



**Cuyahoga County Executive
Armond Budish**

**Cuyahoga County, Ohio
2016 - 2017
Executive's Recommended
Biennial Budget**

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Acknowledgements

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County Executive's Recommended 2016-2017 Biennial Budget

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Section I

2016 - 2017 Budget Summary

2016-2017 Executive's Recommended Biennial Budget Overview

The recommended budget provides the financial plan and resources for the priorities of the Cuyahoga County government over the next biennium. Executive Budish articulated this vision in a speech to County Council on October 13th, 2015. The full text of those remarks are below:

Today I am sending to Cuyahoga county council a balanced budget for 2016 and 2017. But this budget isn't just about the next two years, it's about the long term stability and success of this region.

Cuyahoga County has come a long way in the last several years. We've reformed our government and cleaned up the corruption that failed and embarrassed our great community. We have launched significant development projects and created jobs.

Our cultural uniqueness and economic resurgence has captured the attention of the county and the world. However, we've seen periods of growth like this before. In the 1990's, Cleveland was the "comeback city" and the county was on the rise. But that success was fleeting. The losses in the steel industry and other manufacturing stalwarts, along with the post-9/11 recession and the 2008 economic collapse erased gains that we made in the 1990s.

Today, this region stands at a critical moment in time. We have to ask ourselves: will our recent success last or will it flame out as soon as we're faced with the next challenge?

The budget that we are presenting today ensures that our success will be lasting and not fleeting. It seeks to ensure that this great region will not lose its momentum because of a national slowdown or some other set back. It does so by making sure that we are on strong financial footing now and long into the future.

The blunt reality is that the investments that were made in previous years helped us grow, but they also put us on thin ice financially. Some may not like to hear that, but it's the truth. If we are to get back on solid financial ground that will stabilize our future, then we have to make some tough choices now. This budget invests in the things that will build and grow our region over the long-term. But it starts by making sure that our financial house is in order. If we don't confront this challenge now, we risk undermining the long-term health and stability of the region for the next generation.

I want to be very clear that the biggest problem we inherited is debt and debt service. Over a number of years, past county governments promoted a number of important projects with the goal of improving our competitiveness and attracting business. But those projects were generally not paid for with cash. Instead, the county borrowed to pay these costs through the issuance of bonds. Now, our credit card is maxed out. The borrowing well is dry. To put it simply, we cannot responsibly borrow more money for the foreseeable future.

That creates a terrible pressure on our annual operating budget. If we want to continue to move our county forward, preserve our buildings and infrastructure, and maintain services for those most in need, we must incorporate into our operating budgets about \$48 million of additional costs that normally would have been paid by borrowing. This includes \$10 million per year for economic development, \$20 million per year to maintain our facilities and infrastructure, and in the next two years \$18 million to demolish blighted properties throughout the region. Altogether, including our opening deficit of about \$20 million, we had to climb a \$68 million mountain. And that's before we consider even a single new investment.

By looking under the cushions of every chair in the county, along with tremendously difficult program and operations reviews, I can say that we have done it, filled a \$68 million gap.

How'd we do it? We cut the fat and asked our departments to do more with less; re-organized and consolidated; prioritized opportunities to leverage our funding with private investments; and generated more revenue (without raising taxes).

We could not have done it without a lot of help. We asked all of our departments to examine their operations and find ways to save money or generate revenue without any substantial harm to services and without laying off staff, and they did. We asked our partners like the courts and the prosecutor to help, and they did. Without the discipline and creativity of all of our departments and partners, we could not have accomplished this difficult task.

I also want to thank our entire fiscal office, led by Dennis Kennedy, Chris Glassburn, and Colleen Brown. And I truly appreciate the hundreds of volunteer hours contributed by members of our budget task force, made up of the best financial minds in the region. I want to thank them by name: our chair, David Goodman, Managing Partner of the Cleveland office of Squire Patton Boggs and former co-leader of the firm's public finance practice; Don Kimble, Keycorp's Chief Financial Officer; Stephanie McHenry, Vice President for Business Affairs and Finance at CSU; Yvette Ittu, Executive Vice President for Finance and Operations at the Greater Cleveland Partnership; Eric Friedman, formerly a partner at Deloitte and founder of E.D. Edwards Consulting; Stephen Strnisha, CEO of the Cleveland International Fund; Tim Offtermatt, Managing Director for Public Finance at Stifel; and George Hillow, formerly lead tax director at McGladrey and now Executive Director of the Cuyahoga County Convention Facilities Development Corporation. To all of them, I say thank you! I also say, don't go away; we still have a lot of work left to do!

Balancing a tough budget was necessary. But if that's all we do, this budget will be a failure. We cannot just remain stagnant. The status quo is not good enough for the people of Cuyahoga County. This budget also must invest in our future, if we ever hope to break our current devastating cycle of poverty and hopelessness. It is absolutely necessary, not optional; to give our youngest residents the right start for later success in school and life. It is absolutely necessary to get more of our residents educated and trained to compete for better and better jobs. It is absolutely necessary to fuel business growth and innovation in Northeast Ohio.

In this budget, our increased investments in our future prosperity are small in dollar amount but priceless in value. They are smart investments that leverage other public and private dollars. And it is my greatest hope that they are just the start of the type of ongoing, transformational investments that we will be able to make in the future as our current financial condition strengthens.

In my state of the county address, I described a shared vision for the future that has three priorities at its very core.

First, historically the core services of the county focused on health and human services. The charter, in its wisdom, gave equal billing to economic development. Taken together, I call this job opportunity and growth because it takes supportive services, education, job training, and access (opportunity), and a thriving economy with businesses creating good jobs from entry level to highly skilled (growth) for people to succeed. Our economic opportunity and growth plans are supported by this budget in a number of ways, including:

Second, re-orientation of the county's workforce training programs to better address the needs and aspirations of our residents while at the same time providing needed talent to fuel business growth. This budget promotes the creation of pathways from poverty to a sustainable career with an income that is sufficient for a family to live on. It does so by investing an additional \$3 million per year and leveraging expertise and resources of others.

Third, elimination of blighted properties throughout the county. The original plan was to borrow the money, but now we cannot do that. During the first part of this year, we repositioned dollars slated for other projects and came up with about half the money needed. But I have no more rabbits in my hat. In this budget the prosecutor will use \$2 million of his funds to support our program, and we will invest another \$8 million per year in 2016, 2017 and 2018.

