,512	29,771,631	30,906,046	-2.8%	31,790,875	2.9%
Early Childhood Invest In Children	15,077,974	16,442,524	12,646,535	13,556,903	11,288,363	-10.7%	11,478,238	1.7%
Family & Children First Council	3,879,281	3,912,072	4,217,995	4,553,358	3,546,864	-15.9%	3,604,622	1.6%
HHS Office of Reentry	1,854,547	2,072,184	2,143,598	2,112,854	1,966,864	-8.2%	1,997,600	1.6%
Office of Homeless Services	5,029,266	5,168,281	5,352,236	5,572,164	5,205,053	-2.7%	4,081,119	-21.6%
Human Services Other Prgms	1,824,729	791,747	0	0	0	0.0%	0	
Workforce Development	12,536,963	16,183,733	12,138,489	11,683,391	9,404,429	-22.5%	9,220,175	-2.0%
College Savings Account Program	0	0	1,950,000	1,950,000	1,750,000	-10.3%	1,789,000	2.2%
Employee Health and Wellness	94,466,409	82,802,488	83,558,221	72,404,820	88,441,928	5.8%	91,075,135	3.0%
Workers Compensation Retrospective	9,147,610	9,823,504	9,861,545	8,962,484	5,594,312	-43.3%	5,299,139	-5.3%
Debt Service	66,149,248	77,399,762	82,601,117	82,432,909	77,647,221	-6.0%	77,649,222	0.0%
Medical Mart Operating Account	27,548,510	12,702,438	12,000,000	10,500,000	9,150,000	-23.8%	9,150,000	0.0%
Capital Improvement GF Subsidy	613,306	540,200	250,000	250,000	250,000	0.0%	255,000	2.0%
General Fund/Self Insurance Fund	64,781	27,786	300,000	276,643	385,943	28.6%	393,662	2.0%
Info. Technology Automation & Enter	0	27,234	4,077,639	2,615,513	0	-100.0%	0	
Miscellaneous Obligations & Paymen	837,348	1,540,716	1,248,576	1,248,576	2,123,246	70.1%	2,139,719	0.8%
Statutory Expenditures	66,001	67,815	83,842	82,048	82,048	-2.1%	83,689	2.0%
<b>Total County Executive Agencies</b>	<b>\$816,788,194</b>	<b>\$790,913,131</b>	<b>\$869,615,747</b>	<b>\$812,033,170</b>	<b>\$814,085,763</b>	<b>-6.4%</b>	<b>\$816,466,379</b>	<b>0.3%</b>
<b>Elected Officials</b>								
County Council	1,295,046	1,624,293	1,898,813	1,520,137	1,791,582	-5.6%	1,796,412	0.3%
Veterans Services Fund	0	0	858,306	272,076	0	-100.0%	0	
County Prosecutor	27,091,743	34,090,995	30,551,402	29,756,401	30,801,910	0.8%	31,442,310	2.1%
Court of Common Pleas	42,775,392	42,981,414	46,844,250	45,583,259	45,853,098	-2.1%	46,204,526	0.8%
Domestic Relations Court	6,636,374	7,321,335	6,957,030	7,314,317	7,537,139	8.3%	7,571,590	0.5%
Juvenile Court	49,708,682	57,225,203	52,184,845	53,788,458	54,157,287	3.8%	55,213,051	1.9%
Probate Court	7,094,052	6,726,973	6,788,594	6,528,170	6,672,106	-1.7%	6,749,014	1.2%
8th District Court of Appeals	1,973,108	756,388	680,051	677,537	585,774	-13.9%	589,307	0.6%
Municipal Judicial Costs	3,058,523	3,119,210	3,261,926	3,073,283	2,816,616	-13.7%	2,874,022	2.0%
<b>Total Elected Officials</b>	<b>\$139,632,919</b>	<b>\$153,845,811</b>	<b>\$150,025,217</b>	<b>\$148,513,638</b>	<b>\$150,215,512</b>	<b>0.1%</b>	<b>\$152,440,232</b>	<b>1.5%</b>



**Cuyahoga County Fiscal Office - OBM  
2014-2016 Budget Summary  
Schedule V - All Funds Departmental Summary**

	2011	2012	2013 Q3	2013 OBM	2014	2013-2014	2015	2014-2015
	Actual	Actual	Current	3rd Quarter	Recommended	% Change	Recommended	% Change
			Budget	Projection	Budget		Budget	
<b>Boards and Commissions</b>								
Inspector General	298,698	749,272	994,498	832,022	872,090	-12.3%	771,715	-11.5%
Department of Internal Audit	3,104	142,331	687,865	508,870	514,732	-25.2%	488,153	-5.2%
Human Resources Commission	56,697	293,525	508,800	439,961	430,841	-15.3%	434,156	0.8%
Alcohol & Drug Addiction Mental Hea	33,613,656	35,113,656	34,863,657	34,863,657	34,363,657	-1.4%	34,363,657	0.0%
MetroHealth System	36,080,000	36,126,000	36,080,000	36,080,000	36,080,000	0.0%	36,080,000	0.0%
Board of Elections	13,023,854	17,461,132	16,148,444	14,330,964	17,068,271	5.7%	15,194,984	-11.0%
Charter Review Commission	50,000	0	10,000	7,060	7,060	-29.4%	7,201	2.0%
Board of Revision	3,565,579	4,311,217	4,947,829	4,581,163	4,532,935	-8.4%	4,338,741	-4.3%
County Planning Commission	1,478,974	1,494,715	1,707,276	1,498,146	1,523,836	-10.7%	1,502,653	-1.4%
County Board of Developmental Disal	195,613,502	190,189,911	199,855,012	191,085,205	202,515,468	1.3%	197,000,000	-2.7%
County Law Library Resource Board	459,593	513,225	492,597	500,595	508,133	3.2%	524,407	3.2%
NOACA	174,259	174,259	174,259	174,259	174,259	0.0%	174,259	0.0%
Ohio State University Extension	247,000	247,000	247,000	247,000	247,000	0.0%	247,000	0.0%
Public Defender	10,068,910	10,067,711	10,343,856	10,310,330	10,654,462	3.0%	10,694,290	0.4%
Soldiers' and Sailors' Monument	218,634	199,932	194,311	189,479	201,509	3.7%	202,765	0.6%
Solid Waste Management District	1,782,021	1,758,793	2,609,954	2,366,781	2,523,746	-3.3%	2,502,307	-0.8%
Soil & Water Conservation	622,782	642,687	675,498	723,993	706,601	4.6%	710,133	0.5%
Veterans Service Commission	6,262,596	7,067,321	7,148,468	6,606,631	6,931,405	-3.0%	6,957,437	0.4%
<b>Total Boards and Commissions</b>	<b>\$303,619,859</b>	<b>\$306,552,688</b>	<b>\$317,689,324</b>	<b>\$305,346,116</b>	<b>\$319,856,004</b>	<b>0.7%</b>	<b>\$312,193,858</b>	<b>-2.4%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$1,260,040,972</b>	<b>\$1,251,311,630</b>	<b>\$1,337,330,288</b>	<b>\$1,265,892,924</b>	<b>\$1,284,157,279</b>	<b>-4.0%</b>	<b>\$1,281,100,468</b>	<b>-0.2%</b>



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Schedule VI - Statement of Fund Activity (2014)**

<i>Budgeted Fund Activity</i>	<b>Beginning Fund Balance</b>	<b>Estimated Fund Revenue</b>	<b>Available Resources</b>	<b>Budgeted Expenditures</b>	<b>Ending Fund Balance *</b>	<i>Balance to Expenditures</i>
<b>General Fund / HHS Levy</b>						
01A001 - General Fund - Operating	139,510,666	374,070,182	513,580,848	<b>373,445,555</b>	114,645,644	30.7%
29A - Health and Human Services Levy 4.8 M	29,483,891	203,323,699	232,807,590	<b>211,643,262</b>	21,164,328	10.0%
<b>Total General Fund / HHS Levy</b>	<b>\$168,994,557</b>	<b>577,393,881</b>	<b>746,388,438</b>	<b>585,088,816</b>	<b>135,809,973</b>	<b>23.2%</b>
<b>Special Revenue Funds</b>						
20A378 - Inspector General Vendor Fees	25,620	19,920	45,540	<b>0</b>	45,540	
20A058 - Common Pleas Special Project II	1,625,405	1,051,814	2,677,219	<b>0</b>	2,677,219	
20A059 - Veterans Services Fund	486,230	0	486,230	<b>0</b>	486,230	
20A064 - Cuyahoga County Educational Asst.	298,382	0	298,382	<b>298,382</b>	0	0.0%
20A076 - Cuy Co Reg Forensic Science Lab SR	0	3,320,693	3,320,693	<b>3,320,693</b>	0	0.0%
20A099 - TASC Medicaid Funds (CO)	427,219	101,009	528,228	<b>65,149</b>	463,079	710.8%
20A192 - Treatment Alternatives Street Crim	0	621,956	621,956	<b>621,956</b>	0	0.0%
20A195 - Self Insurance - Regionalization	4,360,436	13,541,282	17,901,718	<b>10,689,110</b>	7,212,608	67.5%
20A264 - County Law Library Resource Boarc	337,088	611,404	948,492	<b>508,133</b>	440,360	86.7%
20A301 - Real Estate Assessment	7,739,805	14,085,464	21,825,269	<b>12,789,482</b>	9,035,786	70.7%
20A302 - Dog & Kennel	410,196	1,649,317	2,059,513	<b>1,926,719</b>	132,794	6.9%
20A303 - Children Services Fund	23,612,615	64,826,793	88,439,408	<b>68,041,453</b>	20,397,955	30.0%
20A268 - Treatment Services Medicaid Fund:	184,559	0	184,559	<b>0</b>	184,559	
20A307 - County Planning Commission	0	1,523,836	1,523,836	<b>1,523,836</b>	0	0.0%
20A308 - CPC - Cuyahoga Valley Initiative	0	0	0	<b>0</b>	0	
20A312 - Coroner's Lab	1,085,419	642,342	1,727,761	<b>711,783</b>	1,015,978	142.7%
20A319 - Juv Court Indigent Drivers Alcohol	7,340	980	8,320	<b>0</b>	8,320	
20A322 - Delinquent R E Tax Assmt	3,394,979	2,480,451	5,875,430	<b>2,210,198</b>	3,665,232	165.8%
20A325 - Tax Prepayment Special Interest	3,024,569	76,537	3,101,106	<b>425,491</b>	2,675,615	628.8%
20A330 - Domestic Violence	110,867	244,118	354,985	<b>229,376</b>	125,609	54.8%
20A331 - Indigent Guardianship	11,256	195,005	206,261	<b>185,227</b>	21,034	11.4%
20A333 - Juv Court-Forfeited Property ORC 2	15,209	0	15,209	<b>0</b>	15,209	
20A334 - Juv Crt - Adr Alternative Dispute Re	302,145	78,105	380,250	<b>27,040</b>	353,210	1306.2%
20A337 - Domestic Relations-Legal Research	34,058	10,848	44,906	<b>3,959</b>	40,947	1034.3%
20A340 - Tax Certificate Administration	4,496,074	1,500,000	5,996,074	<b>189,777</b>	5,806,297	3059.5%
20A377 - Probation Supervision Fees	1,443,891	660,791	2,104,682	<b>451,884</b>	1,652,798	365.8%
20A390 - Emergency Management	0	1,233,169	1,233,169	<b>1,233,169</b>	0	0.0%
20A400 - TASC Medicaid Funds	(0)	0	(0)	<b>0</b>	(0)	
20A550 - County Wellness Fund	109,644	50,000	159,644	<b>50,000</b>	109,644	219.3%
20A585 - Legal Computerization	239,730	26,743	266,473	<b>18,566</b>	247,907	1335.3%
20A586 - Legal Research and Computerizatio	102,544	103,874	206,418	<b>41,820</b>	164,598	393.6%
20A590 - Juvenile Court Incentives & Rewarc	6,304	1,250	7,554	<b>0</b>	7,554	
20A600 - Cuyahoga Support Enforcement Ag	(2,818,126)	29,910,358	27,092,232	<b>29,910,358</b>	(2,818,126)	-9.4%
20A601 - Computerized Legal Research	98,265	26,095	124,360	<b>0</b>	124,360	
20A602 - Probate Court Clerk -Computer Fun	4,409,379	403,817	4,813,196	<b>466,500</b>	4,346,696	931.8%
20A603 - Probate Court Special Projects	729,869	209,203	939,072	<b>55,100</b>	883,972	1604.3%
20A604 - Probate Court Dispute Resolution	377,082	133,855	510,937	<b>45,696</b>	465,241	1018.1%
20A606 - Fatherhood Initiative	(526,000)	995,688	469,688	<b>995,688</b>	(526,000)	-52.8%
20A610 - Probate Court-Conduct Of Business	46,858	4,694	51,552	<b>0</b>	51,552	
20A615 - Office Of Homeless Services	149,905	0	149,905	<b>0</b>	149,905	
20A625 - Solid Waste District-Admin	2,612,801	1,273,967	3,886,768	<b>1,529,453</b>	2,357,315	154.1%
20A630 - Home Detention Fees	208,166	86,815	294,981	<b>78,597</b>	216,384	275.3%
20A635 - Title IV-E Juvenile Court	3,152,591	2,630,923	5,783,514	<b>3,073,323</b>	2,710,191	88.2%
20A658 - Certificate Of Title Admin Fund	3,276,083	4,983,845	8,259,928	<b>4,355,006</b>	3,904,922	89.7%
20A695 - Clerk Of Courts Computerization	306,439	430,236	736,675	<b>493,946</b>	242,729	49.1%
20A720 - Urinalysis Testing	43,594	87,152	130,746	<b>108,306</b>	22,440	20.7%

\* Ending Fund balance is reported net of any reservations or encumbrances on cash resources.



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Schedule VI - Statement of Fund Activity (2014)**

<i>Budgeted Fund Activity</i>	<b>Beginning Fund Balance</b>	<b>Estimated Fund Revenue</b>	<b>Available Resources</b>	<b>Budgeted Expenditures</b>	<b>Ending Fund Balance *</b>	<i>Balance to Expenditures</i>
<b>Special Revenue Funds</b>						
20A800 - Subsidy-Operation & Maint. of Det	310,267	3,210	313,477	<b>44,023</b>	269,454	612.1%
20A803 - Treatment Services HHS	0	0	0	<b>0</b>	0	
20A804 - Public Defender - Cleveland Municipi	20,708	1,800,000	1,820,708	<b>1,651,486</b>	169,222	10.2%
20A805 - Court of Appeals - Special Projects	109,068	17,071	126,139	<b>0</b>	126,139	
20A806 - Carrying Concealed Weapons Appli	13,701	204,950	218,651	<b>222,145</b>	(3,494)	-1.6%
20A807 - Early Childhood - IIC	745,988	669,552	1,415,540	<b>669,552</b>	745,988	111.4%
20A809 - Witness Victim	0	1,914,788	1,914,788	<b>1,914,788</b>	0	0.0%
20A811 - JC Detention & Probation Services	(5,312,693)	13,284,174	7,971,480	<b>13,284,174</b>	(5,312,693)	-40.0%
20A812 - Common Pleas Special Project 1	2,254,598	1,494,533	3,749,131	<b>2,177,760</b>	1,571,371	72.2%
20A814 - Wireless 9-1-1 Government Assista	6,701,351	3,100,000	9,801,351	<b>3,306,223</b>	6,495,128	196.5%
20A815 - Solid Waste Convenience Center	20,963	689,515	710,478	<b>710,478</b>	(0)	-0.0%
20A816 - Solid Waste Plan Update	201,685	83,815	285,500	<b>83,815</b>	201,685	240.6%
20A817 - Solid Waste Grants	30,457	231,000	261,457	<b>200,000</b>	61,457	30.7%
20A819 - Geographical Information System	344,768	1,172,047	1,516,815	<b>942,711</b>	574,104	60.9%
20A820 - Delinquent RE Tax Assmt-Prosecut	2,359,607	3,583,498	5,943,105	<b>2,961,940</b>	2,981,165	100.6%
20A821 - State Criminal Alien Asst. Program	52,680	43,000	95,680	<b>95,680</b>	0	0.0%
20A822 - Custody Mediation	196,052	602,000	798,052	<b>672,915</b>	125,137	18.6%
20A823 - JC HHS Youth & Family Community	(237,777)	3,476,427	3,238,650	<b>3,476,427</b>	(237,777)	-6.8%
20A824 - Family Justice Center	0	175,000	175,000	<b>175,000</b>	0	0.0%
20A825 - 9-1-1 Consolidation Shared Service	3,200,000	0	3,200,000	<b>1,700,000</b>	1,500,000	88.2%
20A891 - Common Pleas HHS Subsidy	0	0	0	<b>0</b>	0	
20A892 - Information Technology Regionaliz	0	0	0	<b>0</b>	0	
20A258 - Human Resources Information Syst	31,453	0	31,453	<b>0</b>	31,453	
20AA01 - Health Care Access Programming	3,749	0	3,749	<b>0</b>	3,749	
20AA03 - County Land Reutilization Revenue	615,660	7,000,000	7,615,660	<b>7,000,000</b>	615,660	8.8%
20AA05 - Law Enforcement Continuing Profe	2,461	0	2,461	<b>0</b>	2,461	
20D - Brownfield Revolving Loan Fund	5,167,618	600,765	5,768,383	<b>118,377</b>	5,650,006	4772.9%
20D447 - Cuyahoga County Western Reserve	(0)	15,000,000	15,000,000	<b>15,000,000</b>	(0)	-0.0%
20D448 - Casino Tax Revenue Fund	2,842,678	8,251,193	11,093,871	<b>0</b>	11,093,871	
20N306 - Soil & Water Conservation	194,485	683,250	877,735	<b>706,601</b>	171,134	24.2%
20R320 - County Board Of Developmental Di	120,970,741	188,984,297	309,955,038	<b>202,515,468</b>	107,439,570	53.1%
24A301 - Children & Family Services	(6,186,567)	65,532,273	59,345,707	<b>68,155,837</b>	(8,810,131)	-12.9%
24A430 - Office of Health and Human Servic	(84,621)	5,789,975	5,705,354	<b>5,789,975</b>	(84,621)	-1.5%
24A435 - Cuyahoga Tapestry System of Care	(176,451)	4,830,225	4,653,774	<b>4,830,225</b>	(176,451)	-3.7%
24A510 - Employment & Family Services Adr	(6,850,168)	72,895,876	66,045,708	<b>72,895,876</b>	(6,850,168)	-9.4%
24A520 - Child Care Services	(0)	0	(0)	<b>0</b>	(0)	
24A530 - Children With Medical Handicap	88,894	1,405,732	1,494,626	<b>1,405,732</b>	88,894	6.3%
24A601 - Senior and Adult Services	(1,645,079)	16,168,778	14,523,699	<b>16,914,052</b>	(2,390,353)	-14.1%
24A635 - Early Childhood - IIC Public Asst.	(2,055,204)	10,233,434	8,178,230	<b>10,618,811</b>	(2,440,581)	-23.0%
24A640 - FCFC Public Assistance	(1,090,486)	3,546,864	2,456,378	<b>3,546,864</b>	(1,090,486)	-30.7%
24A641 - Homeless Services	(41,507)	5,205,053	5,163,546	<b>5,205,053</b>	(41,507)	-0.8%
24A878 - HHS Office of Reentry	0	1,966,864	1,966,864	<b>1,966,864</b>	0	0.0%
26A601 - General Gas & License Fees	42,015,010	16,896,223	58,911,233	<b>13,526,892</b>	45,384,341	335.5%
26A650 - \$5.00 Road Capital Improvements	11,896,042	6,026,689	17,922,731	<b>8,737,067</b>	9,185,664	105.1%
26A651 - \$7.50 Road and Bridge Registration	18,082,123	7,717,054	25,799,177	<b>9,972,792</b>	15,826,385	158.7%
28W036 - WIA - Workforce Development	(7,425,220)	7,220,175	(205,045)	<b>7,106,047</b>	(7,311,092)	-102.9%
28W037 - Workforce Other Programs	0	2,000,000	2,000,000	<b>2,000,000</b>	0	0.0%
28S253 - Workforce Development Stimulus	2,389	0	2,389	<b>0</b>	2,389	
<b>Total Special Revenue Funds</b>	<b>\$253,327,915</b>	<b>630,333,648</b>	<b>883,661,563</b>	<b>638,976,825</b>	<b>244,684,738</b>	<b>38.3%</b>
<b>Debt Service Funds</b>						

\* Ending Fund balance is reported net of any reservations or encumbrances on cash resources.



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Schedule VI - Statement of Fund Activity (2014)**

<i>Budgeted Fund Activity</i>	Beginning Fund Balance	Estimated Fund Revenue	Available Resources	Budgeted Expenditures	Ending Fund Balance *	<i>Balance to Expenditures</i>
<b>Debt Service Funds</b>						
30A900 - Debt Service Fund GO	5,896,609	26,956,463	32,853,072	<b>32,282,601</b>	570,471	1.8%
30A905 - Gateway Arena	0	5,800,000	5,800,000	<b>5,800,000</b>	0	0.0%
30A910 - Brownfield Debt Service	0	1,123,855	1,123,855	<b>1,123,855</b>	0	0.0%
30A912 - Shaker Square Debt Service	0	123,325	123,325	<b>123,325</b>	0	0.0%
30A913 - Commercial Redevelopment Debt S	0	893,600	893,600	<b>893,600</b>	0	0.0%
30A914 - Debt Service - Rock & Roll Hall of Fi	1,414,250	4,300,000	5,714,250	<b>4,074,148</b>	1,640,102	40.3%
30A915 - Medical Mart Series 2010 Debt Ser	0	32,609,692	32,609,692	<b>32,609,692</b>	0	0.0%
30A916 - Series 2013 Economic Developmen	0	740,000	740,000	<b>740,000</b>	0	0.0%
30A917 - Western Reserve Fund Debt Servic	0	750,000	750,000	<b>0</b>	750,000	
<b>Total Debt Service Funds</b>	<b>\$7,310,858</b>	<b>73,296,935</b>	<b>80,607,793</b>	<b>77,647,221</b>	<b>2,960,572</b>	<b>3.8%</b>
<b>Enterprise Funds</b>						
50A410 - Cuyahoga Regional Information Sys	145,398	1,685,777	1,831,175	<b>1,778,165</b>	53,010	3.0%
50A412 - County Information Network	274,807	0	274,807	<b>0</b>	274,807	
51A403 - Huntington Park Garage	(814)	0	(814)	<b>0</b>	(814)	
51A404 - County Parking Garage	2,591,835	3,865,527	6,457,362	<b>3,089,016</b>	3,368,345	109.0%
52A100 - County Airport	70,531	1,451,676	1,522,207	<b>1,451,676</b>	70,531	4.9%
54A100 - Sanitary Engineer	22,649,649	12,524,781	35,174,430	<b>17,271,646</b>	17,902,784	103.7%
54A500 - Sanitary Engineer Sewer District Fu	7,178,047	21,604,782	28,782,829	<b>15,000,000</b>	13,782,829	91.9%
54A901 - Sanitary Engineer/Note Retirement	13,319	324,626	337,945	<b>323,050</b>	14,895	4.6%
<b>Total Enterprise Funds</b>	<b>\$32,922,771</b>	<b>41,457,169</b>	<b>74,379,940</b>	<b>38,913,553</b>	<b>35,466,387</b>	<b>91.1%</b>
<b>Internal Service Funds</b>						
61A607 - Centralized Custodial Services	(808,258)	35,398,896	34,590,638	<b>34,398,896</b>	191,741	0.6%
61A608 - Sheriff Building Security Services	(130,592)	10,191,198	10,060,606	<b>10,262,742</b>	(202,136)	-2.0%
62A603 - County Garage	19,532	1,448,420	1,467,952	<b>1,202,466</b>	265,486	22.1%
63A100 - Information Services Center	3,425,440	0	3,425,440	<b>0</b>	3,425,440	
63A300 - County GIS Management	69,321	0	69,321	<b>0</b>	69,321	
64A601 - County Supplies	(670,258)	1,523,768	853,510	<b>853,768</b>	(258)	-0.0%
64A606 - Fast Copier	74,914	2,508,514	2,583,428	<b>2,408,932</b>	174,496	7.2%
65A604 - Communications/Postage	8,069	1,746,182	1,754,251	<b>1,753,909</b>	342	0.0%
67A - Worker's Comp Retroactive 2013	37,299,605	2,595,511	39,895,116	<b>5,594,312</b>	34,300,804	613.1%
68A100 - Hospitalization-Self Insurance Func	15,670,691	72,497,612	88,168,303	<b>68,853,371</b>	19,314,932	28.1%
68A200 - Hospitalization - Regular Insurance	4,660,358	7,594,921	12,255,279	<b>8,899,447</b>	3,355,832	37.7%
<b>Total Internal Service Funds</b>	<b>\$59,618,821</b>	<b>135,505,022</b>	<b>195,123,843</b>	<b>134,227,843</b>	<b>60,896,000</b>	<b>45.4%</b>

\* Ending Fund balance is reported net of any reservations or encumbrances on cash resources.



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Schedule VII - HHS Levy Fund Utilization**

	2011 Actual	2012 Actual	2013 Q3 Current Budget	2013 OBM 3rd Quarter Projection	2014 Recommended Budget	2015 Recommended Budget	2016 Budget Estimate
<b>HHS LEVY REVENUE</b>							
H&HS 2.9 mil Levy Revenue	\$82,824,214	\$81,573,418	\$77,940,818	\$76,132,378	\$75,923,755	\$75,923,755	\$75,923,755
H&HS 4.8 Mil Levy Revenue <sup>1</sup>	\$142,067,824	\$138,748,673	\$128,977,627	\$128,391,615	127,399,944	\$127,018,095	\$127,018,095
<b>TOTAL REVENUE</b>	<b>\$224,892,038</b>	<b>\$220,322,091</b>	<b>\$206,918,445</b>	<b>\$204,523,993</b>	<b>203,323,699</b>	<b>\$202,941,850</b>	<b>\$202,941,850</b>
<b>HHS PROGRAM EXPENDITURES</b>							
Fatherhood Initiative Subsidy	\$0	\$0	\$2,200,000	\$899,482	\$975,688	\$996,710	\$1,018,160
Cuyahoga County ADAMHS Board	\$33,613,656	\$35,113,656	\$34,863,657	\$34,863,657	\$34,363,657	\$34,363,657	\$33,533,245
MetroHealth System	\$36,080,000	\$36,126,000	\$36,080,000	\$36,080,000	\$36,080,000	\$36,080,000	\$34,425,116
Ohio State University Extension	\$247,000	\$247,000	\$247,000	\$247,000	\$247,000	\$247,000	\$247,000
Office of Health Human Services <sup>2</sup>	\$800,458	\$953,543	\$2,491,133	\$3,313,450	\$2,698,226	\$2,734,880	\$2,772,502
Cuyahoga Tapestry System of Care	\$4,213,115	\$5,636,368	\$5,491,562	\$4,280,579	\$4,386,780	\$1,982,380	\$2,018,977
Child Support Enforcement Agency	\$1,906,663	\$3,409,310	\$1,759,757	\$2,057,052	\$2,322,502	\$2,616,197	\$2,887,955
Children and Family Services	\$24,234,166	\$33,178,378	\$27,723,941	\$28,882,068	\$29,970,472	\$31,587,397	\$31,295,545
Children Services Brd & Care	\$44,757,948	\$41,288,986	\$34,483,824	\$39,901,601	\$41,243,955	\$36,811,977	\$39,536,388
Children With Medical Handicaps	\$1,180,513	\$1,605,513	\$1,180,513	\$1,005,732	\$1,405,732	\$1,405,732	\$1,405,732
Early Childhood - Invest in Children	\$11,234,724	\$12,180,937	\$9,957,466	\$11,769,654	\$10,902,940	\$9,623,717	\$9,094,833
Senior and Adult Programs	\$9,192,246	\$12,735,396	\$12,933,593	\$12,133,695	\$13,839,300	\$12,774,892	\$13,824,785
Office Of Homeless Services	\$6,002,761	\$5,468,543	\$5,171,069	\$5,360,840	\$4,980,661	\$3,856,727	\$3,946,154
HHS Other Programs	\$1,120,813	\$842,965	\$0	\$21,027	\$0	\$0	\$0
Family and Children First	\$1,971,559	\$4,630,578	\$3,363,586	\$3,446,991	\$2,320,783	\$2,378,541	\$798,483
Employment and Family Services	\$12,666,264	\$7,549,105	\$15,457,613	\$12,109,289	\$7,574,086	\$8,368,860	\$8,034,003
Juvenile Court Children Services	\$13,250,479	\$14,349,628	\$14,321,352	\$13,072,760	\$12,960,190	\$12,797,051	\$12,974,549
Treatment Alternatives Street Crime HHS	\$572,165	\$386,075	\$0	\$0	\$0	\$0	\$0
Family Justice Center	\$1,635,583	\$0	\$350,000	\$204,011	\$175,000	\$175,000	\$175,000
Witness Victim HHS	\$0	\$1,730,109	\$0	\$0	\$0	\$0	\$0
JC Youth Family Community Partnership <sup>2</sup>	\$3,507,404	\$3,281,362	\$3,295,368	\$3,350,798	\$3,476,427	\$3,182,682	\$3,232,653
Common Pleas Probation HHS	\$1,022,577	\$1,252,638	\$0	\$0	\$0	\$0	\$0
HHS Office of Re-entry <sup>2</sup>	\$2,192,812	\$2,035,972	\$2,143,699	\$2,257,080	\$1,966,864	\$1,997,600	\$2,028,972
Public Defender HHS	\$77,983	\$255,492	\$0	\$0	\$0	\$0	\$0
Criminal Justice Intervention HHS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$211,480,889</b>	<b>\$224,257,554</b>	<b>\$213,515,133</b>	<b>\$215,256,766</b>	<b>\$211,890,262</b>	<b>\$203,980,999</b>	<b>\$203,250,051</b>
<b>Operating Surplus / (Deficit)</b>	<b>\$13,411,150</b>	<b>(\$3,935,463)</b>	<b>(\$18,596,688)</b>	<b>(\$21,439,345)</b>	<b>(\$15,288,438)</b>	<b>(\$13,925,068)</b>	<b>(\$6,156,455)</b>
<b>Offset From Public Assistance Fund</b>			<b>\$12,000,000</b>	<b>\$10,706,572</b>	<b>\$6,968,875</b>	<b>\$13,132,919</b>	<b>\$6,095,254</b>
<b>Net Change in HHS Levy Fund Reserve <sup>4</sup></b>	<b>\$13,411,150</b>	<b>(\$3,935,463)</b>	<b>(\$6,596,688)</b>	<b>(\$10,732,773)</b>	<b>(\$8,319,563)</b>	<b>(\$792,149)</b>	<b>(\$61,201)</b>

<sup>1</sup> County voters approved renewal of the 4.8 mill Levy in March of 2012. Decrease in Levy revenue is due to 7.2% decrease in assessed property valuation and reductions in State property tax reimbursements.

<sup>2</sup> Justice System Changes: The Youth Development Center was closed in 2009 and all programs were transferred to Juvenile Court Community Partnership; Treatment Services Aftercare was merged with Treatment Services effective 2010; Witness Victim and Children Who Witness Violence were merged into the Family Justice Center program and Re-entry was moved to the HHS Executive Office starting 2011.

<sup>3</sup> Levy Fund utilization is offset by \$37.5 million in cash contributions from various HHS operating funds in 2013-2016.

<sup>4</sup> Indicates net increase or (decrease) to Levy Reserve balance at the end of the corresponding year. Current HHS Levy Fund Reserve threshold is 15% of total annual expenditures.



**Cuyahoga County Fiscal Office - OBM  
2014-2016 Budget Summary  
Schedule VIII - Summary of Staffing Levels (FTEs)**

DEPARTMENT	2010	2011	2012	2013 Q3		2014	2013-2014	2015
	Actual	Actual	Actual	Current Budget	2013 OBM Projection	Budget	Change	Budget
<b>County Executive Agencies</b>								
Office of the County Executive	0	13	13	11	10	10	(1)	10
Communications Office	0	0	0	6	4	6	0	6
County Law Department	0	3	10	15	15	18	3	18
Human Resources	28	34	45	54	56	60	6	60
County Administrative Divisions	28	3	0	0	0	0	0	0
Development	11	9	9	9	11	12	3	12
Regional Collaboration	0	1	2	2	2	2	0	2
County Fiscal Office	453	394	314	321	307	330	9	330
Information Technology	98	91	98	150	134	137	(13)	137
Public Works - Facilities Management	416	333	295	305	301	316	11	316
Public Works - County Road & Bridge	164	161	141	162	133	152	(10)	152
Public Works - Sanitary Engineer	118	108	114	141	115	141	0	151
Public Works - County Airport	13	12	10	13	7	11	(2)	11
County Sheriff	1,098	1,170	1,171	1,167	1,167	1,170	3	1,170
Public Safety & Justice Services	103	86	83	105	84	101	(4)	101
Clerk of Courts	168	157	143	158	116	125	(33)	125
County Medical Examiner	94	82	74	77	78	83	6	85
Office of Health and Human Services	35	20	12	12	13	13	1	13
HHS Children and Family Services	865	819	788	827	805	811	(16)	811
HHS Senior and Adult Services	256	208	166	184	162	174	(10)	172
HHS Employment & Family Services	728	722	735	741	705	741	0	741
Cuyahoga Support Enforcement Agency	363	341	321	340	316	334	(6)	334
Early Childhood Invest In Children	8	8	8	8	7	8	0	8
Family & Children First Council	11	10	9	10	9	9	(1)	9
HHS Office of Reentry	0	2	6	6	5	6	0	6
Office of Homeless Services	4	4	4	4	5	4	0	4
Workforce Development	22	15	14	15	13	13	(2)	13
College Savings Account Program	0	0	0	0	0	1	1	1
Employee Health and Wellness	6	6	6	6	6	7	1	7
Workers Compensation Retrospective	1	2	2	2	2	2	0	2
<b>Total County Executive Agencies</b>	<b>5,092</b>	<b>4,814</b>	<b>4,593</b>	<b>4,851</b>	<b>4,588</b>	<b>4,797</b>	<b>(54)</b>	<b>4,807</b>
<b>Elected Officials</b>								
County Council	0	16	19	20	19	21	1	21
County Prosecutor	332	328	339	338	321	341	3	341
Court of Common Pleas	442	448	461	460	465	484	24	484
Domestic Relations Court	64	69	71	76	77	77	1	77
Juvenile Court	482	468	485	485	471	473	(12)	473
Probate Court	72	72	74	73	74	75	2	75
8th District Court of Appeals	6	6	2	0	0	0	0	0
<b>Total Elected Officials</b>	<b>1,398</b>	<b>1,407</b>	<b>1,451</b>	<b>1,452</b>	<b>1,427</b>	<b>1,471</b>	<b>19</b>	<b>1,471</b>
<b>Boards and Commissions</b>								
Inspector General	0	2	6	8	8	8	0	8
Department of Internal Audit	0	0	1	5	4	5	0	5
Human Resources Commission	0	0	2	2	3	3	1	3
Board of Elections	151	125	170	130	117	151	21	151
Board of Revision	9	20	40	44	50	45	1	45
County Planning Commission	18	17	16	18	15	17	(1)	17
County Board of Developmental Disabilities:	1,240	1,242	1,210	1,197	1,135	1,138	(59)	1,138
County Law Library Resource Board	3	3	3	3	3	3	0	3
Public Defender	97	97	97	99	94	103	4	103
Soldiers' and Sailors' Monument	3	3	3	3	3	3	0	3
Solid Waste Management District	6	6	6	6	6	6	0	6
Soil & Water Conservation	7	8	9	8	9	9	1	9
Veterans Service Commission	34	34	31	30	31	31	1	31
<b>Total Boards and Commissions</b>	<b>1,568</b>	<b>1,557</b>	<b>1,594</b>	<b>1,553</b>	<b>1,478</b>	<b>1,522</b>	<b>(31)</b>	<b>1,522</b>
<b>TOTAL STAFFING - FTEs</b>	<b>8,058</b>	<b>7,778</b>	<b>7,638</b>	<b>7,856</b>	<b>7,493</b>	<b>7,790</b>	<b>(66)</b>	<b>7,800</b>



**Section III**

**Health & Human Services**

**Health and Human Services**

2014 Recommended Budget	2015 Recommended Budget
\$560,965,132	\$553,706,367

Various programs are funded to respond to the County's legal or moral responsibility to assist individual persons, on a short or long-term basis, when the person's ability to function independently and effectively has been interrupted. The services provided include: direct provision of income, food and shelter; protection from abuse or neglect; and the provision of or referral to services to promote or strengthen independent living.

The types of services provided to adults include: socialization, home healthcare, counseling, parenting, protective, family preservation, and employment and training. The types of services provided for children include: residential and day treatment, foster care and adoptive placements, counseling, child care, medical, diagnostic assessments, and protective service. The County provides subsidies to various organizations promoting health and safety in the community. Programs receiving county funds include the ADAMHS Board and the MetroHealth Hospital System.

**Objectives**

- To provide the mandated levels of economic assistance to eligible children and families, and to assist in their efforts to achieve economic independence.
- To provide protective, supportive and restoration services, when needed, for children and adult victims of neglect and/or abuse.
- To provide opportunities for the enhancement of seniors and adults, of families in crisis, and of children with special needs including developmental disabilities.
- To provide training, job readiness preparation and linkages to opportunities for employment to persons who are eligible for federal and state employment assistance programs within the prescribed timelines established by legislature.
- To maintain a public institution that establishes and stabilizes high standards for health care delivery to all citizens of Cuyahoga County.
- To support programs providing treatment for mental health and substance abuse problems for the most vulnerable and underserved population in Cuyahoga County.
- To reduce delays in processing child support enforcement orders and increase the number and efficiency of child support collections.

**Alcohol and Drug Addiction Mental Health Board**

	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
GF/HHS Subsidy	\$35,113,656	\$34,863,657	\$34,863,657	\$0	\$34,363,657	(\$500,000)	\$0	\$34,363,657	\$34,363,657

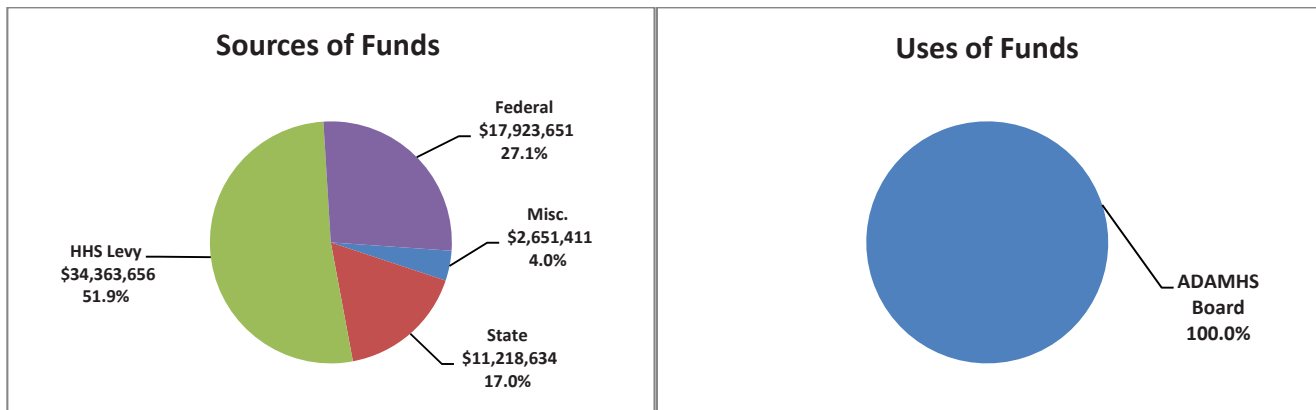
\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The ADAMHS Board is responsible for the planning, funding and monitoring of public mental health and alcohol and other drug addiction services delivered to the residents of Cuyahoga County. The ADAMHS Board does not provide services directly to consumers and clients, but contracts with provider agencies to deliver services that assist consumers and clients on the road to recovery.

The current mission is to promote and enhance the quality of life for residents of our community through a commitment to excellence in alcohol, drug addiction, and mental health services.

**Where \$ Come From / How \$ is Spent**



- o The Alcohol, Drug Addiction Mental Health Services Board receives funding from the Health and Human Services Levy Fund as a direct subsidy.
- o However there are other sources of intergovernmental revenue, such as Federal and State funding. ADAMHS Board manages over \$31.8 million annually in local, state and federal funding, not included in the HHS Levy direct subsidy budget.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	\$ -	
Personal Services	-	
Contracts / Client Services	-	
Other Operating	(500,000)	Decrease due to one-time expense in 2013.
<b>Total Operating Expenditures</b>	\$ (500,000)	

**2014-2015 Budget Overview**

- The updated All Funds budget for the ADAMHS Board reflects a net decrease of \$500,000 approved by Council for one-time expenses in 2013 only to cover charges incurred for the closing of a community organization (BridgeWay).

**Recommended Budget Adjustments**

- Targeted Budget Reductions – N/A
- Approved Budget Adjustments – N/A

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	69	50	48	48	48	0
Total All Fund Salaries	\$3,222,462	\$2,830,046	\$2,830,046	\$2,830,046	\$ 2,830,046	\$ -
% Change in Salaries from PY	-8.70%	-12.18%	0.00%	0.00%	0.00%	0.00%

**2013 Third Quarter Update and Budget Performance**

- The Alcohol Drug Addiction Mental Health Services Board is projected to operate within its subsidy budget.
- There are no approved budget amendments at this time.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Civil Bed Day Usage (Based on SFY)	24,117	14,232	14,000
Forensic Bed Day Usage (Based on SFY)	47,085	48,629	47,000
Consumers Stabilized through Residential Treatment – MH	50	40	50
Consumers on waiting list for Permanent Housing	1,427	1,600	1,460
Consumers enrolled in Vocational/Employment Programs	1,428	2,000	2,000
Number of new consumers scheduled for assessment (S.C.A.L.E)	871	1,132	1,200
Number of (S.C.A.L.E) eligible consumers assessed for services	783	1,000	1,100

**Other Considerations for the 2014-2015 Budget**

N/A

**MetroHealth System**

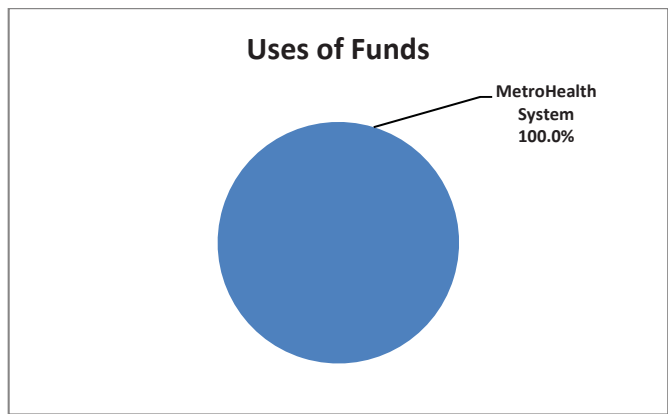
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$36,126,000	\$36,080,000	\$36,080,000	\$0	\$36,080,000	\$0	\$0	\$36,080,000	\$36,080,000

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

MetroHealth is an Academic Health Care System committed to the community by saving lives, restoring health, promoting wellness, and providing outstanding, life-long care that is accessible to all.

**Where \$ Come From / How \$ is Spent**



- The county levy funding accounts for approximately 13% of the MetroHealth budget.
- MetroHealth invests the HHS levy funding in the care of uninsured patients.
- The county budget amount is 100% HHS Levy funded.

**2014-2015 Budget Overview**

MetroHealth receives local funding from the HHS Levy Fund with no change during the current biennium.

**Staffing Levels**

There are no employees on County payroll. The county provides an operating subsidy.

**2013 Third Quarter Update and Budget Performance**

- MetroHealth expects to fully expend the 2013 subsidy to finance services for uninsured adults through either the MetroHealth Care Plus program or the Community Discount Program.

**Key Performance Measures**

<i>Measure</i>	<i>2012 Actual</i>	<i>2013 Estimate</i>	<i>2014-2015 Target</i>
# of Unique Patients	203,824	212,000	?
Uninsured Patient Visits	226,000	237,000	?
Emergency Room Visits	103,000	104,000	?

**Other Considerations for the 2014-2015 Budget**

N/A

**Ohio State Extension**

	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013-2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$247,000	\$247,000	\$247,000	\$0	\$247,000	\$0	\$0	\$247,000	\$247,000

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

Ohio State University Extension’s mission is engaging people in research-based educational programming and partnerships to strengthen their lives and communities.

**Where \$ Come From / How \$ is Spent**

- o The County subsidy provides approximately 13% of the Ohio State University Extension revenue
- o The OSU Extension support from the County is used for some payroll and miscellaneous operation costs
- o The subsidy is 100% General Fund as of 2014.

**2014-2015 Budget Overview**

The Ohio State University Extension receives support from the Health and Human Services levy funds for some payroll and miscellaneous operation costs related to having an office and presence in the county. OSU Extension also receives state and federal Extension-dedicated funding, as well as discretionary (competitive) state and federal funds, local and national foundation funding, and some private donations. OSU Extension relies on the County subsidy to leverage much of the additional revenue sources. For 2013, the \$247,000 County Subsidy will be leveraged for an additional \$1.6 million.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**-The OSU Extension subsidy has been changed from a levy funded subsidy to a General Fund subsidy

**Staffing Levels**

OSU Extension is a State agency to which the County provides an operations subsidy. Therefore, there are no employees.

**2013 Third Quarter Update and Budget Performance**

- o OSU Extension is expected to fully expend the 2013 budget

**Key Performance Measures**

<i>Measure</i>	<i>2012 Actual</i>	<i>2013 Estimate</i>	<i>2014-2015 Target</i>
Low-income families receiving a series of nutrition education sessions	1,336	800/3,100 <sup>1</sup>	850/3,300
School-aged children participating in health and wellness activities	1,450	1,250 <sup>2</sup>	2,000
Community/school gardens which collectively grow over \$3.1M in fresh produce	239	250	295
Youth participating in a series of Youth in Governance/Youth Leadership Programs	858	900	1,000
Small farm and local food microenterprises created as a result of participation in OSUE's Market Gardener Training Program and Refugee/Immigrant Farm Training Program	41	60	75

<sup>1</sup>Due to new federal program guidelines, this number now represents the number of *individuals* who completed at least 6 of the 8 nutrition classes in the series. The second number represents the total number of *family members* positively impacted through the nutrition program.

<sup>2</sup>Due to new federal program guidelines, this number now represents youth who completed all 4 nutrition classes in a series of 4 classes.

**Other Considerations for the 2014-2015 Budget**

N/A



**Board of Developmental Disabilities**

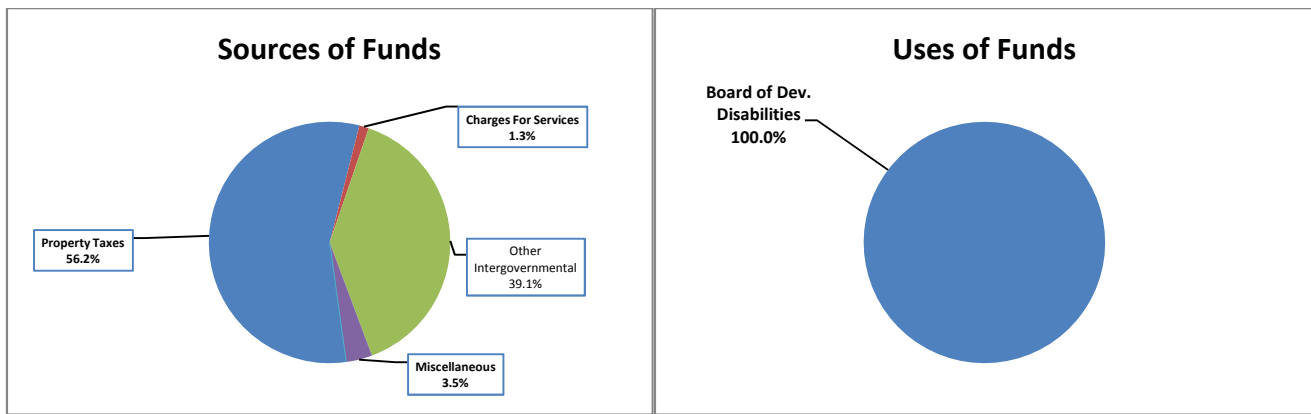
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
All Funds	\$190,189,911	\$199,855,012	\$191,085,205	\$8,769,807	\$202,515,468	\$2,660,456	\$0	\$202,515,468	\$197,000,000
FTEs	1,210	1,197	1,135	62	1,138	(59)	0	1,138	1,138

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

To support and empower people with developmental disabilities to live, learn, work and play in the community.

**Where \$ Come From / How \$ is Spent**



- The Board of Developmental Disabilities receives the majority of its revenue from two sources, intergovernmental and property taxes.
- The Board uses their funds to provide specialized services for adults and children with developmental issues including education, crisis intervention, family resources, respite care, supported living, vocational training, and community employment.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ 1,364,922</b>	Increase in anticipated intergovernmental revenue and miscellaneous revenue
Personal Services	(443,203)	Reduction in staffing levels
Contracts / Client Services	5,380,555	Increase in contracts and slight decrease in client services
Other Operating	(2,276,896)	Decrease in anticipated capital outlay expenditures
<b>Total Operating Expenditures</b>	<b>\$ 2,660,456</b>	

**2014-2015 Budget Overview**

The updated budget for the Board of Developmental Disabilities reflects a slight increase in intergovernmental and miscellaneous revenue for 2014 while property tax remains flat.

The Board will continue to reduce staffing levels in the next biennium. The increase in contractual services is due to the anticipated increase in contracts and a small decrease in client services for the coming year. Also, the Board plans to reduce their capital outlay spending in 2014.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	1242	1210	1197	1135	1138	-59
Total All Fund Salaries	\$66,466,158	\$63,915,791	\$61,820,897	\$60,913,144	\$ 62,077,890	\$256,993
% Change in Salaries from PY	-8.50%	-3.84%	-3.28%	-1.47%	1.91%	na

**2013 Third Quarter Update and Budget Performance**

- The Board of Development Disabilities continues to operate well within its approved budget with a projected 4.4% surplus. OBM does not anticipate the Board exceeding their budgeted FTE level in 2013. The Board's projected surplus continues to exceed the OBM estimate for 2013.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Maintain Flat Program Cost per Capita	\$23,686	\$23,950	\$23,950
Maintain 2% avg. Budget Growth Rate	-2.8%	2.8%	1.0%
Increase Total Individuals Served	8,100	8,200	8,500
Reduce FTE by 13.5	1,120.6	1,115	1,080
Expand Use of I/O and Level One Waiver	3,062	3,175	3,300

**Children and Family Services**

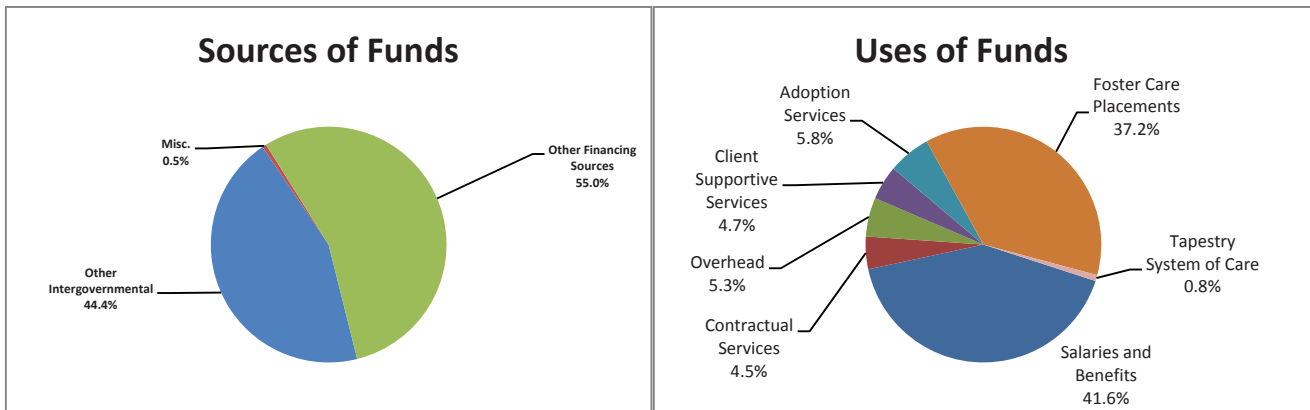
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
GF Subsidy	\$80,103,732	\$67,699,327	\$73,428,748	(\$5,729,421)	\$77,213,713	\$9,514,386	(\$1,612,506)	\$75,601,207	\$70,381,754
All Funds	\$140,857,330	\$143,797,034	\$140,299,742	\$3,497,292	\$142,640,021	(\$1,157,013)	(\$1,612,506)	\$141,027,515	\$139,455,112
FTEs	788	827	805	22	851	24	(40)	811	811

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The purpose of the Cuyahoga County Department of Children and Family Services (CCDCFS) is to assure that children at risk of abuse or neglect are protected and nurtured within a family and with the support of the community.

**Where \$ Come From / How \$ is Spent**



- The Ohio Department of Job and Family Services (ODJFS) utilizes a number of different variables to calculate the reimbursement for these county expenditures including total agency expenditures, total county public assistance expenditures, population data, and CFS employee time studies. According to the agency, the State has modified their formulas for reimbursement to counties, thus reducing the Cuyahoga County's overall reimbursement.
- The total intergovernmental revenue, primarily Title IV-E, is projected to decline by \$6.1 million (14.3%). The IV-E funding is the federal financial participation for administration, training, foster care payments, and adoption assistance payments. Offset by a slight increase of 3.7% in TANF funding.
- There has been a steady decline of children in custody, as well as a significant reduction in the number of adoptions. This reduction corresponds with a decrease in expenditures of board & care services. In addition the budget reduction plan has achieved some cost savings in staff by reducing appropriation for current vacancies, with the exception of the Social Worker 3 positions.
- The 2014/2015 Budget reflects the use of public assistance cash resources in the amount of \$5,838,224 in 2014 and \$9,485,274 in 2015 to offset the current subsidy need, thus reducing the drawdown of reserves from the HHS Levy Fund.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ 3,718,305</b>	Increase in Levy Fund
Personal Services	1,365,646	Increase due to vacant positions to be filled in 2014
Contracts / Client Services	(1,971,003)	Prior year contracts pre encumbered and carryovered into 2013, not included in 2014 base budget.
Other Operating	(551,656)	The 2014 base budget reflects a decrease in other operating and commodities line and the elimination of the one time capital expenses that were included in the 2013 budget.
<b>Total Operating Expenditures</b>	<b>\$ (1,157,013)</b>	

**2014-2015 Budget Overview**

The updated All Funds budget for the Department of Children and Family Services reflects a net decrease of \$1,157,013, mostly due to 2012 carryover obligations expected to be expended in 2013. These obligations include pre-encumbered contracts for additional amendments for unused appropriations. In addition, the decrease in other operating and commodities is due to the unused portion of the travel and staff development contract and the elimination of the one-time capital outlay. Lastly, the impact of filling all vacant positions in 2014.

**Recommended Budget Adjustments**

- Targeted Budget Reductions** - Cuts in personal services, client services and contracts with the exception of State funded programs. The following budget reductions are recommended in 2014, 2015 and 2016;

  - Beginning 2014 Total reduction - \$1,612,546.  
Reduce appropriation for current vacancies - \$1,612,546 (40 FTE's)
  - Additionally Beginning 2015 Total reduction - \$4,052,870.  
Tapestry - by cutting network contracts - \$2,440,324 (Client Services)
  - Additionally Beginning 2016 Total reduction - \$7,640,870.  
Supportive Services - Various Family Preservation contracts - \$1,288,000  
Client Supportive Services - Neighborhood Collaboration Site contracts - \$2,300,000
- Approved Budget Adjustments** – N/A

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
<b>Total All Fund FTEs</b>	819	788	827	805	811	-16
<b>Total All Fund Salaries</b>	\$39,475,649	\$38,148,461	\$39,131,343	\$38,655,498	\$ 38,914,055	(\$217,288)
<b>% Change in Salaries from PY</b>	0.00%	-3.36%	2.58%	-1.22%	0.67%	na

**2013 Third Quarter Update and Budget Performance**

- The third quarter estimate reflects an overall projected decrease, due to the projected decrease in client services, operating and controlled services expenditures. However, these reductions are offset by the annualized impact of a 1% cost of living and the one time merit adjustment (\$317,714) given to all non-bargaining County Executive staff. Additionally, the projection includes the impact of 52 positions being filled by year end. These positions include (42) vacant and (10) newly approved Social Service Aide positions.
- Additionally, the third quarter estimate reflects an increase in the HHS Levy Fund requirement. The primary cause is the \$5.7 million decrease in overall intergovernmental revenue, primarily in Title IV-E Administration reimbursement.
- The Department of Children and Family Services requested an appropriation decrease along with a corresponding increase, projected shortfalls in salaries and fringe benefits, other operating and contractual services lines for the remainder of the year. The appropriation realignments were requested in order to transfer funds within Children and Family Services (R2013-0175 and R2013-0186).
- Finally, the 2013 estimate reflects the use of public assistance reserves in the amount of \$7,308,500 to offset the current subsidy need, thus reducing the drawdown of reserves from the HHS Levy Fund.

**Key Performance Measures**

<i>Measure</i>	<i>2012 Actual</i>	<i>2013 Estimate</i>	<i>2014-2015 Target</i>
Increase proportion of children placed in county in relation to all placements	74%	75%	80%
Increase proportion of children who do not re-enter care within 12 months of discharge	92%	93%	95%
Increase proportion of children placed in family setting	82%	82.5%	85%
Increase proportion of relative placements	14%	14%	18%

**Other Considerations for the 2014-2015 Budget**

N/A

**Division of Senior & Adult Services**

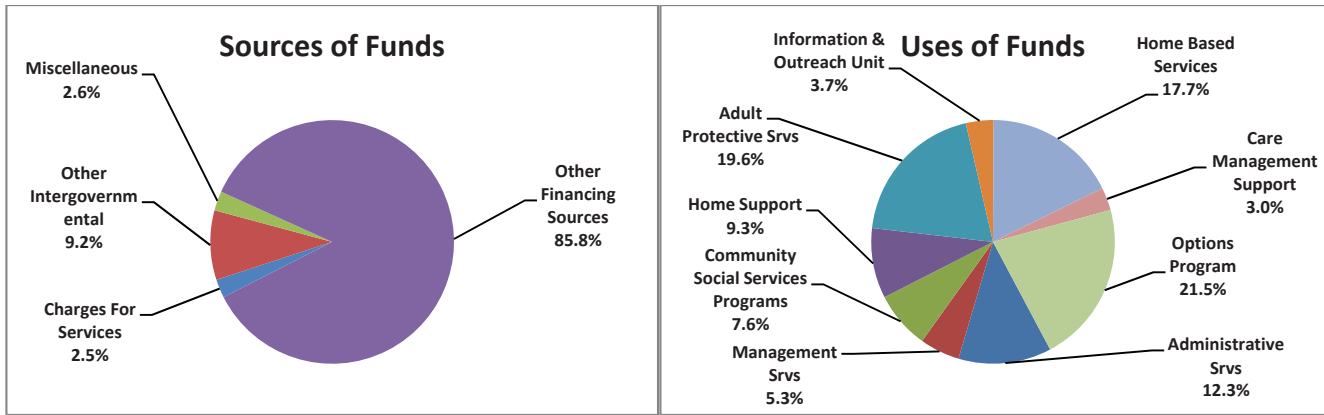
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
HHS Levy Subsidy	\$12,735,396	\$12,933,593	\$12,133,695	\$799,898	\$14,148,120	\$1,214,527	(\$308,820)	\$13,839,300	\$12,774,892
All Funds	\$16,464,618	\$18,309,264	\$16,265,538	\$2,043,726	\$17,222,872	(\$1,086,392)	(\$308,820)	\$16,914,052	\$16,897,540
FTEs	166	184	162	22	179	(5)	(5)	174	172

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The mission of the Department of Senior and Adult Services (DSAS) is to provide quality in-home and community-based services to seniors, disabled, and vulnerable adults based on individual need.

**Where \$ Come From / How \$ is Spent**



- The majority of the Division of Senior and Adult Services funding (85%) are provided by the Health and Human Services Levy Fund. Their other revenue sources are charges for services, a Western Reserve Area Agency on Aging grant and a transfer from Probate Court for the Adult Guardianship Program.
- DSAS uses the majority of their funding in three main units, Options for Elders, Adult Protective Services, and the Home Based Services. These programs provide and/or coordinate direct services to seniors and at-risk adults in Cuyahoga County.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ 946,756</b>	Increase in Health and Humans Services Levy subsidy
Personal Services	33,174	Includes AFSCME impact and multiple vacancies impact
Contracts / Client Services	(1,074,823)	Decrease in client services
Other Operating	(44,743)	Decrease in capital outlay and commodities
<b>Total Operating Expenditures</b>	<b>\$ (1,086,392)</b>	

**2014-2015 Budget Overview**

The updated budget reflects growth in the Health and Human Services Levy Fund contribution due to lower Public Assistance revenue allocation for 2014. The increase in Personal Services is associated with the AFSCME and non-union merit increases. The growth in Personal Services is offset by an overall decrease in Contracts/Client Services and Other Operating.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions** - Include eliminating 5 vacant positions including one Program Officer 3, one Nurse Supervisor, one Senior Nurse Supervisor, one Program Officer 2 and one Customer Service Representative. In 2015, the targeted reduction includes eliminating two additional positions from the Information and Outreach unit and reducing the commodities, client services, and other operating budget by approximately \$25,000.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	208	166	184	162	174	-10
Total All Fund Salaries	\$8,767,001	\$7,188,371	\$7,656,576	\$7,067,268	\$ 7,643,659	(\$12,917)
% Change in Salaries from PY	-8.50%	-18.01%	6.51%	-7.70%	8.16%	na

**2013 Third Quarter Update and Budget Performance**

The third quarter estimate continues to reflect a surplus of approximately \$2 million or 11.2%. This surplus is based on historical under-spending for client services and multiple existing vacancies.

**Key Performance Measures**

Measure (Client Count)	2012 Actual	2013 Projected	2014-2015 Target**
Adult Protective Services (APS)	1,975	2,025	2,574
Options	1,438	1,483	1,631
Home Care	546	562	618
Information and Outreach	3,965	5,945	6,540
Community Social Services Program	1,114	1,287	1,415
Intake and Assistance	13,540	14,843	16,327
<b>Client Total* (also includes 311 clients from Care Management Support Unit, no longer operational in 2013 **Yearly count)</b>	<b>22,889*</b>	<b>26,145</b>	<b>28,758</b>
<b>Measure (Units Provided)</b>			
Adult Development	149,038	157,616	173,377
Transportation	109,352	121,484	133,632
Meals (Home-delivered and congregate)	101,540	100,803	110,883
<b>Units Provided Total</b>	<b>359,931</b>	<b>379,903</b>	<b>417,892</b>

**Other Considerations for the 2014-2015 Budget**

N/A

**Employment and Family Services**

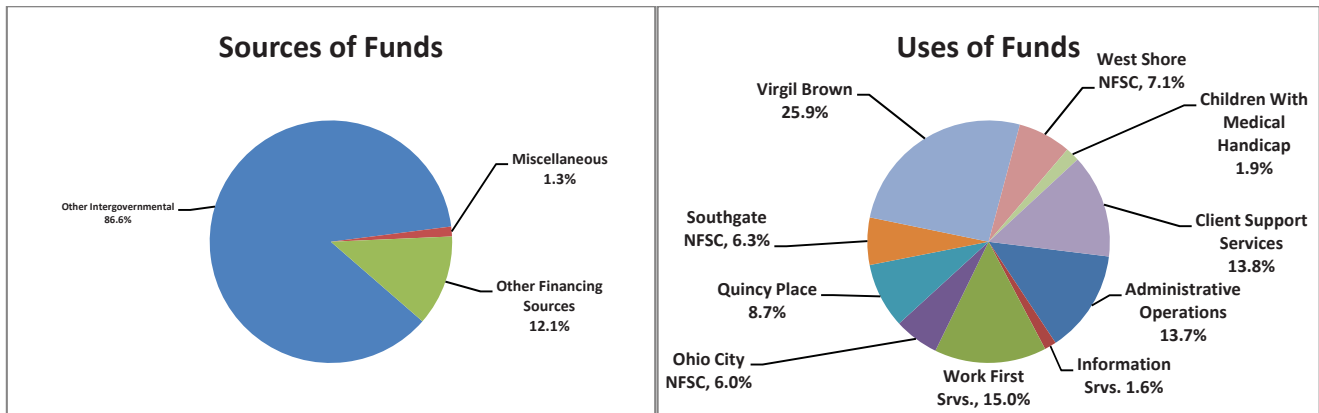
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2014 Recommended Budget	2015 Recommended Budget
HHS Levy Subsidy	\$9,154,618	\$16,638,126	\$13,115,021	\$3,523,105	\$8,617,128	(\$8,020,998)	\$362,690	\$8,979,818	\$9,774,592	
All Funds	\$74,131,326	\$80,892,540	\$75,448,949	\$5,443,591	\$73,938,918	(\$6,953,622)	\$362,690	\$74,301,608	\$75,096,382	
FTEs	735	741	705	36	736	(5)	5	741	741	

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

To promote economic self-sufficiency and personal responsibility for families by providing a broad-range of quality services.

**Where \$ Come From / How \$ is Spent**



- The largest revenue source is other intergovernmental revenue from the State \$64.3 million. \$1.0 million is from various miscellaneous sources.
- 86.2% of the budget is used to provide services to approximately 200,000 families in Cuyahoga County and 13.8% is allocated to Administrative Operations.
- The Health and Human Services Levy Fund subsidy makes up \$8.6 million of the budget.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ (3,582,392)</b>	Decrease in Health and Human Services Levy (\$8.0) offset by (\$4.9), increase in Other Intergovernmental revenue
Personal Services	512,766	Impact of AFSCME and non-union raise and multiple vacancies
Contracts / Client Services	(5,982,189)	Decrease in TANF Summer Youth and various client services contracts for eligible population
Other Operating	(1,484,199)	Reduced postage and other miscellaneous expenses
<b>Total Operating Expenditures</b>	<b>\$ (6,953,622)</b>	

**2014-2015 Budget Overview**

The decrease in operating revenue is a combination of the decrease in subsidy and an overall increase in other intergovernmental revenue. The decrease in the subsidy is due to the increase in other intergovernmental revenue, which offsets the amount of Health and Human Services Levy Fund resources needed. The increase in



other intergovernmental revenue in 2014 is due to additional TANF Regular funding of approximately \$5 million and an increase in Federal Medicaid of \$734,000. These increases are slightly reduced by the decrease in TANF Supplement of \$1.2 million.

The updated budget for Employment and Family Services reflects a net decrease of \$7 million in expenditures due mainly to decreases in anticipated Contracts/Client Services and Other Operating expenditures. There is a slight increase in Personal Services due to the AFSCME impact and the anticipated filling of multiple vacancies. The decrease in the Contracts/Client Services can be attributed to the TANF Summer Youth program for \$4.7 million which has not been verified for 2014. The other operating decrease is partially due to the decrease in postage expenses with more notifications/services being provided electronically.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**-The emergency food assistance contract has been reduced by \$1.1 million in 2015. The clients served by this function will be directed to other service providers to limit the overall impact on the population.
- **Approved Budget Adjustments**-Twenty-two EFS staff have been added to address the expected increase in Medicaid-eligible population, estimated impact \$1.2 million.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	722	735	741	705	741	0
Total All Fund Salaries	\$29,552,932	\$30,476,547	\$29,987,918	\$29,483,889	\$ 30,666,720	\$678,802
% Change in Salaries from PY	-8.50%	3.13%	-1.60%	-1.68%	4.01%	na

**2013 Third Quarter Update and Budget Performance**

- The third quarter forecast includes 36 vacancies for case workers, customer services aides, senior training officers and a social program administrator. The current projection for personal services assumes filling these vacancies and the impact of the AFSCME and non-bargaining raises. Projected expenditures of \$3 million for prevention-retention-contingency(PRC) issues in client services are similar to previous operating year.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Work Participation Rate-All Family	34.20%	44.14%	50%
Work Participation Rate-Two Parent	33.63%	36.06%	90%
Application Timeliness	76%	72%	Not yet available
Food Assistance Accuracy Rate	94%	Data unavailable From the state	Not yet available
Customer Service Rating	82.1%	75.8%	Not yet available
Children Enrolled in Medicaid	140,176	141,749	Not yet available

**Other Considerations for the 2014-2015 Budget**

New state eligibility system implementation begins October 2013 and will require parallel processing for Medicaid administration. Operational impacts at this time include another unit of EFS specialists.

**Cuyahoga Support Enforcement Agency**

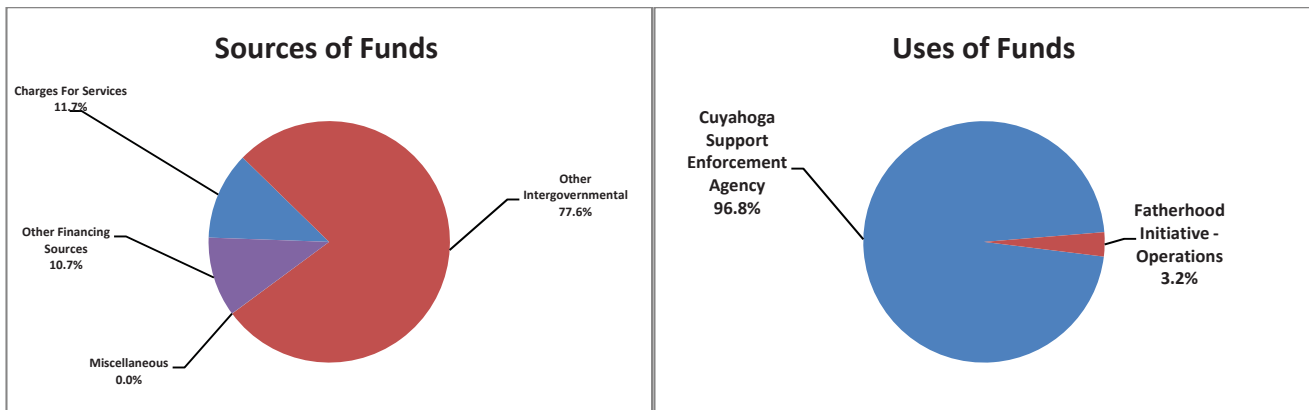
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
HHS Levy Subsidy	\$3,409,310	\$3,959,757	\$2,956,534	\$1,003,223	\$3,623,131	(\$336,626)	(\$324,941)	\$3,298,190	\$3,612,907
All Funds	\$28,958,191	\$31,809,512	\$29,771,631	\$2,037,881	\$31,230,987	(\$578,525)	(\$324,941)	\$30,906,046	\$31,790,875
FTEs	321	340	316	24	341	1	(7)	334	334

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

CSEA is committed to the best interest of the children in the community by ensuring the financial responsibility of parents, supporting child well-being, and promoting healthy relationships.

**Where \$ Come From / How \$ is Spent**



- CSEA receives a majority of its revenue, approximately 57.5%, from Federal IV-D entitlement, which reimburses eligible expenses at the rate of 66%. Additionally, CSEA receives an annual allocation from the Ohio Department of Health and Human Services and can earn federal incentive revenue for meeting and exceeding performance indicators; reimbursement of 91.3% of expenditures.
- CSEA expends approximately 63% of their budget on personnel and 22% on contractual services.
- CSEA receives a subsidy from the Health and Human Services Levy Fund for approximately 8.7% of its budget. Fatherhood Initiative is fully funded by the Health and Human Services Levy Fund.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ (1,155,440)</b>	Decrease due to reduction in reimbursable expenditures
Personal Services	(144,326)	Decrease associated with support officer and information processor vacancies
Contracts / Client Services	148,999	Increase due to anticipated 2% increase in contract costs
Other Operating	(583,198)	Reduced for one time expense associated with scanning installation
<b>Total Operating Expenditures</b>	<b>\$ (578,525)</b>	

**2014-2015 Budget Overview**

The budget for CSEA and Fatherhood Initiative include anticipated decreases in revenue and expenditures. For CSEA the majority of the agency's revenue is reimbursement for actual expenses, therefore revenue will fluctuate based on total spending. There is an overall reduction in anticipated expenditures for 2014 associated with vacancies, the move from Reserve Square and one time expenditures for the scanning project. The Fatherhood Initiative is fully funded by the Health and Human Services Levy, but in 2014 this program should be expanding their funding support to grants and private monies.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**-The targeted reduction includes eliminating 6 Information Processors and 1 Social Program Administrator 6 position for a savings of approximately \$325,000 per year. The agency would look to current staffing and efficiencies obtained through the merger with Employment and Family Services to maintain operations.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	341	321	340	316	334	-6
Total All Fund Salaries	\$13,201,803	\$12,709,510	\$13,522,575	\$13,166,096	\$ 13,314,298	\$ (208,277)
% Change in Salaries from PY	-8.50%	-3.73%	6.40%	-2.64%	1.13%	na

**2013 Third Quarter Update and Budget Performance**

- The third quarter projection includes funding for an upgrade to the agency's scanning and document retention software. The projection for personnel includes filling vacancies for information processors, support officers and one program administrator 6 and the impact of the union/step increases.
- A request to decrease appropriation (\$10,000) from CSEA with an offset increase(\$10,000) to Fatherhood Initiative to cover unbudgeted Controlled costs (R2013-0175). No expenditure impact.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Child Support Collections	\$236,872,231	\$238,000,000	\$240,000,000
Public Assistance Collections	\$10,538,343	\$9,000,000	\$9,200,000
Paternity Establishments	6,543	6,300	6,400
Support Order Establishments	8,933	9,000	9,200

**Other Considerations for the 2014-2015 Budget**

Upgrade to agency's scanning and document retention software that is scheduled to begin in 2013, but delays have held up the project. This will impact the 2014 operating expenditures forecast.

**Office of Health & Human Services**

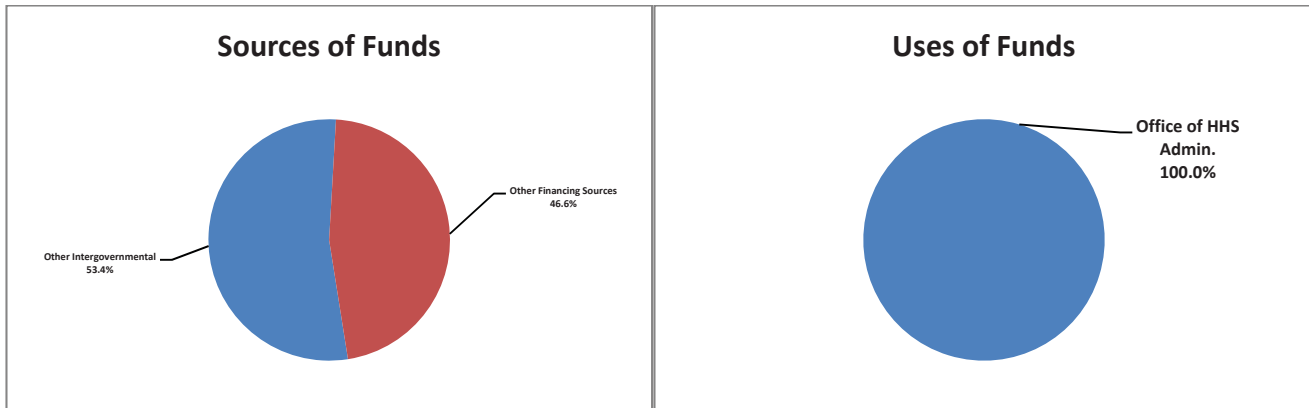
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
All Funds	\$2,649,468	\$2,501,023	\$2,183,139	\$317,884	\$2,157,579	(\$343,444)	(\$191,200)	\$1,966,379	\$1,984,108
GF/HHS Subsidy	\$953,543	\$2,341,133	\$2,433,450	(\$92,317)	\$3,282,312	\$941,179	(\$584,087)	\$2,698,226	\$2,734,880
FTEs	12	12	13	-1	13	1	0	13	13

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The Office of HHS maintains the administrative costs for Health and Human services along with various programs expenses such as the Emergency assistance, Wellness Plan, and HIV medication services. The Office of Health & Human Services coordinates the service goals of the human service systems with the county's mission to provide for the public's well-being, safety and self-sufficiency. The Office oversees budget expansion and corresponding contraction for systems to assure mandated services are funded.

**Where \$ Come From / How \$ is Spent**



- The Office of Health and Human Services is funded primarily by the County's Public Assistance allocations and Title IV-D. The public assistance funding includes Temporary Aid to Needy Families (TANF), Income Maintenance, and Federal Medicaid.
- The Office of Health and Human Services expends their funding to administer and oversee the various health and human services programs.
- The Health and Human Services Levy Fund provides for all remaining expenditures not covered by other sources of revenue.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ 41,826</b>	Increase in Levy funding
Personal Services	(26,665)	Reduction due to budget correction for part-time staff
Contracts / Client Services	(302,324)	Reduction due to HHS 2013 Budget Reduction Plan approved in 1st Quarter
Other Operating	(14,455)	Reduction in capital outlay
<b>Total Operating Expenditures</b>	<b>\$ (343,444)</b>	

**2014-2015 Budget Overview**

The budget for the Office of Health and Human Services reflects the \$230,000 reduction in the contractual services as part of an overall decrease of Health and Human Service Levy Fund expenditures, approved by County Council via R2013-0039. There is a decrease in personal services as a result of a correction for a part-time staff member that was previously budgeted as full-time. The decrease in Other Operating is due to the reduction of Capital Outlay spending in 2014 – 2015.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**-A reduction of \$191,200 to the contractual services budget. The impact is a 50% reduction in the County's support for the NE Ohio Poison Control Center and a 50% reduction in the support for the Child Fatality Review process.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	20	12	12	13	13	1
Total All Fund Salaries	\$1,315,851	\$932,186	\$887,073	\$872,311	\$ 841,941	(\$45,132)
% Change in Salaries from PY	-8.50%	-29.16%	-4.84%	-1.66%	-3.48%	na

**2013 Third Quarter Update and Budget Performance**

- The third quarter projection for HHS has an overall budget surplus of approximately \$90,000 or 3.9%. The surplus is mainly due to reduced costs for contracts and other operating expenses.

**Other Considerations for the 2014-2015 Budget**

N/A

**Office of Homeless Services**

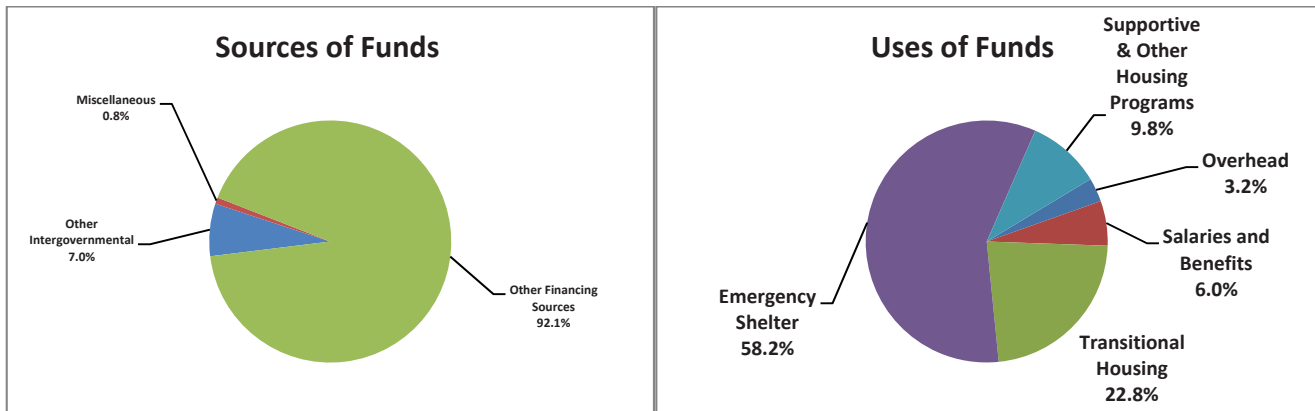
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
Other Funds	\$5,468,543	\$5,171,069	\$5,360,840	(\$189,771)	\$5,080,661	(\$90,408)	(\$100,000)	\$4,980,661	\$3,856,727
All Funds	\$5,168,281	\$5,352,236	\$5,572,164	(\$219,928)	\$5,305,053	(\$47,183)	(\$100,000)	\$5,205,053	\$4,081,119
FTEs	4	4	5	-1	4	0	0	4	4

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

In partnership with the community, the Office of Homeless Services (OHS) coordinates a continuum of care or prevention, shelter, services, and permanent housing intended to prevent and reduce homelessness. This coordination is implemented through planning, facilitating, advocating, and developing resources with community stakeholders, including homeless and formerly homeless persons.

**Where \$ Come From / How \$ is Spent**



- The funding source for Homeless Services is primarily the Health & Human Services Levy Fund. However there are other sources of intergovernmental revenue, such as ODJFS and HUD funding. OHS manages over \$20 million annually in local, state and federal grants, not included in the operating budget.
- Based on the third quarter projections for contracts and professional services OHS will be spending 30% of the approved appropriation on the Women’s shelter contracts, 37% on the Men’s emergency shelter contract and 27% on the Men’s transitional housing contract.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
Operating Revenue	\$ 4,968	TANF increase
Personal Services	(17,026)	One time merit bonuses and slight decrease in worker comp estimates in 2014.
Contracts / Client Services	(28,838)	Decrease due to one time contract in 2013 offset by carryover
Other Operating	(1,319)	Decrease in Other Operating and the elimination of capital outlay.
<b>Total Operating Expenditures</b>	<b>\$ (47,183)</b>	

**2014-2015 Budget Overview**

The updated All Funds budget for the Office of Homeless Services reflects a net decrease of \$47,183, mostly due to contracts and professional services 2013 budget includes the approved one time appropriation of \$30,000 from Senior and Adult Services in support of the Senior Guest house, offset by projected carryover. Additionally, the decrease in other is reflected due to the savings from the unused portion of the travel and staff development contract and the elimination of the one- time capital outlay not included in 2014 base budget. Lastly, the impact of 1.5% is applied to the personal services projection in 3<sup>rd</sup> quarter 2013 projections to reflect the impact of one-time merit based payments authorized to be paid in 2013 only and lower workers' compensation estimates in 2014.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions –**
  - Beginning 2014 the shelter and services to homeless, alcohol and/or drug addicted men contract has been reduced resulting in \$100k savings.
  - Additionally, in 2015 the North Pointe Transitional Housing program will transitioned from focusing on transitional housing to permanent housing, therefore eligible to be funded by HUD, resulting in \$1.2million in savings annually. The clients served by this function will be directed to other service providers to limit the overall impact on the population.
  
- **Approved Budget Adjustments - N/A**

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	4	4	4	5	4	0
Total All Fund Salaries	\$230,172	\$233,016	\$243,118	\$244,192	\$ 235,082	\$ (8,036)
% Change in Salaries from PY	0.00%	1.24%	4.34%	0.44%	-3.73%	NA

**2013 Third Quarter Update and Budget Performance**

- The 3<sup>rd</sup> quarter projected deficit is due to the 2012 carryover obligations expected to be expended in 2013, such as the prior year pre- encumbered contracts along with the approved appropriation increase to cover increase in expenditures thru year end. The 3<sup>rd</sup> quarter projection includes one FTE for an previously grant funded position, that is not included in the 2014 budget.
  
- An appropriation increase in the amount of \$52,150 was processed to provide additional appropriations to The Office of Homeless Services to cover projected increases in salary, fringes and controlled services cost (R2013-0175).



**Key Performance Measures**

<i>Measure</i>	<i>2012 Actual</i>	<i>2013 Estimate</i>	<i>2014-2015 Target</i>
Provide technical assistance to agencies applying for and receiving targeted federal and state grant dollars: Agency Contacts	3,500	3,500	
Provide grants management oversight to assure continued quality of services for shelter clients: Number of homeless persons served	8,428	8,000	,
Meet or exceed the U.S. Department of Housing & Urban Development's (HUD) goals for homeless persons staying in permanent housing – HUD Goal 71.5%	93%	95%	
Meet or exceed HUD's goal to increase the percentage of person in transitional housing (TH) moving to permanent housing (PH) to at least 63.5%	75% of clients will move from TH to PH	80% of clients will move from TH to PH	
Meet or exceed the HUD goal of increasing the percentage of homeless persons exiting the system with employment income to 20%	20% of clients will exit programs with employment income	20% of clients will exit programs with employment income	
Decrease the number of homeless families in shelter	The number of homeless families will be reduced by 5%	The number of homeless families will be reduced by an additional 5%	

**Other Considerations for the 2014-2015 Budget**

N/A

**Early Childhood**

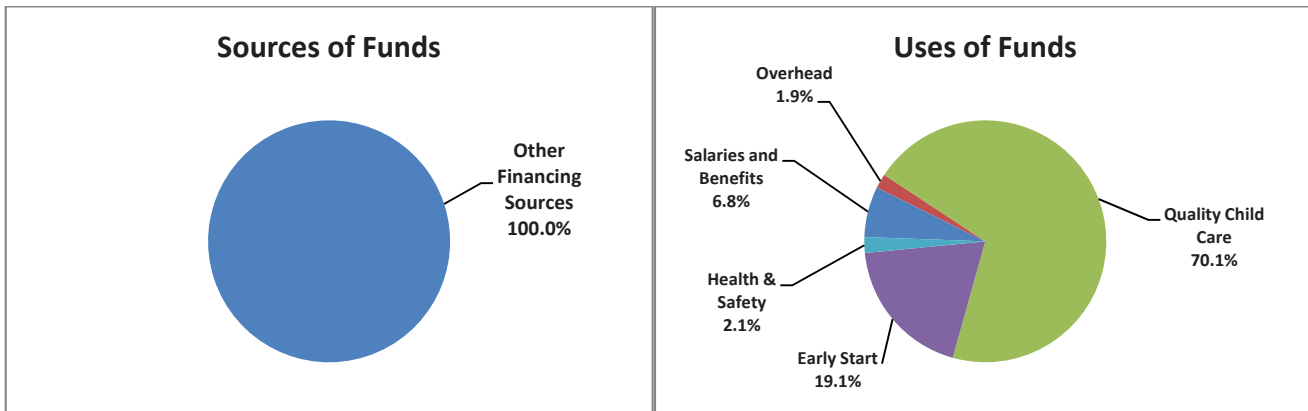
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
HHS Subsidy	\$12,180,937	\$9,957,466	\$11,100,102	(\$1,142,636)	\$11,202,940	\$1,245,474	(\$300,000)	\$10,902,940	\$9,623,717
All Funds	\$16,442,524	\$12,646,535	\$13,556,903	(\$910,368)	\$11,588,363	(\$1,058,172)	(\$300,000)	\$11,288,363	\$11,478,238
FTEs	8	8	7	1	8	0	0	8	8

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The mission of Invest in Children is to mobilize resources and energy to ensure the well-being of all young children in Cuyahoga County, provide supportive services to parents and caregivers, and build awareness, momentum, and advocacy in the community around children and family issues.

**Where \$ Come From / How \$ is Spent**



- Early Childhood no longer receives TANF or Childcare funding, these resources were replaced with HHS Levy Fund support in 2011.
- Prior to 2012, the State provided \$2.3 million for the Help Me Grow Home Visiting Program and \$2.3 million for the Help Me Grow Early Intervention Part C. Effective SFY 13, IIC is no longer the pass through agency for the Help Me Grow Program. As a result, approximately \$4.6 million annually in other intergovernmental revenue from the Ohio Department of Health has been reduced from the county budget and transferred to community organizations. As a result, beginning in 2013, The Office of Early Childhood is 100% HHS Levy funded.
- The Quality Childcare is 70% of the total funds allocated with majority dedicated solely on the Universal Pre Kindergarten program currently has 35 participating providers with an estimated 1500 children receiving scholarships.
- The 2014/2015 Budget reflects the use of public assistance reserves in the amount of \$385,377 in 2014 and \$1,854,475 in 2015 to offset the current subsidy need, thus reducing the drawdown of reserves from the HHS Levy Fund.

Budget Line/Purpose	2014-2015 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ 1,245,520</b>	Increase in Base Subsidy Budget due to PA reserves not carried forwarded from 2013.
Personal Services	(2,410)	The salaries line has a slight increase as result of the merit in 2013 offset by a slight decrease projected in Fringe Benefits due to lower worker comp estimates in 2014.
Contracts / Client Services	(1,041,124)	Prior year contracts pre encumbered and carryovered into 2013, not included in 2014 base budget.
Other Operating	(14,638)	The 2014 base budget reflects a decrease in other operating and commodities line and the elimination of the one time capital expenses that were included in the 3rd 2013 budget.
<b>Total Operating Expenditures</b>	<b>\$ (1,058,172)</b>	Decrease in various expenditures in 2014

**2014-2015 Budget Overview**

The updated All Funds budget for the Office of Early Childhood reflects a net decrease of \$1,058,172, mostly due to 2012 carryover obligations expected to be expended in 2013. These obligations include pre-encumbered contracts for additional amendments for unused appropriations (for UPK Program contracts), ongoing communications and community outreach activities. In addition, the decrease in other operating and commodities is due to the unused portion of the travel and staff development contract and the elimination of the one-time capital outlay. Lastly, the impact of 1.5% is applied to the personal services projection in 3<sup>rd</sup> quarter 2013 projections to reflect the impact of one-time merit based payments authorized to be paid in 2013 only, offset by the decrease in projected worker comp charges.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions** – Beginning in 2014 Child care center - Professional development and/or Family Child Care contracts with Starting Point will be reduced by \$300,000.
- **Approved Budget Adjustments** – N/A

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	8	8	7	8	8	1
Total All Fund Salaries	\$488,597	\$464,333	\$478,125	\$503,152	\$ 503,152	\$ 25,027
% Change in Salaries from PY		-4.97%	2.97%	5.23%	0.00%	na

**2013 Third Quarter Update and Budget Performance**

In 2013 3<sup>rd</sup> Quarter Projection for the Office of Early Childhood reflects a net increase of \$910,368, mostly due to 2012 carryover obligations expected to be expended in 2013, such as the prior year pre-encumbered contracts for additional amendments for unused appropriations (for UPK Program contracts) that are in progress and have been approved, ongoing communications and community outreach activities. Offset by the

increase in personal services to reflect the impact of 1% COLA and the one-time merit based payments authorized to be paid in 2013 only.

- There are no approved 3<sup>rd</sup> quarter budget amendments at this time.

**Key Performance Measures**

<i>Measure</i>	<i>2012 Actual</i>	<i>2013 Estimate</i>	<i>2014-2015 Target</i>
Early Childhood Mental Health (children served)	801	390	390
Newborn Home Visiting (families visited)	1,569	1,570	1,570
UPK (children enrolled)	1,050	1,500	1,600
Ongoing Home Visits (families served)	600	600	600

- Early Childhood is reaching or exceeding target numbers in nearly every program category.

**Other Considerations for the 2014-2015 Budget**

N/A

**Family and Children First Council**

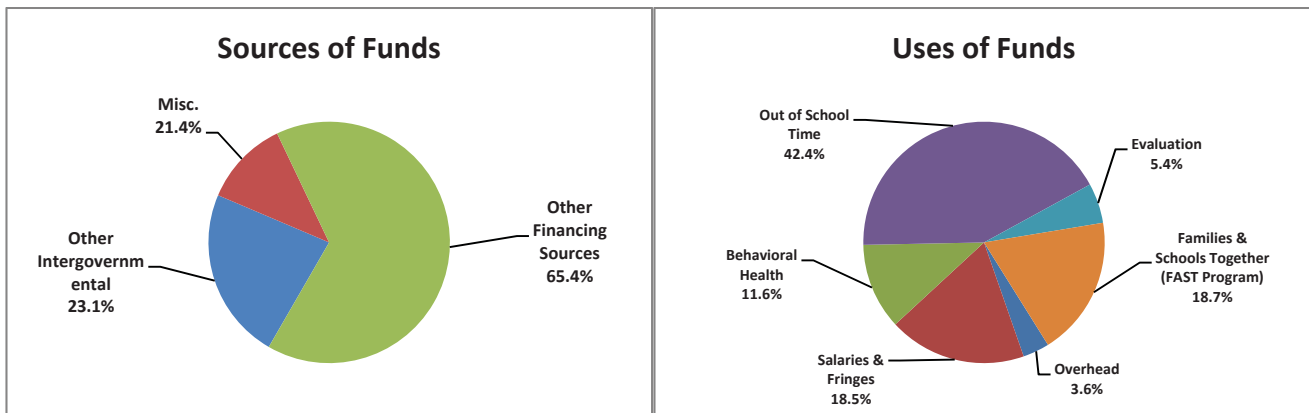
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
All Funds	\$3,912,072	\$4,217,995	\$4,553,358	(\$335,363)	\$4,674,868	\$456,873	(\$1,128,004)	\$3,546,864	\$3,604,622
HHS Subsidy	\$4,630,578	\$3,363,586	\$3,826,991	(\$463,405)	\$3,448,787	\$85,201	(\$1,128,004)	\$2,320,783	\$2,378,541
FTEs	9	10	9	1	9	(1)	0	9	9

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

As the planning entity for Cuyahoga County, the Family & Children First Council promotes a collaborative system of care emphasizing coordination across a continuum of family-centered, neighborhood based, and culturally competent services to ensure the well-being of every child, and to preserve and strengthen families in their communities.