And fourth, furtherance of our goal to make county government and service more efficient by realigning some areas of job and family services and children and family services. This will accomplish two important objectives: first it will streamline our operations. And second, it will save money by eliminating unnecessary duplication of back office services. We are confident that this realignment will create savings of a minimum of \$1 million per year in this budget, and perhaps even more in the future. I want to especially thank Tom Pristow, David Merriman, and Matt Carroll for working diligently to make this happen.

The second priority I outlined in my state of the county was fairness and equity. We can no longer allow the "accident of birth" to be the major predictor of whether our babies will live to see their first birthdays or whether our 5 year olds will be ready for kindergarten. This budget supports our fairness and equity priority by:

First investing \$500,000 in 2016 and \$1 million in 2017 to reduce our shameful rate of infant mortality. We know what works. We now need a coordinated approach to reach the residents that most need our support. We will work with Mayor Jackson, Cleveland City Council President Kevin Kelly, , the hospitals, and the philanthropic community to develop a coordinated and effective approach to ensuring that every child in our county lives to see their first birthday.

Second, leading the effort to expand the availability of high quality pre-kindergarten education so that every child in the county is ready for school on the first day of kindergarten. No investment is more important and transformative for the region. We will invest \$10 million in this budget (in addition to continuing the funding previously budgeted for universal pre-kindergarten), and we will work with all our community partners in the non-profit, philanthropic, education and business communities to make this happen in a comprehensive, sustainable way.

Third, promoting criminal justice reform. There is much that is needed to promote justice, reduce jail time for non-violent offenders, and save money. This budget makes a start, reflecting significant savings thanks to Prosecutor McGinty reducing the time to indictment and bail evaluation and due to the courts' expanding the use of gps ankle bracelets. I look forward to working with the courts, the prosecutor, the defense bar, and the sheriff's department to continue to further criminal justice reform.

Our third priority is to create a government that is efficient, effective, and gets results for all residents and businesses of Cuyahoga County. Our good government efforts are supported in this budget by:

First, utilizing a public private partnership with the Cleveland foundation to create an innovation and performance team. While this team has tremendous transformative potential for our county, its first order of business will be to lead an effort to find efficiencies throughout county government, focusing on enterprise-wide contracts and functions, such as our utilities, procurement, buildings and the like, and consolidating duplicate functions, such as the many call centers currently operated by separate county departments. We will invest \$1.1 million per year and anticipate significantly more in savings.

Second, investing \$20 million per year in capital repairs and improvements for county-owned properties. We can no longer kick the can down the road. Proper maintenance will save the county more in the long run.

And third, addressing pay equity issues identified in the PRC study. County government is a service organization, and I believe our kind of service - - public service - - is an honorable profession. We ask a lot of the nearly 6000 people that have chosen a career with county government, and I am grateful for their service. My vision is to create a workplace where we take care of the people that take care of our customers. As part of that effort, we must develop and start to implement a new multi-year salary plan for county staff team members to alleviate the salary compression issue, in which staff now sometimes earn as much as their supervisors. This budget begins that process by investing \$1 million.

To conclude, this budget has presented both very significant challenges and very significant opportunities. We accomplished three urgent goals: first, to overcome our huge financial difficulties and create a balanced, sustainable foundation; second, to provide for the great need for services today; and third, to invest in a healthy and bright future for our county and its residents. We've done it by following the principle of doing more with less. It brings realignment to programs and even departments. It takes an important first step towards criminal justice reform. It enables exciting new programs such as our sustainable job creation fund and universal high quality pre-kindergarten. And it does all this without raising taxes and without new borrowing.

I know how this process works, having gone through the state budgeting process. The budget that I am submitting today is not the final document. I know that county council will have plenty of input as they begin their own review process. But I sincerely hope that it is a template that can reflect our collective priorities. I look forward to earnest conversations with Council President Brady, Vice President Jones, Finance Chair Greenspan, and all of Council in the coming weeks, to arrive at a final budget that reflects the best priorities for all of us.

That said, I do have one bottom line that I must insist on, and that is our county's bottom line: the final budget must be balanced and put us on strong financial ground so we can continue to grow and sustain our success into the next generation.

Thank you.

Among other objectives, the 2016-2017 operating budget builds a solid financial foundation that is essential to all services and functions that the County provides. The Recommended Budget for the next biennium, as presented, is structurally balanced, solves the significant financial problems of the past, provides for critical services needed today, and makes strategic, targeted investments in transformational initiatives to ensure a productive and healthy future for all of our residents.

The biennial budget process was designed to address several strategic goals:

- Job Growth and Opportunity
- Fairness and Equity
- Government that is Efficient, Effective, and Gets Results

The charter government era for the County has created opportunities to change the way budgets have been developed in the past. The designed outcome is a two-year operating plan that will identify different and better ways of using resources to maintain the mission and values of Cuyahoga County.

The objectives of the 2016-2017 operating budget plan include:

- Using resources in a manner that produces measurable outcomes
- Allocating resources to fund priorities and strategic initiatives
- Providing pay equity for County employees
- Balancing estimated resources with programmatic expenditures
- Addressing structural balance in both the General Fund and HHS Levy Fund
- Incorporating impacts of approved organizational changes and operating funds
- Implementation of a capital maintenance plan
- Submission of updates to the two year Capital Improvement Plan

A comparison of the recommended biennial budget being submitted for consideration is provided in summary format in Figure 1.

**2016 - 2017 Recommended Biennial Budget
General Fund, HHS Levy Fund, and All Funds Summary**

2016 Recommended Budget	General Fund Operating	Health & Human Services Levy	Combined General Fund	All Funds
Revenue Estimate	\$ 373.70	\$ 237.70	\$ 611.40	\$ 1,448.60
Total Expenditures & Uses	\$ 373.50	\$ 237.00	\$ 610.50	\$ 1,455.90
Result of Operations	\$ 0.20	\$ 0.70	\$ 0.90	\$ (7.30)
Ending Balance	\$ 68.90	\$ 32.60	\$ 101.50	\$ 415.30
<i>Balance to Expenditure %</i>	18.4%	13.8%	16.6%	28.5%

2017 Recommended Budget	General Fund Operating	Health & Human Services Levy	Combined General Fund	All Funds
Revenue Estimate	\$ 368.00	\$ 237.70	\$ 605.70	\$ 1,425.20
Total Expenditures & Uses	\$ 367.80	\$ 237.50	\$ 605.30	\$ 1,420.00
Result of Operations	\$ 0.20	\$ 0.20	\$ 0.40	\$ 5.20
Ending Balance	\$ 68.40	\$ 32.80	\$ 101.20	\$ 408.90
<i>Balance to Expenditure %</i>	18.6%	13.8%	16.7%	28.8%