**Where \$ Come From / How \$ is Spent**



- FCFC receives several types of intergovernmental revenue including: TANF, the Ohio Department of Mental Health for Family Centered Services and Support (FCSS) - \$407,897, (focusing on maintaining children in their own homes and communities) and the Ohio Children’s Trust Fund - \$403,046 (abuse prevention for at risk families preventing entry into the child welfare system).
- FCFC expends 18.7% of the approved appropriation on Family Support program contracts, 42.4% on Out of School Time programs offering the services countywide to 26 neighborhoods across Cuyahoga County and 11.6% on therapy for non - Medicaid eligible clients.
- The HHS projected subsidy is \$ 2.3 million, a decrease of 60% from 2013 due to the targeted reduction in HHS Levy revenue fund, decreasing support for all county public assistance agencies and the one - time 2012 carryover expenditures projected to be spent in 2013 only.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ 204,993</b>	Increase in TANF allocation
Personal Services	(11,112)	2013 Merit based payment
Contracts / Client Services	479,313	Additional contract appropriation
Other Operating	(11,328)	Reduction in other operating and commodities spending
<b>Total Operating Expenditures</b>	<b>\$ 456,873</b>	

**2014-2015 Budget Overview**

The updated All Funds budget for the Family and Children First Council reflects an net increase of \$456,873, primarily due to the additional appropriation of \$380,000 in support of the Cuyahoga County Educational Assistance Program, \$22,000 in support of agencies Families and Schools Together (FAST) program in connection with the Defending Childhood Initiative and the projected 2013 contracts carried over and expended in 2014. Additionally, the decrease in other operating and commodities line is reflected due to the savings from the unused portion of the travel and staff development contract and the elimination of the one-time capital outlay not included in 2014 base budget. Lastly, the impact of 1.5% was applied to the personal services projection in 3<sup>rd</sup> quarter 2013 projections to reflect the impact of one-time merit based payments authorized to be paid in 2013 only.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions** – Beginning in 2014 \$1,128,004 will be cut from budget. The following contracts and services are being eliminated as result of these reductions:  
 Work force Development (Youth Employment) -\$200,000  
 Board of Health (Sex Awareness in schools) - \$373,004  
 Ohio State University (Youth Advisory) - \$125,000  
 Case Western Reserve (Evaluation) - \$50,000  
 College Now of Greater Cleveland (Youth College Scholarships) 2013 only one time expense - \$380,000
- **Approved Budget Adjustments** – N/A

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
<b>Total All Fund FTEs</b>	10	9	10	9	9	-1
<b>Total All Fund Salaries</b>	\$552,234	\$503,862	\$527,436	\$474,708	\$ 481,997	(\$45,439)
<b>% Change in Salaries from PY</b>	0.00%	-8.76%	4.68%	-10.00%	1.54%	na

**2013 Third Quarter Update and Budget Performance**

- The 3<sup>rd</sup> Quarter projection deficit is due to the 2012 carryover obligations expected to be expended in 2013, such as the prior year pre encumbered contracts along with the approved appropriation increase for the Educational Assistance program, offset by the decertification of prior year agreements and contracts that have expired or will not be expended as well as the elimination of one vacant position.

- Two appropriation increases in the amount of \$402,000 was processed for the Family and Children First Council in support of the following programs/ initiatives:
- To appropriate \$380,000 in support of the Cuyahoga County Educational Assistance Program providing scholarships, loans, grants and other forms of financial assistance for residents of the County that will enable them to participate in post-secondary education, including vocational education and job training and retraining. The resolution (R2013-0087) was approved by the County Council on June, 11 2013.
- To fully appropriate \$22,000, a donation received from the Department of Public Safety and Justice Services /Witness/Victim in support of agencies Families and Schools Together (FAST) program in connection with the Defending Childhood Initiative. These funds will be used to support the implementation of the FAST program in the west side neighborhoods of Cleveland. The agreement period runs from May 13, 2013 through September 30, 2013. The award was approved by the County Executive on May, 16 2013, Approval no. CON2013-38.
- An appropriation decrease in the amount of \$201,152.01 was processed to reduce excess appropriations in Family and Children First Council for aged encumbrances that were recently decertified as a result of unused funds earmarked for prior year contractual services and advertising expenses. The Family and Children First Council funding source is primarily the Health and Human Services levies.

**Key Performance Measures**

<i>Measure</i>	<i>2011/2012 Actual</i>	<i>2012/2013 Estimate</i>	<i>2014-2015 Target</i>
Out of School Time	3282	4,000	4,000
Transitions	1413	1,500	1,500
Community Assistance	167	150	150
Youth Engagement	145	185	185
Youth Employment	n/a	125	125

**Office of Re-Entry**

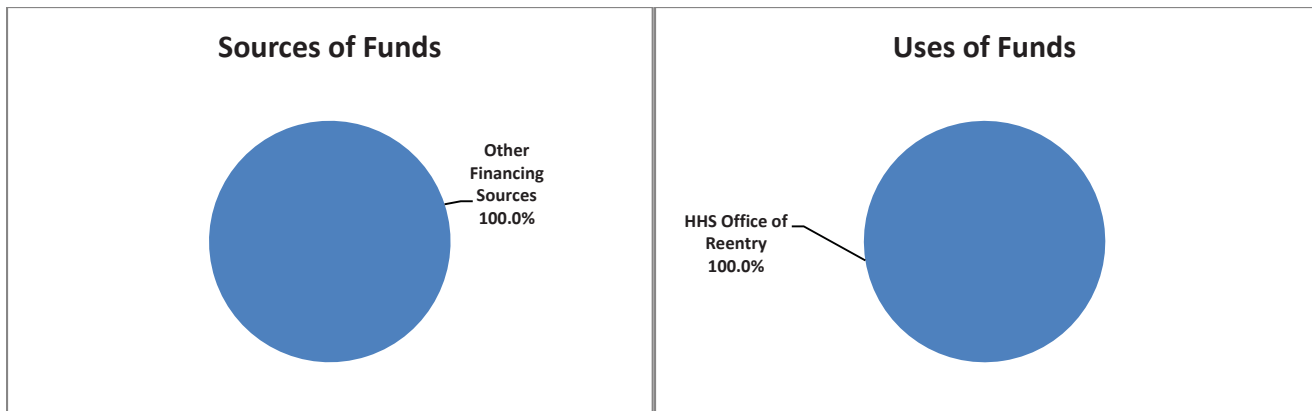
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013-2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
All Funds	\$2,072,184	\$2,143,598	\$2,112,854	\$30,744	\$1,966,864	(\$176,734)	\$0	\$1,966,864	\$1,997,600
FTEs	6	6	5	1	6	0	0	6	1,997,600

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The mission of the Office of Reentry is to assist policymakers, community leaders and service providers to identify the reentry challenges facing Greater Cleveland and work to target resources toward sound, comprehensive and cost effective solutions.

**Where \$ Come From / How \$ is Spent**



- The Office of Re-Entry oversees implementation of initiatives included but not limited to the Greater Cleveland Re-Entry Strategy, provide policy direction, advocacy, education, training, data collection, and service coordination.
- The Office of Re-Entry is 100% supported by the Health and Human Services Levy Fund

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ (176,835)</b>	Reduction of HHS Levy Fund allocation
Personal Services	(6,472)	Minimal decrease to hospitalization expenditures
Contracts / Client Services	(172,510)	Reduction of contracting for social enterprise activities
Other Operating	2,248	Increase in space maintenance estimates
<b>Total Operating Expenditures</b>	<b>\$ (176,734)</b>	

**2014-2015 Budget Overview**

The updated All Funds revenue has dropped by \$176,835 due to the overall reduction of Re-Entry expenditures. There is a minimal reduction to fringe benefits that offset a small increase in personal services. The agency has been granted approval to fill its existing vacancy. Contracts have been reduced by \$172,510 or 11.2% due to a reduction in social enterprise activities.



**Recommended Budget Adjustments**

- **Approved Budget Adjustments**

There is an addition of 1 program officer vacated in 2013, with an annual impact of \$68,407 in 2014 and 2015.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	2	6	6	5	6	0
Total All Fund Salaries	\$100,861	\$330,387	\$329,794	\$319,573	\$ 331,219	\$1,425
% Change in Salaries from PY	-8.50%	227.57%	-0.18%	-3.10%	3.64%	na

**2013 Third Quarter Update and Budget Performance**

- There is a surplus in most budget categories due to the following: personal services and fringe benefits reflect the above mentioned vacancy, contracts reflect the reduction of social enterprise programming, and controlled services reflect lower space estimates.

**Key Performance Measures**

*Note: Key Performance Measure statistics were not available at time of publication.*

**Veterans Service Commission**

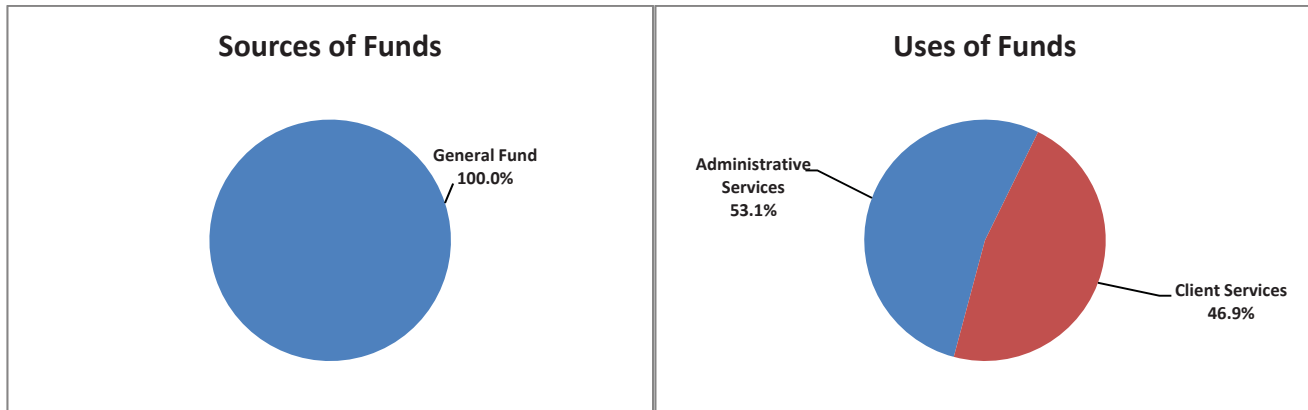
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$7,067,321	\$7,148,468	\$6,606,631	\$541,837	\$6,931,405	(\$217,063)	\$0	\$6,931,405	\$6,957,437
All Funds	\$7,067,321	\$7,148,468	\$6,606,631	\$541,837	\$6,931,405	(\$217,063)	\$0	\$6,931,405	\$6,957,437
FTEs	31	30	31	-1	31	1	0	31	31

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The Cuyahoga County Veterans Service Commission was established by the Ohio Legislature in 1886 for the purpose of assisting honorably discharged veterans and their minor children, spouses, and widows/widowers, who have met with an unexpected hardship resulting from lack of employment, illness, injury, or other life crisis. CCVSC services can take the form of temporary/emergency assistance with rent, mortgage, food, utility, personal hygiene, clothing, medical transportation, and other necessary expenditures required to maintain basic quality of life. CCVSC Veteran Service Officers assist the veteran and widow in filing of disability, pension, and other claims with the Department of Veterans Affairs. The CCVSC also provides assistance for dignified funerals and burials of Cuyahoga County veterans.

**Where \$ Come From / How \$ is Spent**



- o The Veterans Services Commission is entirely supported by the General Fund at the currently prescribed 0.25 mills set aside annually.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	\$ -	
Personal Services	105	Based on 2014 Tax Budget submission
Contracts / Client Services	(261,138)	Based on 2014 Tax Budget submission
Other Operating	43,970	Based on 2014 Tax Budget submission
<b>Total Operating Expenditures</b>	\$ (217,063)	

**2014-2015 Budget Overview**

The Veterans Services Commission budget changes are a result of the commission approved budget based on the 2014 Tax Budget currently prescribed at 0.25 mills.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
There are no targeted budget reductions
  
- **Approved Budget Adjustments**  
There are no budget adjustments

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	34	31	30	31	31	1
Total All Fund Salaries	\$1,713,618	\$1,938,516	\$1,823,906	\$1,771,949	\$ 1,823,984	\$78
% Change in Salaries from PY	-8.50%	13.12%	-5.91%	-2.85%	2.94%	na

**2013 Third Quarter Update and Budget Performance**

- The Veterans Service Commission (VSC) is spending below its 2013 approved budget due to restrictions on the programs for veterans.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
<b>a) Emergency Financial Assistance *</b>			
• Total number of Veteran/Widow/Dependent contacts for emergency financial assistance	8,980	12,668	11,748
• Total number of emergency financial assistance applications filed	7,543	11,136	9,815
• Total number of applications approved for emergency financial assistance	5,963	8,458	8,315
<b>b) Veteran Medical Transportation Assistance</b>			
• RTA bus tickets issued for veteran transportation to VA medical center appointments, therapies, & treatments	18,675	22,649	24,914
<b>c) Veteran Memorial Affairs Department</b>			
• Military headstone applications processed	362	380	310
• VA military headstone inquiries/replacement military headstone orders	180	220	130

	• Referrals to national military cemeteries	920	1,200	720
	• Veteran Memorial Affairs benefits counseling	10,477	11,000	11,050
	• Presidential Memorial Certificate applications filed	1,353	1,500	1,500
<b>e)</b>	<b>Memorial Day Affairs Program (County General Fund account administered by the CCVSC but not a component of the annual CCVSC budget)</b>			
	• Memorial Day flags issued for veteran grave marking	115,344	116,784	117,000
<b>f)</b>	<b>Veteran Service Department</b>			
	• Total veterans & dependents contacts seeking CCVSC Veteran Service Officer assistance	37,705	44,739	48,766
	• Service-Connected Compensation Claims filed with DVA	2,415	3,669	4,586
	• Non-Service-Connected Pension Claims filed with DVA	1,552	2,053	2,361

**Other Considerations for the 2014-2015 Budget**

The projected 2013 budget surplus is expected to be programmed by Council in the first quarter 2014 for the Veterans Services Fund, currently projected at \$541,837. The budget amount for 2015 cannot be known until after the final results are tabulated for 2014.

**Workforce Development**

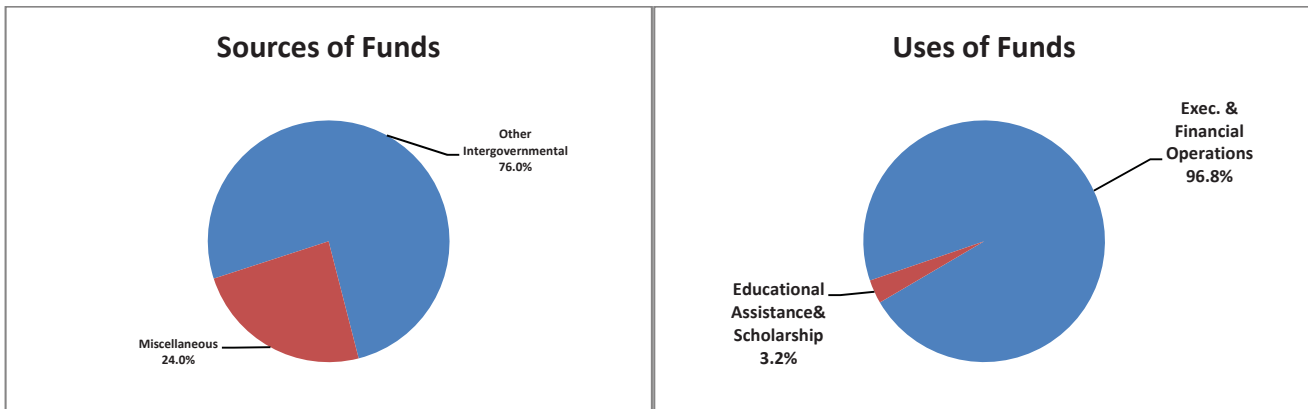
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
All Funds	\$16,183,733	\$12,138,489	\$11,683,391	\$455,098	\$9,404,429	(\$2,734,060)	\$0	\$9,404,429	\$9,220,175
GF/HHS Subsidy	\$0	\$0	\$500,000	(\$500,000)	\$0	\$0	\$0	\$0	\$0
FTEs	14	15	13	2	13	(2)	0	13	13

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The Cuyahoga County Department of Workforce Development establishes education and training systems that prepare youth, dislocated workers and other under-skilled adults for worthwhile and sustainable employment recognizing those economically disadvantaged individuals and others with special needs within resource constraints.

**Where \$ Come From / How \$ is Spent**



- o Workforce Development is mainly funded by the U.S. Department of Labor via the Ohio Jobs and Family Services agency. Additional revenue includes TANF, Western Reserve Fund, and County Scholarship.
- o Workforce Development invests the majority of its budget in the following services: 30% for occupational skills and on-the-job training, 30% for youth employment, 13% for employer assistance, and 25% in One Stop center operations.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ (2,438,656)</b>	Reduction in funding from Department of Labor
Personal Services	(82,552)	Decrease in salary and benefits projection associated with personnel change
Contracts / Client Services	(2,421,469)	Contracts reduced due to reduction in Department of Labor funding
Other Operating	(230,039)	Reduction due to stimulus wrap up and no capital outlay
<b>Total Operating Expenditures</b>	<b>\$ (2,734,060)</b>	Description of difference

**2014-2015 Budget Overview**

The updated budget for Workforce Development reflects the 23% decrease in funding from the Department of Labor. This decrease has caused a reduction in Contracts/Client Services. The agency continues to seek other funding sources to maintain their quality programs. The budget reflects a slight decrease in salary and other operating due to a personnel change and the stimulus program wrap up.

**Recommended Budget Adjustments**

- **Approved Budget Adjustments-Agency requested creation of a new subfund to account for funds received from sources other than the Department of Labor. This will help with reporting in the State's Financial Information System(CFIS). There is no overall budget impact.**

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	15	14	15	13	13	-2
Total All Fund Salaries	\$726,891	\$684,751	\$685,762	\$696,781	\$ 659,256	(\$26,506)
% Change in Salaries from PY	-8.50%	-5.80%	0.15%	1.61%	-5.39%	na

**2013 Third Quarter Update and Budget Performance**

- The third quarter projection continues to reflect a slight surplus because the hospitalization estimates are lower than the budget estimates. The current estimate for personal services includes the impact of the 1% cost of living adjustment given to all non-bargaining County Executive staff and the impact of the one-time merit based payments. Contractual service currently reflects a surplus but the projection may change given the nature and timing of on-the-job-training agreements.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Job placement rate for economically disadvantaged adults and dislocated workers placed in unsubsidized employment	96%	96%	85%
Number of economically disadvantaged adults and dislocated workers entered employment Cases Disposed	3,176	4,000	3,100
Average annual earnings after exit	\$33,922	\$33,500	\$33,500
Youth (14 – 21) Placement in Employment or Education	81%	87%	65%

**Other Considerations for the 2014-2015 Budget**

The 2014/15 estimate does not reflect the continuing support to the Cuyahoga Educational Assistance program based on the language contained in Ordinance No. O2012-0007.

**Section IV**

**Justice Services & Public Safety**

**Justice Services and Public Safety**

2014 Recommended Budget	2015 Recommended Budget
<b>\$303,676,727</b>	<b>\$307,168,732</b>

**The functions of justice and public safety consists of services related to the administration of justice through the County's court system and ensuring the safety of all citizens through the enforcement of laws and the maintenance of correctional facilities.**

Programs that support the judicial function include: Adjudication, Legal Services, Adult Offender Management and Juvenile Offender Management. The County through the Department of Public Safety and Justice Services acts as the coordinating body for emergency programs to protect residents' health and safety. Disaster related planning and services, as well as oversight of hazardous waste site (Superfund) cleanups, is handled by the Emergency Management Division. Criminal Justice information is provided to regional law enforcement and judicial agencies through the computer based Cuyahoga Regional Information System (REDDS) and wireless 911 phone calls, as well as the Amber Alert system, are handled by CECOMS.

**Objectives**

- To administer justice in Cuyahoga County in an efficient and effective manner
- To promote the efficient delivery of quality legal services and expand the range of services available in response to a growing and changing demand
- To provide and maintain detention facilities for adult and juvenile offenders
- To provide for the rehabilitation of offenders through supervision and treatment programs
- To effectively streamline the adjudication process and management of criminal and civil cases within the courts
- To respond effectively to the tremendous growth of the adult offender population
- To reduce recidivism among juveniles involved in the judicial system and reduce the length of time youth are detained at the Juvenile Justice Center, as well as improve the supervision and support services for youth while they are held in the detention center
- To maintain and expand the information available on the Cuyahoga Regional Information System (REDDS), and assure the continued financial and operating viability of this regional criminal justice information network



**Law Department**

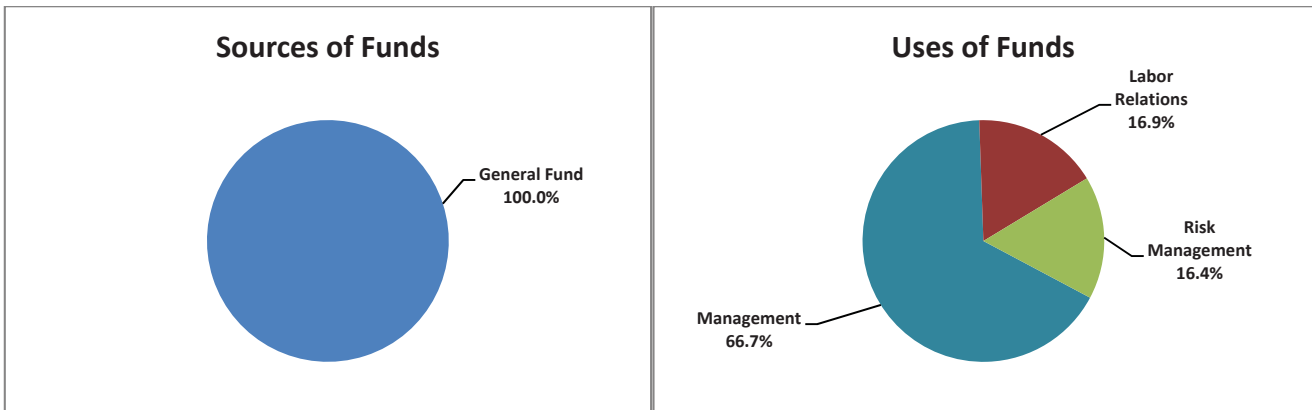
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$1,191,329	\$1,636,406	\$1,525,222	\$111,184	\$1,622,817	(\$13,589)	\$151,000	\$1,773,817	\$1,746,262
All Funds	\$1,191,329	\$1,636,406	\$1,525,222	\$111,184	\$1,622,817	(\$13,589)	\$151,000	\$1,773,817	\$1,746,262
FTEs	10	15	15	0	16	1	0	16	16

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The Law Department was established by County Council under its authority in Article 3.09(2) of the County Charter approved in November 2009. The Law Department serves as the legal counsel to the County Executive and the County Council.

**Where \$ Come From / How \$ is Spent**



- o The Law Department is entirely supported by the General Fund

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	\$ -	No revenues generated
Personal Services	200,344	Additional staff hired in 2013
Contracts / Client Services	(99,328)	Realigned to personal services
Other Operating	(114,605)	Elimination of budget for controlled services & capital outlays
<b>Total Operating Expenditures</b>	\$ (13,589)	

**2014-2015 Budget Overview**

The Law Department's personal services reflects an realignment from contracts of \$100,000 for current vacancies and the addition of staff hired in 2013 amounting to \$100,344. The reduction in contracts reflects lower arbitration expenses which were realigned to personal services. The reduction in other operating is the elimination of controlled services reflecting the move to the new headquarters as well as the elimination of capital outlays

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
There are no targeted budget reductions
  
- **Approved Budget Adjustments**

The Law Department requested additional staff as a result of the Memorandum of Agreement with the County Prosecutor's Office. The approved budget adjustment includes two staff, Paralegal and Legal Secretary amounting to \$111,000 in personnel services and \$40,000 for capital outlays such as furniture and equipment for a total approval of \$151,000.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
<b>Total All Fund FTEs</b>	3	10	15	15	16	1
<b>Total All Fund Salaries</b>	\$413,259	\$756,597	\$1,037,766	\$1,008,345	\$ 1,270,554	\$232,788
<b>% Change in Salaries from PY</b>	-8.50%	83.08%	37.16%	-2.84%	26.00%	na

**2013 Third Quarter Update and Budget Performance**

- The Law Department has a projected budgetary surplus of \$111,184 or 6.8% of its \$1.6 million budget. This budgetary surplus is largely due to savings in contracts and professional services, specifically in outside counsel for arbitration despite shortfalls in personal benefits and other operating expenses.

**Other Considerations for the 2014-2015 Budget**

The Law Department will be challenged in 2014 as a result of the Memorandum of Agreement with the County Prosecutor's Office which may require additional personnel resources as the workload is clearly established.

**Clerk of Courts**

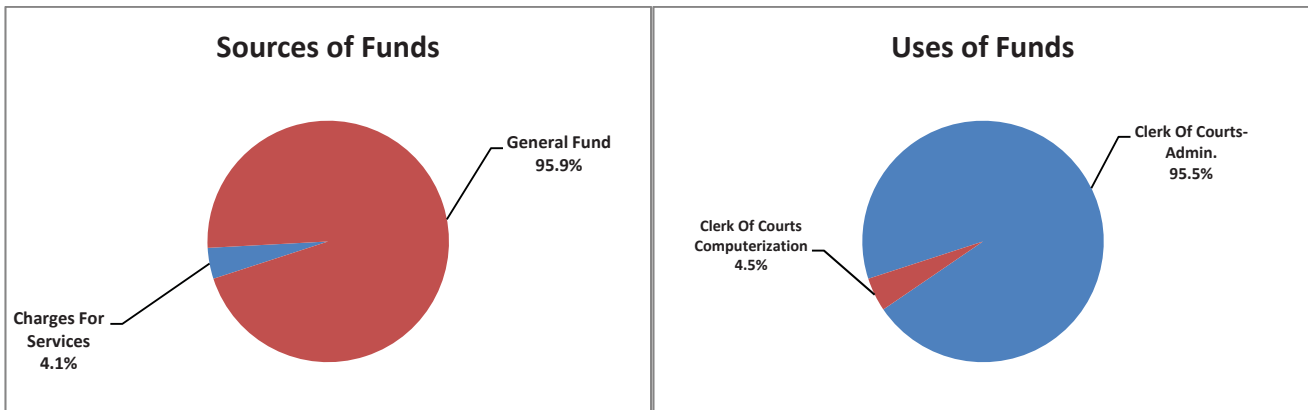
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$10,643,567	\$10,641,767	\$9,660,170	\$981,597	\$10,490,667	(\$151,100)	(\$534,267)	\$9,956,400	\$10,058,728
All Funds	\$11,304,688	\$12,032,088	\$11,000,852	\$1,031,236	\$11,418,125	(\$613,963)	(\$534,267)	\$10,883,858	\$10,998,717
FTEs	145	158	116	42	132	(26)	(7)	125	125

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The Clerk of Courts will perform all statutory duties relative to: the filing, preservation, retrieval and public dissemination of all applicable court documents and records pertaining to the Common Pleas Court's General and Domestic Relations divisions and the 8<sup>th</sup> District Court of Appeals; collect, hold in trust and disburse monies paid therewith; issue and record motor and marine vehicle titles; in a secure, timely and cost effective manner.

**Where \$ Come From / How \$ is Spent**



- The General Fund contributes the majority of the Clerk's budget together with a Legal Computerization Special Revenue Fund. This fund is supported by a \$10 per case filing fee that is expended with the Common Pleas authorization.
- A portion of the Clerk's expenses are supported by the Court of Common Pleas' Special Projects (foreclosure) Fund, the revenue for which is not reflected in the above chart. The expenditure estimate from this fund is \$433,512 and \$436,164 in 2014 and 2015, respectively. Additionally the Clerk's computerization fund is budgeted at \$493,946 and 503,825 in 2014 and 2015, respectively.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ (14,250)</b>	Legal Computerization Fund decrease
Personal Services	497,729	Office reorganization
Contracts / Client Services	(550,455)	Case mangement contract reduction
Other Operating	(561,237)	Travel, printing and postage based on reorganization
<b>Total Operating Expenditures</b>	<b>\$ (613,963)</b>	All funds

**2014-2015 Budget Overview**

The above overview chart identifies the current 2013 budget to the 2014 budget prior to targeted budget reductions or approved budget adjustments. The Clerk's revenue reflects an expected decrease in the Legal Computerization Fund. Personal services includes an increase of \$374,563 in wages and fringe benefits of \$123,166 due to office reorganization. The change in contracts is due to a reduced cost for the system management and support service contract split, 56% in the General Fund and 44% in the Computerization Fund. The other operating change is a result of reduction in capital in the computerization fund and lower costs for printing, travel and postage in the General Fund contributing 64% of the reduction.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**

The reduction targeted vacancies that were included in the 2014 and 2015 budgets including four (4) managers, business administrator, chief deputy and a secretary amounting to \$437,667 in wages. Also included in the reduction is the corresponding hospitalization costs of \$96,600 for a total reduction of \$534,267.

- **Approved Budget Adjustments**

There are no approved budget adjustments to the budget.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	230	145	158	116	125	-33
Total All Fund Salaries	\$6,921,718	\$4,037,561	\$4,216,684	\$3,740,675	\$ 4,153,580	\$ (63,104)
% Change in Salaries from PY	0.00%	-41.67%	4.44%	-11.29%	11.04%	na

**2013 Third Quarter Update and Budget Performance**

- The Clerk of Courts is projected to have a \$1 million budgetary surplus or 8.6%. Vacancies has is contributing to the budget surplus as well as reduced spending in commodities, contracts and other operating expenses.
- The Clerk has completed the E-filing pilot and is awaiting the Court to permit the program for all filings. The Prosecutor's Office has initiated e-mailing on all foreclosure cases.

**Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Civil and Domestic Cases filed	NA	NA	NA
Judgment Liens Filed	NA	NA	NA
Criminal Cases Filed	NA	NA	NA
Appeals Filed	NA	NA	NA

*Not Available (NA) at time of publication*

**Common Pleas Court**

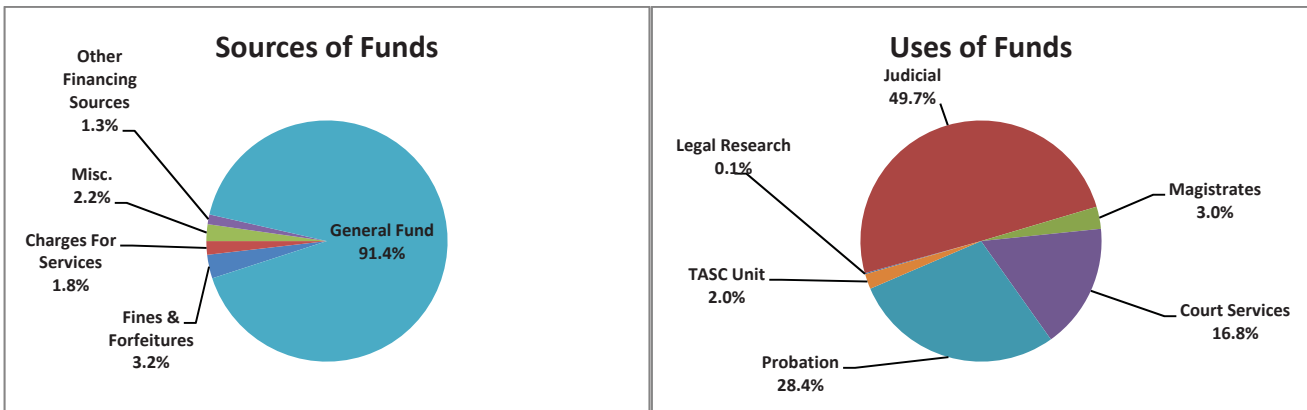
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$39,697,785	\$43,408,928	\$42,254,168	\$1,154,760	\$42,994,865	(\$414,063)	\$0	\$42,994,865	\$43,326,954
Other Funds	\$3,283,629	\$3,435,322	\$3,329,091	\$106,231	\$2,858,232	(\$577,090)	\$0	\$2,858,232	\$2,877,571
All Funds	\$42,981,414	\$46,844,250	\$45,583,259	\$1,260,991	\$45,853,098	(\$991,152)	\$0	\$45,853,098	\$46,204,526
FTEs	461	460	465	-5	484	24	0	484	484

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The Cuyahoga County Common Pleas Court, General Division, provides a fair and impartial forum for the presentation of both civil and criminal matters, specifically felonies.

**Where \$ Come From / How \$ is Spent**



- The General Fund contributes the majority for the Common Pleas budget, with three accounts that charge for services contributing 1.8% in Probation Supervision Fees and Urinalysis Testing. Fines & Forfeitures is isolated to the foreclosure special project account. Miscellaneous revenue is primarily from a special project account for furniture and equipment with other financing sources is a General Fund subsidy to the Treatment Alternatives to Street Crimes (TASC) account.
- The Court of Common Pleas budget is divided into General Fund operating activities in four areas of Judicial, Magistrates, Court Services and Probation Services. Other areas are supported by these four major areas were as follows: (1) Legal Research supports Judicial and Magistrates and (2) TASC unit supports Probation.
- The TASC unit is subsidized by the General Fund in the amount of \$618,731 in 2014 and 2015 which was previously funded from the Health and Human Services Levy Fund. The shift in funding source was approved by County Council on August 13, 2013 agenda.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ 876,597</b>	Description of difference
Personal Services	1,688,264	Collective bargaining agreement and COLA/Merit Increases
Contracts / Client Services	59,379	Client Testing Services
Other Operating	(2,738,795)	Controlled, capital and other expenses
<b>Total Operating Expenditures</b>	<b>\$ (991,152)</b>	

**2014-2015 Budget Overview**

The increase in operating revenues is primarily due to the addition of the Special Project II account for furniture & equipment. The increase in Personal Services is split between wages (\$835,750) and fringe benefits (\$852,514). Approximately 55% of the wage increase is attributable to the Collective Bargaining Agreement in the Probation Department and the remainder due to cost of living adjustments/merit increases for the remaining staff. The fringe benefits are in part, a result of increased wages and the remainder in hospitalization costs. The incremental increase in contracts is primarily for client testing costs. The decrease in other operating costs is primarily a result of lower controlled costs, accounting for 51% of the decrease, with the remainder split between other expenses resulting from a correction to the budget and the reduced budget for capital outlays,

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
There are no targeted budget reductions recommended.
- **Approved Budget Adjustments**  
There are no approved budget adjustments.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
<b>Total All Fund FTEs</b>	448	461	460	465	484	24
<b>Total All Fund Salaries</b>	\$18,224,374	\$18,356,918	\$19,865,152	\$19,515,065	\$ 20,700,902	\$ 835,750
<b>% Change in Salaries from PY</b>	-8.50%	0.73%	8.22%	-1.76%	6.08%	na

**2013 Third Quarter Update and Budget Performance**

- The General Fund surplus is primarily due to assigned counsel and judicial service fees with the remainder due to the estimate for space maintenance and in part to the timing of filling vacancies.
- The County Council approved the transfer of Health & Human Service Levy Fund expenditures to the General Fund in R2013-0039 with an impact of \$1,799,327 which provided funding with the Probation Department for substance and mental health services on August 13, 2013. This action resulted in a projected decrease in the Health & Human Services Levy Fund but also increased the General Fund expenditures.

**Key Performance Measures**

<i>Measure</i>	<i>2012 Actual</i>	<i>2013 Estimate</i>	<i>2014-2015 Target</i>
Civil Cases Disposition	33,323	30,705	30,705
Criminal Dispositions	14,856	13,497	13,497
Arraignment to Pleas (Avg. Days)	78	78	78
Foreclosure Disposition	15,989	15,210	15,210

**Other Considerations for the 2014-2015 Budget**

The following three items were requested by the Common Pleas Court and are not included in the Executive's Recommended 2014-2015 Budget Plan totaling \$5,832,848 in 2014 and \$6,392,917 in 2015 with an estimate for 2016 of \$6,426,032.

**Assigned Counsel Fees**

The Court of Common Pleas requested an increase in Assigned Counsel Fees projected at \$5,031,059. The proposed increase is based upon comparisons with other urban County's and the Ohio Public Defender fee schedule. The increase is offset by reimbursement from the Ohio Public Defender's Office estimated at \$2,012,424 with a net impact on the General Fund of \$3,018,635 annually.

**Court Statistical Analyst**

The Court of Common Pleas requested an increase to fund a new position of Court Statistical Analyst; the duties will include providing statistical data in report form with interpretation of the data to assist in measuring outcomes and making recommendations to Court Administration. This position has an \$87,750 yearly in wages and fringe benefits impacting the General Fund.

**A 3% Cost of Living Adjustment (COLA) and Merit Adjustment**

The Court of Common Pleas requested an increase to fund a 3% COLA and Merit adjustment in the four divisions within the Court all impacting the General Fund with a cost of \$543,757 in 2014 and \$1,103,826 in 2015 with an estimate for 2016 of \$1,136,941.

**Domestic Relations Court**

	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$7,321,335	\$6,953,930	\$7,312,907	(\$358,977)	\$7,533,180	\$579,250	\$0	\$7,533,180	\$7,567,552
Other Funds	\$0	\$3,100	\$1,410	\$1,690	\$3,959	\$859	\$0	\$3,959	\$4,038
All Funds	\$7,321,335	\$6,957,030	\$7,314,317	(\$357,287)	\$7,537,139	\$580,109	\$0	\$7,537,139	\$7,571,590
FTEs	71	76	77	-1	77	1	0	77	77

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

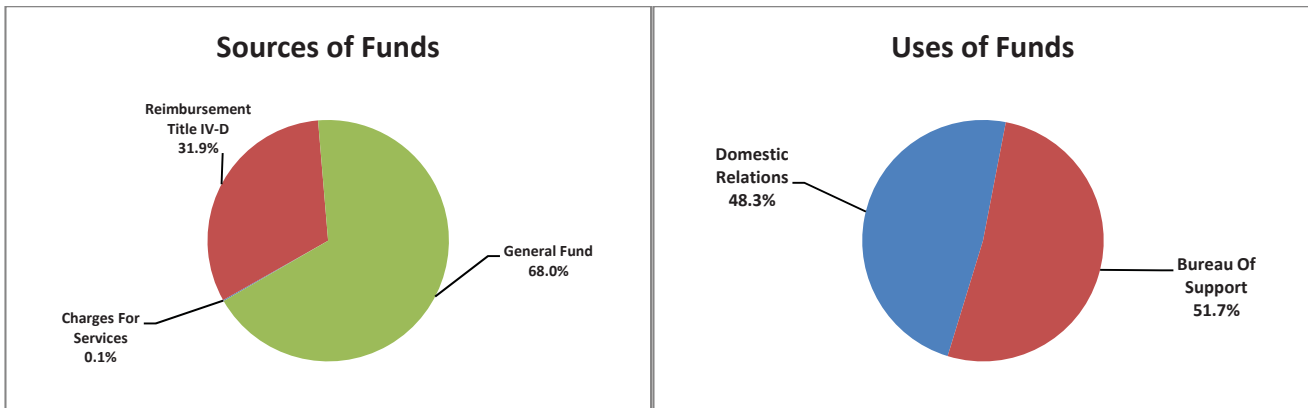
**Mission Statement**

*The mission of the Cuyahoga County Domestic Relations Court is to help families restructure their lives by reaching compassionate and just resolutions to parenting and property disputes.*

The mission of the Court remains the timely fulfillment of the mandates placed upon the Court through Title 31 of the Ohio Revised Code and compliance with the Ohio Supreme Court’s directives in the Rules of Superintendence for Courts in Ohio, the Ohio Rules of Civil Procedure, and the Ohio Rules of Evidence.

The Domestic Relations Court’s Administrative Judge has continued to monitor the Court’s performance and believes that the Court has timely fulfilled the mandates placed upon the Court by the Ohio Constitution, The Ohio Supreme Court, and the Ohio Legislature. Court statistics are filed with the Ohio Supreme Court on a monthly basis and will be provided upon request.

**Where \$ Come From / How \$ is Spent**



- There are two divisions within the General Fund Budget, one of which earns revenue in support of the services provided. The Child Support division is reimbursed from Title IV-D at 66% of eligible costs (historically at 94%). The revenue account is the Court’s Legal Research funds, earning \$3.00 on each court cost collected.
  - Not included in the pie chart but worth noting is that historically the Court has collected approximately 78% of the total court costs assessed amounting to an average of \$894,873 per year that is deposited in the General Fund. Additionally the court collects a fee on all dispute resolution cases to support the Court’s mediation program.
- The Domestic Relations Court is divided between General Operating and Bureau of Support to generate reimbursement for Title IV-D eligible expenditures through a contract with the Cuyahoga Job & Family Services Agency/Office of Child Support Services (CJFS/OCSS).



Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ (932)</b>	Legal Computerization Research
Personal Services	16,995	Increased hospitalization costs
Contracts / Client Services	105,598	Increase in case management
Other Operating	457,516	Controlled costs and travel offset by reduction in capital
<b>Total Operating Expenditures</b>	<b>\$ 580,109</b>	All Funds Increase

**2014-2015 Budget Overview**

The operating revenues reflect a reduction in collections of court fees designated for the special revenue fund for Legal Computerized Research. Personal Services reflects a decrease in wages of \$23,667 offset by an increase of hospitalization costs of \$40,662. Contract/Client Services is attributable to increase in the case management costs. Other Operating increase is primarily attributed to an increase in controlled costs and travel costs offset by a reduction in capital.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
There are no targeted budget reductions recommended.
- **Approved Budget Adjustments**  
There are no approved budget adjustments.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
<b>Total All Fund FTEs</b>	69	71	76	77	77	1
<b>Total All Fund Salaries</b>	\$3,536,257	\$3,730,349	\$4,025,779	\$3,941,620	\$ 4,002,112	\$ (23,667)
<b>% Change in Salaries from PY</b>	-8.50%	5.49%	7.92%	-2.09%	1.53%	na

**2013 Third Quarter Update and Budget Performance**

- The Domestic Relations Court has a projected budget deficit of \$357,287, 5.2% of its total budget. This deficit is due to larger than expected charges in controlled services offset. Notwithstanding the budget deficit in controlled services, the Domestic Relations Court is projected to end the year with a \$70,093 surplus or 0.1% of the almost \$7 million budget.

**Key Performance Measures**

<i>Measure</i>	<i>2012 Actual</i>	<i>2013 Estimate</i>	<i>2014-2015 Target</i>
New Cases Filed	5,321	5,100	5,200
Cases Disposed	8,509	8,130	8,200
Domestic Violence Actions	569	590	600
New Motions & Requests for Actions Filed	14,829	14,000	15,000
Motions Deposed	14,316	10,000	11,000
<i>Pro Se</i> Litigation Filed (Domestic Violence)	502	580	600
<i>Pro Se</i> Litigation Filed (Divorce and Dissolution)	1,886	2,030	2,100
<i>Pro Se</i> Litigation (Post Decree Motions)	2,141	2,350	2,500

**Other Considerations for the 2014-2015 Budget**

The following fourteen (13) items were requested by the Domestic Relations Court that are not included in the Executives Recommended 2014-2015 Budget Plan however some of these requests result in reimbursements to the General Fund through Title IV-D or fees charged. The cost in 2014 is \$300,258 with a General Fund impact of \$219,771. In 2015 the request is \$421,488 with General Fund impact of \$266,161 and the estimate for 2016 is \$417,288 with a General Fund impact of \$261,961.

**Additional two (2) Schedulers**

The additional staff is needed to handle the current volume being received in the Motion Assignment & Scheduling Department to comply with current standards in case management, and to support the activity of two (2) additional Magistrates who were hired in 2013. Total cost is \$60,000 of which \$19,800 is reimbursable through Title IV-D resulting in General Fund impact of \$40,200.

**Bi-annual State of Ohio Attorney licensing fee**

The Court requests to fund a \$350 bi-annual State of Ohio Attorney licensing fee for its thirty (30) attorneys on staff. The General Fund impact is \$10,500 in 2015 only.

**Liability Insurance for all Magistrates**

The Court requests to fund liability insurance for its seventeen (17) Magistrates on staff. The cost is \$14,000 annually of which \$4,900 is reimbursable through Title IV-D resulting in a General Fund impact of \$9,100.

**Replacement of Outdated Personal Computers**

The Court requests to fund the replacement of one third (1/3) of its personal computers each year due to obsolesce. The annual impact is \$32,638 of which \$10,124 is reimbursable through Title IV-D resulting in a General Fund impact of \$22,514

**Domestic Violence Case Manager**

The Court presently has a Domestic Violence Case Manager on staff that is being funded under a three year Federal Grant which will run out at the end of 2014. The request is for 2015 at a cost of \$58,000 of which \$19,140 is reimbursable through Title IV-D resulting in a General Fund impact of \$38,860.

**Domestic Violence Advocate**

The Court presently has a Domestic Violence Advocate through a contract with the Domestic Violence & Child Advocacy Center that is being funded under a three year Federal Grant which will run out at the end of 2014. The request is for 2015 at a cost of \$40,000 to the General Fund.

**Enforcement Services Officer**

The Court requests funding for an additional Enforcement Services Officer in 2015 to enable the Court to maintain the work received under the contract with Cuyahoga Job & Family Services Agency/Office of Child Support Services (CJFS/OCSS). The request is for 2015 at a cost of \$30,000 of which \$19,800 is reimbursable through Title IV-D resulting in a General Fund impact of \$10,200.

**BIS Recording System for Five (5) Judges' Courtrooms**

The Court requests funding for the purchase of BIS wireless recording systems for the five (5) Judges Courtrooms. The one-time cost is \$48,170 in 2014 only. This request is being recommended to be included in the Information Technology System Capital Plan.

**Staff Development-Supreme Court Management Program**

The Court requests funding for training of court staff conducted by the Supreme Court of Ohio to train supervisory and management to best manage personnel and improve Court efficiency. The 2014 General Fund impact is \$2,800 and \$4,200 in 2015.

**Cost of Living Allowance**

The Court requests funding a cost of living allowance of 3% with a 2014 budget impact of \$125,000 of which \$41,250 is reimbursable through Title IV-D resulting in an \$83,750 General Fund impact. The cost in 2015 increases to \$130,000 with a \$42,900 reimbursement and an \$87,100 General Fund Impact.

**Regional 2015 Conference of Association of Family and Conciliation Courts**

The Court requests funding for approximately thirty (30) staff (Judges, Magistrates and Family Evaluation Counselors) to attend the Association of Family and Conciliation Courts 2015 three (3) day regional conference in Columbus, Ohio. The cost is \$13,000 in 2014 only (pre-paid for 2015) of which \$3,250 is reimbursable through Title IV-D resulting in a \$9,750 General Fund impact.

**Annual Dues-Association of Family and Conciliation Courts**

The Court requests funding for annual dues to the Association of Family and Conciliation Courts for thirty-one (31) attorneys on staff at a cost of \$4,650 of which \$1,163 is reimbursable through Title IV-D resulting in an \$3,487 General Fund impact in 2014 and 2015.

**Part-Time Mediator**

The Court requests funding to increase the contract with Justice Services to add a part-time Mediator in 2015 due to the trend of additional litigants requiring mediation services. The cost in 2015 and beyond is \$37,500 impacting the General Fund however there is a Mediation Fee charged which is deposited in the General Fund. The annual impact to the General Fund is \$0.

**Juvenile Court**

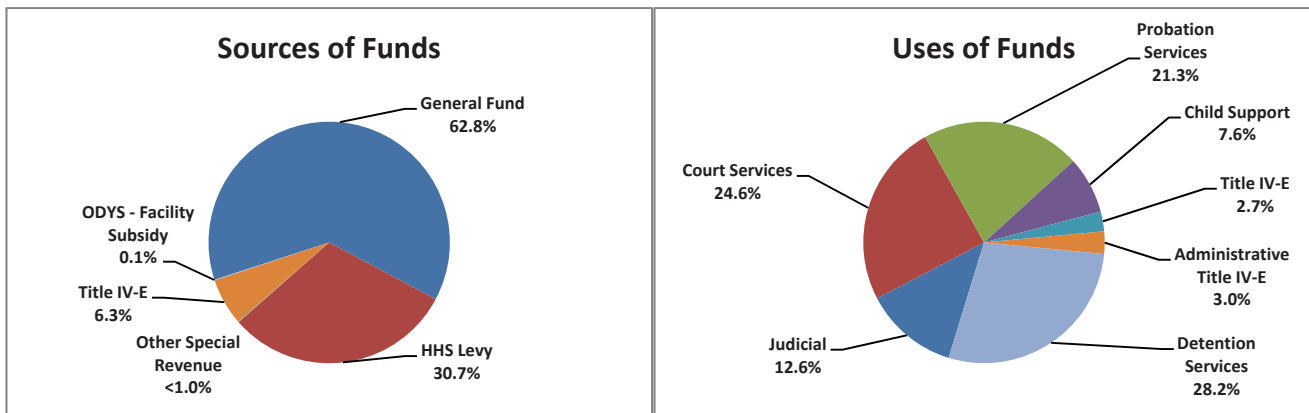
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$38,244,521	\$32,189,235	\$34,022,968	(\$1,833,733)	\$34,233,735	\$2,044,500	\$0	\$34,233,735	\$34,648,135
Other Funds	\$18,980,682	\$19,995,610	\$19,765,490	\$230,120	\$19,923,553	(\$72,057)	\$0	\$19,923,553	\$20,564,916
All Funds	\$57,225,203	\$52,184,845	\$53,788,458	(\$1,603,613)	\$54,157,287	\$1,972,442	\$0	\$54,157,287	\$55,213,051
FTEs	485	485	471	14	473	(12)	0	473	15,979,733

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

To administer justice, rehabilitate juveniles, support and strengthen families, and promote public safety.

**Where \$ Come From / How \$ is Spent**



- Approximately 6.5% of the Court’s expenses are paid from special revenues, the largest of which are reimbursements through Title IV-E of the Social Security Act. In addition and not included in the charts, the Court also receives Reasoned and Equitable Community and Local Alternatives to the Incarceration of Minors (RECLAIM) grants from the Ohio Department of Youth Services (ODYS) of approximately \$7.5 million per year for services that avoid incarceration. The grant awards have recently increased and have been directed to program expansion of targeted services. The balance of the Court’s revenues come from General Fund and Health and the Human Services Levy Fund.
- The detention facility now serves juveniles once they turn 18, which has increased the average daily population in the detention facility by 19 from August 2012, and requires additional staff because the juveniles do not have to attend school once they reach the age of majority.
- While the number of juveniles served by the Court has not increased, with the exception of 18 year olds, staff has indicated that the current population requires more intensive services and more supervision, which has caused program spending to increase faster than the population in probation services.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ (551,526)</b>	Reduction in Health and Human Services levy allocation
Personal Services	175,377	Bargaining unit increase
Contracts / Client Services	64,845	Inflationary adjustment
Other Operating	1,732,220	Fluctuation in residential placements of youth
<b>Total Operating Expenditures</b>	<b>\$ 1,972,442</b>	

**2014-2015 Budget Overview**

The Court completed negotiations with several bargaining units, concluding with a three percent salary increase each year in 2013 and 2014 and a two percent increase in 2015. The agreements also include a pay equity study to equalize compensation and attendance bonuses that are expected to reduce overtime expenses. The recommended budgets increase these amounts by \$596,569 in 2014 and \$804,418 in 2015. Of this, 27% is Health and Human Services levy and 73% is General Fund.

Because the controlled services, and especially space maintenance, expenses have fluctuated the past two years, the chart below shows budget trends of the Court's largest revenue sources excluding expenses for controlled services. The chart does not include grants and does include the impacts of recent agreements with bargaining units.

Budget Excluding Controlled Services					
	2011 Actual	2012 Actual	2013 Est.	2014 Rec.	2015 Rec.
GF	\$24,542,713	\$25,411,924	\$25,814,519	\$26,246,559	\$26,608,874
HHS	\$18,043,614	\$18,357,043	\$16,170,875	\$16,265,487	\$16,543,541
Title IV-E	\$928,530	\$831,868	\$2,875,430	\$3,163,047	\$3,237,253
<b>TOTAL</b>	<b>\$43,514,857</b>	<b>\$44,600,835</b>	<b>\$44,860,824</b>	<b>\$45,675,093</b>	<b>\$46,389,668</b>

In 2011 the Court's Title IV-E reimbursements temporarily declined; Title IV-E funds provide for services for youth in custody. Since then the increased Title IV-E revenues and RECLAIM grant awards allowed the Court to expand targeted programs, yet Health and Human Services levy spending decreased approximately \$2.0 million in 2013. The 2012 and 2013 budgets also included shifts from HHS to General Fund appropriations, and the recommended budget shifts approximately \$735,000 per year from Health and Human Services to Title IV-E. The total all funds expenditures have remained relatively flat since 2011.

**Recommended Budget Adjustments**

- Targeted Budget Reductions**  
 The recommended reductions include a shift from Health and Human Services levy funds to the Title IV-E funds for the Youth and Family Community Partnership (YFCP) program (\$342,687 per year) and for legal services related to Title IV-E eligible youth, or allocated among the levy accounts at the discretion of the Court (\$392,251 per year).
- Approved Budget Adjustments**  
 There were no approved budget adjustments. The Court requested \$250,000 to fund anticipated higher levels of programming for the Court Unruly community diversion program.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	468	485	485	471	473	-12
Total All Fund Salaries	\$18,247,865	\$19,113,053	\$19,700,841	\$19,652,402	\$19,759,539	\$58,698
% Change in Salaries from PY	-8.50%	4.74%	3.08%	-0.25%	0.55%	

**2013 Third Quarter Update and Budget Performance**

- The third quarter projections show a deficit of \$1.6 million due to a \$1.9 million deficit for controlled services. Since the time that the numbers were run, the Department of Public Works released new draft estimates of current year space maintenance expenses that are approximately \$2.0 million lower than the original estimate. Excluding the space maintenance expenses, the Court is projected with a surplus in the expense categories for residential placements, capital and equipment, and court services supplies. Staffing will decrease about two percent from 2012, which had significant overtime in the detention center due to defects in the facility which required additional detention officers.
- Juvenile Court had its first full year of operation at the new Juvenile Justice Center in 2012. The higher space maintenance charges in 2012 required transfers of over \$4.0 million from other budgets to cover the shortfall and resulted in some of the Court's year end expenses rolling into the 2013 budget. The 2012 reconciliation of space expenses should yield a sizable credit to the Court for those overpayments.
- If bargaining unit agreements are passed later this year, a request for additional appropriation will be submitted to Council to adjust the 2013 salaries budget by the amount of the increases.

**Key Performance Measures**

No measures were submitted by the Court.

**Other Considerations for the 2014-2015 Budget**

The Court requested appropriation to provide salary increases to its non-bargaining staff to mirror the potential increases to its union staff.

The Court requested additional appropriation for its detention center staff because the Court now detains 18 year olds. The average daily population in the detention center has increased 19 since this began. However, this change has been in effect for a year, and the 2014 base budget was calculated based on usage since then, therefore the recommended budget takes this change into account.

The Court requested to increase board and care contracts in case the need increases, however the recommended appropriation level is sufficient if utilization of the contracts continue at the current rates.

**Probate Court**

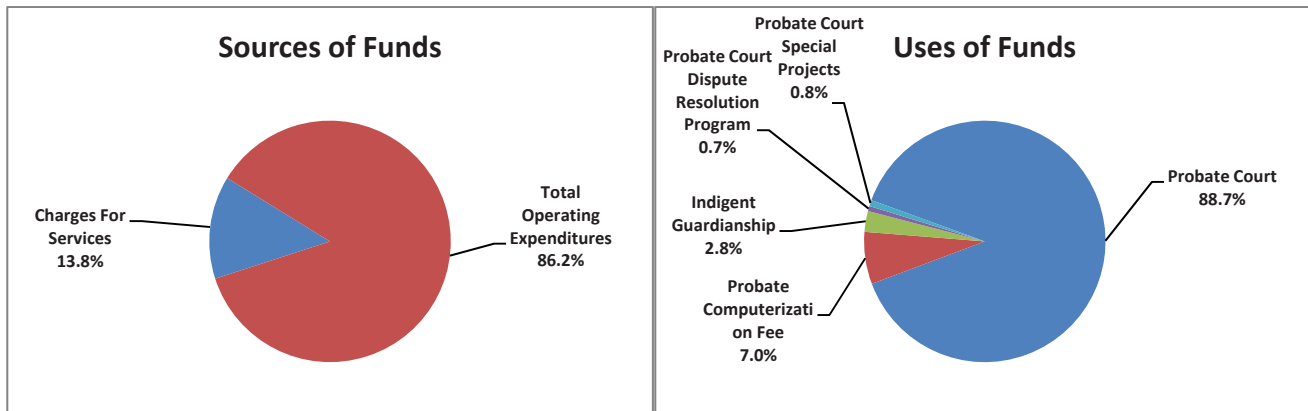
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$5,771,200	\$5,693,094	\$5,761,960	(\$68,866)	\$5,919,583	\$226,489	\$0	\$5,919,583	\$5,940,115
Other Funds	\$955,774	\$1,095,500	\$766,210	\$329,290	\$752,523	(\$342,977)	\$0	\$752,523	\$808,899
All Funds	\$6,726,973	\$6,788,594	\$6,528,170	\$260,424	\$6,672,106	(\$116,488)	\$0	\$6,672,106	\$6,749,014
FTEs	74	73	74	-1	75	2	0	75	75

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The mission of Probate Court is to perform duties as required by the U.S. Constitution, Ohio Constitution, and laws of the United States and State of Ohio.

**Where \$ Come From / How \$ is Spent**



- o The General Fund budget comprises 86.2% of the total budget; the remaining 13.8% of the Probate Court’s budget comes from five (5) special revenues funds that are funded from fees charged by the court: the Computerization Fee, the Indigent Guardian Fee, the Conduct of Business, the Dispute Resolution fee, and the Special Projects Fee. These fees are authorized by various sections of the Ohio Revised Code.
- o The Probate Court operating budget, which is funded by the General Fund, comprises 88.7% of the total expenditures of the Court. The Court utilizes money from the special revenue funds as appropriate.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ 62,153</b>	Increase in special revenue funds
Personal Services	212,259	Vacancies and salary adjustments
Contracts / Client Services	(72,097)	Adjustment to special revenue funds
Other Operating	(256,650)	Adjustment to special revenue funds
<b>Total Operating Expenditures</b>	<b>\$ (116,488)</b>	All funds

**2014-2015 Budget Overview**

The operating revenue increased \$62,153 which represents a 6.6% increase consisting of five (5) special revenue funds, Computerization \$10, Indigent Guardianship, Dispute Resolution, Conduct of Business and the Special Projects Funds. In the operating budget, the personal services line reflects an increase in wages of \$180,954 due to current vacancies and salary adjustments as well as a projected increase of \$31,305 in hospitalization costs. The contract/client services budget is isolated to the activities in the special revenue funds. The other operating budget line also is isolated to the special revenue funds. There is a \$13,082 increase to the General Fund, which is related to an increase in the cost of controlled services for space charges.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
There are no targeted budget reductions recommended.
  
- **Approved Budget Adjustments**  
There are no approved budget adjustments.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	72	74	73	74	75	2
Total All Fund Salaries	\$2,945,643	\$3,081,584	\$3,051,005	\$3,134,228	\$ 3,231,959	\$180,954
% Change in Salaries from PY	-8.50%	4.61%	-0.99%	2.73%	3.12%	na

**2013 Third Quarter Update and Budget Performance**

The Court has an overall budgetary surplus of 3.8% in its All Funds budget of \$6.8 million. There is a 1% budgetary shortfall in the personal services budget due in part to a mid-year merit raise of \$16,000 with the remainder due to personnel hired in 2011 who were not included in the 2012 or 2013 budget. There is also a small overage in commodities. Both of these budgetary deficits will be offset by significant surpluses in the other budget categories.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
New Filings-All Cases	13,161	13,161	13,161
Terminations- All Cases	9,115	9,115	9,115
Adoption Filings	393	393	393
Psychiatric Filings	840	840	840
Estate and Trust Filings	7,963	7,963	7,963
Marriage Licenses Issued	7,030	7,030	7,030
Guardianship-Minor	659,	659	659
Guardianship-Incompetent	1,142	1,142	1,142



**Other Considerations for the 2014-2015 Budget**

The three (3) items below were requested by the Probate Court, but are not included in the Executives Recommended 2014-2015 Budget. If all three are approved, the total General Fund impact in 2014 is \$258,147, in 2015 is \$260,740 and the estimate for 2016 is \$268,562.

**Additional Capital Completion of Back Office**

The Court requested \$5,000 to complete the renovation of the Clerk's Office from 2012 that failed to enclose the back private office. The request is for a glass insert to fully enclose the office, which would provide needed privacy for the deputy clerk. This item is recommended to be included in Public Works Building Maintenance Fund plan in 2014.

**Pay Equity Adjustment**

The Court requested a pay equity adjustment amounting to 3% annually for all staff. The General Fund impact is \$131,383 in 2014 and \$135,323 in 2015 with an estimate in 2016 of \$139,383.

**Additional Staff (three deputy clerks)**

The Court requested funding for three (3) additional Deputy Clerks in the Imaging Department to assist in scanning for the e-filing initiative. The need for additional staff for this initiative is a result of all documents being scanned and to make most digital images available for public viewing. There is a phased roll out of the e-filing system in two case areas: (1) minor settlements and (2) land sales. There is a need for one of the clerks being primarily responsible for those documents. The total General Fund impact is \$121,764 in 2014 and \$125,417 in 2015 with an estimate in 2016 of \$129,180.

**8th District Court of Appeals**

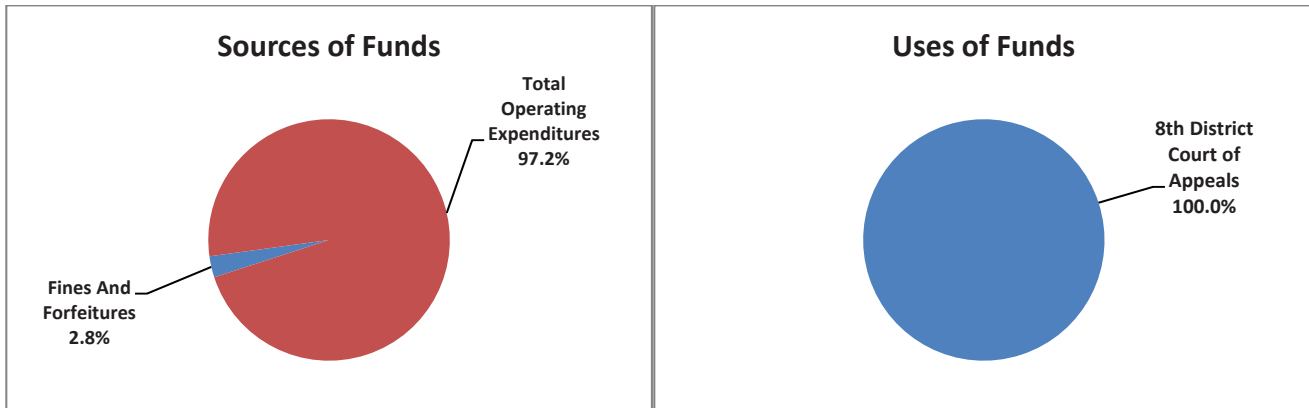
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$756,388	\$680,051	\$677,537	\$2,514	\$585,774	(\$94,277)	\$0	\$585,774	\$589,307
FTEs	2	0	0	0	-	0	0	0	0

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The 8<sup>th</sup> District Court of Appeals of Ohio is empowered by the Ohio Constitution and State statute to decide appeals of trial court cases and original actions brought before it in a well-reasoned, expeditious, and just manner for the citizens of Cuyahoga County.

**Where \$ Come From / How \$ is Spent**



- The General Fund contributes the majority of the Court’s budget together with a Special Projects Special Revenue Fund supported by fines and forfeitures (a \$25 per case filing fee) that is to be expended at the Court’s discretion.
- The 8<sup>th</sup> District Court of Appeals In accordance with the Ohio Revised Code, the County is required to support the operating expenses of the Court, while the State’s mandate is to support personnel expenses.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	\$ (2,577)	Fines & Forfeitures-Special Revenue Fund
Personal Services	-	State of Ohio Funded
Contracts / Client Services	(4,940)	Software maintence reduction
Other Operating	(89,337)	Controlled, misc expenses and equipment reductions
<b>Total Operating Expenditures</b>	\$ (94,277)	

**2014-2015 Budget Overview**

The decrease in revenues is a reflection of lower case filings. Contracts reduction is due to certain maintenance software contracts shifted to Information Services that is offsetting increases in legal research expenditures. Other operating reduction is primarily due to lower controlled costs (50%), correction to the budget for travel and dues and subscription based on past three years actual expenditures (37%) and the elimination of capital (13%).

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
There are no targeted budget reductions recommended.
- **Approved Budget Adjustments**  
There are no approved budget adjustments.

**Staffing Levels**

Not applicable, all staffing paid by the State of Ohio.

**2013 Third Quarter Update and Budget Performance**

- While the Court anticipates spending to full appropriated amounts in commodities and capital outlays,

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	6	2	0	0	0	0
Total All Fund Salaries	\$810,933	\$29,562	\$0	\$0	\$0.00	\$0
% Change in Salaries from PY	0.00%	-96.35%	-100.00%	N/A	N/A	N/A

surpluses are estimated in all other budget categories for the Court of Appeals. The most notable is in controlled services, which represents more than half of the Court's total surplus. This surplus reflects a reallocation in the cost to maintain the space in the Old Courthouse.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Cases pending January 1 <sup>st</sup>	926	1,001*	N/A
New cases filed	1,430	1,450	N/A
Terminations (Dispositions)	1,780	1,527	1,450
Avg. Days from Hearing to Release	35	35	35
Avg. No. of Opinions Released per Judge	80	75	75

\*Actual number of cases pending January 1, 2013

**County Medical Examiner**

	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$6,473,081	\$7,138,015	\$6,241,132	\$896,883	\$6,256,172	(\$881,843)	(\$176,179)	\$6,079,993	\$6,217,238
All Funds	\$9,400,193	\$10,927,561	\$9,678,340	\$1,249,221	\$10,288,648	(\$638,913)	(\$176,179)	\$10,112,469	\$9,890,779
GF Subsidy	\$2,402,887	\$2,093,966	\$2,953,402	(\$859,436)	\$3,295,693	\$1,201,727	(\$300,000)	\$2,995,693	\$2,715,636
FTEs	74	77	78	-1	85	8	(2)	83	85

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

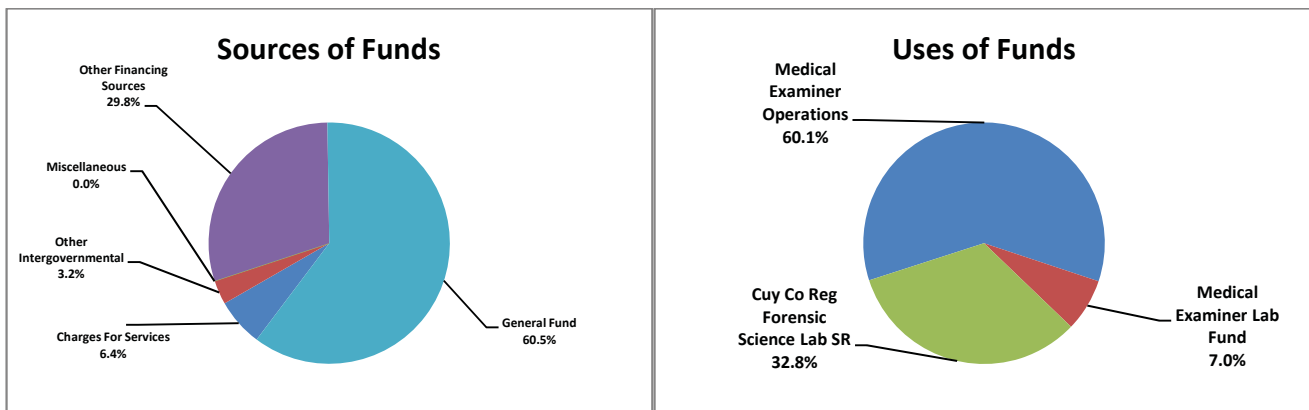
**Mission Statement**

The Medical Examiner and Laboratory play a major role in providing for the safety and well-being of the citizens of Cuyahoga County. The constitutional and statutory duty of the Medical Examiner is to investigate sudden or unexpected deaths, violent deaths, or suspicious deaths with impartiality and competence through scene investigation, autopsy and toxicology examinations, and forensic scientific examinations. Complete documentation, including photographs, and accurate reports are maintained. The results are provided to law enforcement officials, the legal and medical community, the families, and the public. Courts of law and other legal, medical, and public agencies use medical and scientific information obtained from the investigation of these deaths.

The Medical Examiner's Laboratory supports the investigative functions of the Medical Examiner and staff. The Laboratory performs scientific examinations in the areas of Forensic Pathology, Trace Evidence, Serology, DNA, Parentage and Identification, Audio and Video Analysis, Computer Forensics, Toxicology, Controlled Substance Analysis, and Forensic Chemistry many of these functions being transferred to the Cuyahoga County Regional Forensic Science Crime Laboratory.

The Medical Examiner utilizes and makes available the information gathered from these investigations to those citizens and personnel who have an interest in developing ways to prevent these types of tragic deaths from happening in the future. Data is also utilized to monitor the effectiveness of publicly funded projects that are already in place and to identify gaps in the system.

**Where \$ Come From / How \$ is Spent**



- The source of funding is divided in four major areas; charges or services which are lab fees including autopsies performed for counties outside of Cuyahoga, intergovernmental are contributions from other governmental entities, other financing sources that represent the General Fund subsidy to the

Regional Crime Lab and the General Fund for overall operations of the Medical Examiner not covered by the program specific areas.

- The operating areas of Regional Forensic Science Lab fund includes services such as forensic pathology, trace evidence, serology, DNA, parentage and Identification, audio and video analysis, computer forensics, toxicology, controlled substance analysis , and forensic chemistry. The Medical Examiners Lab fund is specific to autopsies performed for counties outside of Cuyahoga. The remaining activities including administration are included in the operations account.
- There is a General Fund subsidy to the Regional Crime Lab that increased in 2014 over 2013 due to the expansion of the Sexual Assault Initiative of approximately \$400,00 and the shifting of expenses from the operations account approximately \$800,000 to properly account for the increased DNA testing performed by the Crime Lab.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ 718,612</b>	Increase in General Fund Subsidy to the Crime Lab
Personal Services	(92,728)	Reduced hospitalization costs reduced
Contracts / Client Services	(259,613)	Body transportation contract
Other Operating	(286,572)	Reduction in controlled costs based on estimate
<b>Total Operating Expenditures</b>	<b>\$ (638,913)</b>	

**2014-2015 Budget Overview**

Operating revenues increased due to increase in the General Fund subsidy to the Regional Crime Lab. Personal services decreased primarily in hospitalization costs. Contracts decreased due to savings as a result in part to staff performing transport function as well as technical changes to the body transport agreement. Other operating decreased due to a reduction in controlled costs offset by increases in capital (in the Lab Fund).

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**
  - **Reducing General Fund expenditures in the amount of \$176,179:**
    - Increased the offset for pathologists paid from the General Fund operations account to the special revenue Coroners Lab fund in the amount of \$78,310.
    - Delaying the hiring of a new Pathologist later in the year with two other employees amounting to a reduction of \$97,869.
  - **Increasing revenues reducing the General Fund subsidy in the amount of \$300,00:**
    - In Medical Examiners Regional Forensic Science Crime Lab intergovernmental revenues was increased in the amount of \$300,000 to support services performed by the lab for Cleveland and other municipalities. This increase will reduce the General Fund subsidy by the same amount. The revenue estimates will be evaluated in the first quarter 2014 to ensure the budget remains balanced.
- **Approved Budget Adjustments**  
There were no approved budget adjustments

**Staffing Levels**

Although FTE's have increased, salaries decreased due to the overall mix of positions from the 2013 budget to 2014 within the Department.

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	82	74	77	78	83	6
Total All Fund Salaries	\$5,006,602	\$4,615,104	\$5,371,574	\$5,206,171	\$5,200,043	(\$171,531)
% Change in Salaries from PY	0.00%	-7.82%	16.39%	-3.08%	-0.12%	na

**2013 Third Quarter Update and Budget Performance**

- The Medical Examiner all funds budget is projected to have a surplus of \$1.2 million. This budgetary surplus exists despite slight overages in the commodities and other operating budget lines; these budgetary deficits are offset from savings in personal services due to delayed hiring, and from contracts and professional services due to savings on the renewed body transportation contract.
- The Medical Examiners General Fund subsidy has a budget deficit primarily to the shifting of expenses from the general operating account to the Crime Lab and due to the impact of the expanded rape kit testing as result of the Sexual Assault Initiative.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Cases Reported	6,274	5,745	6,000
Cases Investigated	2,442	2,323	2,350
Autopsies-County	1,074	1,080	1,075
Autopsies-Out of County	224	182	200

**County Sheriff**

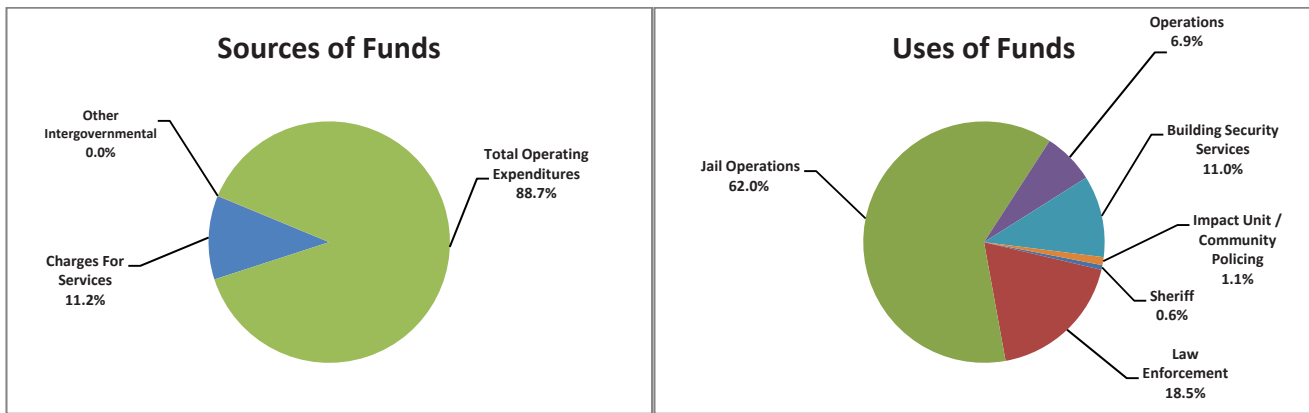
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$82,373,275	\$83,208,761	\$83,429,441	(\$220,680)	\$84,506,423	\$1,297,662	(\$1,712,576)	\$82,793,847	\$83,692,343
Other Funds	\$10,631,448	\$12,333,676	\$10,980,959	\$1,352,717	\$10,834,295	(\$1,499,381)	\$0	\$10,834,295	\$10,857,590
All Funds	\$93,004,723	\$95,542,437	\$94,410,400	\$1,132,037	\$95,340,718	(\$201,719)	(\$1,712,576)	\$93,628,142	\$94,549,933
FTEs	1,171	1,167	1,167	0	1,178	11	(8)	1,170	1,170

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

As caretaker of the public's safety, the Sheriff's Office is dedicated to maintaining the respect and trust of the public served by resolutely enforcing the law and by committing to the efficient and effective delivery of safety services. As agents of the community, the Sheriff's Office strives to provide appropriate custodial care along with programs that support the physical, spiritual and constitutional needs of individuals committed to our custody with the objective of returning them to society better prepared for the future.

**Where \$ Come From / How \$ is Spent**



- Charges for services are primarily associated with the internal service fund that provides building security to all County buildings with the remainder attributed to two special revenue funds (home detention and carry concealed weapons fee). The remaining operating expenditures are supported by the General Fund.
- The General Fund comprises 96% of the all funds budget that is divided into four operating units, law enforcement, jail operations and sheriff operations and 70% of the building security unit, an internal service fund.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ (890,358)</b>	Building security-internal service fund
Personal Services	(130,641)	General Fund increases offset by building security decreases
Contracts / Client Services	(185,274)	Maintenance agreements in special revenues
Other Operating	114,196	Food costs and vehicle chargebacks
<b>Total Operating Expenditures</b>	<b>\$ (201,719)</b>	All funds

**2014-2015 Budget Overview**

The decrease in revenues is primarily attributed to the building security internal service fund reflecting a decrease in budgeted expenditures due to reduced number of security posts. Personal services decrease comprises an increase in the General Fund of \$941,722 due primarily from bargaining agreements that is offset by \$1,065,207 in the building security internal service fund with the remainder in the special revenue funds. Contracts/Client Services decreased primarily in the special revenue funds for maintenance agreements. Other operating increased primarily in the General fund due to food costs and vehicle chargebacks with controlled increased which was offset by reductions in capital outlays.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions** The General Fund budget was reduced by \$1,712,576 as noted below:
  - Reduction in mileage chargebacks by \$100,000 due to change in the Public Works model impacting the Law Enforcement Division for police cruisers.
  - Reduction of \$500,000 in overtime expenses in the County jail.
  - Reduction of \$670,000 in medical payments resulting from an agreement with Metro Health on proper referrals to outside medical facilities.
  - Reduction of \$442,576 for eight (8) Deputy Sheriff's vacancies included in the budget to the Community Oriented Policing Services (COPS) grant recently awarded that ends June 2015.
- **Approved Budget Adjustments** There were no approved budget adjustments.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	1170	1171	1167	1167	1170	3
Total All Fund Salaries	\$50,212,196	\$51,665,993	\$52,436,681	\$53,279,338	\$ 53,176,947	\$740,266
% Change in Salaries from PY	-8.50%	2.90%	1.49%	1.61%	-0.19%	na

**2013 Third Quarter Update and Budget Performance**

- The third quarter General Fund budget shortfall of \$220,680 is isolated primarily in wages in the Jail due to overtime. The all funds projected surplus of approximately \$1.1 million is primarily attributed to the Protective Services division, which is under-budget. This is due to the 2012 and 2013 budget being calculated based on one of the highest pay periods of the year that anticipated overtime to continue however, the Sheriff reduced the number of posts resulting in dramatic decrease in costs and overtime earnings.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Average Daily Jail Population	2,090	2,020	1,900
Capiases' and warrants cleared	16,335	12,000	12,500
Sex Offender Registrations	5,116	5,642	5,500
New arrest records processed	5,388	4,500	4,500
Re-arrest records processed	20,920	21,525	23,000
Carry concealed Weapon (CCW) permit applications	2,766	3,221	4,212



**Board and Care of Prisoners**

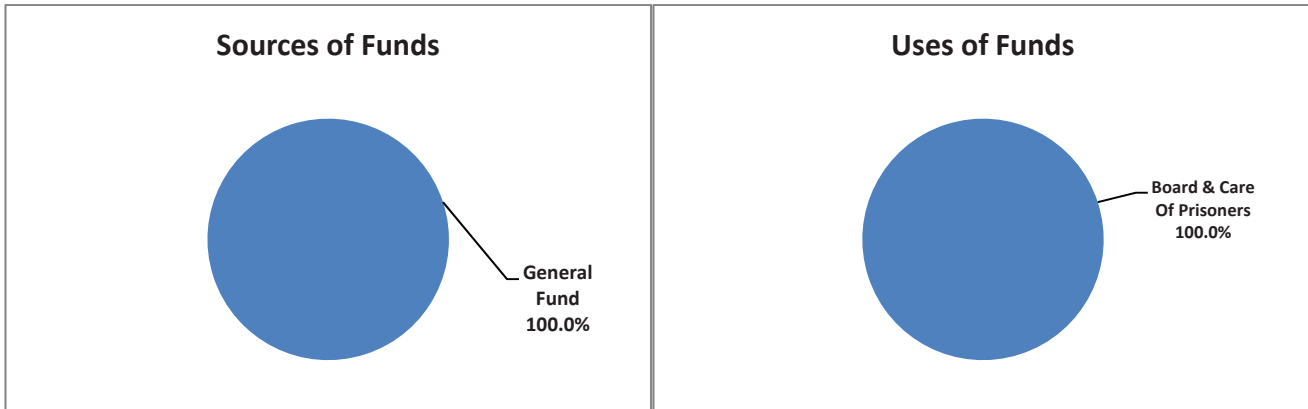
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$1,671,557	\$1,670,196	\$1,670,196	\$0	\$1,703,601	\$33,405	(\$700,000)	\$1,003,601	\$1,036,811
FTEs	-	0	0	0	-	0	0	0	0

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Description**

To provide General Fund resources to support the cost of prisoner board and care when the population in the County Jail reaches maximum capacity based on staffing and safety.

**Where \$ Come From / How \$ is Spent**



- o Board and Care of Prisoners is supported entirely by the General Fund however, revenue is generated by housing non-County prisoners in the County Jail. The Sheriff’s Office currently has agreements to house two types of offenders: (1) State-Local Incarceration Program amounting to \$200,000 per year (2) Federal-United States Marshal Services amounting to approximately \$205,000 per year based on a rate of \$81 per day to house prisoners in trail in the Federal Courthouse. These revenues are included in general revenues of the County rather than included specifically in this budget.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	\$ -	No revenues specific to this budget
Personal Services	-	No personnel costs
Contracts / Client Services	(24,154)	Decrease in medical services
Other Operating	57,559	Increase in outside jail
<b>Total Operating Expenditures</b>	\$ <b>33,405</b>	

**2014-2015 Budget Overview**

The decrease in contracts/client services is for medical services in outside jails. The increase in other operating is isolated to increased cost in outside jails based on the average length of stay.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
Board and Care of Prisoner budget was reduced \$700,000 based on planned efficiencies and reduced length of stay as a result of the planned regional prisoner project.
- **Approved Budget Adjustments**  
There are no approved budget adjustments.

**Staffing Levels**

There is no staffing for board and care of prisoners since all is contracted with outside jails and the management of inmates is included in the Sheriff's budget.

**2013 Third Quarter Update and Budget Performance**

- The total number of inmate days for which the County is billed at the rate of \$55 per day has decreased from Dec 2012 to a 2013 second half. The number of days has decreased most months and is expected to continue on a downward trend as the population in the County Jail – which is 6% lower than the average in 2012. The County's obligation for board and care of prisoners cost is expected to come in as budgeted in 2014 and 2015.

**Public Safety & Justice Services**

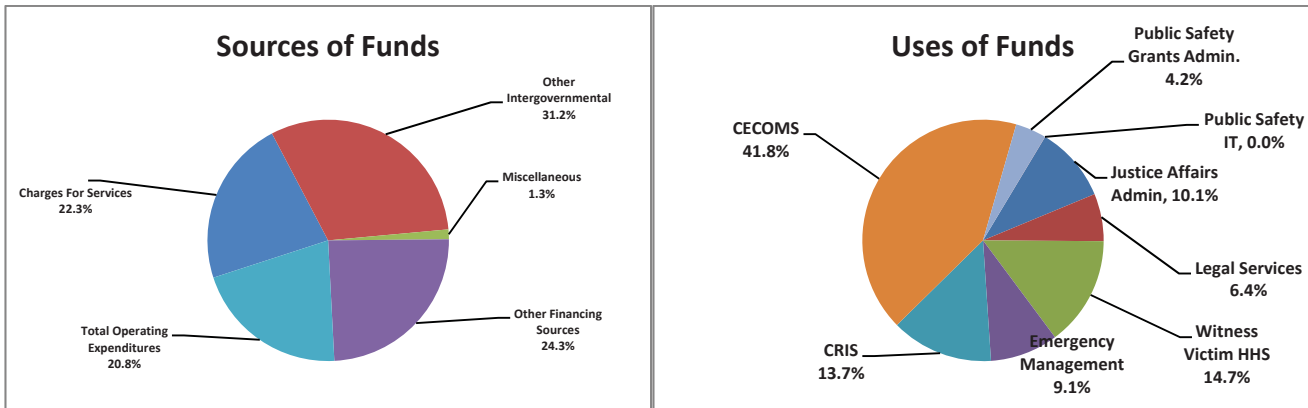
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$2,912,847	\$3,020,317	\$2,596,944	\$423,373	\$2,523,488	(\$496,829)	\$218,047	\$2,741,535	\$2,338,732
Other Funds	\$6,638,847	\$13,414,715	\$13,290,536	\$124,179	\$10,780,260	(\$2,634,455)	\$0	\$10,780,260	\$10,746,937
All Funds	\$9,551,694	\$16,435,032	\$15,887,480	\$547,552	\$13,303,748	(\$3,131,284)	\$218,047	\$13,521,795	\$13,085,669
FTEs	83	105	84	21	97	(8)	4	101	101

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The Department of Public Safety and Justice Services' mission is to provide a wide range of public safety and justice services to residents and first responders of Cuyahoga County, while embracing current and new technologies in the public safety field.

**Where \$ Come From / How \$ is Spent**



- Non-General Fund revenues contribute 51% of the total sources of funds with other intergovernmental and charges for services contributing the majority of those revenues.
- The departments' public safety divisions (CECOMS, CRIS/REDSS, and Emergency Management) are 65% of the total budget with 21% for services to the court systems and the remainder supporting those activities.
- All the subsidies are supported by the General Fund including Witness Victim HHS, Family Justice Center, Emergency Management and CRIS/REDSS amounting to \$3,061,764 or 23% of the total all funds budget.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ (212,735)</b>	Special revenue funds
Personal Services	40,058	Realignments within special revenue funds
Contracts / Client Services	(762,018)	911 Consolidated Shared Services & Wireless 911 funds
Other Operating	(2,409,324)	Wireless 911 fund
<b>Total Operating Expenditures</b>	<b>\$ (3,131,284)</b>	All funds

**2014-2015 Budget Overview**

Operating revenues decreased 2.4% primarily in most categories (intergovernmental, charges for services and misc.) offset by increase in other financing sources (subsidy). Personal services increase is a result of realignments isolated mostly to special revenue funds. The increase in contracts is primarily in the 911 Consolidated Shared Services fund offset primarily by a decrease in the Wireless 911 fund. Other Operating reflects a decrease in cash contribution from Wireless 911 fund toward the one-time contribution to the 911 Consolidated Shared fund as well as decreases in other cash transfers and controlled costs resulting in the move to the new headquarters.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**

The department's budget was amended to include \$425,000 in additional revenues. Revenues in the Regional Data Enterprise Support System (REDSS) was increased \$225,000 derived from system users. In addition Witness Victim was increased in the amount of \$200,000 for victim service advocates supporting court cases in Cleveland and other municipalities. Both of these revenue estimates will be evaluated in the first quarter 2014 to ensure the budget remains balanced.

- **Approved Budget Adjustments**

The department's budget was adjusted \$218,047 annually to include the establishment of the Northeast Ohio Regional Fusion Center. This will permit the activity to continue in light of federal grant funding that will terminate in 2014.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	86	83	105	84	97	-8
Total All Fund Salaries	\$3,952,763	\$3,766,480	\$4,260,635	\$3,766,130	\$ 4,301,615	\$40,980
% Change in Salaries from PY	0.00%	-4.71%	13.12%	-11.61%	14.22%	na

**2013 Third Quarter Update and Budget Performance**

- The all funds budget surplus of \$547,000 is primarily due within the newly established 911 Consolidated Shared Services from agreements with the municipalities occurring in 2014 and 2015.

**Key Performance Measures**

<i>Measure</i>	<i>2012 Actual</i>	<i>2013 Estimate</i>	<i>2014-2015 Target</i>
Number of Grants Administered	45	44	44
Witness Victim Service Center total number of clients	3,968	3,550	3,750
Number of children/families served by Children Who Witness Violence Program	1,171	1,200	1,200
Office of Mediation reaching full resolution (no further Court intervention)	70%	69%	70%
Mediation Pro Se Intake (persons assisted)	7,301	7,700	7,700
Number of Regional Enterprise Data System Support users	36	35	35
Number of 9-1-1 calls received	756,952	750,000	725,000
Number of first responder training courses and exercises facilitated by the Office of Emergency Management	118	171	125
Number of outreach events conducted by the Office of Emergency Management	104	80	90

**County Prosecutor**

	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$26,122,253	\$27,304,910	\$26,572,748	\$732,162	\$27,839,970	\$535,060	\$0	\$27,839,970	\$28,444,428
Other Funds	\$7,968,741	\$3,246,492	\$3,183,653	\$62,839	\$2,961,940	(\$284,552)	\$0	\$2,961,940	\$2,997,882
All Funds	\$34,090,995	\$30,551,402	\$29,756,401	\$795,001	\$30,801,910	\$250,508	\$0	\$30,801,910	\$31,442,310
FTEs	\$339	338	321	17	341	3	0	341	341

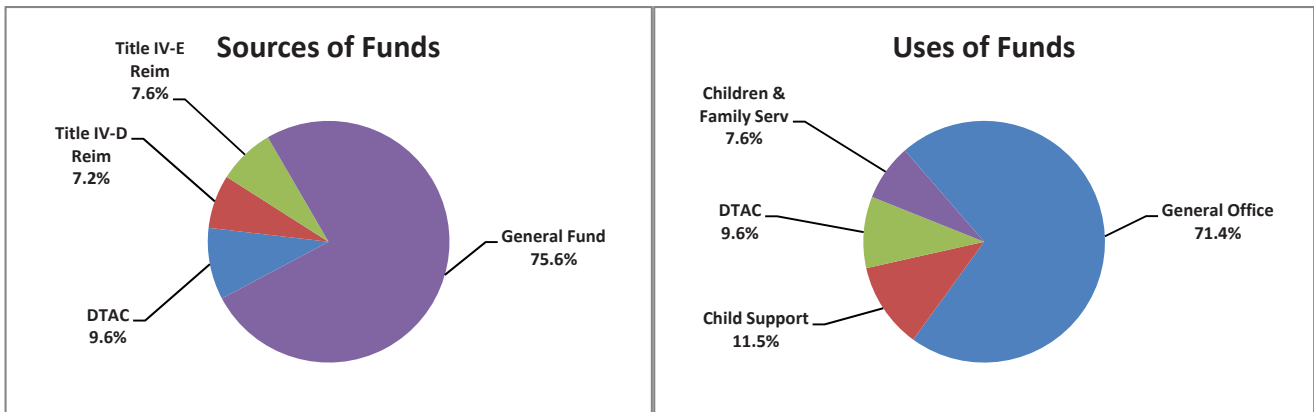
\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The mission of the Cuyahoga County Prosecuting Attorney is to seek justice for victims of crime, safer streets and neighborhoods for all residents of Cuyahoga County, and punishment of those individuals who break the law. The Prosecuting Attorney also provides legal representation to the county government in compliance with county charter and the citizens it represents. The Prosecuting Attorney performs these duties respectful of the solemn responsibilities associated with the power of this Office, and mindful that justice must be aggressively pursued, blindly applied, and equal by all measures.

The Prosecuting Attorney must also advance the citizens' understanding of our justice system, thereby strengthening the rule of law through education. This Office is responsive to its citizenry, and the Prosecuting Attorney and all Assistants shall, when permitted by law and ethics, communicate openly with the public and its representatives. This mission shall be accomplished by a staff of dedicated career Assistant Prosecuting Attorneys and staff whose composition reflects the diversity of the community they serve.

**Where \$ Come From / How \$ is Spent**



- In order to accurately capture costs, the Prosecutors budget is partitioned by operating activities in accordance to their source of revenue or reimbursement:
  - Child Support which is reimbursed from Title IV-D at 66% of eligible costs.
  - Children & Family that is reimbursed with Title IV-E, State Child Welfare Allocation and the County's Health & Human Services levies at 100% of eligible costs.
  - Delinquent Real Estate Tax Assessment (DTAC) earns 2.5% of the proceeds from delinquent tax collections as established by ORC 321.261 for costs of prosecuting alleged violations of criminal and civil law governing real estate transactions, including fraud and abuse. Collections cover 100% of the operating costs.
  - General Office is 100% funded by the General Fund.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ 0</b>	There is no change in the DTAC Revenues
Personal Services	941,869	Archer Implementation & CODIS
Contracts / Client Services	(813,464)	reduction in DTAC title fees
Other Operating	122,103	Space maintenance
<b>Total Operating Expenditures</b>	<b>\$ 250,508</b>	All Funds

**2014-2015 Budget Overview**

The increase in personal services reflects an increase of \$1,078,822 primarily resulting from the impact of the following: Archer study adjustments, the continued funding of the Internet Crimes Against Children Recovery initiatives (staffed by five investigators and an analyst), as well as the addition of three major trial attorneys dedicated to prosecuting rape cases. This workload growth is attributed to DNA testing of rape kits where the incidents are approaching the 20 year statute of limitations. The wage increase is offset by a reduction in hospitalization costs of \$136,953 resulting in a net Personal Service increase of \$941,869.

The reduction in contracts/client services is primarily attributed to a reduction in title fees in the Delinquent Tax Assessment special revenue fund.

The increase in Other Operating is primarily attributable to growth in space maintenance estimates offset by lower commodities expected as a result of consolidated supply purchases and lower capital and equipment purchases.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions:** There are no targeted budget reductions recommended.
- **Approved Budget Adjustments:** There are no approved budget adjustments.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
<b>Total All Fund FTEs</b>	328	339	338	321	341	3
<b>Total All Fund Salaries</b>	\$16,666,832	\$17,609,244	\$17,945,126	\$17,930,253	\$ 19,023,948	\$ 1,078,822
<b>% Change in Salaries from PY</b>	-8.50%	5.65%	1.91%	-0.08%	6.10%	na

**2013 Third Quarter Update and Budget Performance**

- The third quarter projected surplus in the General Fund is primarily isolated to personal benefits, reflecting a vacancy rate that is higher and of a much longer duration than usual, contributing to \$712,195 of the surplus. Salary appropriations from the vacant positions were utilized to effect:
  - The implementation of the recommendations included in the Archer study to bring compensation in line with the study's minimum levels;
  - The formation of the specialized major trial rape case prosecution team in the in the second quarter;
  - The absorption of the Internet Crimes Against Children Recovery grant staff for the fourth quarter.
- There were no post mid-year budget amendments presented to Council.