Total Biennial Revenues	\$ 741.70	\$ 475.40	\$ 1,217.10	\$ 2,873.80
Total Biennial Expenditures	\$ 741.30	\$ 474.50	\$ 1,215.80	\$ 2,875.90
<i>Biennial Operating Results</i>	\$ 0.40	\$ 0.90	\$ 1.30	\$ (2.10)

The recommended General Fund operating budget is \$373.5 million in 2016 and \$367.8 million in 2017. The budget was developed using expenditure trends estimated for 2015 and includes a reallocation of funding based on defined priorities. For the purposes of this document, the numbers represented as the General Fund are for all General Fund revenues and expenses net of the .25% Sales tax revenues and expenses dedicated to the Convention Center Complex. The 2015 General Fund budget is balanced within the biennium and is projected have an operating surplus of \$293,400 over the biennium. The General Fund budget for 2016-2017 projects a reserve fund balance of 18.4% in 2016 and growing slightly to 18.6% in 2017.

The Health & Human Services Levy Fund budget is \$237.0 million in 2016 and \$237.5 million in 2017. The recommended budget identifies the expected utilization of Levy Fund dollars for Health and Human Services programs based on current revenue levels. The proposed HHS Levy Fund budget also utilizes \$20.5 million in Public Assistance Fund cash resources to fund limited capital repairs and critical investments needed for the provision of health and human services. The HHS Levy Fund balance will remain above the required level of 10% over the biennium.

The recommended all funds budget for the 2016-2017 biennium includes allocations for all County operating fund budgets. The budget for all funds is \$1.5 billion in 2016 and \$1.4 billion in 2017. The proposed budget includes use of reserves in the Public Assistance funds and other operating funds where resources are expected to be spent for specific purposes. The recommended all funds budget of \$980.4 million (2016) for Executive agencies is 0.3% higher than the 2015 current budget and will decrease slightly at \$945.5 million in 2017.

2016 - 2017 Budget Parameters and Budget Development

Budget Parameters

The 2016 – 2017 budget development process began at the end of second quarter and will continue through the rest of 2015 with the submission of this proposed operating plan, pending evaluation and approval by County Council.

The main components of the base budget for 2016-2017 included these assumptions:

- Revenue estimates are based on the trends used to project the 2016-2017 period as of completion of the second quarter review. (See 2016 – 2017 Revenue Assumptions)
- Salary and fringe benefits are based on the 2015 approved budget and project a 2% cost of living increase in 2015, 2016 and 2017.
- Fringe benefits including health care costs were adjusted for the COLA (PERS and Medicare). A 3% growth rate is applied to hospitalization in each of the two years.
- Budget lines for service contracts and overhead were generally held at 2015 budgeted levels.
- Additional requests for funding were not solicited from agencies. Increases in funding were not made except in special limited circumstances.
- Programs could no longer be sustained utilizing borrowed funds.

Base Budget Refinement

The next step was to refine the initial base budget levels as well as update revenue estimates. The Office of Budget and Management worked cooperatively with County agencies to review each and every line-item of operating budgets to verify the base budget accurately captures the approved allocation of resources for ongoing programs.

Adjustments have been made to accurately reflect the existing levels of budgetary allocation for personnel and other costs. The 2015 budget was adjusted to include a 2% Cost of Living Adjustment, to back out one-time items and for realignments between budget accounts. These adjustments were changes implemented to refine the base budget allocations and more accurately reflect a zero-based approach to budget development.

Summary of 2016-2017 Budget Adjustments

After the base budget was established, each agency was requested to present 10% cost reductions or revenue enhancements with respect to their base budget number. Reductions, revenue enhancements, efficiencies, and private partnerships were allowed to be presented towards the 10% adjustments. Cooperation between agencies was actively encouraged.

No new programs or increases in the budget were permitted, except under very special circumstances. The Executive leadership team, in consultation with directors and partners, made the decisions to allow for new programs or budget increases.

2015 Second Quarter Update

A review of the 2015 operating budget was completed at the time of budget development. The second quarter estimate reflects projected results that are very similar to what was reported as of first quarter. The original 2014-2015 biennial budget passed in December of 2013 projected a \$17.9 million deficit for fiscal year 2015. By January 2015, the projected deficit for 2015 had increased to \$32.7 million. As of the second quarter projection, the continued negative trend had been curtailed and the projected deficit was reduced to \$26.3 million. The estimated draw of Levy Fund reserves (\$1.7 million) and use of Public Assistance Fund cash resources (\$9.2 million) to offset revenue declines remained unchanged since first quarter.

2015 Second Quarter Summary of Results (\$ millions)

2015 2nd Quarter Summary (millions)	2015 Current Budget	2015 2nd Quarter Estimate	Variance From Budget	% Variance From Budget	2016 2nd Quarter Estimate
General Fund					
Revenue	\$331.5	\$344.3	\$12.8	3.9%	\$346.4
Expenditures	\$349.4	\$370.6	-\$21.2	-6.1%	\$372.6
<i>Result of Oper.</i>	(\$17.9)	(\$26.3)	-\$8.4	-46.9%	(\$26.2)
HHS Levy Fund					
Revenue	\$235.0	\$237.7	\$2.7	1.1%	\$237.7
Expenditures	\$235.0	\$239.4	-\$4.4	-1.9%	\$227.8
<i>Result of Oper.</i>	\$0.0	(\$1.7)	(\$1.7)	0.4%	\$9.9
All Funds					
Revenue	\$1,333.1	\$1,399.6	\$66.5	5.0%	\$1,403.4
Expenditures	\$1,477.2	\$1,431.2	\$46.0	3.1%	\$1,390.7
<i>Result of Oper.</i>	-\$144.1	-\$31.6	\$112.5	78.1%	\$12.7