**Key Performance Measures**

<i>Measure</i>	<i>2012 Actual</i>	<i>2013 Estimate</i>	<i>2014-2015 Target</i>
Adult Criminal Cases Charged			
Adult Prosecutions (Traditional)	11,690	10,765	9,689
Adult Prosecutions (ECM)	1,095	851	766
Adult Criminal Cases Closed			
Adult Prosecutions (Traditional)	12,268	10,729	9,656
Adult Prosecutions (ECM)	956	637	573
Days from Receipt of Criminal Case to Indictment	18	16	14
Criminal Investigations	521	581	726
Criminal Non-Support Collections	\$ 2,619,000	\$ 2,587,815	\$ 2,600,000
Juvenile Complaints Filed	6,955	6,308	5,677
Board of Revision Cases Initiated	2,020	2,750	3,000
Tax Foreclosure Cases Filed	1,942	2,046	2,100

**Other Considerations for the 2014-2015 Budget**

The following four items were requested by the Prosecutor’s Office that are not included in the Executives Recommended 2014/2015 Budget Plan totaling \$1,043,334 in 2014 and \$1,410,221 in 2015 with an estimate for 2016 of \$1,784,445:

**Merit Stipend:**

The Prosecutor’s Office requested an annual 2% merit stipend. These stipends would be one-time payments to be awarded to the highest performers. The costs of these stipends are \$359,693 for each budget year 2014/2015. DTAC would fund increases for that division’s assigned staff while Child Support and Children and Family would be reimbursed 66% and 100% respectively with non-General Fund monies.

**Cost of Living Adjustments (COLA):**

The Prosecutor’s Office requested a 2% COLA for each year of the budget amounting to \$359,693 in 2014 and \$726,580 in 2015, with a cost of \$1,100,804 in 2016. This increase impacts all employees in all General Fund divisions, General Office, Child Support (of which 66% is reimbursed through Title IV-D revenues) and Children and Family Services (a portion of which is reimbursed to the County from Title IV-E). Again, DTAC would fund increases for that division’s assigned staff while Child Support and Children and Family would be reimbursed 66% and 100% respectively with non-General Fund monies.

**Short Pay/No Pay:**

The Prosecutor’s Office requested funding for existing staff that received either no pay or reduced pay for various reasons: military reserve service duty; approved full or intermittent FMLA; or leave without pay for other reasons. There are seventeen (17) employees that were identified in this category. The annual cost for the request is \$323,948 for each budget year 2014/2015.

**Assistant Prosecuting Attorneys and a Criminal Chief (8FTEs):**

The Prosecutor’s Office requested funding for seven (7) Assistant Prosecuting Attorney and one (1) Criminal Chief position that were vacant at the time of budget development and not included in the base budget. The annual cost is \$518,532 for each budget year 2014/2015.



**Public Defender**

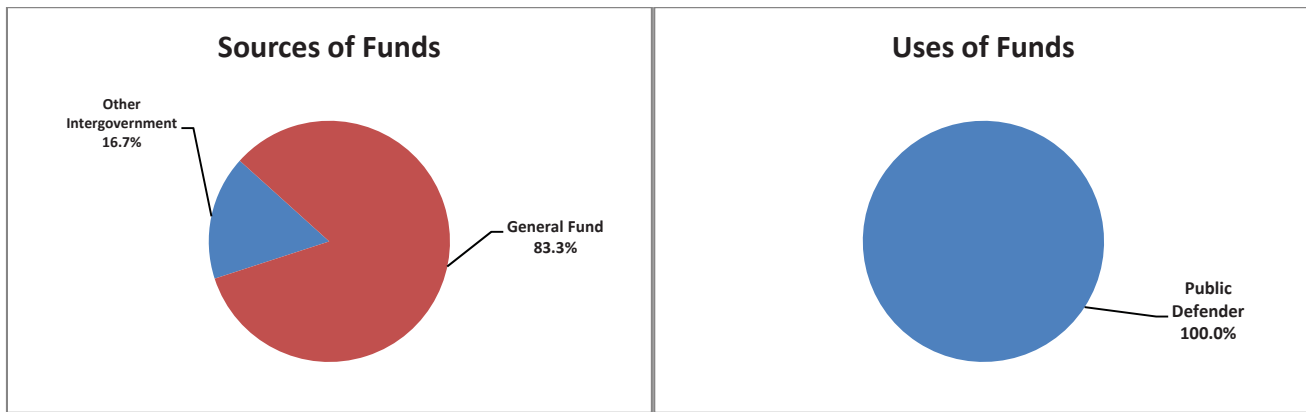
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$7,809,153	\$8,202,482	\$8,589,532	(\$387,050)	\$9,002,976	\$800,494	\$0	\$9,002,976	\$9,036,904
Other Funds	\$2,258,558	\$2,141,374	\$1,720,798	\$420,576	\$1,651,486	(\$489,888)	\$0	\$1,651,486	\$1,657,386
All Funds	\$10,067,711	\$10,343,856	\$10,310,330	\$33,526	\$10,654,462	\$310,606	\$0	\$10,654,462	\$10,694,290
FTEs	97	99	94	5	103	4	0	103	255,492

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The Cuyahoga County Public Defender is committed to providing effective assistance of counsel to the indigent citizens of Cuyahoga County. To do this, the Public Defender always strives to maintain a skilled, zealous, dedicated and compassionate staff of attorneys and the support staff necessary to assist them. The Cuyahoga County Public Defender seeks to insure that defendants facing criminal prosecution in this county are not denied their constitutional rights, including legal representation, because of their inability to pay.

**Where \$ Come From / How \$ is Spent**



- The Public Defender’s Office is supported by the General Fund and the State of Ohio Public Defender’s Office, which reimburses at a statutorily determined rate—recently increased to 40%.
- The Public Defender’s Office receives revenue from the City of Cleveland to provide defense counsel to indigent defendants in Municipal Court. Budget constraints have reduced the amount of contribution the city can provide since 2012, although revenue should remain stable for this budget cycle.
- The Public Defenders expenditure budget is entirely supported by the General Fund.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ (325,121)</b>	Cleveland Muni Courts and HHS Levy Reduction
Personal Services	(202,856)	Cleveland Municipal Court staffing impact
Contracts / Client Services	(150,619)	Reduction in leased space- moved to Juvenile Justice Center
Other Operating	664,081	Controlled services budget allocation
<b>Total Operating Expenditures</b>	<b>\$ 310,606</b>	

**2014-2015 Budget Overview**

The operating revenues reflect a 62% reduction in funding from the Cleveland Municipal Court to provide defense counsel to indigent defendants in Municipal Court as well as the elimination of Health and Human Services Levy funding, which amounts to 38% reduction. Personal Services is primarily in wages and hospitalization costs of in the Cleveland Municipal Court account. Contract/Client Services is attributable to the Public Defender moving from leased space to the Juvenile Justice Center. Other Operating increase is primarily attributed to growth in controlled costs, in part due to the space cost at the Juvenile Justice Center offset by decreases in travel costs and capital.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
There are no targeted budget reductions recommended.
  
- **Approved Budget Adjustments**  
There are no approved budget adjustments.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	97	97	99	94	103	4
Total All Fund Salaries	\$5,959,212	\$5,998,597	\$6,699,849	\$6,214,128	\$ 6,554,050	(\$145,799)
% Change in Salaries from PY	-8.50%	0.66%	11.69%	-7.25%	5.47%	na

**2013 Third Quarter Update and Budget Performance**

The Public Defender's Office all funds forecast includes a surplus of \$33,526, due to a surplus in the Health & Human Services account which the expenses were moved to the General Fund but the budget remained. The budget surplus in the Cleveland Municipal account in personal services due to vacancies which is offset by General Fund budget deficit in controlled services.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Intake Felony Cases	5,540?	5,817?	5,517?
Intake Juvenile Cases	5,057?	5,310?	5,310?
Intake Appellate Cases	104?	116?	116?
Adam Walsh Act Cases	14?	10?	10?
Felony Case Disposal	5,307?	5,572?	2,165?
Juvenile Case Disposal	5,576?	5,855?	2,843?
Felony 3-D Cases	N/A?	4,000?	4,000?

**Other Considerations for the 2014-2015 Budget**

The Justice System Reform committee repeatedly has discussed increasing assignment of indigent defendants to the Public Defender and assigning Public Defenders to all the municipal courts in the county. Should these recommendations be indorsed by the committee and approved by County Council, a large number of additional staff would be required. A recent United States District Court Settlement (Dombroff) has yet to be fully implemented, of which the operational and eventual financial impact has yet been determined.

The following two (2) items were requested by the Public Defender's Office and are not included in the Executives Recommended 2014-2015 Budget Plan. The General Fund impact on these requests is \$270,000 annual in 2014 and 2015, with an estimate for 2016 of \$270,000.

**Case Management System**

The Public Defender requested to update the current case management system with an annual General Fund impact of \$200,000. The Public Defender Office expected was to be included on the Court of Common Pleas' recent case management contract, but was omitted from the final agreement.

**Additional Administrator Position**

The Public Defender requested an Administrator position to increase office efficiency, consolidate administrative overview as well as recommend and implement decision of the Chief Public Defender. The annual General Fund impact is \$70,000.

**County Law Library Resource Board**

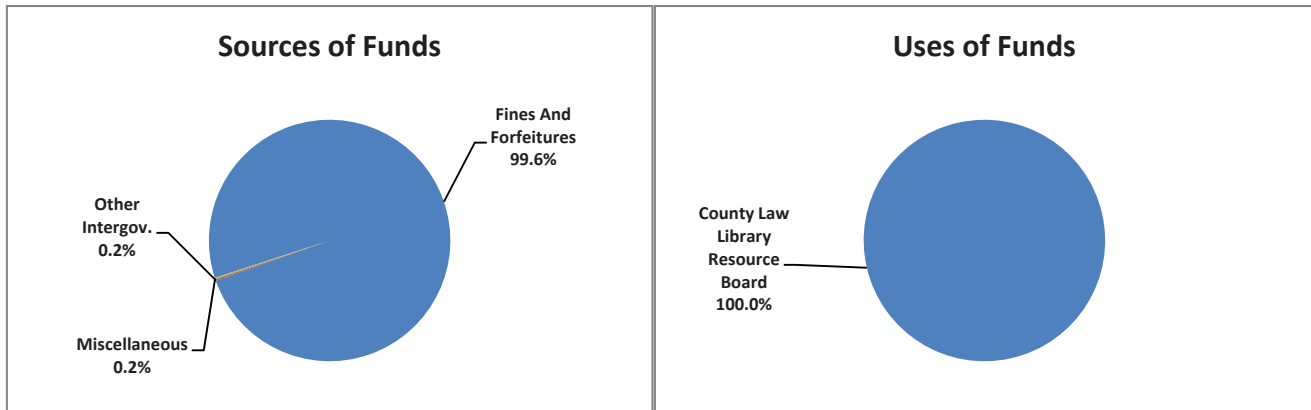
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
All Funds	\$513,225	\$492,597	\$500,595	(\$7,998)	\$508,133	\$15,536	\$0	\$508,133	\$524,407
FTEs	3	3	3	0	3	0	0	3	3

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The mission of the Law Library Resource Board is to provide timely, cost-effective access to legal information resources, as well as to research services, to support the practice of law and administration of justice in Cuyahoga County.

**Where \$ Come From / How \$ is Spent**



- The County Law Library Resources Board (CLLRB) is self-supporting and does not receive any funding from the County's General Fund. Revenue is generated through fines and fees collected from diverse sources such as Common Pleas, Probate Court and Municipal Courts fines and fees, liquor law fines and fees, and Ohio State Highway Patrol tickets.
- Most of the Board expenses are for staffing of three employees and subscriptions to legal periodicals and law publications.
- The Board does not receive a General Fund subsidy.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ 79,744</b>	Court fines are significantly higher than in previous year
Personal Services	7,815	Adjustment to fund full staffing level
Contracts / Client Services	(9,862)	Legal publications contracts estimate is lower for 2014
Other Operating	17,583	Legal publications subscriptions estimate is higher for 2014
<b>Total Operating Expenditures</b>	<b>\$ 15,536</b>	

**2014-2015 Budget Overview**

The budget provides for a continuance of services, which includes further rollout of the Borrow-a-Librarian program, which provides county agencies with a law librarian as needed to assist them with specific legal

research projects, to educate agency staff on computer usage, or to help provide best practices for their research needs.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
The Law Library Board did not receive a budget reduction.
- **Approved Budget Adjustments**  
The Board did not request any budget revisions for 2014-2015.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	3	3	3	3	3	0
Total All Fund Salaries	\$166,649	\$166,649	\$171,660	\$171,460	\$176,802	\$5,142
% Change in Salaries from PY	1.96%	0.00%	3.01%	-0.12%	3.12%	na

**2013 Third Quarter Update and Budget Performance**

- A budgetary surplus of just over \$8,000, or 1.6% of budget, is estimated for the Board's \$493,000 budget. There are shortfalls in other operating expenses and personal benefits, but these deficits are offset by savings in contracts and professional services.
- There have been no budget revisions for the Board since midyear.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
1,200	5,224	5,224	5,224
Circulation transactions	6,800	6,800	6,800
Reference transactions	9,500	9,500	9,500
Remote usage transactions	5,500	5,500	5,500
Remote usage hours	105	105	105

**Other Considerations for the 2014-2015 Budget**

The CLLRB is interested in partnering with the County to assist the County in providing legal research services that are required by County employees. Additionally, as the county reviews feasibility and the costs and benefits of consolidating legal research contracts, it should be kept in mind that the CLLRB must review and approve such contracts per the Ohio Revised Code.

**Section V**

**Development & Public Works**

**Development and Public Works**

2014 Recommended Budget	2015 Recommended Budget
\$ 93,480,878	\$ 94,199,819

**Various programs are operated to promote economic and community development within the County. The County administers federal funds received from Community Development Block Grants and maintains programs promoting equal opportunity. Community and resource planning activities are also conducted.**

Economic development activities focus on providing both financial and technical assistance to commercial, retail, industrial, and service businesses for start-up or expansion through Western Reserve Fund loans. Community planning activities are conducted by the County Planning Commission and the Northeast Ohio Areawide Coordinating Agency. Planning, service coordination, and intervention strategies including additional housing/shelter and supportive services to end the cycle of homelessness are provided through a joint County/City of Cleveland Office of Homeless Services

The County plays a key role in maintaining infrastructure within its boundaries. A County Engineer is responsible for the maintenance and repair of various bridges and roadways. A Sanitary Engineer oversees the maintenance and repair of sanitary and storm sewer lines, pump stations, and wastewater treatment facilities. The County also operates a general aviation/reliever airport for private and commercial users, along with three public parking facilities in downtown Cleveland.

**Objectives**

- To utilize planning agencies in identifying the future needs of the County and to develop strategies to meet those needs on a countywide basis.
- To promote the development of planning strategies that provide the tools necessary to address long-term countywide challenges.
- To obtain support from private as well as intergovernmental sources to promote job expansion and retention
- To enhance job creation and retention through community initiative.
- To assess the condition of capital assets and use the results in compiling a long-term capital improvement plan.
- To generate sufficient resources to fund operating and maintenance expenses as well as long-term capital improvements.

**Development**

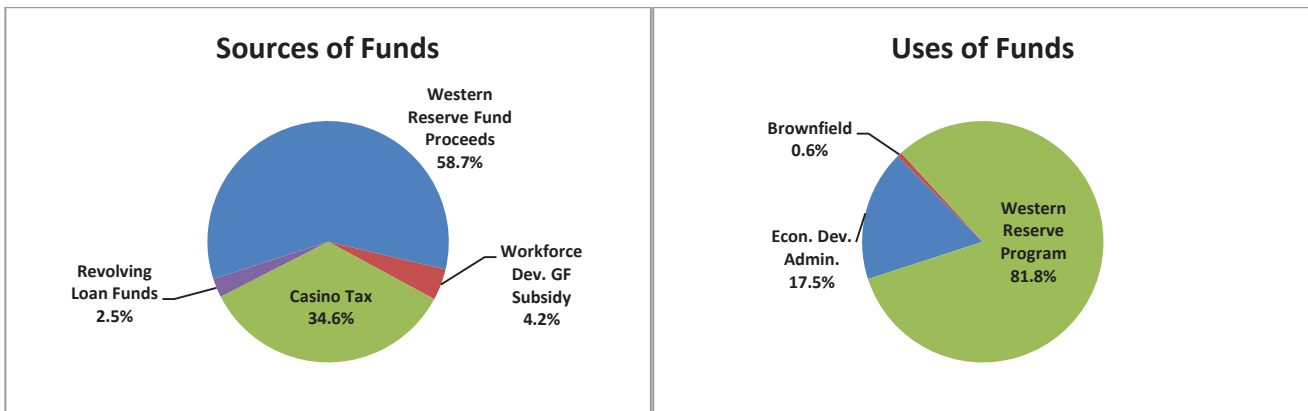
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
GF Subsidy	\$0	\$0	\$1,266,842	(\$1,266,842)	\$0	\$0	\$0	\$0	\$0
General Fund	\$3,305,367	\$3,583,458	\$3,474,077	\$109,381	\$3,214,146	(\$369,312)	\$100	\$3,214,246	\$3,171,056
All Funds	\$3,851,436	\$25,068,112	\$18,997,825	\$6,070,287	\$18,332,623	(\$6,735,489)	\$0	\$18,332,623	\$18,186,862
FTEs	9	9	11	-2	12	3	0	12	12

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

To improve the County's global competitiveness through economic growth and ensure that Cuyahoga County is a vibrant, healthy, and welcoming place.

**Where \$ Come From / How \$ is Spent**



- The Department of Development operation is funded from a combination of General Fund dollars and debt financing, revolving loan repayments, casino tax revenues, and in 2013 a one-time General Fund subsidy for workforce development programming.
- In 2014, approximately \$15.0 million of lending capacity called "The Western Reserve Fund" has been budgeted for the Department. This program provides financial assistance to businesses for innovation development, commercial property reutilization, and business growth, commercialization, and attraction. This year the Department has significantly increased the economic development activity that has resulted in the creation and retention of thousands of jobs. The balance of the budget is for General Fund discretionary and administrative expenses.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ (16,297,802)</b>	Revised estimate for Western Reserve Fund
Personal Services	132,515	Restoration of full staffing
Contracts / Client Services	(6,745,996)	Revised estimate for Western Reserve Fund and other loan funds
Other Operating	(122,008)	Lower space maintenance requirements
<b>Total Operating Expenditures</b>	<b>\$ (6,735,489)</b>	



**2014-2015 Budget Overview**

The budget provides for \$15.0 million in Western Reserve program loan activity and will be evaluated for adequacy at 2014 first quarter. The administration budget remains relatively flat with the exception of a decrease in space maintenance expenses. The Department will be leaving the leased property in August to relocate to the new administration building. The countywide operating expenses for the new building are consolidated in a separate budget.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
The Department did not receive any targeted reductions.
- **Approved Budget Adjustments**  
The Department did not submit any budget adjustments for 2014-2015.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	22	21	14	15	14	0
Total All Fund Salaries	\$1,809,760	\$1,384,504	\$1,083,090	\$1,129,375	\$1,051,752	-\$31,338
% Change in Salaries from PY	25.20%	-23.50%	-21.77%	4.27%	-6.87%	

**2013 Third Quarter Update and Budget Performance**

- The current projection for the third quarter budget is \$19.0 million, which is \$6.1 million below the 2013 budget. The variance is explained by the lower level of lending as compared to the budget and the transfer of one employee from a grant to the General Fund. The projection also includes a \$1.0 million General Fund subsidy to the Western Reserve Fund to contribute to the job training initiative.
- There were no budget revisions for the Department's operating budget, although there were some for the various grants managed by the Department.

**Key Performance Measures**

The key performance measures were derived from the October 1, 2013 County Stat presentation.

Measure	2012 Actual	2013 Estimate	2014-2015 Target*
Jobs Created	1,194	300	630
Jobs Retained	1,088	2,314	683
Dollars (millions) Invested	\$10.696	\$9.018	\$9.618
Dollars (millions) Leveraged	\$58.554	\$50.479	\$125.019
Dollars/Job Created	\$9,618	\$125,019	\$15,266

\*The 2014/2015 Target is actually the 2013 items in the pipeline and will be substantianly expanded in 2014.

**Other Considerations for the 2014-2015 Budget**

The following are pending council legislation:

- 02013-0005: An Ordinance establishing a Reserve Policy for the Loan Forgiveness Portion of Loans supported by the Economic Development Fund and declaring the necessity that the Ordinance become immediately effective.
- 02013-0006: An Ordinance establishing a Reserve Policy for the Doubtful Debt for Loans supported by the Economic Development Fund and declaring the necessity that the Ordinance become immediately effective.

**Regional Collaboration**

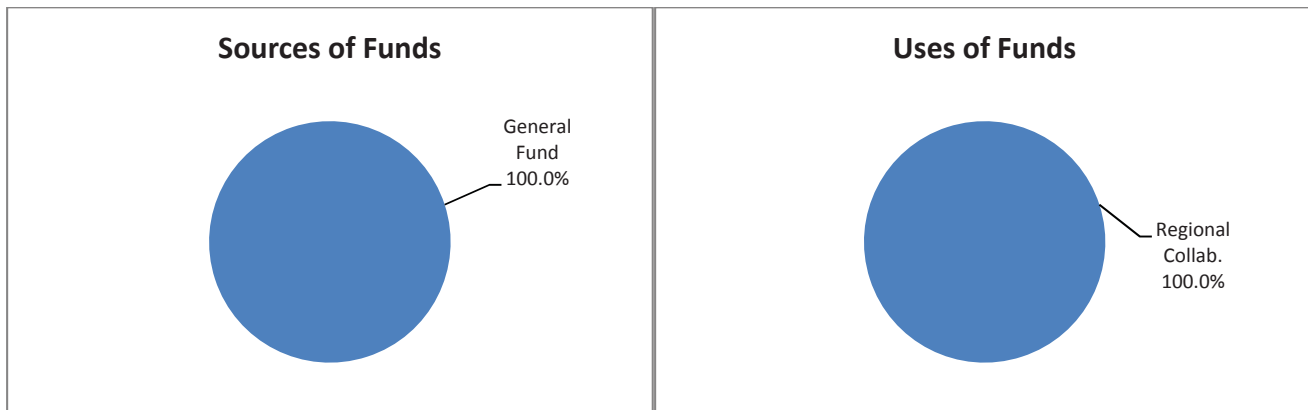
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$219,190	\$231,666	\$208,407	\$23,259	\$228,013	(\$3,653)	\$0	\$228,013	\$228,597
FTEs	2	2	2	0	2	0	0	2	2

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The Department of Regional Collaboration is a service oriented organization that seeks to build and strengthen local government relationships, encourage economic development, and expedite a shared services county structure in which regional resources are leveraged for greater community prosperity.

**Where \$ Come From / How \$ is Spent**



- The Department is funded by the General Fund.
- The two-person Department focuses on promoting collaboration to advance economic development and efficiency. It serves as a key point of contact between the County and the 59 communities and as the County's liaison to numerous multi-county initiatives. The Department is also the link between the County and our liaisons in Columbus and Washington and works to identify and advance the County's interests before our state and federal governments.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	\$ -	
Personal Services	1,452	Full year staffing impact
Contracts / Client Services	-	
Other Operating	(5,105)	2013 budget included one-time contract encumbrance related to merger study
<b>Total Operating Expenditures</b>	\$ (3,653)	

**2014-2015 Budget Overview**

The Department's budget will remain relatively steady from 2013 to 2015.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
The Department of Regional Collaboration was not targeted for budget reductions.
- **Approved Budget Adjustments**  
The Department did not request any budget adjustments for 2014 and 2015.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	1	2	2	2	2	0
Total All Fund Salaries	\$114,017	\$167,608	\$167,510	\$159,714	\$179,027	\$11,517
% Change in Salaries from PY	NA	47.00%	-0.06%	-4.65%	12.09%	

**2013 Third Quarter Update and Budget Performance**

- Regional Collaboration has a projected budget variance of \$23,259. The surplus is generally due to a partial year vacancy as an employee was transferred within the County government in April.
- There were no budget adjustments for the Department of Regional Collaboration this year.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Business Attraction and Anti-Poaching Protocol	57	59	59
Advance BREAC <sup>11</sup> with regional meetings	1	2	2
Principle 1 of Western Reserve Plan	Initiated	Advanced	Advanced
Merger/Shared Services Study	Contracted	Completion	Completion
Advance County's Federal/State interests	Active	Active	Active

**Other Considerations for the 2014-2015 Budget**

The Western Reserve Plan will continue to be implemented by Regional Collaboration during the new biennium. The plan includes promoting regionalism through the provision of services, creation of a functional organization chart, and maintenance of the Business Attraction and Anti-Poaching Protocol. This will be done by promoting the Plan with marketing materials that outline program and department offerings.

<sup>1</sup> Business Retention and Attraction Advisory Council

**County Planning Commission**

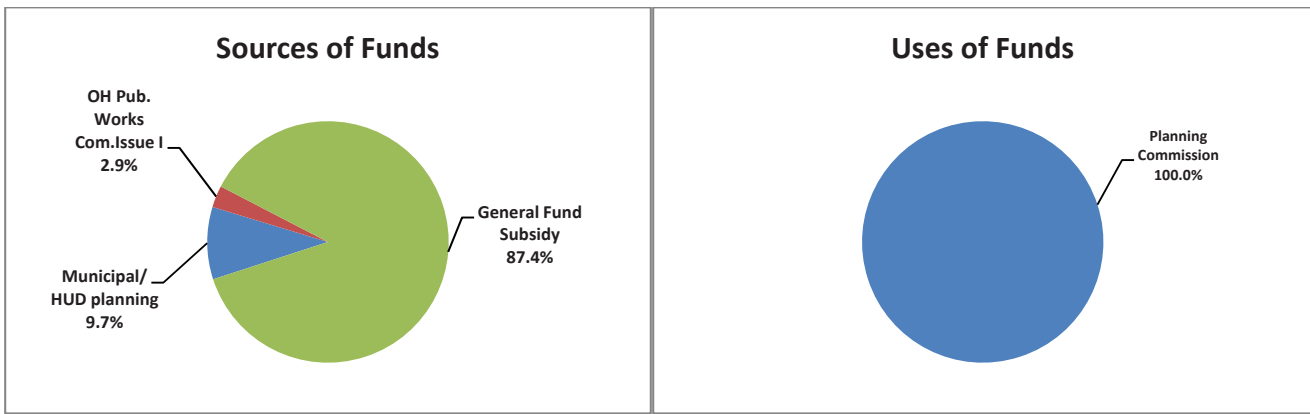
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
All Funds	\$1,494,715	\$1,707,276	\$1,498,146	\$209,130	\$1,523,836	(\$183,440)	\$0	\$1,523,836	\$1,502,653
GF Subsidy	\$1,248,866	\$1,383,589	\$1,230,208	\$153,381	\$1,340,513	(\$43,076)	(\$125,000)	\$1,215,513	\$1,194,330
FTEs	16	18	15	3	17	(1)	0	17	17

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

To inform and provide services in support of the short and long term comprehensive planning, quality of life, environment, and economic development of Cuyahoga County and its cities, villages and townships.

**Where \$ Come From / How \$ is Spent**



- o The Cuyahoga County Planning Commission (CCPC) generates operating revenues primarily from three sources: a General Fund subsidy; charges for services from municipalities related to community planning; and revenue from the Ohio Public Works Commission for transportation infrastructure planning services.
- o The CCPC provides land use, zoning, development, and other planning services for the County's cities, villages, and townships, the County government, and other governmental and not-for-profit organizations.
- o The main source of funding for CCPC is a General Fund subsidy.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ (45,779)</b>	2012 revenues carryover to this year to lessen subsidy need
Personal Services	13,923	Restoration to full staffing
Contracts / Client Services	(126,839)	Moved from lease to County space
Other Operating	(70,524)	One-time cash transfer to close old account in 2013
<b>Total Operating Expenditures</b>	<b>\$ (183,440)</b>	

**2014-2015 Budget Overview**

The CCPC adopted a new mission statement late last year that more closely aligns with its overall goals of revitalizing the region and providing assistance to the County and its 59 communities. The 2014-2015 budget provides for the continuation of planning services. In addition, the budget provides for CCPC's new space

maintenance expenses at the bridge garage; the space expenses for the new administration building are consolidated for the County in a separate financial account.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**

The General Fund subsidy has been decreased by \$125,000 for each year hereafter. The Planning Commission will be tasked to generate additional revenues for planning services in the amount of the General Fund subsidy. If the CCPC is not able to do this, expenditure reductions could be an alternative to new revenue. The Cuyahoga County Department of Development will not be offering Department of Housing and Urban Development (HUD) Community Development Block Grant (CDBG) funding assistance for municipal master plan projects beginning in 2014. This is expected to negatively impact CCPC's revenue by upwards of \$60,000 to \$80,000 in 2014, further challenging the Department to compensate for its General Fund subsidy reduction.

However, this year the CCPC had already begun pursuing new revenue streams, such as the Improvement Target Area (ITA) Study and new community master plans. Other sources of funding being pursued include the HUD Consolidated Plan update, regional initiatives with partners such as the RTA and Metroparks, and services to other County Departments. The status of revenues for the CCPC will be reviewed by OBM during 2014-2015 for adherence to this budget objective.

- **Approved Budget Adjustments**

The CCPC was approved for \$19,360 of technology and training expenses for 2015.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	17	16	18	15	17	-1
Total All Fund Salaries	\$898,468	\$890,702	\$958,088	\$817,580	\$955,924	-\$2,164
% Change in Salaries from PY	-8.50%	-0.86%	7.57%	-14.67%	16.92%	

**2013 Third Quarter Update and Budget Performance**

- The CCPC second quarter budget projection yields a budget variance of \$209,130. The surplus is attributable to three staffing vacancies during the first half of 2013. As a result of this expenditure budget surplus, the General Fund subsidy is lower than budget by 11.1%.
- The leftover appropriation (\$21,607) for the old Cuyahoga Valley Initiative account was removed via resolution R2013-0118. This is was only budget revision after the midyear review.

**Key Performance Measures**

<i>Measure</i>	<i>2012 Estimate</i>	<i>2013 Estimate</i>	<i>2014-2015 Target</i>
Complete technical Assistance Plans	2	2	2
Complete regional partnership plans	3	3	3
Complete CCPC directed studies/plans	2	2	2
Complete community master plans	2	2	2
Increase outside revenue (% increase)	baseline	9.5%	93.0%

**Other Considerations for the 2014-2015 Budget**

The CCPC is in the process of winding down the Cuyahoga Valley Initiative (CVI). The budget has been eliminated, but the CVI subfund contains a cash balance of \$159,266. CCPC management has researched the obligations of the remaining funds and believes there are no constraints remaining on the programmatic use of the funds. CCPC management is now formulating a plan to use the remaining funds.

**Public Works - Road and Bridge**

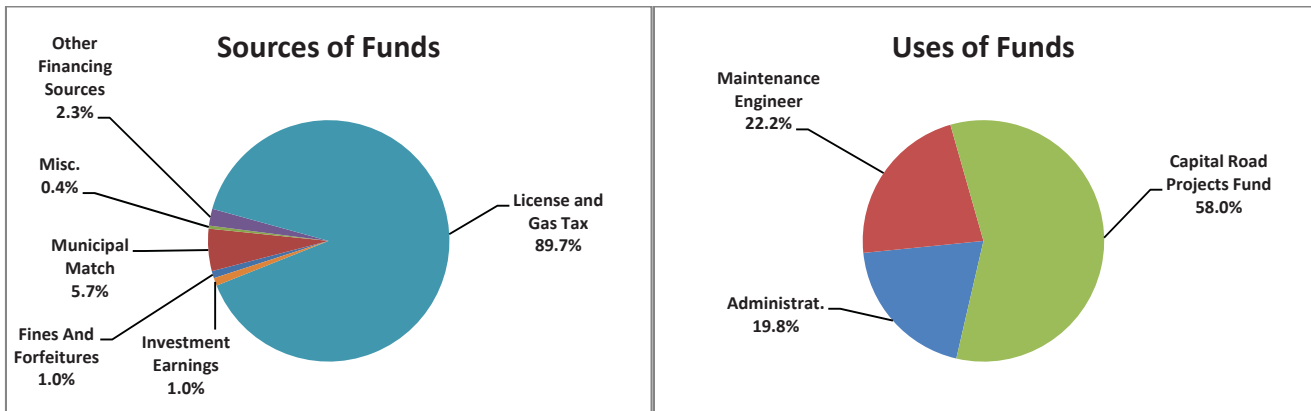
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
GF Subsidy	\$690,787	\$690,787	\$690,787	\$0	\$0	(\$690,787)	\$0	\$0	\$0
All Funds	\$20,321,851	\$40,401,182	\$26,217,792	\$14,183,390	\$32,236,751	(\$8,164,431)	\$0	\$32,236,751	\$32,390,602
FTEs	141	162	133	29	152	(10)	0	152	152

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The Cuyahoga County Department of Public Works is dedicated to providing a safe, efficient, and economical infrastructure system for residents, employees, businesses, and visitors of Cuyahoga County.

**Where \$ Come From / How \$ is Spent**



- o The Public Works Road and Bridge Department receives its main sources of revenue from motor vehicle license taxes, motor vehicle fuel taxes, and mileage taxes.
- o The Department's uses of funds include road and bridge construction projects, maintenance of existing roads and bridges, and administration of the function.
- o The Department received a General Fund Subsidy in the amount of \$690,787 in previous budgets. It is recommended that this subsidy funding be shifted to the Real Estate Assessment Fund due to the availability of funds that may be used to pay for certain County Engineer costs mandated in O.R.C. 315.11(A).

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ 28,495</b>	Change in license fee revenues
Personal Services	(72,124)	Updated personnel estimates
Contracts / Client Services	181,084	Includes additional for Olmsted Township agreement
Other Operating	(8,273,391)	Local match funds are decreasing
<b>Total Operating Expenditures</b>	<b>\$ (8,164,431)</b>	



**2014-2015 Budget Overview**

The Department continues the rollout of the preventative maintenance program for the municipalities. The capital road projects for the biennium are included in the five-year capital plan section.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
The Road and Bridge Department of Public Works has no targeted budget reductions in the 2014 – 2015 Biennial Budget request.
- **Approved Budget Adjustments**  
The Department did not request additional budget items.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	161	141	162	133	152	-10
Total All Fund Salaries	\$7,417,170	\$6,499,653	\$7,342,059	\$5,717,676	\$7,174,022	-\$168,037
% Change in Salaries from PY	-6.31%	-12.37%	12.96%	-22.12%	25.47%	

**2013 Third Quarter Update and Budget Performance**

- The midyear projection is \$26,271,792 and the budget variance is \$14,183,390, which is 35% of the budget. This estimate assumes that the road project capital expenses will be substantially lower than budget and that personnel expenses will also be lower than the original estimate.
- Since the second quarter there have been no budget adjustments to the road and bridge operating budget.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Federally funded road projects started	3	4	6
Federally funded bridge projects started	0	1	3
County administered/funded projects started	7	8	9
Municipally administered/County supported projects	6	5	6
Bridge inspection – lineal square footage (MMs)	3.04	3.10	3.00
Bridge inspection/maintenance expenditures	\$390,890	\$400,000	\$500,000

**Other Considerations for the 2014-2015 Budget**

The Road and Bridge Department is finalizing an agreement to transfer road maintenance responsibility from Cuyahoga County to Olmsted Township for roads within the Township. The cost to the County is \$500,000 annually for five years and the savings associated are expected to be greater than \$500,000 annually.

The Division is embarking on a progressive road capital plan that will result in an increase in expenditures for the next few years. The big ticket projects in the start-up phase include Ridge Rd. (\$8.3 million), the Warrensville Rd./Van Aken Blvd. intersection (\$10.0 million), and the Towpath Trail – Stage III (\$13.7 million). Some of these projects will have the local match paid from the Road and Bridge operating account. In addition the Division is marketing its pavement management program and bridge inspection and cleaning services to the municipalities in the spirit of regional collaboration. These preventative maintenance programs help to extend the life of the roads and bridges. The budget will be revised as these projects are finalized.

**Public Works/Sanitary Engineer**

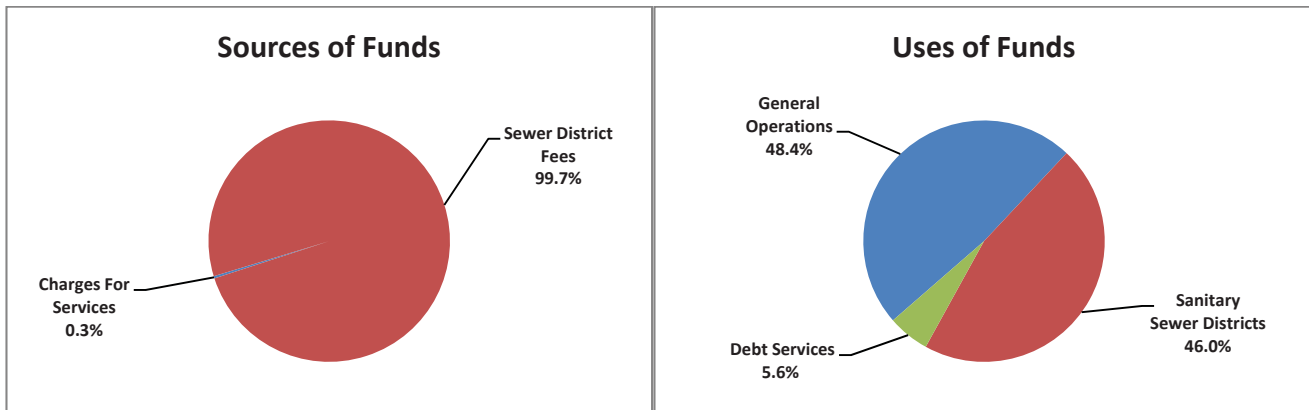
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
Other Funds	\$28,007,342	\$30,385,144	\$29,561,775	\$823,369	\$32,594,696	\$2,209,552	\$0	\$32,594,696	\$33,283,546
All Funds	\$28,007,342	\$30,385,144	\$29,561,775	\$823,369	\$32,594,696	\$2,209,552	\$0	\$32,594,696	\$33,283,546
FTEs	114	141	115	26	141	0	0	141	151

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

To provide and maintain a safe and efficient regional infrastructure system for residents, employees, businesses, and visitors through innovative solutions, high quality workmanship, and superior customer service.

**Where \$ Come From / How \$ is Spent**



- The Sanitary Engineer receives revenue from sewer district fees to maintain sewer lines.
- The Department uses funds to administer operations, service sanitary sewer districts, and pay for debt services on capital projects.
- The Sanitary Engineer does not receive a General Fund subsidy.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ 1,008,481</b>	Expansion of services yield higher revenues
Personal Services	1,069,199	Expansion of services require additional staffing
Contracts / Client Services	568,458	Misc. contractual expenses
Other Operating	571,895	Allows for full amount of district cash transfers to fund operations
<b>Total Operating Expenditures</b>	<b>\$ 2,209,552</b>	

**2014-2015 Budget Overview**

The Sanitary Engineer Division's efforts to provide maintenance services across the region continue with a potential agreement with Beachwood for storm water maintenance. The Department is also working towards upgrading the County's sewer infrastructure through its capital plan, which shows a few million dollar projects

for the biennium. These projects include a new sewer installment in Olmsted Township and countywide sewer lining and (see capital improvement plan section).

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
The Sanitary Engineer Department has no recommended targeted budget reductions.
- **Approved Budget Adjustments**  
The Department has not requested a decision package budget adjustment for the 2014 – 2015 biennial budget.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	108	114	141	115	141	0
Total All Fund Salaries	\$6,100,163	\$5,825,441	\$6,403,612	\$6,081,754	\$6,961,912	\$558,300
% Change in Salaries from PY	5.03%	-4.50%	9.92%	-5.03%	14.47%	

**2013 Third Quarter Update and Budget Performance**

- An overall budget surplus of \$823,369 is projected mostly because of lower estimated operating transfers from the sewer district budgets. The budget also assumed that this department would hire 15 maintenance workers for the full year, but some of the positions have yet to be filled. As a result, a surplus of \$205,227 is projected for the personnel lines.
- The October 22, 2013 fiscal agenda includes an increase of \$450,000 to the non-personnel lines to accommodate charges for services provided from the other divisions within the Department of Public Works. These services include capital planning, vehicle and facility maintenance, business office, among other services.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Number of sewer line feet televised	1,676,811	1,730,000	1,750,000
High pressure cleaning of sewers (linear feet)	1,688,372	1,770,000	1,780,000
Percentage of tests within EPA limits	95	95	95

**Other Considerations for the 2014-2015 Budget**

The Department has significant cash reserves and will be able to financially support capital improvements as well as expansion of services for fee. The projected year end cash balance for 2013 is \$29.58 million; however, \$6.0 million of this balance must be reserved for obligations related to storm water line maintenance.

In the spirit of regional collaboration, the Department is marketing to various communities in Cuyahoga County the Department's ability to troubleshoot sanitary sewer issues. Additional service agreements are expected to result from these efforts.

**Public Works - Facilities Management**

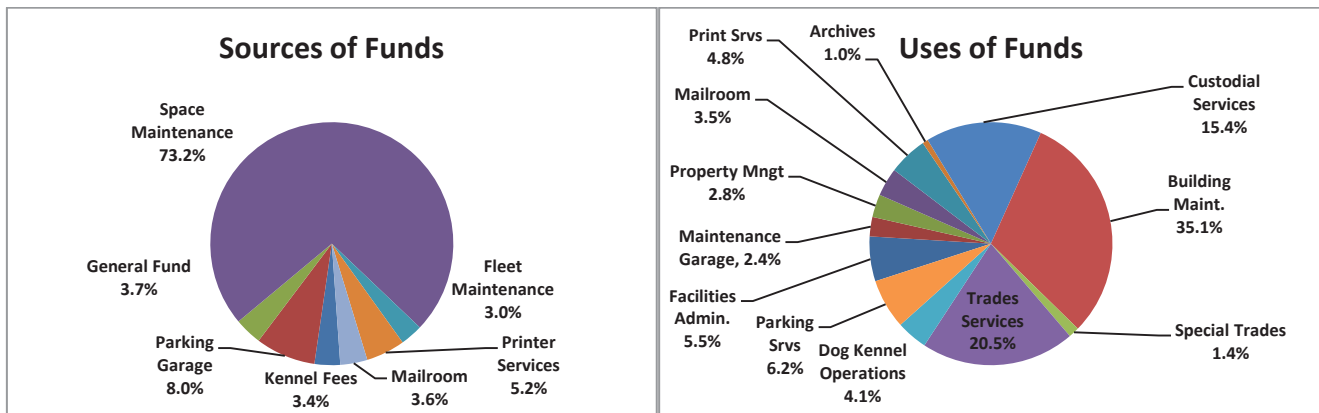
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$4,633,509	\$4,617,507	\$4,514,757	\$102,750	\$2,200,406	(\$2,417,101)	(\$429,477)	\$1,770,929	\$1,591,979
All Funds	\$49,414,473	\$51,447,776	\$52,789,881	(\$1,342,105)	\$50,576,579	(\$871,197)	(\$4,025,711)	\$46,550,868	\$44,023,700
FTEs	295	305	301	4	332	27	(16)	316	316

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The mission of the Facilities Management division is to provide and maintain County facilities and functions to support County agencies, employees, and the general public, resulting in consistent, quality, timely service and a desirable workplace through the design, planning, and efficient management of manpower and technology.

**Where \$ Come From / How \$ is Spent**



- Sources of funds for the Facilities Management Department of Public Works are mostly obtained through internal charges for services to County departments. The largest source is charges to agencies to maintain County-owned properties (\$35.4 million) followed by public parking fees to the County garages (\$3.9 million).
- The Department spends 70% of its budget on maintaining County-owned buildings and grounds through trades services, and custodial services, capital planning, and facilities administration. The other divisions are parking services, fleet maintenance, property management, kennel operations, mailroom, printer services, and archives.
- Facilities Management receives General Fund appropriation for the archives and property management, but does not receive a General Fund Subsidy.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ (5,395,404)</b>	Lower estimated spend on space maintenance and thus corresponding decrease in revenues
Personal Services	1,943,809	Initial estimate included additional custodial services and trades services staffing
Contracts / Client Services	(871,324)	One time consultant costs related to the real estate study and consolidation were moved in 2013; property insurance moved to miscellaneous account in 2013
Other Operating	(1,943,683)	Current year utilities and building supplies estimates were overstated
<b>Total Operating Expenditures</b>	<b>\$ (871,197)</b>	

**2014-2015 Budget Overview**

The Department of Public Works has begun the interim move for the occupants of the current administration building which is being vacated in order to construct a new convention center hotel in its place. The interim move will be completed during the fourth quarter of 2013. The Department is also planning the move of these occupants and those of several other leased properties to the new County headquarters building in July 2014. Relocation capital project costs are being gathered at this time.

The move from County-owned and maintained spaces to leased properties results in decreased space maintenance requirements for the Department. Thus, the budget includes a budget reduction for the Facilities Maintenance Division. The Department had considered redeploying its staff from the vacated properties to provide needed support in the Justice Center, but will be challenged to do so with the recommended budget reduction which includes non-replacement of vacant positions for custodial and trades staff.

**Recommended Budget Target Adjustments**

- **Targeted Budget Reductions**

Facilities Management is recommended for several targeted budget reductions. The largest totals \$3,988,385 in 2014 and \$5,846,313 in 2015 to remove the space maintenance impact for those departments that are moving to leased properties. The reductions were applied to utilities and building supplies (\$2.0 million in 2014 and \$3.9 million in 2015); the estimate for utilities was updated and determined by OBM to have been too high by \$1.0 million, based on year-to-date expenses. Vacancy adjustments for custodial services and trades services were removed (\$1.9 million). In addition, the allocation for intradepartmental charges was removed from the facilities administration budget.

The smaller reductions include a removal of the Stonebridge office lease adjustment; transfer of the health and safety administrator funding from Property Management to the Department of Human Resources' Workers' Compensation division with a General Fund impact savings of \$70,336; and removal of one projected hire in the Fast Copy print shop with an impact of \$54,408.

- **Approved Budget Adjustments**

Facilities Management has no recommended budget adjustments.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	333	295	305	301	316	11
Total All Fund Salaries	\$14,794,713	\$13,952,220	\$15,185,651	\$15,521,753	\$14,806,601	-\$379,050
% Change in Salaries from PY	0.00%	-5.69%	8.84%	2.21%	-4.61%	

**2013 Third Quarter Update and Budget Performance**

- The projection of \$52.8 million results in a budget deficit of \$1.3 million, which is a variance of -2.6%. The shortfalls are expected primarily in contracts and personnel expenses. Contracts are projected to be \$960,000 higher than budget because of higher building maintenance contracts and consulting services related to property management and architectural services. In addition, the obligation for elevator maintenance services is projecting high because of contract amendments. The personnel lines for the space maintenance fund show a deficit due to additional administrative and maintenance services provided by the other Public Works division. Also contributing to the variance is the transfer of six trades staff from the Road and Bridge division during the course of the year. Higher overtime expenses and the cost of living adjustments and merit increases also contribute to the budget shortfall.
- Post Mid-Year Budget Amendments – The Department requested additional appropriation on September 10, 2013, in the amount of \$531,458 to pay 2012 property taxes, accumulated penalties, and delinquencies for the Metro Health Systems properties (R2013-0196) which included four parcels pending exemption disposition. The funding source was the General Fund. The penalties and delinquent charges will be refunded since tax exemption was determined. Approximately \$73,000 has been returned on one parcel as of 10/21/2013.

The Department requested additional appropriation on September 10, 2013, in the amount of \$486,000 to pay for two rental agreements. The Greater Cleveland Regional Transportation Authority Harvard Garage rental agreement is for the lease of storage space and is located in Newburgh Heights. The Reserve Square lease is an interim solution which will be occupied by Cuyahoga County departments until the opening of the new County Headquarters.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Electricity consumption (KW hours)	68,906,643	65,000,000*	65,000,000
Overtime costs	\$744,831	\$1,102,689**	\$900,000
Number of dogs adopted at County Kennel	1,275	1,046	1,255

\*2013 year end estimates for electricity consumption are based on third quarter actual provided by the division of energy management.



\*\*The increase in overtime is the result of the full implementation of the Countywide Preventative Maintenance program in 2013 as well as increases in demand for services and shortages in staffing levels within Trades Services and Custodial Services. These circumstances will remain a factor in 2014 resulting in higher than usual overtime costs.

**Other Considerations for the 2014-2015 Budget**

The County's real estate holdings were evaluated and several of the buildings were put up for sale in 2012. In December 2012 the County announced an agreement for the sale of the Ameritrust property in downtown Cleveland for \$27.0 million. The space will be repurposed with a new county administration building to be constructed on site, and the existing Breuer tower will be used for residential lofts, and the historic atrium to be preserved for other uses. In addition, the Department began assessing County properties for improvements and has estimated significant renovation costs to upgrade the Justice Center, Huntington Park Garage, and among other properties.

The Department is preparing a vehicle maintenance and replacement plan to be used to prioritize vehicle purchases. Early scenarios show a need to replace up to 79 vehicles within the next two years, based on the age and use of the vehicles. The budget provides \$200,000 for each year of the biennium, but this amount falls well short of the department's recommended replacement schedule.

**County Airport**

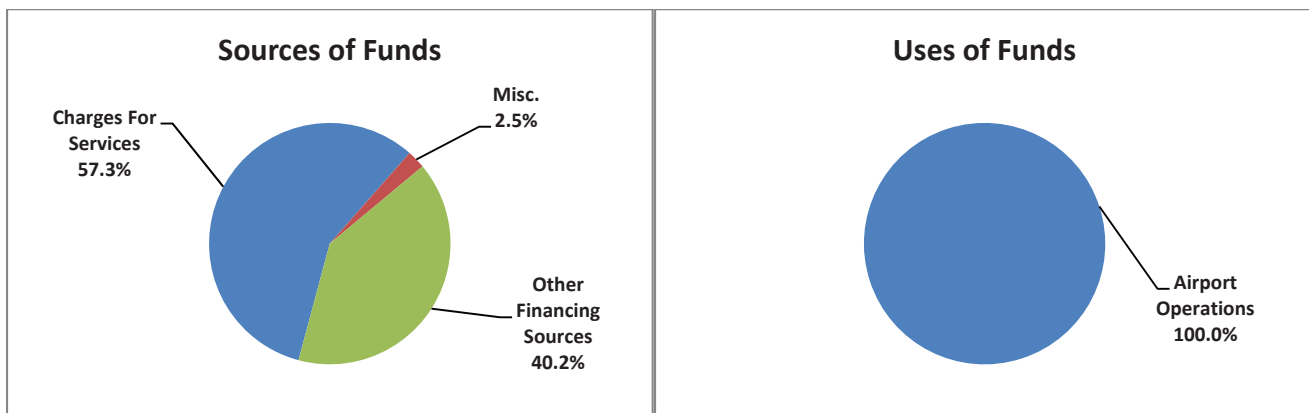
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
All Funds	\$1,567,653	\$1,779,677	\$1,516,895	\$262,782	\$1,451,676	(\$328,001)	\$0	\$1,451,676	\$1,463,836
GF/HHS Subsidy	\$869,053	\$869,728	\$479,643	\$390,085	\$595,859	(\$273,869)	\$0	\$595,859	\$608,019
FTEs	10	13	7	6	11	(2)	0	11	11

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The Cuyahoga County Department of Public Works is dedicated to providing a safe, efficient, and economical infrastructure system for residents, employees, businesses, and visitors of Cuyahoga County.

**Where \$ Come From / How \$ is Spent**



- The Airport receives the largest portion of revenue from airplane landing fees and hangar rentals.
- The Airport uses 100% of its funds for operations.
- The Airport is subsidized by the General Fund to supplement its charges for services revenue. This subsidy is projecting lower than budget because of the increase in revenues generated from fees. The sharp decrease projected in 2014 reflects a lower estimated expenditure for fuel and other supplies, but this number will require further review throughout the year.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ (107,628)</b>	Net decrease in General Fund subsidy due to an increase in fees and other charges for services
Personal Services	(63,322)	2014 shows reduction of a vacant position
Contracts / Client Services	(65,841)	2013 included consultant costs for an environmental study
Other Operating	(198,838)	Elimination of excess contract encumbrances from old account
<b>Total Operating Expenditures</b>	<b>\$ (328,001)</b>	

**2014-2015 Budget Overview**

The Department continues to reassess its vehicle and equipment replacement plan to meet quality standards and Federal Aviation Administration maintenance requirements. The Capital plan request will address these items.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
The County Airport has not been recommended for targeted budget reductions.
- **Approved Budget Adjustments**  
There are no budget requests for the Airport.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	12	10	13	7	11	-2
Total All Fund Salaries	\$559,219	\$487,851	\$554,929	\$415,828	\$500,054	(\$54,875)
% Change in Salaries from PY	-5.46%	-12.76%	13.75%	-25.07%	20.26%	

**2013 Third Quarter Update and Budget Performance**

- The third quarter projection shows a budget surplus of \$262,782 due mostly to lower anticipated fuel, vehicle supplies, and other commodities costs. The vacant airport manager position also contributes to the variance.
- There were no post mid-year budget amendments for the County Airport.

**Key Performance Measures**

A new performance plan for the airport is being developed. The plan is expected to be available during the first quarter of 2014.

**Other Considerations for the 2014-2015 Budget**

The Department of Public Works is currently working with airport planning experts to develop a master plan update and a runway safety area study. The study may uncover program needs that will require additional funds or, conversely, opportunities for procedural and cost efficiencies. At this early stage it is unknown what impact these reports or the transfer to Public Works will have on the airport's expenses.

**Soil and Water Conservation District**

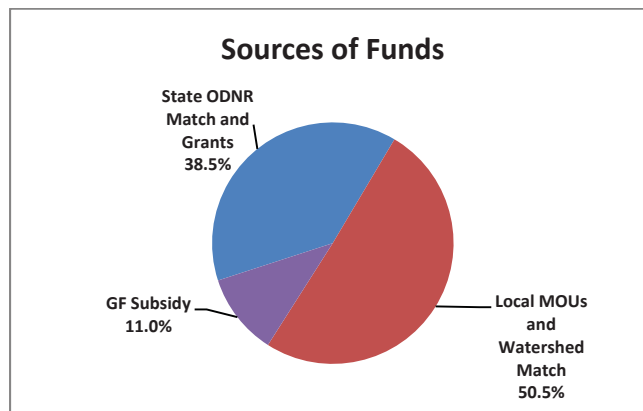
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$642,687	\$675,498	\$723,993	(\$48,495)	\$706,601	\$31,103	\$0	\$706,601	\$710,133
GF Subsidy	\$75,000	\$75,000	\$75,000	\$0	\$75,000	\$0	\$0	\$75,000	\$75,000
FTEs	9	8	9	-1	9	1	0	9	9

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

Promoting conservation of land and aquatic resources in a developed environment through stewardship, education, and technical assistance.

**Where \$ Come From / How \$ is Spent**



- The Soil and Water Conservation District (SWCD) receives revenues from municipalities and townships for stormwater pollution prevention technical assistance, including public involvement and education programs, and watershed planning services. The Ohio Department of Natural Resources provides financial support through a match of local funds and periodically through grants. The County provides a General Fund subsidy of \$75,000 annually, which covers the personnel costs of the director and assistant.
- The greatest expense for the SWCD is for personal services (\$620,000) for the delivery of education and technical assistance. Other expenses include rent and equipment.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ 11,129</b>	Revenues have increased for grants and from local governments
Personal Services	49,856	Restoration of 2013 budget decrease of 1 FTE
Contracts / Client Services	4,697	Increase contract/supply expenses, increased gasoline expenses
Other Operating	(23,450)	Lower data processing and equipment needs
<b>Total Operating Expenditures</b>	<b>\$ 31,103</b>	

**2014-2015 Budget Overview**

The SWCD includes eight full time staff, one part time staff, and interns. The staff devotes it time primarily to education and outreach to promote conservation efforts throughout the community.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
No reduction was applied to this budget.
- **Approved Budget Adjustments**  
The District is not submit additional requests for funding for 2014 and 2015.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
<b>Total All Fund FTEs</b>	8	9	8	9	9	1
<b>Total All Fund Salaries</b>	\$382,151	\$405,498	\$401,715	\$433,573	\$431,644	\$29,929
<b>% Change in Salaries from PY</b>	17.63%	6.11%	-0.93%	7.93%	-0.44%	

**2013 Third Quarter Update and Budget Performance**

- The salary/benefits and contractual services lines have projected deficits which can be addressed through additional appropriation as the District's funding is self-sustaining. The total projected negative variance is \$48,495.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
<b>Storm Water Pollution Prevention Program</b>			
Storm Water Pollution Prevention Plans reviewed for proposed	170	170	170
Comprehensive Field Reviews with written Technical Advisory	1,195	1,200	1,200
Field reviews & reports-post construction (Long term	621	621	650
Landowner assistance-site visits for erosion, drainage, soils, etc.	99	100	100
<b>Public Involvement &amp; Education</b>			
Workshops/training sessions conducted	52	50	55
Number of public involvement programs/events developed	67	65	70
Community /education/presentations conducted	68	68	70
<b>Total Participants</b>			
Reached in outreach efforts (print,education, workshops)	68,258	70,000	72,000
SWCD news in mainstream media and other publications	37	35	38

**Other Considerations for the 2014-2015 Budget**

The recommended budget continues the \$75,000 General Fund subsidy, which is matched by the Ohio Department of Natural Resources. Funding allows for the continued support of education and assistance and watershed coordinators to support conservation efforts. The SWCD may pursue grant or other funding opportunities to support individual projects.

**Soldiers' and Sailors' Monument**

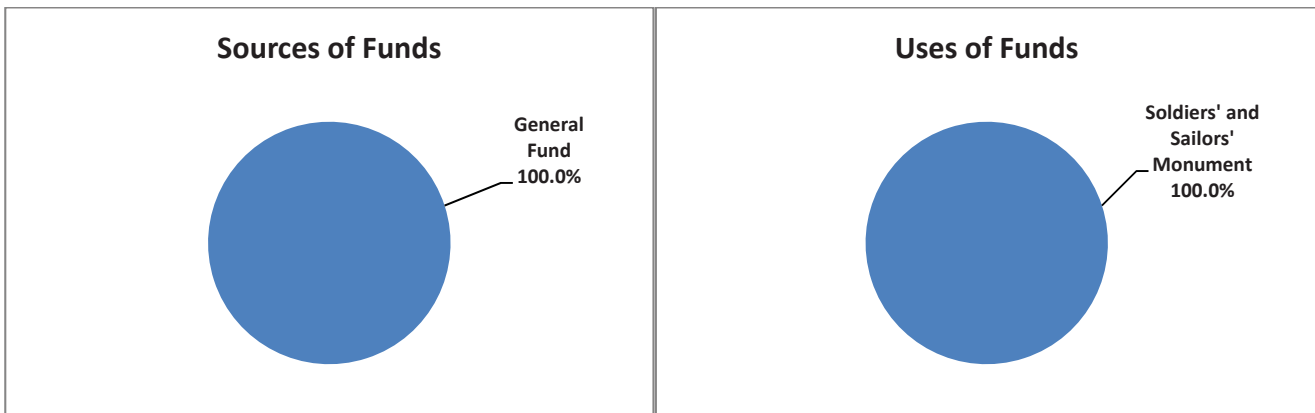
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$199,932	\$194,311	\$189,479	\$4,832	\$201,509	\$7,198	\$0	\$201,509	\$202,765
FTEs	3	3	3	0	3	0	0	3	3*

Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

To operate, maintain and preserve the Cuyahoga County Soldiers’ and Sailors’ Monument pursuant to Ohio Rev. Code Sections 345.13 and 345.14 and, through the Monument Support Group, a “Showcase” at 200 Public Square Building, Cleveland, Ohio, so as to educate the public as to the nature of war and to honor and perpetuate the memory of those Cuyahoga County men and women, whose military, political and patriotic service during the Civil War (1861 – 1865) preserved the Union and ended slavery.

**Where \$ Come From / How \$ is Spent**



- The Soldiers’ and Sailors’ Monument’s source of funds is the General Fund.
- The Monument uses the appropriated funds solely for administration and operation of the Monument.
- The Monument does not receive a General Fund subsidy.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	\$ -	No change
Personal Services	5,314	Difference due to full staffing in 2014
Contracts / Client Services	(706)	Difference due to 2013 flagpole replacement cost
Other Operating	2,590	Difference due to higher space maintenance costs
<b>Total Operating Expenditures</b>	\$ 7,198	

**2014-2015 Budget Overview**

The Monument will hire a replacement groundskeeper in 2013 and anticipates full staffing in 2014 and 2015. There are no major programs or initiatives planned in the next two years.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
The Soldiers' and Sailors' Monument has no targeted budget reductions associated with the 2014 – 2015 biennial budget request.
- **Approved Budget Adjustments**  
The Monument did not submit a request for budget adjustments.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	3	3	3	3	3	0
Total All Fund Salaries	\$105,942	\$107,071	\$107,280	\$94,998	\$105,689	-\$1,591
% Change in Salaries from PY	-8.50%	1.07%	0.19%	-11.45%	11.25%	na

**2013 Third Quarter Update and Budget Performance**

- The Monument's third quarter projection reflects small surpluses in most expenditure categories. The exception is the controlled services line which is projected to have a \$21,000 deficit. The deficit is due to the projection, which is based on historical cost, being higher than the budget. The overall budget is projected to have a \$4,800 surplus, mostly due to a staff vacancy.
- The Monument did not request any mid-year budget amendments.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Number of visitors	35,895	27,500	
Number of special events	126	96	
Evaluation of tidiness	5	5	
Sales (net)	\$1,505	\$436	

**Other Considerations for the 2014-2015 Budget**

In 2012 Hurricane Sandy caused significant destruction to the exterior bronze flag poles and flooding in the basement and the esplanade of the Soldiers' and Sailors' Monument. The damage is part of a United States Federal Emergency Management Agency claim being managed by the Department of Public Works and the Monument's share of the repair cost, 12.5%, is approximately \$8,500.

The staff at the Monument is in the process of composing a preservation manual which is essential to attaining National Landmark status. National Landmark status is necessary to raise money from foundations so that the



Monument can build up an endowment to cover operating and capital needs. A consultant contract is expected for 2014 for this purpose.

Sandstone damage has gradually occurred to the Monument due to weather related elements. The approximate cost to repair the damage is \$1,500 and is expected to be paid by the Monument Commission's outside account. The Monument has also sustained ongoing water damage in its basement and the esplanade. The approximate cost of repair is \$125,000. The Commission will seek capital funding from the County to cover this expense. Approved projects for the Monument would be reflected in the Capital Improvement Plan.

**Solid Waste Management District**

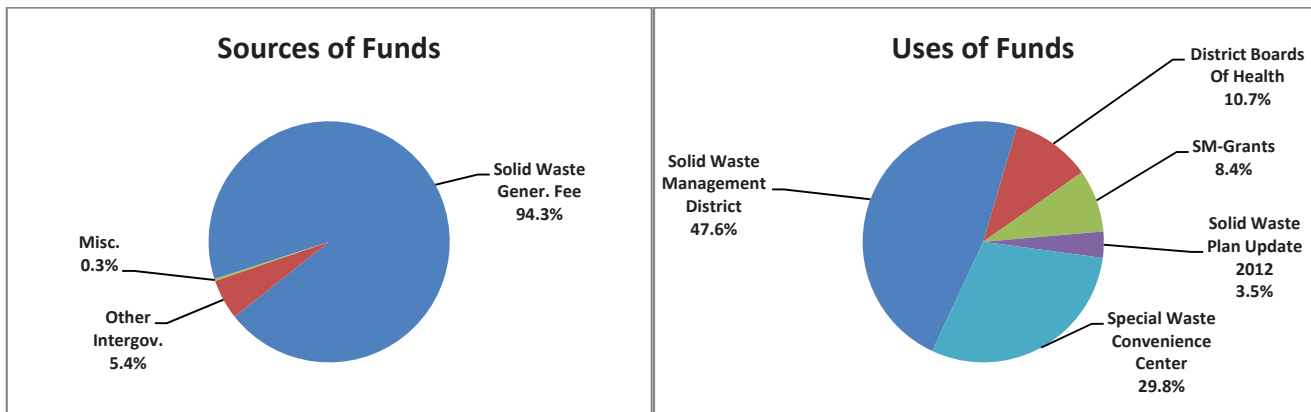
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
All Funds	\$1,758,793	\$2,609,954	\$2,366,781	\$243,173	\$2,383,746	(\$226,208)	\$140,000	\$2,523,746	\$2,502,307
FTEs	6	6	6	0	6	0	0	6	6

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The Cuyahoga County Solid Waste Management District is a public agency working to advance environmentally-sustainable and economical solid waste management practices within the communities, institutions, and businesses of Cuyahoga County.

**Where \$ Come From / How \$ is Spent**



- Revenues from charges for services consist of a \$1.50 per ton generation fee on the solid wastes disposed of at landfills. These revenues are steadily declining due to successful recycling programs. Other intergovernmental revenue is received from grant awards.
- Funds are mostly used for administration of the District’s education and outreach initiatives and contracting for the special waste convenience center.
- The Solid Waste Management District does not receive a General Fund subsidy from the County.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ (489,579)</b>	Difference due to lower solid waste disposal fees
Personal Services	10,412	Difference due to higher benefits costs
Contracts / Client Services	(258,256)	Difference due to extended 2013 Clean Harbors contract
Other Operating	21,636	Difference due to higher anticipated training costs
<b>Total Operating Expenditures</b>	<b>\$ (226,208)</b>	

**2014-2015 Budget Overview**

The personal services are projected to increase in 2014 due to increased benefits expenses. The contracts line shows a decrease from 2013 due to extended future use of the Clean Harbors contract to manage the special waste convenience center which was encumbered in 2013. Overall other operating expenses will increase slightly, mostly due to increased expected training costs of \$12,000.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**

There are no targeted budget reductions recommended for the District.

- **Approved Budget Adjustments**

The District submitted two budget requests for consideration which were approved for the 2014 – 2015 biennial budget submission. The District made a request to purchase a new cargo van for \$30,000 in 2014. The current van is over ten years old and has needed multiple repairs in recent years. Safety and efficiency concerns can be addressed with a new purchase.

The District is working with the Cuyahoga County Sheriff to establish an environmental crimes unit which will enforce laws related to illegal storage and dumping of solid waste within the County. The District will provide funds in the amount of \$80,000 in 2014 and \$50,000 in 2015 to the Sheriff to help implement the program. The funds will help to support a dedicated vehicle and equipment costs.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	6	6	6	6	6	0
Total All Fund Salaries	\$310,791	\$334,738	\$351,756	\$335,302	\$348,348	(\$3,408)
% Change in Salaries from PY	-8.50%	7.71%	5.08%	-4.68%	3.89%	na

**2013 Third Quarter Update and Budget Performance**

- The 3<sup>rd</sup> quarter projection results show lower than budget spending due to lower personal services expenses and lower contract expenditures.
- The District did not have any post mid-year budget amendments.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Tons of "special waste" recycled	1,275	1,340	1,340
Number of entities outreached to	165,140	404,782	435,000
Number of recycling presentations conducted	12,052	13,000	13,000
Number of brochures distributed	12,668	10,000	10,000
Number of communities served	59	59	59
Recycling rate for Cuyahoga County	26.1%	27.0%	30.0%
Industrial recycling rate for Cuyahoga County	87.1%	88.0%	88.0%
Number of solid waste facility inspections	776	700	700

**Other Considerations for the 2014-2015 Budget**

In 2012, Cuyahoga County communities ratified the Cuyahoga County Solid Waste Management Plan Update. The Plan Update includes a 15-year operating budget and funding mechanism to implement Solid Waste District programs and services.

The Solid Waste Management District's Solid Waste Management Plan was approved by the Ohio Environmental Protection Agency in May. The SWMD staff will now work to implement the 45 waste reduction and recycling strategies contained in the Plan that are designed to expand residential, commercial, and industrial recycling in Cuyahoga County.

**Section VI**

**General Government &  
Supportive Services**

**General Government and Supportive Services**

2014 Recommended Budget	2015 Recommended Budget
\$153,408,650	\$151,354,576

A number of agencies conduct activities relating to the general operations of county government. These activities fall into four categories: administration, fiscal management, records and elections management, and support services.

The Administration area includes activities necessary for general governmental operations, rather than those related to specific services provided by the County. The Council and Executive formulate policy, oversees program implementation and appropriates funds. Fiscal management activities cover the assessment of fees and taxes and the allocation of resources by various county agencies. Records and elections management includes activities legally required for the maintenance of public records and the administration of elections. Supportive services represent internal activities necessary for ongoing operation of the County's direct service functions including maintaining County owned buildings and property and managing information technology and the digital communication network.

**Objectives**

- To provide policy direction for agencies under the County Council and Executive.
- To provide prudent fiscal management in order to assure sufficient fiscal resources for present and future agency.
- To maintain and improve efficiency of cost effective records and election management operations.
- To review centralized supportive services and implement changes where necessary to maintain and improve services to county agencies.
- To improve accountability and resource allocation through performance based measurement and budgeting.
- To continue automation of record-keeping to enhance the speed and effectiveness of accessing information.
- To establish consistent standards in the provision of support services to all county agencies.
- To continue automation efforts to achieve operating efficiencies and minimize system downtime.

**Office of the County Executive**

	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$2,017,176	\$1,710,064	\$1,659,099	\$50,965	\$1,855,328	\$145,264	(\$207,543)	\$1,647,785	\$1,417,725
FTEs	13	11	10	1	11	0	(1)	10	10

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

It's time to build one Cuyahoga County, united towards building a trustworthy county government that strengthens our economy and delivers excellent services with unparalleled efficiency.

**Where \$ Come From / How \$ is Spent**

- o The County Executive budget uses General Fund.
- o The County Executive oversees executive agencies, works with non-executive county departments and other local governments, and coordinates CountyStat performance management.
- o The largest expenses are for personnel and fellowships, lobbying contracts, and partnering with Global Cleveland and with the County Prosecutor for the "Improving Felony Case Progress" legal seminar.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
Personal Services	68,743	Full year impact of employment from current vacant positions
Contracts / Client Services	60,230	Reduction in lobbying contracts
Other Operating	16,291	Realign fellowships from contracts line; CountyStat workshops
<b>Total Operating Expenditures</b>	<b>\$ 145,264</b>	

**2014-2015 Budget Overview**

The overall budget reflects an overall decrease of \$62,279. The personal services line increased to reflect the salaries of replacement hires, which recapture expertise that was lost with the reduction in contracted services. The Executive Office budget also includes sponsorship of community initiatives, which in 2013 included Global Cleveland and the "Improving Felony Case Progress" legal seminar event co-sponsored with the County Prosecutor.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
NA
- **Approved Budget Adjustments**  
NA

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	13	13	11	10	11	0
Total All Fund Salaries	\$968,189	\$973,902	\$940,151	\$824,850	\$955,580	\$15,429
% Change in Salaries from PY	NA	0.59%	-3.47%	-12.26%	15.85%	

**2013 Third Quarter Update and Budget Performance**

- The Executive Office is estimated to end 2013 with a surplus of \$145,264 due largely to staffing vacancies.

**Other Considerations for the 2014-2015 Budget**

NA



**College Savings Program**

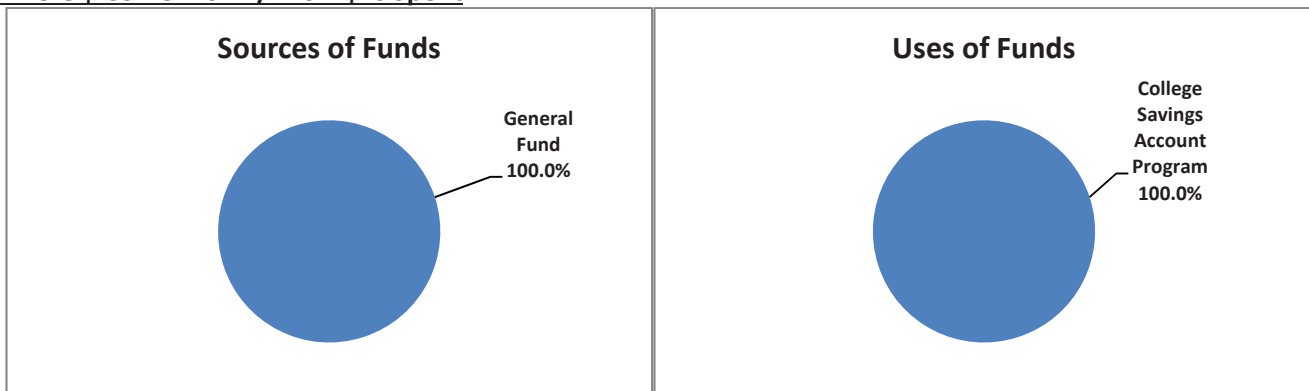
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013-2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$0	\$1,950,000	\$1,950,000	\$0	\$1,950,000	\$0	(\$200,000)	\$1,750,000	\$1,789,000
FTEs	-	0	0	0	1	1	0	1	1

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The CSA Program establishes the expectation that all County children will attend college or get an advanced education by seeding accounts with \$100 in the name of all County children entering kindergarten each fall beginning in 2013. This approach will change community perceptions about making college or other post-secondary education an achievable goal.

**Where \$ Come From / How \$ is Spent**



- The College Savings Programs' source of funds is the General Fund.

**2014-2015 Budget Overview**

There are no changes in the 2014/2015 Base Budget.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions – The administrative costs for College Savings was reduced for 2014 and 2015.**
- **Approved Budget Adjustments – N/A**

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	0	0	0	0	1	1
Total All Fund Salaries	\$0	\$0	\$0	\$0	\$58,000	\$58,000
% Change in Salaries from PY	0.00%	0.00%	0.00%	0.00%	0.00%	na

**2013 Third Quarter Update and Budget Performance**

- N/A

**Key Performance Measures**

<i>Measure</i>	<i>2012 Actual</i>	<i>2013 Estimate</i>	<i>2014-2015 Target</i>
Number of Children in enrolled	N/A	15,000	15,000

**Other Considerations for the 2014-2015 Budget**

N/A

**County Council**

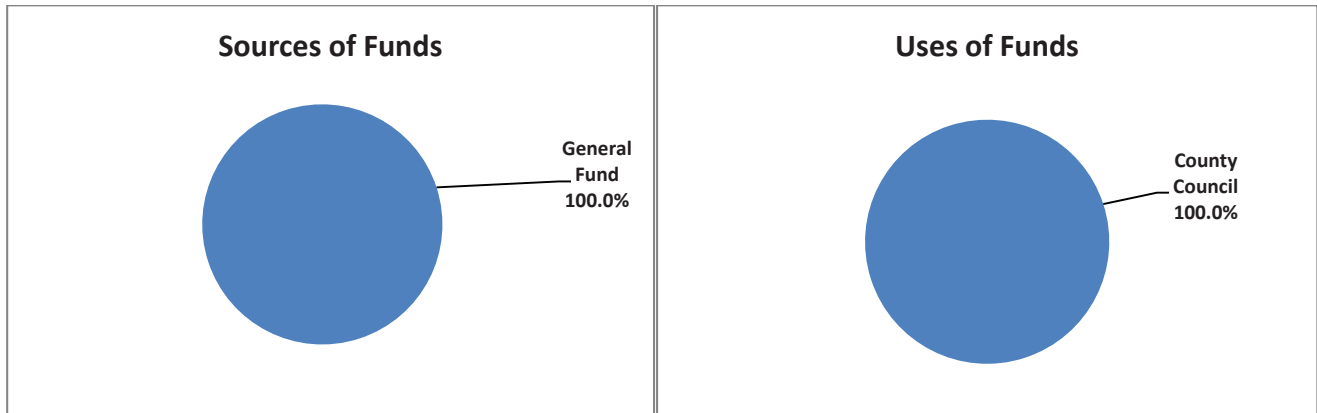
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$1,624,293	\$1,898,813	\$1,520,137	\$378,676	\$1,701,312	(\$197,501)	\$90,270	\$1,791,582	\$1,796,412
FTEs	19	20	19	1	20	0	1	21	21

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The Cuyahoga County Council is an eleven member body elected by residents of each council district. The Council makes policy decisions for the effective functioning of County government, and is a link between government agencies and citizens. It has legislative and taxing authority for the County, and is a co-equal branch of the County government with the Executive.

**Where \$ Come From / How \$ is Spent**



- The sole source of revenue for the Cuyahoga County Council is the General Fund.
- The use of funds is related only to the Council operations.
- The Council does not receive a General Fund subsidy.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	\$ -	Council does not generate operating revenue
Personal Services	1,707	Increase due to higher staffing level
Contracts / Client Services	77,012	Increase due to rent at temporary location
Other Operating	(276,220)	Difference due to lower controlled services and supplies
<b>Total Operating Expenditures</b>	\$ (197,501)	

**2014-2015 Budget Overview**

The Council personal services are higher in 2014 and 2015 as they may hire a Communications Specialist that was not previously budgeted in 2013. Contracts will increase due to having \$77,000 for rent at their temporary location (323 Lakeside Avenue), however their controlled services will decrease to zero after relocating to the new County Headquarters. Council's 2014 and 2015 overall budgets are less than their 2013 Budget due to lower controlled services and actual expenditures less than what was budgeted for in office supplies, employee reimbursements, and other miscellaneous expenditures.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**

If the Council hires a Communications Specialist, they will reduce their current communications contract.

- **Approved Budget Adjustments**

The Council may hire one additional staff member during 2014. The position will be a Communications Specialist and will allow for more outreach with the public and provide for greater transparency by announcing and elaborating on County legislative topics. The request will impact the General Fund by approximately \$80,000 for salary and benefits.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	16	19	20	19	20	0
Total All Fund Salaries	\$904,355	\$1,075,253	\$1,129,377	\$1,137,364	\$1,138,928	\$9,551
% Change in Salaries from PY	-8.50%	18.90%	5.03%	0.71%	0.14%	

**2013 Third Quarter Update and Budget Performance**

- The Council's 3<sup>rd</sup> quarter projection results show an overall surplus mostly due to lower than budget expenditures for contract and services, other operating and capital outlays.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Number of visits to the Council's Homepage	37,852	90,000	100,000
Number of visits to the Live Streaming Video	4,017	7,000	8,500

**Other Considerations for the 2014-2015 Budget**

The Council may implement a county-wide Council newsletter in 2014 to allow for additional communication with the citizens of Cuyahoga County. The newsletter was part of the 2013 budget, but Council did not proceed with it.

**Communications**

	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$0	\$434,150	\$403,355	\$30,795	\$458,478	\$24,328	\$0	\$458,478	\$460,214
FTEs	-	6	4	2	6	0	0	6	6

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The mission of the Department of Communications is to manage an efficient, coordinated approach to external communications with the public, most frequently the news media, and to conduct internal communications with county employees.

**Where \$ Come From / How \$ is Spent**

- o The Communications Department is funded 100% by the General Fund
- o Currently there are no outside revenue sources for Communications.
- o The budget is 93.9% salaries and fringes.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
Personal Services	75,325	Full impact of 6 FTEs
Contracts / Client Services	4,413	Realignment from other operating appropriation
Other Operating	(55,410)	Reduction of capital and realignment to contracts
<b>Total Operating Expenditures</b>	<b>\$ 24,328</b>	

**2014-2015 Budget Overview**

The updated budget for Communications reflects a slight increase related to the anticipation of full staff for 2014 and a realignment between other operating and contracts. In addition, the capital outlay appropriation has been reduced for any one-time expenditures. The first full year of activity for the Communications department was 2013. The department is continuing to examine their budget needs for the future.

**Recommended Budget Adjustments**

- **Approved Budget Adjustments-A realignment has been approved to move existing appropriation from other operating to contractual services to cover anticipated subscription and training contracts.**

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	0	0	6	4	6	0
Total All Fund Salaries	\$0	\$0	\$265,137	\$247,254	\$330,485	\$65,348
% Change in Salaries from PY	0.00%	0.00%	0.00%	-6.74%	33.66%	na

**2013 Third Quarter Update and Budget Performance**

- The third quarter forecast includes 1 vacancy for the Deputy Director. The current 2013 projection assumes filling this vacancy and the impact of the cost of living adjustment given to all non-bargaining County Executive staff.
- Current staff includes 3 communication specialists, 1 program officer and 1 director.
- This is the first year of operation for the Communications Office. The Department was formalized under a 2012 council ordinance and serves all county departments and the cabinet by composing and issuing news releases and formal statements; planning public events; managing social media presence; and coordinating customer satisfaction initiatives. The Department is also charged with developing public materials and assisting departmental compliance with the county's public records laws.

**Key Performance Measures**

<i>Measure (Social Media)</i>	<i>2012 Actual</i>	<i>2013 Estimate</i>	<i>2014-2015 Target</i>
Growth in Twitter Followers	N/A	4.82 followers/day	5 followers/day
Growth in Facebook Followers	N/A	.42 followers/day	2 followers/day
Volume of Tweets	N/A	1.75 tweets/day	3 tweets/day
<b><i>Measure (Public Records)</i></b>			
Median public records response time	N/A	1 business day	No more than 2 business days
<b><i>Measure (Outreach)</i></b>			
Number of Town Halls	N/A	3	5
E-newsletter subscription base	N/A	47,000 subscribers	75,000 subscribers

**Other Considerations for the 2014-2015 Budget**

N/A

**Information Technology**

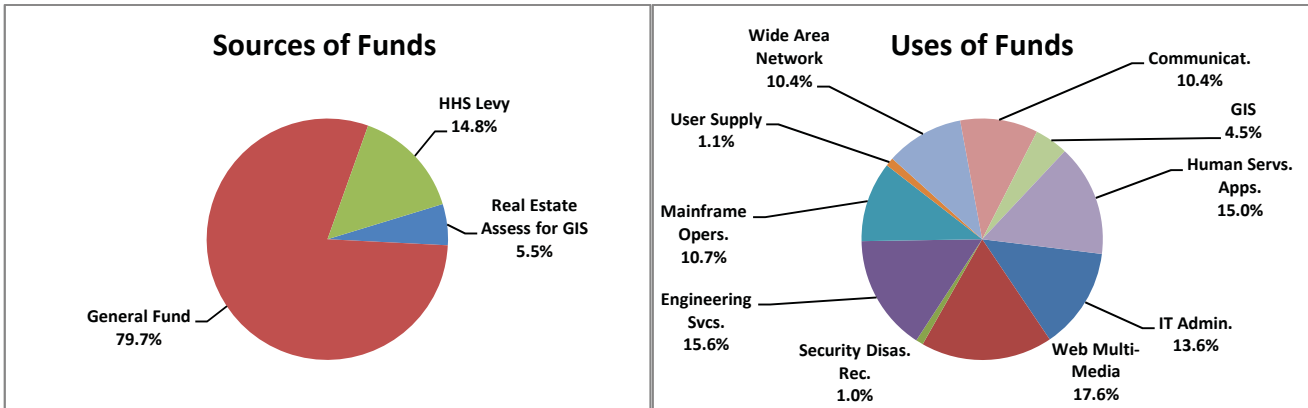
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$0	\$19,057,195	\$17,466,607	\$1,590,588	\$18,060,455	(\$996,740)	(\$1,239,125)	\$16,821,330	\$16,096,194
HHS	\$0	\$3,130,601	\$3,536,528	(\$405,927)	\$3,517,688	\$387,087	(\$392,886)	\$3,124,802	\$3,140,429
All Funds	\$21,180,540	\$24,444,365	\$22,710,853	\$1,733,512	\$22,520,854	(\$1,923,511)	(\$1,632,011)	\$20,888,842	\$20,192,556
FTEs	98	150	134	16	152	2	(15)	137	137

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The Department of Information Technology provides a focal point for all IT services in the County. There are approximately one hundred IT specialists to support and supply County agencies with expertise in web design and development; data, voice, and video communications; wide area network (WAN) and local area network (LAN) implementation and management; enterprise server applications and services; database development and maintenance; project management; purchasing and service of IT equipment; contract review, processing, and management and much more.

**Where \$ Come From / How \$ is Spent**



- The revenues include charges for the costs of providing IT services to non-General Fund agencies and outside entities. The costs for all of the Department's costs are allocated but are not charged to General Fund budgets.
- Expenses include primarily personnel and contractual services for software development and maintenance.
- The Geographic Information System (GIS) division is funded from the Fiscal Office's Real Estate Assessment fund. The estimated revenues for GIS are \$1,172,047 in 2014.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ 426,638</b>	GIS additional development and fund reconciliation
Personal Services	674,064	Consolidate IT staff from other agencies
Contracts / Client Services	(801,959)	Elimination and consolidation of IT contracts
Other Operating	(1,795,616)	Reduction target includes application development contracts
<b>Total Operating Expenditures</b>	<b>\$ (1,923,511)</b>	

**2014-2015 Budget Overview**

The Department consolidated IT services to its budget pursuant to County Ord. O2012-0012 beginning in the 2013 budget. The IT consolidation included the transfer of information technology personnel in late 2012 and 2013 from Fiscal Office, Justice Affairs, Public Works, Health and Human Services, Public Safety, and Clerk of Courts, resulting in an increase in personal services in this budget and decreases in other agency budgets. The Department has continued to consolidate contracts and services that were formerly procured separately for various departments, which increases procurement efficiency and sometimes results in cost savings.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions** - the recommended budget eliminated four of eight vacancies in the Health and Human Services division (\$392,886.50) and to eliminate and realign positions from General Fund divisions to the Fiscal Office (\$556,996.89). Other reductions include reducing appropriations for web and multi-media development for the SAP human resources information system (\$325,000), which had been over budgeted, and reduction in training contracts (\$80,000).
- **Approved Budget Adjustments** - the recommended budget includes a realignment of four fiscal staff positions to the Fiscal Office (\$277,128).

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
<b>Total All Fund FTEs</b>	91	98	150	134	137	-13
<b>Total All Fund Salaries</b>	\$5,318,017	\$5,437,229	\$8,417,239	\$8,972,407	\$8,397,365	-\$19,874
<b>% Change in Salaries from PY</b>	-4.34%	2.24%	54.81%	6.60%	-6.41%	

**2013 Third Quarter Update and Budget Performance**

- The new budget structure uses multiple divisions whereas the prior budget structure did not, and the budget had multiple transfers among divisions, continuing past third quarter, while the organization was refined (R2013-0118, R2013-0175, R2013-0217, and the third quarter adjustments fiscal agenda for October 22, 2013).
- The IT consolidation included the transfer of IT-related contracts from multiple agencies to the Dept. of IT budget. Various transfers occurred third quarter 2013 to effectuate the contract certification transfers (R2013-0165 and R2013-0175). All of the IT contracts that serve multiple agencies are now in



the Dept. of IT budget. Among the consolidated contracts are the consultant services to increase efficiency in the procurement process, which continues to progress.

- In addition to the initiatives mentioned, the Department is focused on County office moves for the remainder of 2013 and into 2014 with the construction of the new County Administration building and other moves. This includes the possible move of the main server room to a location that has yet to be determined.
- The IT Reserves continued to receive appropriations for various enterprise software and capital investments (R2013-0186, R2013-0196, R2013-0217, and pending requests). It is anticipated that the appropriation requests will reach the \$4.0 million that was allotted for the 2012-2013 biennium.

**Key Performance Measures**

<i>Measure</i>	<i>2012 Actual</i>	<i>2013 Estimate</i>	<i>2014-2015 Target</i>
Standardize IT Projects Tracking		In progress	Complete
Reduce IT contracting costs		In progress	Complete
Implement a comprehensive procurement processing system		In progress	Complete
Provide Searchable Data on Loans, Grants, Notices, Contracts, Real Estate Transactions, per Council Ordinance 2011-0014		Complete	

**Other Considerations for the 2014-2015 Budget**

The Wide Area Network (WAN) will begin a new five year vendor agreement beginning in January, 2014. The next phase of WAN will include many facets that had been delivered through separate contracts.

The Department has requested \$10 million per year for 2014 and 2015 to replace the Enterprise Resource Planning (ERP) system. The Department will also be working on an upgrade to the real property tax system, which is budgeted in the Fiscal Office. The Department is planning to develop case management systems for the Human Resources Commission, Department of Law, and Board of Revision. Other initiatives include expansion of web services offered regionally and regionalization of Public Safety services.

The Department of IT and the Cuyahoga County Planning Commission both maintain a Geographic Information System (GIS). There may be efficiencies available by sharing GIS data, and the value of the data may also be enhanced by layering it with datasets from other entities in the region. The Department of IT obtained a grant to study the feasibility of regionalized enterprise GIS system.

**Fiscal Office**

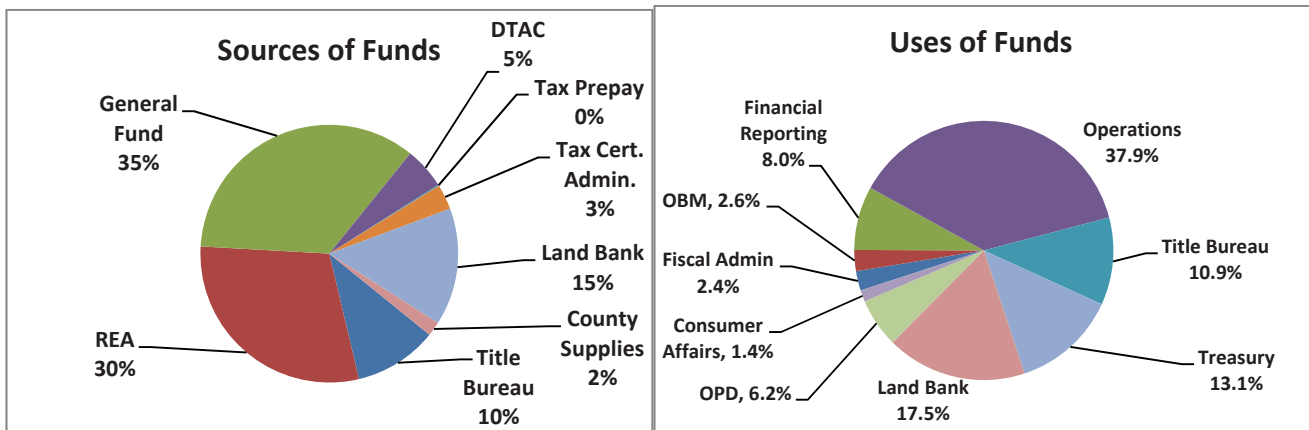
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013-2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
GF Subsidy	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund	\$16,740,757	\$17,489,588	\$16,265,813	\$1,223,775	\$16,553,985	(\$935,603)	\$67,770	\$16,621,755	\$16,002,636
All Funds	\$40,658,351	\$45,942,484	\$42,520,589	\$3,421,895	\$39,344,773	(\$6,597,711)	\$567,770	\$39,912,543	\$39,156,191
FTEs	314	321	307	14	329	8	1	330	330

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

To unite the diverse financial functions of a governmental entity, including property tax assessment, tax collection, budgeting, general accounting, cash management, consumer services and purchasing into one enterprise that will serve as a model for all other counties, while realizing efficiencies gained from the consolidation and providing superior customer service.

**Where \$ Come From / How \$ is Spent**



- General Fund and Real Estate Assessment (REA) are the two largest sources of funding. The Treasury receives revenues from the Delinquent Real Estate Tax Assessment (DTAC), Tax Prepayment Special Interest (\$76,537), and Tax Certificate Administration. Through the Treasurer’s office \$7.0 million of interest and fees on taxes are transferred to the Cuyahoga County Land Reutilization Corporation (Land Bank). The County Supplies fund is an internal service fund that charges agencies for the purchase of office supplies.
- The Real Estate Assessment fund also provides the funding for the Board of Revision (\$4.5 million) and provides financial support for road and bridge administration (\$690,787) and the Geographic Information System (GIS) at the Department of Information Technology (\$1.2 million).
- The Certificate of Title fund records the payment of vehicle title fees. The Executive’s Recommended budget includes a transfer of \$500,000 from this fund’s cash balance to support the General Fund.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ (3,756,757)</b>	Third quarter estimate of delinquent tax assessment was too high (\$2.8M); decline in real estate assessment fees (\$1.0M)
Personal Services	(532,213)	Attrition
Contracts / Client Services	(841,631)	2013 budget included residual 2012 reappraisal expenses (\$420K); original 2013 estimate also included the tax system replacement (\$300K) and smaller agreements (\$120K) in the contracts line, but the new tax system implementation is budgeted in the other operating software line for 2014
Other Operating	(5,223,868)	2013 included a reimbursement of property tax receipts to other political subdivisions of \$5.25 million; 2013 also had two years' worth of State audit expenses
<b>Total Operating Expenditures</b>	<b>\$ (6,597,712)</b>	

**2014-2015 Budget Overview**

The Fiscal Office budget includes the divisions of 1) Fiscal Administration; 2) Office of Budget and Management; 3) Financial Reporting; 4) Operations which includes customer service, appraisals, Certificate of Title Administration, microfilm, and records and licenses; 5) Treasury; 6) Office of Procurement and Diversity; and 7) Consumer Affairs.

Consumer Affairs will be split into a separate budget division effective January 2014 and includes Weights and Measures, which is an ongoing statutory requirement that had previously been in the Operations division, and a new function for Consumer Protection pursuant to County Ord. No. O2011-0053.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**

The recommended budget eliminates the vacant positions of Program Officer in the Administration division and two positions from the Treasury. These reductions are offset by a transfer of four business and procurement positions from the Department of Information Technology.

- **Approved Budget Adjustments**

There are no approved budget adjustments included in the recommended budget in the Fiscal Office operating budget.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
<b>Total All Fund FTEs</b>	394	312	305	307	330	25
<b>Total All Fund Salaries</b>	\$17,158,112	\$14,053,787	\$13,679,936	\$12,999,408	\$13,959,334	\$279,398
<b>% Change in Salaries from PY</b>	-13.46%	-18.09%	-2.66%	-4.97%	7.38%	

\*2012 was the first year of the Fiscal Office budget. Prior to 2012, fiscal functions were performed by the Recorder, Auditor, Clerk of Courts, and agencies that have been consolidated into Fiscal Office.

The increase in staffing includes 14 staff for the expanded Microfilm Center which will be included in the cost allocation plan, four staff transfers from the Dept. of Information Technology, and three staff for Consumer Protection.