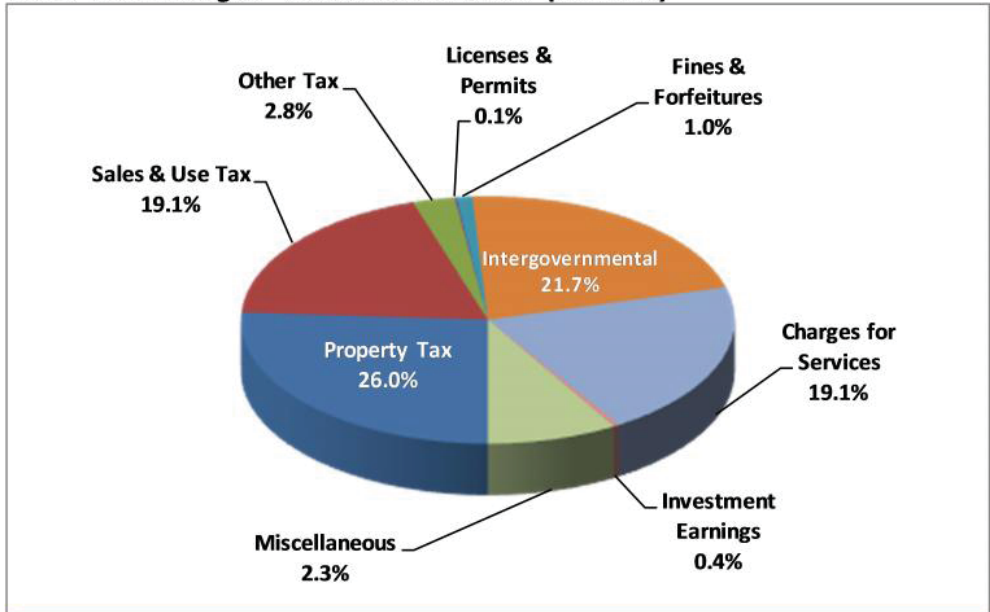
Based on updated second quarter results as of June 2015.

- General Fund Operating revenue figures are exclusive of the 0.25% additional sales tax levied for the Medical Mart Convention Center and Convention Center Hotel projects.
- The 2015 revenue estimate is \$12.8 million higher than the budget and is on track to exceed the budget by 3.9%. The estimate for sales tax (3.6% over budget) and charges for services are driving the modest surplus.
- Expenditures, estimated at \$370.6 million are \$21.2 million or 6.1% higher than the current budget.
- The projected operating result has improved since first quarter with the expected use of reserves of \$26.2 million now anticipated. That result had been identified at \$27.1 million in first quarter.
- The projected Health & Human Services Levy Fund revenue estimate of \$237.7 million is \$2.7 million higher than budget. HHS Levy Fund expenditures are over budget by 1.9% due to slightly lower levels of transfer payment reimbursement revenue available to offset the need to use Levy funding for HHS programs.
- On an All Funds basis, operating revenue is \$46.0 million or 3.1% lower than the 2015 budget estimate. Most of the decrease is related to declines in intergovernmental revenue and miscellaneous revenue sources.

2016-2017 Revenue Assumptions

The revenues that support county operations are expected to be stable overall in 2016 and 2017 with an 18.7% reduction (\$8 million) in other tax revenue sources that relates to the discontinuance of County excise taxes in the General Fund. There is also continued modest growth expected in a few key sources such as sales tax (4.6%), in charges for services (12.5%) and investment earnings (24.4%). This outlook is based on a realistic assessment of local economic conditions and analysis of current revenue trends.

2016 -2017 Budget - All Funds Revenue (millions)



Revenue Source	2014 Actual	2015 Estimate	2016 Budget	2017 Budget	'15 - '16 Change	'15 - '16 % Change
Property Tax	\$345.5	\$373.4	\$ 373.0	\$ 373.0	-\$0.4	-0.1%
Sales & Use Tax	246.8	259.4	271.3	278.3	11.9	4.6%
Other Tax	48.5	43.9	35.7	43.4	-8.2	-18.7%
Licenses & Permits	1.9	2.0	2.0	2.0	0.0	0.0%
Fines & Forfeitures	12.6	13.3	14.8	14.4	1.5	11.3%
Intergovernmental	335.3	319.6	311.2	313.7	-8.4	-2.6%
Charges for Services	246.0	265.1	298.3	285.9	33.2	12.5%
Investment Earning:	0.9	4.5	5.6	6.6	1.1	24.4%
Miscellaneous	126.5	118.4	136.7	107.9	18.3	15.5%
Total Revenue	\$1,364.0	\$1,399.6	\$1,448.6	\$1,425.2	\$49.0	3.5%

The funds available to finance operations are limited to the revenues the County collects each year. The projected trend of revenue streams is a substantial driver of what resources are available in the next budget cycle.

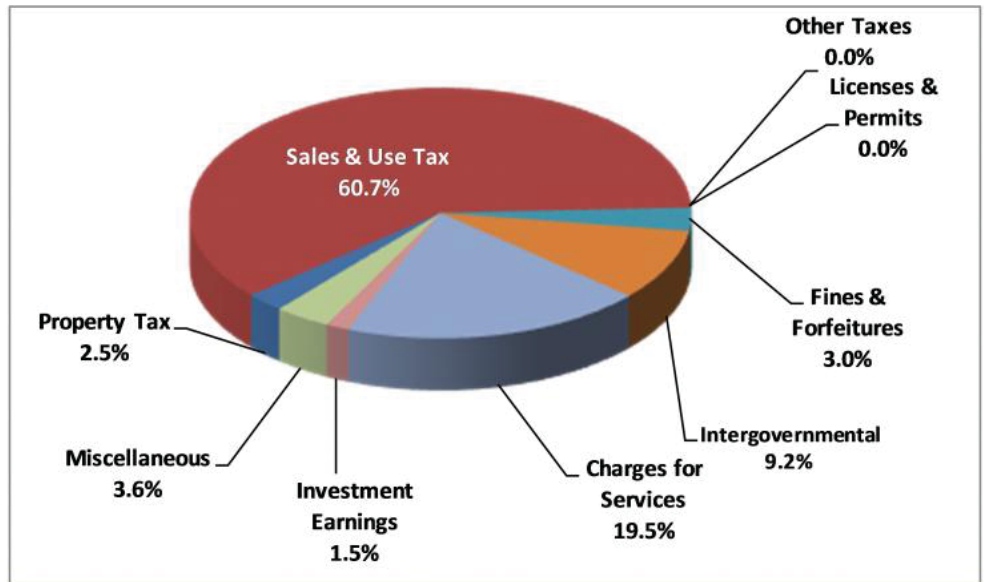
All Funds revenues are estimated at \$1.45 billion in 2016 and \$1.43 in 2017. The estimate for General Fund and Levy fund combined is \$611.4 million in 2016 and \$605.7 million in 2017. All Funds revenue for 2016 is \$49.0 million, or 3.5%, higher than the 2015 estimate. A large portion of the increase is attributable to the increase in sales tax (\$11.9 million), charges for services (\$33.2 million) and miscellaneous revenue (\$18.3). These increases were offset by decreases in other tax (\$8.2 million) and intergovernmental revenue (\$8.4 million).