**2013 Third Quarter Update and Budget Performance**

- o Overall the Fiscal Office is projected to end the year with a budget surplus of \$3,421,895. Of this amount \$1.8M is due to staff attrition, largely in the Operations division. The original budget included \$300,000 for implementation of the new real property tax system, but that is now slated to start in 2014. Another \$300,000 of surplus is due to the original high estimated residual expenses from the 2012 reappraisal, \$200,000 is from savings in the tax bill mailing, \$200,000 is from lower expenses for conducting tax liens, and \$400,000 is from lower estimated space maintenance costs.
- o The Operations division had a budget increase of \$443,000 for expenses related to the expansion of the Microfilm Center (R2013-0118). Of this, \$280,000 covers the one-time purchase of scanning equipment, and the annualized personnel impact of the additional staff will be \$326,000 per year. The appropriation was increased an additional \$100,000 for the Office of Procurement and Diversity for the Disparity Study (R2013-0217), which is estimated to total \$250,000. Another \$200,000 was appropriated (R2013-0175) to accommodate the increase in the County supplies contract as more departments are buying goods from the consolidated contract. The Financial Reporting division has estimated expenses of over \$1 million for two years of state audits to bring the audits current; future year expenses are estimated to decline in this line.
- o The third and fourth quarters have seen more staff realignments within the Operations division, but these will not affect the overall budget. The Bureau of Title Administration will have adjustments in its lease and space maintenance expenses due to office relocations and the sale/lease-back of one of its branches.

**Key Performance Measures**

<i>Measure</i>	<i>2012 Actual</i>	<i>2013 Estimate</i>	<i>2014-2015 Target</i>
Budget accuracy 3 <sup>rd</sup> quarter projections	1%	3%	2%
Customer Service calls handled without transfer	NA	30%	50%
Dog Tags Processed Electronically	0	19,150	21,150
Tax Delinquency Rate	21.4%	25.0%	20.0%

**Other Considerations for the 2014-2015 Budget**

The Fiscal Office is pursuing technology investments estimated at \$9.0 million over three years to improve performance including upgrades to the real property tax system split evenly among the General Fund, Delinquent Real Estate Tax Assessment, and Real Estate Assessment fund. The Fiscal Office also plans to procure an ERP (Enterprise Resource Planning) system which will increase efficiency countywide. This is included in the capital improvement plan.

The Fiscal Office is considering purchasing a pictometry system using Real Estate Assessment funds. Pictometry would provide additional and visual data on every parcel in the county. This would enhance the information available through the Department of Information Technology's geographic information system (GIS) and would assist with appraisals as well as the Board of Revision. The Treasury is also assessing the benefit of installing self-serve kiosks that would allow residents to easily and conveniently pay tax and other county bills and fees. The pictometry system and self-serve kiosks are not included in the budget, but are topics of discussion for the upcoming biennium.

**Board of Revision**

	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$0	\$10,000	\$10,000	\$0	\$0	(\$10,000)	\$0	\$0	\$204
All Funds	\$4,311,217	\$4,947,829	\$4,581,163	\$366,666	\$4,532,935	(\$414,895)	\$0	\$4,532,935	\$4,338,741
FTEs	40	44	50	-6	45	1	0	45	45

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The Cuyahoga County Board of Revision is a quasi-judicial body charged with the responsibility of hearing complaints as to the valuation of real property within the county for the current tax year.

**Where \$ Come From / How \$ is Spent**

- The Board of Revision receives all of its funding from the Real Estate Assessment fund, and prior to 2011 received funding from the General Fund. All of the appropriation in this budget funds the activities of the Board of Revision.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	\$ -	
Personal Services	29,239	Reduce one board in late 2014
Contracts / Client Services	(7,883)	Transcription services have decreased
Controlled Services	(185,441)	Partial year space maintenance decrease
Other Operating	(366,251)	Did not purchase certified mail envelopes in 2013 - \$300,000
<b>Total Operating Expenditures</b>	\$ (414,895)	

**2014-2015 Budget Overview**

The Board of Revision had been understaffed prior to 2012 and was in need of technology investments to work through the backlog of cases that were in disarray. The 2014-2015 budget maintains the higher staffing level and continues some of the consulting expenses to improve the case management system, but does not include some one-time technology purchases that occurred in 2013. The number of boards is expected to decline at the end of 2014 after the Board of Revision has worked through the appeals that resulted from the 2012 sexennial reappraisal.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**

There are no targeted budget reductions, but the 2014 base budget included a reduction in the number of boards from seven to six in the middle of 2014, which is expected to be accomplished through attrition. Each board has salary expenses of approximately \$189,000 per year plus benefits. By late 2014, the Board of Revision expects to hear fewer cases after it has worked through the large number of appeals that resulted from the sexennial reappraisal following the downturn in the real estate market.

• **Approved Budget Adjustments**

The Board of Revision did not request any budget adjustments, however it would benefit from the purchase of pictometry to provide detailed and visual data on all properties in the county. This would reduce the amount of time spent researching each parcel. The Fiscal Office has proposed to invest in this technology.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	20	40	44	50	45	1
Total All Fund Salaries	\$1,964,378	\$2,189,446	\$2,379,738	\$2,423,891	\$2,273,008.00	\$ (106,730)
% Change in Salaries from PY	-8.50%	11.46%	8.69%	1.86%	-6.22%	na

**2013 Third Quarter Update and Budget Performance**

- Before one consolidated budget was established in 2011, the employees were paid from the budgets of the Treasury, Auditor, County Commissioners, and Board of Revision.
- The Board of Revision hired temporary employees throughout 2013 to organize its files. This was a non-recurring expense of approximately \$100,000 and added approximately six FTEs.
- During 2013, the Board of Revision purchased scanners and laptops to provide electronic files and reduce paper consumption. This involved one-time expenses in 2013 but should result in a decrease in administrative time and copy expenses going forward.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Percent of 19,555 cases resolved (tax year 2011)	100%	100%	100%
Percent of 15,656 Complaints Resolved (tax year 2012)	NA	61%	100%
Notify local Boards of Education by 5/1/2013 of complaints to adjust \$17,500 or more (per O.R.C.)	NA	100%	100%

**Other Considerations for the 2014-2015 Budget**

The Board of Revision has been challenged organize files and to provide documentation and transcriptions as required for cases that have been appealed from the Board of Revision. Once the files are organized and once the number of appeals stabilizes with the real estate market, the expenses of the Board of Revision may begin to moderate.

**Internal Audit**

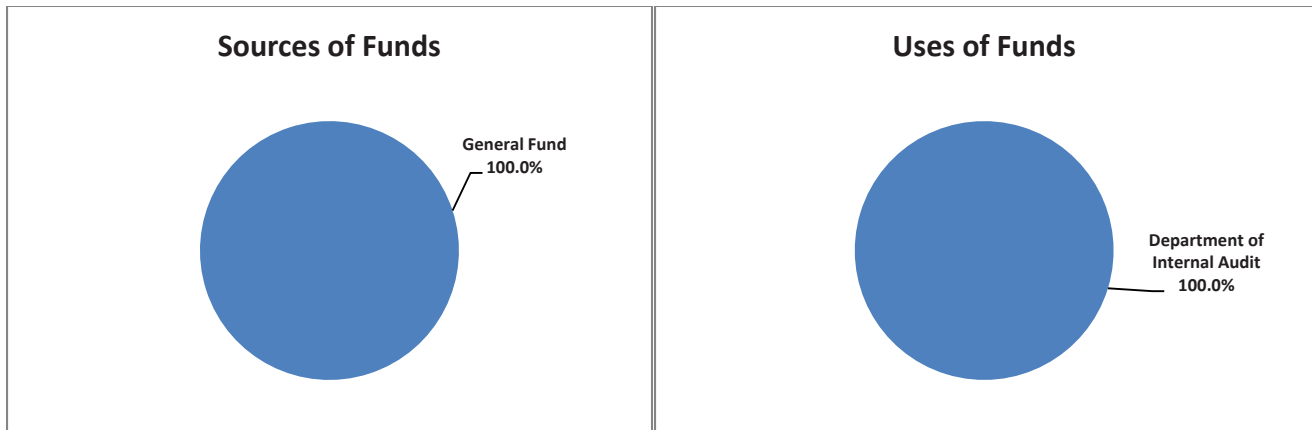
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$142,331	\$687,865	\$508,870	\$178,995	\$514,732	(\$173,133)	\$0	\$514,732	\$488,153
All Funds	\$142,331	\$687,865	\$508,870	\$178,995	\$514,732	(\$173,133)	\$0	\$514,732	\$488,153
FTEs	1	5	4	1	5	0	0	5	5

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

The objective of the Department of Internal Audit (DIA) is to assist members of the County, especially Senior Management and the Audit Committee, by furnishing them with analyses, recommendations, consulting, and information concerning the activities reviewed. The DIA will provide independent, objective assurance and consulting activities to improve management practices, identify operational improvements and reduce risk exposure. The DIA shall also examine and evaluate the adequacy and effectiveness of the County management's system of internal control.

**Where \$ Come From / How \$ is Spent**



- The sole source of funds for the Department of Internal Audit is the General Fund. In the future, The Department of Internal Audit will allocate the costs of audits to agency budgets pursuant to Cuyahoga County Charter §11.04(2). No revenue has been collected to date.
- The funds are used for the operations of the Department of Internal Audit.
- The Department is funded with 100% General Fund dollars.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	\$ -	DIA does not generate revenue at this time
Personal Services	32,188	Difference due to full staffing level
Contracts / Client Services	(140,997)	Difference due to lower than budgeted contract costs
Other Operating	(64,324)	Difference due to lower than budgeted controlled services and other operating
<b>Total Operating Expenditures</b>	\$ (173,133)	



**2014-2015 Budget Overview**

Operating expenditures are projected to more closely align with actual spending as costs normalize after formation of the Department in 2012. The Department will continue to incur controlled services costs through 2014 because of its interim move to the Cuyahoga County Justice Center. The DIA will move to the new County headquarters for 2015.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**

There are no targeted budget reductions for Internal Audit.

- **Approved Budget Adjustments**

Internal Audit submitted a budget request for consideration in which no action was taken for the recommended budget due to the independent nature of the Department. The request was made for an additional staff internal auditor in 2014. The projected personal services expense for this position was \$90,000 annually.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	0	1	5	5	5	0
Total All Fund Salaries	\$0	\$84,000	\$294,000	\$279,847	\$335,285	\$41,285
% Change in Salaries from PY	-	-	250.00%	-4.81%	19.81%	

**2013 Third Quarter Update and Budget Performance**

- The largest expense for the Department is personal services and benefits and the overall projected variance of \$178,995 is mostly due to the personnel line. The biennial budget provides funding for four full-time staff with a fifth employee starting in the fourth quarter. The personal services and benefits lines have a combined projected surplus of \$47,900 which is 11 percent of budget. The contracts and professional services and the other operating lines have large surpluses because the appropriation levels were established before the office became operational. Included in the 2013 contracts and professional services projection are a \$40,000 purchase of internal audit software and a \$36,000 purchase of data analytics software, both of which will require some ongoing maintenance expenditures in future years. The controlled services line has a projected surplus of 67 percent based on the Department's first year of space maintenance charges that occurred in 2012.
- The Department did not have any mid-year budget amendments.

**Key Performance Measures**

<i>Measure</i>	<i>2012 Actual</i>	<i>2013 Estimate</i>	<i>2014-2015 Target</i>
Audits released	1	3	4
Audit follow-ups conducted	N/A	1	3
CountyStat reviews	N/A	17	20

**Other Considerations for the 2014-2015 Budget**

A proposed Charter Amendment would revise Article XI – Internal Auditing to require the Executive to appoint a qualified and independent entity to conduct a performance audit of the County’s justice system every five years. If the performance audit expenses are to be paid from the Department of Internal Audit budget, this would require significant appropriation. Additionally, if the Department of Internal Audit would have the responsibility to coordinate or manage the audit, this would require additional staff time.

The Internal Audit Department will continue to refine its organizational structure in 2014 and 2015.

**Human Resources**

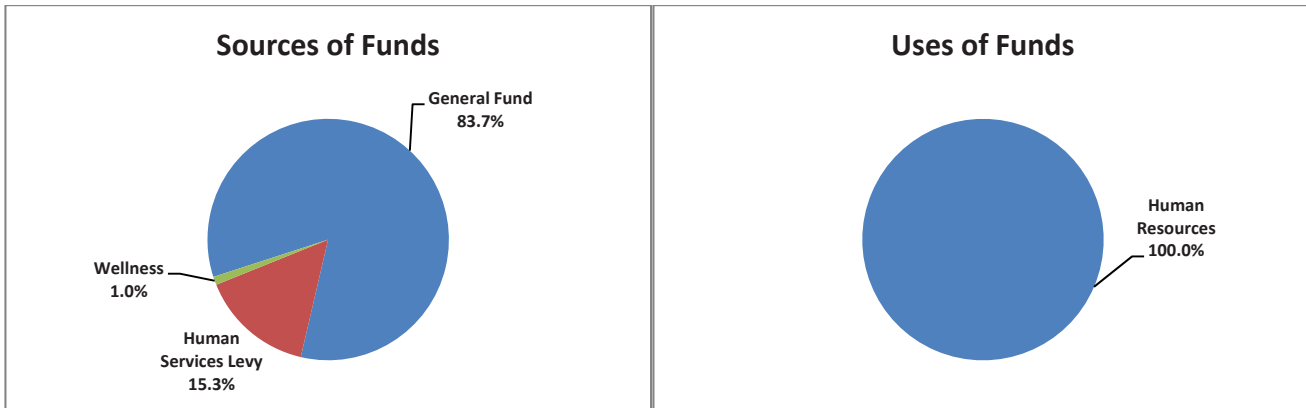
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$4,007,350	\$3,967,836	\$3,555,792	\$412,044	\$3,832,583	(\$135,253)	\$0	\$3,832,583	\$3,768,018
All Funds	\$4,739,556	\$4,793,980	\$4,310,863	\$483,117	\$4,581,377	(\$212,603)	\$0	\$4,581,377	\$4,520,110
FTEs	45	54	56	-2	60	6	0	60	60

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

To recruit and maintain the most qualified and motivated workforce, serving the public in an effective manner and to foster a work environment that promotes equal opportunity, dignity, and respect and encourages individuals to reach their maximum potential.

**Where \$ Come From / How \$ is Spent**



- The Human Resources Department's main source of funds is the General Fund but eleven staff provide services to the human services departments and are paid from the Health and Human Services Levy. The Wellness Fund receives limited revenues from flu shots and reimbursements.
- The Department uses all funds for the operation of the human resource function, which includes recruitment and retention, personnel services, and employee relations services (including the Americans with Disabilities Act, the Family Medical Leave Act, workers' compensation, unemployment compensation, and equal employment opportunities).

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	\$ -	No change
Personal Services	(65,704)	Difference due to filling staff vacancies
Contracts / Client Services	(73,777)	Difference due to transfer of information technology contracts
Other Operating	(73,122)	Difference due to primarily to lower space maintenance costs
<b>Total Operating Expenditures</b>	\$ (212,603)	

**2014-2015 Budget Overview**

The Department requested the restoration of the \$133,000 personal services appropriation that was reduced in the 2013 budget update, based on lower than projections (R2013-0118). Additional appropriation of \$10,000 for employee training and staff development was approved in August (R2013-0175). The Employment and Labor Relations staff will be enrolled in arbitration training to improve negotiation skills. A Recruitment and Retention employee will attend work flow analysis training. The remaining funds will pay entry fees at job fairs for the Recruitment and Retention Unit.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
The Human Resources Department is not impacted by targeted budget reductions.
- **Approved Budget Adjustments**  
The Department did not budget requests for consideration.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	34	45	54	56	60	6
Total All Fund Salaries	\$1,850,372	\$2,402,763	\$3,167,602	\$2,852,584	\$3,071,349	(\$96,253)
% Change in Salaries from PY	28.74%	29.85%	31.83%	-9.94%	7.67%	na

**2013 Third Quarter Update and Budget Performance**

- The third quarter budget variance erroneously shows a surplus of \$483,117, but \$320,588 of this amount is a double-counting of appropriation adjustments that have already occurred. The true budgeted variance is \$162,529. The variances are due mostly to lower contracts and space maintenance costs. Although the wellness fund is showing a \$12,000 surplus, this may be lessened as the health and wellness unit will hold their annual Wellness Fair and flu shot program during the second-half of 2013 and actual costs are unknown at this time.
- The Department had no post mid-year budget amendments.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Average time to complete investigations	59 days	30 days	30 days
Time to hire within 2 – 3 months	N/A	2 – 3 months	61 – 90 days
Expand Vitality Wellness utilization	20%	50%	65%

**Other Considerations for the 2014-2015 Budget**

The Department continues the process of aligning staff skill sets with job classification. This process may require adjustments to individual salaries and job classifications, affecting the amount of personal services expenditures in future appropriations.

Management seeks to attract and retain highly qualified human resources employees and will assess on an ongoing basis the Department's staff development needs.

The Department will continue its regionalization efforts by offering human resource management services to non-County entities. As these expanded services are contracted staffing levels of the Department may need to be adjusted accordingly.

**Employee Health and Wellness**

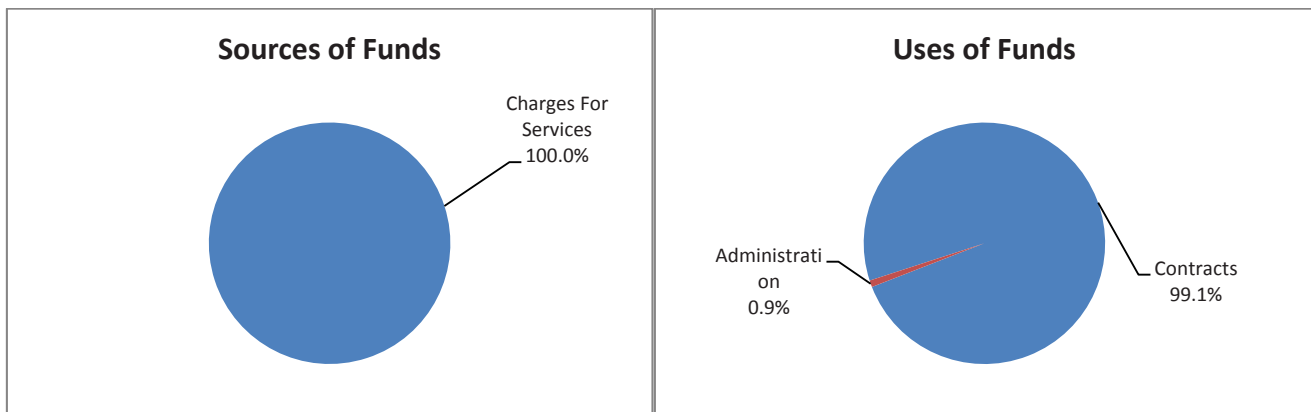
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
All Funds	\$82,802,488	\$83,558,221	\$72,404,820	\$11,153,401	\$88,441,928	\$4,883,707	\$0	\$88,441,928	\$91,075,135
FTEs	6	6	6	0	7	1	0	7	7

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

To administer healthcare benefits for approximately 7,000 employees and their eligible dependents covering all County agencies except for the Board of Health. These benefits will be administered accurately, timely, non-discriminatory and as cost effectively as possible.

**Where \$ Come From / How \$ is Spent**



- Base employee healthcare expense and revenue are assumed to show no growth in 2014 and 3% growth in 2015. Benefits for the core group of employees are assumed to be flat in 2014 because claims expense in 2013 are show little to no growth due to co-insurance, copays, deductibles and migration of employees to the Metrohealth option which is less expensive to the County.
- The Benefits office will offer the same healthcare options as it did two years ago. Under self insurance, the Office will offer United Healthcare, Metrohealth select, Medical Mutual and CVS prescription drug services. Under regular insurance, the County will offer Kaiser. The County also offers vision, dental and life insurance plans under regular insurance.
- The \$4.8 million increase in County healthcare costs from 2013 to 2014 relects the addition of enrollees from the the Board of Developmental Disabilities. In 2013, the County started offering benefits to the Board as part of its initiative to extend healthcare to municipalities and other entities as part of regionalization. The Board will benefit from the economies of scale received due to its inclusion in the much larger County system.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	<b>\$ (8,618,769)</b>	Overstated in the 2013 budget.
Personal Services	92,804	Savings achieved despite the addition of one employee
Contracts / Client Services	4,802,522	Reflects the inclusion of BODD to the County's health plan.
Other Operating	(11,619)	Lower administrative expenses
<b>Total Operating Expenditures</b>	<b>\$ 4,883,707</b>	

**2014-2015 Budget Overview**

The increase in contractual services of \$4.8 million reflects the addition of the Board of Developmental Disabilities' insurance cost to the County's healthcare costs.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
No targeted Budget Reductions were requested in this budget.
- **Approved Budget Adjustments**  
No approved Budget Adjustments were requested by the Benefits office.

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	6	6	6	6	7	1
Total All Fund Salaries	\$310,275	\$328,687	\$324,112	\$320,249	\$351,951	\$27,839
% Change in Salaries from PY	0.00%	5.93%	-1.39%	-1.19%	9.90%	na

**2013 Third Quarter Update and Budget Performance**

- 3<sup>rd</sup> Quarter projections for Employee Health and Wellness are understated. Claims for self-insurance were reflected in the projection while regular insurance was not represented.
- The budget shows an increase over the 3<sup>rd</sup> quarter projection to accurately appropriate expenditures for healthcare plans in 2014, including the addition of Board of Developmental Disability members.

**Key Performance Measures**

Measure	2012 Actual	2013 Estimate	2014-2015 Target
Maximize employees selecting Metrohealth plans	1,853	2,390	2,500
Defaults from web-based open enrollment portal	175	200	250
Savings realized by eliminating dependents through audits	15	0	30
Employees opting out of County medical coverage	215	170	100

**Human Resources Commission**

	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$293,525	\$508,800	\$439,961	\$68,839	\$430,841	(\$77,959)	\$0	\$430,841	\$434,156
FTEs	2	2	3	-1	3	1	0	3	3

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

Pursuant to Section 9.01 of the Cuyahoga County Charter, Cuyahoga County established a Human Resource Commission. This three-member commission is responsible for administering, for and in cooperation with the officers, agencies, boards and commission of the County, and efficient and economical system for the employment of persons in the public service of the County according to merit and fitness. The Human Resource Commission strives to eliminate unnecessary expense and duplication of effort, while ensuring that persons will be employed in the public service without discrimination on the basis of race, color, religion, sex, national origin, sexual orientation, disability, age or ancestry.

**Where \$ Come From / How \$ is Spent**

- o The Human Resources Commission (HRC) has three Commissioners, three staff, and contracts of approximately \$72,000 per year with consultants who serve as hearing officers to help adjudicate appeals.
- o In addition to the budget changes listed below, the controlled services line declined \$70,425 from 2013 because 1) IT expenses have been consolidated to the Department of Information Technology and 2) because the 2012/2013 budget for space maintenance was much higher than was needed.
- o The HRC receives General Fund appropriation.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
Personal Services	26,065	Full year impact of 2013 additional staff
Contracts / Client Services	(11,141)	Discontinuation of employee classification contract
Other Operating	(5,883)	Projected decrease in office supplies/training
Controlled Services	68,918	Initial budget for space maintenance
<b>Total Operating Expenditures</b>	<b>\$ 77,959</b>	

**2014-2015 Budget Overview**

A staff attorney was hired during 2013, and the 2014 budget includes the first full-year impact of the additional position. The attorney performs research and analysis on cases appealed to the HRC, which can reduce the amount of time and expenses for the consultants to spend on each case. The hearing officers may also see fewer appeals until the next reclassification or similar event occurs.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
NA
- **Approved Budget Adjustments**  
NA



**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	0	2	2	3	3	1
Total All Fund Salaries	\$45,463	\$156,771	\$318,992	\$242,059	\$257,181	(\$61,811)
% Change in Salaries from PY	0.00%	244.83%	103.48%	-24.12%	6.25%	na

**2013 Third Quarter Update and Budget Performance**

- The third quarter budget projection shows a small surplus in personal services, and a surplus of approximately \$62,000 due to controlled services. The HRC paid its space expenses through a sublease with the County Planning Commission, which was less than was budgeted for space maintenance.
- The projection includes \$30,000 for software development of a case management system. The HRC continues to work with the IT department to develop this program, as it will support on-going management and reporting of the HRC's appeal docket.
- The HRC has remained current adjudicating its appeals. The number of appeals has moderated following the adjudications of appeals that resulted from the reclassifications and layoffs that occurred in 2011 and 2012, although future plans for testing and pay equity may result in additional appeals to the HRC

**Key Performance Measures**

Measure	3 <sup>rd</sup> Quarter Actual	2013 Target	2013 Estimate
Percent of appeals filed in 2011 that are resolved	98%	100%	100%
Percent of appeals filed in 2012 that are resolved	96%	100%	100%
Percent of appeals filed in 2013 that are resolved	19%	100%	100%
Time between filing and hearing appeals	6.4 months	3.0 months	3.0 months

**Other Considerations for the 2014-2015 Budget**

The HRC made three requests to fund new initiatives which were not included in the recommended budget: 1) begin civil servant testing, 2) hire an Administrative Clerk, and 3) hire a consultant to make recommendations regarding equity study.

- 1) The Commission plans to implement Civil Service testing for classifications to better fulfill its Charter obligations where it deems such testing will complement the efforts of the Human Resources Department, to increase efficiencies in recruitment and selection, and to ensure hiring based on merit and fitness. This program is designed to supplement efficiencies in hiring practices and to reduce costs of bad hires, including recruitment, selection and retraining costs, in addition to losses in productivity that arise when positions remain vacant. The request is \$79,500 for 2014 and \$102,700 for 2015 and includes the hiring of a Personnel Testing Administrator and computer hardware and software for

testing and scoring. The additional expenses could be partially offset by the implementation of a fee for the civil servant tests. The service could be offered outside Cuyahoga County as a regional service.

- 2) The Commission received administrative support from the Cuyahoga County Planning Commission when they shared space. The Commission requests to hire an Administrative Clerk to replace the administrative support and to assist in Civil Servant testing. The request is \$21,250 in 2014 and \$42,075 in 2015 and beyond.
- 3) The Human Resource Commission (HRC) requests \$50,000 to engage with a consultant in 2014 to address pay equity for like positions in the County's organizational structure. The County began to address pay equity with an initial step of analyzing work performed by employees who worked for former elected officials' offices and assigning these employees to proper classifications. The County implemented a strategy which placed employees in an appropriate pay band, but did not complete the assessment of ensuring that pay equity was achieved by placing employees in an equitable step in the applicable pay range. The proposed study will complete the work that was begun by the previous consultant in 2011 and 2012.

**Inspector General**

	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$749,272	\$994,498	\$832,022	\$162,476	\$872,090	(\$122,408)	\$0	\$872,090	\$771,715
All Funds	\$749,272	\$994,498	\$832,022	\$162,476	\$872,090	(\$122,408)	\$0	\$872,090	\$771,715
FTEs	6	8	8	0	8	0	0	8	8

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Mission Statement**

As the first Inspector General of Cuyahoga County, I commit to you that if you report an allegation of wrongdoing to my Agency it will be fully investigated and when appropriate a referral for further governmental intervention or internal discipline will be made. It is no longer business as usual in Cuyahoga County. This is about a change in the way we do business. We owe it to ourselves, to the taxpayers and to the residents of the county to engage in business practices of the highest ethical standards.

**Where \$ Come From / How \$ is Spent**

- o The largest portion of the budget goes to personnel followed by the contractual services line that provides appropriation for an investigator and case management software maintenance.
- o The Inspector General receives General Fund appropriation.
- o The Inspector General collects revenues for vendor ethics training fees. The annual budget for the revenues is \$19,920. The revenues have not been designated for a particular purpose.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	\$ -	Fees for vendor ethics training
Personal Services	(115,093)	Unfilled vacancies
Contracts / Client Services	(1,783)	Decreased case management maintenance expense
Other Operating	(5,532)	Decreased printing and postage
<b>Total Operating Expenditures</b>	\$ (122,408)	

**2014-2015 Budget Overview**

The 2012/2013 budget was established at the onset of the establishment of the Office, and the actual expenses for personal services have been lower than was budgeted. The 2014/2015 recommended budget reduces the appropriation for personal services from the prior biennium based on 2013 staffing level.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
NA
- **Approved Budget Adjustments**  
NA

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	2	6	8	8	8	0
Total All Fund Salaries	\$180,330	\$406,543	\$625,975	\$482,122	\$ 509,264	(\$116,711)
% Change in Salaries from PY	NA	125.44%	53.98%	-22.98%	5.63%	na

**2013 Third Quarter Update and Budget Performance**

- During 2013, the Inspector General has investigated mal or misfeasance by employees including falsifying timesheets, accessing and sometimes sharing confidential case information, and submitting falsified records to assist friends/family to obtain overpayments of public benefits. The Inspector General refers cases to the Prosecutor and Internal Auditing as appropriate.
- The personal services line is projected to finish 2013 with a surplus of approximately \$161,000 resulting from unfilled vacancies.
- A third quarter transfer of \$1,800 from other operating to capital outlay provided funding for the purchase of a computer (R2013-0186).

**Key Performance Measures**

Measure	2012 Actual	2013 through Oct. 9	2014-2015 Target
Initiated investigations		62	70
Prosecutor referrals		5	7
Discipline referrals		22	27

**Other Considerations for the 2014-2015 Budget**

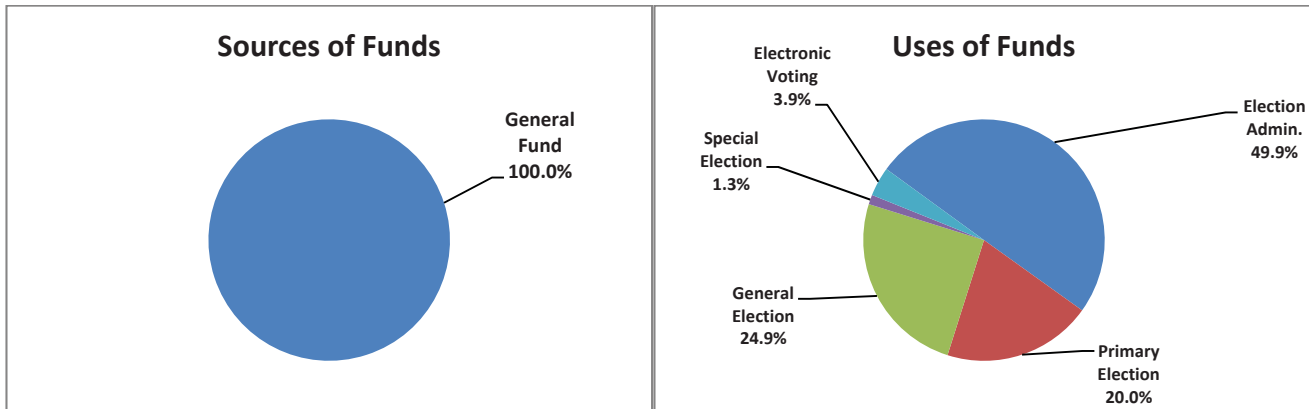
The Inspector General performs ethics training and registration for contractors and lobbyists doing business with the County. Inspector General is working with the Dept. of Information Technology to develop a web-based contractor and lobbyist ethics training program as an alternative to attending the live training. They are also considering automating other parts of the contractor and lobbyist registration online.

**Board of Elections**

	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$17,461,132	\$16,148,444	\$14,330,964	\$1,817,480	\$17,068,271	\$919,827	\$0	\$17,068,271	\$15,194,984
FTEs	170	130	117	13	151	21	0	151	151

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Where \$ Come From / How \$ is Spent**



- The Board of Elections is entirely supported by the General Fund. In odd-numbered election years, expenses for any ballot issues that are not State- or County-wide are prorated and charged to the appropriate political subdivision and collected the following year. Cities are also charged for local special elections. In even-numbered election years, the County covers the cost of primary and general elections.
- In addition to conducting all elections as prescribed by law, the Board of Elections conducts voter awareness and registration drives, continually updates voter registration records, processes absent voter applications and candidate petitions, and maintains financial reports of candidates, officeholders, and political organizations. The Board also recruits, hires, and trains poll workers and designs the ballot pages, and ensures accuracy of all ballot language. Lastly, the Board informs voters of elections results via the Board's website and the media.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	\$ -	Description of difference
Personal Services	329,296	Description of difference
Contracts / Client Services	493,637	2014 original estimate for poll workers Primary election expenses lower than original estimate
Other Operating	96,894	Lower postage, printing, and supplies expenses
<b>Total Operating Expenditures</b>	\$ <b>919,827</b>	

**2014-2015 Budget Overview**

The Executive's recommended budget increases from the 2013 budget by \$1.0 million to provide for additional poll worker, printing, and other higher expenses necessary in a congressional election year. This increase also includes computer replacements and other information technology and equipment expenses.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**  
The Board did not receive any budget reductions.
  
- **Approved Budget Adjustments**  
The Board did not submit any additional budget adjustments for 2014-2015

**Staffing Levels**

Divisions	2011 Actual	2012 Actual	2013 Budget	2013 Estimate	2014 Budget	2013-2014 Change
Total All Fund FTEs	125	170	130	117	151	21
Total All Fund Salaries	\$4,878,419	\$5,839,330	\$5,385,447	\$5,280,504	\$5,722,513	\$337,066
% Change in Salaries from PY	0.00%	19.70%	-7.77%	-1.95%	8.37%	

**2013 Third Quarter Update and Budget Performance**

- The projected expenditures of \$14,330,964 in 2013 yield a budget surplus of \$1,817,480, which is 11.3% of the budgeted level. Of this variance \$1.1 million is due to lower expenditures for the primary election. The rest of the surplus is from lower space maintenance charges (\$215,000) and various categories in the administration budget (\$173,000), lower expenses for the general election (\$172,000), and lower needs for the special elections (\$86,000). The budget assumed a larger number of issues and polling places required.
  
- There were no budget revisions for the Board of Elections after the midyear review.

**Key Performance Measures**

**OBM awaits the updated performance measures.**

**Other Considerations for the 2014-2015 Budget**

The Board of Elections has identified two capital needs that may be considered in the 2014 capital plan update. One is the purchase of electronic poll books worth \$2.0 million. Electronic poll books will allow elections officials to review and process voter information during elections. These devices will be used in place of paper-based poll books to perform voter lookup, verification, identification, precinct assignment, ballot assignment, voter history update and other functions such as name change, address change, and redirection of voters to correct voting location. The Board of Elections believes that electronic poll books will create a more efficient voting process for residents and will result in long-term cost savings for the county.

The Board of Elections also plans to purchase five electronic scanners to decrease the time it takes to count ballots and increase the efficiency and accuracy of ballot counting. These machines will be upgrades to the current scanners owned by the Board, which are becoming obsolete making them more difficult and expensive to operate and repair.

**Miscellaneous Obligations**

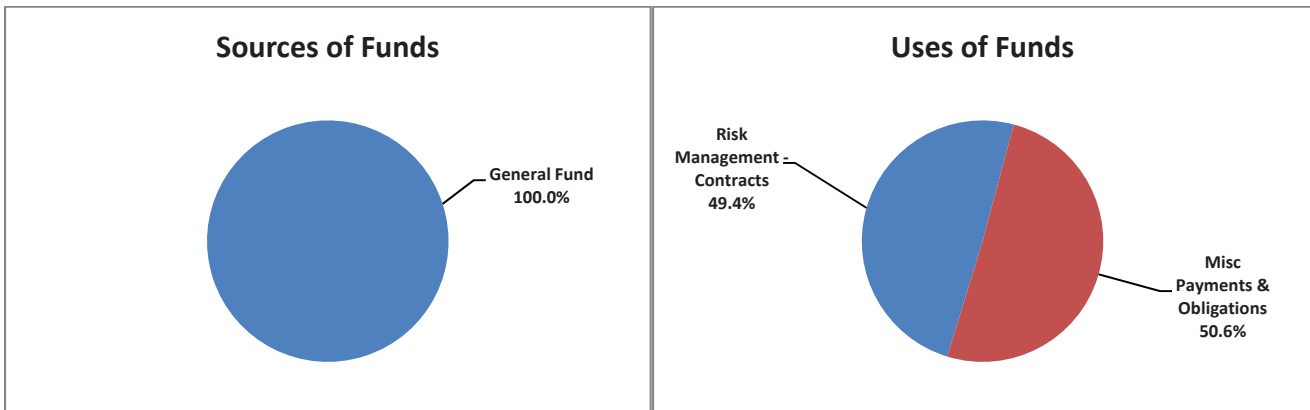
	2012 Actual	2013 Current Budget *	2013 Q3 Projection	2013 Q3 Variance	2014 Base Budget	2013 -2014 Change	2014 Recommended Adjustments	2014 Recommended Budget	2015 Recommended Budget
General Fund	\$1,407,950	\$5,326,215	\$3,864,089	\$1,462,126	\$2,123,246	(\$3,202,969)	\$0	\$2,123,246	\$2,139,719
All Funds	\$1,407,950	\$5,326,215	\$3,864,089	\$1,462,126	\$2,123,246	(\$3,202,969)	\$0	\$2,123,246	\$2,139,719

\* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Description**

Miscellaneous Obligations captures expenses that are not specific to an operating division of the County.

**Where \$ Come From / How \$ is Spent**



- Miscellaneous obligations and payments are entirely supported by the General Fund.
- Two main areas are identified as risk management contracts and all other obligations such as county-wide memberships, pass-through reimbursement to the City of Cleveland from the State Public Defenders Office and debt service payments.

Budget Line/Purpose	2013-2014 Changes	Description of Recommended Update
<b>Operating Revenue</b>	\$ -	
Personal Services	-	
Contracts / Client Services	894,457	Increase for risk management contracts
Other Operating	(4,097,426)	Decrease for one-time IT capital and enterprise software projects
<b>Total Operating Expenditures</b>	\$ (3,202,969)	

**2014-2015 Budget Overview**

Contracts included in 2014 are for County-wide risk management insurance that was previously captured in Public Works. The decrease in other operating reflects the one-time information technology capital account and enterprise software projects in 2013.

**Recommended Budget Adjustments**

- **Targeted Budget Reductions**

There are no targeted budget reductions.

- **Approved Budget Adjustments**

There are no budget adjustments.

**2013 Third Quarter Update and Budget Performance**

- The 3<sup>rd</sup> quarter projection surplus is attributed to the capital purchases for the Information Services one-time capital project that were encumbered but not spent in 2013 but will be carried over into 2014.



## **Section VII**

### **Capital Plan & Debt Management Overview**

## Capital Improvement Plan Overview

The construction, maintenance and repair of roads and bridges, wastewater treatment facilities and lines, and public buildings and investment in information technology are important for the provision of effective and efficient services. To assure that this infrastructure is well maintained, the County prepares a five year capital plan for each major infrastructure area. The capital improvement budget involves planning for the long term maintenance of capital assets and investing in equipment and technology.

The County's major capital projects and investments are expensive, have a significant useful life, and often require more than one year constructing or completing. The County must allocate various resources among many areas, and it is through this planning effort that all capital assets and investments are done wisely. The County's capital plan ties together a variety of internal and external infrastructure needs with financial resources, allowing every dollar to be maximized and leveraged. This ensures the maximum useful life for assets, and the appropriate financing method for individual projects.

The proposed Capital Improvements Plan for 2014-2018 totals \$824.4 million over the five year plan horizon. As project plans and funding are finalized project work or investments are initiated. Unlike the operating budget the projects in the CIP are requested and budgetary authority is granted on an incremental basis. The project estimates in summary are presented on a cash basis based on the expected timing of expenditures.

### 2014-2018 Capital Improvement Plan Summary

Project Group	2014 Estimate	2015 Estimate	2016 Estimate	2017 Estimate	2018 Estimate	Total 2014-2018 CIP
Building Improvements	193,991,000	131,250,000	43,800,000	13,800,000	8,800,000	<b>391,641,000</b>
Road & Bridge	90,144,758	87,631,982	67,144,298	32,826,500	14,779,800	<b>292,527,338</b>
Sanitary Engineer	19,844,206	15,882,050	4,365,000	3,400,000	3,400,000	<b>46,891,256</b>
County Airport	1,024,444	17,591,956	3,592,197	10,544,444	13,101,466	<b>45,854,507</b>
Information Technology	22,604,345	14,065,172	3,528,547	3,240,109	4,049,297	<b>47,487,470</b>
<b>Total CIP Expenditures</b>	<b>327,608,753</b>	<b>266,421,160</b>	<b>122,430,042</b>	<b>63,811,053</b>	<b>44,130,563</b>	<b>824,401,571</b>

The capital plan is a dynamic process as priorities change and projects shift from year to year, since capital planning is a detailed process, often requiring a long period for projects to move from design to completion. Capital projects are classified by program categories to highlight functional improvements. There are five program categories (segments) for the County's capital assets:

**Road & Bridge Projects:** \$292.5 million requested for planned investments in transportation infrastructure and construction, maintenance and repair of roads and bridges within the County under the direction of Department of Public Works – Engineer. Major projects include the rehabilitation of East 105<sup>th</sup> from Quincy to Chester (\$47.7 million), resurfacing of Pleasant Valley/Bagley Rd. (\$24.9 million) and the construction of Phase IV of the towpath (\$23.7 million).

**County Airport:** \$45.8 million is planned for maintenance and improvements of the buildings, runways and

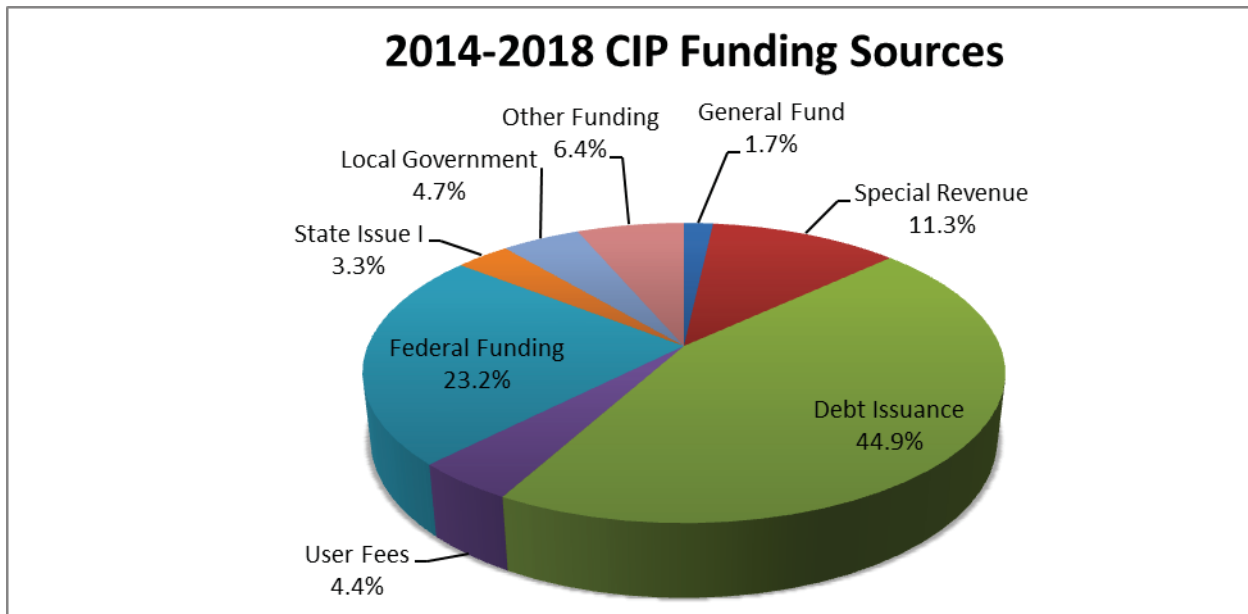
equipment at the County Airport in Richmond Heights. Over 94% (\$42.9 million) of the CIP will be invested in runway/taxiway improvements over the next five years.

**Sanitary Sewers:** \$46.9 million is planned for construction, maintenance and repair and relining of sewers, pump stations and wastewater treatment facilities in the County sewer districts that are operated by the Department of Public Works – Sanitary Engineer. Major improvements include investment in sewer relining county wide (estimated to be \$3.0 million per year, \$15.0 million total) as well improvements in pump stations and sewers for the Columbia Rd. and Barton Rd. sewer systems (\$11.0 million combined).

**Building Improvements:** \$391.6 million is planned for construction, rehabilitation, maintenance and repair of County owned buildings and properties managed the Department of Public Works - Central Services. Major projects include the New County Hotel project (\$266.0 million), the renovation of the Justice Center (\$40.0 million) and tenant improvement costs associated with the new County headquarters building (\$26.4 million).

**Information Technology:** \$47.5 million is identified for investments in County-wide data and network infrastructure, telecommunications equipment and information systems and applications.

Funding for the \$824.4 million capital improvement program comes from a number of different sources. Local revenues include the General Fund; Special Levy and Special Revenue Funds with earmarked dollars; User Fees for projects benefit the users; local share from municipalities and debt financing that allocates costs over the project’s useful life. The majority of funding in the proposed 2014-2018 Capital Improvements plan is from Debt Issuance (44.9%) tied to funding for new buildings and building upgrades.



Project funding is often linked to the respective operating budgets of the County. The local match for Road and Bridge projects includes the transfer of auto title fees collected in the Engineer Fund. Annual debt service payments for bonds issued for building and information technology investments is carved out of general fund property tax collections. The construction of new buildings and upgrades to facilities may also require additional ongoing operating expenses or be instrumental in lowering maintenance costs.

A detailed accounting of all project requests in the 2014-2018 Capital Improvements Plan as well as information on project categories and descriptions are presented in a separate project summary reports in the following

section.

**2014-2018 Capital Improvement Plan (CIP)  
Summary of Facilities Capital Projects**

<b>Project</b>	<b>2014 Estimate</b>	<b>2015 Estimate</b>	<b>2016 Estimate</b>	<b>2017 Estimate</b>	<b>2018 Estimate</b>	<b>Total 2014-2018 CIP</b>
New County Hotel	\$136,000,000	\$100,000,000	\$30,000,000	\$0	\$0	\$266,000,000
JC Court Tower Rhab Phase I	0	15,000,000	10,000,000	10,000,000	5,000,000	40,000,000
Building Consolidation Improvements	26,370,000	0	0	0	0	26,370,000
Relocate IT Operations	10,000,000	7,400,000	0	0	0	17,400,000
Countywide Painting	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
New Archives Leasehold Improvements	6,000,000	0	0	0	0	6,000,000
HPG Rhab/Repairs Phase II	1,000,000	3,800,000	0	0	0	4,800,000
Architectural / Engineering	800,000	800,000	800,000	800,000	800,000	4,000,000
Medical Examiner Regional Crime Lab Build-Out	2,700,000	0	0	0	0	2,700,000
Justice Center Facilities Improvements	2,000,000	0	0	0	0	2,000,000
Emergency Operations Center Data Center	250,000	1,250,000	0	0	0	1,500,000
Interim Headquarters	1,345,000	0	0	0	0	1,345,000
ADA upgrades per federal Guidelines	1,100,000	0	0	0	0	1,100,000
Elevator Renovation	906,000	0	0	0	0	906,000
Justice Center Rehab of 120 and CPU	905,000	0	0	0	0	905,000
Juvenile Public Defenders Office Relocation	470,000	0	0	0	0	470,000
Sheriff Vehicles	380,000	0	0	0	0	380,000
Sheriff Firing Range	250,000	0	0	0	0	250,000
HPG - Health & Safety Critical Repairs	200,000	0	0	0	0	200,000
2010 Airport Roof Repair	175,000	0	0	0	0	175,000
Justice Center P-1 Pre-Booking	140,000	0	0	0	0	140,000
<b>Total</b>	<b>\$193,991,000</b>	<b>\$131,250,000</b>	<b>\$43,800,000</b>	<b>\$13,800,000</b>	<b>\$8,800,000</b>	<b>\$391,641,000</b>

2014-2018 Capital Improvement Plan  
Summary of Road and Bridge Projects

Project	2014	2015	2016	2017	2018	Total
	Estimate	Estimate	Estimate	Estimate	Estimate	2014-2018 CIP
East 105th Quincy to Chester	\$1,603,893	\$23,841,491	\$22,237,598	\$0	\$0	\$47,682,982
Pleasant Valley/Bagley Road	12,438,000	12,438,000	0	0	0	24,876,000
Towpath Phase IV	1,096,000	1,500,000	11,300,000	9,800,000	0	23,696,000
Stearns Road Grad Separation	1,828,510	6,467,500	5,217,500	0	0	13,513,510
Rockside Rd. Bridges No 3.32 & 3.23	724,212	0	37,500	6,037,500	6,000,000	12,799,212
Highland Road bridge No 156	6,020,000	6,020,000	0	0	0	12,040,000
Misc. Engineering Contracts	3,600,000	1,500,000	2,100,000	2,100,000	2,100,000	11,400,000
Warrensville Ctr / Shaker / Van Aken	7,046,695	4,047,903	0	0	0	11,094,598
Towpath Trail - Phase I	300,000	0	0	4,150,000	4,150,000	8,600,000
Sprague Road Webster to York	350,000	3,727,500	3,377,500	0	0	7,455,000
Towpath Trail Phase III	1,000,000	3,000,000	3,000,000	0	0	7,000,000
Turney Rd. Sladden to Hathaway	193,005	2,900,000	2,900,000	0	0	5,993,005
West 130th St. Resurfacing	300,000	2,500,000	2,500,000	0	0	5,300,000
Rockside Rd. Phase II	5,244,508	0	0	0	0	5,244,508
Hillard Road Bridge	1,364,815	1,250,000	0	1,050,000	1,050,000	4,714,815
Barrett Road / Spafford Rd.	2,250,000	2,250,000	0	0	0	4,500,000
Ridge Road I 480 to Memphis	4,179,407	0	0	0	0	4,179,407
Mayfield Rd.	1,944,113	1,944,113	0	0	0	3,888,226
North Main St. Bridge 00.12	250,000	0	1,234,200	1,524,000	289,800	3,298,000
Taylor Road - Euclid to E Cleve	3,114,114	0	0	0	0	3,114,114
Emery Rd. Northfield to Merygold	72,421	1,500,000	1,500,000	0	0	3,072,421
Chagrin Blvd Resurfacing	1,500,000	1,500,000	0	0	0	3,000,000
Bridge Rehab Program	0	1,375,000	1,375,000	0	0	2,750,000
Bellaire Road Bridge No. 24	1,331,000	1,331,000	0	0	0	2,662,000
Snow Road	2,595,745	0	0	0	0	2,595,745
Madison Ave. to West 117th	1,145,975	1,145,975	0	0	0	2,291,950
Ontario & East 9th Resurfacing	2,024,859	0	0	0	0	2,024,859
Pleasant Valley 09.03, 09.35, 09.68	0	1,000,000	1,000,000	0	0	2,000,000
Bagley Rd. Bridge 03.45	862,500	862,500	0	0	0	1,725,000
Belvoir Blvd-Fairmont to Mayfield	1,716,500	0	0	0	0	1,716,500
Highland Road to Richmond	1,701,962	0	0	0	0	1,701,962
Pleasant Valley Rd - to Brecksville	1,307,000	0	0	0	0	1,307,000
Fulton Rd. Bridge	1,300,000	0	0	0	0	1,300,000
Egbert Rd. Walton Hills	1,268,468	0	0	0	0	1,268,468
East 105th/MLK Intersection	1,252,271	0	0	0	0	1,252,271
Sprague Rd - York to State	1,242,681	0	0	0	0	1,242,681
East 49th St. Bridge	607,500	607,500	0	0	0	1,215,000
Crossview Rd. to Rockside	605,000	605,000	0	0	0	1,210,000
Columbus Rd. Lift Bridge	998,053	0	0	0	0	998,053
Bridge Sidewalk Replacement Pgrm	963,603	0	0	0	0	963,603
County Administered Projects	250,000	250,000	125,000	125,000	125,000	875,000
Columbia Road to Lorain Ave	837,036	0	0	0	0	837,036
Solon Rd. to Solon CL	799,304	0	0	0	0	799,304
Huron Rd.	397,500	397,500	0	0	0	795,000
East Ridgewood Dr. To Crossview	385,000	385,000	0	0	0	770,000
Mastic Bridge 03.13	0	375,000	375,000	0	0	750,000
Warrensville Center Culvert 05.13	0	357,500	357,500	0	0	715,000
Columbus Rd to West 25th	672,818	0	0	0	0	672,818
Countywide Striping	611,150	0	0	0	0	611,150
Monticello Boulevard	499,175	0	0	0	0	499,175
Cochran / Carter Intersection	497,900	0	0	0	0	497,900
Riverview Rd. to Fitzwater	467,682	0	0	0	0	467,682
York Rd. Bennett to SR 82	467,681	0	0	0	0	467,681
West Grace Ave.	210,000	210,000	0	0	0	420,000
Boston Rd. Culvert 07.74	352,500	7,500	0	0	0	360,000
Harvard Avenue	325,000	0	0	0	0	325,000
Fairmount Blvd. Resurfacing	284,855	0	0	0	0	284,855
Countywide Crack Sealing	262,250	0	0	0	0	262,250
Eastland Rd. Culvert 00.53	187,500	7,500	0	0	0	195,000
Bridge Deck Sealing Program	133,933	0	0	0	0	133,933
Emery Rd. at I-271 Overpass	111,000	0	0	0	0	111,000
Riverview Rd. to just past Wies	95,500	0	0	0	0	95,500
Memphis Rd. Bridge 00.95	94,986	0	0	0	0	94,986
Lee Rd. Bridge 00.77	86,641	0	0	0	0	86,641
Veterans Memorial Lighting	80,000	0	0	0	0	80,000
Miles Rd. to Warrensville CL	75,000	0	0	0	0	75,000
Soil & Water-Storm Mgmt	15,000	15,000	15,000	15,000	15,000	75,000
Miller Rd. to Barr Rd.	65,000	0	0	0	0	65,000
Marks Rd. Culvert 1.03	61,010	0	0	0	0	61,010
Rockside Rd. Bridge 215	48,058	0	0	0	0	48,058
Cuyahoga River Tree Removal	21,559	0	0	0	0	21,559
Road Striping-Olmsted Twnshp	12,102	0	0	0	0	12,102
<b>Total</b>	<b>\$85,749,950</b>	<b>\$85,318,482</b>	<b>\$58,651,798</b>	<b>\$24,801,500</b>	<b>\$13,729,800</b>	<b>\$268,251,530</b>

**2014-2018 Capital Improvement Plan (CIP)  
Summary of Sanitary Engineer Projects**

<b>Project</b>	<b>2014 Estimate</b>	<b>2015 Estimate</b>	<b>2016 Estimate</b>	<b>2017 Estimate</b>	<b>2018 Estimate</b>	<b>Total 2014-2018 CIP</b>
Sewer Relining	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Columbia - Cook Rd.	3,502,050	3,502,050	0	0	0	7,004,100
Barton/Bronson/Cook	2,000,000	2,000,000	0	0	0	4,000,000
Sewer Lateral Repair	2,472,023	1,100,000	0	0	0	3,572,023
Sewer Maintenance Contract	1,835,345	1,000,000	0	0	0	2,835,345
Engineering Contract Various Locations	400,000	400,000	400,000	400,000	400,000	2,000,000
Sprague Rd. Pump Station	750,000	750,000	0	0	0	1,500,000
SCADA Contract	500,000	500,000	0	0	0	1,000,000
Lakeside Pump Station	500,000	500,000	0	0	0	1,000,000
Fitch Rd. Overpass to Cook	0	500,000	500,000	0	0	1,000,000
Bradford Pump Station	500,000	500,000	0	0	0	1,000,000
Broadrock Ct. & Old Rockside	432,000	432,000	0	0	0	864,000
Fitch Rd. to Olmsted Falls Mid. Schl.	0	365,000	365,000	0	0	730,000
Headwall Repair/Replacement	450,000	225,000	0	0	0	675,000
Designed SSO Elimination	250,000	250,000	0	0	0	500,000
Wallings Road Pump Station	500,000	0	0	0	0	500,000
West Sprague Rd. and PS	250,000	250,000	0	0	0	500,000
Repair & Storm Headwall Repair	150,000	150,000	0	0	0	300,000
Echo Hills Slope Repair	125,000	125,000	0	0	0	250,000
Suffolk Estates Pump Station	200,000	0	0	0	0	200,000
Wallingsford Road Sewer	72,000	108,000	0	0	0	180,000
Carriage Hill Pump Station - Elimination	177,500	0	0	0	0	177,500
Chippewa Creek Sewer Elimination	175,000	0	0	0	0	175,000
Broadview Rd. Drill Drop	161,495	0	0	0	0	161,495
Southern Est Drive Repair	75,000	75,000	0	0	0	150,000
Water Main Parma	100,000	50,000	0	0	0	150,000
Washington Park Catch Basin	150,000	0	0	0	0	150,000
East Royalton Rd. Culvert	132,500	0	0	0	0	132,500
Hemlock Falls Pump Station	125,000	0	0	0	0	125,000
North Court Storm and Slope	111,710	0	0	0	0	111,710
Day Dr. Water Main	106,000	0	0	0	0	106,000
Parkhaven Water Main	100,000	0	0	0	0	100,000
Meadow Ln. Storm and Slope	96,129	0	0	0	0	96,129
Highland Dr. Storm Culvert Repl.	87,500	0	0	0	0	87,500
Analytical Lab Service	82,500	0	0	0	0	82,500
Chippewa Rd. Storm and Slope	66,330	0	0	0	0	66,330
Highland Rd. Culvert Replacement	64,826	0	0	0	0	64,826
Chippewa Creek Sewer Repair	50,000	0	0	0	0	50,000
Greenbrook Pump Station Rehab.	46,800	0	0	0	0	46,800
Sludge Hauling	30,000	0	0	0	0	30,000
Washington Park & E. 43rd	17,500	0	0	0	0	17,500
<b>Total</b>	<b>\$19,844,208</b>	<b>\$15,782,050</b>	<b>\$4,265,000</b>	<b>\$3,400,000</b>	<b>\$3,400,000</b>	<b>\$46,691,258</b>

2014-2018 Capital Improvement Plan  
Summary of Airport Capital Projects

<b>Project</b>	<b>2014 Estimate</b>	<b>2015 Estimate</b>	<b>2016 Estimate</b>	<b>2017 Estimate</b>	<b>2018 Estimate</b>	<b>Total 2014-2018 CIP</b>
Runway Safety Area Improvement	0	3,100,000	0	8,000,000	10,752,022	21,852,022
Runway Rehabilitation 6/24	0	13,491,956	0	0	0	13,491,956
Aircraft Run-Up Enclosure	0	700,000	1,400,000	2,100,000	2,100,000	6,300,000
Taxiway Construction	0	0	1,342,197	0	0	1,342,197
Electrical Upgrade	300,000	300,000	300,000	0	0	900,000
Obstruction Removal	194,444	0	300,000	194,444	194,444	883,332
Aircraft Rescue & Fire Fightin	500,000	0	0	0	0	500,000
Airport Fencing	0	0	250,000	250,000	0	500,000
John Deere Tractor	0	0	0	0	55,000	55,000
Security Upgrade	30,000	0	0	0	0	30,000
<b>Total</b>	<b>\$1,024,444</b>	<b>\$17,591,956</b>	<b>\$3,592,197</b>	<b>\$10,544,444</b>	<b>\$13,101,466</b>	<b>\$45,854,507</b>

Account Description	Pri	Initiative	2014	2015	2016	2017	2018	Description
<b>ENGINEERING SERVICES</b>								
Desktop	2	Desktops/Laptops - Refresh Virtualization	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	2014 - Sheriff (500), Public Works (4-500), ME (100), Justice Affairs (under 100), misc. (100) Virtual Desktop Pilot and Deployment
	2	Desktops/Laptops/ Tablets - New	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	Domestic Relations PC Refresh (50% of their cost reimbursed by State). 33% - 2014, 33% - 2015
Servers	1	County EOC failover Blade Servers	\$ -	\$ 250,000	\$ 50,000	\$ 50,000	\$ 50,000	100 per year. Purchase in Nov 2014 for go live Jan 2015. 2016-2018 growth. Required for the DR design strategy
	2	County Blade Server Refresh	\$ 275,000				\$ 150,000	Replace aged servers. Risk - increase failure potential as servers age
	2	Expansion Blades		\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	Server Farm Growth
	1	Sun Replacement	\$ 200,000	\$ -	\$ -			To replace aging/failing servers. Multiple failures in 2012-13 Hardware can be repurposed if it is replaced by cloud based ERP system
<b>Backup - Enterprise</b>								
	1	Symantec Backup Appliance	\$ 90,000	\$ 90,000	\$ -	\$ -	\$ 90,000	2014 - onsite, 2015 - replicated copy at EOC Required for site hardening and DR
<b>Storage</b>								
	2	NetApp Expansion	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	Scanning growth and general growth
	2	Load Testing Tool	\$ 150,000	\$ -	\$ -	\$ -	\$ -	Capacity testing. Used for forecasting capacity in existing configurations resulting in properly sizing environments for seasonal systems.
	2	Network and Application Diagnosis Tools	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000	Assist in detecting performance issues in the network and business applications The old tool OPNET was discontinued in 2012.
<b>WAN SERVICES</b>								
	1	Fiber Pull	\$ 90,000	\$ -	\$ -			In support of the new data center and admin building. To be completed in the 1Q 2014.
	2	VoIP Refresh	\$ 110,750	\$ 166,125	\$ 221,500	\$ 276,875	\$ 332,250	Currently Cuyahoga County has 6,650 VoIP phones in service today. There are approximately 4,430 phones that are end of life. \$275 new, \$225 refurb. Projected failure rate 10% 2014, 15% 2015, 20% 2016, 25% 2017, 30% 2018
Network Tools	2	Testing Gear	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	Upgrade or replacement of our Fluke network test gear. Currently we possess testing gear which more than 6 years old and are requesting to replace and include wireless capabilities. Up to date network and wireless analyses would allow us to troubleshoot network issues faster more effectively.
Tools	2	General Tools	\$ 7,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	Cables, General Tools, Fiber cleaning kits
Security Cameras	3	Camera Refresh and Expansion	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	Continue to replace aging equipment. 50% of the environment is over 5 years old
	2	Courtroom Recording Expansion	\$ 50,000	\$ -	\$ -	\$ -	\$ -	Add 5 additional units
Video Conferencing	2	Polycom Refresh	\$ 150,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	Currently 4 years. 5 years by the time the RFP is processed. Required for HD transition and to the expansion of courts requests for more video conferencing. 2015-2018 continuous expansion of services
Network RFP	1	Smartnet	\$ 1,300,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	Significant discount is available if maintenance is paid up front. 2015 accounts for new hardware added during 2014 that is outside the scope of the RFP
	1	Call Manager Upgrade	\$ 3,000,000	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	The system is at End of Support (EOS) at the end of 2013. Original system was acquired in 2006. \$2.4M Licensing components, \$3M hardware. Required for any further regionalization (ex: Mayfield Village). Functionality requests for HHS (CFS) cannot be satisfied without the upgrade. Service Desk reporting requirements can't be satisfied. CECOMS can not be centralized without the new release.
	1	Wireless Expansion/Upgrade	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	Currently the County has 355 Access Points (AP's) installed within its facilities. Significant number of AP's are more than 5 years. Requested upgrades are in the RFP - \$300k. Refresh the environment over the next 3 years (2014-2016)
	1	Switch Refresh	\$ 1,800,000	\$ 680,000	\$ 680,000	\$ 680,000	\$ 680,000	The County is looking to replace aging equipment that is reaching or has reached EOS (End of Support). An estimated \$1.8M qualify in this category.
	1	WAN Relocation	\$ 400,000	\$ -	\$ -	\$ -	\$ -	The bulk of the equipment supports the Central Core network that is 9 years old and Edge Routers that are at least 6 years old. Requested upgrades are in the RFP. Required for the Data Center Move. Central communications hub must be relocated out of the existing data center prior to the move
	2	Firewalls	\$ 6,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	Required to support Lan to Lan connectivity between various government entities. Regionalization: State prison - Video Testimony; County Video conferencing for testimony; Mental evaluations over video; Painsville video arraignment. Replacing older technology that can not support at their initiative.
Justice Affairs	2		\$ 300,000	\$ -	\$ -	\$ -	\$ -	Records management system
County Wide	1	ERP	\$ 10,000,000	\$ 10,000,000				
	1	Justice Services						
<b>Totals</b>			\$ 19,088,750	\$ 12,328,125	\$ 2,118,500	\$ 2,173,875	\$ 2,639,250	<b>Priority</b>
								1=HIGH Mission critical, required by law, disaster recovery/business continuity
								2=MEDIUM Transparency, efficiency
								3=LOW Operational enhancements



2014-2018 Software and Service Expense Items

Account Description	Pri	Initiative	2014	2015	2016	2017	2018	Description	Sponsor
<b>SECURITY &amp; DISASTER RECOVERY</b>									
Disaster Recovery	1	DR Integration Phase II		\$ 120,000	\$ 120,000		\$ 120,000	DR Phase 1 Assessment - RFP in flight	DoIT
<b>ENGINEERING SERVICES</b>									
	2	Staffing Augmentation Services	\$ 170,000	\$ 170,000	\$ 17,000		\$ 17,000	Microsoft, SAN, HP, DB2, IMS, MVS, Oracle support, NetApp, Symantec, Security	DoIT
<b>Software</b>									
	2	Microsoft Office	\$ 250,000	\$ 150,000	\$ 150,000		\$ 150,000	1000 upgrades/purchases(new additions) - licensing reconciliation MSDN additional licenses (4) includes TFS CALs at \$10k per, SQL U licensing Growth (\$16k per core)	DoIT
	1	Exchange Hosting		\$ 84,000	\$ 84,000	\$ 84,000	\$ 84,000	ATT Exchange Services	DoIT
	2	Staff Software	\$ 50,000	\$ 25,000	\$ 15,000		\$ 15,000	VMWare Workstation, Visio, productivity tools, dev tools	DoIT
	1	Symantec Licensing	\$ 45,000	\$ 45,000	\$ 45,000		\$ 45,000	Additional backup growth - Required for DR backup and recovery.	DoIT
	3	Misc. (TN3270)	\$ 30,000	\$ -	\$ -		\$ -	64-bit version to support mainframe access under the new pc, \$800 per license XP version is currently working under Win 7. Will replace only on an as needed basis	DoIT
<b>MAINFRAME OPERATION SERVICES</b>									
Service Desk	2	Centralized Service Desk		\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	Joint initiative with Metro Health	DoIT
Mainframe	1	Mainframe Cloud		\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	County centralizing service desk tool - County, Justice Services, HHS Migrate the mainframe and tape drives to the cloud	DoIT
WAN	2	Call Manager		\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	Call manager licensing growth	DoIT DoIT
<b>Totals</b>			<b>\$ 545,000</b>	<b>\$ 799,000</b>	<b>\$ 636,000</b>	<b>\$ 289,000</b>	<b>\$ 636,000</b>		
<b>Priority</b>									
1=HIGH Mission critical, required by law, disaster recovery/business continuity									
2=MEDIUM Transparency, efficiency									
3=LOW Operational enhancements									

2014-2018 Capital Items

Account Description	Pri	Initiative	2014	2015	2016	2017	2018	Description	Sponsor
<b>Health &amp; Human Services IT</b>									
	2	Child Support Imaging Conversion	\$ 650,000	\$ 117,000	\$ 117,000	\$ 117,000	\$ 117,000	Convert original CGI back-end scanning to 100% Hyland software compatible with other HHS imaging. Out years = maintenance at 18%	Office of Child Support
	1	Connect Generator to VEB Data Center	\$ 5,000	\$ -	\$ -	\$ -	\$ -	VEB Data Center houses both State and County resources and lacks emergency power	Job and Family Services
	1	Fire Suppression System for VEB Data Center	\$ 10,000	\$ -	\$ -	\$ -	\$ -	VEB Data Center houses both State and County resources and currently has a water sprinkler fire suppression system	Job and Family Services
	2	Touch Screen Monitors	\$ 3,187	\$ -	\$ -	\$ 3,187	\$ -	For image processing unit, recommended by BWOC. Replacements in 2017	Job and Family Services
	2	Imaging System Scanners	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	Annual replacements of Fujitsu scanners for front-end scanning	Job and Family Services
	3	Client Analytics (IBM)	\$ 250,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	Software to develop deeper knowledge of clients and factors that drive their success in programs. Out years = 18% maintenance	Job and Family Services
	2	Scanner Maintenance Kits	\$ 96,000	\$ 96,000	\$ 96,000	\$ 96,000	\$ 96,000	Providers for 120 scanners per year	Job and Family Services
	2	Mobile Devices for Child Care Inspectors	\$ 60,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	25 units at 2,400 each. Current laptops are over 5 years old. Out years = 10% replacement rate	Job and Family Services
	1	Replace eForms application	\$ 20,000	\$ 3,600	\$ 3,600	\$ 3,600	\$ 3,600	The existing eForms application is antiquated and cannot be upgraded to run on contemporary equipment.	Children and Family Services
	3	Equipment for Graduating Foster Children	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	Laptop computers provided each year to graduating foster children	Children and Family Services
	2	Oracle to MS SQL conversion	\$ 200,000	\$ 200,000	\$ 36,000	\$ 36,000	\$ 36,000	Consistent with the Transition Team recommendations, DCFs applications are converting to Microsoft SQL database platform common within HHS.	Children and Family Services
	2	Laptop computers	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	General supply of laptop computers to various units	Children and Family Services
	1	Mobile devices (iPads)	\$ 269,800	\$ 48,564	\$ 48,564	\$ 48,564	\$ 48,564	Equipment and security and monitoring tools. Out years = maintenance at 18%	Children and Family Services
	3	Mobile device integration with SACWIS and other tools						Third party software to enhance integration of mobile devices. 2014 is estimated; following years are 18% of estimate for maintenance.	Children and Family Services
	2	Cloud Based Case Management Software	\$ 500,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	This software will replace more than 20 existing databases home-grown over the years with a unified casemanagement system providing a comprehensive view of the business. Funding is 50% DSAS and 50% DOIIT reserves	Senior and Adult Services
	2	Document Imaging	\$ 500,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	Needed for digital records management and the inherent efficiencies. Out years = 18% maintenance	Senior and Adult Services
	2	Mobile devices	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	To enable workers in the field to have access to Departmental resources during the day. 33 units per year, begin replacement cycle in 2018	Senior and Adult Services
	1	Virtualize Server	\$ 8,000	\$ -	\$ -	\$ -	\$ -	Current server is 8 years old	Senior and Adult Services
	1	Operating System Upgrade	\$ 3,325	\$ -	\$ -	\$ -	\$ -	Upgrade from Windows Server 2003	Senior and Adult Services
	1	Database Upgrade	\$ 55,000	\$ -	\$ -	\$ -	\$ -	upgrade from SQL Server 2005	Senior and Adult Services
	1	Email Archiving	\$ 120,000	\$ 21,600	\$ 21,600	\$ 21,600	\$ 21,600	Automated email archiving solution for all HHS agencies	Health & Human Services
	1	Technical Training	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	Technology changes very rapidly, professional staff must stay current in skills	Health & Human Services
			\$ 2,970,595	\$ 938,047	\$ 774,047	\$ 777,234	\$ 774,047		
		<b>Priority</b>							
		1=HIGH Mission critical, required by law, disaster recovery/business continuity							
		2=MEDIUM Transparency, efficiency							
		3=LOW Operational enhancements							

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## Debt Management Overview

- Total Countywide Debt Service for 2014 will be \$84.1 million.
- The General Fund contribution to Economic Development Debt Service will be \$740,000 in 2014 and \$1.4 million in 2015.
- The County will issue Capital Improvement bonds for aging building and equipment upgrades late in 2015.

## Future Capital Improvement Debt

The County expects to issue approximately \$70 million of capital improvement bonds in late 2015, to provide funding for various county building and facility improvements, county detention and correctional facilities and other capital improvements and equipment and to reimburse the County for amounts previously advanced for that purpose in anticipation of the issuance of the bonds. The County currently has no capacity within the 10 limitation to issue additional general obligation bonds and notes. The County has until recently utilized proceeds from the issuance of general obligation bonds to finance various capital projects. If there is no capacity within the indirect debt limitation at the time of the next planned capital improvement financing then the County will most likely utilize sales tax supported bonds to finance infrastructure and building improvements. Annual debt service on the planned financing will be approximately \$4.5 million per year.

## Economic Development Debt

The County has plans to support three downtown economic development projects through the issuance of nontax revenue bonds. Both County issuances will be secured by the County's general fund nontax revenues on parity with previously issued bonds of the same security (e.g. Global Center and Convention Center, Gateway, Brownfield Development Fund) as well as the Project TIF payments.

### *Steelyard Commons Shopping Development; Phase II*

Steelyard Commons is a multi-tenant shopping area in the industrial valley of Cleveland, just south of downtown; over \$90 million of private investment and \$36 million in annual payroll serves the revitalized districts south of downtown including Tremont, Ohio City, Old Brooklyn, and the Flats. Over \$700,000 in annual TIF revenue is currently collected from the Phase I portion of the development already completed; the first \$300,000 of those revenues will be provided to the County via a Cooperative Agreement among the County, the City of Cleveland, and the Developer. The County will issue approximately \$4 million in nontax revenue bonds with a final maturity of 2037 with an expected sale date of October of 2013.

### *Weston Hotel Downtown*

The Westin Hotel project involves a 480 room rehabilitation of a former Sheraton and Crowne Plaza property that will be a 4-star property immediately east of the new Cleveland Convention Center, Global Center, and Cleveland Public Auditorium. The County will issue approximately \$5 million in nontax revenue bonds with a final maturity of 2042. The bonds are expected to be issued in November of 2013. Project completion is expected in April 2014 and the County bonds will be sized to provide 1.25 times TIF-revenue coverage; coverage revenue will be split between capital reserve deposit (one-half) and accelerated bond amortization (one-half). A debt service reserve fund will be funded to maximum annual debt service with one-half of the reserve funded with bond proceeds and the other one-half funded with residual TIF revenue.

### *Flats East Bank Phase II*

The Flats East Bank Phase II is a \$133 million mixed use project with 200 new full-time jobs expected to be created within three years. The property is expected to become a transformative destination point along the

Cuyahoga River, near the confluence with Lake Erie, through live-work lifestyle promotion. The project features two new office buildings, rental housing, and mixed retail and entertainment venues. The County will issue approximately \$17 million in industrial revenue bonds in November of 2013 that mature in 2038. The bonds will be secured by net revenue generated from the Phase II office, apartment, and entertainment complexes and further secured by the County's agreement to fund any debt service shortfalls, subject to annual appropriation of nontax revenues. The Phase II completion is expected in late 2015 and early 2016. Payments on the County bonds will be subordinate to first mortgage loans but available net revenue is projected to cover bond debt service by nearly four times. The County (not bondholders) will be additionally secured by a guaranty of bond payments from the developer.

#### *Western Reserve Fund Program Financing*

The County expects to issue taxable short-term, special obligation bond anticipation notes in early 2014. Those notes, which will be payable solely from certain identified nontax revenues (including revenues from the various projects supported) and proceeds of the anticipated bonds, will be issued in an amount (currently estimated to be \$15 million) sufficient to fund the first round of projects to be supported with loans from the County's economic development fund (Western Reserve Fund). That fund was created to provide support for a wide array of local economic development projects and activities, including property acquisition, business attraction and innovation loans as a means of retaining and creating jobs in the County as contemplated by the Charter.

#### **Headquarters Hotel Project Financing**

The County has plans to construct and finance a 600-room convention headquarters hotel to be located on the site of the current County Administration Building. A preliminary budget of \$260 million is being evaluated in 2013 and will be final in early 2014.

The Hotel will be owned by the County and managed by a major international operator pursuant to a qualified management agreement with County, City of Cleveland, Cleveland-Cuyahoga County Port Authority participation.

The project will be supported with revenue derived from Hotel net income, bed tax generated by the new hotel, property tax increment generated by the hotel, City of Cleveland contribution, County cash from Medical Mart project residual, County contribution of land, and an equity contribution from hotel operator combined.

A cooperative agreement among the governmental parties is expected in November 2013, early abatement and demolition packages expected in December 2013, design development and a GMP expected in March 2014 with certificates issued by the County in March or April 2014.

**Appendix A**

**Biennial Appropriation Resolution  
R2013-0229**

				2014	2015	
				Recommended	Recommended	
				Appropriation	Appropriation	
<b>Office of the County Executive</b>						
<b>EX016006</b> Office of the County Executive						
INDEX	<b>EX016006</b>	Office of the County Executive	SUBFUND 01A001	Personal Services	1,142,840	1,146,360
INDEX	<b>EX016006</b>	Office of the County Executive	SUBFUND 01A001	Other Expenses	504,945	271,365
<b>Total Office of the County Executive</b>					<b>1,647,785</b>	<b>1,417,725</b>
<b>Total Office of the County Executive</b>					<b><u>1,647,785</u></b>	<b><u>1,417,725</u></b>
<b>Communications Office</b>						
<b>CX016014</b> Communications						
INDEX	<b>CX016014</b>	Communications	SUBFUND 01A001	Personal Services	430,925	432,110
INDEX	<b>CX016014</b>	Communications	SUBFUND 01A001	Other Expenses	27,553	28,104
<b>Total Communications</b>					<b>458,478</b>	<b>460,214</b>
<b>Total Communications Office</b>					<b><u>458,478</u></b>	<b><u>460,214</u></b>
<b>County Law Department</b>						
<b>LA000794</b> County Law Department						
INDEX	<b>LA000794</b>	County Law Department	SUBFUND 01A001	Personal Services	1,650,961	1,656,029
INDEX	<b>LA000794</b>	County Law Department	SUBFUND 01A001	Other Expenses	82,856	50,233
INDEX	<b>LA000794</b>	County Law Department	SUBFUND 01A001	Capital Outlays	40,000	40,000
<b>Total County Law Department</b>					<b>1,773,817</b>	<b>1,746,262</b>
<b>Total County Law Department</b>					<b><u>1,773,817</u></b>	<b><u>1,746,262</u></b>
<b>Human Resources</b>						
<b>HR018010</b> Human Resources Administration						
INDEX	<b>HR018010</b>	Human Resources Administration	SUBFUND 01A001	Personal Services	3,503,787	3,519,375
INDEX	<b>HR018010</b>	Human Resources Administration	SUBFUND 01A001	Other Expenses	328,796	248,643
<b>Total Human Resources Administration</b>					<b>3,832,583</b>	<b>3,768,018</b>
<b>HS157362</b> HHS Human Resources						
INDEX	<b>HS157362</b>	HHS Human Resources	SUBFUND 24A430	Personal Services	698,794	702,092
<b>Total HHS Human Resources</b>					<b>698,794</b>	<b>702,092</b>
<b>ND570002</b> County Wellness Program						
INDEX	<b>ND570002</b>	County Wellness Program	SUBFUND 20A550	Other Expenses	50,000	50,000
<b>Total County Wellness Program</b>					<b>50,000</b>	<b>50,000</b>
<b>Total Human Resources</b>					<b><u>4,581,377</u></b>	<b><u>4,520,110</u></b>
<b>Development</b>						
<b>DV014100</b> Economic Development						
INDEX	<b>DV014100</b>	Economic Development	SUBFUND 01A001	Personal Services	1,167,264	1,171,854
INDEX	<b>DV014100</b>	Economic Development	SUBFUND 01A001	Other Expenses	2,046,982	1,999,202
<b>Total Economic Development</b>					<b>3,214,246</b>	<b>3,171,056</b>
<b>DV520692</b> Development-Revolving Loan Fund						
INDEX	<b>DV520692</b>	Development-Revolving Loan Fund	SUBFUND 20D445	Other Expenses	0	12,784
<b>Total Development-Revolving Loan Fund</b>					<b>0</b>	<b>12,784</b>
<b>DV520726</b> Brownfield Revolving Loan Fund						
INDEX	<b>DV520726</b>	Brownfield Revolving Loan Fund	SUBFUND 20D446	Other Expenses	118,377	3,022
<b>Total Brownfield Revolving Loan Fund</b>					<b>118,377</b>	<b>3,022</b>
<b>DV520676</b> Cuy. Cty. Western Reserve Fund						

**Development**

**DV520676** Cuy. Cty. Western Reserve Fund

INDEX <b>DV520676</b> Cuy. Cty. Western Reserve Fund	SUBFUND <b>20D447</b>	Other Expenses	15,000,000	15,000,000
<b>Total Cuy. Cty. Western Reserve Fund</b>			<b>15,000,000</b>	<b>15,000,000</b>

<b>Total Development</b>			<b>18,332,623</b>	<b>18,186,862</b>
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**Regional Collaboration**

**DV014225** Regional Collaboration

INDEX <b>DV014225</b> Regional Collaboration	SUBFUND <b>01A001</b>	Personal Services	222,499	222,973
INDEX <b>DV014225</b> Regional Collaboration	SUBFUND <b>01A001</b>	Other Expenses	5,514	5,624
<b>Total Regional Collaboration</b>			<b>228,013</b>	<b>228,597</b>

<b>Total Regional Collaboration</b>			<b>228,013</b>	<b>228,597</b>
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**County Fiscal Office**

**FS109611** Fiscal Office Administration

INDEX <b>FS109611</b> Fiscal Office Administration	SUBFUND <b>01A001</b>	Personal Services	779,065	781,979
INDEX <b>FS109611</b> Fiscal Office Administration	SUBFUND <b>01A001</b>	Other Expenses	198,052	38,208
<b>Total Fiscal Office Administration</b>			<b>977,117</b>	<b>820,187</b>

**FS109629** Office of Budget & Management

INDEX <b>FS109629</b> Office of Budget & Management	SUBFUND <b>01A001</b>	Personal Services	1,001,611	1,005,682
INDEX <b>FS109629</b> Office of Budget & Management	SUBFUND <b>01A001</b>	Other Expenses	40,298	36,730
<b>Total Office of Budget &amp; Management</b>			<b>1,041,909</b>	<b>1,042,412</b>

**FS109637** Financial Reporting

INDEX <b>FS109637</b> Financial Reporting	SUBFUND <b>01A001</b>	Personal Services	2,062,509	2,069,992
INDEX <b>FS109637</b> Financial Reporting	SUBFUND <b>01A001</b>	Other Expenses	1,121,269	1,143,695
<b>Total Financial Reporting</b>			<b>3,183,778</b>	<b>3,213,687</b>

**FS109686** Operations-Property Valuation

INDEX <b>FS109686</b> Operations-Property Valuation	SUBFUND <b>01A001</b>	Personal Services	275,576	277,064
INDEX <b>FS109686</b> Operations-Property Valuation	SUBFUND <b>01A001</b>	Other Expenses	20,224	20,628
<b>Total Operations-Property Valuation</b>			<b>295,800</b>	<b>297,692</b>

**FS109645** Operations-Records & Licenses

INDEX <b>FS109645</b> Operations-Records & Licenses	SUBFUND <b>01A001</b>	Personal Services	3,990,813	4,020,153
INDEX <b>FS109645</b> Operations-Records & Licenses	SUBFUND <b>01A001</b>	Other Expenses	559,958	234,375
<b>Total Operations-Records &amp; Licenses</b>			<b>4,550,770</b>	<b>4,254,527</b>

**FS109694** Operations-Title Bureau

INDEX <b>FS109694</b> Operations-Title Bureau	SUBFUND <b>20A658</b>	Personal Services	3,110,693	3,132,956
INDEX <b>FS109694</b> Operations-Title Bureau	SUBFUND <b>20A658</b>	Other Expenses	1,244,313	1,252,399
<b>Total Operations-Title Bureau</b>			<b>4,355,006</b>	<b>4,385,355</b>

**FS109652** Operations-Contractual Svcs

INDEX <b>FS109652</b> Operations-Contractual Svcs	SUBFUND <b>01A001</b>	Personal Services	681,867	685,762
INDEX <b>FS109652</b> Operations-Contractual Svcs	SUBFUND <b>01A001</b>	Other Expenses	1,347,987	1,266,912
<b>Total Operations-Contractual Svcs</b>			<b>2,029,854</b>	<b>1,952,674</b>

**FS109702** Operations-Tax Assessments

INDEX <b>FS109702</b> Operations-Tax Assessments	SUBFUND <b>20A301</b>	Personal Services	3,405,670	3,422,698
INDEX <b>FS109702</b> Operations-Tax Assessments	SUBFUND <b>20A301</b>	Other Expenses	4,850,878	4,701,624
<b>Total Operations-Tax Assessments</b>			<b>8,256,548</b>	<b>8,124,322</b>

**FS109660** Treasury Management

INDEX <b>FS109660</b> Treasury Management	SUBFUND <b>01A001</b>	Personal Services	1,340,950	1,347,875
INDEX <b>FS109660</b> Treasury Management	SUBFUND <b>01A001</b>	Other Expenses	1,031,875	892,972
<b>Total Treasury Management</b>			<b>2,372,825</b>	<b>2,240,847</b>

				2014	2015	
				Recommended	Recommended	
				Appropriation	Appropriation	
<b>County Fiscal Office</b>						
<b>FS109710 Treasury DRETAC</b>						
INDEX	<b>FS109710</b>	Treasury DRETAC	SUBFUND <b>20A322</b>	Personal Services	1,025,822	1,032,035
INDEX	<b>FS109710</b>	Treasury DRETAC	SUBFUND <b>20A322</b>	Other Expenses	1,184,376	1,117,814
<b>Total Treasury DRETAC</b>					<b>2,210,198</b>	<b>2,149,849</b>
<b>FS109728 Fiscal -Tax Prepayment Special Interest</b>						
INDEX	<b>FS109728</b>	Fiscal -Tax Prepayment Special Interest	SUBFUND <b>20A325</b>	Personal Services	174,492	175,644
INDEX	<b>FS109728</b>	Fiscal -Tax Prepayment Special Interest	SUBFUND <b>20A325</b>	Other Expenses	250,999	256,019
<b>Total Fiscal -Tax Prepayment Special Interest</b>					<b>425,491</b>	<b>431,663</b>
<b>FS109736 Fiscal -Tax Certificate Admin.</b>						
INDEX	<b>FS109736</b>	Fiscal -Tax Certificate Admin.	SUBFUND <b>20A340</b>	Personal Services	134,322	135,165
INDEX	<b>FS109736</b>	Fiscal -Tax Certificate Admin.	SUBFUND <b>20A340</b>	Other Expenses	55,455	56,357
<b>Total Fiscal -Tax Certificate Admin.</b>					<b>189,777</b>	<b>191,522</b>
<b>FS109744 Fiscal-County Land Reutilization Corporation</b>						
INDEX	<b>FS109744</b>	Fiscal-County Land Reutilization Corporation	SUBFUND <b>20AA03</b>	Other Expenses	7,000,000	7,000,000
<b>Total Fiscal-County Land Reutilization Corporation</b>					<b>7,000,000</b>	<b>7,000,000</b>
<b>FS109678 Office of Procurement and Diversity</b>						
INDEX	<b>FS109678</b>	Office of Procurement and Diversity	SUBFUND <b>01A001</b>	Personal Services	1,392,528	1,399,229
INDEX	<b>FS109678</b>	Office of Procurement and Diversity	SUBFUND <b>01A001</b>	Other Expenses	210,364	214,571
<b>Total Office of Procurement and Diversity</b>					<b>1,602,892</b>	<b>1,613,800</b>
<b>FS109751 Fiscal- Office Supply Contract</b>						
INDEX	<b>FS109751</b>	Fiscal- Office Supply Contract	SUBFUND <b>64A601</b>	Other Expenses	853,768	870,843
<b>Total Fiscal- Office Supply Contract</b>					<b>853,768</b>	<b>870,843</b>
<b>FS109942 Consumer Affairs</b>						
INDEX	<b>FS109942</b>	Consumer Affairs	SUBFUND <b>01A001</b>	Personal Services	535,987	535,987
INDEX	<b>FS109942</b>	Consumer Affairs	SUBFUND <b>01A001</b>	Other Expenses	30,823	30,823
<b>Total Consumer Affairs</b>					<b>566,810</b>	<b>566,810</b>
<b>Total County Fiscal Office</b>					<b>39,912,543</b>	<b>39,156,191</b>
<b>Information Technology</b>						
<b>IT601021 Information Technology Admin</b>						
INDEX	<b>IT601021</b>	Information Technology Admin	SUBFUND <b>01A001</b>	Personal Services	1,605,990	1,613,651
INDEX	<b>IT601021</b>	Information Technology Admin	SUBFUND <b>01A001</b>	Other Expenses	1,239,379	405,274
<b>Total Information Technology Admin</b>					<b>2,845,369</b>	<b>2,018,925</b>
<b>IT601047 Web &amp; Multi-Media Development</b>						
INDEX	<b>IT601047</b>	Web & Multi-Media Development	SUBFUND <b>01A001</b>	Personal Services	1,970,036	1,977,948
INDEX	<b>IT601047</b>	Web & Multi-Media Development	SUBFUND <b>01A001</b>	Other Expenses	1,710,866	1,737,699
<b>Total Web &amp; Multi-Media Development</b>					<b>3,680,902</b>	<b>3,715,647</b>
<b>IT601088 Security and Disaster Recovery</b>						
INDEX	<b>IT601088</b>	Security and Disaster Recovery	SUBFUND <b>01A001</b>	Personal Services	144,474	145,003
INDEX	<b>IT601088</b>	Security and Disaster Recovery	SUBFUND <b>01A001</b>	Other Expenses	63,291	72,446
<b>Total Security and Disaster Recovery</b>					<b>207,765</b>	<b>217,449</b>
<b>IT601096 Engineering Services</b>						
INDEX	<b>IT601096</b>	Engineering Services	SUBFUND <b>01A001</b>	Personal Services	1,874,126	1,882,167
INDEX	<b>IT601096</b>	Engineering Services	SUBFUND <b>01A001</b>	Other Expenses	1,357,012	1,294,160
INDEX	<b>IT601096</b>	Engineering Services	SUBFUND <b>01A001</b>	Capital Outlays	20,431	20,431
<b>Total Engineering Services</b>					<b>3,251,569</b>	<b>3,196,758</b>
<b>IT601104 Mainframe Operation Services</b>						
INDEX	<b>IT601104</b>	Mainframe Operation Services	SUBFUND <b>01A001</b>	Personal Services	1,095,013	1,100,958



				2014	2015	
				Recommended	Recommended	
				Appropriation	Appropriation	
<b>Information Technology</b>						
<b>IT601104 Mainframe Operation Services</b>						
INDEX	IT601104	Mainframe Operation Services	SUBFUND 01A001	Other Expenses	1,146,393	1,182,455
<b>Total Mainframe Operation Services</b>					<b>2,241,406</b>	<b>2,283,413</b>
<b>IT601179 User Supply</b>						
INDEX	IT601179	User Supply	SUBFUND 01A001	Other Expenses	240,066	242,227
<b>Total User Supply</b>					<b>240,066</b>	<b>242,227</b>
<b>IT601138 WAN Services</b>						
INDEX	IT601138	WAN Services	SUBFUND 01A001	Personal Services	560,071	562,321
INDEX	IT601138	WAN Services	SUBFUND 01A001	Other Expenses	1,618,184	1,650,548
<b>Total WAN Services</b>					<b>2,178,255</b>	<b>2,212,869</b>
<b>IT601161 Communications Services</b>						
INDEX	IT601161	Communications Services	SUBFUND 01A001	Personal Services	726,300	730,214
INDEX	IT601161	Communications Services	SUBFUND 01A001	Other Expenses	1,449,698	1,478,692
<b>Total Communications Services</b>					<b>2,175,998</b>	<b>2,208,906</b>
<b>IT470591 Geographic Information System</b>						
INDEX	IT470591	Geographic Information System	SUBFUND 20A819	Personal Services	333,264	334,298
INDEX	IT470591	Geographic Information System	SUBFUND 20A819	Other Expenses	609,447	621,636
<b>Total Geographic Information System</b>					<b>942,711</b>	<b>955,934</b>
<b>HS157396 Human Services Applications</b>						
INDEX	HS157396	Human Services Applications	SUBFUND 24A430	Personal Services	3,124,802	3,140,429
<b>Total Human Services Applications</b>					<b>3,124,802</b>	<b>3,140,429</b>
<b>Total Information Technology</b>					<b>20,888,842</b>	<b>20,192,556</b>
<b>Public Works - Facilities Management</b>						
<b>CT571000 Central Services Admin.</b>						
INDEX	CT571000	Central Services Admin.	SUBFUND 61A607	Personal Services	1,845,867	1,857,012
INDEX	CT571000	Central Services Admin.	SUBFUND 61A607	Other Expenses	926,894	944,571
<b>Total Central Services Admin.</b>					<b>2,772,761</b>	<b>2,801,583</b>
<b>CT57100X Central Services Admin. 6000</b>						
INDEX	CT57100X	Central Services Admin. 6000	SUBFUND 61A607	Personal Services	0	0
<b>Total Central Services Admin. 6000</b>					<b>0</b>	<b>0</b>
<b>CT575001 Maintenance Garage</b>						
INDEX	CT575001	Maintenance Garage	SUBFUND 62A603	Personal Services	348,093	349,903
INDEX	CT575001	Maintenance Garage	SUBFUND 62A603	Other Expenses	654,373	665,808
INDEX	CT575001	Maintenance Garage	SUBFUND 62A603	Capital Outlays	200,000	200,000
<b>Total Maintenance Garage</b>					<b>1,202,466</b>	<b>1,215,711</b>
<b>CT577106 Risk &amp; Property Management</b>						
INDEX	CT577106	Risk & Property Management	SUBFUND 01A001	Personal Services	143,052	143,114
INDEX	CT577106	Risk & Property Management	SUBFUND 01A001	Other Expenses	1,275,619	1,094,709
<b>Total Risk &amp; Property Management</b>					<b>1,418,671</b>	<b>1,237,823</b>
<b>CT577353 County Mailroom</b>						
INDEX	CT577353	County Mailroom	SUBFUND 65A604	Personal Services	534,213	537,810
INDEX	CT577353	County Mailroom	SUBFUND 65A604	Other Expenses	1,219,696	1,221,830
<b>Total County Mailroom</b>					<b>1,753,909</b>	<b>1,759,640</b>
<b>CT577551 Fast Copy</b>						
INDEX	CT577551	Fast Copy	SUBFUND 64A606	Personal Services	536,155	539,924
INDEX	CT577551	Fast Copy	SUBFUND 64A606	Other Expenses	1,872,777	1,904,352
<b>Total Fast Copy</b>					<b>2,408,932</b>	<b>2,444,276</b>