The increase in miscellaneous revenue is partially due to the reallocation of surplus funds from the Treasury for use by the County Demolition program and additional funds from the Juvenile Court (\$10.7 million over 2014). See General Fund Revenue Sources below.

General Fund Revenue Sources

- Property Taxes** - Property Taxes are expected to be flat, generating \$9.2 million in 2016 for the General Fund. The appearance of a reported decrease from 2015 is due to a reallocation of 10 mills in property tax from the General Fund to the General Obligation Debt Service Fund to cover an anticipated shortfall in 2015 of \$2.6 million in that debt service fund. The inside millage will remain at 1.45 mills in the combined General Fund (.5 mills) and the debt service fund (0.95 mills).

2016 -2017 Budget - General Fund Operating Revenue (millions)



Revenue Source	2014 Actual	2015 Estimate	2016 Budget	2017 Budget	'015 - '16 Change	'015 - '16 % Change
Property Tax	\$14.0	\$14.2	\$9.2	\$9.2	-\$5.0	-35.2%
Sales & Use Tax	197.4	207.5	221.8	\$228.5	\$14.3	6.9%
Other Taxes	10.8	8.1	0.1	\$0.1	-\$8.0	-98.8%
Licenses & Permits	0.1	0.1	0.1	\$0.1	\$0.0	0.0%
Fines & Forfeitures	10.6	10.1	11.2	\$10.8	\$1.1	10.9%
Intergovernmental	31.1	33.2	34.1	\$34.1	\$0.9	2.7%
Charges for Services	61.0	59.1	73.7	\$70.7	\$14.6	24.7%
Investment Earnings	0.4	4.1	5.1	\$6.1	\$1.0	24.4%
Miscellaneous	13.5	8.0	18.4	\$8.4	\$10.4	130.0%
Total Revenue	\$338.9	\$344.4	\$373.7	\$368.0	\$29.3	8.5%

- Sales & Use Tax** - Sales and Use Tax, the largest

General Fund revenue source at 60.7% of revenue is estimated at a total of \$221.8 million in 2016 and \$228.5 in 2017. This amount excludes the 0.25% additional sales tax component and represents a 6.9% increase over the 2015. The 2017 estimate is 3.0% over the 2016 budgeted amount. The current 2015 estimate for sales tax is tracking 5.4% over the 2014 year to date actual.

- Investment Earnings** - estimated at \$5.1 million in 2016 and based on the reinvestment of a substantial portion of the portfolio at higher rates over the next two years. The amortization of investment premiums is almost complete, freeing up additional investment earnings for the General Fund. Short-term rates are expected to increase next year and the year after thereby improving investment earnings. The budget assumes short-term rates will pick up after 2015 and interest earnings will increase in subsequent years.
- Charges for Services / Fines** - General Fund charges for services are expected to increase by \$14.6 million (24.7%) in 2016 and will decrease by about 4% in the second year of the biennium. The increase in charges for services will be partially caused by revenue enhancements to be implemented by the Sheriff over the next year. Additionally, Title IV-D revenue reimbursements are expected to be \$4.0 million higher than 2015 and Board of Election political subdivision shares will be \$3.0 million higher during a federal election year.

- **Miscellaneous Revenue** – This revenue is higher in 2016 by \$10.4 million due to the transfer of surplus balance from three of the Treasurer's funds and from juvenile court. Specifically, the Treasurer's delinquent tax assessment collection fund will contribute \$3.5 million; the Treasurer's tax certificate administration fund will contribute \$4.0 million; the tax prepayment special interest fund will contribute \$2.5 million; and Juvenile Court will Title IV-E Fund contribute \$700,000.

2016-2017 Recommended Expenditure Budget by Function

Cuyahoga County has to balance legitimate demands for crucial services with the need to preserve fiscal integrity through sustainable budgeting. To better understand how County dollars are used the expenditure portion of the budget is presented for All Funds and the General Fund by functional areas of government.

The General Fund biennial budget excluding the Health & Human Service Levy Fund is budgeted at \$373.5 million and \$367.8 million in 2016 and 2017 respectively. The recommended budget for 2016 is flat compared to the 2015 estimate. The Health & Human Service Levy Fund budget for 2014 is \$237.0 million with expenditures budgeted at \$2.4 million or 1.0% lower than the 2015 estimate. The combined General Fund and Health & Human Service Levy Fund expenditures are \$0.5 million or 0.1% lower than the 2015 estimate. The All Funds expenditure budget for 2016 of \$1.46 billion is 1.7% or \$24.7 million higher than projected 2015 expenditures primarily due to the inclusion of the one-time County Demolition Program. The 2017 budget for all County funds is flat with a slight \$36.0 million decrease proposed.

Health and Human Services

The 2016-2017 recommended budget for HHS Levy Fund uses is \$2.3 million lower in 2016 than the 2015 estimate. The majority of the decreases are attributable to recommended reductions in Levy fund allocations to HHS programs.

There are no new programmatic expenditure levels or increases in staffing above the base level of funding in the recommended biennial budget.

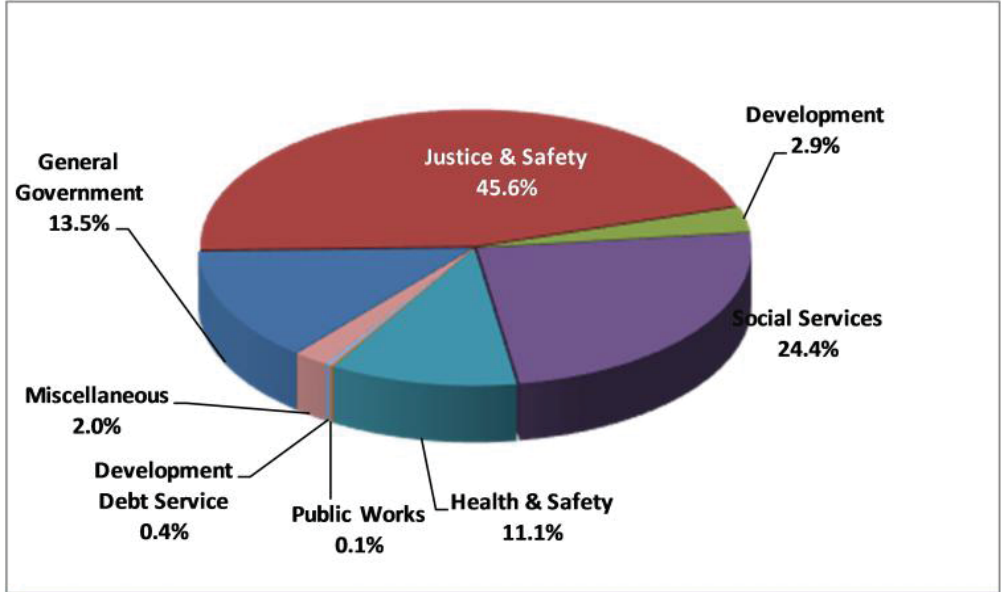
The County funds institutions that promote the health and safety of its citizens. Comprised of health maintenance, mental health, emergency assistance, alcohol and drug abuse, and animal control, the Health & Safety function (\$73.9 million) makes up 5.0% of the total 2016 All Funds operating budget. Most of the funding is budgeted in the Health & Human Services Levy Fund. The County provides ongoing support to two major institutions from Levy dollars. The 2016-2017 budget for these two areas is constant in the recommended budget. The MetroHealth Hospital System (\$32.5 million) provides quality medical and long-term care for all citizens. The Alcohol, Drug Addiction and Mental Health Services (ADAMHS) Board (\$32.6 million) provides a network of prevention and treatment services to combat alcoholism and drug abuse among youth and adults and counseling and mental health services.

The remaining adjustments were made to various HHS operating budgets within the criteria described in *Summary of 2014-2015 Budget Adjustments*.

Justice and Public Safety

The recommended All Funds budget for Justice and Safety programs of \$329.7 million (2016) is 3.5% lower than the 2015 projected expenditures for this function. Public Safety and Justice agency expenditures are significant to the County budget overall (23.0%) and comprise a majority of General Fund operating expenditures at over

2016 -2017 Budget - General Operating & HHS Levy Fund Expenditures (millions)

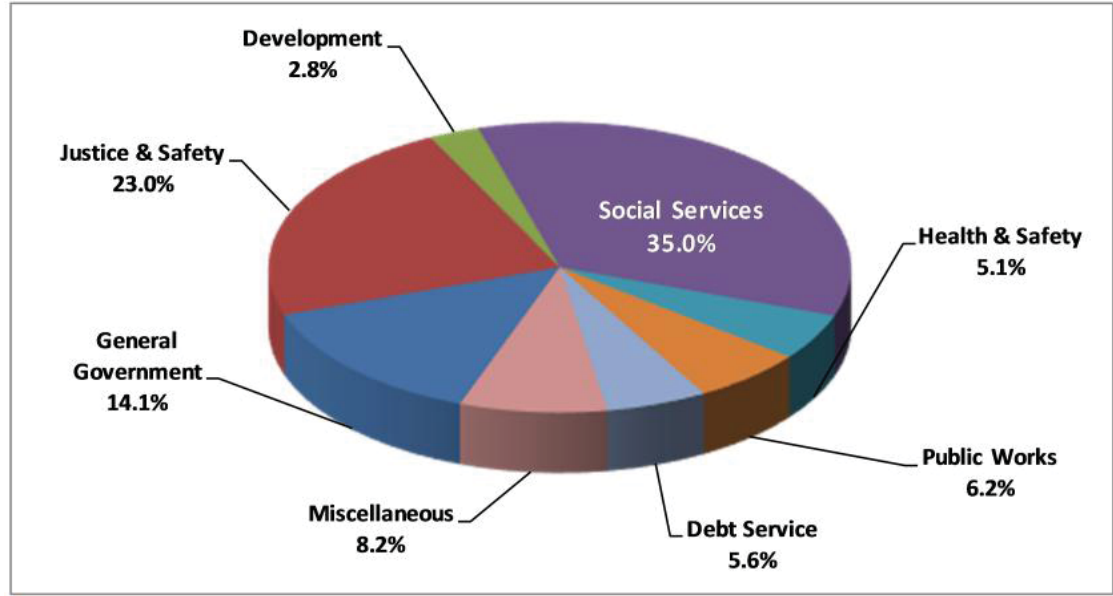


Expenditures	2014 Actual	2015 Estimate	2016 Budget	2017 Budget	'15 - '16 Change	'15 - '16 % Change
General Fund Operating						
General Government	\$57.1	\$69.1	\$84.8	\$79.1	\$15.7	22.7%
Justice & Safety	241.2	270.4	245.4	246.3	-25.0	-9.2%
Development	4.0	4.8	23.5	12.3	18.7	389.6%
Social Services	10.9	8.0	7.6	7.6	-0.4	-5.0%
Health & Safety	1.5	4.8	2.1	2.1	-2.7	-56.3%
Public Works	0.0	0.0	0.8	0.7	0.8	0.0%
Development Debt Service	12.1	8.8	-3.8	8.2	-12.6	-143.2%
Miscellaneous	12.3	4.7	13.2	11.5	8.5	180.9%
Total GF Operating	\$339.1	\$370.6	\$373.6	\$367.8	\$3.0	0.8%
HHS Levy Fund						
Justice & Safety	\$23.3	\$28.2	\$31.5	\$31.7	\$3.3	11.7%
Social Services	125.8	\$131.7	140.4	140.6	8.7	6.6%
Health & Safety	83.3	\$79.4	65.1	65.1	-14.3	-18.0%
Total HHS Levy Fund	\$232.4	\$239.3	\$237.0	\$237.4	-\$2.3	-1.0%
Total GF & HHS Levies	\$571.5	\$609.9	\$610.6	\$605.2	\$0.7	0.1%

Figures may vary due to rounding

65.7% of general operations. The significant areas of Public Safety and Justice are the Courts and the County Sheriff which total more than \$177.3 million or 52.5% of the General Fund operating budget. The total combined Justice budget of \$329.9 million is slightly less when compared to projected 2015 expenditures of 341.7 million. The proposed 2016-2017 budget for Justice and Public Safety represents a net decrease of \$11.8 million from the 2015 estimate.