				2014	2015
				Recommended	Recommended
				Appropriation	Appropriation
<b>Public Works - Facilities Management</b>					
<b>CT577601 Archives</b>					
INDEX CT577601	Archives	SUBFUND 01A001	Personal Services	252,643	254,392
INDEX CT577601	Archives	SUBFUND 01A001	Other Expenses	99,615	99,764
<b>Total Archives</b>				<b>352,258</b>	<b>354,156</b>
<b>CT577379 Custodial Services</b>					
INDEX CT577379	Custodial Services	SUBFUND 61A607	Personal Services	6,611,000	6,651,975
INDEX CT577379	Custodial Services	SUBFUND 61A607	Other Expenses	579,604	591,196
<b>Total Custodial Services</b>				<b>7,190,604</b>	<b>7,243,171</b>
<b>CT577395 Trades Services</b>					
INDEX CT577395	Trades Services	SUBFUND 61A607	Personal Services	8,388,776	8,425,995
INDEX CT577395	Trades Services	SUBFUND 61A607	Other Expenses	1,144,505	1,166,795
<b>Total Trades Services</b>				<b>9,533,281</b>	<b>9,592,790</b>
<b>CT577411 Other Services</b>					
INDEX CT577411	Other Services	SUBFUND 61A607	Other Expenses	14,238,286	11,668,319
<b>Total Other Services</b>				<b>14,238,286</b>	<b>11,668,319</b>
<b>CT050047 Dog Kennel Operations</b>					
INDEX CT050047	Dog Kennel Operations	SUBFUND 20A302	Personal Services	1,080,315	1,086,043
INDEX CT050047	Dog Kennel Operations	SUBFUND 20A302	Other Expenses	841,404	832,084
INDEX CT050047	Dog Kennel Operations	SUBFUND 20A302	Capital Outlays	5,000	0
<b>Total Dog Kennel Operations</b>				<b>1,926,719</b>	<b>1,918,127</b>
<b>CT571125 Huntington Park Garage</b>					
INDEX CT571125	Huntington Park Garage	SUBFUND 51A404	Personal Services	728,018	733,029
INDEX CT571125	Huntington Park Garage	SUBFUND 51A404	Other Expenses	2,360,998	2,391,111
<b>Total Huntington Park Garage</b>				<b>3,089,016</b>	<b>3,124,140</b>
<b>Total Public Works - Facilities Management</b>				<b>45,886,903</b>	<b>43,359,735</b>
<b>County Headquarters</b>					
<b>HQ010009 County Headquarters</b>					
INDEX HQ010009	County Headquarters	SUBFUND 01A001	Personal Services	461,800	468,727
INDEX HQ010009	County Headquarters	SUBFUND 01A001	Other Expenses	2,326,170	6,382,010
<b>Total County Headquarters</b>				<b>2,787,970</b>	<b>6,850,737</b>
<b>Total County Headquarters</b>				<b>2,787,970</b>	<b>6,850,737</b>
<b>Public Works - County Road &amp; Bridge</b>					
<b>CE835025 County Engineer Admin</b>					
INDEX CE835025	County Engineer Admin	SUBFUND 26A601	Personal Services	4,955,299	4,974,487
INDEX CE835025	County Engineer Admin	SUBFUND 26A601	Other Expenses	1,329,334	1,341,152
INDEX CE835025	County Engineer Admin	SUBFUND 26A601	Capital Outlays	95,000	80,000
<b>Total County Engineer Admin</b>				<b>6,379,633</b>	<b>6,395,639</b>
<b>CE835249 Cnty Engineer Maintenance Eng</b>					
INDEX CE835249	Cnty Engineer Maintenance Eng	SUBFUND 26A601	Personal Services	4,985,217	5,007,674
INDEX CE835249	Cnty Engineer Maintenance Eng	SUBFUND 26A601	Other Expenses	1,737,042	1,754,604
INDEX CE835249	Cnty Engineer Maintenance Eng	SUBFUND 26A601	Capital Outlays	425,000	425,000
<b>Total Cnty Engineer Maintenance Eng</b>				<b>7,147,259</b>	<b>7,187,278</b>
<b>CE418053 \$5.00 Fund Road Improvements</b>					
INDEX CE418053	\$5.00 Fund Road Improvements	SUBFUND 26A650	Other Expenses	5,737,067	5,791,808
INDEX CE418053	\$5.00 Fund Road Improvements	SUBFUND 26A650	Capital Outlays	3,000,000	3,000,000
<b>Total \$5.00 Fund Road Improvements</b>				<b>8,737,067</b>	<b>8,791,808</b>
<b>CE417477 \$7.50 Fund Road Improvements</b>					

				2014	2015	
				Recommended	Recommended	
				Appropriation	Appropriation	
<b>Public Works - County Road &amp; Bridge</b>						
<b>CE417477 \$7.50 Fund Road Improvements</b>						
INDEX	<b>CE417477</b>	\$7.50 Fund Road Improvements	SUBFUND <b>26A651</b>	Other Expenses	2,972,792	3,015,877
INDEX	<b>CE417477</b>	\$7.50 Fund Road Improvements	SUBFUND <b>26A651</b>	Capital Outlays	7,000,000	7,000,000
<b>Total \$7.50 Fund Road Improvements</b>				<b>9,972,792</b>	<b>10,015,877</b>	
<b>Total Public Works - County Road &amp; Bridge</b>				<b>32,236,751</b>	<b>32,390,602</b>	
<b>Public Works - Sanitary Engineer</b>						
<b>ST540252 Sanitary Engineer Operations</b>						
INDEX	<b>ST540252</b>	Sanitary Engineer Operations	SUBFUND <b>54A100</b>	Personal Services	10,120,082	10,682,546
INDEX	<b>ST540252</b>	Sanitary Engineer Operations	SUBFUND <b>54A100</b>	Other Expenses	3,152,564	3,202,781
INDEX	<b>ST540252</b>	Sanitary Engineer Operations	SUBFUND <b>54A100</b>	Capital Outlays	2,499,000	2,254,000
<b>Total Sanitary Engineer Operations</b>				<b>15,771,646</b>	<b>16,139,327</b>	
<b>ST540427 Sanitary Sewer Districts</b>						
INDEX	<b>ST540427</b>	Sanitary Sewer Districts	SUBFUND <b>54A500</b>	Other Expenses	15,000,000	15,300,000
<b>Total Sanitary Sewer Districts</b>				<b>15,000,000</b>	<b>15,300,000</b>	
<b>ST540583 Sanitary Engineer Debt Service</b>						
INDEX	<b>ST540583</b>	Sanitary Engineer Debt Service	SUBFUND <b>54A100</b>	Other Expenses	1,500,000	1,521,169
<b>Total Sanitary Engineer Debt Service</b>				<b>1,500,000</b>	<b>1,521,169</b>	
<b>ST540625 Sanitary Eng. Note Retirement</b>						
INDEX	<b>ST540625</b>	Sanitary Eng. Note Retirement	SUBFUND <b>54A901</b>	Other Expenses	323,050	323,050
<b>Total Sanitary Eng. Note Retirement</b>				<b>323,050</b>	<b>323,050</b>	
<b>Total Public Works - Sanitary Engineer</b>				<b>32,594,696</b>	<b>33,283,546</b>	
<b>Public Works - County Airport</b>						
<b>AP520890 Airport Operations</b>						
INDEX	<b>AP520890</b>	Airport Operations	SUBFUND <b>52A100</b>	Personal Services	729,688	733,675
INDEX	<b>AP520890</b>	Airport Operations	SUBFUND <b>52A100</b>	Other Expenses	721,988	730,161
<b>Total Airport Operations</b>				<b>1,451,676</b>	<b>1,463,836</b>	
<b>Total Public Works - County Airport</b>				<b>1,451,676</b>	<b>1,463,836</b>	
<b>County Sheriff</b>						
<b>SH586115 Sheriff - Home Detention Fees</b>						
INDEX	<b>SH586115</b>	Sheriff - Home Detention Fees	SUBFUND <b>20A630</b>	Other Expenses	78,597	80,169
<b>Total Sheriff - Home Detention Fees</b>				<b>78,597</b>	<b>80,169</b>	
<b>SH350108 Carrying Concealed Weapons App</b>						
INDEX	<b>SH350108</b>	Carrying Concealed Weapons App	SUBFUND <b>20A806</b>	Personal Services	96,108	96,712
INDEX	<b>SH350108</b>	Carrying Concealed Weapons App	SUBFUND <b>20A806</b>	Other Expenses	126,037	128,418
<b>Total Carrying Concealed Weapons App</b>				<b>222,145</b>	<b>225,130</b>	
<b>SH456483 Sheriff Dept Special Project I</b>						
INDEX	<b>SH456483</b>	Sheriff Dept Special Project I	SUBFUND <b>20A812</b>	Personal Services	175,131	176,206
<b>Total Sheriff Dept Special Project I</b>				<b>175,131</b>	<b>176,206</b>	
<b>SH456608 State Alien Criminal Asst Prog</b>						
INDEX	<b>SH456608</b>	State Alien Criminal Asst Prog	SUBFUND <b>20A821</b>	Personal Services	51,959	41,905
INDEX	<b>SH456608</b>	State Alien Criminal Asst Prog	SUBFUND <b>20A821</b>	Other Expenses	43,721	1,095
<b>Total State Alien Criminal Asst Prog</b>				<b>95,680</b>	<b>43,000</b>	
<b>SH350272 Law Enforcement</b>						
INDEX	<b>SH350272</b>	Law Enforcement	SUBFUND <b>01A001</b>	Personal Services	16,150,820	16,660,166
INDEX	<b>SH350272</b>	Law Enforcement	SUBFUND <b>01A001</b>	Other Expenses	1,057,262	1,081,407

				2014	2015
				Recommended	Recommended
				Appropriation	Appropriation
<b>County Sheriff</b>					
<b>SH350272 Law Enforcement</b>					
INDEX SH350272	Law Enforcement	SUBFUND 01A001	Capital Outlays	85,000	86,200
<b>Total Law Enforcement</b>				<b>17,293,082</b>	<b>17,827,773</b>
<b>SH350470 Jail Operations</b>					
INDEX SH350470	Jail Operations	SUBFUND 01A001	Personal Services	44,465,763	44,693,805
INDEX SH350470	Jail Operations	SUBFUND 01A001	Other Expenses	13,588,935	13,681,899
<b>Total Jail Operations</b>				<b>58,054,698</b>	<b>58,375,704</b>
<b>SH350579 Sheriff Operations</b>					
INDEX SH350579	Sheriff Operations	SUBFUND 01A001	Personal Services	5,220,761	5,252,893
INDEX SH350579	Sheriff Operations	SUBFUND 01A001	Other Expenses	1,225,306	1,235,973
<b>Total Sheriff Operations</b>				<b>6,446,067</b>	<b>6,488,866</b>
<b>SH351080 Impact Unit/Community Policing</b>					
INDEX SH351080	Impact Unit/Community Policing	SUBFUND 01A001	Personal Services	925,441	929,293
INDEX SH351080	Impact Unit/Community Policing	SUBFUND 01A001	Other Expenses	74,559	70,707
<b>Total Impact Unit/Community Policing</b>				<b>1,000,000</b>	<b>1,000,000</b>
<b>SH352005 Building Security Services</b>					
INDEX SH352005	Building Security Services	SUBFUND 61A608	Personal Services	9,618,751	9,676,214
INDEX SH352005	Building Security Services	SUBFUND 61A608	Other Expenses	601,991	614,031
INDEX SH352005	Building Security Services	SUBFUND 61A608	Capital Outlays	42,000	42,840
<b>Total Building Security Services</b>				<b>10,262,742</b>	<b>10,333,085</b>
<b>Total County Sheriff</b>				<b>93,628,142</b>	<b>94,549,933</b>
<b>Board &amp; Care Of Prisoners</b>					
<b>AE511451 Board &amp; Care Of Prisoners</b>					
INDEX AE511451	Board & Care Of Prisoners	SUBFUND 01A001	Other Expenses	1,003,601	1,036,811
<b>Total Board &amp; Care Of Prisoners</b>				<b>1,003,601</b>	<b>1,036,811</b>
<b>Total Board &amp; Care Of Prisoners</b>				<b>1,003,601</b>	<b>1,036,811</b>
<b>Public Safety &amp; Justice Services</b>					
<b>JA050088 Justice Affairs Admin</b>					
INDEX JA050088	Justice Affairs Admin	SUBFUND 01A001	Personal Services	999,115	989,996
INDEX JA050088	Justice Affairs Admin	SUBFUND 01A001	Other Expenses	554,361	84,530
<b>Total Justice Affairs Admin</b>				<b>1,553,476</b>	<b>1,074,526</b>
<b>JA108118 Custody Mediation</b>					
INDEX JA108118	Custody Mediation	SUBFUND 20A822	Personal Services	578,200	580,349
INDEX JA108118	Custody Mediation	SUBFUND 20A822	Other Expenses	94,715	51,799
<b>Total Custody Mediation</b>				<b>672,915</b>	<b>632,148</b>
<b>JA107441 Family Justice Center</b>					
INDEX JA107441	Family Justice Center	SUBFUND 20A824	Personal Services	80,201	80,282
INDEX JA107441	Family Justice Center	SUBFUND 20A824	Other Expenses	94,799	94,718
<b>Total Family Justice Center</b>				<b>175,000</b>	<b>175,000</b>
<b>JA107425 Witness Victim HHS</b>					
INDEX JA107425	Witness Victim HHS	SUBFUND 20A809	Personal Services	1,162,040	1,167,192
INDEX JA107425	Witness Victim HHS	SUBFUND 20A809	Other Expenses	752,748	767,055
<b>Total Witness Victim HHS</b>				<b>1,914,788</b>	<b>1,934,247</b>
<b>JA301101 Criminal Justice Intervention</b>					
INDEX JA301101	Criminal Justice Intervention	SUBFUND 01A001	Personal Services	100,947	155,322
INDEX JA301101	Criminal Justice Intervention	SUBFUND 01A001	Other Expenses	112,100	122,100

				2014	2015	
				Recommended	Recommended	
				Appropriation	Appropriation	
<b>Public Safety &amp; Justice Services</b>						
<b>JA301101 Criminal Justice Intervention</b>						
INDEX	<b>JA301101</b>	Criminal Justice Intervention	SUBFUND <b>01A001</b>	Capital Outlays	5,000	5,000
<b>Total Criminal Justice Intervention</b>					<b>218,047</b>	<b>282,422</b>
<b>JA100123 Emergency Management</b>						
INDEX	<b>JA100123</b>	Emergency Management	SUBFUND <b>20A390</b>	Personal Services	720,627	723,312
INDEX	<b>JA100123</b>	Emergency Management	SUBFUND <b>20A390</b>	Other Expenses	512,542	421,268
<b>Total Emergency Management</b>					<b>1,233,169</b>	<b>1,144,580</b>
<b>JA090068 Cuyahoga Regional Information System</b>						
INDEX	<b>JA090068</b>	Cuyahoga Regional Information System	SUBFUND <b>50A410</b>	Personal Services	786,073	787,609
INDEX	<b>JA090068</b>	Cuyahoga Regional Information System	SUBFUND <b>50A410</b>	Other Expenses	992,092	1,008,022
<b>Total Cuyahoga Regional Information System</b>					<b>1,778,165</b>	<b>1,795,631</b>
<b>JA100354 CECOMS</b>						
INDEX	<b>JA100354</b>	CECOMS	SUBFUND <b>01A001</b>	Personal Services	190,233	190,851
INDEX	<b>JA100354</b>	CECOMS	SUBFUND <b>01A001</b>	Other Expenses	240,170	244,243
<b>Total CECOMS</b>					<b>430,403</b>	<b>435,094</b>
<b>JA106773 Wireless 9-1-1 Government Asst</b>						
INDEX	<b>JA106773</b>	Wireless 9-1-1 Government Asst	SUBFUND <b>20A814</b>	Personal Services	1,326,904	1,337,218
INDEX	<b>JA106773</b>	Wireless 9-1-1 Government Asst	SUBFUND <b>20A814</b>	Other Expenses	1,979,319	1,994,113
<b>Total Wireless 9-1-1 Government Asst</b>					<b>3,306,223</b>	<b>3,331,331</b>
<b>JA106781 9-1-1 Consolidation Shared Svc</b>						
INDEX	<b>JA106781</b>	9-1-1 Consolidation Shared Svc	SUBFUND <b>20A825</b>	Other Expenses	1,700,000	1,734,000
<b>Total 9-1-1 Consolidation Shared Svc</b>					<b>1,700,000</b>	<b>1,734,000</b>
<b>JA302224 Public Safety Grants Admin.</b>						
INDEX	<b>JA302224</b>	Public Safety Grants Admin.	SUBFUND <b>01A001</b>	Personal Services	268,066	269,530
INDEX	<b>JA302224</b>	Public Safety Grants Admin.	SUBFUND <b>01A001</b>	Other Expenses	271,543	277,160
<b>Total Public Safety Grants Admin.</b>					<b>539,609</b>	<b>546,690</b>
<b>JA100990 Div. of Information Technology</b>						
INDEX	<b>JA100990</b>	Div. of Information Technology	SUBFUND <b>01A001</b>	Personal Services	0	0
INDEX	<b>JA100990</b>	Div. of Information Technology	SUBFUND <b>01A001</b>	Other Expenses	0	0
<b>Total Div. of Information Technology</b>					<b>0</b>	<b>0</b>
<b>Total Public Safety &amp; Justice Services</b>					<b>13,521,795</b>	<b>13,085,669</b>
<b>Domestic Violence</b>						
<b>AE511550 Domestic Violence</b>						
INDEX	<b>AE511550</b>	Domestic Violence	SUBFUND <b>20A330</b>	Other Expenses	229,376	233,983
<b>Total Domestic Violence</b>					<b>229,376</b>	<b>233,983</b>
<b>Total Domestic Violence</b>					<b>229,376</b>	<b>233,983</b>
<b>Clerk of Courts</b>						
<b>CL200055 Clerk of Courts-Admin.</b>						
INDEX	<b>CL200055</b>	Clerk of Courts-Admin.	SUBFUND <b>01A001</b>	Personal Services	5,656,715	5,688,500
INDEX	<b>CL200055</b>	Clerk of Courts-Admin.	SUBFUND <b>01A001</b>	Other Expenses	4,299,685	4,370,228
<b>Total Clerk of Courts-Admin.</b>					<b>9,956,400</b>	<b>10,058,728</b>
<b>CL456491 Clerk Courts Special Project I</b>						
INDEX	<b>CL456491</b>	Clerk Courts Special Project I	SUBFUND <b>20A812</b>	Personal Services	428,914	431,566
INDEX	<b>CL456491</b>	Clerk Courts Special Project I	SUBFUND <b>20A812</b>	Other Expenses	4,598	4,598
<b>Total Clerk Courts Special Project I</b>					<b>433,512</b>	<b>436,164</b>
<b>CL576124 Clerk Of Courts-Computers</b>						

					2014	2015	
					Recommended	Recommended	
					Appropriation	Appropriation	
<b>Clerk of Courts</b>							
<b>CL576124 Clerk Of Courts-Computers</b>							
INDEX	<b>CL576124</b>	Clerk Of Courts-Computers	SUBFUND	<b>20A695</b>	Other Expenses	493,946	503,825
<b>Total Clerk Of Courts-Computers</b>						<b>493,946</b>	<b>503,825</b>
<b>Total Clerk of Courts</b>						<b>10,883,858</b>	<b>10,998,717</b>
<b>County Medical Examiner</b>							
<b>CR180026 Medical Examiner-Operations</b>							
INDEX	<b>CR180026</b>	Medical Examiner-Operations	SUBFUND	<b>01A001</b>	Personal Services	4,069,680	4,183,313
INDEX	<b>CR180026</b>	Medical Examiner-Operations	SUBFUND	<b>01A001</b>	Other Expenses	2,010,313	2,033,925
<b>Total Medical Examiner-Operations</b>						<b>6,079,993</b>	<b>6,217,238</b>
<b>CR180034 Medical Examiner -Lab Fund</b>							
INDEX	<b>CR180034</b>	Medical Examiner -Lab Fund	SUBFUND	<b>20A312</b>	Personal Services	250,801	250,801
INDEX	<b>CR180034</b>	Medical Examiner -Lab Fund	SUBFUND	<b>20A312</b>	Other Expenses	72,982	82,104
INDEX	<b>CR180034</b>	Medical Examiner -Lab Fund	SUBFUND	<b>20A312</b>	Capital Outlays	388,000	0
<b>Total Medical Examiner -Lab Fund</b>						<b>711,783</b>	<b>332,905</b>
<b>CR180265 Cuyahoga Co. Regional Crime Lab</b>							
INDEX	<b>CR180265</b>	Cuyahoga Co. Regional Crime Lab	SUBFUND	<b>20A076</b>	Personal Services	2,662,260	2,672,897
INDEX	<b>CR180265</b>	Cuyahoga Co. Regional Crime Lab	SUBFUND	<b>20A076</b>	Other Expenses	658,433	667,739
<b>Total Cuyahoga Co. Regional Crime Lab</b>						<b>3,320,693</b>	<b>3,340,636</b>
<b>Total County Medical Examiner</b>						<b>10,112,469</b>	<b>9,890,779</b>
<b>Office of Health and Human Services</b>							
<b>HS157305 Health Care Access Programming</b>							
INDEX	<b>HS157305</b>	Health Care Access Programming	SUBFUND	<b>20AA01</b>	Other Expenses	0	0
<b>Total Health Care Access Programming</b>						<b>0</b>	<b>0</b>
<b>HS157289 Office of Health and Human Svc</b>							
INDEX	<b>HS157289</b>	Office of Health and Human Svc	SUBFUND	<b>24A430</b>	Personal Services	1,127,685	1,132,149
INDEX	<b>HS157289</b>	Office of Health and Human Svc	SUBFUND	<b>24A430</b>	Other Expenses	838,694	851,959
<b>Total Office of Health and Human Svc</b>						<b>1,966,379</b>	<b>1,984,108</b>
<b>Total Office of Health and Human Services</b>						<b>1,966,379</b>	<b>1,984,108</b>
<b>HHS Children and Family Services</b>							
<b>CF135467 CFS Administrative Services</b>							
INDEX	<b>CF135467</b>	CFS Administrative Services	SUBFUND	<b>24A301</b>	Personal Services	4,740,321	4,779,397
INDEX	<b>CF135467</b>	CFS Administrative Services	SUBFUND	<b>24A301</b>	Other Expenses	8,656,723	8,746,782
<b>Total CFS Administrative Services</b>						<b>13,397,044</b>	<b>13,526,179</b>
<b>CF135483 Training</b>							
INDEX	<b>CF135483</b>	Training	SUBFUND	<b>24A301</b>	Personal Services	558,543	562,438
INDEX	<b>CF135483</b>	Training	SUBFUND	<b>24A301</b>	Other Expenses	117,495	119,845
<b>Total Training</b>						<b>676,038</b>	<b>682,283</b>
<b>CF135491 Information Services</b>							
INDEX	<b>CF135491</b>	Information Services	SUBFUND	<b>24A301</b>	Personal Services	1,290,971	1,303,426
INDEX	<b>CF135491</b>	Information Services	SUBFUND	<b>24A301</b>	Other Expenses	1,139,129	1,142,504
<b>Total Information Services</b>						<b>2,430,100</b>	<b>2,445,930</b>
<b>CF135509 Direct Services</b>							
INDEX	<b>CF135509</b>	Direct Services	SUBFUND	<b>24A301</b>	Personal Services	35,822,139	36,228,847
INDEX	<b>CF135509</b>	Direct Services	SUBFUND	<b>24A301</b>	Other Expenses	1,371,163	1,398,466
<b>Total Direct Services</b>						<b>37,193,302</b>	<b>37,627,313</b>
<b>CF135525 Supportive Services</b>							

				2014	2015	
				Recommended	Recommended	
				Appropriation	Appropriation	
<b>HHS Children and Family Services</b>						
<b>CF135525 Supportive Services</b>						
INDEX	<b>CF135525</b>	Supportive Services	SUBFUND <b>24A301</b>	Personal Services	2,371,750	2,401,955
INDEX	<b>CF135525</b>	Supportive Services	SUBFUND <b>24A301</b>	Other Expenses	1,390,796	1,392,852
<b>Total Supportive Services</b>					<b>3,762,546</b>	<b>3,794,807</b>
<b>CF135442 Caregiver Parent Recruitment</b>						
INDEX	<b>CF135442</b>	Caregiver Parent Recruitment	SUBFUND <b>24A301</b>	Personal Services	333,116	335,566
INDEX	<b>CF135442</b>	Caregiver Parent Recruitment	SUBFUND <b>24A301</b>	Other Expenses	202,138	205,352
<b>Total Caregiver Parent Recruitment</b>					<b>535,254</b>	<b>540,918</b>
<b>CF134015 Client Supportive Services</b>						
INDEX	<b>CF134015</b>	Client Supportive Services	SUBFUND <b>20A303</b>	Other Expenses	6,469,433	6,556,077
<b>Total Client Supportive Services</b>					<b>6,469,433</b>	<b>6,556,077</b>
<b>CF135541 Multi-Systemic Therapy Unit</b>						
INDEX	<b>CF135541</b>	Multi-Systemic Therapy Unit	SUBFUND <b>24A301</b>	Personal Services	721,471	729,302
INDEX	<b>CF135541</b>	Multi-Systemic Therapy Unit	SUBFUND <b>24A301</b>	Other Expenses	70,662	72,291
<b>Total Multi-Systemic Therapy Unit</b>					<b>792,133</b>	<b>801,593</b>
<b>CF135608 Contracted Placements</b>						
INDEX	<b>CF135608</b>	Contracted Placements	SUBFUND <b>24A301</b>	Personal Services	1,478,563	1,494,364
INDEX	<b>CF135608</b>	Contracted Placements	SUBFUND <b>24A301</b>	Other Expenses	18,003	18,363
<b>Total Contracted Placements</b>					<b>1,496,566</b>	<b>1,512,727</b>
<b>CF135616 CFS Foster Homes/Resource Mgt</b>						
INDEX	<b>CF135616</b>	CFS Foster Homes/Resource Mgt	SUBFUND <b>24A301</b>	Personal Services	3,420,877	3,461,070
INDEX	<b>CF135616</b>	CFS Foster Homes/Resource Mgt	SUBFUND <b>24A301</b>	Other Expenses	69,884	71,281
<b>Total CFS Foster Homes/Resource Mgt</b>					<b>3,490,761</b>	<b>3,532,351</b>
<b>CF134031 CFS Foster Care</b>						
INDEX	<b>CF134031</b>	CFS Foster Care	SUBFUND <b>20A303</b>	Other Expenses	2,695,435	2,696,305
<b>Total CFS Foster Care</b>					<b>2,695,435</b>	<b>2,696,305</b>
<b>CF134049 Purchased Congregate &amp; Foster</b>						
INDEX	<b>CF134049</b>	Purchased Congregate & Foster	SUBFUND <b>20A303</b>	Other Expenses	50,897,716	50,898,208
<b>Total Purchased Congregate &amp; Foster</b>					<b>50,897,716</b>	<b>50,898,208</b>
<b>CF135582 Permanent Custody Adoptions</b>						
INDEX	<b>CF135582</b>	Permanent Custody Adoptions	SUBFUND <b>24A301</b>	Personal Services	4,224,111	4,274,586
INDEX	<b>CF135582</b>	Permanent Custody Adoptions	SUBFUND <b>24A301</b>	Other Expenses	157,982	161,141
<b>Total Permanent Custody Adoptions</b>					<b>4,382,093</b>	<b>4,435,727</b>
<b>CF134023 Adoption Services</b>						
INDEX	<b>CF134023</b>	Adoption Services	SUBFUND <b>20A303</b>	Other Expenses	7,978,869	7,978,869
<b>Total Adoption Services</b>					<b>7,978,869</b>	<b>7,978,869</b>
<b>CF135004 Cuyahoga Tapestry System of Care</b>						
INDEX	<b>CF135004</b>	Cuyahoga Tapestry System of Care	SUBFUND <b>24A435</b>	Personal Services	393,970	399,053
INDEX	<b>CF135004</b>	Cuyahoga Tapestry System of Care	SUBFUND <b>24A435</b>	Other Expenses	4,436,255	2,026,772
<b>Total Cuyahoga Tapestry System of Care</b>					<b>4,830,225</b>	<b>2,425,825</b>
<b>Total HHS Children and Family Services</b>					<b>141,027,515</b>	<b>139,455,112</b>
<b>HHS Senior and Adult Services</b>						
<b>SA138321 SAS Administrative Services</b>						
INDEX	<b>SA138321</b>	SAS Administrative Services	SUBFUND <b>24A601</b>	Personal Services	617,707	620,727
INDEX	<b>SA138321</b>	SAS Administrative Services	SUBFUND <b>24A601</b>	Other Expenses	1,509,159	1,551,622
<b>Total SAS Administrative Services</b>					<b>2,126,866</b>	<b>2,172,349</b>
<b>SA138354 SAS Management Services</b>						

**HHS Senior and Adult Services**

**SA138354 SAS Management Services**

INDEX SA138354	SAS Management Services	SUBFUND 24A601	Personal Services	830,222	834,899
INDEX SA138354	SAS Management Services	SUBFUND 24A601	Other Expenses	20,578	20,959
<b>Total SAS Management Services</b>				<b>850,800</b>	<b>855,858</b>

**SA138305 Community Social Serv Programs**

INDEX SA138305	Community Social Serv Programs	SUBFUND 24A601	Other Expenses	1,309,068	1,309,068
<b>Total Community Social Serv Programs</b>				<b>1,309,068</b>	<b>1,309,068</b>

**SA138420 Home Support**

INDEX SA138420	Home Support	SUBFUND 24A601	Personal Services	1,253,784	1,269,213
INDEX SA138420	Home Support	SUBFUND 24A601	Other Expenses	158,539	160,495
<b>Total Home Support</b>				<b>1,412,323</b>	<b>1,429,708</b>

**SA138479 Adult Protective Services**

INDEX SA138479	Adult Protective Services	SUBFUND 24A601	Personal Services	2,677,153	2,706,127
INDEX SA138479	Adult Protective Services	SUBFUND 24A601	Other Expenses	696,513	698,948
<b>Total Adult Protective Services</b>				<b>3,373,666</b>	<b>3,405,075</b>

**SA138503 Information and Outreach Unit**

INDEX SA138503	Information and Outreach Unit	SUBFUND 24A601	Personal Services	604,269	457,732
INDEX SA138503	Information and Outreach Unit	SUBFUND 24A601	Other Expenses	27,257	0
<b>Total Information and Outreach Unit</b>				<b>631,526</b>	<b>457,732</b>

**SA138602 Home Based Services**

INDEX SA138602	Home Based Services	SUBFUND 24A601	Personal Services	2,808,317	2,840,260
INDEX SA138602	Home Based Services	SUBFUND 24A601	Other Expenses	186,523	190,244
<b>Total Home Based Services</b>				<b>2,994,840</b>	<b>3,030,504</b>

**SA138610 Care Management Support**

INDEX SA138610	Care Management Support	SUBFUND 24A601	Personal Services	509,920	515,242
INDEX SA138610	Care Management Support	SUBFUND 24A601	Other Expenses	10,548	10,723
<b>Total Care Management Support</b>				<b>520,468</b>	<b>525,965</b>

**SA138701 SAS Options Program**

INDEX SA138701	SAS Options Program	SUBFUND 24A601	Personal Services	1,540,698	1,556,671
INDEX SA138701	SAS Options Program	SUBFUND 24A601	Other Expenses	2,153,797	2,154,610
<b>Total SAS Options Program</b>				<b>3,694,495</b>	<b>3,711,281</b>

<b>Total HHS Senior and Adult Services</b>				<b>16,914,052</b>	<b>16,897,540</b>
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**HHS Employment & Family Services**

**WT137109 Administrative Operations**

INDEX WT137109	Administrative Operations	SUBFUND 24A510	Personal Services	1,701,638	1,716,965
INDEX WT137109	Administrative Operations	SUBFUND 24A510	Other Expenses	8,486,456	8,519,231
INDEX WT137109	Administrative Operations	SUBFUND 24A510	Capital Outlays	20,000	20,000
<b>Total Administrative Operations</b>				<b>10,208,094</b>	<b>10,256,196</b>

**WT137943 Information Services**

INDEX WT137943	Information Services	SUBFUND 24A510	Personal Services	458,865	461,463
INDEX WT137943	Information Services	SUBFUND 24A510	Other Expenses	721,434	735,863
<b>Total Information Services</b>				<b>1,180,299</b>	<b>1,197,326</b>

**WT137315 Work First Services**

INDEX WT137315	Work First Services	SUBFUND 24A510	Personal Services	1,439,531	1,448,289
INDEX WT137315	Work First Services	SUBFUND 24A510	Other Expenses	9,678,923	9,857,143
<b>Total Work First Services</b>				<b>11,118,454</b>	<b>11,305,432</b>

**WT137414 Southgate NFSC**

INDEX WT137414	Southgate NFSC	SUBFUND 24A510	Personal Services	4,120,734	4,171,129
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				2014	2015
				Recommended	Recommended
				Appropriation	Appropriation
<b>HHS Employment &amp; Family Services</b>					
<b>WT137414 Southgate NFSC</b>					
INDEX	WT137414 Southgate NFSC	SUBFUND	24A510 Other Expenses	570,816	581,707
<b>Total Southgate NFSC</b>				<b>4,691,550</b>	<b>4,752,836</b>
<b>WT137430 Old Brooklyn</b>					
INDEX	WT137430 Old Brooklyn	SUBFUND	24A510 Personal Services	3,645,198	3,688,578
INDEX	WT137430 Old Brooklyn	SUBFUND	24A510 Other Expenses	791,664	793,547
<b>Total Old Brooklyn</b>				<b>4,436,862</b>	<b>4,482,125</b>
<b>WT137455 Quincy Place</b>					
INDEX	WT137455 Quincy Place	SUBFUND	24A510 Personal Services	4,653,616	4,710,363
INDEX	WT137455 Quincy Place	SUBFUND	24A510 Other Expenses	1,816,738	1,849,079
<b>Total Quincy Place</b>				<b>6,470,354</b>	<b>6,559,442</b>
<b>WT137463 Virgil Brown</b>					
INDEX	WT137463 Virgil Brown	SUBFUND	24A510 Personal Services	18,120,584	18,318,050
INDEX	WT137463 Virgil Brown	SUBFUND	24A510 Other Expenses	1,151,590	1,168,171
<b>Total Virgil Brown</b>				<b>19,272,174</b>	<b>19,486,221</b>
<b>WT137539 West Shore NFSC</b>					
INDEX	WT137539 West Shore NFSC	SUBFUND	24A510 Personal Services	4,263,617	4,313,887
INDEX	WT137539 West Shore NFSC	SUBFUND	24A510 Other Expenses	999,079	1,019,061
<b>Total West Shore NFSC</b>				<b>5,262,696</b>	<b>5,332,948</b>
<b>WT137141 Client Support Services</b>					
INDEX	WT137141 Client Support Services	SUBFUND	24A510 Personal Services	5,941,362	5,998,262
INDEX	WT137141 Client Support Services	SUBFUND	24A510 Other Expenses	4,314,031	4,319,862
<b>Total Client Support Services</b>				<b>10,255,393</b>	<b>10,318,124</b>
<b>WT137935 Children With Medical Handicap</b>					
INDEX	WT137935 Children With Medical Handicap	SUBFUND	24A530 Other Expenses	1,405,732	1,405,732
<b>Total Children With Medical Handicap</b>				<b>1,405,732</b>	<b>1,405,732</b>
<b>Total HHS Employment &amp; Family Services</b>				<b>74,301,608</b>	<b>75,096,382</b>
<b>Cuyahoga Support Enforcement Agency</b>					
<b>SE496000 Cuyahoga Support Enforcement Agency</b>					
INDEX	SE496000 Cuyahoga Support Enforcement Agency	SUBFUND	20A600 Personal Services	19,059,899	19,768,630
INDEX	SE496000 Cuyahoga Support Enforcement Agency	SUBFUND	20A600 Other Expenses	10,846,459	11,001,535
INDEX	SE496000 Cuyahoga Support Enforcement Agency	SUBFUND	20A600 Capital Outlays	4,000	4,000
<b>Total Cuyahoga Support Enforcement Agency</b>				<b>29,910,358</b>	<b>30,774,165</b>
<b>SE507152 Fatherhood Initiative</b>					
INDEX	SE507152 Fatherhood Initiative	SUBFUND	20A606 Personal Services	133,950	134,602
INDEX	SE507152 Fatherhood Initiative	SUBFUND	20A606 Other Expenses	861,738	882,108
<b>Total Fatherhood Initiative</b>				<b>995,688</b>	<b>1,016,710</b>
<b>Total Cuyahoga Support Enforcement Agency</b>				<b>30,906,046</b>	<b>31,790,875</b>
<b>Early Childhood Invest In Children</b>					
<b>EC451484 EC Administrative Services</b>					
INDEX	EC451484 EC Administrative Services	SUBFUND	24A635 Personal Services	652,213	654,175
INDEX	EC451484 EC Administrative Services	SUBFUND	24A635 Other Expenses	186,726	187,586
<b>Total EC Administrative Services</b>				<b>838,939</b>	<b>841,761</b>
<b>EC451427 Early Childhood Mental Health</b>					
INDEX	EC451427 Early Childhood Mental Health	SUBFUND	20A807 Other Expenses	669,552	669,552
<b>Total Early Childhood Mental Health</b>				<b>669,552</b>	<b>669,552</b>
<b>EC451435 Early Start</b>					

				2014	2015
				Recommended	Recommended
				Appropriation	Appropriation
<b>Early Childhood Invest In Children</b>					
<b>EC451435 Early Start</b>					
INDEX EC451435	Early Start	SUBFUND 24A635	Other Expenses	1,838,666	1,860,811
<b>Total Early Start</b>				<b>1,838,666</b>	<b>1,860,811</b>
<b>EC451443 Health &amp; Safety</b>					
INDEX EC451443	Health & Safety	SUBFUND 24A635	Other Expenses	203,000	207,062
<b>Total Health &amp; Safety</b>				<b>203,000</b>	<b>207,062</b>
<b>EC451450 Quality Child Care</b>					
INDEX EC451450	Quality Child Care	SUBFUND 24A635	Other Expenses	7,738,206	7,899,052
<b>Total Quality Child Care</b>				<b>7,738,206</b>	<b>7,899,052</b>
<b>Total Early Childhood Invest In Children</b>				<b>11,288,363</b>	<b>11,478,238</b>
<b>Family &amp; Children First Council</b>					
<b>FC451492 FCFC Public Assistance</b>					
INDEX FC451492	FCFC Public Assistance	SUBFUND 24A640	Personal Services	654,665	657,442
INDEX FC451492	FCFC Public Assistance	SUBFUND 24A640	Other Expenses	2,892,199	2,947,180
<b>Total FCFC Public Assistance</b>				<b>3,546,864</b>	<b>3,604,622</b>
<b>Total Family &amp; Children First Council</b>				<b>3,546,864</b>	<b>3,604,622</b>
<b>HHS Office of Reentry</b>					
<b>HS749069 HHS Office of Reentry</b>					
INDEX HS749069	HHS Office of Reentry	SUBFUND 24A878	Personal Services	471,202	473,280
INDEX HS749069	HHS Office of Reentry	SUBFUND 24A878	Other Expenses	1,495,662	1,524,320
<b>Total HHS Office of Reentry</b>				<b>1,966,864</b>	<b>1,997,600</b>
<b>Total HHS Office of Reentry</b>				<b>1,966,864</b>	<b>1,997,600</b>
<b>Office of Homeless Services</b>					
<b>HS158097 Office of Homeless Services PA</b>					
INDEX HS158097	Office of Homeless Services PA	SUBFUND 24A641	Personal Services	317,346	318,724
INDEX HS158097	Office of Homeless Services PA	SUBFUND 24A641	Other Expenses	4,887,707	3,762,395
<b>Total Office of Homeless Services PA</b>				<b>5,205,053</b>	<b>4,081,119</b>
<b>Total Office of Homeless Services</b>				<b>5,205,053</b>	<b>4,081,119</b>
<b>Workforce Development</b>					
<b>WI140905 WIA Executive &amp; Financial Operations</b>					
INDEX WI140905	WIA Executive & Financial Operations	SUBFUND 28W036	Personal Services	533,513	538,442
INDEX WI140905	WIA Executive & Financial Operations	SUBFUND 28W036	Other Expenses	6,572,534	6,681,733
<b>Total WIA Executive &amp; Financial Operations</b>				<b>7,106,047</b>	<b>7,220,175</b>
<b>WI140913 Workforce Other Programs</b>					
INDEX WI140913	Workforce Other Programs	SUBFUND 28W037	Personal Services	400,000	400,000
INDEX WI140913	Workforce Other Programs	SUBFUND 28W037	Other Expenses	1,600,000	1,600,000
<b>Total Workforce Other Programs</b>				<b>2,000,000</b>	<b>2,000,000</b>
<b>Total Workforce Development</b>				<b>9,106,047</b>	<b>9,220,175</b>
<b>GF / HHS Subsidy Accounts</b>					
<b>SU513101 Civil Defense</b>					
INDEX SU513101	Civil Defense	SUBFUND 01A001	Other Expenses	840,008	751,419
<b>Total Civil Defense</b>				<b>840,008</b>	<b>751,419</b>
<b>SU513150 Soil Conservation</b>					

**GF / HHS Subsidy Accounts**

**SU513150 Soil Conservation**

INDEX SU513150 Soil Conservation	SUBFUND 01A001	Other Expenses	75,000	75,000
<b>Total Soil Conservation</b>			<b>75,000</b>	<b>75,000</b>

**SU513200 County Airport**

INDEX SU513200 County Airport	SUBFUND 01A001	Other Expenses	595,859	608,019
<b>Total County Airport</b>			<b>595,859</b>	<b>608,019</b>

**SU513457 County Planning Comm**

INDEX SU513457 County Planning Comm	SUBFUND 01A001	Other Expenses	1,215,513	1,194,330
<b>Total County Planning Comm</b>			<b>1,215,513</b>	<b>1,194,330</b>

**SU514422 Health and Human Svcs Subsidy**

INDEX SU514422 Health and Human Svcs Subsidy	SUBFUND 29A391	Other Expenses	2,698,226	2,734,880
<b>Total Health and Human Svcs Subsidy</b>			<b>2,698,226</b>	<b>2,734,880</b>

**SU514372 Tapestry System of Care Sub**

INDEX SU514372 Tapestry System of Care Sub	SUBFUND 29A391	Other Expenses	4,386,780	1,982,380
<b>Total Tapestry System of Care Sub</b>			<b>4,386,780</b>	<b>1,982,380</b>

**SU514273 CSEA HHS 4.8 Mill Subsidy**

INDEX SU514273 CSEA HHS 4.8 Mill Subsidy	SUBFUND 29A391	Other Expenses	2,322,502	2,616,197
<b>Total CSEA HHS 4.8 Mill Subsidy</b>			<b>2,322,502</b>	<b>2,616,197</b>

**SU514711 Gateway Arena Pledge**

INDEX SU514711 Gateway Arena Pledge	SUBFUND 01A001	Other Expenses	5,800,000	5,800,000
<b>Total Gateway Arena Pledge</b>			<b>5,800,000</b>	<b>5,800,000</b>

**SU513960 Children & Family Svcs Subsidy**

INDEX SU513960 Children & Family Svcs Subsidy	SUBFUND 29A390	Other Expenses	19,310,196	17,530,674
<b>Total Children &amp; Family Svcs Subsidy</b>			<b>19,310,196</b>	<b>17,530,674</b>

**SU514299 Children and Family Svcs Sub**

INDEX SU514299 Children and Family Svcs Sub	SUBFUND 29A391	Other Expenses	10,660,276	14,056,723
<b>Total Children and Family Svcs Sub</b>			<b>10,660,276</b>	<b>14,056,723</b>

**SU513978 Children Services Fund Subsidy**

INDEX SU513978 Children Services Fund Subsidy	SUBFUND 29A390	Other Expenses	13,657,776	10,992,836
<b>Total Children Services Fund Subsidy</b>			<b>13,657,776</b>	<b>10,992,836</b>

**SU514315 Children Svcs Fund Subsidy**

INDEX SU514315 Children Svcs Fund Subsidy	SUBFUND 29A391	Other Expenses	27,586,179	25,819,141
<b>Total Children Svcs Fund Subsidy</b>			<b>27,586,179</b>	<b>25,819,141</b>

**SU514323 Children w/Medical Handicaps**

INDEX SU514323 Children w/Medical Handicaps	SUBFUND 29A391	Other Expenses	1,405,732	1,405,732
<b>Total Children w/Medical Handicaps</b>			<b>1,405,732</b>	<b>1,405,732</b>

**SU514398 EC-Invest In Children Subsidy**

INDEX SU514398 EC-Invest In Children Subsidy	SUBFUND 29A391	Other Expenses	10,902,940	9,623,717
<b>Total EC-Invest In Children Subsidy</b>			<b>10,902,940</b>	<b>9,623,717</b>

**SU513994 Senior & Adult Subsidy**

INDEX SU513994 Senior & Adult Subsidy	SUBFUND 29A390	Other Expenses	6,547,013	6,023,065
<b>Total Senior &amp; Adult Subsidy</b>			<b>6,547,013</b>	<b>6,023,065</b>

**SU514414 Senior and Adult Svcs Subsidy**

INDEX SU514414 Senior and Adult Svcs Subsidy	SUBFUND 29A391	Other Expenses	7,292,287	6,751,827
<b>Total Senior and Adult Svcs Subsidy</b>			<b>7,292,287</b>	<b>6,751,827</b>

**SU514281 Office of Homeless Svc Subsidy**

				2014	2015	
				Recommended	Recommended	
				Appropriation	Appropriation	
<b>GF / HHS Subsidy Accounts</b>						
<b>SU514281 Office of Homeless Svc Subsidy</b>						
INDEX	<b>SU514281</b>	Office of Homeless Svc Subsidy	SUBFUND 29A391	Other Expenses	4,980,661	3,856,727
<b>Total Office of Homeless Svc Subsidy</b>					<b>4,980,661</b>	<b>3,856,727</b>
<b>SU514349 Family &amp; Children First Cncl</b>						
INDEX	<b>SU514349</b>	Family & Children First Cncl	SUBFUND 29A391	Other Expenses	2,320,783	2,378,541
<b>Total Family &amp; Children First Cncl</b>					<b>2,320,783</b>	<b>2,378,541</b>
<b>SU515999 Fatherhood Initiative Subsidy</b>						
INDEX	<b>SU515999</b>	Fatherhood Initiative Subsidy	SUBFUND 29A391	Other Expenses	975,688	996,710
<b>Total Fatherhood Initiative Subsidy</b>					<b>975,688</b>	<b>996,710</b>
<b>SU513762 Brownfield Redevelopment</b>						
INDEX	<b>SU513762</b>	Brownfield Redevelopment	SUBFUND 01A001	Other Expenses	1,123,855	1,123,855
<b>Total Brownfield Redevelopment</b>					<b>1,123,855</b>	<b>1,123,855</b>
<b>SU514430 Employment &amp; Family Svc Sub</b>						
INDEX	<b>SU514430</b>	Employment & Family Svc Sub	SUBFUND 29A391	Other Expenses	7,574,086	8,368,860
<b>Total Employment &amp; Family Svc Sub</b>					<b>7,574,086</b>	<b>8,368,860</b>
<b>SU514224 HHS JC Plcmnt &amp; Trmt Sub</b>						
INDEX	<b>SU514224</b>	HHS JC Plcmnt & Trmt Sub	SUBFUND 29A391	Other Expenses	12,960,190	12,797,051
<b>Total HHS JC Plcmnt &amp; Trmt Sub</b>					<b>12,960,190</b>	<b>12,797,051</b>
<b>SU514331 Family Justice Center</b>						
INDEX	<b>SU514331</b>	Family Justice Center	SUBFUND 29A391	Other Expenses	175,000	175,000
<b>Total Family Justice Center</b>					<b>175,000</b>	<b>175,000</b>
<b>SU514125 Comm. Redevelopment Fund Sub.</b>						
INDEX	<b>SU514125</b>	Comm. Redevelopment Fund Sub.	SUBFUND 01A001	Other Expenses	893,600	893,600
<b>Total Comm. Redevelopment Fund Sub.</b>					<b>893,600</b>	<b>893,600</b>
<b>SU514521 JC HHS Community Partnership</b>						
INDEX	<b>SU514521</b>	JC HHS Community Partnership	SUBFUND 29A391	Other Expenses	3,476,427	3,182,682
<b>Total JC HHS Community Partnership</b>					<b>3,476,427</b>	<b>3,182,682</b>
<b>SU514547 JA Office of Re-Entry Subsidy</b>						
INDEX	<b>SU514547</b>	JA Office of Re-Entry Subsidy	SUBFUND 29A391	Other Expenses	1,966,864	1,997,600
<b>Total JA Office of Re-Entry Subsidy</b>					<b>1,966,864</b>	<b>1,997,600</b>
<b>SU511535 Medical Mart Series 2010 Pledg</b>						
INDEX	<b>SU511535</b>	Medical Mart Series 2010 Pledg	SUBFUND 01A001	Other Expenses	32,100,238	32,102,239
<b>Total Medical Mart Series 2010 Pledg</b>					<b>32,100,238</b>	<b>32,102,239</b>
<b>SU514885 Regional Crime Lab GF Subsidy</b>						
INDEX	<b>SU514885</b>	Regional Crime Lab GF Subsidy	SUBFUND 01A001	Other Expenses	2,995,693	2,715,636
<b>Total Regional Crime Lab GF Subsidy</b>					<b>2,995,693</b>	<b>2,715,636</b>
<b>SU514661 Witness Victim Subsidy</b>						
INDEX	<b>SU514661</b>	Witness Victim Subsidy	SUBFUND 01A001	Other Expenses	1,674,766	1,694,225
<b>Total Witness Victim Subsidy</b>					<b>1,674,766</b>	<b>1,694,225</b>
<b>SU514679 TASC - County Subsidy</b>						
INDEX	<b>SU514679</b>	TASC - County Subsidy	SUBFUND 01A001	Other Expenses	618,731	620,828
<b>Total TASC - County Subsidy</b>					<b>618,731</b>	<b>620,828</b>
<b>SU999975 Western Reserve Fund Subsidy</b>						
INDEX	<b>SU999975</b>	Western Reserve Fund Subsidy	SUBFUND 01A001	Other Expenses	750,000	1,400,000
<b>Total Western Reserve Fund Subsidy</b>					<b>750,000</b>	<b>1,400,000</b>
<b>Total GF / HHS Subsidy Accounts</b>					<b>189,882,868</b>	<b>182,269,493</b>

				2014	2015	
				Recommended	Recommended	
				Appropriation	Appropriation	
<b>College Savings Account Program</b>						
<b>SV102053</b> College Savings Account Program						
INDEX	<b>SV102053</b>	College Savings Account Program	SUBFUND <b>01A001</b>	Personal Services	75,400	75,400
INDEX	<b>SV102053</b>	College Savings Account Program	SUBFUND <b>01A001</b>	Other Expenses	1,674,600	1,713,600
<b>Total College Savings Account Program</b>					<b>1,750,000</b>	<b>1,789,000</b>
<b>Total College Savings Account Program</b>					<b>1,750,000</b>	<b>1,789,000</b>
<b>Employee Health and Wellness</b>						
<b>CC499509</b> Self Insurance-Regionalization						
INDEX	<b>CC499509</b>	Self Insurance-Regionalization	SUBFUND <b>20A195</b>	Other Expenses	10,689,110	11,009,782
<b>Total Self Insurance-Regionalization</b>					<b>10,689,110</b>	<b>11,009,782</b>
<b>CC499202</b> Benefits Administration						
INDEX	<b>CC499202</b>	Benefits Administration	SUBFUND <b>68A100</b>	Personal Services	514,911	518,169
INDEX	<b>CC499202</b>	Benefits Administration	SUBFUND <b>68A100</b>	Other Expenses	358,366	361,257
<b>Total Benefits Administration</b>					<b>873,277</b>	<b>879,426</b>
<b>CC499004</b> Hospitalization Self Insurance						
INDEX	<b>CC499004</b>	Hospitalization Self Insurance	SUBFUND <b>68A100</b>	Other Expenses	67,980,094	70,019,496
<b>Total Hospitalization Self Insurance</b>					<b>67,980,094</b>	<b>70,019,496</b>
<b>CC499012</b> Hosp. Regular Insurance						
INDEX	<b>CC499012</b>	Hosp. Regular Insurance	SUBFUND <b>68A200</b>	Other Expenses	8,899,447	9,166,430
<b>Total Hosp. Regular Insurance</b>					<b>8,899,447</b>	<b>9,166,430</b>
<b>Total Employee Health and Wellness</b>					<b>88,441,928</b>	<b>91,075,135</b>
<b>Workers Compensation Retrospective</b>						
<b>CC498816</b> Workers Comp Retro 2004						
INDEX	<b>CC498816</b>	Workers Comp Retro 2004	SUBFUND <b>67A004</b>	Other Expenses	563,138	0
<b>Total Workers Comp Retro 2004</b>					<b>563,138</b>	<b>0</b>
<b>CC498824</b> Workers Comp Retro 2005						
INDEX	<b>CC498824</b>	Workers Comp Retro 2005	SUBFUND <b>67A005</b>	Other Expenses	114,426	758,611
<b>Total Workers Comp Retro 2005</b>					<b>114,426</b>	<b>758,611</b>
<b>CC498832</b> Workers Comp Retro 2006						
INDEX	<b>CC498832</b>	Workers Comp Retro 2006	SUBFUND <b>67A006</b>	Other Expenses	118,788	113,126
<b>Total Workers Comp Retro 2006</b>					<b>118,788</b>	<b>113,126</b>
<b>CC498840</b> Workers Comp Retro 2007						
INDEX	<b>CC498840</b>	Workers Comp Retro 2007	SUBFUND <b>67A007</b>	Other Expenses	180,167	133,428
<b>Total Workers Comp Retro 2007</b>					<b>180,167</b>	<b>133,428</b>
<b>CC498857</b> Workers Comp Retro 2008						
INDEX	<b>CC498857</b>	Workers Comp Retro 2008	SUBFUND <b>67A008</b>	Other Expenses	163,059	183,868
<b>Total Workers Comp Retro 2008</b>					<b>163,059</b>	<b>183,868</b>
<b>CC498865</b> Workers Comp Retro 2009						
INDEX	<b>CC498865</b>	Workers Comp Retro 2009	SUBFUND <b>67A009</b>	Other Expenses	244,514	164,323
<b>Total Workers Comp Retro 2009</b>					<b>244,514</b>	<b>164,323</b>
<b>CC498873</b> Worker's Comp Retro 2010						
INDEX	<b>CC498873</b>	Worker's Comp Retro 2010	SUBFUND <b>67A010</b>	Other Expenses	203,626	176,964
<b>Total Worker's Comp Retro 2010</b>					<b>203,626</b>	<b>176,964</b>
<b>CC498881</b> Worker's Comp Retroactive 2011						
INDEX	<b>CC498881</b>	Worker's Comp Retroactive 2011	SUBFUND <b>67A011</b>	Other Expenses	372,952	196,439
<b>Total Worker's Comp Retroactive 2011</b>					<b>372,952</b>	<b>196,439</b>

				2014	2015	
				<u>Recommended</u>	<u>Recommended</u>	
				<u>Appropriation</u>	<u>Appropriation</u>	
<b>Workers Compensation Retrospective</b>						
<b>CC498899 Worker's Comp Retoractive 2012</b>						
INDEX	<b>CC498899</b>	Worker's Comp Retoractive 2012	SUBFUND <b>67A012</b>	Personal Services	70,337	70,337
INDEX	<b>CC498899</b>	Worker's Comp Retoractive 2012	SUBFUND <b>67A012</b>	Other Expenses	509,956	353,479
<b>Total Worker's Comp Retoractive 2012</b>				<b>580,293</b>	<b>423,816</b>	
<b>CC498915 Worker's Comp Retroactive 2013</b>						
INDEX	<b>CC498915</b>	Worker's Comp Retroactive 2013	SUBFUND <b>67A013</b>	Personal Services	136,849	137,412
INDEX	<b>CC498915</b>	Worker's Comp Retroactive 2013	SUBFUND <b>67A013</b>	Other Expenses	2,916,500	3,011,152
<b>Total Worker's Comp Retroactive 2013</b>				<b>3,053,349</b>	<b>3,148,564</b>	
<b>Total Workers Compensation Retrospective</b>				<b>5,594,312</b>	<b>5,299,139</b>	
<b>Debt Service</b>						
<b>DS039990 DS Rev-Bond Retirement GF</b>						
INDEX	<b>DS039990</b>	DS Rev-Bond Retirement GF	SUBFUND <b>30A900</b>	Other Expenses	32,282,601	32,282,601
<b>Total DS Rev-Bond Retirement GF</b>				<b>32,282,601</b>	<b>32,282,601</b>	
<b>DS100370 Gateway Arena Project</b>						
INDEX	<b>DS100370</b>	Gateway Arena Project	SUBFUND <b>30A905</b>	Other Expenses	5,800,000	5,800,000
<b>Total Gateway Arena Project</b>				<b>5,800,000</b>	<b>5,800,000</b>	
<b>DS039966 Brownfield Debt Service</b>						
INDEX	<b>DS039966</b>	Brownfield Debt Service	SUBFUND <b>30A910</b>	Other Expenses	1,123,855	1,123,855
<b>Total Brownfield Debt Service</b>				<b>1,123,855</b>	<b>1,123,855</b>	
<b>DS039974 Shaker Square Series 2000</b>						
INDEX	<b>DS039974</b>	Shaker Square Series 2000	SUBFUND <b>30A912</b>	Other Expenses	123,325	123,325
<b>Total Shaker Square Series 2000</b>				<b>123,325</b>	<b>123,325</b>	
<b>DS040121 Commercial Redevelopment Debt</b>						
INDEX	<b>DS040121</b>	Commercial Redevelopment Debt	SUBFUND <b>30A913</b>	Other Expenses	893,600	893,600
<b>Total Commercial Redevelopment Debt</b>				<b>893,600</b>	<b>893,600</b>	
<b>DS040154 DS - Rock &amp; Roll Hall of Fame</b>						
INDEX	<b>DS040154</b>	DS - Rock & Roll Hall of Fame	SUBFUND <b>30A914</b>	Other Expenses	4,074,148	4,074,148
<b>Total DS - Rock &amp; Roll Hall of Fame</b>				<b>4,074,148</b>	<b>4,074,148</b>	
<b>DS039115 Medical Mart Debt Service</b>						
INDEX	<b>DS039115</b>	Medical Mart Debt Service	SUBFUND <b>30A915</b>	Other Expenses	32,609,692	32,611,693
<b>Total Medical Mart Debt Service</b>				<b>32,609,692</b>	<b>32,611,693</b>	
<b>DS039198 Steelyard Com./Westin Hotel</b>						
INDEX	<b>DS039198</b>	Steelyard Com./Westin Hotel	SUBFUND <b>30A916</b>	Other Expenses	740,000	740,000
<b>Total Steelyard Com./Westin Hotel</b>				<b>740,000</b>	<b>740,000</b>	
<b>Total Debt Service</b>				<b>77,647,221</b>	<b>77,649,222</b>	
<b>Medical Mart Operating Account</b>						
<b>MC001016 Medical Mart Operating Account</b>						
INDEX	<b>MC001016</b>	Medical Mart Operating Account	SUBFUND <b>01A001</b>	Other Expenses	9,150,000	9,150,000
<b>Total Medical Mart Operating Account</b>				<b>9,150,000</b>	<b>9,150,000</b>	
<b>Total Medical Mart Operating Account</b>				<b>9,150,000</b>	<b>9,150,000</b>	
<b>Capital Improvement GF Subsidy</b>						
<b>SU514141 Capital Improvement GF Subsidy</b>						

				2014	2015
				Recommended	Recommended
				Appropriation	Appropriation
<b>Capital Improvement GF Subsidy</b>					
<b>SU514141</b>	Capital Improvement GF Subsidy				
INDEX <b>SU514141</b>	Capital Improvement GF Subsidy	SUBFUND <b>01A001</b>	Other Expenses	250,000	255,000
<b>Total Capital Improvement GF Subsidy</b>				<b>250,000</b>	<b>255,000</b>
<b>Total Capital Improvement GF Subsidy</b>				<b><u>250,000</u></b>	<b><u>255,000</u></b>
<b>General Fund/Self Insurance Fund</b>					
<b>MI100594</b>	GF-Self Insurance Fund				
INDEX <b>MI100594</b>	GF-Self Insurance Fund	SUBFUND <b>01A001</b>	Other Expenses	385,943	393,662
<b>Total GF-Self Insurance Fund</b>				<b>385,943</b>	<b>393,662</b>
<b>Total General Fund/Self Insurance Fund</b>				<b><u>385,943</u></b>	<b><u>393,662</u></b>
<b>Miscellaneous Obligations &amp; Payments</b>					
<b>MI512459</b>	Risk Management - Contracts				
INDEX <b>MI512459</b>	Risk Management - Contracts	SUBFUND <b>01A001</b>	Other Expenses	1,049,548	1,049,548
<b>Total Risk Management - Contracts</b>				<b>1,049,548</b>	<b>1,049,548</b>
<b>MI512657</b>	Miscellaneous Obligations				
INDEX <b>MI512657</b>	Miscellaneous Obligations	SUBFUND <b>01A001</b>	Other Expenses	1,073,698	1,090,171
<b>Total Miscellaneous Obligations</b>				<b>1,073,698</b>	<b>1,090,171</b>
<b>MI512715</b>	GF-Reserve/Contingencies				
INDEX <b>MI512715</b>	GF-Reserve/Contingencies	SUBFUND <b>01A002</b>	Other Expenses	5,570,000	0
<b>Total GF-Reserve/Contingencies</b>				<b>5,570,000</b>	<b>0</b>
<b>SU515676</b>	Shaker Square 2000 Pldg GF				
INDEX <b>SU515676</b>	Shaker Square 2000 Pldg GF	SUBFUND <b>01A001</b>	Other Expenses	123,325	123,325
<b>Total Shaker Square 2000 Pldg GF</b>				<b>123,325</b>	<b>123,325</b>
<b>Total Miscellaneous Obligations &amp; Payments</b>				<b><u>7,816,571</u></b>	<b><u>2,263,044</u></b>
<b>Statutory Expenditures</b>					
<b>AE511055</b>	Agricultural Society				
INDEX <b>AE511055</b>	Agricultural Society	SUBFUND <b>01A001</b>	Other Expenses	3,300	3,366
<b>Total Agricultural Society</b>				<b>3,300</b>	<b>3,366</b>
<b>AE511253</b>	Registrar-Vital Statistics				
INDEX <b>AE511253</b>	Registrar-Vital Statistics	SUBFUND <b>01A001</b>	Other Expenses	10,976	11,196
<b>Total Registrar-Vital Statistics</b>				<b>10,976</b>	<b>11,196</b>
<b>AE511352</b>	Memorial Day Allowance				
INDEX <b>AE511352</b>	Memorial Day Allowance	SUBFUND <b>01A001</b>	Other Expenses	67,772	69,127
<b>Total Memorial Day Allowance</b>				<b>67,772</b>	<b>69,127</b>
<b>Total Statutory Expenditures</b>				<b><u>82,048</u></b>	<b><u>83,689</u></b>
<b>County Council</b>					
<b>CN017004</b>	County Council				
INDEX <b>CN017004</b>	County Council	SUBFUND <b>01A001</b>	Personal Services	1,510,078	1,513,225
INDEX <b>CN017004</b>	County Council	SUBFUND <b>01A001</b>	Other Expenses	281,504	283,187
<b>Total County Council</b>				<b>1,791,582</b>	<b>1,796,412</b>
<b>Total County Council</b>				<b><u>1,791,582</u></b>	<b><u>1,796,412</u></b>
<b>Veterans Services Fund</b>					
<b>VF491001</b>	Veterans Services Fund				

				2014	2015	
				Recommended	Recommended	
				Appropriation	Appropriation	
<b>Veterans Services Fund</b>						
<b>VF491001 Veterans Services Fund</b>						
INDEX	VF491001	Veterans Services Fund	SUBFUND 20A059	Other Expenses	0	0
<b>Total Veterans Services Fund</b>					<b>0</b>	<b>0</b>
<b>Total Veterans Services Fund</b>					<b>0</b>	<b>0</b>
<b>County Prosecutor</b>						
<b>PR191056 General Office</b>						
INDEX	PR191056	General Office	SUBFUND 01A001	Personal Services	19,104,713	19,648,705
INDEX	PR191056	General Office	SUBFUND 01A001	Other Expenses	2,801,942	2,835,066
INDEX	PR191056	General Office	SUBFUND 01A001	Capital Outlays	30,000	30,000
<b>Total General Office</b>					<b>21,936,655</b>	<b>22,513,771</b>
<b>PR200071 Prosecutor-Child Support</b>						
INDEX	PR200071	Prosecutor-Child Support	SUBFUND 01A001	Personal Services	3,185,018	3,200,939
INDEX	PR200071	Prosecutor-Child Support	SUBFUND 01A001	Other Expenses	377,688	378,409
INDEX	PR200071	Prosecutor-Child Support	SUBFUND 01A001	Capital Outlays	1,000	1,000
<b>Total Prosecutor-Child Support</b>					<b>3,563,706</b>	<b>3,580,348</b>
<b>PR495572 Prosecutor-DTAC</b>						
INDEX	PR495572	Prosecutor-DTAC	SUBFUND 20A820	Personal Services	1,369,028	1,376,642
INDEX	PR495572	Prosecutor-DTAC	SUBFUND 20A820	Other Expenses	1,591,912	1,620,240
INDEX	PR495572	Prosecutor-DTAC	SUBFUND 20A820	Capital Outlays	1,000	1,000
<b>Total Prosecutor-DTAC</b>					<b>2,961,940</b>	<b>2,997,882</b>
<b>PR194720 Prosecutor-Children &amp; Family</b>						
INDEX	PR194720	Prosecutor-Children & Family	SUBFUND 01A001	Personal Services	2,240,139	2,250,348
INDEX	PR194720	Prosecutor-Children & Family	SUBFUND 01A001	Other Expenses	98,470	98,961
INDEX	PR194720	Prosecutor-Children & Family	SUBFUND 01A001	Capital Outlays	1,000	1,000
<b>Total Prosecutor-Children &amp; Family</b>					<b>2,339,609</b>	<b>2,350,309</b>
<b>Total County Prosecutor</b>					<b>30,801,910</b>	<b>31,442,310</b>
<b>Court of Common Pleas</b>						
<b>CO456541 Legal Research Computerization</b>						
INDEX	CO456541	Legal Research Computerization	SUBFUND 20A586	Other Expenses	41,820	42,656
<b>Total Legal Research Computerization</b>					<b>41,820</b>	<b>42,656</b>
<b>CO380121 Common Pleas Judicial Admin</b>						
INDEX	CO380121	Common Pleas Judicial Admin	SUBFUND 01A001	Personal Services	7,784,824	7,820,996
INDEX	CO380121	Common Pleas Judicial Admin	SUBFUND 01A001	Other Expenses	12,959,693	13,102,025
INDEX	CO380121	Common Pleas Judicial Admin	SUBFUND 01A001	Capital Outlays	50,000	50,000
<b>Total Common Pleas Judicial Admin</b>					<b>20,794,517</b>	<b>20,973,021</b>
<b>CO456475 Common Pleas Special Projects</b>						
INDEX	CO456475	Common Pleas Special Projects	SUBFUND 20A812	Personal Services	1,358,163	1,362,613
INDEX	CO456475	Common Pleas Special Projects	SUBFUND 20A812	Other Expenses	210,954	215,173
<b>Total Common Pleas Special Projects</b>					<b>1,569,117</b>	<b>1,577,786</b>
<b>CO380196 Magistrates</b>						
INDEX	CO380196	Magistrates	SUBFUND 01A001	Personal Services	1,225,709	1,230,786
INDEX	CO380196	Magistrates	SUBFUND 01A001	Other Expenses	177,633	178,861
<b>Total Magistrates</b>					<b>1,403,342</b>	<b>1,409,647</b>
<b>CO380220 Court Services</b>						
INDEX	CO380220	Court Services	SUBFUND 01A001	Personal Services	7,169,824	7,201,067
INDEX	CO380220	Court Services	SUBFUND 01A001	Other Expenses	769,000	784,380
<b>Total Court Services</b>					<b>7,938,824</b>	<b>7,985,447</b>



**Court of Common Pleas**

**CO380410 Common Pleas-Probation**

INDEX <b>CO380410</b> Common Pleas-Probation	SUBFUND <b>01A001</b>	Personal Services	11,157,600	11,224,245
INDEX <b>CO380410</b> Common Pleas-Probation	SUBFUND <b>01A001</b>	Other Expenses	1,700,582	1,734,594
<b>Total Common Pleas-Probation</b>			<b>12,858,182</b>	<b>12,958,839</b>

**CO507228 Probation Supervision Fees**

INDEX <b>CO507228</b> Probation Supervision Fees	SUBFUND <b>20A377</b>	Other Expenses	451,884	454,742
<b>Total Probation Supervision Fees</b>			<b>451,884</b>	<b>454,742</b>

**CO446070 Urinalysis Testing Fees**

INDEX <b>CO446070</b> Urinalysis Testing Fees	SUBFUND <b>20A720</b>	Other Expenses	108,306	112,191
<b>Total Urinalysis Testing Fees</b>			<b>108,306</b>	<b>112,191</b>

**CO456525 TASC Medicaid Fund CO**

INDEX <b>CO456525</b> TASC Medicaid Fund CO	SUBFUND <b>20A099</b>	Personal Services	6,104	6,118
INDEX <b>CO456525</b> TASC Medicaid Fund CO	SUBFUND <b>20A099</b>	Other Expenses	59,045	60,025
<b>Total TASC Medicaid Fund CO</b>			<b>65,149</b>	<b>66,143</b>

**CO456533 TASC Common Pleas**

INDEX <b>CO456533</b> TASC Common Pleas	SUBFUND <b>20A192</b>	Personal Services	179,206	180,363
INDEX <b>CO456533</b> TASC Common Pleas	SUBFUND <b>20A192</b>	Other Expenses	442,750	443,690
<b>Total TASC Common Pleas</b>			<b>621,956</b>	<b>624,053</b>

<b>Total Court of Common Pleas</b>			<b>45,853,098</b>	<b>46,204,526</b>
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**Domestic Relations Court**

**DR391052 Domestic Relations**

INDEX <b>DR391052</b> Domestic Relations	SUBFUND <b>01A001</b>	Personal Services	2,491,598	2,503,387
INDEX <b>DR391052</b> Domestic Relations	SUBFUND <b>01A001</b>	Other Expenses	1,156,751	1,149,019
INDEX <b>DR391052</b> Domestic Relations	SUBFUND <b>01A001</b>	Capital Outlays	6,500	8,691
<b>Total Domestic Relations</b>			<b>3,654,849</b>	<b>3,661,097</b>

**DR495697 Domestic Relations Legal Research**

INDEX <b>DR495697</b> Domestic Relations Legal Research	SUBFUND <b>20A337</b>	Other Expenses	3,959	4,038
<b>Total Domestic Relations Legal Research</b>			<b>3,959</b>	<b>4,038</b>

**DR495515 Bureau Of Support**

INDEX <b>DR495515</b> Bureau Of Support	SUBFUND <b>01A001</b>	Personal Services	3,095,160	3,110,809
INDEX <b>DR495515</b> Bureau Of Support	SUBFUND <b>01A001</b>	Other Expenses	776,671	786,955
INDEX <b>DR495515</b> Bureau Of Support	SUBFUND <b>01A001</b>	Capital Outlays	6,500	8,691
<b>Total Bureau Of Support</b>			<b>3,878,331</b>	<b>3,906,455</b>

<b>Total Domestic Relations Court</b>			<b>7,537,139</b>	<b>7,571,590</b>
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**Juvenile Court**

**JC372052 Juvenile Court Judicial**

INDEX <b>JC372052</b> Juvenile Court Judicial	SUBFUND <b>01A001</b>	Personal Services	1,668,587	1,679,787
INDEX <b>JC372052</b> Juvenile Court Judicial	SUBFUND <b>01A001</b>	Other Expenses	5,159,483	5,174,570
<b>Total Juvenile Court Judicial</b>			<b>6,828,070</b>	<b>6,854,357</b>

**JC372060 Juvenile Court-Legal**

INDEX <b>JC372060</b> Juvenile Court-Legal	SUBFUND <b>01A001</b>	Personal Services	7,233,415	7,279,772
INDEX <b>JC372060</b> Juvenile Court-Legal	SUBFUND <b>01A001</b>	Other Expenses	3,503,931	3,562,372
<b>Total Juvenile Court-Legal</b>			<b>10,737,346</b>	<b>10,842,144</b>

**JC510925 Alternate Dispute Resolution**

INDEX <b>JC510925</b> Alternate Dispute Resolution	SUBFUND <b>20A334</b>	Other Expenses	27,040	28,101
<b>Total Alternate Dispute Resolution</b>			<b>27,040</b>	<b>28,101</b>

**JC514919 Legal Computerization**

				2014	2015	
				Recommended	Recommended	
				Appropriation	Appropriation	
<b>Juvenile Court</b>						
<b>JC514919 Legal Computerization</b>						
INDEX	JC514919	Legal Computerization	SUBFUND 20A585	Other Expenses	18,566	18,937
<b>Total Legal Computerization</b>					<b>18,566</b>	<b>18,937</b>
<b>JC107532 JC Legal Services HHS</b>						
INDEX	JC107532	JC Legal Services HHS	SUBFUND 20A811	Personal Services	113,155	114,274
INDEX	JC107532	JC Legal Services HHS	SUBFUND 20A811	Other Expenses	2,404,619	2,347,047
<b>Total JC Legal Services HHS</b>					<b>2,517,774</b>	<b>2,461,321</b>
<b>JC107516 JC Probation Services HHS</b>						
INDEX	JC107516	JC Probation Services HHS	SUBFUND 20A811	Personal Services	5,210,328	5,288,391
INDEX	JC107516	JC Probation Services HHS	SUBFUND 20A811	Other Expenses	2,874,935	2,920,572
<b>Total JC Probation Services HHS</b>					<b>8,085,263</b>	<b>8,208,963</b>
<b>JC108092 Youth and Family Community Partnership</b>						
INDEX	JC108092	Youth and Family Community Partnership	SUBFUND 20A823	Personal Services	979,860	985,060
INDEX	JC108092	Youth and Family Community Partnership	SUBFUND 20A823	Other Expenses	2,496,567	2,197,622
<b>Total Youth and Family Community Partnership</b>					<b>3,476,427</b>	<b>3,182,682</b>
<b>JC375055 Juvenile Court-Child Support</b>						
INDEX	JC375055	Juvenile Court-Child Support	SUBFUND 01A001	Personal Services	3,344,795	3,393,453
INDEX	JC375055	Juvenile Court-Child Support	SUBFUND 01A001	Other Expenses	781,417	784,132
<b>Total Juvenile Court-Child Support</b>					<b>4,126,212</b>	<b>4,177,585</b>
<b>JC517318 Title IV-E Juvenile Court</b>						
INDEX	JC517318	Title IV-E Juvenile Court	SUBFUND 20A635	Other Expenses	1,448,521	1,879,742
<b>Total Title IV-E Juvenile Court</b>					<b>1,448,521</b>	<b>1,879,742</b>
<b>JC517326 Title IV-E Admin. Juv. Ct.</b>						
INDEX	JC517326	Title IV-E Admin. Juv. Ct.	SUBFUND 20A635	Personal Services	63,831	64,307
INDEX	JC517326	Title IV-E Admin. Juv. Ct.	SUBFUND 20A635	Other Expenses	1,560,971	1,936,106
<b>Total Title IV-E Admin. Juv. Ct.</b>					<b>1,624,802</b>	<b>2,000,413</b>
<b>JC370056 Juvenile Court-Detention Home</b>						
INDEX	JC370056	Juvenile Court-Detention Home	SUBFUND 01A001	Personal Services	9,131,105	9,345,218
INDEX	JC370056	Juvenile Court-Detention Home	SUBFUND 01A001	Other Expenses	3,411,001	3,428,832
<b>Total Juvenile Court-Detention Home</b>					<b>12,542,106</b>	<b>12,774,050</b>
<b>JC372300 Operation Detention Home-State Subsidy</b>						
INDEX	JC372300	Operation Detention Home-State Subsidy	SUBFUND 20A800	Other Expenses	44,023	44,903
<b>Total Operation Detention Home-State Subsidy</b>					<b>44,023</b>	<b>44,903</b>
<b>JC107524 JC Detention Services HHS</b>						
INDEX	JC107524	JC Detention Services HHS	SUBFUND 20A811	Personal Services	634,837	643,629
INDEX	JC107524	JC Detention Services HHS	SUBFUND 20A811	Other Expenses	2,046,299	2,096,225
<b>Total JC Detention Services HHS</b>					<b>2,681,136</b>	<b>2,739,854</b>
<b>Total Juvenile Court</b>					<b>54,157,287</b>	<b>55,213,051</b>
<b>Probate Court</b>						
<b>PC400051 Probate Court</b>						
INDEX	PC400051	Probate Court	SUBFUND 01A001	Personal Services	4,552,390	4,562,485
INDEX	PC400051	Probate Court	SUBFUND 01A001	Other Expenses	1,367,193	1,377,630
<b>Total Probate Court</b>					<b>5,919,583</b>	<b>5,940,115</b>
<b>PC404632 Probate Computerization \$10 Fund</b>						
INDEX	PC404632	Probate Computerization \$10 Fund	SUBFUND 20A602	Other Expenses	459,000	468,155
INDEX	PC404632	Probate Computerization \$10 Fund	SUBFUND 20A602	Capital Outlays	7,500	50,000
<b>Total Probate Computerization \$10 Fund</b>					<b>466,500</b>	<b>518,155</b>

				2014	2015
				Recommended	Recommended
				Appropriation	Appropriation
<b>Probate Court</b>					
<b>PC404665</b> Indigent Guardianship					
INDEX	<b>PC404665</b> Indigent Guardianship	SUBFUND	<b>20A331</b> Other Expenses	185,227	188,932
<b>Total Indigent Guardianship</b>				<b>185,227</b>	<b>188,932</b>
<b>PC404624</b> Probate Court Dispute Res Prog					
INDEX	<b>PC404624</b> Probate Court Dispute Res Prog	SUBFUND	<b>20A604</b> Other Expenses	45,696	46,610
<b>Total Probate Court Dispute Res Prog</b>				<b>45,696</b>	<b>46,610</b>
<b>PC404616</b> Probate Court Special Projects					
INDEX	<b>PC404616</b> Probate Court Special Projects	SUBFUND	<b>20A603</b> Other Expenses	55,100	55,202
<b>Total Probate Court Special Projects</b>				<b>55,100</b>	<b>55,202</b>
<b>Total Probate Court</b>				<b>6,672,106</b>	<b>6,749,014</b>
<b>8th District Court of Appeals</b>					
<b>CA360057</b> Court Of Appeals					
INDEX	<b>CA360057</b> Court Of Appeals	SUBFUND	<b>01A001</b> Other Expenses	585,774	589,307
<b>Total Court Of Appeals</b>				<b>585,774</b>	<b>589,307</b>
<b>Total 8th District Court of Appeals</b>				<b>585,774</b>	<b>589,307</b>
<b>Municipal Judicial Costs</b>					
<b>MT805432</b> Municipal Judicial Costs					
INDEX	<b>MT805432</b> Municipal Judicial Costs	SUBFUND	<b>01A001</b> Personal Services	107,416	110,638
INDEX	<b>MT805432</b> Municipal Judicial Costs	SUBFUND	<b>01A001</b> Other Expenses	2,709,200	2,763,384
<b>Total Municipal Judicial Costs</b>				<b>2,816,616</b>	<b>2,874,022</b>
<b>Total Municipal Judicial Costs</b>				<b>2,816,616</b>	<b>2,874,022</b>
<b>Inspector General</b>					
<b>IG030411</b> Office of Inspector General					
INDEX	<b>IG030411</b> Office of Inspector General	SUBFUND	<b>01A001</b> Personal Services	700,562	703,771
INDEX	<b>IG030411</b> Office of Inspector General	SUBFUND	<b>01A001</b> Other Expenses	171,528	67,944
<b>Total Office of Inspector General</b>				<b>872,090</b>	<b>771,715</b>
<b>Total Inspector General</b>				<b>872,090</b>	<b>771,715</b>
<b>Department of Internal Audit</b>					
<b>IA018002</b> Internal Audit Department					
INDEX	<b>IA018002</b> Internal Audit Department	SUBFUND	<b>01A001</b> Personal Services	458,389	460,416
INDEX	<b>IA018002</b> Internal Audit Department	SUBFUND	<b>01A001</b> Other Expenses	56,343	27,737
<b>Total Internal Audit Department</b>				<b>514,732</b>	<b>488,153</b>
<b>Total Department of Internal Audit</b>				<b>514,732</b>	<b>488,153</b>
<b>Human Resources Commission</b>					
<b>HC019018</b> Human Resources Commission					
INDEX	<b>HC019018</b> Human Resources Commission	SUBFUND	<b>01A001</b> Personal Services	334,475	335,602
INDEX	<b>HC019018</b> Human Resources Commission	SUBFUND	<b>01A001</b> Other Expenses	96,366	98,554
<b>Total Human Resources Commission</b>				<b>430,841</b>	<b>434,156</b>
<b>Total Human Resources Commission</b>				<b>430,841</b>	<b>434,156</b>
<b>Alcohol &amp; Drug Addiction Mental Health Board</b>					
<b>SU514646</b> Alcohol Drug Addiction Mental Health Board 2.9					

				2014	2015	
				Recommended	Recommended	
				Appropriation	Appropriation	
<b>Alcohol &amp; Drug Addiction Mental Health Board</b>						
<b>SU514646</b> Alcohol Drug Addiction Mental Health Board 2.9						
INDEX	<b>SU514646</b>	Alcohol Drug Addiction Mental Health Board	SUBFUND <b>29A390</b>	Other Expenses	17,181,828	17,181,828
<b>Total Alcohol Drug Addiction Mental Health Board 2.9</b>					<b>17,181,828</b>	<b>17,181,828</b>
<b>SU514596</b> Alcohol Drug Addiction Mental Health Board 4.8						
INDEX	<b>SU514596</b>	Alcohol Drug Addiction Mental Health Board	SUBFUND <b>29A391</b>	Other Expenses	17,181,829	17,181,829
<b>Total Alcohol Drug Addiction Mental Health Board 4.8</b>					<b>17,181,829</b>	<b>17,181,829</b>
<b>Total Alcohol &amp; Drug Addiction Mental Health Board</b>					<b>34,363,657</b>	<b>34,363,657</b>
<b>MetroHealth System</b>						
<b>SU513937</b> MetroHealth Subsidy						
INDEX	<b>SU513937</b>	MetroHealth Subsidy	SUBFUND <b>29A390</b>	Other Expenses	18,040,000	18,040,000
<b>Total MetroHealth Subsidy</b>					<b>18,040,000</b>	<b>18,040,000</b>
<b>SU514463</b> Hospital Operations Subsidy						
INDEX	<b>SU514463</b>	Hospital Operations Subsidy	SUBFUND <b>29A391</b>	Other Expenses	18,040,000	18,040,000
<b>Total Hospital Operations Subsidy</b>					<b>18,040,000</b>	<b>18,040,000</b>
<b>Total MetroHealth System</b>					<b>36,080,000</b>	<b>36,080,000</b>
<b>Board of Elections</b>						
<b>BE474064</b> Election Administration						
INDEX	<b>BE474064</b>	Election Administration	SUBFUND <b>01A001</b>	Personal Services	6,344,442	6,525,162
INDEX	<b>BE474064</b>	Election Administration	SUBFUND <b>01A001</b>	Other Expenses	2,052,466	2,052,466
INDEX	<b>BE474064</b>	Election Administration	SUBFUND <b>01A001</b>	Capital Outlays	120,000	120,000
<b>Total Election Administration</b>					<b>8,516,908</b>	<b>8,697,628</b>
<b>BE472050</b> Primary Election						
INDEX	<b>BE472050</b>	Primary Election	SUBFUND <b>01A001</b>	Personal Services	680,884	411,010
INDEX	<b>BE472050</b>	Primary Election	SUBFUND <b>01A001</b>	Other Expenses	2,730,427	1,448,521
<b>Total Primary Election</b>					<b>3,411,311</b>	<b>1,859,531</b>
<b>BE473058</b> General Election						
INDEX	<b>BE473058</b>	General Election	SUBFUND <b>01A001</b>	Personal Services	855,188	740,257
INDEX	<b>BE473058</b>	General Election	SUBFUND <b>01A001</b>	Other Expenses	3,400,335	3,065,952
<b>Total General Election</b>					<b>4,255,523</b>	<b>3,806,209</b>
<b>BE474056</b> Special Election						
INDEX	<b>BE474056</b>	Special Election	SUBFUND <b>01A001</b>	Personal Services	10,000	10,000
INDEX	<b>BE474056</b>	Special Election	SUBFUND <b>01A001</b>	Other Expenses	205,977	205,977
<b>Total Special Election</b>					<b>215,977</b>	<b>215,977</b>
<b>BE475095</b> Electronic Voting Consultation						
INDEX	<b>BE475095</b>	Electronic Voting Consultation	SUBFUND <b>01A001</b>	Other Expenses	668,552	615,639
<b>Total Electronic Voting Consultation</b>					<b>668,552</b>	<b>615,639</b>
<b>Total Board of Elections</b>					<b>17,068,271</b>	<b>15,194,984</b>
<b>Charter Review Commission</b>						
<b>CH100958</b> Charter Review Commission						
INDEX	<b>CH100958</b>	Charter Review Commission	SUBFUND <b>01A001</b>	Other Expenses	7,060	7,201
<b>Total Charter Review Commission</b>					<b>7,060</b>	<b>7,201</b>
<b>Total Charter Review Commission</b>					<b>7,060</b>	<b>7,201</b>
<b>Board of Revision</b>						
<b>BR420059</b> Board Of Revision						

				2014	2015
				Recommended	Recommended
				Appropriation	Appropriation
<b>Board of Revision</b>					
<b>BR420059</b> Board Of Revision					
INDEX <b>BR420059</b>	Board Of Revision	SUBFUND <b>01A001</b>	Other Expenses	0	204
<b>Total Board Of Revision</b>				<b>0</b>	<b>204</b>
<b>BR420067</b> Brd of Revision-Assessment Fnd					
INDEX <b>BR420067</b>	Brd of Revision-Assessment Fnd	SUBFUND <b>20A301</b>	Personal Services	3,145,907	3,161,559
INDEX <b>BR420067</b>	Brd of Revision-Assessment Fnd	SUBFUND <b>20A301</b>	Other Expenses	1,387,028	1,176,978
<b>Total Brd of Revision-Assessment Fnd</b>				<b>4,532,935</b>	<b>4,338,537</b>
<b>Total Board of Revision</b>				<b>4,532,935</b>	<b>4,338,741</b>
<b>County Planning Commission</b>					
<b>CP522110</b> County Planning Commission					
INDEX <b>CP522110</b>	County Planning Commission	SUBFUND <b>20A307</b>	Personal Services	1,294,973	1,300,384
INDEX <b>CP522110</b>	County Planning Commission	SUBFUND <b>20A307</b>	Other Expenses	228,863	202,269
<b>Total County Planning Commission</b>				<b>1,523,836</b>	<b>1,502,653</b>
<b>Total County Planning Commission</b>				<b>1,523,836</b>	<b>1,502,653</b>
<b>County Board of Developmental Disabilities</b>					
<b>MR845024</b> County Board Of Developmental Disabilities					
INDEX <b>MR845024</b>	County Board Of Developmental Disabilities	SUBFUND <b>20R320</b>	Personal Services	87,193,166	84,985,000
INDEX <b>MR845024</b>	County Board Of Developmental Disabilities	SUBFUND <b>20R320</b>	Other Expenses	111,715,841	108,765,000
INDEX <b>MR845024</b>	County Board Of Developmental Disabilities	SUBFUND <b>20R320</b>	Capital Outlays	3,606,461	3,250,000
<b>Total County Board Of Developmental Disabilities</b>				<b>202,515,468</b>	<b>197,000,000</b>
<b>Total County Board of Developmental Disabilities</b>				<b>202,515,468</b>	<b>197,000,000</b>
<b>County Law Library Resource Board</b>					
<b>LL440008</b> County Law Library Resource Board					
INDEX <b>LL440008</b>	County Law Library Resource Board	SUBFUND <b>20A264</b>	Personal Services	241,678	242,983
INDEX <b>LL440008</b>	County Law Library Resource Board	SUBFUND <b>20A264</b>	Other Expenses	261,455	276,424
INDEX <b>LL440008</b>	County Law Library Resource Board	SUBFUND <b>20A264</b>	Capital Outlays	5,000	5,000
<b>Total County Law Library Resource Board</b>				<b>508,133</b>	<b>524,407</b>
<b>Total County Law Library Resource Board</b>				<b>508,133</b>	<b>524,407</b>
<b>NOACA</b>					
<b>MI512103</b> NOACA					
INDEX <b>MI512103</b>	NOACA	SUBFUND <b>01A001</b>	Other Expenses	174,259	174,259
<b>Total NOACA</b>				<b>174,259</b>	<b>174,259</b>
<b>Total NOACA</b>				<b>174,259</b>	<b>174,259</b>
<b>Ohio State University Extension</b>					
<b>AE511105</b> Ohio State University Extension					
INDEX <b>AE511105</b>	Ohio State University Extension	SUBFUND <b>01A001</b>	Other Expenses	247,000	247,000
<b>Total Ohio State University Extension</b>				<b>247,000</b>	<b>247,000</b>
<b>AE514570</b> Ohio Cooperative Extension HHS					
INDEX <b>AE514570</b>	Ohio Cooperative Extension HHS	SUBFUND <b>29A391</b>	Other Expenses	0	0
<b>Total Ohio Cooperative Extension HHS</b>				<b>0</b>	<b>0</b>
<b>Total Ohio State University Extension</b>				<b>247,000</b>	<b>247,000</b>

				2014	2015	
				Recommended	Recommended	
				Appropriation	Appropriation	
<b>Public Defender</b>						
<b>PD140053 Public Defender</b>						
INDEX	PD140053	Public Defender	SUBFUND 01A001	Personal Services	7,165,295	7,190,775
INDEX	PD140053	Public Defender	SUBFUND 01A001	Other Expenses	1,837,681	1,846,129
<b>Total Public Defender</b>					<b>9,002,976</b>	<b>9,036,904</b>
<b>PD141028 Public Defender-Cleveland Municipal</b>						
INDEX	PD141028	Public Defender-Cleveland Municipal	SUBFUND 20A804	Personal Services	1,631,453	1,637,221
INDEX	PD141028	Public Defender-Cleveland Municipal	SUBFUND 20A804	Other Expenses	20,033	20,165
<b>Total Public Defender-Cleveland Municipal</b>					<b>1,651,486</b>	<b>1,657,386</b>
<b>Total Public Defender</b>					<b>10,654,462</b>	<b>10,694,290</b>
<b>Soldiers' and Sailors' Monument</b>						
<b>AE210005 Soldiers &amp; Sailors Monument</b>						
INDEX	AE210005	Soldiers & Sailors Monument	SUBFUND 01A001	Personal Services	151,407	152,251
INDEX	AE210005	Soldiers & Sailors Monument	SUBFUND 01A001	Other Expenses	50,102	50,514
<b>Total Soldiers &amp; Sailors Monument</b>					<b>201,509</b>	<b>202,765</b>
<b>Total Soldiers' and Sailors' Monument</b>					<b>201,509</b>	<b>202,765</b>
<b>Solid Waste Management District</b>						
<b>SM522466 Solid Waste Mgmt District</b>						
INDEX	SM522466	Solid Waste Mgmt District	SUBFUND 20A625	Personal Services	482,148	484,423
INDEX	SM522466	Solid Waste Mgmt District	SUBFUND 20A625	Other Expenses	762,305	743,604
INDEX	SM522466	Solid Waste Mgmt District	SUBFUND 20A625	Capital Outlays	30,000	0
<b>Total Solid Waste Mgmt District</b>					<b>1,274,453</b>	<b>1,228,027</b>
<b>SM522516 District Boards Of Health</b>						
INDEX	SM522516	District Boards Of Health	SUBFUND 20A625	Other Expenses	255,000	260,100
<b>Total District Boards Of Health</b>					<b>255,000</b>	<b>260,100</b>
<b>SM522599 Solid Waste Municipal Grants</b>						
INDEX	SM522599	Solid Waste Municipal Grants	SUBFUND 20A817	Other Expenses	200,000	204,000
<b>Total Solid Waste Municipal Grants</b>					<b>200,000</b>	<b>204,000</b>
<b>SM522581 Solid Waste Plan Update 2012</b>						
INDEX	SM522581	Solid Waste Plan Update 2012	SUBFUND 20A816	Other Expenses	83,815	85,492
<b>Total Solid Waste Plan Update 2012</b>					<b>83,815</b>	<b>85,492</b>
<b>SM522573 Solid Waste Convenience Center</b>						
INDEX	SM522573	Solid Waste Convenience Center	SUBFUND 20A815	Other Expenses	710,478	724,688
<b>Total Solid Waste Convenience Center</b>					<b>710,478</b>	<b>724,688</b>
<b>Total Solid Waste Management District</b>					<b>2,523,746</b>	<b>2,502,307</b>
<b>Soil &amp; Water Conservation</b>						
<b>SW500058 Soil &amp; Water Conservation</b>						
INDEX	SW500058	Soil & Water Conservation	SUBFUND 20N306	Personal Services	620,847	624,379
INDEX	SW500058	Soil & Water Conservation	SUBFUND 20N306	Other Expenses	85,754	85,754
<b>Total Soil &amp; Water Conservation</b>					<b>706,601</b>	<b>710,133</b>
<b>Total Soil &amp; Water Conservation</b>					<b>706,601</b>	<b>710,133</b>
<b>Veterans Service Commission</b>						
<b>VS490052 Veterans Service Commission</b>						
INDEX	VS490052	Veterans Service Commission	SUBFUND 01A001	Personal Services	2,462,378	2,471,410
INDEX	VS490052	Veterans Service Commission	SUBFUND 01A001	Other Expenses	4,443,027	4,460,027