2016 -2017 Budget - All Funds Expenditures (millions)



Expenditures	2014 Actual	2015 Estimate	2016 Budget	2017 Budget	'15 - '16 Change	'15 - '16 % Change
General Government	\$151.4	\$185.7	\$ 208.6	\$ 197.6	\$22.9	12.3%
Justice & Safety	302.5	\$341.7	\$ 329.9	\$ 331.3	-11.8	-3.5%
Development	21.2	\$41.4	\$ 50.9	\$ 29.5	9.5	22.9%
Social Services	475.6	\$497.1	\$ 506.3	\$ 499.4	9.2	1.9%
Health & Safety	92.1	\$94.9	\$ 73.9	\$ 73.9	-21.0	-22.1%
Public Works	98.3	\$93.4	\$ 93.5	\$ 84.5	0.1	0.1%
Debt Service	81.5	\$75.0	\$ 74.8	\$ 86.7	-0.2	-0.3%
Miscellaneous	118.5	\$102.0	\$ 118.0	\$ 117.0	16.0	15.7%
Total Expenditures	\$1,341.1	\$1,431.2	\$1,455.9	\$1,419.9	\$24.7	1.7%

General Government and Administration

General government captures the general operating cost of county government and includes the budgets of the Administration, Fiscal Office, Public Works and Board of Elections. In the recommended 2016-2017 budget All Funds and General Fund general government expenditures are budgeted at \$208.6 million and \$84.8 million, respectively for 2016. The government operating expenditures (net of other uses) are \$22.9 million higher than the 2015 projection, primarily due to inclusion of significantly increased capital repairs and the Cuyahoga Job Creation Fund.

Economic Development

Spending in this functional area provides funding for a number of economic development programs geared at sustaining or improving the economic vitality of the County and encouraging small business development. The amount of General Fund dollars devoted to economic development including support of debt service payments in support of development projects is \$19.7 million in 2016 and increases to \$20.5 million in 2017 or 5.6% of the total General Fund expenditures. See Budget Schedule III.

Additional County resources are being deployed through the Cuyahoga Job Creation Fund (formerly the Western Reserve Fund) which will be capitalized with General Fund proceeds in 2016. The revenue for the Casino Tax Fund is included in the revenue estimate and has been redirected to the Cuyahoga Job Creation Fund.

Budgeted Expenditure by Object

The previous data presented the allocation of budgeted dollars by functional area based on what programs are implemented. Individual County operating budgets are allocated across broad expense categories or objects. The line-item budgets for each County agency reflect how budgeted allocations are utilized to accomplish programmatic objectives.

Agency budgets include line-item allocations for personnel expenses, contractual services, other expenses related to materials and administrative overhead costs.

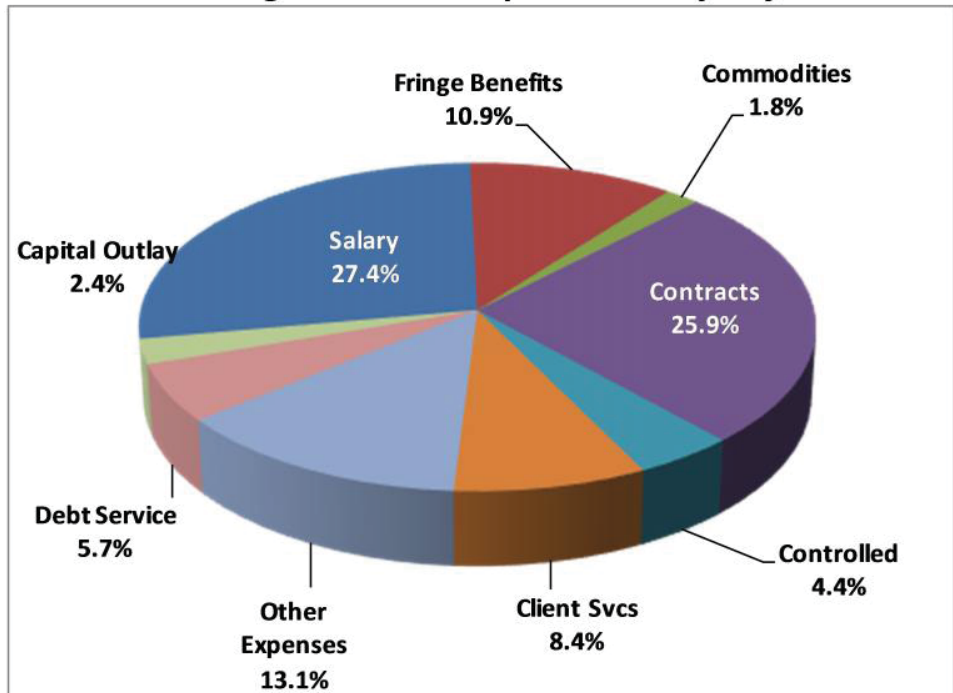
- The 2016 All Funds operating budget devotes \$547.2 million or 37.6% of budgeted resource for salary and fringe benefit costs of employees across all County agencies.

- The next major expense object is for contractual and client services. In 2016 the budget provides \$497.7 million or 34.2% of allocated resources to fund contracts and agreements for various services.

- The \$120.6 million component of the client services object grouping funds the various service provider contracts in for health and human service programs.

- Approximately 4.4% of the County budget is for the provision of internal services including charges to County operating budgets for administrative services, building maintenance and security and information technology services.