				2014	2015
				<u>Recommended</u>	<u>Recommended</u>
				<u>Appropriation</u>	<u>Appropriation</u>
<hr/>					
<b>Veterans Service Commission</b>					
<hr/>					
<b>VS490052</b> Veterans Service Commission					
INDEX <b>VS490052</b>	Veterans Service Commission	SUBFUND <b>01A001</b>	Capital Outlays	26,000	26,000
<b>Total Veterans Service Commission</b>				<b>6,931,405</b>	<b>6,957,437</b>
<hr/>					
<b>Total Veterans Service Commission</b>				<b><u>6,931,405</u></b>	<b><u>6,957,437</u></b>
<b>TOTAL APPROPRIATION</b>		<b><u>1,479,461,912</u></b>	<b><u>1,463,520,108</u></b>		

**Appendix B**

**Recommended Budget by Account & Object**



The following report provides a statement of proposed expenditures, shown by department, office, agency, authority, board and commission, and by activity, character and object

		<b>2013 OBM 3rd Quarter Projection</b>	<b>2014 Recommended Budget</b>	<b>% Chg From 2013</b>	<b>2015 Recommended Budget</b>
<b>Office of the County Executive</b>					
<b>EX016006</b>	<b>Office of the County Executive</b>	<i>Division /Section</i>	<i>EX</i>	<i>Fund /Subfund 01A001</i>	
	Personal Services	824,850	890,580	8.0%	890,580
	Personal Benefits	258,150	252,260	-2.3%	255,780
	Commodities	178	178	0.0%	182
	Contracts & Prof. Services	194,200	234,175	20.6%	178,609
	Controlled Services	307,630	179,451	-41.7%	0
	Other Operating	71,666	91,141	27.2%	92,574
	Capital Outlays	2,425	0	-100.0%	0
	<b>Total Office of the County Executive</b>	<b>1,659,099</b>	<b>1,647,785</b>	<b>-0.7%</b>	<b>1,417,725</b>
	<b>Total Office of the County Executive</b>	<b>1,659,099</b>	<b>1,647,785</b>	<b>-0.7%</b>	<b>1,417,725</b>
<b>Communications Office</b>					
<b>CX016014</b>	<b>Communications</b>	<i>Division /Section</i>	<i>CX</i>	<i>Fund /Subfund 01A001</i>	
	Personal Services	247,254	330,485	33.7%	330,485
	Personal Benefits	78,401	100,440	28.1%	101,625
	Commodities	500	500	0.0%	510
	Contracts & Prof. Services	7,650	14,413	88.4%	14,569
	Controlled Services	16,500	0	-100.0%	0
	Other Operating	19,250	12,640	-34.3%	13,025
	Capital Outlays	33,800	0	-100.0%	0
	<b>Total Communications</b>	<b>403,355</b>	<b>458,478</b>	<b>13.7%</b>	<b>460,214</b>
	<b>Total Communications Office</b>	<b>403,355</b>	<b>458,478</b>	<b>13.7%</b>	<b>460,214</b>
<b>County Law Department</b>					
<b>LA000794</b>	<b>County Law Department</b>	<i>Division /Section</i>	<i>LA</i>	<i>Fund /Subfund 01A001</i>	
	Personal Services	1,008,345	1,270,554	26.0%	1,270,554
	Personal Benefits	307,930	380,407	23.5%	385,475
	Commodities	0	0		0
	Contracts & Prof. Services	89,641	61,240	-31.7%	19,005
	Controlled Services	91,461	0	-100.0%	0
	Other Operating	21,845	21,616	-1.0%	31,228
	Capital Outlays	6,000	40,000	566.7%	40,000
	<b>Total County Law Department</b>	<b>1,525,222</b>	<b>1,773,817</b>	<b>16.3%</b>	<b>1,746,262</b>
	<b>Total County Law Department</b>	<b>1,525,222</b>	<b>1,773,817</b>	<b>16.3%</b>	<b>1,746,262</b>
<b>Human Resources</b>					
<b>HR018010</b>	<b>Human Resources Administration</b>	<i>Division /Section</i>	<i>HR01</i>	<i>Fund /Subfund 01A001</i>	
	Personal Services	2,345,924	2,561,280	9.2%	2,561,280
	Personal Benefits	848,455	942,507	11.1%	958,095
	Commodities	820	820	0.0%	836
	Contracts & Prof. Services	168,948	156,321	-7.5%	135,927
	Controlled Services	106,220	61,962	-41.7%	0
	Other Operating	79,333	109,693	38.3%	111,880
	Capital Outlays	6,092	0	-100.0%	0
	<b>Total Human Resources Administration</b>	<b>3,555,792</b>	<b>3,832,583</b>	<b>7.8%</b>	<b>3,768,018</b>
<b>HS157362</b>	<b>HHS Human Resources</b>	<i>Division /Section</i>	<i>HS0102</i>	<i>Fund /Subfund 24A430</i>	
	Personal Services	506,660	510,069	0.7%	510,069

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Human Resources</b>					
<b>HS157362</b>	<b>HHS Human Resources</b>	<i>Division /Section HS0102 Fund /Subfund 24A430</i>			
	Personal Benefits	198,411	188,725	-4.9%	192,023
<b>Total HHS Human Resources</b>		<b>705,071</b>	<b>698,794</b>	<b>-0.9%</b>	<b>702,092</b>
<b>ND570002</b>	<b>County Wellness Program</b>	<i>Division /Section CC0204 Fund /Subfund 20A550</i>			
	Contracts & Prof. Services	50,000	50,000	0.0%	50,000
<b>Total County Wellness Program</b>		<b>50,000</b>	<b>50,000</b>	<b>0.0%</b>	<b>50,000</b>
<b>Total Human Resources</b>		<b>4,310,863</b>	<b>4,581,377</b>	<b>6.3%</b>	<b>4,520,110</b>
<b>Development</b>					
<b>DV014100</b>	<b>Economic Development</b>	<i>Division /Section DV03 Fund /Subfund 01A001</i>			
	Personal Services	832,494	872,725	4.8%	872,725
	Personal Benefits	297,651	294,539	-1.0%	299,129
	Commodities	5,628	3,689	-34.5%	1,049
	Contracts & Prof. Services	2,196,546	1,997,422	-9.1%	1,951,344
	Controlled Services	94,164	0	-100.0%	0
	Other Operating	45,970	45,871	-0.2%	46,809
	Capital Outlays	1,624	0	-100.0%	0
<b>Total Economic Development</b>		<b>3,474,077</b>	<b>3,214,246</b>	<b>-7.5%</b>	<b>3,171,056</b>
<b>DV520692</b>	<b>Development-Revolving Loan Fund</b>	<i>Division /Section DV03 Fund /Subfund 20D445</i>			
	Contracts & Prof. Services	257,630	0	-100.0%	12,784
<b>Total Development-Revolving Loan Fund</b>		<b>257,630</b>	<b>0</b>	<b>-100.0%</b>	<b>12,784</b>
<b>DV520726</b>	<b>Brownfield Revolving Loan Fund</b>	<i>Division /Section DV03 Fund /Subfund 20D446</i>			
	Contracts & Prof. Services	266,118	118,377	-55.5%	3,022
<b>Total Brownfield Revolving Loan Fund</b>		<b>266,118</b>	<b>118,377</b>	<b>-55.5%</b>	<b>3,022</b>
<b>DV520676</b>	<b>Cuy. Cty. Western Reserve Fund</b>	<i>Division /Section DV03 Fund /Subfund 20D447</i>			
	Contracts & Prof. Services	15,000,000	15,000,000	0.0%	15,000,000
<b>Total Cuy. Cty. Western Reserve Fund</b>		<b>15,000,000</b>	<b>15,000,000</b>	<b>0.0%</b>	<b>15,000,000</b>
<b>Total Development</b>		<b>18,997,825</b>	<b>18,332,623</b>	<b>-3.5%</b>	<b>18,186,862</b>
<b>Regional Collaboration</b>					
<b>DV014225</b>	<b>Regional Collaboration</b>	<i>Division /Section DV11 Fund /Subfund 01A001</i>			
	Personal Services	159,714	179,027	12.1%	179,027
	Personal Benefits	42,909	43,472	1.3%	43,946
	Other Operating	5,406	5,514	2.0%	5,624
	Capital Outlays	378	0	-100.0%	0
<b>Total Regional Collaboration</b>		<b>208,407</b>	<b>228,013</b>	<b>9.4%</b>	<b>228,597</b>
<b>Total Regional Collaboration</b>		<b>208,407</b>	<b>228,013</b>	<b>9.4%</b>	<b>228,597</b>
<b>County Fiscal Office</b>					
<b>FS109611</b>	<b>Fiscal Office Administration</b>	<i>Division /Section FS01 Fund /Subfund 01A001</i>			
	Personal Services	576,266	597,239	3.6%	597,239
	Personal Benefits	166,469	181,826	9.2%	184,740
	Contracts & Prof. Services	68,750	160,417	133.3%	0

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>County Fiscal Office</b>					
<b>FS109611</b>	<b>Fiscal Office Administration</b>	<i>Division /Section</i>	<i>FS01</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Controlled Services	66,985	0	-100.0%	0
	Other Operating	28,635	37,635	31.4%	38,208
	Capital Outlays	1,036	0	-100.0%	0
	<b>Total Fiscal Office Administration</b>	<b>908,141</b>	<b>977,117</b>	<b>7.6%</b>	<b>820,187</b>
<b>FS109629</b>	<b>Office of Budget &amp; Management</b>	<i>Division /Section</i>	<i>FS02</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	716,570	745,110	4.0%	745,110
	Personal Benefits	253,089	256,501	1.3%	260,572
	Contracts & Prof. Services	17,800	23,500	32.0%	19,596
	Controlled Services	65,652	0	-100.0%	0
	Other Operating	16,798	16,798	0.0%	17,134
	<b>Total Office of Budget &amp; Management</b>	<b>1,069,909</b>	<b>1,041,909</b>	<b>-2.6%</b>	<b>1,042,412</b>
<b>FS109637</b>	<b>Financial Reporting</b>	<i>Division /Section</i>	<i>FS03</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	1,322,586	1,529,149	15.6%	1,529,149
	Personal Benefits	457,708	533,360	16.5%	540,843
	Commodities	100	100	0.0%	102
	Contracts & Prof. Services	375,701	342,690	-8.8%	349,544
	Controlled Services	219,283	0	-100.0%	0
	Other Operating	826,279	778,479	-5.8%	794,049
	Capital Outlays	2,918	0	-100.0%	0
	<b>Total Financial Reporting</b>	<b>3,204,575</b>	<b>3,183,778</b>	<b>-0.6%</b>	<b>3,213,687</b>
<b>FS109686</b>	<b>Operations-Property Valuation</b>	<i>Division /Section</i>	<i>FS0401</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	192,264	194,476	1.2%	194,476
	Personal Benefits	81,008	81,100	0.1%	82,588
	Controlled Services	13,200	0	-100.0%	0
	Other Operating	20,224	20,224	0.0%	20,628
	<b>Total Operations-Property Valuation</b>	<b>306,696</b>	<b>295,800</b>	<b>-3.6%</b>	<b>297,692</b>
<b>FS109645</b>	<b>Operations-Records &amp; Licenses</b>	<i>Division /Section</i>	<i>FS0402</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	2,628,561	2,704,396	2.9%	2,704,396
	Personal Benefits	1,251,704	1,286,417	2.8%	1,315,757
	Commodities	39,547	48,033	21.5%	48,824
	Contracts & Prof. Services	55,544	107,197	93.0%	108,712
	Controlled Services	792,000	330,000	-58.3%	0
	Other Operating	201,688	74,728	-62.9%	76,839
	Capital Outlays	210,738	0	-100.0%	0
	<b>Total Operations-Records &amp; Licenses</b>	<b>5,179,782</b>	<b>4,550,770</b>	<b>-12.1%</b>	<b>4,254,527</b>
<b>FS109694</b>	<b>Operations-Title Bureau</b>	<i>Division /Section</i>	<i>FS0402</i>	<i>Fund /Subfund</i>	<i>20A658</i>
	Personal Services	1,927,615	2,038,213	5.7%	2,038,213
	Personal Benefits	1,016,936	1,072,480	5.5%	1,094,743
	Commodities	25,164	75,711	200.9%	76,214
	Contracts & Prof. Services	166,069	327,765	97.4%	333,117
	Controlled Services	779,280	229,280	-70.6%	229,280
	Other Operating	133,557	611,557	357.9%	613,788
	Capital Outlays	27,974	0	-100.0%	0
	<b>Total Operations-Title Bureau</b>	<b>4,076,595</b>	<b>4,355,006</b>	<b>6.8%</b>	<b>4,385,355</b>
<b>FS109652</b>	<b>Operations-Contractual Svcs</b>	<i>Division /Section</i>	<i>FS0403</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	363,442	475,227	30.8%	475,227
	Personal Benefits	168,908	206,640	22.3%	210,535
	Contracts & Prof. Services	402,796	256,939	-36.2%	262,078

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>County Fiscal Office</b>					
<b>FS109652</b>	<b>Operations-Contractual Svcs</b>	<i>Division /Section FS0403</i>		<i>Fund /Subfund 01A001</i>	
	Controlled Services	113,508	105,917	-6.7%	0
	Other Operating	141,622	985,131	595.6%	1,004,834
	Capital Outlays	1,794	0	-100.0%	0
<b>Total Operations-Contractual Svcs</b>		<b>1,192,070</b>	<b>2,029,854</b>	<b>70.3%</b>	<b>1,952,674</b>
<b>FS109702</b>	<b>Operations-Tax Assessments</b>	<i>Division /Section FS0403</i>		<i>Fund /Subfund 20A301</i>	
	Personal Services	2,620,767	2,442,280	-6.8%	2,442,280
	Personal Benefits	1,063,095	963,390	-9.4%	980,418
	Commodities	14,824	14,824	0.0%	15,120
	Contracts & Prof. Services	232,687	120,390	-48.3%	123,986
	Controlled Services	1,719,200	1,620,519	-5.7%	1,393,200
	Other Operating	1,185,624	2,404,358	102.8%	2,478,531
	Other Financing Uses	5,250,000	690,787	-86.8%	690,787
	Capital Outlays	13,634	0	-100.0%	0
<b>Total Operations-Tax Assessments</b>		<b>12,099,831</b>	<b>8,256,548</b>	<b>-31.8%</b>	<b>8,124,322</b>
<b>FS109660</b>	<b>Treasury Management</b>	<i>Division /Section FS0501</i>		<i>Fund /Subfund 01A001</i>	
	Personal Services	838,256	975,386	16.4%	975,386
	Personal Benefits	315,267	365,564	16.0%	372,489
	Commodities	440	440	0.0%	449
	Contracts & Prof. Services	800,860	472,512	-41.0%	482,954
	Controlled Services	440,000	157,375	-64.2%	0
	Other Operating	401,048	401,548	0.1%	409,569
	Capital Outlays	328	0	-100.0%	0
<b>Total Treasury Management</b>		<b>2,796,199</b>	<b>2,372,825</b>	<b>-15.1%</b>	<b>2,240,847</b>
<b>FS109710</b>	<b>Treasury DRETAC</b>	<i>Division /Section FS0502</i>		<i>Fund /Subfund 20A322</i>	
	Personal Services	703,145	704,534	0.2%	704,534
	Personal Benefits	308,959	321,288	4.0%	327,501
	Contracts & Prof. Services	195,140	97,902	-49.8%	99,860
	Controlled Services	281,200	140,931	-49.9%	53,500
	Other Operating	101,098	945,543	835.3%	964,454
<b>Total Treasury DRETAC</b>		<b>1,589,542</b>	<b>2,210,198</b>	<b>39.0%</b>	<b>2,149,849</b>
<b>FS109728</b>	<b>Fiscal -Tax Prepayment Special Interest</b>	<i>Division /Section FS0502</i>		<i>Fund /Subfund 20A325</i>	
	Personal Services	116,873	117,124	0.2%	117,124
	Personal Benefits	62,674	57,368	-8.5%	58,520
	Contracts & Prof. Services	123,097	74,479	-39.5%	75,969
	Other Operating	176,520	176,520	0.0%	180,050
<b>Total Fiscal -Tax Prepayment Special Interest</b>		<b>479,164</b>	<b>425,491</b>	<b>-11.2%</b>	<b>431,663</b>
<b>FS109736</b>	<b>Fiscal -Tax Certificate Admin.</b>	<i>Division /Section FS0502</i>		<i>Fund /Subfund 20A340</i>	
	Personal Services	82,759	91,436	10.5%	91,436
	Personal Benefits	37,662	42,886	13.9%	43,729
	Controlled Services	10,336	10,336	0.0%	10,336
	Other Operating	45,119	45,119	0.0%	46,021
<b>Total Fiscal -Tax Certificate Admin.</b>		<b>175,876</b>	<b>189,777</b>	<b>7.9%</b>	<b>191,522</b>
<b>FS109744</b>	<b>Fiscal-County Land Reutilization Corporation</b>	<i>Division /Section FS0502</i>		<i>Fund /Subfund 20AA03</i>	
	Controlled Services	3,600	3,600	0.0%	3,600
	Other Operating	6,996,400	6,996,400	0.0%	6,996,400
<b>Total Fiscal-County Land Reutilization Corporation</b>		<b>7,000,000</b>	<b>7,000,000</b>	<b>0.0%</b>	<b>7,000,000</b>

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>County Fiscal Office</b>					
<b>FS109678</b>	<b>Office of Procurement and Diversity</b>	<i>Division /Section</i>	<i>FS06</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	910,304	995,606	9.4%	995,606
	Personal Benefits	357,766	396,922	10.9%	403,623
	Contracts & Prof. Services	186,781	178,573	-4.4%	182,144
	Controlled Services	89,946	0	-100.0%	0
	Other Operating	34,039	31,791	-6.6%	32,427
	Capital Outlays	2,030	0	-100.0%	0
	<b>Total Office of Procurement and Diversity</b>	<b>1,580,866</b>	<b>1,602,892</b>	<b>1.4%</b>	<b>1,613,800</b>
<b>FS109751</b>	<b>Fiscal- Office Supply Contract</b>	<i>Division /Section</i>	<i>FS06</i>	<i>Fund /Subfund</i>	<i>64A601</i>
	Commodities	853,718	853,718	0.0%	870,792
	Other Operating	50	50	0.0%	51
	<b>Total Fiscal- Office Supply Contract</b>	<b>853,768</b>	<b>853,768</b>	<b>0.0%</b>	<b>870,843</b>
<b>FS109942</b>	<b>Consumer Affairs</b>	<i>Division /Section</i>	<i>FS07</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	0	349,158		349,158
	Personal Benefits	0	186,829		186,829
	Other Operating	0	30,823		30,823
	<b>Total Consumer Affairs</b>	<b>0</b>	<b>566,810</b>		<b>566,810</b>
<b>Total County Fiscal Office</b>		<b>42,513,014</b>	<b>39,912,543</b>	<b>-6.1%</b>	<b>39,156,191</b>
<b>Information Technology</b>					
<b>IT601021</b>	<b>Information Technology Admin</b>	<i>Division /Section</i>	<i>IT01</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	1,310,812	1,215,785	-7.2%	1,215,785
	Personal Benefits	441,359	390,205	-11.6%	397,866
	Commodities	243,571	261,219	7.2%	72,307
	Contracts & Prof. Services	1,161,461	866,450	-25.4%	219,771
	Controlled Services	37,400	37,400	0.0%	37,400
	Other Operating	48,224	74,310	54.1%	75,796
	Capital Outlays	1,841	0	-100.0%	0
	<b>Total Information Technology Admin</b>	<b>3,244,668</b>	<b>2,845,369</b>	<b>-12.3%</b>	<b>2,018,925</b>
<b>IT601047</b>	<b>Web &amp; Multi-Media Development</b>	<i>Division /Section</i>	<i>IT03</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	1,407,828	1,450,500	3.0%	1,450,500
	Personal Benefits	472,042	519,536	10.1%	527,448
	Contracts & Prof. Services	1,370,197	1,683,575	22.9%	1,709,862
	Other Operating	21,706	27,291	25.7%	27,837
	Capital Outlays	13,950	0	-100.0%	0
	<b>Total Web &amp; Multi-Media Development</b>	<b>3,285,723</b>	<b>3,680,902</b>	<b>12.0%</b>	<b>3,715,647</b>
<b>IT601088</b>	<b>Security and Disaster Recovery</b>	<i>Division /Section</i>	<i>IT04</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	73,326	107,678	46.8%	107,678
	Personal Benefits	45,787	36,796	-19.6%	37,325
	Contracts & Prof. Services	105,699	63,291	-40.1%	72,446
	Capital Outlays	434	0	-100.0%	0
	<b>Total Security and Disaster Recovery</b>	<b>225,246</b>	<b>207,765</b>	<b>-7.8%</b>	<b>217,449</b>
<b>IT601096</b>	<b>Engineering Services</b>	<i>Division /Section</i>	<i>IT05</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	1,756,725	1,383,429	-21.2%	1,383,429
	Personal Benefits	541,282	490,697	-9.3%	498,738
	Contracts & Prof. Services	375,061	587,983	56.8%	449,713
	Other Operating	(36,810)	769,029	-2189.2%	844,447

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Information Technology</b>					
<b>IT601096</b>	<b>Engineering Services</b>	<i>Division /Section</i>	<i>IT05</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Capital Outlays	55,498	20,431	-63.2%	20,431
<b>Total Engineering Services</b>		<b>2,691,756</b>	<b>3,251,569</b>	<b>20.8%</b>	<b>3,196,758</b>
<b>IT601104</b>	<b>Mainframe Operation Services</b>	<i>Division /Section</i>	<i>IT06</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	750,368	762,450	1.6%	762,450
	Personal Benefits	306,497	332,563	8.5%	338,508
	Commodities	2,720	24,219	790.4%	24,703
	Contracts & Prof. Services	620,655	1,024,569	65.1%	1,042,830
	Other Operating	1,528,433	97,605	-93.6%	114,922
	Capital Outlays	7,242	0	-100.0%	0
<b>Total Mainframe Operation Services</b>		<b>3,215,915</b>	<b>2,241,406</b>	<b>-30.3%</b>	<b>2,283,413</b>
<b>IT601179</b>	<b>User Supply</b>	<i>Division /Section</i>	<i>IT07</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Contracts & Prof. Services	102,185	236,018	131.0%	238,181
	Other Operating	15,312	4,048	-73.6%	4,046
<b>Total User Supply</b>		<b>117,497</b>	<b>240,066</b>	<b>104.3%</b>	<b>242,227</b>
<b>IT601138</b>	<b>WAN Services</b>	<i>Division /Section</i>	<i>IT08</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	493,734	412,319	-16.5%	412,319
	Personal Benefits	172,997	147,752	-14.6%	150,002
	Contracts & Prof. Services	64,583	168,438	160.8%	171,807
	Other Operating	2,040,799	1,449,746	-29.0%	1,478,741
	Capital Outlays	25,072	0	-100.0%	0
<b>Total WAN Services</b>		<b>2,797,185</b>	<b>2,178,255</b>	<b>-22.1%</b>	<b>2,212,869</b>
<b>IT601161</b>	<b>Communications Services</b>	<i>Division /Section</i>	<i>IT09</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	363,600	507,642	39.6%	507,642
	Personal Benefits	150,875	218,658	44.9%	222,572
	Contracts & Prof. Services	153,589	153,589	0.0%	156,661
	Other Operating	1,217,621	1,296,109	6.4%	1,322,031
	Capital Outlays	2,932	0	-100.0%	0
<b>Total Communications Services</b>		<b>1,888,617</b>	<b>2,175,998</b>	<b>15.2%</b>	<b>2,208,906</b>
<b>IT470591</b>	<b>Geographic Information System</b>	<i>Division /Section</i>	<i>IT10</i>	<i>Fund /Subfund</i>	<i>20A819</i>
	Personal Services	193,132	258,814	34.0%	258,814
	Personal Benefits	54,822	74,450	35.8%	75,484
	Contracts & Prof. Services	318,374	412,503	29.6%	420,753
	Other Operating	348,660	196,944	-43.5%	200,883
	Capital Outlays	1,984	0	-100.0%	0
<b>Total Geographic Information System</b>		<b>916,972</b>	<b>942,711</b>	<b>2.8%</b>	<b>955,934</b>
<b>HS157396</b>	<b>Human Services Applications</b>	<i>Division /Section</i>	<i>HS0103</i>	<i>Fund /Subfund</i>	<i>24A430</i>
	Personal Services	2,622,881	2,298,748	-12.4%	2,298,748
	Personal Benefits	913,647	826,054	-9.6%	841,681
<b>Total Human Services Applications</b>		<b>3,536,528</b>	<b>3,124,802</b>	<b>-11.6%</b>	<b>3,140,429</b>
<b>IS821009</b>	<b>ISC Administration</b>	<i>Division /Section</i>	<i>IS0101</i>	<i>Fund /Subfund</i>	<i>63A100</i>
	Personal Services	1	0	-100.0%	0
	Personal Benefits	(1)	0	-100.0%	0
	Contracts & Prof. Services	486,987	0	-100.0%	0
	Other Operating	285,021	0	-100.0%	0

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Information Technology</b>					
<b>IS821009</b>	<b>ISC Administration</b>	<i>Division /Section</i> <b>IS0101</b>	<i>Fund /Subfund</i> <b>63A100</b>		
	Capital Outlays	11,381	0	-100.0%	0
	<b>Total ISC Administration</b>	<b>783,389</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>IS694018</b>	<b>ISC User Supply</b>	<i>Division /Section</i> <b>IS06</b>	<i>Fund /Subfund</i> <b>63A100</b>		
	Contracts & Prof. Services	3,420	0	-100.0%	0
	Other Operating	10	0	-100.0%	0
	<b>Total ISC User Supply</b>	<b>3,430</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>IS694588</b>	<b>County GIS Management</b>	<i>Division /Section</i> <b>IS10</b>	<i>Fund /Subfund</i> <b>63A300</b>		
	Contracts & Prof. Services	3,927	0	-100.0%	0
	<b>Total County GIS Management</b>	<b>3,927</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
	<b>Total Information Technology</b>	<b>22,710,853</b>	<b>20,888,842</b>	<b>-8.0%</b>	<b>20,192,556</b>
<b>Public Works - Facilities Management</b>					
<b>CT571000</b>	<b>Central Services Admin.</b>	<i>Division /Section</i> <b>CT01</b>	<i>Fund /Subfund</i> <b>61A607</b>		
	Personal Services	2,098,610	1,320,001	-37.1%	1,320,001
	Personal Benefits	898,979	525,866	-41.5%	537,011
	Commodities	57,021	58,160	2.0%	59,323
	Contracts & Prof. Services	775,806	755,622	-2.6%	770,734
	Controlled Services	43,000	43,000	0.0%	43,000
	Other Operating	68,738	70,112	2.0%	71,514
	Capital Outlays	2,316	0	-100.0%	0
	<b>Total Central Services Admin.</b>	<b>3,944,470</b>	<b>2,772,761</b>	<b>-29.7%</b>	<b>2,801,583</b>
<b>CT57100X</b>	<b>Central Services Admin. 6000</b>	<i>Division /Section</i> <b>CT01</b>	<i>Fund /Subfund</i> <b>61A607</b>		
	Personal Services	151,300	0	-100.0%	0
	Personal Benefits	52,598	0	-100.0%	0
	<b>Total Central Services Admin. 6000</b>	<b>203,898</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>CT575001</b>	<b>Maintenance Garage</b>	<i>Division /Section</i> <b>CT04</b>	<i>Fund /Subfund</i> <b>62A603</b>		
	Personal Services	251,945	245,478	-2.6%	245,478
	Personal Benefits	102,899	102,615	-0.3%	104,425
	Commodities	472,977	482,437	2.0%	492,086
	Contracts & Prof. Services	70,000	71,400	2.0%	72,828
	Controlled Services	82,638	82,638	0.0%	82,638
	Other Operating	18,748	17,898	-4.5%	18,256
	Capital Outlays	445,530	200,000	-55.1%	200,000
	<b>Total Maintenance Garage</b>	<b>1,444,737</b>	<b>1,202,466</b>	<b>-16.8%</b>	<b>1,215,711</b>
<b>CT577106</b>	<b>Risk &amp; Property Management</b>	<i>Division /Section</i> <b>CT06</b>	<i>Fund /Subfund</i> <b>01A001</b>		
	Personal Services	129,575	111,493	-14.0%	111,493
	Personal Benefits	50,402	31,558	-37.4%	31,620
	Commodities	13,112	77,074	487.8%	13,641
	Contracts & Prof. Services	2,716,281	665,278	-75.5%	580,505
	Controlled Services	72,889	42,519	-41.7%	0
	Other Operating	944,404	490,748	-48.0%	500,563
	Capital Outlays	1,038	0	-100.0%	0
	<b>Total Risk &amp; Property Management</b>	<b>3,927,701</b>	<b>1,418,671</b>	<b>-63.9%</b>	<b>1,237,823</b>
<b>CT577353</b>	<b>County Mailroom</b>	<i>Division /Section</i> <b>CT0802</b>	<i>Fund /Subfund</i> <b>65A604</b>		
	Personal Services	308,435	340,956	10.5%	340,956

	2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Public Works - Facilities Management</b>				
<b>CT577353 County Mailroom</b>	<i>Division /Section CT0802 Fund /Subfund 65A604</i>			
Personal Benefits	182,687	193,257	5.8%	196,854
Commodities	1,610	1,643	2.0%	1,676
Contracts & Prof. Services	102,976	129,933	26.2%	132,034
Controlled Services	138,120	138,120	0.0%	138,120
Other Operating	923,567	950,000	2.9%	950,000
<b>Total County Mailroom</b>	<b>1,657,395</b>	<b>1,753,909</b>	<b>5.8%</b>	<b>1,759,640</b>
<b>CT577551 Fast Copy</b>	<i>Division /Section CT09 Fund /Subfund 64A606</i>			
Personal Services	442,383	371,443	-16.0%	371,443
Personal Benefits	205,928	164,712	-20.0%	168,481
Commodities	923,088	936,450	1.4%	955,179
Contracts & Prof. Services	621,312	633,738	2.0%	646,413
Controlled Services	294,056	294,056	0.0%	294,056
Other Operating	8,365	8,533	2.0%	8,704
Capital Outlays	25,992	0	-100.0%	0
<b>Total Fast Copy</b>	<b>2,521,124</b>	<b>2,408,932</b>	<b>-4.5%</b>	<b>2,444,276</b>
<b>CT577601 Archives</b>	<i>Division /Section CT10 Fund /Subfund 01A001</i>			
Personal Services	165,946	168,328	1.4%	168,328
Personal Benefits	80,872	84,315	4.3%	86,064
Commodities	96	31,551	32765.1%	31,553
Contracts & Prof. Services	38,862	61,330	57.8%	61,342
Controlled Services	290,961	0	-100.0%	0
Other Operating	6,604	6,735	2.0%	6,870
Capital Outlays	3,715	0	-100.0%	0
<b>Total Archives</b>	<b>587,056</b>	<b>352,258</b>	<b>-40.0%</b>	<b>354,156</b>
<b>CT577379 Custodial Services</b>	<i>Division /Section CT1102 Fund /Subfund 61A607</i>			
Personal Services	4,278,018	4,450,604	4.0%	4,450,604
Personal Benefits	2,103,002	2,160,396	2.7%	2,201,371
Commodities	503,908	513,986	2.0%	524,266
Other Operating	64,332	65,618	2.0%	66,930
Capital Outlays	7,768	0	-100.0%	0
<b>Total Custodial Services</b>	<b>6,957,028</b>	<b>7,190,604</b>	<b>3.4%</b>	<b>7,243,171</b>
<b>CT577395 Trades Services</b>	<i>Division /Section CT1104 Fund /Subfund 61A607</i>			
Personal Services	6,656,322	6,192,799	-7.0%	6,192,799
Personal Benefits	2,423,998	2,195,977	-9.4%	2,233,196
Commodities	1,002,078	1,022,120	2.0%	1,042,562
Controlled Services	30,000	30,000	0.0%	30,000
Other Operating	90,573	92,385	2.0%	94,233
Capital Outlays	17,720	0	-100.0%	0
<b>Total Trades Services</b>	<b>10,220,691</b>	<b>9,533,281</b>	<b>-6.7%</b>	<b>9,592,790</b>
<b>CT577411 Other Services</b>	<i>Division /Section CT1105 Fund /Subfund 61A607</i>			
Commodities	10,935,420	8,701,879	-20.4%	6,088,438
Contracts & Prof. Services	2,068,998	1,951,377	-5.7%	1,993,585
Controlled Services	3,521,736	3,521,736	0.0%	3,521,736
Other Operating	62,053	63,294	2.0%	64,560
<b>Total Other Services</b>	<b>16,588,207</b>	<b>14,238,286</b>	<b>-14.2%</b>	<b>11,668,319</b>
<b>CT050047 Dog Kennel Operations</b>	<i>Division /Section CT12 Fund /Subfund 20A302</i>			
Personal Services	564,291	757,842	34.3%	757,842
Personal Benefits	214,712	322,473	50.2%	328,201



	2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Public Works - Facilities Management</b>				
<b>CT050047 Dog Kennel Operations</b>	<i>Division /Section</i>	<i>CT12</i>	<i>Fund /Subfund</i>	<i>20A302</i>
Commodities	215,121	239,422	11.3%	243,810
Contracts & Prof. Services	129,250	107,400	-16.9%	111,275
Controlled Services	353,727	353,727	0.0%	353,727
Other Operating	118,485	140,855	18.9%	123,272
Capital Outlays	87,431	5,000	-94.3%	0
<b>Total Dog Kennel Operations</b>	<b>1,683,017</b>	<b>1,926,719</b>	<b>14.5%</b>	<b>1,918,127</b>
<b>CT571125 Huntington Park Garage</b>	<i>Division /Section</i>	<i>CT1401</i>	<i>Fund /Subfund</i>	<i>51A404</i>
Personal Services	459,116	477,657	4.0%	477,657
Personal Benefits	221,205	250,361	13.2%	255,372
Commodities	25,122	25,624	2.0%	26,136
Contracts & Prof. Services	219,676	224,069	2.0%	228,550
Controlled Services	681,345	681,345	0.0%	681,345
Other Operating	1,235,785	1,242,345	0.5%	1,267,192
Other Financing Uses	187,660	0	-100.0%	0
Debt Services	0	187,615		187,888
Capital Outlays	1,404	0	-100.0%	0
<b>Total Huntington Park Garage</b>	<b>3,031,313</b>	<b>3,089,016</b>	<b>1.9%</b>	<b>3,124,140</b>
<b>CT571505 Huntington Park Garage</b>	<i>Division /Section</i>	<i>CT05</i>	<i>Fund /Subfund</i>	<i>51A403</i>
Personal Services	705	0	-100.0%	0
Personal Benefits	109	0	-100.0%	0
<b>Total Huntington Park Garage</b>	<b>814</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>Total Public Works - Facilities Management</b>	<b>52,767,451</b>	<b>45,886,903</b>	<b>-13.0%</b>	<b>43,359,735</b>
<b>County Headquarters</b>				
<b>HQ010009 County Headquarters</b>	<i>Division /Section</i>	<i>HQ</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	0	400,000		406,000
Personal Benefits	0	61,800		62,727
Commodities	0	502,608		515,173
Contracts & Prof. Services	0	1,823,562		5,866,837
<b>Total County Headquarters</b>	<b>0</b>	<b>2,787,970</b>		<b>6,850,737</b>
<b>Total County Headquarters</b>	<b>0</b>	<b>2,787,970</b>		<b>6,850,737</b>
<b>Public Works - County Road &amp; Bridge</b>				
<b>CE835025 County Engineer Admin</b>	<i>Division /Section</i>	<i>CE01</i>	<i>Fund /Subfund</i>	<i>26A601</i>
Personal Services	3,268,797	3,691,931	12.9%	3,691,931
Personal Benefits	1,166,512	1,263,368	8.3%	1,282,556
Commodities	24,428	24,817	1.6%	25,233
Contracts & Prof. Services	69,349	64,841	-6.5%	66,138
Controlled Services	734,406	734,406	0.0%	734,406
Other Operating	550,064	505,270	-8.1%	515,375
Capital Outlays	132,808	95,000	-28.5%	80,000
<b>Total County Engineer Admin</b>	<b>5,946,364</b>	<b>6,379,633</b>	<b>7.3%</b>	<b>6,395,639</b>
<b>CE835249 Cnty Engineer Maintenance Eng</b>	<i>Division /Section</i>	<i>CE12</i>	<i>Fund /Subfund</i>	<i>26A601</i>
Personal Services	2,448,879	3,482,091	42.2%	3,482,091
Personal Benefits	1,180,325	1,503,126	27.3%	1,525,583
Commodities	731,282	677,127	-7.4%	689,890
Contracts & Prof. Services	254,670	727,664	185.7%	731,517

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Public Works - County Road &amp; Bridge</b>					
<b>CE835249</b>	<b>Cnty Engineer Maintenance Eng</b>	<i>Division /Section</i>	<i>CE12</i>	<i>Fund /Subfund</i>	<i>26A601</i>
	Controlled Services	284,964	284,964	0.0%	284,964
	Other Operating	38,852	47,287	21.7%	48,233
	Capital Outlays	422,596	425,000	0.6%	425,000
<b>Total Cnty Engineer Maintenance Eng</b>		<b>5,361,568</b>	<b>7,147,259</b>	<b>33.3%</b>	<b>7,187,278</b>
<b>CE418053</b>	<b>\$5.00 Fund Road Improvements</b>	<i>Division /Section</i>	<i>CE1302</i>	<i>Fund /Subfund</i>	<i>26A650</i>
	Other Operating	3,937,067	5,737,067	45.7%	5,791,808
	Capital Outlays	2,500,000	3,000,000	20.0%	3,000,000
<b>Total \$5.00 Fund Road Improvements</b>		<b>6,437,067</b>	<b>8,737,067</b>	<b>35.7%</b>	<b>8,791,808</b>
<b>CE417477</b>	<b>\$7.50 Fund Road Improvements</b>	<i>Division /Section</i>	<i>CE1302</i>	<i>Fund /Subfund</i>	<i>26A651</i>
	Other Operating	654,230	2,154,230	229.3%	2,197,315
	Debt Services	818,562	818,562	0.0%	818,562
	Capital Outlays	7,000,001	7,000,000	-0.0%	7,000,000
<b>Total \$7.50 Fund Road Improvements</b>		<b>8,472,793</b>	<b>9,972,792</b>	<b>17.7%</b>	<b>10,015,877</b>
<b>Total Public Works - County Road &amp; Bridge</b>		<b>26,217,792</b>	<b>32,236,751</b>	<b>23.0%</b>	<b>32,390,602</b>
<b>Public Works - Sanitary Engineer</b>					
<b>ST540252</b>	<b>Sanitary Engineer Operations</b>	<i>Division /Section</i>	<i>ST01</i>	<i>Fund /Subfund</i>	<i>54A100</i>
	Personal Services	6,081,754	6,961,912	14.5%	7,284,112
	Personal Benefits	2,763,902	3,158,170	14.3%	3,398,434
	Commodities	1,240,161	1,330,436	7.3%	1,355,735
	Contracts & Prof. Services	804,018	1,040,100	29.4%	1,056,502
	Controlled Services	356,223	356,223	0.0%	356,223
	Other Operating	421,067	425,805	1.1%	434,321
	Capital Outlays	2,013,130	2,499,000	24.1%	2,254,000
<b>Total Sanitary Engineer Operations</b>		<b>13,680,255</b>	<b>15,771,646</b>	<b>15.3%</b>	<b>16,139,327</b>
<b>ST540427</b>	<b>Sanitary Sewer Districts</b>	<i>Division /Section</i>	<i>ST02</i>	<i>Fund /Subfund</i>	<i>54A500</i>
	Other Operating	14,500,000	15,000,000	3.4%	15,300,000
<b>Total Sanitary Sewer Districts</b>		<b>14,500,000</b>	<b>15,000,000</b>	<b>3.4%</b>	<b>15,300,000</b>
<b>ST540583</b>	<b>Sanitary Engineer Debt Service</b>	<i>Division /Section</i>	<i>ST04</i>	<i>Fund /Subfund</i>	<i>54A100</i>
	Contracts & Prof. Services	1,058,470	1,500,000	41.7%	1,521,169
<b>Total Sanitary Engineer Debt Service</b>		<b>1,058,470</b>	<b>1,500,000</b>	<b>41.7%</b>	<b>1,521,169</b>
<b>ST540625</b>	<b>Sanitary Eng. Note Retirement</b>	<i>Division /Section</i>	<i>ST04</i>	<i>Fund /Subfund</i>	<i>54A901</i>
	Debt Services	323,050	323,050	0.0%	323,050
<b>Total Sanitary Eng. Note Retirement</b>		<b>323,050</b>	<b>323,050</b>	<b>0.0%</b>	<b>323,050</b>
<b>Total Public Works - Sanitary Engineer</b>		<b>29,561,775</b>	<b>32,594,696</b>	<b>10.3%</b>	<b>33,283,546</b>
<b>Public Works - County Airport</b>					
<b>AP520890</b>	<b>Airport Operations</b>	<i>Division /Section</i>	<i>AP01</i>	<i>Fund /Subfund</i>	<i>52A100</i>
	Personal Services	278,661	500,054	79.4%	500,054
	Personal Benefits	92,673	229,634	147.8%	233,621
	Commodities	147,241	178,856	21.5%	182,433
	Contracts & Prof. Services	55,344	51,872	-6.3%	52,909
	Controlled Services	313,289	313,289	0.0%	313,289

	2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Public Works - County Airport</b>				
<b>AP520890 Airport Operations</b>	<i>Division /Section</i> <b>AP01</b>	<i>Fund /Subfund</i> <b>52A100</b>		
Other Operating	80,936	177,971	119.9%	181,530
<b>Total Airport Operations</b>	<b>968,144</b>	<b>1,451,676</b>	<b>49.9%</b>	<b>1,463,836</b>
<b>DV520031 County Airport</b>	<i>Division /Section</i> <b>DV06</b>	<i>Fund /Subfund</i> <b>52A100</b>		
Personal Services	137,167	0	-100.0%	0
Personal Benefits	49,118	0	-100.0%	0
Commodities	129,059	0	-100.0%	0
Contracts & Prof. Services	74,434	0	-100.0%	0
Other Operating	158,611	0	-100.0%	0
Capital Outlays	362	0	-100.0%	0
<b>Total County Airport</b>	<b>548,751</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>Total Public Works - County Airport</b>	<b>1,516,895</b>	<b>1,451,676</b>	<b>-4.3%</b>	<b>1,463,836</b>
<b>County Sheriff</b>				
<b>SH586115 Sheriff - Home Detention Fees</b>	<i>Division /Section</i> <b>SH01</b>	<i>Fund /Subfund</i> <b>20A630</b>		
Commodities	3,127	2,279	-27.1%	2,325
Contracts & Prof. Services	79,714	75,219	-5.6%	76,723
Other Operating	1,077	1,099	2.0%	1,121
<b>Total Sheriff - Home Detention Fees</b>	<b>83,918</b>	<b>78,597</b>	<b>-6.3%</b>	<b>80,169</b>
<b>SH350108 Carrying Concealed Weapons App</b>	<i>Division /Section</i> <b>SH01</b>	<i>Fund /Subfund</i> <b>20A806</b>		
Personal Services	63,708	63,708	0.0%	63,708
Personal Benefits	30,010	32,400	8.0%	33,004
Commodities	4,400	4,488	2.0%	4,578
Contracts & Prof. Services	127,553	102,546	-19.6%	104,597
Controlled Services	7,004	7,004	0.0%	7,004
Other Operating	11,810	11,999	1.6%	12,239
<b>Total Carrying Concealed Weapons App</b>	<b>244,485</b>	<b>222,145</b>	<b>-9.1%</b>	<b>225,130</b>
<b>SH456483 Sheriff Dept Special Project I</b>	<i>Division /Section</i> <b>SH01</b>	<i>Fund /Subfund</i> <b>20A812</b>		
Personal Services	116,529	116,910	0.3%	116,910
Personal Benefits	57,093	58,221	2.0%	59,296
<b>Total Sheriff Dept Special Project I</b>	<b>173,622</b>	<b>175,131</b>	<b>0.9%</b>	<b>176,206</b>
<b>SH456608 State Alien Criminal Asst Prog</b>	<i>Division /Section</i> <b>SH01</b>	<i>Fund /Subfund</i> <b>20A821</b>		
Personal Services	38,988	38,988	0.0%	28,770
Personal Benefits	11,484	12,971	12.9%	13,135
Other Operating	53,694	43,721	-18.6%	1,095
<b>Total State Alien Criminal Asst Prog</b>	<b>104,166</b>	<b>95,680</b>	<b>-8.1%</b>	<b>43,000</b>
<b>SH350272 Law Enforcement</b>	<i>Division /Section</i> <b>SH03</b>	<i>Fund /Subfund</i> <b>01A001</b>		
Personal Services	10,472,988	11,325,898	8.1%	11,657,533
Personal Benefits	4,352,274	4,824,922	10.9%	5,002,633
Commodities	43,573	36,912	-15.3%	37,650
Contracts & Prof. Services	150,974	107,931	-28.5%	111,090
Other Operating	1,040,829	912,419	-12.3%	932,667
Capital Outlays	92,349	85,000	-8.0%	86,200
<b>Total Law Enforcement</b>	<b>16,152,987</b>	<b>17,293,082</b>	<b>7.1%</b>	<b>17,827,773</b>
<b>SH350470 Jail Operations</b>	<i>Division /Section</i> <b>SH04</b>	<i>Fund /Subfund</i> <b>01A001</b>		
Personal Services	32,145,235	30,826,270	-4.1%	30,826,270

	2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>County Sheriff</b>				
<b>SH350470 Jail Operations</b>	<i>Division /Section</i>	<i>SH04</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Benefits	13,828,211	13,639,493	-1.4%	13,867,535
Commodities	1,792,917	2,233,538	24.6%	2,269,453
Contracts & Prof. Services	2,431,371	2,848,566	17.2%	2,903,403
Controlled Services	7,317,955	7,317,955	0.0%	7,317,955
Client Services	1,714,000	1,078,280	-37.1%	1,078,280
Other Operating	100,679	110,596	9.9%	112,808
Capital Outlays	122,185	0	-100.0%	0
<b>Total Jail Operations</b>	<b>59,452,553</b>	<b>58,054,698</b>	<b>-2.4%</b>	<b>58,375,704</b>
<b>SH350579 Sheriff Operations</b>	<i>Division /Section</i>	<i>SH05</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	3,313,711	3,492,317	5.4%	3,492,317
Personal Benefits	2,179,420	1,728,444	-20.7%	1,760,576
Commodities	24,275	22,880	-5.7%	23,338
Contracts & Prof. Services	111,911	131,652	17.6%	134,285
Controlled Services	821,969	691,969	-15.8%	691,969
Other Operating	371,890	378,805	1.9%	386,381
Capital Outlays	1,072	0	-100.0%	0
<b>Total Sheriff Operations</b>	<b>6,824,248</b>	<b>6,446,067</b>	<b>-5.5%</b>	<b>6,488,866</b>
<b>SH351080 Impact Unit/Community Policing</b>	<i>Division /Section</i>	<i>SH07</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	670,900	640,427	-4.5%	640,427
Personal Benefits	257,287	285,014	10.8%	288,866
Commodities	1,634	1,583	-3.1%	1,615
Contracts & Prof. Services	830	12,397	1393.6%	9,614
Other Operating	49,280	60,579	22.9%	59,478
Capital Outlays	19,722	0	-100.0%	0
<b>Total Impact Unit/Community Policing</b>	<b>999,653</b>	<b>1,000,000</b>	<b>0.0%</b>	<b>1,000,000</b>
<b>SH352005 Building Security Services</b>	<i>Division /Section</i>	<i>SH06</i>	<i>Fund /Subfund</i>	<i>61A608</i>
Personal Services	6,457,279	6,672,429	3.3%	6,672,429
Personal Benefits	3,037,402	2,946,322	-3.0%	3,003,785
Commodities	105,451	68,831	-34.7%	70,208
Contracts & Prof. Services	89,619	49,903	-44.3%	50,901
Other Operating	476,181	483,257	1.5%	492,922
Capital Outlays	208,836	42,000	-79.9%	42,840
<b>Total Building Security Services</b>	<b>10,374,768</b>	<b>10,262,742</b>	<b>-1.1%</b>	<b>10,333,085</b>
<b>Total County Sheriff</b>	<b>94,410,400</b>	<b>93,628,142</b>	<b>-0.8%</b>	<b>94,549,933</b>
<b>Board &amp; Care Of Prisoners</b>				
<b>AE511451 Board &amp; Care Of Prisoners</b>	<i>Division /Section</i>	<i>BP</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Client Services	42,247	43,093	2.0%	43,093
Other Operating	1,627,949	960,508	-41.0%	993,718
<b>Total Board &amp; Care Of Prisoners</b>	<b>1,670,196</b>	<b>1,003,601</b>	<b>-39.9%</b>	<b>1,036,811</b>
<b>Total Board &amp; Care Of Prisoners</b>	<b>1,670,196</b>	<b>1,003,601</b>	<b>-39.9%</b>	<b>1,036,811</b>
<b>Public Safety &amp; Justice Services</b>				
<b>JA050088 Justice Affairs Admin</b>	<i>Division /Section</i>	<i>JA0100</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	439,979	734,921	67.0%	734,921
Personal Benefits	182,525	264,194	44.7%	255,075
Contracts & Prof. Services	12,141	286,671	2261.2%	51,597

	2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Public Safety &amp; Justice Services</b>				
<b>JA050088 Justice Affairs Admin</b>	<i>Division /Section JA0100 Fund /Subfund 01A001</i>			
Controlled Services	427,424	235,403	-44.9%	0
Other Operating	23,718	32,287	36.1%	32,933
Capital Outlays	288	0	-100.0%	0
<b>Total Justice Affairs Admin</b>	<b>1,086,075</b>	<b>1,553,476</b>	<b>43.0%</b>	<b>1,074,526</b>
<b>JA108118 Custody Mediation</b>	<i>Division /Section JA02 Fund /Subfund 20A822</i>			
Personal Services	427,280	438,786	2.7%	438,786
Personal Benefits	139,614	139,414	-0.1%	141,563
Contracts & Prof. Services	0	21,498		0
Controlled Services	84,581	69,225	-18.2%	47,727
Other Operating	5,739	3,992	-30.4%	4,072
<b>Total Custody Mediation</b>	<b>657,214</b>	<b>672,915</b>	<b>2.4%</b>	<b>632,148</b>
<b>JA107441 Family Justice Center</b>	<i>Division /Section JA02 Fund /Subfund 20A824</i>			
Personal Services	30,000	54,055	80.2%	54,055
Personal Benefits	7,500	26,146	248.6%	26,227
Other Operating	137,500	94,799	-31.1%	94,718
<b>Total Family Justice Center</b>	<b>175,000</b>	<b>175,000</b>	<b>0.0%</b>	<b>175,000</b>
<b>JA107425 Witness Victim HHS</b>	<i>Division /Section JA03 Fund /Subfund 20A809</i>			
Personal Services	718,160	811,548	13.0%	811,548
Personal Benefits	292,794	350,492	19.7%	355,644
Contracts & Prof. Services	619,541	499,370	-19.4%	512,009
Controlled Services	169,996	169,996	0.0%	169,996
Other Operating	83,884	83,382	-0.6%	85,050
<b>Total Witness Victim HHS</b>	<b>1,884,375</b>	<b>1,914,788</b>	<b>1.6%</b>	<b>1,934,247</b>
<b>JA107185 Treatment Services HHS</b>	<i>Division /Section JA06 Fund /Subfund 20A803</i>			
Other Operating	274,420	0	-100.0%	0
<b>Total Treatment Services HHS</b>	<b>274,420</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>JA301101 Criminal Justice Intervention</b>	<i>Division /Section JA08 Fund /Subfund 01A001</i>			
Personal Services	0	62,000		101,300
Personal Benefits	0	38,947		54,022
Contracts & Prof. Services	0	54,100		59,100
Other Operating	0	58,000		63,000
Capital Outlays	0	5,000		5,000
<b>Total Criminal Justice Intervention</b>	<b>0</b>	<b>218,047</b>		<b>282,422</b>
<b>JA100123 Emergency Management</b>	<i>Division /Section JA09 Fund /Subfund 20A390</i>			
Personal Services	417,369	519,498	24.5%	519,498
Personal Benefits	127,719	201,129	57.5%	203,814
Contracts & Prof. Services	152,132	214,695	41.1%	170,030
Controlled Services	279,014	244,966	-12.2%	197,299
Other Operating	48,907	52,881	8.1%	53,939
Capital Outlays	745	0	-100.0%	0
<b>Total Emergency Management</b>	<b>1,025,886</b>	<b>1,233,169</b>	<b>20.2%</b>	<b>1,144,580</b>
<b>JA090068 Cuyahoga Regional Information System</b>	<i>Division /Section JA10 Fund /Subfund 50A410</i>			
Personal Services	401,803	567,710	41.3%	567,710
Personal Benefits	147,224	218,363	48.3%	219,899
Commodities	500	510	2.0%	520
Contracts & Prof. Services	764,586	517,756	-32.3%	526,611

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Public Safety &amp; Justice Services</b>					
<b>JA090068</b>	<b>Cuyahoga Regional Information System</b>	<i>Division /Section</i>	<i>JA10</i>	<i>Fund /Subfund</i>	<i>50A410</i>
	Controlled Services	201,180	201,180	0.0%	201,180
	Other Operating	434,628	272,646	-37.3%	279,711
	Capital Outlays	24,313	0	-100.0%	0
<b>Total Cuyahoga Regional Information System</b>		<b>1,974,234</b>	<b>1,778,165</b>	<b>-9.9%</b>	<b>1,795,631</b>
<b>JA100354</b>	<b>CECOMS</b>	<i>Division /Section</i>	<i>JA11</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	50,032	132,425	164.7%	132,425
	Personal Benefits	22,377	57,808	158.3%	58,426
	Commodities	7,660	7,681	0.3%	7,835
	Contracts & Prof. Services	81,830	103,830	26.9%	105,536
	Controlled Services	22,955	0	-100.0%	0
	Other Operating	161,713	128,659	-20.4%	130,872
	Capital Outlays	4,761	0	-100.0%	0
<b>Total CECOMS</b>		<b>351,328</b>	<b>430,403</b>	<b>22.5%</b>	<b>435,094</b>
<b>JA106773</b>	<b>Wireless 9-1-1 Government Asst</b>	<i>Division /Section</i>	<i>JA11</i>	<i>Fund /Subfund</i>	<i>20A814</i>
	Personal Services	830,736	843,382	1.5%	843,382
	Personal Benefits	411,952	483,522	17.4%	493,836
	Commodities	11,316	12,138	7.3%	12,381
	Contracts & Prof. Services	2,967,152	1,320,685	-55.5%	1,329,135
	Controlled Services	341,438	341,438	0.0%	341,438
	Other Operating	2,358,966	305,058	-87.1%	311,159
	Capital Outlays	31,625	0	-100.0%	0
<b>Total Wireless 9-1-1 Government Asst</b>		<b>6,953,185</b>	<b>3,306,223</b>	<b>-52.5%</b>	<b>3,331,331</b>
<b>JA106781</b>	<b>9-1-1 Consolidation Shared Svc</b>	<i>Division /Section</i>	<i>JA11</i>	<i>Fund /Subfund</i>	<i>20A825</i>
	Contracts & Prof. Services	300,000	1,700,000	466.7%	1,734,000
<b>Total 9-1-1 Consolidation Shared Svc</b>		<b>300,000</b>	<b>1,700,000</b>	<b>466.7%</b>	<b>1,734,000</b>
<b>JA302224</b>	<b>Public Safety Grants Admin.</b>	<i>Division /Section</i>	<i>JA16</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	274,996	199,290	-27.5%	199,290
	Personal Benefits	101,972	68,776	-32.6%	70,240
	Contracts & Prof. Services	408,946	232,725	-43.1%	237,380
	Controlled Services	10,687	0	-100.0%	0
	Other Operating	95,003	38,818	-59.1%	39,780
	Capital Outlays	800	0	-100.0%	0
<b>Total Public Safety Grants Admin.</b>		<b>892,404</b>	<b>539,609</b>	<b>-39.5%</b>	<b>546,690</b>
<b>JA100990</b>	<b>Div. of Information Technology</b>	<i>Division /Section</i>	<i>JA17</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	175,775	0	-100.0%	0
	Personal Benefits	57,231	0	-100.0%	0
	Contracts & Prof. Services	34,131	0	-100.0%	0
<b>Total Div. of Information Technology</b>		<b>267,137</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>Total Public Safety &amp; Justice Services</b>		<b>15,841,258</b>	<b>13,521,795</b>	<b>-14.6%</b>	<b>13,085,669</b>
<b>Domestic Violence</b>					
<b>AE511550</b>	<b>Domestic Violence</b>	<i>Division /Section</i>	<i>VI</i>	<i>Fund /Subfund</i>	<i>20A330</i>
	Other Operating	230,344	229,376	-0.4%	233,983
<b>Total Domestic Violence</b>		<b>230,344</b>	<b>229,376</b>	<b>-0.4%</b>	<b>233,983</b>
<b>Total Domestic Violence</b>		<b>230,344</b>	<b>229,376</b>	<b>-0.4%</b>	<b>233,983</b>



Cuyahoga County Fiscal Office - OBM  
 2014-2015 Biennial Budget  
 Budget by Account and Object 2014-2015

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Clerk of Courts</b>					
<b>CL200055</b>	<b>Clerk of Courts-Admin.</b>	<i>Division /Section</i>	<i>CL00</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	3,445,113	3,861,169	12.1%	3,861,169
	Personal Benefits	1,547,713	1,795,546	16.0%	1,827,331
	Commodities	33,889	26,192	-22.7%	26,716
	Contracts & Prof. Services	2,039,823	1,715,765	-15.9%	1,750,080
	Controlled Services	834,293	772,511	-7.4%	772,511
	Other Operating	1,758,383	1,785,217	1.5%	1,820,921
	Capital Outlays	956	0	-100.0%	0
	<b>Total Clerk of Courts-Admin.</b>	<b>9,660,170</b>	<b>9,956,400</b>	<b>3.1%</b>	<b>10,058,728</b>
<b>CL456491</b>	<b>Clerk Courts Special Project I</b>	<i>Division /Section</i>	<i>CL00</i>	<i>Fund /Subfund</i>	<i>20A812</i>
	Personal Services	295,562	292,411	-1.1%	292,411
	Personal Benefits	123,264	136,503	10.7%	139,155
	Controlled Services	4,598	4,598	0.0%	4,598
	<b>Total Clerk Courts Special Project I</b>	<b>423,424</b>	<b>433,512</b>	<b>2.4%</b>	<b>436,164</b>
<b>CL576124</b>	<b>Clerk Of Courts-Computers</b>	<i>Division /Section</i>	<i>CL01</i>	<i>Fund /Subfund</i>	<i>20A695</i>
	Personal Benefits	19	0	-100.0%	0
	Contracts & Prof. Services	692,820	461,863	-33.3%	471,100
	Other Operating	32,109	32,083	-0.1%	32,725
	Capital Outlays	192,310	0	-100.0%	0
	<b>Total Clerk Of Courts-Computers</b>	<b>917,258</b>	<b>493,946</b>	<b>-46.1%</b>	<b>503,825</b>
	<b>Total Clerk of Courts</b>	<b>11,000,852</b>	<b>10,883,858</b>	<b>-1.1%</b>	<b>10,998,717</b>
<b>County Medical Examiner</b>					
<b>CR180026</b>	<b>Medical Examiner-Operations</b>	<i>Division /Section</i>	<i>CR01</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	3,023,974	3,020,839	-0.1%	3,091,762
	Personal Benefits	1,011,529	1,048,841	3.7%	1,091,551
	Commodities	38,701	115,000	197.1%	115,674
	Contracts & Prof. Services	657,120	485,000	-26.2%	504,032
	Controlled Services	1,260,843	1,272,405	0.9%	1,272,405
	Other Operating	237,830	137,908	-42.0%	141,814
	Capital Outlays	11,135	0	-100.0%	0
	<b>Total Medical Examiner-Operations</b>	<b>6,241,132</b>	<b>6,079,993</b>	<b>-2.6%</b>	<b>6,217,238</b>
<b>CR180034</b>	<b>Medical Examiner -Lab Fund</b>	<i>Division /Section</i>	<i>CR11</i>	<i>Fund /Subfund</i>	<i>20A312</i>
	Personal Services	200,927	194,188	-3.4%	194,188
	Personal Benefits	54,522	56,613	3.8%	56,613
	Commodities	37,922	40,000	5.5%	41,234
	Contracts & Prof. Services	36,800	30,000	-18.5%	37,828
	Other Operating	55,327	2,982	-94.6%	3,042
	Capital Outlays	0	388,000		0
	<b>Total Medical Examiner -Lab Fund</b>	<b>385,498</b>	<b>711,783</b>	<b>84.6%</b>	<b>332,905</b>
<b>CR180265</b>	<b>Cuyahoga Co. Regional Crime Lab</b>	<i>Division /Section</i>	<i>CR12</i>	<i>Fund /Subfund</i>	<i>20A076</i>
	Personal Services	1,981,270	1,985,016	0.2%	1,985,016
	Personal Benefits	708,485	677,244	-4.4%	687,881
	Commodities	383,160	300,000	-21.7%	307,750
	Contracts & Prof. Services	16,436	300,000	1725.3%	300,387

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>County Medical Examiner</b>					
<b>CR180265</b>	<b>Cuyahoga Co. Regional Crime Lab</b>	<i>Division /Section</i>	<i>CR12</i>	<i>Fund /Subfund</i>	<i>20A076</i>
	Other Operating	(37,641)	58,433	-255.2%	59,602
<b>Total Cuyahoga Co. Regional Crime Lab</b>		<b>3,051,710</b>	<b>3,320,693</b>	<b>8.8%</b>	<b>3,340,636</b>
<b>Total County Medical Examiner</b>		<b>9,678,340</b>	<b>10,112,469</b>	<b>4.5%</b>	<b>9,890,779</b>
<b>Office of Health and Human Services</b>					
<b>HS157305</b>	<b>Health Care Access Programming</b>	<i>Division /Section</i>	<i>HS0101</i>	<i>Fund /Subfund</i>	<i>20AA01</i>
	Contracts & Prof. Services	25,000	0	-100.0%	0
<b>Total Health Care Access Programming</b>		<b>25,000</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>HS157289</b>	<b>Office of Health and Human Svc</b>	<i>Division /Section</i>	<i>HS0101</i>	<i>Fund /Subfund</i>	<i>24A430</i>
	Personal Services	872,311	841,941	-3.5%	841,941
	Personal Benefits	301,986	285,744	-5.4%	290,208
	Commodities	787	787	0.0%	803
	Contracts & Prof. Services	641,883	516,983	-19.5%	530,077
	Controlled Services	313,185	313,185	0.0%	313,185
	Client Services	698	0	-100.0%	0
	Other Operating	14,022	7,739	-44.8%	7,894
	Capital Outlays	13,267	0	-100.0%	0
<b>Total Office of Health and Human Svc</b>		<b>2,158,139</b>	<b>1,966,379</b>	<b>-8.9%</b>	<b>1,984,108</b>
<b>Total Office of Health and Human Services</b>		<b>2,183,139</b>	<b>1,966,379</b>	<b>-9.9%</b>	<b>1,984,108</b>
<b>HHS Children and Family Services</b>					
<b>CF135467</b>	<b>CFS Administrative Services</b>	<i>Division /Section</i>	<i>CF0101</i>	<i>Fund /Subfund</i>	<i>24A301</i>
	Personal Services	3,493,883	3,307,877	-5.3%	3,318,027
	Personal Benefits	1,444,577	1,432,444	-0.8%	1,461,370
	Commodities	354,624	458,627	29.3%	467,800
	Contracts & Prof. Services	3,659,288	3,781,207	3.3%	3,849,873
	Controlled Services	3,805,909	3,805,909	0.0%	3,805,909
	Other Operating	610,980	610,980	0.0%	623,200
	Capital Outlays	234,525	0	-100.0%	0
<b>Total CFS Administrative Services</b>		<b>13,603,786</b>	<b>13,397,044</b>	<b>-1.5%</b>	<b>13,526,179</b>
<b>CF135483</b>	<b>Training</b>	<i>Division /Section</i>	<i>CF0102</i>	<i>Fund /Subfund</i>	<i>24A301</i>
	Personal Services	481,426	397,376	-17.5%	397,754
	Personal Benefits	176,144	161,167	-8.5%	164,684
	Commodities	8,967	9,146	2.0%	9,329
	Contracts & Prof. Services	26,725	26,725	0.0%	27,260
	Other Operating	81,624	81,624	0.0%	83,256
<b>Total Training</b>		<b>774,886</b>	<b>676,038</b>	<b>-12.8%</b>	<b>682,283</b>
<b>CF135491</b>	<b>Information Services</b>	<i>Division /Section</i>	<i>CF0103</i>	<i>Fund /Subfund</i>	<i>24A301</i>
	Personal Services	833,369	851,811	2.2%	854,682
	Personal Benefits	430,148	439,160	2.1%	448,744
	Commodities	1,279	1,305	2.0%	1,331
	Contracts & Prof. Services	100,070	238,360	138.2%	241,188
	Controlled Services	873,422	873,422	0.0%	873,422
	Other Operating	87,330	26,042	-70.2%	26,563
	Capital Outlays	4,348	0	-100.0%	0
<b>Total Information Services</b>		<b>2,329,966</b>	<b>2,430,100</b>	<b>4.3%</b>	<b>2,445,930</b>



	2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>HHS Children and Family Services</b>				
<b>CF135509 Direct Services</b>	<i>Division /Section CF0201 Fund /Subfund 24A301</i>			
Personal Services	24,513,331	25,244,350	3.0%	25,428,842
Personal Benefits	10,157,294	10,577,789	4.1%	10,800,005
Commodities	883	901	2.0%	919
Contracts & Prof. Services	323,442	352,301	8.9%	359,227
Other Operating	1,017,961	1,017,961	0.0%	1,038,320
<b>Total Direct Services</b>	<b>36,012,911</b>	<b>37,193,302</b>	<b>3.3%</b>	<b>37,627,313</b>
<b>CF135525 Supportive Services</b>	<i>Division /Section CF0301 Fund /Subfund 24A301</i>			
Personal Services	1,876,835	1,657,823	-11.7%	1,672,404
Personal Benefits	788,465	713,927	-9.5%	729,551
Commodities	4,548	4,639	2.0%	4,732
Client Services	1,350,594	1,288,000	-4.6%	1,288,000
Other Operating	98,157	98,157	0.0%	100,120
<b>Total Supportive Services</b>	<b>4,118,599</b>	<b>3,762,546</b>	<b>-8.6%</b>	<b>3,794,807</b>
<b>CF135442 Caregiver Parent Recruitment</b>	<i>Division /Section CF0302 Fund /Subfund 24A301</i>			
Personal Services	241,689	236,244	-2.3%	236,874
Personal Benefits	98,318	96,872	-1.5%	98,692
Commodities	1,106	1,128	2.0%	1,151
Other Operating	199,555	201,010	0.7%	204,201
<b>Total Caregiver Parent Recruitment</b>	<b>540,668</b>	<b>535,254</b>	<b>-1.0%</b>	<b>540,918</b>
<b>CF134015 Client Supportive Services</b>	<i>Division /Section CF0303 Fund /Subfund 20A303</i>			
Contracts & Prof. Services	4,332,216	4,601,496	6.2%	4,688,140
Client Services	2,122,938	1,867,937	-12.0%	1,867,937
<b>Total Client Supportive Services</b>	<b>6,455,154</b>	<b>6,469,433</b>	<b>0.2%</b>	<b>6,556,077</b>
<b>CF135541 Multi-Systemic Therapy Unit</b>	<i>Division /Section CF05 Fund /Subfund 24A301</i>			
Personal Services	535,780	508,496	-5.1%	511,746
Personal Benefits	228,502	212,975	-6.8%	217,556
Contracts & Prof. Services	70,818	61,458	-13.2%	62,903
Other Operating	9,204	9,204	0.0%	9,388
<b>Total Multi-Systemic Therapy Unit</b>	<b>844,304</b>	<b>792,133</b>	<b>-6.2%</b>	<b>801,593</b>
<b>CF135608 Contracted Placements</b>	<i>Division /Section CF0603 Fund /Subfund 24A301</i>			
Personal Services	1,030,813	1,039,187	0.8%	1,045,984
Personal Benefits	426,323	439,376	3.1%	448,380
Other Operating	18,003	18,003	0.0%	18,363
<b>Total Contracted Placements</b>	<b>1,475,139</b>	<b>1,496,566</b>	<b>1.5%</b>	<b>1,512,727</b>
<b>CF135616 CFS Foster Homes/Resource Mgt</b>	<i>Division /Section CF0604 Fund /Subfund 24A301</i>			
Personal Services	2,392,410	2,393,939	0.1%	2,412,258
Personal Benefits	1,011,349	1,026,938	1.5%	1,048,812
Commodities	1,394	1,422	2.0%	1,450
Other Operating	68,462	68,462	0.0%	69,831
<b>Total CFS Foster Homes/Resource Mgt</b>	<b>3,473,615</b>	<b>3,490,761</b>	<b>0.5%</b>	<b>3,532,351</b>
<b>CF134031 CFS Foster Care</b>	<i>Division /Section CF0605 Fund /Subfund 20A303</i>			
Contracts & Prof. Services	42,638	43,491	2.0%	44,361
Client Services	2,651,944	2,651,944	0.0%	2,651,944
<b>Total CFS Foster Care</b>	<b>2,694,582</b>	<b>2,695,435</b>	<b>0.0%</b>	<b>2,696,305</b>
<b>CF134049 Purchased Congregate &amp; Foster</b>	<i>Division /Section CF0606 Fund /Subfund 20A303</i>			

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>HHS Children and Family Services</b>					
<b>CF134049</b>	<b>Purchased Congregate &amp; Foster</b>	<i>Division /Section CF0606 Fund /Subfund 20A303</i>			
	Client Services	50,887,716	50,887,716	0.0%	50,887,716
	Other Operating	24,118	10,000	-58.5%	10,492
	<b>Total Purchased Congregate &amp; Foster</b>	<b>50,911,834</b>	<b>50,897,716</b>	<b>-0.0%</b>	<b>50,898,208</b>
<b>CF135582</b>	<b>Permanent Custody Adoptions</b>	<i>Division /Section CF0700 Fund /Subfund 24A301</i>			
	Personal Services	2,964,706	2,994,202	1.0%	3,018,932
	Personal Benefits	1,241,813	1,229,909	-1.0%	1,255,654
	Commodities	3,246	3,310	2.0%	3,376
	Other Operating	151,640	154,672	2.0%	157,765
	<b>Total Permanent Custody Adoptions</b>	<b>4,361,405</b>	<b>4,382,093</b>	<b>0.5%</b>	<b>4,435,727</b>
<b>CF134023</b>	<b>Adoption Services</b>	<i>Division /Section CF0701 Fund /Subfund 20A303</i>			
	Client Services	7,978,869	7,978,869	0.0%	7,978,869
	<b>Total Adoption Services</b>	<b>7,978,869</b>	<b>7,978,869</b>	<b>0.0%</b>	<b>7,978,869</b>
<b>CF135004</b>	<b>Cuyahoga Tapestry System of Care</b>	<i>Division /Section CF08 Fund /Subfund 24A435</i>			
	Personal Services	291,256	282,750	-2.9%	285,480
	Personal Benefits	124,716	111,220	-10.8%	113,573
	Contracts & Prof. Services	1,527,045	1,642,220	7.5%	1,673,061
	Client Services	2,784,091	2,794,035	0.4%	353,711
	Other Operating	(3,084)	0	-100.0%	0
	<b>Total Cuyahoga Tapestry System of Care</b>	<b>4,724,024</b>	<b>4,830,225</b>	<b>2.2%</b>	<b>2,425,825</b>
	<b>Total HHS Children and Family Services</b>	<b>140,299,742</b>	<b>141,027,515</b>	<b>0.5%</b>	<b>139,455,112</b>
<b>HHS Senior and Adult Services</b>					
<b>SA138321</b>	<b>SAS Administrative Services</b>	<i>Division /Section SA0101 Fund /Subfund 24A601</i>			
	Personal Services	450,877	436,488	-3.2%	436,488
	Personal Benefits	186,168	181,219	-2.7%	184,239
	Commodities	31,427	52,368	66.6%	53,009
	Contracts & Prof. Services	485,360	460,391	-5.1%	500,391
	Controlled Services	873,832	873,832	0.0%	873,832
	Other Operating	118,037	122,568	3.8%	124,390
	Capital Outlays	12,890	0	-100.0%	0
	<b>Total SAS Administrative Services</b>	<b>2,158,591</b>	<b>2,126,866</b>	<b>-1.5%</b>	<b>2,172,349</b>
<b>SA138354</b>	<b>SAS Management Services</b>	<i>Division /Section SA0103 Fund /Subfund 24A601</i>			
	Personal Services	588,951	580,398	-1.5%	580,398
	Personal Benefits	251,760	249,824	-0.8%	254,501
	Commodities	6,533	8,220	25.8%	8,353
	Contracts & Prof. Services	1,796	1,832	2.0%	1,869
	Other Operating	10,320	10,526	2.0%	10,737
	Capital Outlays	2,065	0	-100.0%	0
	<b>Total SAS Management Services</b>	<b>861,425</b>	<b>850,800</b>	<b>-1.2%</b>	<b>855,858</b>
<b>SA138305</b>	<b>Community Social Serv Programs</b>	<i>Division /Section SA0201 Fund /Subfund 24A601</i>			
	Client Services	1,335,068	1,309,068	-1.9%	1,309,068
	<b>Total Community Social Serv Programs</b>	<b>1,335,068</b>	<b>1,309,068</b>	<b>-1.9%</b>	<b>1,309,068</b>
<b>SA138420</b>	<b>Home Support</b>	<i>Division /Section SA03 Fund /Subfund 24A601</i>			
	Personal Services	876,676	867,342	-1.1%	872,911
	Personal Benefits	400,994	386,442	-3.6%	396,302

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>HHS Senior and Adult Services</b>					
<b>SA138420</b>	<b>Home Support</b>	<i>Division /Section SA03</i>	<i>Fund /Subfund 24A601</i>		
	Commodities	17,585	17,937	2.0%	18,296
	Contracts & Prof. Services	31,472	92,832	195.0%	93,474
	Other Operating	48,279	47,770	-1.1%	48,725
	Capital Outlays	2,415	0	-100.0%	0
<b>Total Home Support</b>		<b>1,377,421</b>	<b>1,412,323</b>	<b>2.5%</b>	<b>1,429,708</b>
<b>SA138479</b>	<b>Adult Protective Services</b>	<i>Division /Section SA04</i>	<i>Fund /Subfund 24A601</i>		
	Personal Services	1,824,594	1,888,614	3.5%	1,902,529
	Personal Benefits	740,076	788,539	6.5%	803,598
	Commodities	17,352	20,923	20.6%	21,277
	Contracts & Prof. Services	5,250	0	-100.0%	0
	Client Services	519,538	571,538	10.0%	571,538
	Other Operating	102,012	104,052	2.0%	106,133
	Capital Outlays	4,780	0	-100.0%	0
<b>Total Adult Protective Services</b>		<b>3,213,602</b>	<b>3,373,666</b>	<b>5.0%</b>	<b>3,405,075</b>
<b>SA138503</b>	<b>Information and Outreach Unit</b>	<i>Division /Section SA05</i>	<i>Fund /Subfund 24A601</i>		
	Personal Services	362,453	425,331	17.3%	327,326
	Personal Benefits	152,139	178,938	17.6%	130,406
	Commodities	2,494	2,543	2.0%	0
	Client Services	15,116	15,116	0.0%	0
	Other Operating	9,410	9,598	2.0%	0
	Capital Outlays	346	0	-100.0%	0
<b>Total Information and Outreach Unit</b>		<b>541,958</b>	<b>631,526</b>	<b>16.5%</b>	<b>457,732</b>
<b>SA138388</b>	<b>Home Care Skilled Services</b>	<i>Division /Section SA07</i>	<i>Fund /Subfund 24A601</i>		
	Commodities	800	0	-100.0%	0
	Client Services	2,010	0	-100.0%	0
<b>Total Home Care Skilled Services</b>		<b>2,810</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>SA138602</b>	<b>Home Based Services</b>	<i>Division /Section SA09</i>	<i>Fund /Subfund 24A601</i>		
	Personal Services	1,652,515	1,989,697	20.4%	2,001,085
	Personal Benefits	852,210	818,620	-3.9%	839,175
	Commodities	37,280	38,026	2.0%	38,787
	Client Services	513	513	0.0%	513
	Other Operating	145,082	147,984	2.0%	150,944
	Capital Outlays	4,733	0	-100.0%	0
<b>Total Home Based Services</b>		<b>2,692,333</b>	<b>2,994,840</b>	<b>11.2%</b>	<b>3,030,504</b>
<b>SA138610</b>	<b>Care Management Support</b>	<i>Division /Section SA10</i>	<i>Fund /Subfund 24A601</i>		
	Personal Services	318,103	364,606	14.6%	367,120
	Personal Benefits	125,568	145,314	15.7%	148,122
	Commodities	2,674	3,084	15.3%	3,139
	Client Services	1,416	1,444	2.0%	1,444
	Other Operating	5,901	6,020	2.0%	6,140
	Capital Outlays	753	0	-100.0%	0
<b>Total Care Management Support</b>		<b>454,415</b>	<b>520,468</b>	<b>14.5%</b>	<b>525,965</b>
<b>SA138701</b>	<b>SAS Options Program</b>	<i>Division /Section SA11</i>	<i>Fund /Subfund 24A601</i>		
	Personal Services	1,031,518	1,091,183	5.8%	1,098,878
	Personal Benefits	414,891	449,515	8.3%	457,793
	Commodities	10,656	11,152	4.7%	11,369
	Client Services	2,139,018	2,112,840	-1.2%	2,112,840
	Other Operating	29,219	29,805	2.0%	30,401

	2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>HHS Senior and Adult Services</b>				
<b>SA138701 SAS Options Program</b>	<i>Division /Section SA11 Fund /Subfund 24A601</i>			
Capital Outlays	2,613	0	-100.0%	0
<b>Total SAS Options Program</b>	<b>3,627,915</b>	<b>3,694,495</b>	<b>1.8%</b>	<b>3,711,281</b>
<b>Total HHS Senior and Adult Services</b>	<b>16,265,538</b>	<b>16,914,052</b>	<b>4.0%</b>	<b>16,897,540</b>
<b>HHS Employment &amp; Family Services</b>				
<b>WT137109 Administrative Operations</b>	<i>Division /Section WT0101 Fund /Subfund 24A510</i>			
Personal Services	1,194,209	1,174,827	-1.6%	1,179,518
Personal Benefits	530,171	526,811	-0.6%	537,447
Commodities	52,018	45,000	-13.5%	46,040
Contracts & Prof. Services	1,099,661	1,099,661	0.0%	1,121,654
Controlled Services	6,854,690	6,854,690	0.0%	6,854,690
Other Operating	487,105	487,105	0.0%	496,847
Capital Outlays	225,192	20,000	-91.1%	20,000
<b>Total Administrative Operations</b>	<b>10,443,046</b>	<b>10,208,094</b>	<b>-2.2%</b>	<b>10,256,196</b>
<b>WT137943 Information Services</b>	<i>Division /Section WT0102 Fund /Subfund 24A510</i>			
Personal Services	313,646	319,034	1.7%	319,034
Personal Benefits	142,656	139,831	-2.0%	142,429
Contracts & Prof. Services	698,127	698,127	0.0%	712,090
Other Operating	23,307	23,307	0.0%	23,773
<b>Total Information Services</b>	<b>1,177,736</b>	<b>1,180,299</b>	<b>0.2%</b>	<b>1,197,326</b>
<b>WT137315 Work First Services</b>	<i>Division /Section WT0103 Fund /Subfund 24A510</i>			
Personal Services	977,814	983,507	0.6%	983,507
Personal Benefits	444,935	456,024	2.5%	464,782
Commodities	38,206	30,420	-20.4%	31,184
Contracts & Prof. Services	13,657,179	9,598,703	-29.7%	9,775,463
Other Operating	35,800	49,800	39.1%	50,496
<b>Total Work First Services</b>	<b>15,153,934</b>	<b>11,118,454</b>	<b>-26.6%</b>	<b>11,305,432</b>
<b>WT137414 Southgate NFSC</b>	<i>Division /Section WT0202 Fund /Subfund 24A510</i>			
Personal Services	2,880,691	2,837,009	-1.5%	2,859,578
Personal Benefits	1,291,130	1,283,725	-0.6%	1,311,551
Commodities	74,160	80,511	8.6%	81,994
Contracts & Prof. Services	429,867	449,775	4.6%	458,372
Other Operating	40,530	40,530	0.0%	41,341
<b>Total Southgate NFSC</b>	<b>4,716,378</b>	<b>4,691,550</b>	<b>-0.5%</b>	<b>4,752,836</b>
<b>WT137430 Old Brooklyn</b>	<i>Division /Section WT0204 Fund /Subfund 24A510</i>			
Personal Services	2,530,061	2,551,946	0.9%	2,572,176
Personal Benefits	1,092,045	1,093,252	0.1%	1,116,402
Commodities	49,922	49,922	0.0%	50,920
Contracts & Prof. Services	0	697,500		697,500
Other Operating	44,242	44,242	0.0%	45,127
<b>Total Old Brooklyn</b>	<b>3,716,270</b>	<b>4,436,862</b>	<b>19.4%</b>	<b>4,482,125</b>
<b>WT137455 Quincy Place</b>	<i>Division /Section WT0206 Fund /Subfund 24A510</i>			
Personal Services	3,144,832	3,177,368	1.0%	3,201,914
Personal Benefits	1,471,499	1,476,248	0.3%	1,508,449
Commodities	283,123	295,123	4.2%	300,785
Contracts & Prof. Services	1,295,562	1,483,199	14.5%	1,509,110

	2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>HHS Employment &amp; Family Services</b>				
<b>WT137455 Quincy Place</b>	<i>Division /Section WT0206 Fund /Subfund 24A510</i>			
Other Operating	38,416	38,416	0.0%	39,184
<b>Total Quincy Place</b>	<b>6,233,432</b>	<b>6,470,354</b>	<b>3.8%</b>	<b>6,559,442</b>
<b>WT137463 Virgil Brown</b>	<i>Division /Section WT0207 Fund /Subfund 24A510</i>			
Personal Services	11,458,405	12,548,524	9.5%	12,630,538
Personal Benefits	5,192,447	5,572,060	7.3%	5,687,512
Commodities	72,467	95,000	31.1%	96,449
Contracts & Prof. Services	60,299	60,299	0.0%	61,505
Other Operating	696,291	996,291	43.1%	1,010,217
<b>Total Virgil Brown</b>	<b>17,479,909</b>	<b>19,272,174</b>	<b>10.3%</b>	<b>19,486,221</b>
<b>WT137539 West Shore NFSC</b>	<i>Division /Section WT0212 Fund /Subfund 24A510</i>			
Personal Services	2,937,759	2,986,996	1.7%	3,010,286
Personal Benefits	1,303,700	1,276,621	-2.1%	1,303,601
Commodities	82,790	82,790	0.0%	84,446
Contracts & Prof. Services	866,025	866,025	0.0%	883,346
Other Operating	50,264	50,264	0.0%	51,269
<b>Total West Shore NFSC</b>	<b>5,240,538</b>	<b>5,262,696</b>	<b>0.4%</b>	<b>5,332,948</b>
<b>WT137141 Client Support Services</b>	<i>Division /Section WT0301 Fund /Subfund 24A510</i>			
Personal Services	4,046,472	4,087,509	1.0%	4,106,303
Personal Benefits	1,837,448	1,853,853	0.9%	1,891,959
Commodities	(6,498)	55,000	-946.4%	54,870
Contracts & Prof. Services	146,238	405,000	176.9%	407,925
Client Services	3,702,223	3,702,223	0.0%	3,702,223
Other Operating	151,808	151,808	0.0%	154,844
Capital Outlays	4,283	0	-100.0%	0
<b>Total Client Support Services</b>	<b>9,881,974</b>	<b>10,255,393</b>	<b>3.8%</b>	<b>10,318,124</b>
<b>WT137935 Children With Medical Handicap</b>	<i>Division /Section WT0305 Fund /Subfund 24A530</i>			
Client Services	1,405,732	1,405,732	0.0%	1,405,732
<b>Total Children With Medical Handicap</b>	<b>1,405,732</b>	<b>1,405,732</b>	<b>0.0%</b>	<b>1,405,732</b>
<b>Total HHS Employment &amp; Family Services</b>	<b>75,448,949</b>	<b>74,301,608</b>	<b>-1.5%</b>	<b>75,096,382</b>

**Cuyahoga Support Enforcement Agency**

<b>SE496000 Cuyahoga Support Enforcement Agency</b>	<i>Division /Section SE01 Fund /Subfund 20A600</i>			
Personal Services	13,072,841	13,217,111	1.1%	13,735,481
Personal Benefits	5,841,897	5,842,788	0.0%	6,033,149
Commodities	37,526	29,449	-21.5%	30,215
Contracts & Prof. Services	5,721,371	6,991,004	22.2%	7,107,720
Controlled Services	1,946,310	1,946,310	0.0%	1,946,310
Other Operating	2,205,704	1,879,696	-14.8%	1,917,290
Capital Outlays	26,500	4,000	-84.9%	4,000
<b>Total Cuyahoga Support Enforcement Agency</b>	<b>28,852,149</b>	<b>29,910,358</b>	<b>3.7%</b>	<b>30,774,165</b>
<b>SE507152 Fatherhood Initiative</b>	<i>Division /Section SE0201 Fund /Subfund 20A606</i>			
Personal Services	93,255	97,187	4.2%	97,187
Personal Benefits	35,014	36,763	5.0%	37,415
Commodities	262	500	90.8%	505
Contracts & Prof. Services	777,911	847,946	9.0%	868,054
Controlled Services	446	446	0.0%	446



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		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Cuyahoga Support Enforcement Agency</b>					
<b>SE507152</b>	<b>Fatherhood Initiative</b>	<i>Division /Section SE0201 Fund /Subfund 20A606</i>			
	Other Operating	12,594	12,846	2.0%	13,103
<b>Total Fatherhood Initiative</b>		<b>919,482</b>	<b>995,688</b>	<b>8.3%</b>	<b>1,016,710</b>
<b>Total Cuyahoga Support Enforcement Agency</b>		<b>29,771,631</b>	<b>30,906,046</b>	<b>3.8%</b>	<b>31,790,875</b>
<b>Early Childhood Invest In Children</b>					
<b>EC451484</b>	<b>EC Administrative Services</b>	<i>Division /Section EC0101 Fund /Subfund 24A635</i>			
	Personal Services	478,125	503,152	5.2%	503,152
	Personal Benefits	151,732	149,061	-1.8%	151,023
	Commodities	302	302	0.0%	308
	Contracts & Prof. Services	49,452	26,344	-46.7%	26,871
	Controlled Services	143,726	143,726	0.0%	143,726
	Other Operating	16,354	16,354	0.0%	16,681
	Capital Outlays	1,240	0	-100.0%	0
<b>Total EC Administrative Services</b>		<b>840,931</b>	<b>838,939</b>	<b>-0.2%</b>	<b>841,761</b>
<b>EC451419</b>	<b>Early Intervention</b>	<i>Division /Section EC0202 Fund /Subfund 20A807</i>			
	Contracts & Prof. Services	67,266	0	-100.0%	0
<b>Total Early Intervention</b>		<b>67,266</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>EC451427</b>	<b>Early Childhood Mental Health</b>	<i>Division /Section EC0203 Fund /Subfund 20A807</i>			
	Contracts & Prof. Services	684,569	669,552	-2.2%	669,552
<b>Total Early Childhood Mental Health</b>		<b>684,569</b>	<b>669,552</b>	<b>-2.2%</b>	<b>669,552</b>
<b>EC451435</b>	<b>Early Start</b>	<i>Division /Section EC0204 Fund /Subfund 24A635</i>			
	Contracts & Prof. Services	3,078,641	1,838,666	-40.3%	1,860,811
<b>Total Early Start</b>		<b>3,078,641</b>	<b>1,838,666</b>	<b>-40.3%</b>	<b>1,860,811</b>
<b>EC451443</b>	<b>Health &amp; Safety</b>	<i>Division /Section EC0301 Fund /Subfund 24A635</i>			
	Contracts & Prof. Services	203,117	203,000	-0.1%	207,062
<b>Total Health &amp; Safety</b>		<b>203,117</b>	<b>203,000</b>	<b>-0.1%</b>	<b>207,062</b>
<b>EC451450</b>	<b>Quality Child Care</b>	<i>Division /Section EC0401 Fund /Subfund 24A635</i>			
	Contracts & Prof. Services	8,571,531	7,738,206	-9.7%	7,899,052
<b>Total Quality Child Care</b>		<b>8,571,531</b>	<b>7,738,206</b>	<b>-9.7%</b>	<b>7,899,052</b>
<b>Total Early Childhood Invest In Children</b>		<b>13,446,055</b>	<b>11,288,363</b>	<b>-16.0%</b>	<b>11,478,238</b>
<b>Family &amp; Children First Council</b>					
<b>FC451492</b>	<b>FCFC Public Assistance</b>	<i>Division /Section FC01 Fund /Subfund 24A640</i>			
	Personal Services	481,777	481,997	0.0%	481,997
	Personal Benefits	182,557	172,668	-5.4%	175,445
	Commodities	500	510	2.0%	520
	Contracts & Prof. Services	3,515,461	2,590,397	-26.3%	2,645,103
	Controlled Services	106,159	106,159	0.0%	106,159
	Client Services	253,503	181,881	-28.3%	181,881
	Other Operating	12,072	13,252	9.8%	13,517

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Family &amp; Children First Council</b>					
<b>FC451492</b>	<b>FCFC Public Assistance</b>	<i>Division /Section</i>	<i>FC01</i>	<i>Fund /Subfund</i>	<i>24A640</i>
	Capital Outlays	1,329	0	-100.0%	0
<b>Total FCFC Public Assistance</b>		<b>4,553,358</b>	<b>3,546,864</b>	<b>-22.1%</b>	<b>3,604,622</b>
<b>Total Family &amp; Children First Council</b>		<b>4,553,358</b>	<b>3,546,864</b>	<b>-22.1%</b>	<b>3,604,622</b>
<b>HHS Office of Reentry</b>					
<b>HS749069</b>	<b>HHS Office of Reentry</b>	<i>Division /Section</i>	<i>HS03</i>	<i>Fund /Subfund</i>	<i>24A878</i>
	Personal Services	319,573	331,219	3.6%	331,219
	Personal Benefits	121,706	139,983	15.0%	142,061
	Contracts & Prof. Services	1,540,229	1,367,719	-11.2%	1,395,073
	Controlled Services	62,750	62,750	0.0%	62,750
	Other Operating	63,914	65,193	2.0%	66,497
	Capital Outlays	4,682	0	-100.0%	0
<b>Total HHS Office of Reentry</b>		<b>2,112,854</b>	<b>1,966,864</b>	<b>-6.9%</b>	<b>1,997,600</b>
<b>Total HHS Office of Reentry</b>		<b>2,112,854</b>	<b>1,966,864</b>	<b>-6.9%</b>	<b>1,997,600</b>
<b>Office of Homeless Services</b>					
<b>HS158097</b>	<b>Office of Homeless Services PA</b>	<i>Division /Section</i>	<i>HS09</i>	<i>Fund /Subfund</i>	<i>24A641</i>
	Personal Services	244,192	235,082	-3.7%	235,082
	Personal Benefits	89,641	82,264	-8.2%	83,642
	Commodities	475	475	0.0%	485
	Contracts & Prof. Services	5,094,991	4,744,367	-6.9%	3,618,854
	Controlled Services	133,295	133,295	0.0%	133,295
	Other Operating	9,570	9,570	0.0%	9,761
<b>Total Office of Homeless Services PA</b>		<b>5,572,164</b>	<b>5,205,053</b>	<b>-6.6%</b>	<b>4,081,119</b>
<b>Total Office of Homeless Services</b>		<b>5,572,164</b>	<b>5,205,053</b>	<b>-6.6%</b>	<b>4,081,119</b>
<b>Workforce Development</b>					
<b>WI140905</b>	<b>WIA Executive &amp; Financial Operations</b>	<i>Division /Section</i>	<i>WI0101</i>	<i>Fund /Subfund</i>	<i>28W036</i>
	Personal Services	696,781	259,256	-62.8%	259,256
	Personal Benefits	281,537	274,257	-2.6%	279,186
	Commodities	479	479	0.0%	489
	Contracts & Prof. Services	10,168,926	6,239,654	-38.6%	6,346,758
	Controlled Services	228,138	228,138	0.0%	228,138
	Other Operating	104,263	104,263	0.0%	106,348
	Capital Outlays	1,649	0	-100.0%	0
<b>Total WIA Executive &amp; Financial Operations</b>		<b>11,481,773</b>	<b>7,106,047</b>	<b>-38.1%</b>	<b>7,220,175</b>
<b>WI140913</b>	<b>Workforce Other Programs</b>	<i>Division /Section</i>	<i>WI0101</i>	<i>Fund /Subfund</i>	<i>28W037</i>
	Personal Services	0	400,000		400,000
	Contracts & Prof. Services	0	1,200,000		1,200,000
	Other Operating	0	400,000		400,000
<b>Total Workforce Other Programs</b>		<b>0</b>	<b>2,000,000</b>		<b>2,000,000</b>
<b>Total Workforce Development</b>		<b>11,481,773</b>	<b>9,106,047</b>	<b>-20.7%</b>	<b>9,220,175</b>
<b>GF / HHS Subsidy Accounts</b>					
<b>SU513101</b>	<b>Civil Defense</b>	<i>Division /Section</i>	<i>SU01</i>	<i>Fund /Subfund</i>	<i>01A001</i>

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>GF / HHS Subsidy Accounts</b>					
<b>SU513101</b>	<b>Civil Defense</b>	<i>Division /Section</i>	<i>SU01</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Financing Uses	375,768	840,008	123.5%	751,419
	<b>Total Civil Defense</b>	<b>375,768</b>	<b>840,008</b>	<b>123.5%</b>	<b>751,419</b>
<b>SU513150</b>	<b>Soil Conservation</b>	<i>Division /Section</i>	<i>SU02</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Financing Uses	75,000	75,000	0.0%	75,000
	<b>Total Soil Conservation</b>	<b>75,000</b>	<b>75,000</b>	<b>0.0%</b>	<b>75,000</b>
<b>SU513200</b>	<b>County Airport</b>	<i>Division /Section</i>	<i>SU03</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Financing Uses	479,643	595,859	24.2%	608,019
	<b>Total County Airport</b>	<b>479,643</b>	<b>595,859</b>	<b>24.2%</b>	<b>608,019</b>
<b>SU513358</b>	<b>County Roads &amp; Bridges</b>	<i>Division /Section</i>	<i>SU06</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Financing Uses	690,787	0	-100.0%	0
	<b>Total County Roads &amp; Bridges</b>	<b>690,787</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>SU513457</b>	<b>County Planning Comm</b>	<i>Division /Section</i>	<i>SU08</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Financing Uses	1,230,208	1,215,513	-1.2%	1,194,330
	<b>Total County Planning Comm</b>	<b>1,230,208</b>	<b>1,215,513</b>	<b>-1.2%</b>	<b>1,194,330</b>
<b>SU513416</b>	<b>Veteran Services Fund Subsidy</b>	<i>Division /Section</i>	<i>SU0901</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Financing Uses	758,306	0	-100.0%	0
	<b>Total Veteran Services Fund Subsidy</b>	<b>758,306</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>SU514174</b>	<b>Social Service Subsidy</b>	<i>Division /Section</i>	<i>SU0902</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Financing Uses	880,000	0	-100.0%	0
	<b>Total Social Service Subsidy</b>	<b>880,000</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>SU514422</b>	<b>Health and Human Svcs Subsidy</b>	<i>Division /Section</i>	<i>SU0902</i>	<i>Fund /Subfund</i>	<i>29A391</i>
	Other Financing Uses	2,433,450	2,698,226	10.9%	2,734,880
	<b>Total Health and Human Svcs Subsidy</b>	<b>2,433,450</b>	<b>2,698,226</b>	<b>10.9%</b>	<b>2,734,880</b>
<b>SU514372</b>	<b>Tapestry System of Care Sub</b>	<i>Division /Section</i>	<i>SU0910</i>	<i>Fund /Subfund</i>	<i>29A391</i>
	Other Financing Uses	4,280,579	4,386,780	2.5%	1,982,380
	<b>Total Tapestry System of Care Sub</b>	<b>4,280,579</b>	<b>4,386,780</b>	<b>2.5%</b>	<b>1,982,380</b>
<b>SU514273</b>	<b>CSEA HHS 4.8 Mill Subsidy</b>	<i>Division /Section</i>	<i>SU15</i>	<i>Fund /Subfund</i>	<i>29A391</i>
	Other Financing Uses	2,057,052	2,322,502	12.9%	2,616,197
	<b>Total CSEA HHS 4.8 Mill Subsidy</b>	<b>2,057,052</b>	<b>2,322,502</b>	<b>12.9%</b>	<b>2,616,197</b>
<b>SU514711</b>	<b>Gateway Arena Pledge</b>	<i>Division /Section</i>	<i>SU32</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Financing Uses	5,998,533	5,800,000	-3.3%	5,800,000
	<b>Total Gateway Arena Pledge</b>	<b>5,998,533</b>	<b>5,800,000</b>	<b>-3.3%</b>	<b>5,800,000</b>
<b>SU513960</b>	<b>Children &amp; Family Svcs Subsidy</b>	<i>Division /Section</i>	<i>SU3301</i>	<i>Fund /Subfund</i>	<i>29A390</i>
	Other Financing Uses	(2,126,250)	19,310,196	-1008.2%	17,530,674
	<b>Total Children &amp; Family Svcs Subsidy</b>	<b>(2,126,250)</b>	<b>19,310,196</b>	<b>-1008.2%</b>	<b>17,530,674</b>
<b>SU514299</b>	<b>Children and Family Svcs Sub</b>	<i>Division /Section</i>	<i>SU3301</i>	<i>Fund /Subfund</i>	<i>29A391</i>



		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>GF / HHS Subsidy Accounts</b>					
SU514299	Children and Family Svcs Sub	<i>Division /Section SU3301 Fund /Subfund 29A391</i>			
	Other Financing Uses	31,008,318	10,660,276	-65.6%	14,056,723
	<b>Total Children and Family Svcs Sub</b>	<b>31,008,318</b>	<b>10,660,276</b>	<b>-65.6%</b>	<b>14,056,723</b>
SU513978	Children Services Fund Subsidy	<i>Division /Section SU3302 Fund /Subfund 29A390</i>			
	Other Financing Uses	(1,528,000)	13,657,776	-993.8%	10,992,836
	<b>Total Children Services Fund Subsidy</b>	<b>(1,528,000)</b>	<b>13,657,776</b>	<b>-993.8%</b>	<b>10,992,836</b>
SU514315	Children Svcs Fund Subsidy	<i>Division /Section SU3302 Fund /Subfund 29A391</i>			
	Other Financing Uses	41,429,601	27,586,179	-33.4%	25,819,141
	<b>Total Children Svcs Fund Subsidy</b>	<b>41,429,601</b>	<b>27,586,179</b>	<b>-33.4%</b>	<b>25,819,141</b>
SU514323	Children w/Medical Handicaps	<i>Division /Section SU3402 Fund /Subfund 29A391</i>			
	Other Financing Uses	1,005,732	1,405,732	39.8%	1,405,732
	<b>Total Children w/Medical Handicaps</b>	<b>1,005,732</b>	<b>1,405,732</b>	<b>39.8%</b>	<b>1,405,732</b>
SU514398	EC-Invest In Children Subsidy	<i>Division /Section SU3403 Fund /Subfund 29A391</i>			
	Other Financing Uses	11,769,654	10,902,940	-7.4%	9,623,717
	<b>Total EC-Invest In Children Subsidy</b>	<b>11,769,654</b>	<b>10,902,940</b>	<b>-7.4%</b>	<b>9,623,717</b>
SU513994	Senior & Adult Subsidy	<i>Division /Section SU3601 Fund /Subfund 29A390</i>			
	Other Financing Uses	(702,000)	6,547,013	-1032.6%	6,023,065
	<b>Total Senior &amp; Adult Subsidy</b>	<b>(702,000)</b>	<b>6,547,013</b>	<b>-1032.6%</b>	<b>6,023,065</b>
SU514414	Senior and Adult Svcs Subsidy	<i>Division /Section SU3601 Fund /Subfund 29A391</i>			
	Other Financing Uses	12,835,695	7,292,287	-43.2%	6,751,827
	<b>Total Senior and Adult Svcs Subsidy</b>	<b>12,835,695</b>	<b>7,292,287</b>	<b>-43.2%</b>	<b>6,751,827</b>
SU514281	Office of Homeless Svc Subsidy	<i>Division /Section SU3603 Fund /Subfund 29A391</i>			
	Other Financing Uses	5,360,840	4,980,661	-7.1%	3,856,727
	<b>Total Office of Homeless Svc Subsidy</b>	<b>5,360,840</b>	<b>4,980,661</b>	<b>-7.1%</b>	<b>3,856,727</b>
SU514364	Human Services Other Programs	<i>Division /Section SU3801 Fund /Subfund 29A391</i>			
	Other Financing Uses	21,027	0	-100.0%	0
	<b>Total Human Services Other Programs</b>	<b>21,027</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
SU514349	Family & Children First Cncl	<i>Division /Section SU4101 Fund /Subfund 29A391</i>			
	Other Financing Uses	3,446,991	2,320,783	-32.7%	2,378,541
	<b>Total Family &amp; Children First Cncl</b>	<b>3,446,991</b>	<b>2,320,783</b>	<b>-32.7%</b>	<b>2,378,541</b>
SU515999	Fatherhood Initiative Subsidy	<i>Division /Section SU42 Fund /Subfund 29A391</i>			
	Other Financing Uses	899,482	975,688	8.5%	996,710
	<b>Total Fatherhood Initiative Subsidy</b>	<b>899,482</b>	<b>975,688</b>	<b>8.5%</b>	<b>996,710</b>
SU513762	Brownfield Redevelopment	<i>Division /Section SU43 Fund /Subfund 01A001</i>			
	Other Financing Uses	996,686	1,123,855	12.8%	1,123,855
	<b>Total Brownfield Redevelopment</b>	<b>996,686</b>	<b>1,123,855</b>	<b>12.8%</b>	<b>1,123,855</b>
SU514430	Employment & Family Svc Sub	<i>Division /Section SU4401 Fund /Subfund 29A391</i>			

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>GF / HHS Subsidy Accounts</b>					
<b>SU514430</b>	<b>Employment &amp; Family Svc Sub</b>	<i>Division /Section SU4401 Fund /Subfund 29A391</i>			
	Other Financing Uses	12,109,289	7,574,086	-37.5%	8,368,860
<b>Total Employment &amp; Family Svc Sub</b>		<b>12,109,289</b>	<b>7,574,086</b>	<b>-37.5%</b>	<b>8,368,860</b>
<b>SU514224</b>	<b>HHS JC Plcmt &amp; Trmt Sub</b>	<i>Division /Section SU52 Fund /Subfund 29A391</i>			
	Other Financing Uses	13,072,760	12,960,190	-0.9%	12,797,051
<b>Total HHS JC Plcmt &amp; Trmt Sub</b>		<b>13,072,760</b>	<b>12,960,190</b>	<b>-0.9%</b>	<b>12,797,051</b>
<b>SU514331</b>	<b>Family Justice Center</b>	<i>Division /Section SU55 Fund /Subfund 29A391</i>			
	Other Financing Uses	204,011	175,000	-14.2%	175,000
<b>Total Family Justice Center</b>		<b>204,011</b>	<b>175,000</b>	<b>-14.2%</b>	<b>175,000</b>
<b>SU514125</b>	<b>Comm. Redevelopment Fund Sub.</b>	<i>Division /Section SU62 Fund /Subfund 01A001</i>			
	Other Financing Uses	854,028	893,600	4.6%	893,600
<b>Total Comm. Redevelopment Fund Sub.</b>		<b>854,028</b>	<b>893,600</b>	<b>4.6%</b>	<b>893,600</b>
<b>SU514521</b>	<b>JC HHS Community Partnership</b>	<i>Division /Section SU63 Fund /Subfund 29A391</i>			
	Other Financing Uses	3,350,798	3,476,427	3.7%	3,182,682
<b>Total JC HHS Community Partnership</b>		<b>3,350,798</b>	<b>3,476,427</b>	<b>3.7%</b>	<b>3,182,682</b>
<b>SU514547</b>	<b>JA Office of Re-Entry Subsidy</b>	<i>Division /Section SU65 Fund /Subfund 29A391</i>			
	Other Financing Uses	2,257,080	1,966,864	-12.9%	1,997,600
<b>Total JA Office of Re-Entry Subsidy</b>		<b>2,257,080</b>	<b>1,966,864</b>	<b>-12.9%</b>	<b>1,997,600</b>
<b>SU519000</b>	<b>Criminal Justice Interv HHS</b>	<i>Division /Section SU68 Fund /Subfund 29A391</i>			
	Other Financing Uses	0	0	-100.0%	0
<b>Total Criminal Justice Interv HHS</b>		<b>0</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>SU511535</b>	<b>Medical Mart Series 2010 Pledg</b>	<i>Division /Section SU69 Fund /Subfund 01A001</i>			
	Other Financing Uses	30,652,336	32,100,238	4.7%	32,102,239
<b>Total Medical Mart Series 2010 Pledg</b>		<b>30,652,336</b>	<b>32,100,238</b>	<b>4.7%</b>	<b>32,102,239</b>
<b>SU514885</b>	<b>Regional Crime Lab GF Subsidy</b>	<i>Division /Section SU71 Fund /Subfund 01A001</i>			
	Other Financing Uses	2,953,402	2,995,693	1.4%	2,715,636
<b>Total Regional Crime Lab GF Subsidy</b>		<b>2,953,402</b>	<b>2,995,693</b>	<b>1.4%</b>	<b>2,715,636</b>
<b>SU514661</b>	<b>Witness Victim Subsidy</b>	<i>Division /Section SU72 Fund /Subfund 01A001</i>			
	Other Financing Uses	1,663,563	1,674,766	0.7%	1,694,225
<b>Total Witness Victim Subsidy</b>		<b>1,663,563</b>	<b>1,674,766</b>	<b>0.7%</b>	<b>1,694,225</b>
<b>SU514679</b>	<b>TASC - County Subsidy</b>	<i>Division /Section SU73 Fund /Subfund 01A001</i>			
	Other Financing Uses	948,859	618,731	-34.8%	620,828
<b>Total TASC - County Subsidy</b>		<b>948,859</b>	<b>618,731</b>	<b>-34.8%</b>	<b>620,828</b>
<b>SU514695</b>	<b>9-1-1 Consolidation Shared Svc</b>	<i>Division /Section SU74 Fund /Subfund 01A001</i>			
	Other Financing Uses	1,500,000	0	-100.0%	0
<b>Total 9-1-1 Consolidation Shared Svc</b>		<b>1,500,000</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>SU999975</b>	<b>Western Reserve Fund Subsidy</b>	<i>Division /Section SU75 Fund /Subfund 01A001</i>			

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>GF / HHS Subsidy Accounts</b>					
<b>SU999975</b>	<b>Western Reserve Fund Subsidy</b>	<i>Division /Section</i>	<i>SU75</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Financing Uses	1,266,842	750,000	-40.8%	1,400,000
<b>Total Western Reserve Fund Subsidy</b>		<b>1,266,842</b>	<b>750,000</b>	<b>-40.8%</b>	<b>1,400,000</b>
<b>Total GF / HHS Subsidy Accounts</b>		<b>194,510,070</b>	<b>189,882,868</b>	<b>-2.4%</b>	<b>182,269,493</b>
<b>College Savings Account Program</b>					
<b>SV102053</b>	<b>College Savings Account Program</b>	<i>Division /Section</i>	<i>SV</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	0	58,000		58,000
	Personal Benefits	0	17,400		17,400
	Contracts & Prof. Services	0	0		0
	Other Operating	1,950,000	1,674,600	-14.1%	1,713,600
<b>Total College Savings Account Program</b>		<b>1,950,000</b>	<b>1,750,000</b>	<b>-10.3%</b>	<b>1,789,000</b>
<b>Total College Savings Account Program</b>		<b>1,950,000</b>	<b>1,750,000</b>	<b>-10.3%</b>	<b>1,789,000</b>
<b>Employee Health and Wellness</b>					
<b>CC499509</b>	<b>Self Insurance-Regionalization</b>	<i>Division /Section</i>	<i>HO</i>	<i>Fund /Subfund</i>	<i>20A195</i>
	Contracts & Prof. Services	9,412,390	10,689,110	13.6%	11,009,782
<b>Total Self Insurance-Regionalization</b>		<b>9,412,390</b>	<b>10,689,110</b>	<b>13.6%</b>	<b>11,009,782</b>
<b>CC499202</b>	<b>Benefits Administration</b>	<i>Division /Section</i>	<i>HO</i>	<i>Fund /Subfund</i>	<i>68A100</i>
	Personal Services	320,249	351,951	9.9%	351,951
	Personal Benefits	123,920	162,960	31.5%	166,218
	Contracts & Prof. Services	140,267	61,699	-56.0%	64,560
	Controlled Services	295,186	295,186	0.0%	295,186
	Other Operating	1,452	1,481	2.0%	1,511
	Capital Outlays	791	0	-100.0%	0
<b>Total Benefits Administration</b>		<b>881,865</b>	<b>873,277</b>	<b>-1.0%</b>	<b>879,426</b>
<b>CC499004</b>	<b>Hospitalization Self Insurance</b>	<i>Division /Section</i>	<i>HO</i>	<i>Fund /Subfund</i>	<i>68A100</i>
	Contracts & Prof. Services	60,949,040	67,979,994	11.5%	70,019,394
	Other Operating	98	100	2.0%	102
<b>Total Hospitalization Self Insurance</b>		<b>60,949,138</b>	<b>67,980,094</b>	<b>11.5%</b>	<b>70,019,496</b>
<b>CC499012</b>	<b>Hosp. Regular Insurance</b>	<i>Division /Section</i>	<i>HO</i>	<i>Fund /Subfund</i>	<i>68A200</i>
	Contracts & Prof. Services	1,161,427	8,899,447	666.3%	9,166,430
<b>Total Hosp. Regular Insurance</b>		<b>1,161,427</b>	<b>8,899,447</b>	<b>666.3%</b>	<b>9,166,430</b>
<b>Total Employee Health and Wellness</b>		<b>72,404,820</b>	<b>88,441,928</b>	<b>22.1%</b>	<b>91,075,135</b>
<b>Workers Compensation Retrospective</b>					
<b>CC498808</b>	<b>Workers Comp Retro 2003</b>	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	<i>67A003</i>
	Contracts & Prof. Services	1,008,017	0	-100.0%	0
	Other Operating	2,709,753	0	-100.0%	0
<b>Total Workers Comp Retro 2003</b>		<b>3,717,770</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>CC498816</b>	<b>Workers Comp Retro 2004</b>	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	<i>67A004</i>
	Contracts & Prof. Services	22,325	563,138	2422.5%	0

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Workers Compensation Retrospective</b>					
<b>CC498816</b>	<b>Workers Comp Retro 2004</b>	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	<i>67A004</i>
	Other Operating	0	0		0
<b>Total Workers Comp Retro 2004</b>		<b>22,325</b>	<b>563,138</b>	2422.5%	<b>0</b>
<b>CC498824</b>	<b>Workers Comp Retro 2005</b>	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	<i>67A005</i>
	Contracts & Prof. Services	103,657	114,426	10.4%	758,611
<b>Total Workers Comp Retro 2005</b>		<b>103,657</b>	<b>114,426</b>	10.4%	<b>758,611</b>
<b>CC498832</b>	<b>Workers Comp Retro 2006</b>	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	<i>67A006</i>
	Contracts & Prof. Services	116,686	118,788	1.8%	113,126
<b>Total Workers Comp Retro 2006</b>		<b>116,686</b>	<b>118,788</b>	1.8%	<b>113,126</b>
<b>CC498840</b>	<b>Workers Comp Retro 2007</b>	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	<i>67A007</i>
	Contracts & Prof. Services	0	180,167		133,428
<b>Total Workers Comp Retro 2007</b>		<b>0</b>	<b>180,167</b>		<b>133,428</b>
<b>CC498857</b>	<b>Workers Comp Retro 2008</b>	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	<i>67A008</i>
	Contracts & Prof. Services	192,627	163,059	-15.3%	183,868
<b>Total Workers Comp Retro 2008</b>		<b>192,627</b>	<b>163,059</b>	-15.3%	<b>183,868</b>
<b>CC498865</b>	<b>Workers Comp Retro 2009</b>	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	<i>67A009</i>
	Contracts & Prof. Services	373,688	244,514	-34.6%	164,323
<b>Total Workers Comp Retro 2009</b>		<b>373,688</b>	<b>244,514</b>	-34.6%	<b>164,323</b>
<b>CC498873</b>	<b>Worker's Comp Retro 2010</b>	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	<i>67A010</i>
	Contracts & Prof. Services	0	203,626		176,964
<b>Total Worker's Comp Retro 2010</b>		<b>0</b>	<b>203,626</b>		<b>176,964</b>
<b>CC498881</b>	<b>Worker's Comp Retroactive 2011</b>	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	<i>67A011</i>
	Personal Services	6,959	0	-100.0%	0
	Personal Benefits	2,557	0	-100.0%	0
	Contracts & Prof. Services	574,108	372,952	-35.0%	196,439
<b>Total Worker's Comp Retroactive 2011</b>		<b>583,624</b>	<b>372,952</b>	-36.1%	<b>196,439</b>
<b>CC498899</b>	<b>Worker's Comp Retorative 2012</b>	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	<i>67A012</i>
	Personal Services	79,722	48,797	-38.8%	48,797
	Personal Benefits	29,177	21,540	-26.2%	21,540
	Contracts & Prof. Services	3,653,081	509,956	-86.0%	353,479
	Controlled Services	86,459	0	-100.0%	0
	Other Operating	3,452	0	-100.0%	0
	Capital Outlays	216	0	-100.0%	0
<b>Total Worker's Comp Retorative 2012</b>		<b>3,852,107</b>	<b>580,293</b>	-84.9%	<b>423,816</b>
<b>CC498915</b>	<b>Worker's Comp Retroactive 2013</b>	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	<i>67A013</i>
	Personal Services	0	90,168		90,168
	Personal Benefits	0	46,681		47,244
	Contracts & Prof. Services	0	2,826,589		2,921,241
	Controlled Services	0	86,459		86,459
	Other Operating	0	3,452		3,452
<b>Total Worker's Comp Retroactive 2013</b>		<b>0</b>	<b>3,053,349</b>		<b>3,148,564</b>
<b>Total Workers Compensation Retrospective</b>		<b>8,962,484</b>	<b>5,594,312</b>	<b>-37.6%</b>	<b>5,299,139</b>

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Debt Service</b>					
<b>DS039990</b>	<b>DS Rev-Bond Retirement GF</b>	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A900</i>
	Debt Services	40,180,452	32,282,601	-19.7%	32,282,601
<b>Total DS Rev-Bond Retirement GF</b>		<b>40,180,452</b>	<b>32,282,601</b>	<b>-19.7%</b>	<b>32,282,601</b>
<b>DS100370</b>	<b>Gateway Arena Project</b>	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A905</i>
	Debt Services	5,998,533	5,800,000	-3.3%	5,800,000
<b>Total Gateway Arena Project</b>		<b>5,998,533</b>	<b>5,800,000</b>	<b>-3.3%</b>	<b>5,800,000</b>
<b>DS039966</b>	<b>Brownfield Debt Service</b>	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A910</i>
	Debt Services	996,686	1,123,855	12.8%	1,123,855
<b>Total Brownfield Debt Service</b>		<b>996,686</b>	<b>1,123,855</b>	<b>12.8%</b>	<b>1,123,855</b>
<b>DS039974</b>	<b>Shaker Square Series 2000</b>	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A912</i>
	Debt Services	124,262	123,325	-0.8%	123,325
<b>Total Shaker Square Series 2000</b>		<b>124,262</b>	<b>123,325</b>	<b>-0.8%</b>	<b>123,325</b>
<b>DS040121</b>	<b>Commercial Redevelopment Debt</b>	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A913</i>
	Debt Services	854,028	893,600	4.6%	893,600
<b>Total Commercial Redevelopment Debt</b>		<b>854,028</b>	<b>893,600</b>	<b>4.6%</b>	<b>893,600</b>
<b>DS040154</b>	<b>DS - Rock &amp; Roll Hall of Fame</b>	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A914</i>
	Debt Services	3,117,158	4,074,148	30.7%	4,074,148
<b>Total DS - Rock &amp; Roll Hall of Fame</b>		<b>3,117,158</b>	<b>4,074,148</b>	<b>30.7%</b>	<b>4,074,148</b>
<b>DS039115</b>	<b>Medical Mart Debt Service</b>	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A915</i>
	Debt Services	31,161,790	32,609,692	4.6%	32,611,693
<b>Total Medical Mart Debt Service</b>		<b>31,161,790</b>	<b>32,609,692</b>	<b>4.6%</b>	<b>32,611,693</b>
<b>DS039198</b>	<b>Steelyard Com./Westin Hotel</b>	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A916</i>
	Debt Services	0	740,000		740,000
<b>Total Steelyard Com./Westin Hotel</b>		<b>0</b>	<b>740,000</b>		<b>740,000</b>
<b>Total Debt Service</b>		<b>82,432,909</b>	<b>77,647,221</b>	<b>-5.8%</b>	<b>77,649,222</b>
<b>Medical Mart Operating Account</b>					
<b>MC001016</b>	<b>Medical Mart Operating Account</b>	<i>Division /Section</i>	<i>MC</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Operating	10,500,000	9,150,000	-12.9%	9,150,000
<b>Total Medical Mart Operating Account</b>		<b>10,500,000</b>	<b>9,150,000</b>	<b>-12.9%</b>	<b>9,150,000</b>
<b>Total Medical Mart Operating Account</b>		<b>10,500,000</b>	<b>9,150,000</b>	<b>-12.9%</b>	<b>9,150,000</b>
<b>Capital Improvement GF Subsidy</b>					
<b>SU514141</b>	<b>Capital Improvement GF Subsidy</b>	<i>Division /Section</i>	<i>CI</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Operating	250,000	250,000	0.0%	255,000
<b>Total Capital Improvement GF Subsidy</b>		<b>250,000</b>	<b>250,000</b>	<b>0.0%</b>	<b>255,000</b>
<b>Total Capital Improvement GF Subsidy</b>		<b>250,000</b>	<b>250,000</b>	<b>0.0%</b>	<b>255,000</b>

					2013 OBM	2014	% Chg	2015
					3rd Quarter	Recommended	From	Recommended
					Projection	Budget	2013	Budget
<b>General Fund/Self Insurance Fund</b>								
MI100594	<b>GF-Self Insurance Fund</b>	<i>Division /Section</i>	<i>SI</i>	<i>Fund /Subfund 01A001</i>				
	Other Operating				276,643	385,943	39.5%	393,662
	<b>Total GF-Self Insurance Fund</b>				<b>276,643</b>	<b>385,943</b>	<b>39.5%</b>	<b>393,662</b>
<b>Total General Fund/Self Insurance Fund</b>					<b>276,643</b>	<b>385,943</b>	<b>39.5%</b>	<b>393,662</b>
<b>Info. Technology Automation &amp; Enterprise</b>								
MI512384	<b>IT Enterprise Systems</b>	<i>Division /Section</i>	<i>MI1303</i>	<i>Fund /Subfund 01A001</i>				
	Contracts & Prof. Services				339,907	0	-100.0%	0
	Other Operating				852,000	0	-100.0%	0
	<b>Total IT Enterprise Systems</b>				<b>1,191,907</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
MI512780	<b>Information Technology Capital</b>	<i>Division /Section</i>	<i>MI1302</i>	<i>Fund /Subfund 01A001</i>				
	Capital Outlays				1,423,606	0	-100.0%	0
	<b>Total Information Technology Capital</b>				<b>1,423,606</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>Total Info. Technology Automation &amp; Enterprise</b>					<b>2,615,513</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>Miscellaneous Obligations &amp; Payments</b>								
MI512459	<b>Risk Management - Contracts</b>	<i>Division /Section</i>	<i>MI06</i>	<i>Fund /Subfund 01A001</i>				
	Contracts & Prof. Services				0	1,049,548		1,049,548
	<b>Total Risk Management - Contracts</b>				<b>0</b>	<b>1,049,548</b>		<b>1,049,548</b>
MI512657	<b>Miscellaneous Obligations</b>	<i>Division /Section</i>	<i>MI10</i>	<i>Fund /Subfund 01A001</i>				
	Contracts & Prof. Services				909,365	754,274	-17.1%	769,359
	Other Operating				89,211	69,424	-22.2%	70,812
	Debt Services				250,000	250,000	0.0%	250,000
	<b>Total Miscellaneous Obligations</b>				<b>1,248,576</b>	<b>1,073,698</b>	<b>-14.0%</b>	<b>1,090,171</b>
MI512715	<b>GF-Reserve/Contingencies</b>	<i>Division /Section</i>	<i>MI12</i>	<i>Fund /Subfund 01A002</i>				
	Other Operating				0	0		0
	<b>Total GF-Reserve/Contingencies</b>				<b>0</b>	<b>0</b>		<b>0</b>
SU515676	<b>Shaker Square 2000 Pldg GF</b>	<i>Division /Section</i>	<i>SU48</i>	<i>Fund /Subfund 01A001</i>				
	Other Operating				0	0		0
	Other Financing Uses				80,131	123,325	53.9%	123,325
	<b>Total Shaker Square 2000 Pldg GF</b>				<b>80,131</b>	<b>123,325</b>	<b>53.9%</b>	<b>123,325</b>
<b>Total Miscellaneous Obligations &amp; Payments</b>					<b>1,328,707</b>	<b>2,246,571</b>	<b>69.1%</b>	<b>2,263,044</b>
<b>Statutory Expenditures</b>								
AE511055	<b>Agricultural Society</b>	<i>Division /Section</i>	<i>AE01</i>	<i>Fund /Subfund 01A001</i>				
	Other Operating				3,300	3,300	0.0%	3,366
	<b>Total Agricultural Society</b>				<b>3,300</b>	<b>3,300</b>	<b>0.0%</b>	<b>3,366</b>
AE511253	<b>Registrar-Vital Statistics</b>	<i>Division /Section</i>	<i>AE05</i>	<i>Fund /Subfund 01A001</i>				

					2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Statutory Expenditures</b>								
<b>AE511352</b>	<b>Memorial Day Allowance</b>	<i>Division /Section</i>	<i>AE07</i>	<i>Fund /Subfund</i>	<i>01A001</i>			
	Other Operating	67,772		67,772		0.0%	69,127	
<b>Total Memorial Day Allowance</b>		<b>67,772</b>		<b>67,772</b>		<b>0.0%</b>	<b>69,127</b>	
<b>Total Statutory Expenditures</b>		<b>82,048</b>		<b>82,048</b>		<b>0.0%</b>	<b>83,689</b>	
<b>County Council</b>								
<b>CN017004</b>	<b>County Council</b>	<i>Division /Section</i>	<i>CN</i>	<i>Fund /Subfund</i>	<i>01A001</i>			
	Personal Services	1,137,364		1,198,928		5.4%	1,198,928	
	Personal Benefits	273,453		311,150		13.8%	314,297	
	Contracts & Prof. Services	49,169		177,012		260.0%	178,015	
	Controlled Services	0		0			0	
	Other Operating	39,450		104,492		164.9%	105,172	
	Capital Outlays	20,701		0		-100.0%	0	
<b>Total County Council</b>		<b>1,520,137</b>		<b>1,791,582</b>		<b>17.9%</b>	<b>1,796,412</b>	
<b>Total County Council</b>		<b>1,520,137</b>		<b>1,791,582</b>		<b>17.9%</b>	<b>1,796,412</b>	
<b>Veterans Services Fund</b>								
<b>VF491001</b>	<b>Veterans Services Fund</b>	<i>Division /Section</i>	<i>VF</i>	<i>Fund /Subfund</i>	<i>20A059</i>			
	Contracts & Prof. Services	162,076		0		-100.0%	0	
	Other Operating	110,000		0		-100.0%	0	
<b>Total Veterans Services Fund</b>		<b>272,076</b>		<b>0</b>		<b>-100.0%</b>	<b>0</b>	
<b>Total Veterans Services Fund</b>		<b>272,076</b>		<b>0</b>		<b>-100.0%</b>	<b>0</b>	
<b>County Prosecutor</b>								
<b>PR191056</b>	<b>General Office</b>	<i>Division /Section</i>	<i>PR01</i>	<i>Fund /Subfund</i>	<i>01A001</i>			
	Personal Services	13,310,715		14,191,946		6.6%	14,191,946	
	Personal Benefits	4,521,074		4,912,767		8.7%	5,456,759	
	Commodities	76,418		83,035		8.7%	84,356	
	Contracts & Prof. Services	977,500		400,000		-59.1%	404,687	
	Controlled Services	660,133		660,133		0.0%	660,133	
	Other Operating	1,449,177		1,658,774		14.5%	1,685,890	
	Capital Outlays	7,010		30,000		328.0%	30,000	
<b>Total General Office</b>		<b>21,002,027</b>		<b>21,936,655</b>		<b>4.5%</b>	<b>22,513,771</b>	
<b>PR200071</b>	<b>Prosecutor-Child Support</b>	<i>Division /Section</i>	<i>PR02</i>	<i>Fund /Subfund</i>	<i>01A001</i>			
	Personal Services	2,178,587		2,271,386		4.3%	2,271,386	
	Personal Benefits	823,247		913,632		11.0%	929,553	
	Commodities	2,174		1,690		-22.3%	1,724	
	Contracts & Prof. Services	0		1,000			1,000	
	Controlled Services	340,661		340,661		0.0%	340,661	
	Other Operating	29,498		34,337		16.4%	35,024	
	Capital Outlays	0		1,000			1,000	
<b>Total Prosecutor-Child Support</b>		<b>3,374,167</b>		<b>3,563,706</b>		<b>5.6%</b>	<b>3,580,348</b>	
<b>PR495572</b>	<b>Prosecutor-DTAC</b>	<i>Division /Section</i>	<i>PR03</i>	<i>Fund /Subfund</i>	<i>20A820</i>			
	Personal Services	889,702		930,126		4.5%	930,126	
	Personal Benefits	400,701		438,902		9.5%	446,516	
	Commodities	4,126		2,507		-39.2%	2,557	
	Contracts & Prof. Services	1,809,614		1,503,481		-16.9%	1,530,951	

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>County Prosecutor</b>					
<b>PR495572</b>	<b>Prosecutor-DTAC</b>	<i>Division /Section</i>	<i>PR03</i>	<i>Fund /Subfund</i>	<i>20A820</i>
	Controlled Services	45,528	45,528	0.0%	45,528
	Other Operating	33,982	40,396	18.9%	41,204
	Capital Outlays	0	1,000		1,000
<b>Total Prosecutor-DTAC</b>		<b>3,183,653</b>	<b>2,961,940</b>	<b>-7.0%</b>	<b>2,997,882</b>
<b>PR194720</b>	<b>Prosecutor-Children &amp; Family</b>	<i>Division /Section</i>	<i>PR04</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	1,551,249	1,630,490	5.1%	1,630,490
	Personal Benefits	554,686	609,649	9.9%	619,858
	Commodities	180	1,500	733.3%	1,505
	Contracts & Prof. Services	701	2,000	185.3%	2,014
	Controlled Services	66,377	66,377	0.0%	66,377
	Other Operating	23,361	28,593	22.4%	29,065
	Capital Outlays	0	1,000		1,000
<b>Total Prosecutor-Children &amp; Family</b>		<b>2,196,554</b>	<b>2,339,609</b>	<b>6.5%</b>	<b>2,350,309</b>
<b>Total County Prosecutor</b>		<b>29,756,401</b>	<b>30,801,910</b>	<b>3.5%</b>	<b>31,442,310</b>
<b>Court of Common Pleas</b>					
<b>CO380113</b>	<b>Common Pleas-Legal Research</b>	<i>Division /Section</i>	<i>CO03</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Operating	6,930	0	-100.0%	0
<b>Total Common Pleas-Legal Research</b>		<b>6,930</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>CO456541</b>	<b>Legal Research Computerization</b>	<i>Division /Section</i>	<i>CO03</i>	<i>Fund /Subfund</i>	<i>20A586</i>
	Other Operating	74,516	41,820	-43.9%	42,656
<b>Total Legal Research Computerization</b>		<b>74,516</b>	<b>41,820</b>	<b>-43.9%</b>	<b>42,656</b>
<b>CO380121</b>	<b>Common Pleas Judicial Admin</b>	<i>Division /Section</i>	<i>CO04</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	5,564,311	5,661,638	1.7%	5,661,638
	Personal Benefits	2,083,566	2,123,186	1.9%	2,159,358
	Commodities	0	67,197		67,197
	Contracts & Prof. Services	6,732,043	7,426,242	10.3%	7,559,540
	Controlled Services	5,843,109	5,014,551	-14.2%	5,014,551
	Other Operating	467,928	451,703	-3.5%	460,737
	Capital Outlays	684,467	50,000	-92.7%	50,000
<b>Total Common Pleas Judicial Admin</b>		<b>21,375,424</b>	<b>20,794,517</b>	<b>-2.7%</b>	<b>20,973,021</b>
<b>CO456475</b>	<b>Common Pleas Special Projects</b>	<i>Division /Section</i>	<i>CO04</i>	<i>Fund /Subfund</i>	<i>20A812</i>
	Personal Services	1,053,237	1,040,465	-1.2%	1,040,465
	Personal Benefits	323,236	317,698	-1.7%	322,148
	Contracts & Prof. Services	30,724	31,339	2.0%	31,966
	Other Operating	175,942	179,615	2.1%	183,207
<b>Total Common Pleas Special Projects</b>		<b>1,583,139</b>	<b>1,569,117</b>	<b>-0.9%</b>	<b>1,577,786</b>
<b>CO380196</b>	<b>Magistrates</b>	<i>Division /Section</i>	<i>CO05</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	825,263	909,303	10.2%	909,303
	Personal Benefits	292,291	316,406	8.3%	321,483
	Contracts & Prof. Services	32,404	27,438	-15.3%	27,987
	Controlled Services	116,259	116,259	0.0%	116,259
	Other Operating	32,917	33,936	3.1%	34,615
<b>Total Magistrates</b>		<b>1,299,134</b>	<b>1,403,342</b>	<b>8.0%</b>	<b>1,409,647</b>
<b>CO380220</b>	<b>Court Services</b>	<i>Division /Section</i>	<i>CO06</i>	<i>Fund /Subfund</i>	<i>01A001</i>



		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Court of Common Pleas</b>					
<b>CO380220 Court Services</b>	<i>Division /Section</i>	<i>CO06</i>	<i>Fund /Subfund</i>	<i>01A001</i>	
Personal Services	4,934,641	5,273,061	6.9%	5,273,061	
Personal Benefits	1,758,871	1,896,763	7.8%	1,928,006	
Contracts & Prof. Services	729,252	736,668	1.0%	751,401	
Other Operating	30,245	32,332	6.9%	32,979	
<b>Total Court Services</b>	<b>7,453,009</b>	<b>7,938,824</b>	<b>6.5%</b>	<b>7,985,447</b>	
<b>CO380410 Common Pleas-Probation</b>	<i>Division /Section</i>	<i>CO07</i>	<i>Fund /Subfund</i>	<i>01A001</i>	
Personal Services	7,039,453	7,690,485	9.2%	7,690,485	
Personal Benefits	3,255,531	3,467,115	6.5%	3,533,760	
Contracts & Prof. Services	1,597,461	1,473,425	-7.8%	1,502,894	
Other Operating	227,226	227,157	-0.0%	231,700	
<b>Total Common Pleas-Probation</b>	<b>12,119,671</b>	<b>12,858,182</b>	<b>6.1%</b>	<b>12,958,839</b>	
<b>CO507228 Probation Supervision Fees</b>	<i>Division /Section</i>	<i>CO07</i>	<i>Fund /Subfund</i>	<i>20A377</i>	
Commodities	14,373	30,000	108.7%	30,121	
Contracts & Prof. Services	26,387	178,681	577.2%	179,179	
Controlled Services	31,246	31,246	0.0%	31,246	
Other Operating	133,290	211,957	59.0%	214,196	
<b>Total Probation Supervision Fees</b>	<b>205,296</b>	<b>451,884</b>	<b>120.1%</b>	<b>454,742</b>	
<b>CO446070 Urinalysis Testing Fees</b>	<i>Division /Section</i>	<i>CO07</i>	<i>Fund /Subfund</i>	<i>20A720</i>	
Commodities	35,201	50,000	42.0%	50,678	
Contracts & Prof. Services	220,000	44,880	-79.6%	47,818	
Other Operating	7,461	13,426	79.9%	13,695	
<b>Total Urinalysis Testing Fees</b>	<b>262,662</b>	<b>108,306</b>	<b>-58.8%</b>	<b>112,191</b>	
<b>CO456517 Common Pleas HHS Subsidy</b>	<i>Division /Section</i>	<i>CO07</i>	<i>Fund /Subfund</i>	<i>20A891</i>	
Other Operating	538,528	0	-100.0%	0	
<b>Total Common Pleas HHS Subsidy</b>	<b>538,528</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>	
<b>CO456525 TASC Medicaid Fund CO</b>	<i>Division /Section</i>	<i>CO08</i>	<i>Fund /Subfund</i>	<i>20A099</i>	
Personal Services	4,862	4,862	0.0%	4,862	
Personal Benefits	1,198	1,242	3.7%	1,256	
Contracts & Prof. Services	31,656	31,623	-0.1%	32,255	
Controlled Services	10,000	10,000	0.0%	10,000	
Other Operating	15,589	17,422	11.8%	17,770	
Capital Outlays	5,820	0	-100.0%	0	
<b>Total TASC Medicaid Fund CO</b>	<b>69,125</b>	<b>65,149</b>	<b>-5.8%</b>	<b>66,143</b>	
<b>CO456533 TASC Common Pleas</b>	<i>Division /Section</i>	<i>CO08</i>	<i>Fund /Subfund</i>	<i>20A192</i>	
Personal Services	93,298	121,088	29.8%	121,088	
Personal Benefits	60,325	58,118	-3.7%	59,275	
Commodities	0	24,122		24,122	
Contracts & Prof. Services	0	266,080		266,080	
Controlled Services	395,752	105,550	-73.3%	105,550	
Other Operating	46,450	46,998	1.2%	47,938	
<b>Total TASC Common Pleas</b>	<b>595,825</b>	<b>621,956</b>	<b>4.4%</b>	<b>624,053</b>	
<b>Total Court of Common Pleas</b>	<b>45,583,259</b>	<b>45,853,098</b>	<b>0.6%</b>	<b>46,204,526</b>	

**Domestic Relations Court**

<b>DR391052 Domestic Relations</b>	<i>Division /Section</i>	<i>DR01</i>	<i>Fund /Subfund</i>	<i>01A001</i>	
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	2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Domestic Relations Court</b>				
<b>DR391052 Domestic Relations</b>	<i>Division /Section</i>	<i>DR01</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	1,752,485	1,797,676	2.6%	1,797,676
Personal Benefits	677,501	693,922	2.4%	705,711
Commodities	3,825	2,717	-29.0%	2,771
Contracts & Prof. Services	235,321	323,881	37.6%	314,039
Controlled Services	721,010	721,010	0.0%	721,010
Other Operating	101,942	109,143	7.1%	111,199
Capital Outlays	12,664	6,500	-48.7%	8,691
<b>Total Domestic Relations</b>	<b>3,504,748</b>	<b>3,654,849</b>	<b>4.3%</b>	<b>3,661,097</b>
<b>DR495697 Domestic Relations Legal Research</b>	<i>Division /Section</i>	<i>DR01</i>	<i>Fund /Subfund</i>	<i>20A337</i>
Contracts & Prof. Services	0	3,000		3,060
Other Operating	1,410	959	-32.0%	978
<b>Total Domestic Relations Legal Research</b>	<b>1,410</b>	<b>3,959</b>	<b>180.8%</b>	<b>4,038</b>
<b>DR495515 Bureau Of Support</b>	<i>Division /Section</i>	<i>DR02</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	2,189,135	2,204,436	0.7%	2,204,436
Personal Benefits	883,552	890,724	0.8%	906,373
Commodities	3,825	2,717	-29.0%	2,771
Contracts & Prof. Services	280,352	290,867	3.8%	299,065
Controlled Services	386,473	386,473	0.0%	386,473
Other Operating	31,877	96,614	203.1%	98,646
Capital Outlays	32,945	6,500	-80.3%	8,691
<b>Total Bureau Of Support</b>	<b>3,808,159</b>	<b>3,878,331</b>	<b>1.8%</b>	<b>3,906,455</b>
<b>Total Domestic Relations Court</b>	<b>7,314,317</b>	<b>7,537,139</b>	<b>3.0%</b>	<b>7,571,590</b>
<b>Juvenile Court</b>				
<b>JC372052 Juvenile Court Judicial</b>	<i>Division /Section</i>	<i>JC01</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	1,160,146	1,156,160	-0.3%	1,157,869
Personal Benefits	487,762	512,427	5.1%	521,918
Commodities	10,081	10,282	2.0%	10,488
Contracts & Prof. Services	246,188	249,813	1.5%	254,835
Controlled Services	4,406,422	4,406,422	0.0%	4,406,422
Other Operating	492,966	492,966	0.0%	502,825
Capital Outlays	1,603	0	-100.0%	0
<b>Total Juvenile Court Judicial</b>	<b>6,805,168</b>	<b>6,828,070</b>	<b>0.3%</b>	<b>6,854,357</b>
<b>JC372060 Juvenile Court-Legal</b>	<i>Division /Section</i>	<i>JC02</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	5,007,812	5,118,714	2.2%	5,127,411
Personal Benefits	2,094,797	2,114,701	1.0%	2,152,361
Commodities	16,605	16,936	2.0%	17,275
Contracts & Prof. Services	2,710,848	2,657,942	-2.0%	2,711,101
Controlled Services	581,898	581,898	0.0%	581,898
Other Operating	247,155	247,155	0.0%	252,098
Capital Outlays	16,849	0	-100.0%	0
<b>Total Juvenile Court-Legal</b>	<b>10,675,964</b>	<b>10,737,346</b>	<b>0.6%</b>	<b>10,842,144</b>
<b>JC510925 Alternate Dispute Resolution</b>	<i>Division /Section</i>	<i>JC02</i>	<i>Fund /Subfund</i>	<i>20A334</i>
Contracts & Prof. Services	52,000	27,040	-48.0%	28,101
<b>Total Alternate Dispute Resolution</b>	<b>52,000</b>	<b>27,040</b>	<b>-48.0%</b>	<b>28,101</b>
<b>JC514919 Legal Computerization</b>	<i>Division /Section</i>	<i>JC02</i>	<i>Fund /Subfund</i>	<i>20A585</i>

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Juvenile Court</b>					
<b>JC514919</b>	<b>Legal Computerization</b>	<i>Division /Section</i>	<i>JC02</i>	<i>Fund /Subfund</i>	<i>20A585</i>
	Contracts & Prof. Services	18,202	18,566	2.0%	18,937
<b>Total Legal Computerization</b>		<b>18,202</b>	<b>18,566</b>	<b>2.0%</b>	<b>18,937</b>
<b>JC107532</b>	<b>JC Legal Services HHS</b>	<i>Division /Section</i>	<i>JC02</i>	<i>Fund /Subfund</i>	<i>20A811</i>
	Personal Services	85,941	63,752	-25.8%	63,752
	Personal Benefits	52,276	49,403	-5.5%	50,522
	Commodities	8,569	8,741	2.0%	8,916
	Contracts & Prof. Services	1,987,883	2,260,584	13.7%	2,303,279
	Other Operating	134,852	135,294	0.3%	34,852
<b>Total JC Legal Services HHS</b>		<b>2,269,521</b>	<b>2,517,774</b>	<b>10.9%</b>	<b>2,461,321</b>
<b>JC107516</b>	<b>JC Probation Services HHS</b>	<i>Division /Section</i>	<i>JC03</i>	<i>Fund /Subfund</i>	<i>20A811</i>
	Personal Services	3,688,755	3,643,161	-1.2%	3,686,723
	Personal Benefits	1,614,830	1,567,167	-3.0%	1,601,668
	Commodities	31,447	32,076	2.0%	32,718
	Contracts & Prof. Services	630,328	743,935	18.0%	756,794
	Controlled Services	492,113	492,113	0.0%	492,113
	Other Operating	1,579,725	1,606,811	1.7%	1,638,947
	Capital Outlays	137	0	-100.0%	0
<b>Total JC Probation Services HHS</b>		<b>8,037,335</b>	<b>8,085,263</b>	<b>0.6%</b>	<b>8,208,963</b>
<b>JC108092</b>	<b>Youth and Family Community Partnership</b>	<i>Division /Section</i>	<i>JC03</i>	<i>Fund /Subfund</i>	<i>20A823</i>
	Personal Services	630,863	686,246	8.8%	686,246
	Personal Benefits	272,262	293,614	7.8%	298,814
	Commodities	470	480	2.1%	490
	Controlled Services	3,000	3,000	0.0%	3,000
	Client Services	300,502	306,512	2.0%	306,512
	Other Operating	2,143,701	2,186,575	2.0%	1,887,620
<b>Total Youth and Family Community Partnership</b>		<b>3,350,798</b>	<b>3,476,427</b>	<b>3.7%</b>	<b>3,182,682</b>
<b>JC375055</b>	<b>Juvenile Court-Child Support</b>	<i>Division /Section</i>	<i>JC04</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	2,158,199	2,208,488	2.3%	2,231,254
	Personal Benefits	1,097,521	1,136,307	3.5%	1,162,199
	Commodities	7,078	7,219	2.0%	7,363
	Contracts & Prof. Services	587	599	2.0%	611
	Controlled Services	645,652	645,652	0.0%	645,652
	Other Operating	127,947	127,947	0.0%	130,506
	Capital Outlays	2,265	0	-100.0%	0
<b>Total Juvenile Court-Child Support</b>		<b>4,039,249</b>	<b>4,126,212</b>	<b>2.2%</b>	<b>4,177,585</b>
<b>JC517318</b>	<b>Title IV-E Juvenile Court</b>	<i>Division /Section</i>	<i>JC06</i>	<i>Fund /Subfund</i>	<i>20A635</i>
	Contracts & Prof. Services	1,659,165	1,192,348	-28.1%	1,618,446
	Other Operating	251,150	256,173	2.0%	261,296
<b>Total Title IV-E Juvenile Court</b>		<b>1,910,315</b>	<b>1,448,521</b>	<b>-24.2%</b>	<b>1,879,742</b>
<b>JC517326</b>	<b>Title IV-E Admin. Juv. Ct.</b>	<i>Division /Section</i>	<i>JC08</i>	<i>Fund /Subfund</i>	<i>20A635</i>
	Personal Services	66,064	41,548	-37.1%	41,548
	Personal Benefits	27,780	22,283	-19.8%	22,759
	Contracts & Prof. Services	899,564	1,560,971	73.5%	1,936,106
<b>Total Title IV-E Admin. Juv. Ct.</b>		<b>993,408</b>	<b>1,624,802</b>	<b>63.6%</b>	<b>2,000,413</b>
<b>JC370056</b>	<b>Juvenile Court-Detention Home</b>	<i>Division /Section</i>	<i>JC10</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	6,409,684	6,405,942	-0.1%	6,549,920

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Juvenile Court</b>					
<b>JC370056</b>	<b>Juvenile Court-Detention Home</b>	<i>Division /Section</i>	<i>JC10</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Benefits	2,667,736	2,725,163	2.2%	2,795,298
	Commodities	465,134	474,438	2.0%	483,927
	Contracts & Prof. Services	387,260	375,670	-3.0%	383,183
	Controlled Services	2,519,426	2,519,426	0.0%	2,519,426
	Other Operating	41,467	41,467	0.0%	42,296
	Capital Outlays	11,880	0	-100.0%	0
	<b>Total Juvenile Court-Detention Home</b>	<b>12,502,587</b>	<b>12,542,106</b>	<b>0.3%</b>	<b>12,774,050</b>
<b>JC372300</b>	<b>Operation Detention Home-State Subsidy</b>	<i>Division /Section</i>	<i>JC10</i>	<i>Fund /Subfund</i>	<i>20A800</i>
	Other Operating	44,023	44,023	0.0%	44,903
	<b>Total Operation Detention Home-State Subsidy</b>	<b>44,023</b>	<b>44,023</b>	<b>0.0%</b>	<b>44,903</b>
<b>JC107524</b>	<b>JC Detention Services HHS</b>	<i>Division /Section</i>	<i>JC10</i>	<i>Fund /Subfund</i>	<i>20A811</i>
	Personal Services	444,938	435,527	-2.1%	439,964
	Personal Benefits	197,598	199,310	0.9%	203,665
	Commodities	3,491	3,561	2.0%	3,632
	Contracts & Prof. Services	2,443,861	2,042,738	-16.4%	2,092,593
	<b>Total JC Detention Services HHS</b>	<b>3,089,888</b>	<b>2,681,136</b>	<b>-13.2%</b>	<b>2,739,854</b>
	<b>Total Juvenile Court</b>	<b>53,788,458</b>	<b>54,157,287</b>	<b>0.7%</b>	<b>55,213,051</b>
<b>Probate Court</b>					
<b>PC400051</b>	<b>Probate Court</b>	<i>Division /Section</i>	<i>PC01</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	3,134,228	3,231,959	3.1%	3,231,959
	Personal Benefits	1,257,948	1,320,431	5.0%	1,330,526
	Commodities	15,209	20,078	32.0%	20,480
	Contracts & Prof. Services	337,784	330,325	-2.2%	336,932
	Controlled Services	845,387	845,387	0.0%	845,387
	Other Operating	170,054	171,403	0.8%	174,831
	Capital Outlays	1,350	0	-100.0%	0
	<b>Total Probate Court</b>	<b>5,761,960</b>	<b>5,919,583</b>	<b>2.7%</b>	<b>5,940,115</b>
<b>PC404632</b>	<b>Probate Computerization \$10 Fund</b>	<i>Division /Section</i>	<i>PC02</i>	<i>Fund /Subfund</i>	<i>20A602</i>
	Contracts & Prof. Services	408,878	420,978	3.0%	429,398
	Controlled Services	1,290	1,290	0.0%	1,290
	Other Operating	112,899	36,732	-67.5%	37,467
	Capital Outlays	4,802	7,500	56.2%	50,000
	<b>Total Probate Computerization \$10 Fund</b>	<b>527,869</b>	<b>466,500</b>	<b>-11.6%</b>	<b>518,155</b>
<b>PC404665</b>	<b>Indigent Guardianship</b>	<i>Division /Section</i>	<i>PC03</i>	<i>Fund /Subfund</i>	<i>20A331</i>
	Contracts & Prof. Services	38,412	37,327	-2.8%	38,074
	Other Operating	145,000	147,900	2.0%	150,858
	<b>Total Indigent Guardianship</b>	<b>183,412</b>	<b>185,227</b>	<b>1.0%</b>	<b>188,932</b>
<b>PC404608</b>	<b>Conduct of Business Fund</b>	<i>Division /Section</i>	<i>PC03</i>	<i>Fund /Subfund</i>	<i>20A610</i>
	Other Operating	3,729	0	-100.0%	0
	<b>Total Conduct of Business Fund</b>	<b>3,729</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>PC404624</b>	<b>Probate Court Dispute Res Prog</b>	<i>Division /Section</i>	<i>PC04</i>	<i>Fund /Subfund</i>	<i>20A604</i>
	Other Operating	46,200	45,696	-1.1%	46,610
	<b>Total Probate Court Dispute Res Prog</b>	<b>46,200</b>	<b>45,696</b>	<b>-1.1%</b>	<b>46,610</b>

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Probate Court</b>					
<b>PC404616</b>	<b>Probate Court Special Projects</b>	<i>Division /Section</i>	<i>PC05</i>	<i>Fund /Subfund</i>	<i>20A603</i>
	Contracts & Prof. Services	0	50,000		50,000
	Other Operating	5,000	5,100	2.0%	5,202
<b>Total Probate Court Special Projects</b>		<b>5,000</b>	<b>55,100</b>	<b>1002.0%</b>	<b>55,202</b>
<b>Total Probate Court</b>		<b>6,528,170</b>	<b>6,672,106</b>	<b>2.2%</b>	<b>6,749,014</b>
<b>8th District Court of Appeals</b>					
<b>CA360057</b>	<b>Court Of Appeals</b>	<i>Division /Section</i>	<i>CA</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Commodities	17,295	17,295	0.0%	17,641
	Contracts & Prof. Services	182,274	109,419	-40.0%	111,607
	Controlled Services	409,116	409,116	0.0%	409,116
	Other Operating	56,473	49,944	-11.6%	50,943
	Capital Outlays	12,379	0	-100.0%	0
<b>Total Court Of Appeals</b>		<b>677,537</b>	<b>585,774</b>	<b>-13.5%</b>	<b>589,307</b>
<b>Total 8th District Court of Appeals</b>		<b>677,537</b>	<b>585,774</b>	<b>-13.5%</b>	<b>589,307</b>
<b>Municipal Judicial Costs</b>					
<b>MT805432</b>	<b>Municipal Judicial Costs</b>	<i>Division /Section</i>	<i>MT</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Benefits	416,909	107,416	-74.2%	110,638
	Contracts & Prof. Services	647,970	660,628	2.0%	673,841
	Other Operating	2,008,404	2,048,572	2.0%	2,089,543
<b>Total Municipal Judicial Costs</b>		<b>3,073,283</b>	<b>2,816,616</b>	<b>-8.4%</b>	<b>2,874,022</b>
<b>Total Municipal Judicial Costs</b>		<b>3,073,283</b>	<b>2,816,616</b>	<b>-8.4%</b>	<b>2,874,022</b>
<b>Inspector General</b>					
<b>IG030411</b>	<b>Office of Inspector General</b>	<i>Division /Section</i>	<i>IG</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	482,122	509,264	5.6%	509,264
	Personal Benefits	172,112	191,298	11.1%	194,507
	Commodities	690	690	0.0%	704
	Contracts & Prof. Services	27,074	24,995	-7.7%	25,495
	Controlled Services	107,800	104,917	-2.7%	0
	Other Operating	40,926	40,926	0.0%	41,745
	Capital Outlays	1,298	0	-100.0%	0
<b>Total Office of Inspector General</b>		<b>832,022</b>	<b>872,090</b>	<b>4.8%</b>	<b>771,715</b>
<b>Total Inspector General</b>		<b>832,022</b>	<b>872,090</b>	<b>4.8%</b>	<b>771,715</b>
<b>Department of Internal Audit</b>					
<b>IA018002</b>	<b>Internal Audit Department</b>	<i>Division /Section</i>	<i>IA</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	279,847	335,285	19.8%	335,285
	Personal Benefits	98,499	123,104	25.0%	125,131
	Contracts & Prof. Services	68,370	5,000	-92.7%	5,100
	Controlled Services	29,150	29,150	0.0%	0
	Other Operating	24,326	22,193	-8.8%	22,637

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Department of Internal Audit</b>					
<b>IA018002</b>	<b>Internal Audit Department</b>	<i>Division /Section</i>	<i>IA</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Capital Outlays	8,678	0	-100.0%	0
<b>Total Internal Audit Department</b>		<b>508,870</b>	<b>514,732</b>	<b>1.2%</b>	<b>488,153</b>
<b>Total Department of Internal Audit</b>		<b>508,870</b>	<b>514,732</b>	<b>1.2%</b>	<b>488,153</b>
<b>Human Resources Commission</b>					
<b>HC019018</b>	<b>Human Resources Commission</b>	<i>Division /Section</i>	<i>HC</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	242,059	257,181	6.2%	257,181
	Personal Benefits	62,639	77,294	23.4%	78,421
	Commodities	2,126	2,126	0.0%	2,169
	Contracts & Prof. Services	118,345	84,345	-28.7%	86,272
	Other Operating	12,925	9,895	-23.4%	10,113
	Capital Outlays	1,867	0	-100.0%	0
<b>Total Human Resources Commission</b>		<b>439,961</b>	<b>430,841</b>	<b>-2.1%</b>	<b>434,156</b>
<b>Total Human Resources Commission</b>		<b>439,961</b>	<b>430,841</b>	<b>-2.1%</b>	<b>434,156</b>
<b>Alcohol &amp; Drug Addiction Mental Health Board</b>					
<b>SU514646</b>	<b>Alcohol Drug Addiction Mental Health Board 2.9</b>	<i>Division /Section</i>	<i>AM01</i>	<i>Fund /Subfund</i>	<i>29A390</i>
	Other Operating	17,431,828	17,181,828	-1.4%	17,181,828
<b>Total Alcohol Drug Addiction Mental Health Board 2.9</b>		<b>17,431,828</b>	<b>17,181,828</b>	<b>-1.4%</b>	<b>17,181,828</b>
<b>SU514596</b>	<b>Alcohol Drug Addiction Mental Health Board 4.8</b>	<i>Division /Section</i>	<i>AM01</i>	<i>Fund /Subfund</i>	<i>29A391</i>
	Other Operating	17,431,829	17,181,829	-1.4%	17,181,829
<b>Total Alcohol Drug Addiction Mental Health Board 4.8</b>		<b>17,431,829</b>	<b>17,181,829</b>	<b>-1.4%</b>	<b>17,181,829</b>
<b>Total Alcohol &amp; Drug Addiction Mental Health Board</b>		<b>34,863,657</b>	<b>34,363,657</b>	<b>-1.4%</b>	<b>34,363,657</b>
<b>MetroHealth System</b>					
<b>SU513937</b>	<b>MetroHealth Subsidy</b>	<i>Division /Section</i>	<i>HP1101</i>	<i>Fund /Subfund</i>	<i>29A390</i>
	Client Services	18,040,000	18,040,000	0.0%	18,040,000
<b>Total MetroHealth Subsidy</b>		<b>18,040,000</b>	<b>18,040,000</b>	<b>0.0%</b>	<b>18,040,000</b>
<b>SU514463</b>	<b>Hospital Operations Subsidy</b>	<i>Division /Section</i>	<i>HP1101</i>	<i>Fund /Subfund</i>	<i>29A391</i>
	Client Services	18,040,000	18,040,000	0.0%	18,040,000
<b>Total Hospital Operations Subsidy</b>		<b>18,040,000</b>	<b>18,040,000</b>	<b>0.0%</b>	<b>18,040,000</b>
<b>Total MetroHealth System</b>		<b>36,080,000</b>	<b>36,080,000</b>	<b>0.0%</b>	<b>36,080,000</b>
<b>Board of Elections</b>					
<b>BE474064</b>	<b>Election Administration</b>	<i>Division /Section</i>	<i>BE01</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	4,296,868	4,596,953	7.0%	4,727,635
	Personal Benefits	1,680,823	1,747,489	4.0%	1,797,527
	Commodities	30,092	36,000	19.6%	36,000
	Contracts & Prof. Services	360,485	346,483	-3.9%	346,483
	Controlled Services	1,176,001	1,191,183	1.3%	1,191,183
	Other Operating	479,236	478,800	-0.1%	478,800

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Board of Elections</b>					
<b>BE474064</b>	<b>Election Administration</b>	<i>Division /Section</i>	<i>BE01</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Capital Outlays	86,756	120,000	38.3%	120,000
<b>Total Election Administration</b>		<b>8,110,261</b>	<b>8,516,908</b>	<b>5.0%</b>	<b>8,697,628</b>
<b>BE472050</b>	<b>Primary Election</b>	<i>Division /Section</i>	<i>BE02</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	407,866	517,990	27.0%	323,210
	Personal Benefits	133,054	162,894	22.4%	87,800
	Contracts & Prof. Services	990,849	2,251,177	127.2%	1,179,245
	Other Operating	275,747	479,250	73.8%	269,276
<b>Total Primary Election</b>		<b>1,807,516</b>	<b>3,411,311</b>	<b>88.7%</b>	<b>1,859,531</b>
<b>BE473058</b>	<b>General Election</b>	<i>Division /Section</i>	<i>BE03</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	575,770	607,570	5.5%	508,020
	Personal Benefits	205,568	247,618	20.5%	232,237
	Contracts & Prof. Services	2,559,721	2,851,135	11.4%	2,554,202
	Other Operating	448,167	549,200	22.5%	511,750
<b>Total General Election</b>		<b>3,789,226</b>	<b>4,255,523</b>	<b>12.3%</b>	<b>3,806,209</b>
<b>BE474056</b>	<b>Special Election</b>	<i>Division /Section</i>	<i>BE04</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Benefits	0	10,000		10,000
	Contracts & Prof. Services	20,501	179,487	775.5%	179,487
	Other Operating	4,804	26,490	451.4%	26,490
<b>Total Special Election</b>		<b>25,305</b>	<b>215,977</b>	<b>753.5%</b>	<b>215,977</b>
<b>BE475095</b>	<b>Electronic Voting Consultation</b>	<i>Division /Section</i>	<i>BE05</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Contracts & Prof. Services	478,656	558,531	16.7%	512,031
	Other Operating	120,000	110,021	-8.3%	103,608
<b>Total Electronic Voting Consultation</b>		<b>598,656</b>	<b>668,552</b>	<b>11.7%</b>	<b>615,639</b>
<b>Total Board of Elections</b>		<b>14,330,964</b>	<b>17,068,271</b>	<b>19.1%</b>	<b>15,194,984</b>
<b>Charter Review Commission</b>					
<b>CH100958</b>	<b>Charter Review Commission</b>	<i>Division /Section</i>	<i>CH</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Operating	7,060	7,060	0.0%	7,201
<b>Total Charter Review Commission</b>		<b>7,060</b>	<b>7,060</b>	<b>0.0%</b>	<b>7,201</b>
<b>Total Charter Review Commission</b>		<b>7,060</b>	<b>7,060</b>	<b>0.0%</b>	<b>7,201</b>
<b>Board of Revision</b>					
<b>BR420059</b>	<b>Board Of Revision</b>	<i>Division /Section</i>	<i>BR</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Operating	10,000	0	-100.0%	204
<b>Total Board Of Revision</b>		<b>10,000</b>	<b>0</b>	<b>-100.0%</b>	<b>204</b>
<b>BR420067</b>	<b>Brd of Revision-Assessment Fnd</b>	<i>Division /Section</i>	<i>BR</i>	<i>Fund /Subfund</i>	<i>20A301</i>
	Personal Services	2,423,891	2,273,008	-6.2%	2,273,008
	Personal Benefits	894,434	872,899	-2.4%	888,551
	Contracts & Prof. Services	9,520	5,718	-39.9%	5,832
	Controlled Services	719,908	553,801	-23.1%	326,482
	Other Operating	510,263	827,509	62.2%	844,664

		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Board of Revision</b>					
<b>BR420067</b>	<b>Brd of Revision-Assessment Fnd</b>	<i>Division /Section</i>	<i>BR</i>	<i>Fund /Subfund</i>	<i>20A301</i>
	Capital Outlays	13,147	0	-100.0%	0
<b>Total Brd of Revision-Assessment Fnd</b>		<b>4,571,163</b>	<b>4,532,935</b>	<b>-0.8%</b>	<b>4,338,537</b>
<b>Total Board of Revision</b>		<b>4,581,163</b>	<b>4,532,935</b>	<b>-1.1%</b>	<b>4,338,741</b>
<b>County Planning Commission</b>					
<b>CP522110</b>	<b>County Planning Commission</b>	<i>Division /Section</i>	<i>CP01</i>	<i>Fund /Subfund</i>	<i>20A307</i>
	Personal Services	788,596	955,924	21.2%	955,924
	Personal Benefits	282,933	339,049	19.8%	344,460
	Commodities	25,664	8,996	-64.9%	9,246
	Contracts & Prof. Services	134,274	8,488	-93.7%	11,224
	Controlled Services	90,370	160,370	77.5%	160,370
	Other Operating	14,684	51,009	247.4%	21,429
	Capital Outlays	2,359	0	-100.0%	0
<b>Total County Planning Commission</b>		<b>1,338,880</b>	<b>1,523,836</b>	<b>13.8%</b>	<b>1,502,653</b>
<b>CP522540</b>	<b>Cuyahoga Valley Initiative</b>	<i>Division /Section</i>	<i>CP07</i>	<i>Fund /Subfund</i>	<i>20A308</i>
	Other Operating	159,266	0	-100.0%	0
<b>Total Cuyahoga Valley Initiative</b>		<b>159,266</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>Total County Planning Commission</b>		<b>1,498,146</b>	<b>1,523,836</b>	<b>1.7%</b>	<b>1,502,653</b>
<b>County Board of Developmental Disabilities</b>					
<b>MR845024</b>	<b>County Board Of Developmental Disabilities</b>	<i>Division /Section</i>	<i>MR01</i>	<i>Fund /Subfund</i>	<i>20R320</i>
	Personal Services	60,913,144	62,077,890	1.9%	60,375,000
	Personal Benefits	24,912,080	25,115,276	0.8%	24,610,000
	Commodities	3,599,030	3,659,240	1.7%	3,410,000
	Contracts & Prof. Services	81,487,721	93,779,165	15.1%	93,040,000
	Controlled Services	0	10,000		10,000
	Client Services	10,561,628	9,602,010	-9.1%	7,500,000
	Other Operating	4,624,174	4,665,426	0.9%	4,805,000
	Capital Outlays	4,987,428	3,606,461	-27.7%	3,250,000
<b>Total County Board Of Developmental Disabilities</b>		<b>191,085,205</b>	<b>202,515,468</b>	<b>6.0%</b>	<b>197,000,000</b>
<b>Total County Board of Developmental Disabilities</b>		<b>191,085,205</b>	<b>202,515,468</b>	<b>6.0%</b>	<b>197,000,000</b>
<b>County Law Library Resource Board</b>					
<b>LL440008</b>	<b>County Law Library Resource Board</b>	<i>Division /Section</i>	<i>LL01</i>	<i>Fund /Subfund</i>	<i>20A264</i>
	Personal Services	171,460	176,802	3.1%	176,956
	Personal Benefits	67,489	64,876	-3.9%	66,027
	Commodities	1,291	1,162	-10.0%	1,185
	Contracts & Prof. Services	179,857	179,857	0.0%	193,454
	Other Operating	80,081	80,436	0.4%	81,785
	Capital Outlays	417	5,000	1099.0%	5,000
<b>Total County Law Library Resource Board</b>		<b>500,595</b>	<b>508,133</b>	<b>1.5%</b>	<b>524,407</b>
<b>Total County Law Library Resource Board</b>		<b>500,595</b>	<b>508,133</b>	<b>1.5%</b>	<b>524,407</b>
<b>NOACA</b>					
<b>MI512103</b>	<b>NOACA</b>	<i>Division /Section</i>	<i>NO</i>	<i>Fund /Subfund</i>	<i>01A001</i>



		2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>NOACA</b>					
<b>MI512103</b>	<b>NOACA</b>	<i>Division /Section</i>	<i>NO</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Operating	174,259	174,259	0.0%	174,259
<b>Total NOACA</b>		<b>174,259</b>	<b>174,259</b>	<b>0.0%</b>	<b>174,259</b>
<b>Total NOACA</b>		<b>174,259</b>	<b>174,259</b>	<b>0.0%</b>	<b>174,259</b>
<b>Ohio State University Extension</b>					
<b>AE511105</b>	<b>Ohio State University Extension</b>	<i>Division /Section</i>	<i>OS</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Contracts & Prof. Services	0	247,000		247,000
<b>Total Ohio State University Extension</b>		<b>0</b>	<b>247,000</b>		<b>247,000</b>
<b>AE514570</b>	<b>Ohio Cooperative Extension HHS</b>	<i>Division /Section</i>	<i>OS</i>	<i>Fund /Subfund</i>	<i>29A391</i>
	Contracts & Prof. Services	247,000	0	-100.0%	0
<b>Total Ohio Cooperative Extension HHS</b>		<b>247,000</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>
<b>Total Ohio State University Extension</b>		<b>247,000</b>	<b>247,000</b>	<b>0.0%</b>	<b>247,000</b>
<b>Public Defender</b>					
<b>PD140053</b>	<b>Public Defender</b>	<i>Division /Section</i>	<i>PD</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	4,929,592	5,307,454	7.7%	5,307,454
	Personal Benefits	1,870,403	1,857,841	-0.7%	1,883,321
	Commodities	29,714	22,712	-23.6%	23,386
	Contracts & Prof. Services	323,462	167,194	-48.3%	173,331
	Controlled Services	1,346,939	1,565,920	16.3%	1,565,920
	Other Operating	89,422	81,855	-8.5%	83,492
<b>Total Public Defender</b>		<b>8,589,532</b>	<b>9,002,976</b>	<b>4.8%</b>	<b>9,036,904</b>
<b>PD141028</b>	<b>Public Defender-Cleveland Municipal</b>	<i>Division /Section</i>	<i>PD</i>	<i>Fund /Subfund</i>	<i>20A804</i>
	Personal Services	1,284,536	1,246,596	-3.0%	1,246,596
	Personal Benefits	416,704	384,857	-7.6%	390,625
	Commodities	1,004	992	-1.2%	1,012
	Contracts & Prof. Services	12,584	897	-92.9%	915
	Controlled Services	0	13,435		13,435
	Other Operating	5,970	4,709	-21.1%	4,803
<b>Total Public Defender-Cleveland Municipal</b>		<b>1,720,798</b>	<b>1,651,486</b>	<b>-4.0%</b>	<b>1,657,386</b>
<b>Total Public Defender</b>		<b>10,310,330</b>	<b>10,654,462</b>	<b>3.3%</b>	<b>10,694,290</b>
<b>Soldiers' and Sailors' Monument</b>					
<b>AE210005</b>	<b>Soldiers &amp; Sailors Monument</b>	<i>Division /Section</i>	<i>SS</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	94,998	105,689	11.3%	105,689
	Personal Benefits	35,784	45,718	27.8%	46,562
	Commodities	22,129	13,392	-39.5%	13,660
	Contracts & Prof. Services	3,288	3,354	2.0%	3,421
	Controlled Services	29,501	29,501	0.0%	29,501
	Other Operating	3,779	3,855	2.0%	3,932
<b>Total Soldiers &amp; Sailors Monument</b>		<b>189,479</b>	<b>201,509</b>	<b>6.3%</b>	<b>202,765</b>
<b>Total Soldiers' and Sailors' Monument</b>		<b>189,479</b>	<b>201,509</b>	<b>6.3%</b>	<b>202,765</b>

	2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Solid Waste Management District</b>				
<b>SM522466 Solid Waste Mgmt Distrct</b>	<i>Division /Section</i>	<i>SM01</i>	<i>Fund /Subfund</i>	<i>20A625</i>
Personal Services	335,302	348,348	3.9%	348,348
Personal Benefits	128,181	133,800	4.4%	136,075
Commodities	18,367	18,367	0.0%	18,734
Contracts & Prof. Services	219,620	299,620	36.4%	274,012
Controlled Services	75,333	75,333	0.0%	75,333
Other Operating	340,685	368,985	8.3%	375,525
Capital Outlays	0	30,000		0
<b>Total Solid Waste Mgmt Distrct</b>	<b>1,117,488</b>	<b>1,274,453</b>	<b>14.0%</b>	<b>1,228,027</b>
<b>SM522516 District Boards Of Health</b>	<i>Division /Section</i>	<i>SM02</i>	<i>Fund /Subfund</i>	<i>20A625</i>
Contracts & Prof. Services	255,000	255,000	0.0%	260,100
<b>Total District Boards Of Health</b>	<b>255,000</b>	<b>255,000</b>	<b>0.0%</b>	<b>260,100</b>
<b>SM522599 Solid Waste Municipal Grants</b>	<i>Division /Section</i>	<i>SM03</i>	<i>Fund /Subfund</i>	<i>20A817</i>
Contracts & Prof. Services	200,000	200,000	0.0%	204,000
<b>Total Solid Waste Municipal Grants</b>	<b>200,000</b>	<b>200,000</b>	<b>0.0%</b>	<b>204,000</b>
<b>SM522581 Solid Waste Plan Update 2012</b>	<i>Division /Section</i>	<i>SM04</i>	<i>Fund /Subfund</i>	<i>20A816</i>
Contracts & Prof. Services	58,129	58,129	0.0%	59,292
Other Operating	25,686	25,686	0.0%	26,200
<b>Total Solid Waste Plan Update 2012</b>	<b>83,815</b>	<b>83,815</b>	<b>0.0%</b>	<b>85,492</b>
<b>SM522573 Solid Waste Convenience Center</b>	<i>Division /Section</i>	<i>SM05</i>	<i>Fund /Subfund</i>	<i>20A815</i>
Commodities	7,935	7,935	0.0%	8,094
Contracts & Prof. Services	696,651	696,651	0.0%	710,584
Other Operating	5,892	5,892	0.0%	6,010
<b>Total Solid Waste Convenience Center</b>	<b>710,478</b>	<b>710,478</b>	<b>0.0%</b>	<b>724,688</b>
<b>Total Solid Waste Management District</b>	<b>2,366,781</b>	<b>2,523,746</b>	<b>6.6%</b>	<b>2,502,307</b>
<b>Soil &amp; Water Conservation</b>				
<b>SW500058 Soil &amp; Water Conservation</b>	<i>Division /Section</i>	<i>SW00</i>	<i>Fund /Subfund</i>	<i>20N306</i>
Personal Services	433,573	431,644	-0.4%	431,644
Personal Benefits	189,665	189,203	-0.2%	192,735
Commodities	2,556	2,607	2.0%	2,607
Contracts & Prof. Services	52,269	47,734	-8.7%	47,734
Controlled Services	7,172	7,172	0.0%	7,172
Other Operating	27,687	28,241	2.0%	28,241
Other Financing Uses	0	0		0
Capital Outlays	11,071	0	-100.0%	0
<b>Total Soil &amp; Water Conservation</b>	<b>723,993</b>	<b>706,601</b>	<b>-2.4%</b>	<b>710,133</b>
<b>Total Soil &amp; Water Conservation</b>	<b>723,993</b>	<b>706,601</b>	<b>-2.4%</b>	<b>710,133</b>
<b>Veterans Service Commission</b>				
<b>VS490052 Veterans Service Commission</b>	<i>Division /Section</i>	<i>VS</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	1,771,949	1,823,984	2.9%	1,823,984
Personal Benefits	661,287	638,394	-3.5%	647,426
Commodities	34,962	33,000	-5.6%	33,660
Contracts & Prof. Services	423,971	466,456	10.0%	475,785
Controlled Services	201,152	341,930	70.0%	341,930



					2013 OBM 3rd Quarter Projection	2014 Recommended Budget	% Chg From 2013	2015 Recommended Budget
<b>Veterans Service Commission</b>								
VS490052	Veterans Service Commission	<i>Division /Section</i>	<i>VS</i>	<i>Fund /Subfund</i>	<i>01A001</i>			
	Client Services	3,193,580		3,251,069		1.8%	3,251,069	
	Other Operating	319,730		350,572		9.6%	357,583	
	Capital Outlays	0		26,000			26,000	
<b>Total Veterans Service Commission</b>		<b>6,606,631</b>		<b>6,931,405</b>		<b>4.9%</b>	<b>6,957,437</b>	
<b>Total Veterans Service Commission</b>		<b>6,606,631</b>		<b>6,931,405</b>		<b>4.9%</b>	<b>6,957,437</b>	

## **Appendix C**

### **Revenue by Subfund**



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
 Revenue By Subfund

SUBFUNDS	2012		2013		2014		2015		2016	
	Actual	Current Projection	% Chg PY1 - CY	Recommended Budget	% Chg CY - BY	Recommended Budget	% Chg BY- FY1	Budget Estimate	% Chg FY1- FY2	
<b>01A001 General Fund Operating</b>										
Property Taxes	14,818,423	13,909,411	-6.1%	13,875,536	-0.2%	9,646,536	-30.5%	9,791,234	1.5%	
Licenses And Permits	55,260	63,021	14.0%	63,021	0.0%	63,021	0.0%	63,021	0.0%	
Fines And Forfeitures	9,320,384	9,890,426	6.1%	10,241,826	3.6%	10,345,254	1.0%	10,345,254	0.0%	
Charges For Services	53,155,003	59,787,073	12.5%	63,733,252	6.6%	63,680,820	-0.1%	66,857,312	5.0%	
Other Intergovernmental	36,438,332	29,292,704	-19.6%	29,395,498	0.4%	29,648,525	0.9%	29,905,348	0.9%	
Miscellaneous	5,339,786	6,669,139	24.9%	5,884,493	-11.8%	5,884,493	0.0%	5,709,493	-3.0%	
Other Tax	3,234,851	4,026,096	24.5%	4,788,292	18.9%	5,070,152	5.9%	5,171,152	2.0%	
Sales & Use Tax	226,787,081	235,932,801	4.0%	242,538,178	2.8%	247,995,287	2.3%	251,962,134	1.6%	
Investment Earnings	6,637,983	3,349,841	-49.5%	3,550,087	6.0%	4,700,087	32.4%	5,210,087	10.9%	
<b>TOTAL REVENUE</b>	<b>\$355,787,103</b>	<b>\$362,920,512</b>	<b>2.0%</b>	<b>\$374,070,182</b>	<b>3.1%</b>	<b>\$377,034,174</b>	<b>0.8%</b>	<b>\$385,015,034</b>	<b>2.1%</b>	
<b>29A390 Health &amp; Human Services Levy 2.9</b>										
Property Taxes	69,504,424	66,559,639	-4.2%	66,293,216	-0.4%	66,293,216	0.0%	66,293,216	0.0%	
Other Intergovernmental	12,053,169	9,557,739	-20.7%	9,615,539	0.6%	9,615,539	0.0%	9,615,539	0.0%	
Miscellaneous	15	0	-100.0%	0	0.0%	0	0.0%	0	0.0%	
Other Tax	15,810	15,000	-5.1%	15,000	0.0%	15,000	0.0%	15,000	0.0%	
<b>TOTAL REVENUE</b>	<b>\$81,573,418</b>	<b>\$76,132,378</b>	<b>-6.7%</b>	<b>\$75,923,755</b>	<b>-0.3%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	
<b>29A391 Health and Human Services Levy 4.8 Mill</b>										
Property Taxes	118,547,349	111,352,320	-6.1%	111,219,819	-0.1%	110,837,970	-0.3%	110,837,970	0.0%	
Other Intergovernmental	20,174,678	16,154,125	-19.9%	16,154,125	0.0%	16,154,125	0.0%	16,154,125	0.0%	
Miscellaneous	125	859,170	687291.0%	0	-100.0%	0	0.0%	0	0.0%	
Other Tax	26,521	26,000	-2.0%	26,000	0.0%	26,000	0.0%	26,000	0.0%	
<b>TOTAL REVENUE</b>	<b>\$138,748,673</b>	<b>\$128,391,615</b>	<b>-7.5%</b>	<b>\$127,399,944</b>	<b>-0.8%</b>	<b>\$127,018,095</b>	<b>-0.3%</b>	<b>\$127,018,095</b>	<b>0.0%</b>	
<b>20A378 Inspector General Vendor Fees</b>										
Charges For Services	5,700	19,920	249.5%	19,920	0.0%	19,920	0.0%	19,920	0.0%	
<b>TOTAL REVENUE</b>	<b>\$5,700</b>	<b>\$19,920</b>	<b>249.5%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	
<b>20A058 Common Pleas Special Project II</b>										
Miscellaneous	576,710	1,048,695	81.8%	1,051,814	0.3%	1,051,814	0.0%	1,051,814	0.0%	
<b>TOTAL REVENUE</b>	<b>\$576,710</b>	<b>\$1,048,695</b>	<b>81.8%</b>	<b>\$1,051,814</b>	<b>0.3%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Revenue By Subfund**

SUBFUNDS	2012 Actual	2013 Current Projection	% Chg PY1 - CY	2014		% Chg CY - BY	2015		% Chg BY- FY1	2016		% Chg FY1- FY2
				Recommended Budget	% Chg CY - BY		Recommended Budget	% Chg BY- FY1		Estimated Budget	% Chg FY1- FY2	
<b>20A059 Veterans Services Fund</b>												
Other Financing Sources	0	758,306		0	-100.0%	0	0	0	0	0	0.0%	
<b>TOTAL REVENUE</b>	<b>\$0</b>	<b>\$758,306</b>		<b>\$0</b>	<b>-100.0%</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		
<b>20A064 Cuyahoga County Educational Asst. Program</b>												
Other Financing Sources	0	500,000		0	-100.0%	0	0	0	0	0	0.0%	
<b>TOTAL REVENUE</b>	<b>\$0</b>	<b>\$500,000</b>		<b>\$0</b>	<b>-100.0%</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		
<b>20A076 Cuy Co Reg Forensic Science Lab SR</b>												
Other Intergovernmental	61,750	26,500	-57.1%	325,000	1126.4%	625,000	625,000	625,000	92.3%	625,000	0.0%	
Other Financing Sources	2,402,887	2,953,402	22.9%	2,995,693	1.4%	2,715,636	2,715,636	2,736,084	-9.3%	2,736,084	0.8%	
<b>TOTAL REVENUE</b>	<b>\$2,464,637</b>	<b>\$2,979,902</b>	<b>20.9%</b>	<b>\$3,320,693</b>	<b>11.4%</b>	<b>\$3,340,636</b>	<b>\$3,340,636</b>	<b>\$3,361,084</b>	<b>0.6%</b>	<b>\$3,361,084</b>	<b>0.6%</b>	
<b>20A099 TASC Medicaid Funds (CO)</b>												
Miscellaneous	158,798	104,538	-34.2%	101,009	-3.4%	101,009	101,009	101,009	0.0%	101,009	0.0%	
<b>TOTAL REVENUE</b>	<b>\$158,798</b>	<b>\$104,538</b>	<b>-34.2%</b>	<b>\$101,009</b>	<b>-3.4%</b>	<b>\$101,009</b>	<b>\$101,009</b>	<b>\$101,009</b>	<b>0.0%</b>	<b>\$101,009</b>	<b>0.0%</b>	
<b>20A192 Treatment Alternatives Street Crime</b>												
Miscellaneous	3,225	3,225	0.0%	3,225	0.0%	3,225	3,225	3,225	0.0%	3,225	0.0%	
Other Financing Sources	350,000	948,859	171.1%	618,731	-34.8%	620,828	620,828	622,979	0.3%	622,979	0.3%	
<b>TOTAL REVENUE</b>	<b>\$353,225</b>	<b>\$952,084</b>	<b>169.5%</b>	<b>\$621,956</b>	<b>-34.7%</b>	<b>\$624,053</b>	<b>\$624,053</b>	<b>\$626,204</b>	<b>0.3%</b>	<b>\$626,204</b>	<b>0.3%</b>	
<b>20A195 Self Insurance - Regionalization</b>												
Charges For Services	2,170,366	14,255,388	556.8%	13,541,282	-5.0%	13,947,519	13,947,519	14,365,944	3.0%	14,365,944	3.0%	
<b>TOTAL REVENUE</b>	<b>\$2,170,366</b>	<b>\$14,255,388</b>	<b>556.8%</b>	<b>\$13,541,282</b>	<b>-5.0%</b>	<b>\$13,947,519</b>	<b>\$13,947,519</b>	<b>\$14,365,944</b>	<b>3.0%</b>	<b>\$14,365,944</b>	<b>3.0%</b>	
<b>20A264 County Law Library Resource Board</b>												
Fines And Forfeitures	566,782	608,954	7.4%	608,954	-0.0%	608,954	608,954	608,954	0.0%	608,954	0.0%	
Other Intergovernmental	0	1,200		1,200	0.0%	1,200	1,200	1,200	0.0%	1,200	0.0%	
Miscellaneous	0	1,250		1,250	0.0%	2,500	2,500	2,500	100.0%	2,500	0.0%	
<b>TOTAL REVENUE</b>	<b>\$566,782</b>	<b>\$611,404</b>	<b>7.9%</b>	<b>\$611,404</b>	<b>-0.0%</b>	<b>\$612,654</b>	<b>\$612,654</b>	<b>\$612,654</b>	<b>0.2%</b>	<b>\$612,654</b>	<b>0.0%</b>	



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Revenue By Subfund**

SUBFUNDS	2012		2013		2014		2015		2016	
	Actual	Current Projection	% Chg PY1 - CY	Recommended Budget	% Chg CY - BY	Recommended Budget	% Chg BY- FY1	Budget Estimate	% Chg FY1- FY2	
<b>20A301 Real Estate Assessment</b>										
Property Taxes	13,984,331	13,740,492	-1.7%	13,740,493	0.0%	13,740,493	0.0%	13,740,493	0.0%	13,740,493
Charges For Services	51	0	-100.0%	0		0		0		0
Other Intergovernmental	1,454,398	594,971	-59.1%	344,971	-42.0%	344,971	0.0%	344,971	0.0%	344,971
Miscellaneous	45,448	0	-100.0%	0		0		0		0
<b>TOTAL REVENUE</b>	<b>\$15,484,228</b>	<b>\$14,335,463</b>	<b>-7.4%</b>	<b>\$14,085,464</b>	<b>-1.7%</b>	<b>\$14,085,464</b>	<b>0.0%</b>	<b>\$14,085,464</b>	<b>0.0%</b>	<b>\$14,085,464</b>
<b>20A302 Dog &amp; Kennel</b>										
Licenses And Permits	1,336,154	1,499,251	12.2%	1,499,251	0.0%	1,499,251	0.0%	1,499,251	0.0%	1,499,251
Fines And Forfeitures	909	0	-100.0%	0		0		0		0
Charges For Services	93,547	149,430	59.7%	149,430	0.0%	149,430	0.0%	149,430	0.0%	149,430
Miscellaneous	636	636	0.0%	636	0.0%	636	0.0%	636	0.0%	636
<b>TOTAL REVENUE</b>	<b>\$1,431,246</b>	<b>\$1,649,317</b>	<b>15.2%</b>	<b>\$1,649,317</b>	<b>0.0%</b>	<b>\$1,649,317</b>	<b>0.0%</b>	<b>\$1,649,317</b>	<b>0.0%</b>	<b>\$1,649,317</b>
<b>20A303 Children Services Fund</b>										
Other Intergovernmental	27,479,040	24,875,834	-9.5%	23,375,834	-6.0%	23,375,834	0.0%	23,375,834	0.0%	23,375,834
Miscellaneous	157,608	207,004	31.3%	207,004	0.0%	207,004	0.0%	207,004	0.0%	207,004
Other Financing Sources	41,288,986	39,901,601	-3.4%	41,243,955	3.4%	36,811,977	-10.7%	39,536,388	7.4%	39,536,388
<b>TOTAL REVENUE</b>	<b>\$68,925,633</b>	<b>\$64,984,439</b>	<b>-5.7%</b>	<b>\$64,826,793</b>	<b>-0.2%</b>	<b>\$60,394,815</b>	<b>-6.8%</b>	<b>\$63,119,226</b>	<b>4.5%</b>	
<b>20A307 County Planning Commission</b>										
Charges For Services	115,233	110,000	-4.5%	265,823	141.7%	265,823	0.0%	265,823	0.0%	265,823
Other Intergovernmental	29,938	49,158	64.2%	42,500	-13.5%	42,500	0.0%	42,500	0.0%	42,500
Miscellaneous	157	0	-100.0%	0		0		0		0
Other Financing Sources	1,248,866	1,230,208	-1.5%	1,215,513	-1.2%	1,194,330	-1.7%	1,203,379	0.8%	1,203,379
<b>TOTAL REVENUE</b>	<b>\$1,394,194</b>	<b>\$1,389,366</b>	<b>-0.3%</b>	<b>\$1,523,836</b>	<b>9.7%</b>	<b>\$1,502,653</b>	<b>-1.4%</b>	<b>\$1,511,702</b>	<b>0.6%</b>	
<b>20A312 Coroner's Lab</b>										
Charges For Services	663,978	662,306	-0.3%	642,342	-3.0%	642,342	0.0%	642,342	0.0%	642,342
Miscellaneous	368	107,111	29031.6%	0	-100.0%	0		0		0
<b>TOTAL REVENUE</b>	<b>\$664,345</b>	<b>\$769,417</b>	<b>15.8%</b>	<b>\$642,342</b>	<b>-16.5%</b>	<b>\$642,342</b>	<b>0.0%</b>	<b>\$642,342</b>	<b>0.0%</b>	<b>\$642,342</b>
<b>20A319 Juv Court Indigent Drivers Alcohol Treat</b>										



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Revenue By Subfund**

SUBFUNDS	2012 Actual	2013 Current Projection	2014		2015		2016		
			% Chg PY1 - CY	Recommended Budget	% Chg CY - BY	Recommended Budget	% Chg BY- FY1	Budget Estimate	% Chg FY1- FY2
<b>01A001 General Fund Operating</b>									
Property Taxes	14,818,423	13,909,411	-6.1%	13,875,536	-0.2%	9,646,536	-30.5%	9,791,234	1.5%
Licenses And Permits	55,260	63,021	14.0%	63,021	0.0%	63,021	0.0%	63,021	0.0%
Fines And Forfeitures	9,320,384	9,890,426	6.1%	10,241,826	3.6%	10,345,254	1.0%	10,345,254	0.0%
Charges For Services	53,155,003	59,787,073	12.5%	63,733,252	6.6%	63,680,820	-0.1%	66,857,312	5.0%
Other Intergovernmental	36,438,332	29,292,704	-19.6%	29,395,498	0.4%	29,648,525	0.9%	29,905,348	0.9%
Miscellaneous	5,339,786	6,669,139	24.9%	5,884,493	-11.8%	5,884,493	0.0%	5,709,493	-3.0%
Other Tax	3,234,851	4,026,096	24.5%	4,788,292	18.9%	5,070,152	5.9%	5,171,152	2.0%
Sales & Use Tax	226,787,081	235,932,801	4.0%	242,538,178	2.8%	247,995,287	2.3%	251,962,134	1.6%
Investment Earnings	6,637,983	3,349,841	-49.5%	3,550,087	6.0%	4,700,087	32.4%	5,210,087	10.9%
<b>TOTAL REVENUE</b>	<b>\$355,787,103</b>	<b>\$362,920,512</b>	<b>2.0%</b>	<b>\$374,070,182</b>	<b>3.1%</b>	<b>\$377,034,174</b>	<b>0.8%</b>	<b>\$385,015,034</b>	<b>2.1%</b>
<b>29A390 Health &amp; Human Services Levy 2.9</b>									
Property Taxes	69,504,424	66,559,639	-4.2%	66,293,216	-0.4%	66,293,216	0.0%	66,293,216	0.0%
Other Intergovernmental	12,053,169	9,557,739	-20.7%	9,615,539	0.6%	9,615,539	0.0%	9,615,539	0.0%
Miscellaneous	15	0	-100.0%	0	0	0	0	0	0.0%
Other Tax	15,810	15,000	-5.1%	15,000	0.0%	15,000	0.0%	15,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$81,573,418</b>	<b>\$76,132,378</b>	<b>-6.7%</b>	<b>\$75,923,755</b>	<b>-0.3%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>\$75,923,755</b>	<b>0.0%</b>
<b>29A391 Health and Human Services Levy 4.8 Mill</b>									
Property Taxes	118,547,349	111,352,320	-6.1%	111,219,819	-0.1%	110,837,970	-0.3%	110,837,970	0.0%
Other Intergovernmental	20,174,678	16,154,125	-19.9%	16,154,125	0.0%	16,154,125	0.0%	16,154,125	0.0%
Miscellaneous	125	859,170	687291.0%	0	-100.0%	0	0	0	0.0%
Other Tax	26,521	26,000	-2.0%	26,000	0.0%	26,000	0.0%	26,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$138,748,673</b>	<b>\$128,391,615</b>	<b>-7.5%</b>	<b>\$127,399,944</b>	<b>-0.8%</b>	<b>\$127,018,095</b>	<b>-0.3%</b>	<b>\$127,018,095</b>	<b>0.0%</b>
<b>20A378 Inspector General Vendor Fees</b>									
Charges For Services	5,700	19,920	249.5%	19,920	0.0%	19,920	0.0%	19,920	0.0%
<b>TOTAL REVENUE</b>	<b>\$5,700</b>	<b>\$19,920</b>	<b>249.5%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>
<b>20A058 Common Pleas Special Project II</b>									
Miscellaneous	576,710	1,048,695	81.8%	1,051,814	0.3%	1,051,814	0.0%	1,051,814	0.0%
<b>TOTAL REVENUE</b>	<b>\$576,710</b>	<b>\$1,048,695</b>	<b>81.8%</b>	<b>\$1,051,814</b>	<b>0.3%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>





**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Revenue By Subfund**

SUBFUNDS	2012 Actual	2013 Current Projection	2014		2015		2016			
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Licenses And Permits	55,260	63,021	14.0%	63,021	63,021	0.0%	63,021	63,021	0.0%	0.0%
Fines And Forfeitures	9,320,384	9,890,426	6.1%	10,241,826	10,345,254	3.6%	10,345,254	10,345,254	1.0%	0.0%
Charges For Services	53,155,003	59,787,073	12.5%	63,733,252	63,680,820	6.6%	63,680,820	66,857,312	-0.1%	5.0%
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<b>TOTAL REVENUE</b>	<b>\$355,787,103</b>	<b>\$362,920,512</b>	<b>2.0%</b>	<b>\$374,070,182</b>	<b>\$377,034,174</b>	<b>3.1%</b>	<b>\$377,034,174</b>	<b>\$385,015,034</b>	<b>0.8%</b>	<b>2.1%</b>
<b>29A390 Health &amp; Human Services Levy 2.9</b>										
Property Taxes	69,504,424	66,559,639	-4.2%	66,293,216	66,293,216	-0.4%	66,293,216	66,293,216	0.0%	0.0%
Other Intergovernmental	12,053,169	9,557,739	-20.7%	9,615,539	9,615,539	0.6%	9,615,539	9,615,539	0.0%	0.0%
Miscellaneous	15	0	-100.0%	0	0	0.0%	0	0	0.0%	0.0%
Other Tax	15,810	15,000	-5.1%	15,000	15,000	0.0%	15,000	15,000	0.0%	0.0%
<b>TOTAL REVENUE</b>	<b>\$81,573,418</b>	<b>\$76,132,378</b>	<b>-6.7%</b>	<b>\$75,923,755</b>	<b>\$75,923,755</b>	<b>-0.3%</b>	<b>\$75,923,755</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>0.0%</b>
<b>29A391 Health and Human Services Levy 4.8 Mill</b>										
Property Taxes	118,547,349	111,352,320	-6.1%	111,219,819	110,837,970	-0.1%	110,837,970	110,837,970	-0.3%	0.0%
Other Intergovernmental	20,174,678	16,154,125	-19.9%	16,154,125	16,154,125	0.0%	16,154,125	16,154,125	0.0%	0.0%
Miscellaneous	125	859,170	687291.0%	0	0	-100.0%	0	0	0.0%	0.0%
Other Tax	26,521	26,000	-2.0%	26,000	26,000	0.0%	26,000	26,000	0.0%	0.0%
<b>TOTAL REVENUE</b>	<b>\$138,748,673</b>	<b>\$128,391,615</b>	<b>-7.5%</b>	<b>\$127,399,944</b>	<b>\$127,018,095</b>	<b>-0.8%</b>	<b>\$127,018,095</b>	<b>\$127,018,095</b>	<b>-0.3%</b>	<b>0.0%</b>
<b>20A378 Inspector General Vendor Fees</b>										
Charges For Services	5,700	19,920	249.5%	19,920	19,920	0.0%	19,920	19,920	0.0%	0.0%
<b>TOTAL REVENUE</b>	<b>\$5,700</b>	<b>\$19,920</b>	<b>249.5%</b>	<b>\$19,920</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>0.0%</b>
<b>20A058 Common Pleas Special Project II</b>										
Miscellaneous	576,710	1,048,695	81.8%	1,051,814	1,051,814	0.3%	1,051,814	1,051,814	0.0%	0.0%
<b>TOTAL REVENUE</b>	<b>\$576,710</b>	<b>\$1,048,695</b>	<b>81.8%</b>	<b>\$1,051,814</b>	<b>\$1,051,814</b>	<b>0.3%</b>	<b>\$1,051,814</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>0.0%</b>



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Revenue By Subfund**

SUBFUNDS	2012 Actual	2013 Current Projection	2014		2015		2016		
			% Chg PY1 - CY	Recommended Budget	% Chg CY - BY	Recommended Budget	% Chg BY- FY1	Budget Estimate	% Chg FY1- FY2
<b>01A001 General Fund Operating</b>									
Property Taxes	14,818,423	13,909,411	-6.1%	13,875,536	-0.2%	9,646,536	-30.5%	9,791,234	1.5%
Licenses And Permits	55,260	63,021	14.0%	63,021	0.0%	63,021	0.0%	63,021	0.0%
Fines And Forfeitures	9,320,384	9,890,426	6.1%	10,241,826	3.6%	10,345,254	1.0%	10,345,254	0.0%
Charges For Services	53,155,003	59,787,073	12.5%	63,733,252	6.6%	63,680,820	-0.1%	66,857,312	5.0%
Other Intergovernmental	36,438,332	29,292,704	-19.6%	29,395,498	0.4%	29,648,525	0.9%	29,905,348	0.9%
Miscellaneous	5,339,786	6,669,139	24.9%	5,884,493	-11.8%	5,884,493	0.0%	5,709,493	-3.0%
Other Tax	3,234,851	4,026,096	24.5%	4,788,292	18.9%	5,070,152	5.9%	5,171,152	2.0%
Sales & Use Tax	226,787,081	235,932,801	4.0%	242,538,178	2.8%	247,995,287	2.3%	251,962,134	1.6%
Investment Earnings	6,637,983	3,349,841	-49.5%	3,550,087	6.0%	4,700,087	32.4%	5,210,087	10.9%
<b>TOTAL REVENUE</b>	<b>\$355,787,103</b>	<b>\$362,920,512</b>	<b>2.0%</b>	<b>\$374,070,182</b>	<b>3.1%</b>	<b>\$377,034,174</b>	<b>0.8%</b>	<b>\$385,015,034</b>	<b>2.1%</b>
<b>29A390 Health &amp; Human Services Levy 2.9</b>									
Property Taxes	69,504,424	66,559,639	-4.2%	66,293,216	-0.4%	66,293,216	0.0%	66,293,216	0.0%
Other Intergovernmental	12,053,169	9,557,739	-20.7%	9,615,539	0.6%	9,615,539	0.0%	9,615,539	0.0%
Miscellaneous	15	0	-100.0%	0	0.0%	0	0.0%	0	0.0%
Other Tax	15,810	15,000	-5.1%	15,000	0.0%	15,000	0.0%	15,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$81,573,418</b>	<b>\$76,132,378</b>	<b>-6.7%</b>	<b>\$75,923,755</b>	<b>-0.3%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>\$75,923,755</b>	<b>0.0%</b>
<b>29A391 Health and Human Services Levy 4.8 Mill</b>									
Property Taxes	118,547,349	111,352,320	-6.1%	111,219,819	-0.1%	110,837,970	-0.3%	110,837,970	0.0%
Other Intergovernmental	20,174,678	16,154,125	-19.9%	16,154,125	0.0%	16,154,125	0.0%	16,154,125	0.0%
Miscellaneous	125	859,170	687291.0%	0	-100.0%	0	0.0%	0	0.0%
Other Tax	26,521	26,000	-2.0%	26,000	0.0%	26,000	0.0%	26,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$138,748,673</b>	<b>\$128,391,615</b>	<b>-7.5%</b>	<b>\$127,399,944</b>	<b>-0.8%</b>	<b>\$127,018,095</b>	<b>-0.3%</b>	<b>\$127,018,095</b>	<b>0.0%</b>
<b>20A378 Inspector General Vendor Fees</b>									
Charges For Services	5,700	19,920	249.5%	19,920	0.0%	19,920	0.0%	19,920	0.0%
<b>TOTAL REVENUE</b>	<b>\$5,700</b>	<b>\$19,920</b>	<b>249.5%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>
<b>20A058 Common Pleas Special Project II</b>									
Miscellaneous	576,710	1,048,695	81.8%	1,051,814	0.3%	1,051,814	0.0%	1,051,814	0.0%
<b>TOTAL REVENUE</b>	<b>\$576,710</b>	<b>\$1,048,695</b>	<b>81.8%</b>	<b>\$1,051,814</b>	<b>0.3%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Revenue By Subfund**

SUBFUNDS	2012 Actual	2013 Current Projection	% Chg PY1 - CY	2014		% Chg CY - BY	2015		% Chg BY- FY1	2016		% Chg FY1- FY2
				Recommended Budget	% Chg CY - BY		Recommended Budget	% Chg BY- FY1		Estimate Budget	% Chg BY- FY1	
<b>01A001 General Fund Operating</b>												
Property Taxes	14,818,423	13,909,411	-6.1%	13,875,536	-0.2%	9,646,536	-30.5%	9,791,234	1.5%	9,791,234	0.0%	1.5%
Licenses And Permits	55,260	63,021	14.0%	63,021	0.0%	63,021	0.0%	63,021	0.0%	63,021	0.0%	0.0%
Fines And Forfeitures	9,320,384	9,890,426	6.1%	10,241,826	3.6%	10,345,254	1.0%	10,345,254	0.0%	10,345,254	0.0%	0.0%
Charges For Services	53,155,003	59,787,073	12.5%	63,733,252	6.6%	63,680,820	-0.1%	66,857,312	5.0%	66,857,312	0.0%	5.0%
Other Intergovernmental	36,438,332	29,292,704	-19.6%	29,395,498	0.4%	29,648,525	0.9%	29,905,348	0.9%	29,905,348	0.0%	0.9%
Miscellaneous	5,339,786	6,669,139	24.9%	5,884,493	-11.8%	5,884,493	0.0%	5,709,493	-3.0%	5,709,493	0.0%	-3.0%
Other Tax	3,234,851	4,026,096	24.5%	4,788,292	18.9%	5,070,152	5.9%	5,171,152	2.0%	5,171,152	0.0%	2.0%
Sales & Use Tax	226,787,081	235,932,801	4.0%	242,538,178	2.8%	247,995,287	2.3%	251,962,134	1.6%	251,962,134	0.0%	1.6%
Investment Earnings	6,637,983	3,349,841	-49.5%	3,550,087	6.0%	4,700,087	32.4%	5,210,087	10.9%	5,210,087	0.0%	10.9%
<b>TOTAL REVENUE</b>	<b>\$355,787,103</b>	<b>\$362,920,512</b>	<b>2.0%</b>	<b>\$374,070,182</b>	<b>3.1%</b>	<b>\$377,034,174</b>	<b>0.8%</b>	<b>\$385,015,034</b>	<b>2.1%</b>	<b>\$385,015,034</b>	<b>0.0%</b>	<b>2.1%</b>
<b>29A390 Health &amp; Human Services Levy 2.9</b>												
Property Taxes	69,504,424	66,559,639	-4.2%	66,293,216	-0.4%	66,293,216	0.0%	66,293,216	0.0%	66,293,216	0.0%	0.0%
Other Intergovernmental	12,053,169	9,557,739	-20.7%	9,615,539	0.6%	9,615,539	0.0%	9,615,539	0.0%	9,615,539	0.0%	0.0%
Miscellaneous	15	0	-100.0%	0	0	0	0	0	0.0%	0	0.0%	0.0%
Other Tax	15,810	15,000	-5.1%	15,000	0.0%	15,000	0.0%	15,000	0.0%	15,000	0.0%	0.0%
<b>TOTAL REVENUE</b>	<b>\$81,573,418</b>	<b>\$76,132,378</b>	<b>-6.7%</b>	<b>\$75,923,755</b>	<b>-0.3%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>0.0%</b>
<b>29A391 Health and Human Services Levy 4.8 Mill</b>												
Property Taxes	118,547,349	111,352,320	-6.1%	111,219,819	-0.1%	110,837,970	-0.3%	110,837,970	0.0%	110,837,970	0.0%	0.0%
Other Intergovernmental	20,174,678	16,154,125	-19.9%	16,154,125	0.0%	16,154,125	0.0%	16,154,125	0.0%	16,154,125	0.0%	0.0%
Miscellaneous	125	859,170	687291.0%	0	-100.0%	0	0	0	0.0%	0	0.0%	0.0%
Other Tax	26,521	26,000	-2.0%	26,000	0.0%	26,000	0.0%	26,000	0.0%	26,000	0.0%	0.0%
<b>TOTAL REVENUE</b>	<b>\$138,748,673</b>	<b>\$128,391,615</b>	<b>-7.5%</b>	<b>\$127,399,944</b>	<b>-0.8%</b>	<b>\$127,018,095</b>	<b>-0.3%</b>	<b>\$127,018,095</b>	<b>0.0%</b>	<b>\$127,018,095</b>	<b>0.0%</b>	<b>0.0%</b>
<b>20A378 Inspector General Vendor Fees</b>												
Charges For Services	5,700	19,920	249.5%	19,920	0.0%	19,920	0.0%	19,920	0.0%	19,920	0.0%	0.0%
<b>TOTAL REVENUE</b>	<b>\$5,700</b>	<b>\$19,920</b>	<b>249.5%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>0.0%</b>
<b>20A058 Common Pleas Special Project II</b>												
Miscellaneous	576,710	1,048,695	81.8%	1,051,814	0.3%	1,051,814	0.0%	1,051,814	0.0%	1,051,814	0.0%	0.0%
<b>TOTAL REVENUE</b>	<b>\$576,710</b>	<b>\$1,048,695</b>	<b>81.8%</b>	<b>\$1,051,814</b>	<b>0.3%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>0.0%</b>



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Revenue By Subfund**

SUBFUNDS	2012 Actual	2013 Current Projection	2014		2015		2016		
			% Chg PY1 - CY	Recommended Budget	% Chg CY - BY	Recommended Budget	% Chg BY- FY1	Budget Estimate	% Chg FY1- FY2
<b>01A001 General Fund Operating</b>									
Property Taxes	14,818,423	13,909,411	-6.1%	13,875,536	-0.2%	9,646,536	-30.5%	9,791,234	1.5%
Licenses And Permits	55,260	63,021	14.0%	63,021	0.0%	63,021	0.0%	63,021	0.0%
Fines And Forfeitures	9,320,384	9,890,426	6.1%	10,241,826	3.6%	10,345,254	1.0%	10,345,254	0.0%
Charges For Services	53,155,003	59,787,073	12.5%	63,733,252	6.6%	63,680,820	-0.1%	66,857,312	5.0%
Other Intergovernmental	36,438,332	29,292,704	-19.6%	29,395,498	0.4%	29,648,525	0.9%	29,905,348	0.9%
Miscellaneous	5,339,786	6,669,139	24.9%	5,884,493	-11.8%	5,884,493	0.0%	5,709,493	-3.0%
Other Tax	3,234,851	4,026,096	24.5%	4,788,292	18.9%	5,070,152	5.9%	5,171,152	2.0%
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Investment Earnings	6,637,983	3,349,841	-49.5%	3,550,087	6.0%	4,700,087	32.4%	5,210,087	10.9%
<b>TOTAL REVENUE</b>	<b>\$355,787,103</b>	<b>\$362,920,512</b>	<b>2.0%</b>	<b>\$374,070,182</b>	<b>3.1%</b>	<b>\$377,034,174</b>	<b>0.8%</b>	<b>\$385,015,034</b>	<b>2.1%</b>
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Property Taxes	69,504,424	66,559,639	-4.2%	66,293,216	-0.4%	66,293,216	0.0%	66,293,216	0.0%
Other Intergovernmental	12,053,169	9,557,739	-20.7%	9,615,539	0.6%	9,615,539	0.0%	9,615,539	0.0%
Miscellaneous	15	0	-100.0%	0	0	0	0	0	0.0%
Other Tax	15,810	15,000	-5.1%	15,000	0.0%	15,000	0.0%	15,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$81,573,418</b>	<b>\$76,132,378</b>	<b>-6.7%</b>	<b>\$75,923,755</b>	<b>-0.3%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>\$75,923,755</b>	<b>0.0%</b>
<b>29A391 Health and Human Services Levy 4.8 Mill</b>									
Property Taxes	118,547,349	111,352,320	-6.1%	111,219,819	-0.1%	110,837,970	-0.3%	110,837,970	0.0%
Other Intergovernmental	20,174,678	16,154,125	-19.9%	16,154,125	0.0%	16,154,125	0.0%	16,154,125	0.0%
Miscellaneous	125	859,170	687291.0%	0	-100.0%	0	0	0	0.0%
Other Tax	26,521	26,000	-2.0%	26,000	0.0%	26,000	0.0%	26,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$138,748,673</b>	<b>\$128,391,615</b>	<b>-7.5%</b>	<b>\$127,399,944</b>	<b>-0.8%</b>	<b>\$127,018,095</b>	<b>-0.3%</b>	<b>\$127,018,095</b>	<b>0.0%</b>
<b>20A378 Inspector General Vendor Fees</b>									
Charges For Services	5,700	19,920	249.5%	19,920	0.0%	19,920	0.0%	19,920	0.0%
<b>TOTAL REVENUE</b>	<b>\$5,700</b>	<b>\$19,920</b>	<b>249.5%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>
<b>20A058 Common Pleas Special Project II</b>									
Miscellaneous	576,710	1,048,695	81.8%	1,051,814	0.3%	1,051,814	0.0%	1,051,814	0.0%
<b>TOTAL REVENUE</b>	<b>\$576,710</b>	<b>\$1,048,695</b>	<b>81.8%</b>	<b>\$1,051,814</b>	<b>0.3%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Revenue By Subfund**

SUBFUNDS	2012 Actual	2013 Current Projection	2014		2015		2016		
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<b>01A001 General Fund Operating</b>									
Property Taxes	14,818,423	13,909,411	-6.1%	13,875,536	-0.2%	9,646,536	-30.5%	9,791,234	1.5%
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Other Intergovernmental	12,053,169	9,557,739	-20.7%	9,615,539	0.6%	9,615,539	0.0%	9,615,539	0.0%
Miscellaneous	15	0	-100.0%	0	0	0	0	0	0.0%
Other Tax	15,810	15,000	-5.1%	15,000	0.0%	15,000	0.0%	15,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$81,573,418</b>	<b>\$76,132,378</b>	<b>-6.7%</b>	<b>\$75,923,755</b>	<b>-0.3%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>\$75,923,755</b>	<b>0.0%</b>
<b>29A391 Health and Human Services Levy 4.8 Mill</b>									
Property Taxes	118,547,349	111,352,320	-6.1%	111,219,819	-0.1%	110,837,970	-0.3%	110,837,970	0.0%
Other Intergovernmental	20,174,678	16,154,125	-19.9%	16,154,125	0.0%	16,154,125	0.0%	16,154,125	0.0%
Miscellaneous	125	859,170	687291.0%	0	-100.0%	0	0	0	0.0%
Other Tax	26,521	26,000	-2.0%	26,000	0.0%	26,000	0.0%	26,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$138,748,673</b>	<b>\$128,391,615</b>	<b>-7.5%</b>	<b>\$127,399,944</b>	<b>-0.8%</b>	<b>\$127,018,095</b>	<b>-0.3%</b>	<b>\$127,018,095</b>	<b>0.0%</b>
<b>20A378 Inspector General Vendor Fees</b>									
Charges For Services	5,700	19,920	249.5%	19,920	0.0%	19,920	0.0%	19,920	0.0%
<b>TOTAL REVENUE</b>	<b>\$5,700</b>	<b>\$19,920</b>	<b>249.5%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>
<b>20A058 Common Pleas Special Project II</b>									
Miscellaneous	576,710	1,048,695	81.8%	1,051,814	0.3%	1,051,814	0.0%	1,051,814	0.0%
<b>TOTAL REVENUE</b>	<b>\$576,710</b>	<b>\$1,048,695</b>	<b>81.8%</b>	<b>\$1,051,814</b>	<b>0.3%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Revenue By Subfund**

SUBFUNDS	2012 Actual	2013		2014		2015		2016	
		Current Projection	% Chg PY1 - CY	Recommended Budget	% Chg CY - BY	Recommended Budget	% Chg BY- FY1	Budget Estimate	% Chg FY1- FY2
<b>01A001 General Fund Operating</b>									
Property Taxes	14,818,423	13,909,411	-6.1%	13,875,536	-0.2%	9,646,536	-30.5%	9,791,234	1.5%
Licenses And Permits	55,260	63,021	14.0%	63,021	0.0%	63,021	0.0%	63,021	0.0%
Fines And Forfeitures	9,320,384	9,890,426	6.1%	10,241,826	3.6%	10,345,254	1.0%	10,345,254	0.0%
Charges For Services	53,155,003	59,787,073	12.5%	63,733,252	6.6%	63,680,820	-0.1%	66,857,312	5.0%
Other Intergovernmental	36,438,332	29,292,704	-19.6%	29,395,498	0.4%	29,648,525	0.9%	29,905,348	0.9%
Miscellaneous	5,339,786	6,669,139	24.9%	5,884,493	-11.8%	5,884,493	0.0%	5,709,493	-3.0%
Other Tax	3,234,851	4,026,096	24.5%	4,788,292	18.9%	5,070,152	5.9%	5,171,152	2.0%
Sales & Use Tax	226,787,081	235,932,801	4.0%	242,538,178	2.8%	247,995,287	2.3%	251,962,134	1.6%
Investment Earnings	6,637,983	3,349,841	-49.5%	3,550,087	6.0%	4,700,087	32.4%	5,210,087	10.9%
<b>TOTAL REVENUE</b>	<b>\$355,787,103</b>	<b>\$362,920,512</b>	<b>2.0%</b>	<b>\$374,070,182</b>	<b>3.1%</b>	<b>\$377,034,174</b>	<b>0.8%</b>	<b>\$385,015,034</b>	<b>2.1%</b>
<b>29A390 Health &amp; Human Services Levy 2.9</b>									
Property Taxes	69,504,424	66,559,639	-4.2%	66,293,216	-0.4%	66,293,216	0.0%	66,293,216	0.0%
Other Intergovernmental	12,053,169	9,557,739	-20.7%	9,615,539	0.6%	9,615,539	0.0%	9,615,539	0.0%
Miscellaneous	15	0	-100.0%	0	0	0	0	0	0.0%
Other Tax	15,810	15,000	-5.1%	15,000	0.0%	15,000	0.0%	15,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$81,573,418</b>	<b>\$76,132,378</b>	<b>-6.7%</b>	<b>\$75,923,755</b>	<b>-0.3%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>\$75,923,755</b>	<b>0.0%</b>
<b>29A391 Health and Human Services Levy 4.8 Mill</b>									
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Other Intergovernmental	20,174,678	16,154,125	-19.9%	16,154,125	0.0%	16,154,125	0.0%	16,154,125	0.0%
Miscellaneous	125	859,170	687291.0%	0	-100.0%	0	0	0	0.0%
Other Tax	26,521	26,000	-2.0%	26,000	0.0%	26,000	0.0%	26,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$138,748,673</b>	<b>\$128,391,615</b>	<b>-7.5%</b>	<b>\$127,399,944</b>	<b>-0.8%</b>	<b>\$127,018,095</b>	<b>-0.3%</b>	<b>\$127,018,095</b>	<b>0.0%</b>
<b>20A378 Inspector General Vendor Fees</b>									
Charges For Services	5,700	19,920	249.5%	19,920	0.0%	19,920	0.0%	19,920	0.0%
<b>TOTAL REVENUE</b>	<b>\$5,700</b>	<b>\$19,920</b>	<b>249.5%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>
<b>20A058 Common Pleas Special Project II</b>									
Miscellaneous	576,710	1,048,695	81.8%	1,051,814	0.3%	1,051,814	0.0%	1,051,814	0.0%
<b>TOTAL REVENUE</b>	<b>\$576,710</b>	<b>\$1,048,695</b>	<b>81.8%</b>	<b>\$1,051,814</b>	<b>0.3%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Revenue By Subfund**

SUBFUNDS	2012 Actual	2013 Current Projection	2014		2015		2016		
			% Chg PY1 - CY	Recommended Budget	% Chg CY - BY	Recommended Budget	% Chg BY- FY1	Budget Estimate	% Chg FY1- FY2
<b>01A001 General Fund Operating</b>									
Property Taxes	14,818,423	13,909,411	-6.1%	13,875,536	-0.2%	9,646,536	-30.5%	9,791,234	1.5%
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Fines And Forfeitures	9,320,384	9,890,426	6.1%	10,241,826	3.6%	10,345,254	1.0%	10,345,254	0.0%
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Investment Earnings	6,637,983	3,349,841	-49.5%	3,550,087	6.0%	4,700,087	32.4%	5,210,087	10.9%
<b>TOTAL REVENUE</b>	<b>\$355,787,103</b>	<b>\$362,920,512</b>	<b>2.0%</b>	<b>\$374,070,182</b>	<b>3.1%</b>	<b>\$377,034,174</b>	<b>0.8%</b>	<b>\$385,015,034</b>	<b>2.1%</b>
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Property Taxes	69,504,424	66,559,639	-4.2%	66,293,216	-0.4%	66,293,216	0.0%	66,293,216	0.0%
Other Intergovernmental	12,053,169	9,557,739	-20.7%	9,615,539	0.6%	9,615,539	0.0%	9,615,539	0.0%
Miscellaneous	15	0	-100.0%	0	0	0	0	0	0.0%
Other Tax	15,810	15,000	-5.1%	15,000	0.0%	15,000	0.0%	15,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$81,573,418</b>	<b>\$76,132,378</b>	<b>-6.7%</b>	<b>\$75,923,755</b>	<b>-0.3%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>\$75,923,755</b>	<b>0.0%</b>
<b>29A391 Health and Human Services Levy 4.8 Mill</b>									
Property Taxes	118,547,349	111,352,320	-6.1%	111,219,819	-0.1%	110,837,970	-0.3%	110,837,970	0.0%
Other Intergovernmental	20,174,678	16,154,125	-19.9%	16,154,125	0.0%	16,154,125	0.0%	16,154,125	0.0%
Miscellaneous	125	859,170	687291.0%	0	-100.0%	0	0	0	0.0%
Other Tax	26,521	26,000	-2.0%	26,000	0.0%	26,000	0.0%	26,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$138,748,673</b>	<b>\$128,391,615</b>	<b>-7.5%</b>	<b>\$127,399,944</b>	<b>-0.8%</b>	<b>\$127,018,095</b>	<b>-0.3%</b>	<b>\$127,018,095</b>	<b>0.0%</b>
<b>20A378 Inspector General Vendor Fees</b>									
Charges For Services	5,700	19,920	249.5%	19,920	0.0%	19,920	0.0%	19,920	0.0%
<b>TOTAL REVENUE</b>	<b>\$5,700</b>	<b>\$19,920</b>	<b>249.5%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>
<b>20A058 Common Pleas Special Project II</b>									
Miscellaneous	576,710	1,048,695	81.8%	1,051,814	0.3%	1,051,814	0.0%	1,051,814	0.0%
<b>TOTAL REVENUE</b>	<b>\$576,710</b>	<b>\$1,048,695</b>	<b>81.8%</b>	<b>\$1,051,814</b>	<b>0.3%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Revenue By Subfund**

SUBFUNDS	2012 Actual	2013		2014		2015		2016	
		Current Projection	% Chg PY1 - CY	Recommended Budget	% Chg CY - BY	Recommended Budget	% Chg BY- FY1	Budget Estimate	% Chg FY1- FY2
<b>01A001 General Fund Operating</b>									
Property Taxes	14,818,423	13,909,411	-6.1%	13,875,536	-0.2%	9,646,536	-30.5%	9,791,234	1.5%
Licenses And Permits	55,260	63,021	14.0%	63,021	0.0%	63,021	0.0%	63,021	0.0%
Fines And Forfeitures	9,320,384	9,890,426	6.1%	10,241,826	3.6%	10,345,254	1.0%	10,345,254	0.0%
Charges For Services	53,155,003	59,787,073	12.5%	63,733,252	6.6%	63,680,820	-0.1%	66,857,312	5.0%
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Miscellaneous	5,339,786	6,669,139	24.9%	5,884,493	-11.8%	5,884,493	0.0%	5,709,493	-3.0%
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<b>TOTAL REVENUE</b>	<b>\$355,787,103</b>	<b>\$362,920,512</b>	<b>2.0%</b>	<b>\$374,070,182</b>	<b>3.1%</b>	<b>\$377,034,174</b>	<b>0.8%</b>	<b>\$385,015,034</b>	<b>2.1%</b>
<b>29A390 Health &amp; Human Services Levy 2.9</b>									
Property Taxes	69,504,424	66,559,639	-4.2%	66,293,216	-0.4%	66,293,216	0.0%	66,293,216	0.0%
Other Intergovernmental	12,053,169	9,557,739	-20.7%	9,615,539	0.6%	9,615,539	0.0%	9,615,539	0.0%
Miscellaneous	15	0	-100.0%	0		0		0	
Other Tax	15,810	15,000	-5.1%	15,000	0.0%	15,000	0.0%	15,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$81,573,418</b>	<b>\$76,132,378</b>	<b>-6.7%</b>	<b>\$75,923,755</b>	<b>-0.3%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>\$75,923,755</b>	<b>0.0%</b>
<b>29A391 Health and Human Services Levy 4.8 Mill</b>									
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Miscellaneous	125	859,170	687291.0%	0	-100.0%	0		0	
Other Tax	26,521	26,000	-2.0%	26,000	0.0%	26,000	0.0%	26,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$138,748,673</b>	<b>\$128,391,615</b>	<b>-7.5%</b>	<b>\$127,399,944</b>	<b>-0.8%</b>	<b>\$127,018,095</b>	<b>-0.3%</b>	<b>\$127,018,095</b>	<b>0.0%</b>
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Charges For Services	5,700	19,920	249.5%	19,920	0.0%	19,920	0.0%	19,920	0.0%
<b>TOTAL REVENUE</b>	<b>\$5,700</b>	<b>\$19,920</b>	<b>249.5%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>
<b>20A058 Common Pleas Special Project II</b>									
Miscellaneous	576,710	1,048,695	81.8%	1,051,814	0.3%	1,051,814	0.0%	1,051,814	0.0%
<b>TOTAL REVENUE</b>	<b>\$576,710</b>	<b>\$1,048,695</b>	<b>81.8%</b>	<b>\$1,051,814</b>	<b>0.3%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>





**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
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SUBFUNDS	2012 Actual	2013 Current Projection	2014		2015		2016		
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<b>01A001 General Fund Operating</b>									
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Miscellaneous	125	859,170	687291.0%	0	-100.0%	0	0	0	0.0%
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<b>TOTAL REVENUE</b>	<b>\$138,748,673</b>	<b>\$128,391,615</b>	<b>-7.5%</b>	<b>\$127,399,944</b>	<b>-0.8%</b>	<b>\$127,018,095</b>	<b>-0.3%</b>	<b>\$127,018,095</b>	<b>0.0%</b>
<b>20A378 Inspector General Vendor Fees</b>									
Charges For Services	5,700	19,920	249.5%	19,920	0.0%	19,920	0.0%	19,920	0.0%
<b>TOTAL REVENUE</b>	<b>\$5,700</b>	<b>\$19,920</b>	<b>249.5%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>
<b>20A058 Common Pleas Special Project II</b>									
Miscellaneous	576,710	1,048,695	81.8%	1,051,814	0.3%	1,051,814	0.0%	1,051,814	0.0%
<b>TOTAL REVENUE</b>	<b>\$576,710</b>	<b>\$1,048,695</b>	<b>81.8%</b>	<b>\$1,051,814</b>	<b>0.3%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Revenue By Subfund**

SUBFUNDS	2012 Actual	2013 Current Projection	% Chg PY1 - CY	2014		% Chg CY - BY	2015		% Chg BY - FY1	2016		% Chg FY1 - FY2
				Recommended Budget	% Chg CY - BY		Recommended Budget	% Chg BY - FY1		Recommended Budget	% Chg BY - FY1	
<b>01A001 General Fund Operating</b>												
Property Taxes	14,818,423	13,909,411	-6.1%	13,875,536	-0.2%	9,646,536	-30.5%	9,791,234	1.5%	9,791,234	0.0%	1.5%
Licenses And Permits	55,260	63,021	14.0%	63,021	0.0%	63,021	0.0%	63,021	0.0%	63,021	0.0%	0.0%
Fines And Forfeitures	9,320,384	9,890,426	6.1%	10,241,826	3.6%	10,345,254	1.0%	10,345,254	0.0%	10,345,254	0.0%	0.0%
Charges For Services	53,155,003	59,787,073	12.5%	63,733,252	6.6%	63,680,820	-0.1%	66,857,312	5.0%	66,857,312	0.0%	5.0%
Other Intergovernmental	36,438,332	29,292,704	-19.6%	29,395,498	0.4%	29,648,525	0.9%	29,905,348	0.9%	29,905,348	0.0%	0.9%
Miscellaneous	5,339,786	6,669,139	24.9%	5,884,493	-11.8%	5,884,493	0.0%	5,709,493	-3.0%	5,709,493	0.0%	-3.0%
Other Tax	3,234,851	4,026,096	24.5%	4,788,292	18.9%	5,070,152	5.9%	5,171,152	2.0%	5,171,152	0.0%	2.0%
Sales & Use Tax	226,787,081	235,932,801	4.0%	242,538,178	2.8%	247,995,287	2.3%	251,962,134	1.6%	251,962,134	0.0%	1.6%
Investment Earnings	6,637,983	3,349,841	-49.5%	3,550,087	6.0%	4,700,087	32.4%	5,210,087	10.9%	5,210,087	0.0%	10.9%
<b>TOTAL REVENUE</b>	<b>\$355,787,103</b>	<b>\$362,920,512</b>	<b>2.0%</b>	<b>\$374,070,182</b>	<b>3.1%</b>	<b>\$377,034,174</b>	<b>0.8%</b>	<b>\$385,015,034</b>	<b>2.1%</b>	<b>\$385,015,034</b>	<b>0.0%</b>	<b>2.1%</b>
<b>29A390 Health &amp; Human Services Levy 2.9</b>												
Property Taxes	69,504,424	66,559,639	-4.2%	66,293,216	-0.4%	66,293,216	0.0%	66,293,216	0.0%	66,293,216	0.0%	0.0%
Other Intergovernmental	12,053,169	9,557,739	-20.7%	9,615,539	0.6%	9,615,539	0.0%	9,615,539	0.0%	9,615,539	0.0%	0.0%
Miscellaneous	15	0	-100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0.0%
Other Tax	15,810	15,000	-5.1%	15,000	0.0%	15,000	0.0%	15,000	0.0%	15,000	0.0%	0.0%
<b>TOTAL REVENUE</b>	<b>\$81,573,418</b>	<b>\$76,132,378</b>	<b>-6.7%</b>	<b>\$75,923,755</b>	<b>-0.3%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>0.0%</b>
<b>29A391 Health and Human Services Levy 4.8 Mill</b>												
Property Taxes	118,547,349	111,352,320	-6.1%	111,219,819	-0.1%	110,837,970	-0.3%	110,837,970	0.0%	110,837,970	0.0%	0.0%
Other Intergovernmental	20,174,678	16,154,125	-19.9%	16,154,125	0.0%	16,154,125	0.0%	16,154,125	0.0%	16,154,125	0.0%	0.0%
Miscellaneous	125	859,170	687291.0%	0	-100.0%	0	0.0%	0	0.0%	0	0.0%	0.0%
Other Tax	26,521	26,000	-2.0%	26,000	0.0%	26,000	0.0%	26,000	0.0%	26,000	0.0%	0.0%
<b>TOTAL REVENUE</b>	<b>\$138,748,673</b>	<b>\$128,391,615</b>	<b>-7.5%</b>	<b>\$127,399,944</b>	<b>-0.8%</b>	<b>\$127,018,095</b>	<b>-0.3%</b>	<b>\$127,018,095</b>	<b>0.0%</b>	<b>\$127,018,095</b>	<b>0.0%</b>	<b>0.0%</b>
<b>20A378 Inspector General Vendor Fees</b>												
Charges For Services	5,700	19,920	249.5%	19,920	0.0%	19,920	0.0%	19,920	0.0%	19,920	0.0%	0.0%
<b>TOTAL REVENUE</b>	<b>\$5,700</b>	<b>\$19,920</b>	<b>249.5%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>0.0%</b>
<b>20A058 Common Pleas Special Project II</b>												
Miscellaneous	576,710	1,048,695	81.8%	1,051,814	0.3%	1,051,814	0.0%	1,051,814	0.0%	1,051,814	0.0%	0.0%
<b>TOTAL REVENUE</b>	<b>\$576,710</b>	<b>\$1,048,695</b>	<b>81.8%</b>	<b>\$1,051,814</b>	<b>0.3%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>0.0%</b>



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Revenue By Subfund**

SUBFUNDS	2012 Actual	2013 Current Projection	2014		2015		2016		% Chg FY1- FY2
			% Chg PY1 - CY	Recommended Budget	% Chg CY - BY	Recommended Budget	% Chg BY- FY1	Budget Estimate	
<b>01A001 General Fund Operating</b>									
Property Taxes	14,818,423	13,909,411	-6.1%	13,875,536	-0.2%	9,646,536	-30.5%	9,791,234	1.5%
Licenses And Permits	55,260	63,021	14.0%	63,021	0.0%	63,021	0.0%	63,021	0.0%
Fines And Forfeitures	9,320,384	9,890,426	6.1%	10,241,826	3.6%	10,345,254	1.0%	10,345,254	0.0%
Charges For Services	53,155,003	59,787,073	12.5%	63,733,252	6.6%	63,680,820	-0.1%	66,857,312	5.0%
Other Intergovernmental	36,438,332	29,292,704	-19.6%	29,395,498	0.4%	29,648,525	0.9%	29,905,348	0.9%
Miscellaneous	5,339,786	6,669,139	24.9%	5,884,493	-11.8%	5,884,493	0.0%	5,709,493	-3.0%
Other Tax	3,234,851	4,026,096	24.5%	4,788,292	18.9%	5,070,152	5.9%	5,171,152	2.0%
Sales & Use Tax	226,787,081	235,932,801	4.0%	242,538,178	2.8%	247,995,287	2.3%	251,962,134	1.6%
Investment Earnings	6,637,983	3,349,841	-49.5%	3,550,087	6.0%	4,700,087	32.4%	5,210,087	10.9%
<b>TOTAL REVENUE</b>	<b>\$355,787,103</b>	<b>\$362,920,512</b>	<b>2.0%</b>	<b>\$374,070,182</b>	<b>3.1%</b>	<b>\$377,034,174</b>	<b>0.8%</b>	<b>\$385,015,034</b>	<b>2.1%</b>
<b>29A390 Health &amp; Human Services Levy 2.9</b>									
Property Taxes	69,504,424	66,559,639	-4.2%	66,293,216	-0.4%	66,293,216	0.0%	66,293,216	0.0%
Other Intergovernmental	12,053,169	9,557,739	-20.7%	9,615,539	0.6%	9,615,539	0.0%	9,615,539	0.0%
Miscellaneous	15	0	-100.0%	0	0	0	0	0	0.0%
Other Tax	15,810	15,000	-5.1%	15,000	0.0%	15,000	0.0%	15,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$81,573,418</b>	<b>\$76,132,378</b>	<b>-6.7%</b>	<b>\$75,923,755</b>	<b>-0.3%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>\$75,923,755</b>	<b>0.0%</b>
<b>29A391 Health and Human Services Levy 4.8 Mill</b>									
Property Taxes	118,547,349	111,352,320	-6.1%	111,219,819	-0.1%	110,837,970	-0.3%	110,837,970	0.0%
Other Intergovernmental	20,174,678	16,154,125	-19.9%	16,154,125	0.0%	16,154,125	0.0%	16,154,125	0.0%
Miscellaneous	125	859,170	687291.0%	0	-100.0%	0	0	0	0.0%
Other Tax	26,521	26,000	-2.0%	26,000	0.0%	26,000	0.0%	26,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$138,748,673</b>	<b>\$128,391,615</b>	<b>-7.5%</b>	<b>\$127,399,944</b>	<b>-0.8%</b>	<b>\$127,018,095</b>	<b>-0.3%</b>	<b>\$127,018,095</b>	<b>0.0%</b>
<b>20A378 Inspector General Vendor Fees</b>									
Charges For Services	5,700	19,920	249.5%	19,920	0.0%	19,920	0.0%	19,920	0.0%
<b>TOTAL REVENUE</b>	<b>\$5,700</b>	<b>\$19,920</b>	<b>249.5%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>
<b>20A058 Common Pleas Special Project II</b>									
Miscellaneous	576,710	1,048,695	81.8%	1,051,814	0.3%	1,051,814	0.0%	1,051,814	0.0%
<b>TOTAL REVENUE</b>	<b>\$576,710</b>	<b>\$1,048,695</b>	<b>81.8%</b>	<b>\$1,051,814</b>	<b>0.3%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Revenue By Subfund**

SUBFUNDS	2012 Actual	2013 Current Projection	2014		2015		2016		
			% Chg PY1 - CY	Recommended Budget	% Chg CY - BY	Recommended Budget	% Chg BY- FY1	Budget Estimate	% Chg FY1- FY2
<b>01A001 General Fund Operating</b>									
Property Taxes	14,818,423	13,909,411	-6.1%	13,875,536	-0.2%	9,646,536	-30.5%	9,791,234	1.5%
Licenses And Permits	55,260	63,021	14.0%	63,021	0.0%	63,021	0.0%	63,021	0.0%
Fines And Forfeitures	9,320,384	9,890,426	6.1%	10,241,826	3.6%	10,345,254	1.0%	10,345,254	0.0%
Charges For Services	53,155,003	59,787,073	12.5%	63,733,252	6.6%	63,680,820	-0.1%	66,857,312	5.0%
Other Intergovernmental	36,438,332	29,292,704	-19.6%	29,395,498	0.4%	29,648,525	0.9%	29,905,348	0.9%
Miscellaneous	5,339,786	6,669,139	24.9%	5,884,493	-11.8%	5,884,493	0.0%	5,709,493	-3.0%
Other Tax	3,234,851	4,026,096	24.5%	4,788,292	18.9%	5,070,152	5.9%	5,171,152	2.0%
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Investment Earnings	6,637,983	3,349,841	-49.5%	3,550,087	6.0%	4,700,087	32.4%	5,210,087	10.9%
<b>TOTAL REVENUE</b>	<b>\$355,787,103</b>	<b>\$362,920,512</b>	<b>2.0%</b>	<b>\$374,070,182</b>	<b>3.1%</b>	<b>\$377,034,174</b>	<b>0.8%</b>	<b>\$385,015,034</b>	<b>2.1%</b>
<b>29A390 Health &amp; Human Services Levy 2.9</b>									
Property Taxes	69,504,424	66,559,639	-4.2%	66,293,216	-0.4%	66,293,216	0.0%	66,293,216	0.0%
Other Intergovernmental	12,053,169	9,557,739	-20.7%	9,615,539	0.6%	9,615,539	0.0%	9,615,539	0.0%
Miscellaneous	15	0	-100.0%	0	0	0	0	0	0.0%
Other Tax	15,810	15,000	-5.1%	15,000	0.0%	15,000	0.0%	15,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$81,573,418</b>	<b>\$76,132,378</b>	<b>-6.7%</b>	<b>\$75,923,755</b>	<b>-0.3%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>\$75,923,755</b>	<b>0.0%</b>
<b>29A391 Health and Human Services Levy 4.8 Mill</b>									
Property Taxes	118,547,349	111,352,320	-6.1%	111,219,819	-0.1%	110,837,970	-0.3%	110,837,970	0.0%
Other Intergovernmental	20,174,678	16,154,125	-19.9%	16,154,125	0.0%	16,154,125	0.0%	16,154,125	0.0%
Miscellaneous	125	859,170	687291.0%	0	-100.0%	0	0	0	0.0%
Other Tax	26,521	26,000	-2.0%	26,000	0.0%	26,000	0.0%	26,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$138,748,673</b>	<b>\$128,391,615</b>	<b>-7.5%</b>	<b>\$127,399,944</b>	<b>-0.8%</b>	<b>\$127,018,095</b>	<b>-0.3%</b>	<b>\$127,018,095</b>	<b>0.0%</b>
<b>20A378 Inspector General Vendor Fees</b>									
Charges For Services	5,700	19,920	249.5%	19,920	0.0%	19,920	0.0%	19,920	0.0%
<b>TOTAL REVENUE</b>	<b>\$5,700</b>	<b>\$19,920</b>	<b>249.5%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>
<b>20A058 Common Pleas Special Project II</b>									
Miscellaneous	576,710	1,048,695	81.8%	1,051,814	0.3%	1,051,814	0.0%	1,051,814	0.0%
<b>TOTAL REVENUE</b>	<b>\$576,710</b>	<b>\$1,048,695</b>	<b>81.8%</b>	<b>\$1,051,814</b>	<b>0.3%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Revenue By Subfund**

SUBFUNDS	2012 Actual	2013 Current Projection	2014		2015		2016		% Chg FY1- FY2
			% Chg PY1 - CY	Recommended Budget	% Chg CY - BY	Recommended Budget	% Chg BY- FY1	Budget Estimate	
<b>01A001 General Fund Operating</b>									
Property Taxes	14,818,423	13,909,411	-6.1%	13,875,536	-0.2%	9,646,536	-30.5%	9,791,234	1.5%
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Miscellaneous	15	0	-100.0%	0	0	0	0	0	0.0%
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<b>20A378 Inspector General Vendor Fees</b>									
Charges For Services	5,700	19,920	249.5%	19,920	0.0%	19,920	0.0%	19,920	0.0%
<b>TOTAL REVENUE</b>	<b>\$5,700</b>	<b>\$19,920</b>	<b>249.5%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>
<b>20A058 Common Pleas Special Project II</b>									
Miscellaneous	576,710	1,048,695	81.8%	1,051,814	0.3%	1,051,814	0.0%	1,051,814	0.0%
<b>TOTAL REVENUE</b>	<b>\$576,710</b>	<b>\$1,048,695</b>	<b>81.8%</b>	<b>\$1,051,814</b>	<b>0.3%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Revenue By Subfund**

SUBFUNDS	2012 Actual	2013 Current Projection	2014		2015		2016		
			% Chg PY1 - CY	Recommended Budget	% Chg CY - BY	Recommended Budget	% Chg BY- FY1	Budget Estimate	% Chg FY1- FY2
<b>01A001 General Fund Operating</b>									
Property Taxes	14,818,423	13,909,411	-6.1%	13,875,536	-0.2%	9,646,536	-30.5%	9,791,234	1.5%
Licenses And Permits	55,260	63,021	14.0%	63,021	0.0%	63,021	0.0%	63,021	0.0%
Fines And Forfeitures	9,320,384	9,890,426	6.1%	10,241,826	3.6%	10,345,254	1.0%	10,345,254	0.0%
Charges For Services	53,155,003	59,787,073	12.5%	63,733,252	6.6%	63,680,820	-0.1%	66,857,312	5.0%
Other Intergovernmental	36,438,332	29,292,704	-19.6%	29,395,498	0.4%	29,648,525	0.9%	29,905,348	0.9%
Miscellaneous	5,339,786	6,669,139	24.9%	5,884,493	-11.8%	5,884,493	0.0%	5,709,493	-3.0%
Other Tax	3,234,851	4,026,096	24.5%	4,788,292	18.9%	5,070,152	5.9%	5,171,152	2.0%
Sales & Use Tax	226,787,081	235,932,801	4.0%	242,538,178	2.8%	247,995,287	2.3%	251,962,134	1.6%
Investment Earnings	6,637,983	3,349,841	-49.5%	3,550,087	6.0%	4,700,087	32.4%	5,210,087	10.9%
<b>TOTAL REVENUE</b>	<b>\$355,787,103</b>	<b>\$362,920,512</b>	<b>2.0%</b>	<b>\$374,070,182</b>	<b>3.1%</b>	<b>\$377,034,174</b>	<b>0.8%</b>	<b>\$385,015,034</b>	<b>2.1%</b>
<b>29A390 Health &amp; Human Services Levy 2.9</b>									
Property Taxes	69,504,424	66,559,639	-4.2%	66,293,216	-0.4%	66,293,216	0.0%	66,293,216	0.0%
Other Intergovernmental	12,053,169	9,557,739	-20.7%	9,615,539	0.6%	9,615,539	0.0%	9,615,539	0.0%
Miscellaneous	15	0	-100.0%	0	0.0%	0	0.0%	0	0.0%
Other Tax	15,810	15,000	-5.1%	15,000	0.0%	15,000	0.0%	15,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$81,573,418</b>	<b>\$76,132,378</b>	<b>-6.7%</b>	<b>\$75,923,755</b>	<b>-0.3%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>\$75,923,755</b>	<b>0.0%</b>
<b>29A391 Health and Human Services Levy 4.8 Mill</b>									
Property Taxes	118,547,349	111,352,320	-6.1%	111,219,819	-0.1%	110,837,970	-0.3%	110,837,970	0.0%
Other Intergovernmental	20,174,678	16,154,125	-19.9%	16,154,125	0.0%	16,154,125	0.0%	16,154,125	0.0%
Miscellaneous	125	859,170	687291.0%	0	-100.0%	0	0.0%	0	0.0%
Other Tax	26,521	26,000	-2.0%	26,000	0.0%	26,000	0.0%	26,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$138,748,673</b>	<b>\$128,391,615</b>	<b>-7.5%</b>	<b>\$127,399,944</b>	<b>-0.8%</b>	<b>\$127,018,095</b>	<b>-0.3%</b>	<b>\$127,018,095</b>	<b>0.0%</b>
<b>20A378 Inspector General Vendor Fees</b>									
Charges For Services	5,700	19,920	249.5%	19,920	0.0%	19,920	0.0%	19,920	0.0%
<b>TOTAL REVENUE</b>	<b>\$5,700</b>	<b>\$19,920</b>	<b>249.5%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>
<b>20A058 Common Pleas Special Project II</b>									
Miscellaneous	576,710	1,048,695	81.8%	1,051,814	0.3%	1,051,814	0.0%	1,051,814	0.0%
<b>TOTAL REVENUE</b>	<b>\$576,710</b>	<b>\$1,048,695</b>	<b>81.8%</b>	<b>\$1,051,814</b>	<b>0.3%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>



**Cuyahoga County Fiscal Office - OBM**  
**2014-2016 Budget Summary**  
**Revenue By Subfund**

SUBFUNDS	2012 Actual	2013 Current Projection	2014		2015		2016		
			% Chg PY1 - CY	Recommended Budget	% Chg CY - BY	Recommended Budget	% Chg BY- FY1	Budget Estimate	% Chg FY1- FY2
<b>01A001 General Fund Operating</b>									
Property Taxes	14,818,423	13,909,411	-6.1%	13,875,536	-0.2%	9,646,536	-30.5%	9,791,234	1.5%
Licenses And Permits	55,260	63,021	14.0%	63,021	0.0%	63,021	0.0%	63,021	0.0%
Fines And Forfeitures	9,320,384	9,890,426	6.1%	10,241,826	3.6%	10,345,254	1.0%	10,345,254	0.0%
Charges For Services	53,155,003	59,787,073	12.5%	63,733,252	6.6%	63,680,820	-0.1%	66,857,312	5.0%
Other Intergovernmental	36,438,332	29,292,704	-19.6%	29,395,498	0.4%	29,648,525	0.9%	29,905,348	0.9%
Miscellaneous	5,339,786	6,669,139	24.9%	5,884,493	-11.8%	5,884,493	0.0%	5,709,493	-3.0%
Other Tax	3,234,851	4,026,096	24.5%	4,788,292	18.9%	5,070,152	5.9%	5,171,152	2.0%
Sales & Use Tax	226,787,081	235,932,801	4.0%	242,538,178	2.8%	247,995,287	2.3%	251,962,134	1.6%
Investment Earnings	6,637,983	3,349,841	-49.5%	3,550,087	6.0%	4,700,087	32.4%	5,210,087	10.9%
<b>TOTAL REVENUE</b>	<b>\$355,787,103</b>	<b>\$362,920,512</b>	<b>2.0%</b>	<b>\$374,070,182</b>	<b>3.1%</b>	<b>\$377,034,174</b>	<b>0.8%</b>	<b>\$385,015,034</b>	<b>2.1%</b>
<b>29A390 Health &amp; Human Services Levy 2.9</b>									
Property Taxes	69,504,424	66,559,639	-4.2%	66,293,216	-0.4%	66,293,216	0.0%	66,293,216	0.0%
Other Intergovernmental	12,053,169	9,557,739	-20.7%	9,615,539	0.6%	9,615,539	0.0%	9,615,539	0.0%
Miscellaneous	15	0	-100.0%	0	0	0	0	0	0.0%
Other Tax	15,810	15,000	-5.1%	15,000	0.0%	15,000	0.0%	15,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$81,573,418</b>	<b>\$76,132,378</b>	<b>-6.7%</b>	<b>\$75,923,755</b>	<b>-0.3%</b>	<b>\$75,923,755</b>	<b>0.0%</b>	<b>\$75,923,755</b>	<b>0.0%</b>
<b>29A391 Health and Human Services Levy 4.8 Mill</b>									
Property Taxes	118,547,349	111,352,320	-6.1%	111,219,819	-0.1%	110,837,970	-0.3%	110,837,970	0.0%
Other Intergovernmental	20,174,678	16,154,125	-19.9%	16,154,125	0.0%	16,154,125	0.0%	16,154,125	0.0%
Miscellaneous	125	859,170	687291.0%	0	-100.0%	0	0	0	0.0%
Other Tax	26,521	26,000	-2.0%	26,000	0.0%	26,000	0.0%	26,000	0.0%
<b>TOTAL REVENUE</b>	<b>\$138,748,673</b>	<b>\$128,391,615</b>	<b>-7.5%</b>	<b>\$127,399,944</b>	<b>-0.8%</b>	<b>\$127,018,095</b>	<b>-0.3%</b>	<b>\$127,018,095</b>	<b>0.0%</b>
<b>20A378 Inspector General Vendor Fees</b>									
Charges For Services	5,700	19,920	249.5%	19,920	0.0%	19,920	0.0%	19,920	0.0%
<b>TOTAL REVENUE</b>	<b>\$5,700</b>	<b>\$19,920</b>	<b>249.5%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>	<b>\$19,920</b>	<b>0.0%</b>
<b>20A058 Common Pleas Special Project II</b>									
Miscellaneous	576,710	1,048,695	81.8%	1,051,814	0.3%	1,051,814	0.0%	1,051,814	0.0%
<b>TOTAL REVENUE</b>	<b>\$576,710</b>	<b>\$1,048,695</b>	<b>81.8%</b>	<b>\$1,051,814</b>	<b>0.3%</b>	<b>\$1,051,814</b>	<b>0.0%</b>	<b>\$1,051,814</b>	<b>0.0%</b>

## **Appendix D**

### **Personnel Cost Analysis**





**Cuyahoga County Fiscal Office - OBM  
2014-2016 Biennial Budget Summary  
Personnel Cost Analysis**

All County Funds

DEPARTMENT	Salaries			Fringe Benefits			Budgeted FTEs					
	2013 Estimate	2014 Budget	2015 Budget	Chg From 2013	2013 Estimate	2014 Budget	2015 Budget	Chg from 2013	2013 Estimate	2014 Budget	2015 Budget	Chg From 2013
<b>County Executive Agencies</b>												
Office of the County Executive	824,850	890,580	890,580	8.0%	258,150	252,260	255,780	-2.3%	10	10	10	0.0%
Communications Office	247,254	330,485	330,485	33.7%	78,401	100,440	101,625	28.1%	4	6	6	50.0%
County Law Department	1,008,345	1,270,554	1,270,554	26.0%	307,930	380,407	385,475	23.5%	15	18	18	20.0%
Human Resources	2,852,584	3,071,349	3,071,349	7.7%	1,046,866	1,131,232	1,150,118	8.1%	56	60	60	7.1%
County Administrative Divisions	0	0	0		0	0	0		0	0	0	
Development	832,494	872,725	872,725	4.8%	297,651	294,539	299,129	-1.0%	11	12	12	9.1%
Regional Collaboration	159,714	179,027	179,027	12.1%	42,909	43,472	43,946	1.3%	2	2	2	0.0%
County Fiscal Office	12,999,408	13,959,334	13,959,334	7.4%	5,541,245	5,952,571	6,062,887	7.4%	307	330	330	7.5%
Information Technology	8,972,407	8,397,365	8,397,365	-6.4%	3,099,307	3,036,710	3,089,623	-2.0%	134	137	137	2.2%
Public Works - Facilities Management	15,521,753	14,806,601	14,806,601	-4.6%	6,544,714	6,325,495	6,436,560	-3.3%	301	316	316	5.1%
County Headquarters	0	400,000	406,000		0	61,800	62,727		0	0	0	
Public Works - County Road & Bridge	5,717,676	7,174,022	7,174,022	25.5%	2,346,837	2,766,494	2,808,139	17.9%	133	152	152	14.3%
Public Works - Sanitary Engineer	6,081,754	6,961,912	7,284,112	14.5%	2,763,902	3,158,170	3,398,434	14.3%	115	141	151	22.6%
Public Works - County Airport	415,828	500,054	500,054	20.3%	141,791	229,634	233,621	62.0%	7	11	11	57.1%
County Sheriff	53,279,338	53,176,947	53,498,364	-0.2%	23,753,181	23,527,787	24,028,830	-0.9%	1,167	1,170	1,170	0.3%
Public Safety & Justice Services	3,766,130	4,363,615	4,402,915	15.9%	1,490,908	1,848,791	1,878,746	24.0%	84	101	101	20.2%
Clerk of Courts	3,740,675	4,153,580	4,153,580	11.0%	1,670,996	1,932,049	1,966,486	15.6%	116	125	125	7.8%
County Medical Examiner	5,206,171	5,200,043	5,270,966	-0.1%	1,774,536	1,782,698	1,836,045	0.5%	78	83	85	6.4%
Office of Health and Human Services	872,311	841,941	841,941	-3.5%	301,986	285,744	290,208	-5.4%	13	13	13	0.0%
HHS Children and Family Services	38,655,498	38,914,055	39,182,983	0.7%	16,127,649	16,441,777	16,787,021	1.9%	805	811	811	0.7%
HHS Senior and Adult Services	7,105,687	7,643,659	7,586,735	7.6%	3,123,806	3,198,411	3,214,136	2.4%	162	174	172	7.4%
HHS Employment & Family Services	29,483,889	30,666,720	30,862,854	4.0%	13,306,031	13,678,425	13,964,132	2.8%	705	741	741	5.1%
Cuyahoga Support Enforcement Agency	13,166,096	13,314,298	13,832,668	1.1%	5,876,911	5,879,551	6,070,564	0.0%	316	334	334	5.7%
Early Childhood Invest In Children	478,125	503,152	503,152	5.2%	151,732	149,061	151,023	-1.8%	7	8	8	14.3%



**Cuyahoga County Fiscal Office - OBM  
2014-2016 Biennial Budget Summary**

**Personnel Cost Analysis**

All County Funds

DEPARTMENT	Salaries			Fringe Benefits			Budgeted FTEs					
	2013 Estimate	2014 Budget	2015 Budget	Chg From 2013	2013 Estimate	2014 Budget	2015 Budget	Chg from 2013	2013 Estimate	2014 Budget	2015 Budget	Chg From 2013
<b>County Executive Agencies</b>												
Family & Children First Council	481,777	481,997	481,997	0.0%	182,557	172,668	175,445	-5.4%	9	9	9	0.0%
HHS Office of Reentry	319,573	331,219	331,219	3.6%	121,706	139,983	142,061	15.0%	5	6	6	20.0%
Office of Homeless Services	244,192	235,082	235,082	-3.7%	89,641	82,264	83,642	-8.2%	5	4	4	-20.0%
Workforce Development	696,781	659,256	659,256	-5.4%	281,537	274,257	279,186	-2.6%	13	13	13	0.0%
College Savings Account Program	0	58,000	58,000	0	0	17,400	17,400	0	0	1	1	0.0%
Employee Health and Wellness	320,249	351,951	351,951	9.9%	123,920	162,960	166,218	31.5%	6	7	7	16.7%
Workers Compensation Retrospective	86,681	138,965	138,965	60.3%	31,734	68,221	68,784	115.0%	2	2	2	0.0%
Statutory Expenditures	0	0	0	0	0	0	0	0	0	0	0	0.0%
<b>Total County Executive Agencies</b>	<b>213,537,240</b>	<b>219,848,488</b>	<b>221,534,836</b>	<b>3.0%</b>	<b>90,878,534</b>	<b>93,375,271</b>	<b>95,447,991</b>	<b>2.7%</b>	<b>4,588</b>	<b>4,797</b>	<b>4,807</b>	<b>4.6%</b>
<b>Elected Officials</b>												
County Council	1,137,364	1,198,928	1,198,928	5.4%	273,453	311,150	314,297	13.8%	19	21	21	10.5%
County Prosecutor	17,930,253	19,023,948	19,023,948	6.1%	6,299,708	6,874,950	7,452,686	9.1%	321	341	341	6.2%
Court of Common Pleas	19,515,065	20,700,902	20,700,902	6.1%	7,775,018	8,180,528	8,325,286	5.2%	465	484	484	4.1%
Domestic Relations Court	3,941,620	4,002,112	4,002,112	1.5%	1,561,053	1,584,646	1,612,084	1.5%	77	77	77	0.0%
Juvenile Court	19,652,402	19,759,539	19,984,686	0.5%	8,512,562	8,620,375	8,809,204	1.3%	471	473	473	0.4%
Probate Court	3,134,228	3,231,959	3,231,959	3.1%	1,257,948	1,320,431	1,330,526	5.0%	74	75	75	1.4%
Municipal Judicial Costs	0	0	0	0	416,909	107,416	110,638	-74.2%	0	0	0	0.0%
<b>Total Elected Officials</b>	<b>65,310,932</b>	<b>67,917,388</b>	<b>68,142,535</b>	<b>4.0%</b>	<b>26,096,651</b>	<b>26,999,496</b>	<b>27,954,721</b>	<b>3.5%</b>	<b>1,427</b>	<b>1,471</b>	<b>1,471</b>	<b>3.1%</b>
<b>Boards and Commissions</b>												
Inspector General	482,122	509,264	509,264	5.6%	172,112	191,298	194,507	11.1%	8	8	8	0.0%
Department of Internal Audit	279,847	335,285	335,285	19.8%	98,499	123,104	125,131	25.0%	4	5	5	25.0%
Human Resources Commission	242,059	257,181	257,181	6.2%	62,639	77,294	78,421	23.4%	3	3	3	0.0%
Board of Elections	5,280,504	5,722,513	5,558,865	8.4%	2,019,445	2,168,001	2,127,564	7.4%	117	151	151	29.1%



**Cuyahoga County Fiscal Office - OBM  
2014-2016 Biennial Budget Summary  
Personnel Cost Analysis**

All County Funds

DEPARTMENT	Salaries			Fringe Benefits			Budgeted FTEs				
	2013 Estimate	2014 Budget	2015 Budget	Chg From 2013	2013 Estimate	2014 Budget	2015 Budget	2013 Estimate	2014 Budget	2015 Budget	Chg From 2013
<b>Boards and Commissions</b>											
Board of Revision	2,423,891	2,273,008	2,273,008	-6.2%	894,434	872,899	888,551	50	45	45	-10.0%
County Planning Commission	788,596	955,924	955,924	21.2%	282,933	339,049	344,460	15	17	17	13.3%
County Board of Developmental Disabilities	60,913,144	62,077,890	60,375,000	1.9%	24,912,080	25,115,276	24,610,000	1,135	1,138	1,138	0.3%
County Law Library Resource Board	171,460	176,802	176,956	3.1%	67,489	64,876	66,027	3	3	3	0.0%
Public Defender	6,214,128	6,554,050	6,554,050	5.5%	2,287,107	2,242,698	2,273,946	94	103	103	9.6%
Soldiers' and Sailors' Monument	94,998	105,689	105,689	11.3%	35,784	45,718	46,562	3	3	3	0.0%
Solid Waste Management District	335,302	348,348	348,348	3.9%	128,181	133,800	136,075	6	6	6	0.0%
Soil & Water Conservation	433,573	431,644	431,644	-0.4%	189,665	189,203	192,735	9	9	9	0.0%
Veterans Service Commission	1,771,949	1,823,984	1,823,984	2.9%	661,287	638,394	647,426	31	31	31	0.0%
<b>Total Boards and Commissions</b>	<b>79,431,573</b>	<b>81,571,582</b>	<b>79,705,198</b>	<b>2.7%</b>	<b>31,811,655</b>	<b>32,201,610</b>	<b>31,731,405</b>	<b>1,478</b>	<b>1,522</b>	<b>1,522</b>	<b>3.0%</b>
<b>TOTAL COUNTY PAYROLL</b>	<b>358,279,745</b>	<b>369,337,458</b>	<b>369,382,569</b>	<b>3.1%</b>	<b>148,786,840</b>	<b>152,576,377</b>	<b>155,134,117</b>	<b>7,493</b>	<b>7,790</b>	<b>7,800</b>	<b>4.0%</b>

**Appendix E**

**Five Year Budget Estimate**



**Cuyahoga County Fiscal Office - OBM  
Five Year Budget Forecast  
General Fund Operating**

	2012 Actual	2013 Current Projection	2014 Recommended Budget	2015 Recommended Budget	2016 Budget Estimate	2017 Budget Forecast	2018 Budget Forecast
<b>Sources and Uses</b>							
<b>OPERATING REVENUE</b>							
Property Taxes	14,818,423	13,909,411	13,875,536	9,646,536	9,791,234	9,791,234	9,938,103
Sales And Use Tax	226,787,081	235,932,801	242,538,178	247,995,287	251,962,134	255,741,566	259,577,689
Licenses And Permits	55,260	63,021	63,021	63,021	63,021	63,021	63,021
Fines And Forfeitures	9,320,384	9,890,426	10,241,826	10,345,254	10,345,254	10,140,426	10,140,426
Charges For Services	53,155,003	59,787,073	63,733,252	63,680,819	66,857,312	65,291,472	68,595,777
Local Government Fund	22,990,045	17,355,667	16,868,483	17,121,510	17,378,333	17,639,008	17,903,593
Other Intergovernmental	13,448,286	11,937,037	12,527,015	12,527,015	12,527,015	12,527,015	12,527,015
Other Taxes	3,234,851	4,026,096	4,788,292	5,070,152	5,171,152	5,274,677	5,274,677
Investment Earnings	6,637,983	3,349,841	3,550,087	4,700,087	5,210,087	5,060,087	5,060,087
Miscellaneous Revenue	5,339,786	6,669,138	5,884,492	5,884,492	5,709,492	5,543,242	5,543,242
<b>TOTAL OPERATING REVENUE</b>	<b>\$355,787,103</b>	<b>\$362,920,513</b>	<b>\$374,070,183</b>	<b>\$377,034,175</b>	<b>\$385,015,034</b>	<b>\$387,071,748</b>	<b>\$394,623,630</b>
<b>OPERATING EXPENDITURES</b>							
Personal Services	190,020,588	203,620,471	211,301,018	213,316,501	214,395,592	218,570,593	223,171,442
Other Expenses	159,115,655	167,051,428	161,503,105	162,329,005	162,409,430	163,288,251	164,130,449
Capital Outlay	1,538,027	2,960,471	391,431	397,013	385,237	380,237	380,237
General Obligation Debt Service	250,000	250,000	250,000	250,000	250,000	250,000	250,000
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$350,924,266</b>	<b>\$373,882,370</b>	<b>\$373,445,554</b>	<b>\$376,292,519</b>	<b>\$377,440,259</b>	<b>\$382,489,081</b>	<b>\$387,932,128</b>
<b>COMBINED OPERATING SURPLUS (DEFICIT)</b>	<b>\$4,862,837</b>	<b>(\$10,961,857)</b>	<b>\$624,629</b>	<b>\$741,656</b>	<b>\$7,574,775</b>	<b>\$4,582,667</b>	<b>\$6,691,502</b>



**Cuyahoga County Fiscal Office - OBM**  
**Five Year Budget Forecast**  
**General Fund and Debt Service Fund Combined**

	2012 Actual	2013 Current Projection	2014 Recommended Budget	2015 Recommended Budget	2016 Budget Estimate	2017 Budget Forecast	2018 Budget Forecast
<b>Sources and Uses</b>							
<b>OPERATING REVENUE</b>							
Property Taxes	40,009,742	37,555,400	33,381,486	33,292,525	33,437,223	33,437,223	33,584,092
Sales And Use Tax	226,787,081	235,932,801	242,538,178	247,995,287	251,962,134	255,741,566	259,577,689
Licenses And Permits	55,260	63,021	63,021	63,021	63,021	63,021	63,021
Fines And Forfeitures	9,320,384	9,890,426	10,241,826	10,345,254	10,345,254	10,140,426	10,140,426
Charges For Services	53,155,003	59,787,073	63,733,252	63,680,819	66,857,312	65,291,472	68,595,777
Local Government Fund	22,990,045	17,355,667	16,868,483	17,121,510	17,378,333	17,639,008	17,903,593
Other Intergovernmental	20,970,600	19,167,947	19,175,763	19,174,080	19,174,080	19,174,080	19,174,080
Other Taxes	3,240,487	4,031,096	4,793,292	5,075,152	5,176,152	5,279,677	5,279,677
Investment Earnings	14,089,574	3,349,841	3,550,087	6,700,087	5,210,087	5,060,087	5,060,087
Miscellaneous Revenue	6,015,339	7,272,926	6,493,642	6,489,892	6,314,892	6,148,642	6,148,642
<b>TOTAL OPERATING REVENUE</b>	<b>\$396,633,516</b>	<b>\$394,406,200</b>	<b>\$400,839,031</b>	<b>\$409,937,629</b>	<b>\$415,918,488</b>	<b>\$417,975,202</b>	<b>\$425,527,084</b>
<b>OPERATING EXPENDITURES</b>							
Personal Services	190,020,588	203,620,471	211,301,018	213,316,501	214,395,592	218,570,593	223,171,442
Other Expenses	159,115,655	167,051,428	161,503,105	162,329,005	157,663,888	163,288,251	156,352,002
Capital Outlay	1,538,027	2,960,471	391,431	397,013	385,237	380,237	380,237
General Obligation Debt Service	37,278,143	40,430,452	32,532,601	32,532,601	32,532,601	29,499,696	29,499,696
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$387,952,409</b>	<b>\$414,062,822</b>	<b>\$405,728,155</b>	<b>\$408,575,120</b>	<b>\$409,722,860</b>	<b>\$411,738,777</b>	<b>\$417,181,824</b>
<b>COMBINED OPERATING SURPLUS (DEFICIT)</b>	<b>\$8,681,107</b>	<b>(\$19,656,622)</b>	<b>(\$4,889,124)</b>	<b>\$1,362,509</b>	<b>\$6,195,628</b>	<b>\$6,236,425</b>	<b>\$8,345,260</b>

## **Appendix F**

### **Monthly Budget Estimate**

**Cuyahoga County 2012 Proposed Budget  
2014 Monthly Budget Estimate**

County Fund	2014 Proposed Budget	Jan 2014 Projection	Feb 2014 Projection	Mar 2014 Projection	Apr 2014 Projection	May 2014 Projection	Jun 2014 Projection	Jul 2014 Projection	Aug 2014 Projection	Sep 2014 Projection	Oct 2014 Projection	Nov 2014 Projection	Dec 2014 Projection	2012 Total
<b>General Fund Operating</b>	<b>374,070,182</b>	21,894,068	22,331,926	27,740,949	34,457,486	30,755,309	27,071,203	24,150,695	23,652,146	38,029,583	46,931,930	26,404,117	50,650,771	<b>374,070,182</b>
Expenditures	378,667,625	22,031,604	24,277,856	23,066,902	22,247,490	32,413,903	22,551,785	22,029,180	21,739,657	21,666,130	92,478,791	34,195,539	39,968,788	<b>378,667,624</b>
Net Operating Revenue	(4,597,443)	(137,536)	(1,945,930)	4,674,047	12,209,996	(1,658,594)	4,519,417	2,121,514	1,912,490	16,363,454	(45,546,861)	(7,791,423)	10,681,983	<b>(4,597,442)</b>
<b>Health &amp; Community Service</b>	<b>189,703,870</b>	6,646,089	7,340,619	11,737,865	14,302,036	7,965,942	12,150,861	7,216,698	19,471,845	9,464,802	13,135,106	44,843,417	35,428,590	<b>189,703,870</b>
Expenditures	187,649,234	12,438,779	11,847,825	13,056,053	15,893,225	17,305,888	13,408,104	13,664,254	12,817,506	13,545,118	26,581,867	14,775,417	22,315,198	<b>187,649,234</b>
Net Operating Revenue	2,054,636	(5,792,690)	(4,507,206)	(1,318,188)	(1,591,189)	(9,339,946)	(1,257,243)	(6,447,556)	6,654,340	(4,080,315)	(13,446,761)	30,067,999	13,113,392	<b>2,054,636</b>
<b>County Development Loan Fund</b>	<b>23,851,958</b>	20,319,611	43,869	152,294	60,834	53,236	96,571	793,061	2,372,814	309,819	38,403	162,672	24,403,185	<b>23,851,958</b>
Expenditures	15,118,377	1,599,923	107,925	3,492,746	95,694	33,568	-	305,113	415,388	1,356,385	1,580,773	3,136,103	2,994,760	<b>15,118,377</b>
Net Operating Revenue	8,733,581	18,719,688	(64,057)	(3,340,451)	(95,694)	27,266	53,236	(208,542)	377,674	1,016,429	(1,270,954)	(3,097,700)	(2,832,087)	<b>8,733,581</b>
<b>Special Districts</b>	<b>683,250</b>	21,959	26,579	130,784	56,727	134,136	47,330	25,395	34,731	36,118	84,696	43,468	41,329	<b>683,250</b>
Expenditures	706,601	60,797	51,849	64,954	53,102	86,710	48,945	51,388	52,365	50,617	76,029	51,681	58,164	<b>706,601</b>
Net Operating Revenue	(23,351)	(38,838)	(25,270)	65,830	3,624	47,426	(1,615)	(25,993)	(17,634)	(14,499)	8,667	(8,213)	(16,835)	<b>(23,351)</b>
<b>Brd Of Developmental Disabilities</b>	<b>188,984,297</b>	6,804,160	5,927,302	8,326,556	48,871,672	10,827,576	7,410,750	9,274,058	4,546,582	49,234,114	15,380,318	15,515,576	6,865,634	<b>188,984,297</b>
Expenditures	202,515,468	42,083,466	11,846,439	12,508,393	14,000,739	15,461,013	13,569,736	14,383,360	13,831,678	13,485,720	24,311,836	13,018,265	14,014,824	<b>202,515,468</b>
Net Operating Revenue	(13,531,171)	(35,279,305)	(5,919,137)	(4,181,837)	34,870,933	(4,633,438)	(6,158,986)	(5,109,303)	(9,285,095)	35,748,394	(8,931,518)	2,497,311	(7,149,190)	<b>(13,531,171)</b>
<b>Public Assistance Funds</b>	<b>191,245,800</b>	7,252,110	5,955,056	12,706,856	4,852,404	4,704,521	7,925,782	9,582,266	27,830,418	14,268,031	21,449,131	16,910,462	57,808,765	<b>191,245,800</b>
Expenditures	195,000,015	12,696,089	12,511,387	12,131,974	13,612,683	20,446,806	14,357,955	14,163,854	12,925,281	18,235,072	29,759,282	11,939,511	22,220,121	<b>195,000,015</b>
Net Operating Revenue	(3,754,215)	(5,443,979)	(6,556,331)	574,883	(8,760,279)	(15,742,285)	(6,432,173)	(4,581,589)	14,905,137	(3,967,042)	(8,310,151)	4,970,951	35,588,644	<b>(3,754,215)</b>
<b>Motor Vehicle Gas Tax</b>	<b>30,639,966</b>	1,673,153	248,958	3,788,964	2,446,508	2,611,363	3,866,447	2,249,104	3,614,913	1,936,040	4,142,014	2,652,520	1,689,998	<b>30,639,966</b>
Expenditures	32,236,751	1,410,110	1,556,514	3,072,296	1,769,012	5,165,057	1,344,661	1,276,332	3,348,365	2,435,658	5,215,810	1,568,321	4,074,314	<b>32,236,751</b>
Net Operating Revenue	(1,596,785)	262,743	(1,307,555)	716,669	677,496	(2,553,693)	2,241,786	972,772	266,548	(499,618)	(1,073,796)	1,084,181	(2,384,315)	<b>(1,596,785)</b>
<b>Workforce Initiative</b>	<b>9,220,175</b>	337,501	-	758,413	54,261	233,353	1,755,455	-	240,782	3,722,355	28,987	1,290,882	798,185	<b>9,220,175</b>
Expenditures	9,106,047	619,967	527,618	701,175	693,508	661,281	532,718	659,939	604,976	1,768,170	997,865	577,489	741,341	<b>9,106,047</b>
Net Operating Revenue	114,128	(282,465)	(527,618)	57,237	(639,246)	(427,928)	1,202,736	(659,939)	(364,194)	1,954,185	(968,878)	713,394	56,845	<b>114,128</b>
<b>Health &amp; Human Services Levies</b>	<b>203,323,699</b>	166	16	750,139	86,141,599	11,374,652	2,248,882	1,38,918	-	83,434,125	485,063	18,725,616	24,523	<b>203,323,699</b>
Expenditures	215,885,929	2,716,872	10,310,332	2,744,998	2,716,872	11,144,093	3,305,569	2,828,468	47,342,356	3,148,379	23,352,738	33,778,735	72,496,519	<b>215,885,929</b>
Net Operating Revenue	(12,562,230)	(2,716,706)	(10,310,315)	(1,994,859)	83,424,727	230,559	(1,056,687)	(2,689,550)	(47,342,356)	80,285,746	(22,867,675)	(15,053,118)	(72,471,995)	<b>(12,562,230)</b>
<b>Debt Service</b>	<b>73,296,935</b>	614,855	572,062	605,569	28,301,468	5,922,957	1,863,465	817,234	779,347	19,705,067	1,731,431	11,726,373	657,106	<b>73,296,935</b>
Expenditures	77,647,221	37,555,019	-	-	129,424	770,225	7,724,386	-	-	-	8,625,869	166,394	22,963,025	<b>77,647,221</b>
Net Operating Revenue	(4,350,286)	(36,940,164)	572,062	605,569	28,172,044	5,152,732	(5,860,921)	817,234	779,347	19,705,067	(6,894,439)	11,559,979	(22,305,919)	<b>(4,350,286)</b>
<b>Cuy County Information Systems</b>	<b>1,632,767</b>	105,526	43,453	95,848	60,040	121,963	137,549	61,909	133,384	10,031	597,753	208,998	56,312	<b>1,632,767</b>
Expenditures	1,778,165	80,717	51,107	108,006	83,060	317,579	72,825	93,893	76,493	127,284	199,230	69,445	498,527	<b>1,778,165</b>
Net Operating Revenue	(145,398)	24,809	(7,654)	(12,157)	(23,020)	(195,616)	64,725	(31,985)	56,891	(117,253)	398,523	139,554	(442,215)	<b>(145,398)</b>
<b>Huntington Park Garage</b>	<b>3,865,527</b>	259,754	234,601	283,337	287,099	312,694	329,352	351,383	393,641	306,729	568,103	286,430	252,403	<b>3,865,527</b>
Expenditures	3,089,016	343,270	67,098	84,985	165,854	44,775	78,797	130,217	79,386	115,605	687,590	127,679	1,163,760	<b>3,089,016</b>
Net Operating Revenue	776,511	(83,517)	167,503	198,352	121,245	267,920	250,555	221,167	314,256	191,124	(119,487)	158,750	(911,358)	<b>776,511</b>
<b>County Airport</b>	<b>1,451,676</b>	13,839	113,622	91,078	22,525	58,360	54,782	22,465	119,138	22,862	34,087	864,582	34,336	<b>1,451,676</b>
Expenditures	1,451,676	159,447	50,561	114,938	120,049	86,300	59,644	42,490	59,455	67,647	492,290	64,463	134,391	<b>1,451,676</b>
Net Operating Revenue	-	(145,608)	63,061	(23,860)	(97,525)	(27,940)	(4,862)	(20,025)	59,683	(44,785)	(458,203)	800,118	(100,055)	<b>-</b>
<b>Sanitary Engineer</b>	<b>34,454,189</b>	3,903	3,903	3,903	408,439	3,903	3,903	419,142	-	241,107	15,610	7,805	33,342,573	<b>34,454,189</b>
Expenditures	32,594,696	2,487,036	1,828,059	2,509,877	1,975,755	4,219,805	2,636,019	1,854,581	2,200,746	2,002,266	3,394,048	2,581,067	4,905,436	<b>32,594,696</b>
Net Operating Revenue	1,859,493	(2,483,134)	(1,824,156)	(2,505,975)	(1,567,316)	(4,215,903)	(2,632,116)	(1,435,439)	(2,200,746)	(2,000,746)	(3,378,438)	(2,573,262)	28,437,136	<b>1,859,493</b>



**Cuyahoga County 2012 Proposed Budget  
2014 Monthly Budget Estimate**

County Fund	2014 Proposed Budget	Jan 2014 Projection	Feb 2014 Projection	Mar 2014 Projection	Apr 2014 Projection	May 2014 Projection	Jun 2014 Projection	Jul 2014 Projection	Aug 2014 Projection	Sep 2014 Projection	Oct 2014 Projection	Nov 2014 Projection	Dec 2014 Projection	2012 Total	
Centralized Custodial Services	Revenue 45,590,094 Expenditures 48,140,068 <b>Net Operating Revenue (2,549,974)</b>	13,476 2,849,448 <b>(2,835,972)</b>	11,809 2,677,011 <b>(2,665,202)</b>	497,625 3,315,811 <b>(2,818,186)</b>	63,387 3,096,653 <b>(3,033,267)</b>	373,757 3,203,801 <b>(2,830,044)</b>	1,640,220 7,065,757 <b>(5,425,537)</b>	151,947 3,076,062 <b>(2,924,114)</b>	27,958 3,206,026 <b>(3,178,068)</b>	180,028 3,418,515 <b>(3,238,488)</b>	36,850,853 7,904,420 <b>28,946,433</b>	2,864,277 2,862,815 <b>1,461</b>	2,914,759 5,463,750 <b>(2,548,991)</b>	45,590,094 48,140,068 <b>(2,549,974)</b>	
Maintenance Garage	Revenue 1,448,420 Expenditures 1,211,454 <b>Net Operating Revenue 236,966</b>	97,263 48,394 <b>48,869</b>	50,353 37,281 <b>13,072</b>	157,713 90,186 <b>67,528</b>	120,597 39,560 <b>81,037</b>	123,095 48,764 <b>74,331</b>	142,909 124,264 <b>18,645</b>	24,462 62,061 <b>(37,598)</b>	132,668 78,717 <b>53,952</b>	135,731 50,252 <b>85,479</b>	219,165 444,212 <b>(225,046)</b>	121,896 45,072 <b>76,824</b>	122,566 142,691 <b>(20,125)</b>	1,448,420 1,211,454 <b>236,966</b>	
Information Services Center	Revenue - Expenditures - <b>Net Operating Revenue -</b>	- - <b>-</b>	- - <b>-</b>	- - <b>-</b>	- - <b>-</b>	- - <b>-</b>	- - <b>-</b>	- - <b>-</b>	- - <b>-</b>	- - <b>-</b>	- - <b>-</b>	- - <b>-</b>	- - <b>-</b>	- - <b>-</b>	-
Printing & Reproduction	Revenue 4,032,282 Expenditures 3,371,516 <b>Net Operating Revenue 660,766</b>	135,976 154,276 <b>(18,300)</b>	250,527 259,924 <b>(9,397)</b>	458,308 207,867 <b>250,441</b>	246,590 307,594 <b>(61,004)</b>	341,585 289,819 <b>51,766</b>	395,157 224,173 <b>170,984</b>	259,391 221,329 <b>38,062</b>	216,548 266,731 <b>(50,183)</b>	442,259 291,066 <b>151,193</b>	386,002 376,023 <b>9,978</b>	80,102 261,858 <b>(181,756)</b>	819,836 510,855 <b>308,981</b>	4,032,282 3,371,516 <b>660,766</b>	
Communications	Revenue 1,746,182 Expenditures 1,753,909 <b>Net Operating Revenue (7,727)</b>	- 67,587 <b>(67,587)</b>	102,191 64,820 <b>37,370</b>	697,369 59,832 <b>637,537</b>	273,603 74,790 <b>198,813</b>	209,425 684,784 <b>(475,359)</b>	94,430 57,866 <b>36,564</b>	4,693 66,485 <b>(61,791)</b>	70,018 60,211 <b>9,807</b>	130,500 56,437 <b>74,063</b>	130,500 388,268 <b>(29,828)</b>	- 388,268 <b>(388,268)</b>	39,809 69,637 <b>(29,828)</b>	124,144 103,191 <b>20,952</b>	1,746,182 1,753,909 <b>(7,727)</b>
Self Funded Workers Comp	Revenue 2,595,511 Expenditures 5,523,975 <b>Net Operating Revenue (2,928,464)</b>	2,595,511 805 <b>2,594,706</b>	21,498 <b>(21,498)</b>	8,792 <b>(8,792)</b>	5,369,641 <b>(5,369,641)</b>	23,451 <b>(23,451)</b>	24,513 <b>(24,513)</b>	27,547 <b>(27,547)</b>	29,962 <b>(29,962)</b>	4,259 <b>(4,259)</b>	1,867 <b>(1,867)</b>	3,209 <b>(3,209)</b>	8,430 <b>(8,430)</b>	2,595,511 5,523,975 <b>(2,928,464)</b>	
Self Funded Health Insurance	Revenue 80,092,533 Expenditures 77,751,818 <b>Net Operating Revenue 2,340,715</b>	5,587,883 7,591,750 <b>(2,003,866)</b>	5,582,062 5,917,731 <b>(335,669)</b>	5,788,073 6,018,249 <b>(230,176)</b>	8,618,345 7,064,852 <b>1,553,493</b>	5,538,291 6,912,745 <b>(1,374,454)</b>	5,508,664 10,415,656 <b>(4,906,992)</b>	5,485,876 2,652,383 <b>2,833,492</b>	5,465,074 10,707,892 <b>(5,242,819)</b>	5,416,928 5,712,691 <b>(295,763)</b>	16,273,514 2,013,050 <b>14,260,464</b>	5,405,707 10,430,108 <b>(5,024,401)</b>	5,422,116 2,314,709 <b>3,107,407</b>	80,092,533 77,751,818 <b>2,340,715</b>	

**Appendix G**

**2014 Debt Schedule**



**Schedule I**  
**Exhibit of Outstanding Bonds, Notes and Certificates of Indebtedness**  
**as of January 1, 2014 and Bond Retirement Fund Requirements for 2014**

2014 Inside Millage = 0.60 GF / 0.85 DSF

Purpose of Notes and Bonds		Original Issue Amount	Date of Issue	Serial or Term	% Rate of Int. (TIC) <sup>1</sup>	Callable	Outstanding January 1st	Required for Principal	Required for Interest	Required for Total Debt Service	Amt Received from Other Sources <sup>4</sup>	Total Received From Property Taxes
<b>Unvoted / Inside 10 Mill Limit:</b>												
CUSIP# 232238 / 232237 / 23223P												
Capital Improvement Bonds, Series 2004 <sup>2</sup>												
General Obligation Refunding Bonds, Series 2005	84,490,000	9/15/2004	2024	Serial	4.080	Yes	2014	3,805,000	2,590,213	6,395,213	6,204,963	190,250
Capital Improvement Bonds, Series 2009	73,970,000	4/21/2005	2020	Both	4.040	No		47,325,000	2,366,250	8,886,250	104,750	8,781,500
New Money and Refunding Bonds Series 2012A and 2012B	163,825,000	12/22/2009	2034	Both	3.529	Yes	2019	146,620,000	7,771,139	12,351,139	2,039,507	10,311,631
Rock and Roll Hall of Fame and Museum	111,305,000	12/13/2012	2037	Both	2.636	Yes	2021	109,185,000	4,383,993	6,468,993	191,150	6,277,843
Rock and Roll Hall of Fame and Museum Notes <sup>5</sup>	12,000,000	5/1/2009	2018	Both	5.512	No		3,795,000	195,208	875,208		0
Chagrin Highlands Sewer 543(A)	10,320,000	5/11/2011	2015	Term	1.940	No		5,100,000	98,940	3,198,940	3,198,940	0
Sewer Improvement Bonds, Series. 2005 (Schady Rd.)	1,040,000	9/10/2000	2020	Both	5.511	Yes	2010	485,000	26,798	86,798		0
	4,445,000	9/15/2005	2025	Serial	3.902	No		3,030,000	121,200	326,200	326,200	0
	<b>\$461,395,000</b>			<b>Avg Wt Rate</b>	<b>3.520</b>			<b>\$ 319,345,000</b>	<b>\$ 17,553,739</b>	<b>\$ 38,588,739</b>	<b>\$ 13,219,082</b>	<b>\$ 25,369,657</b>
								<i>Debt w/in 10 mill limit</i>	<i>\$ 17,935,000</i>	<i>\$ 17,454,799</i>	<i>\$ 35,389,799</i>	
<b>CUSIP# 232263</b>												
<b>Gateway Arena Taxable:</b>												
Series 1992A	35,000,000	09/15/92	2022	Both	8.625	No		31,500,000	2,565,938	6,065,938	6,065,938	0
Series 2010C Gateway Refunding bonds	42,070,000	9/3/2010	2023	Serial	4.399	Yes	2020	32,805,000	1,377,059	3,147,059	3,147,059	0
<b>Total Gateway Arena Taxable</b>	<b>\$87,820,000</b>						<b>\$64,305,000</b>	<b>\$5,270,000</b>	<b>\$3,942,997</b>	<b>\$9,212,997</b>	<b>\$9,212,997</b>	<b>\$0</b>
<b>Brownfield Redevelopment Fund Taxable</b>												
Series 2004C Brownfield Refunding Bonds	12,880,000	2/26/2004	2018	Serial	4.653	Yes	2014	5,510,000	\$249,800	\$1,244,800	\$1,244,800	\$0
Series 2010A Brownfield Redevelopment Fund Project	17,160,000	9/3/2010	2030	Both	5.237	No		15,355,000	749,582	\$1,374,582	\$1,374,582	\$0
<b>Total Brownfield Redevelopment Taxable</b>	<b>\$30,040,000</b>						<b>\$20,865,000</b>	<b>\$1,620,000</b>	<b>\$999,382</b>	<b>\$2,619,382</b>	<b>\$2,619,382</b>	<b>\$0</b>
<b>Community Redevelopment Program Taxable</b>												
Series 2010B Community Redevelopment Program	11,105,000	9/3/2010	2030	Both	5.320	No		\$9,930,000	484,361	\$884,361	\$884,361	\$0
<b>Shaker Square Tax-Exempt</b>												
Series 2010D Shaker Square Refunding	2,925,756	9/3/2010	2030	Serial	3.870	Yes	2020	\$2,545,000	\$106,100	\$171,100	\$171,100	\$0
<b>Medical Mart/Convention Center Project Taxable:</b>												
Series 2010E Recovery Zone Economic Development Revenue Bonds	20,000,000	12/16/2010	2027	Serial	3.470	No		\$20,000,000	-	\$1,240,000	\$1,240,000	\$0
Series 2010G Taxable Development Revenue Bonds	123,090,000	12/16/2010	2027	Both	4.310	No		87,055,000.00	3,624,082.00	21,419,082.00	21,419,082.00	\$0
	143,090,000						\$ 107,055,000	\$ 17,795,000	\$ 4,864,082	\$ 22,659,082	\$ 22,659,082	\$0
<b>Medical Mart/Convention Center Project Tax Exempt:</b>												
Series 2010F Recovery Zone Facility Bonds	200,235,000	12/16/2010	2019	Both	4.260	Yes	2020	\$200,235,000	\$0	\$9,999,156	\$9,999,156	\$0
<b>Total Non-Tax Revenue</b>	<b>\$475,215,756</b>						<b>\$404,935,000</b>	<b>\$25,150,000</b>	<b>\$20,396,079</b>	<b>\$45,546,079</b>	<b>\$45,546,079</b>	<b>\$0</b>
<b>Total Tax Exempt and Taxable</b>	<b>\$1,001,864,447</b>						<b>\$724,280,000</b>	<b>\$46,185,000</b>	<b>\$37,949,817</b>	<b>\$84,134,817</b>	<b>\$58,765,160</b>	<b>\$25,369,657</b>

<sup>1</sup> True Interest Cost of bond issuance  
<sup>2</sup> 2004 bonds were advanced refunded w/ 2012 series bonds, \$47,605,000 principal is defeased until called on 12/1/2014.  
<sup>3</sup> One payment made in 2013  
<sup>4</sup> Includes revenue from refunding escrow, non-tax revenue sources, special assessments, 1.5% Bed Tax, HPG Garage Fund, Highland Hills and Federal Interest subside <sup>5</sup> Series 2011 Rock Hall term notes are not included within 10 mill limitation.