2016 -2017 Budget All Funds Expenditures By Object



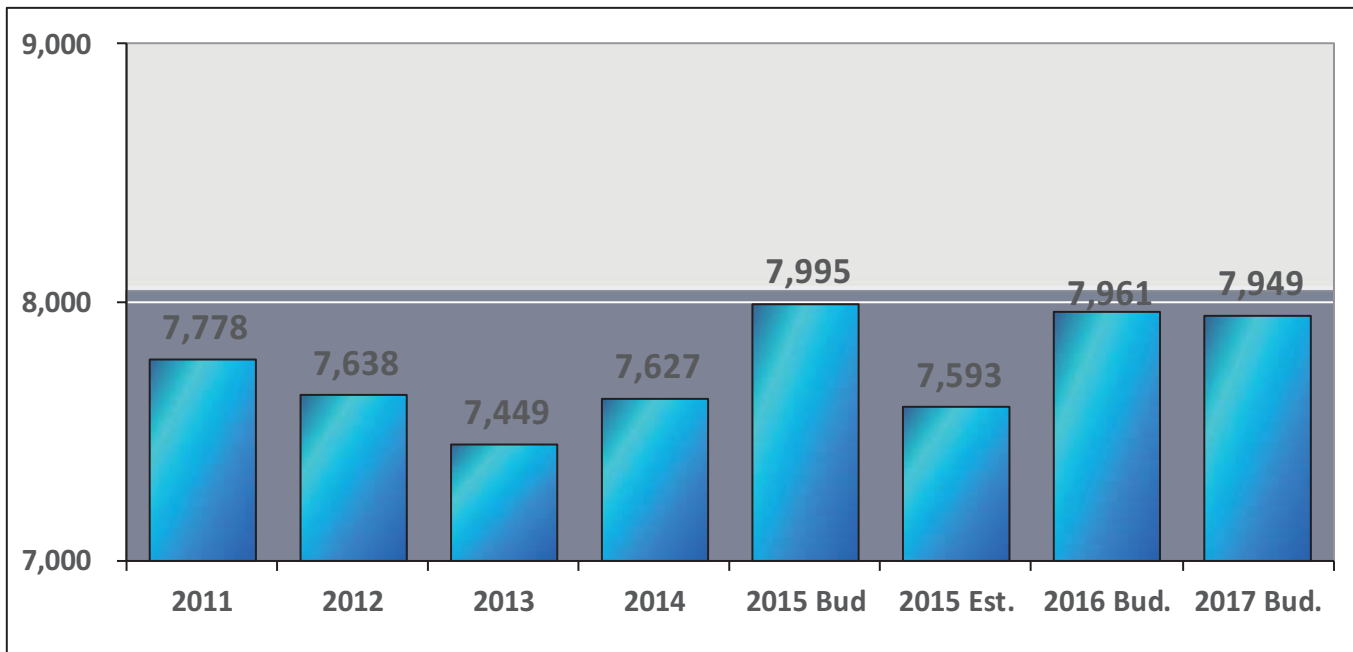
Expenditures (millions)	2014 Actual	2015 Est.	2016 Budget	2017 Budget	2018 Estimate
Salary	\$368.9	\$396.8	\$390.8	\$397.1	\$405.0
Fringe Benefits	\$143.1	\$157.0	\$156.4	\$156.6	\$159.5
Commodities	\$25.0	\$28.0	\$26.0	\$26.0	\$26.2
Contracts	\$324.1	\$399.1	\$377.1	\$369.1	\$368.7
Controlled	\$57.3	\$62.4	\$63.1	\$62.4	\$62.4
Client Svcs	\$122.9	\$127.0	\$120.6	\$120.6	\$120.6
Other Expenses	\$188.0	\$149.9	\$210.6	\$165.2	\$172.1
Debt Service	\$82.6	\$75.8	\$76.0	\$88.0	\$88.4
Capital Outlay	\$29.2	\$35.2	\$35.3	\$35.0	\$34.9
Total Expenditures	\$1,341.1	\$1,431.2	\$1,455.9	\$1,420.0	\$1,437.8

Budgeted Staffing Levels (FTEs)

The recommend budget includes an assessment of County-wide staffing levels based on projected full time equivalent levels - the budgetary measure of personnel levels. The actual hours worked (regular and overtime) are used to estimate the average staffing levels for the current year and make a comparison to the approved budgetary levels.

Staffing levels are budgeted at 7,961 FTEs in 2016 and are 34 or 0.4% lower than the 2015 budgeted level.

**Staffing Summary by Function 2010-2017
Actual and Estimated Full Time Equivalents**



Staffing by Function	2011	2012	2013	2014	2015 Bud	2015 Est.	2016 Bud.	Chg.2015-2016	2017 Bud.
General Government	1,096	1,143	1,083	1,120	1,185	1,137	1,212	27	1,213
Justice & Public Safety	3,192	3,120	3,081	3,148	3,257	3,108	3,270	13	3,259
Development	39	39	40	40	50	43	51	1	49
Human Services	3,090	2,990	2,923	2,998	3,163	2,990	3,086	(77)	3,086
Health & Safety	51	55	53	49	55	51	55	-	55
Public Works	310	291	269	272	285	264	287	2	287
Total FTEs	7,778	7,638	7,449	7,627	7,995	7,593	7,961	(34)	7,949

- The flat budgeted staffing levels reflect continued turnover in County Human Service agencies and continued elevated vacancy levels in other agencies including Public Works, Clerk of Courts, and the County Prosecutor.
- The number of actual positions (head count) in 2015 is approximately 185 below the actual count at the end of 2011. The current number of employees is a sample at a point in time and does not take into

Fund Balances

The summary of operating results is presented in the following tables. The General Fund and Health and Human Service Levy Fund results are combined in the bottom portion of the table. The narrative on fund balances refers to the amounts in the following table.

2015-2018 Fund Balance Forecast

General Fund and Health & Human Services Levy Fund Budget

(\$ millions)	General Fund Operating					
	2015 Budget	2015 Q2 Estimate	2016 Q2 Estimate	2016 Rec. Budget	2017 Rec. Budget	2018 Rec. Budget
Revenue	\$331.5	\$344.3	\$346.4	\$373.7	\$368.0	\$379.9
Expenditures	\$349.4	\$370.6	\$372.6	\$373.5	\$367.8	\$381.5
Result of Operations	(\$17.9)	(\$26.3)	(\$26.2)	\$0.2	\$0.2	(\$1.6)
Ending Balance	\$131.5	\$70.3	\$43.5	\$68.8	\$68.4	\$66.1
Balance to Expenditure %	37.6%	19.0%	11.7%	18.4%	18.6%	17.3%

(\$ millions)	Health & Human Services Levy Fund					
	2015 Budget	2015 Q2 Estimate	2016 Q2 Estimate	2016 Rec. Budget	2017 Rec. Budget	2018 Rec. Budget
Revenue	\$235.0	\$237.7	\$237.7	\$237.7	\$237.7	\$237.6
Expenditures	\$235.0	\$239.4	\$227.8	\$237.0	\$237.5	\$239.3
Result of Operations	\$0.0	(\$1.7)	\$9.9	\$0.7	\$0.2	(\$1.7)
Ending Balance	\$33.7	\$31.9	\$41.8	\$32.6	\$32.8	\$31.1
Balance to Expenditure %	14.3%	13.3%	18.3%	13.8%	13.8%	13.0%

(\$ millions)	Combined General & HHS Levy Fund					
	2015 Budget	2015 Q2 Estimate	2016 Q2 Estimate	2016 Rec. Budget	2017 Rec. Budget	2018 Rec. Budget
Revenue	\$566.5	\$582.0	\$584.1	\$611.4	\$605.7	\$617.5
Expenditures	\$584.4	\$610.0	\$600.4	\$610.5	\$605.3	\$620.8
Result of Operations	(\$17.9)	(\$28.0)	(\$16.3)	\$0.9	\$0.4	(\$3.3)
Ending Balance	\$165.2	\$102.2	\$85.3	\$101.4	\$101.2	\$97.2
Balance to Expenditure %	28.3%	16.8%	14.2%	16.6%	16.7%	15.7%

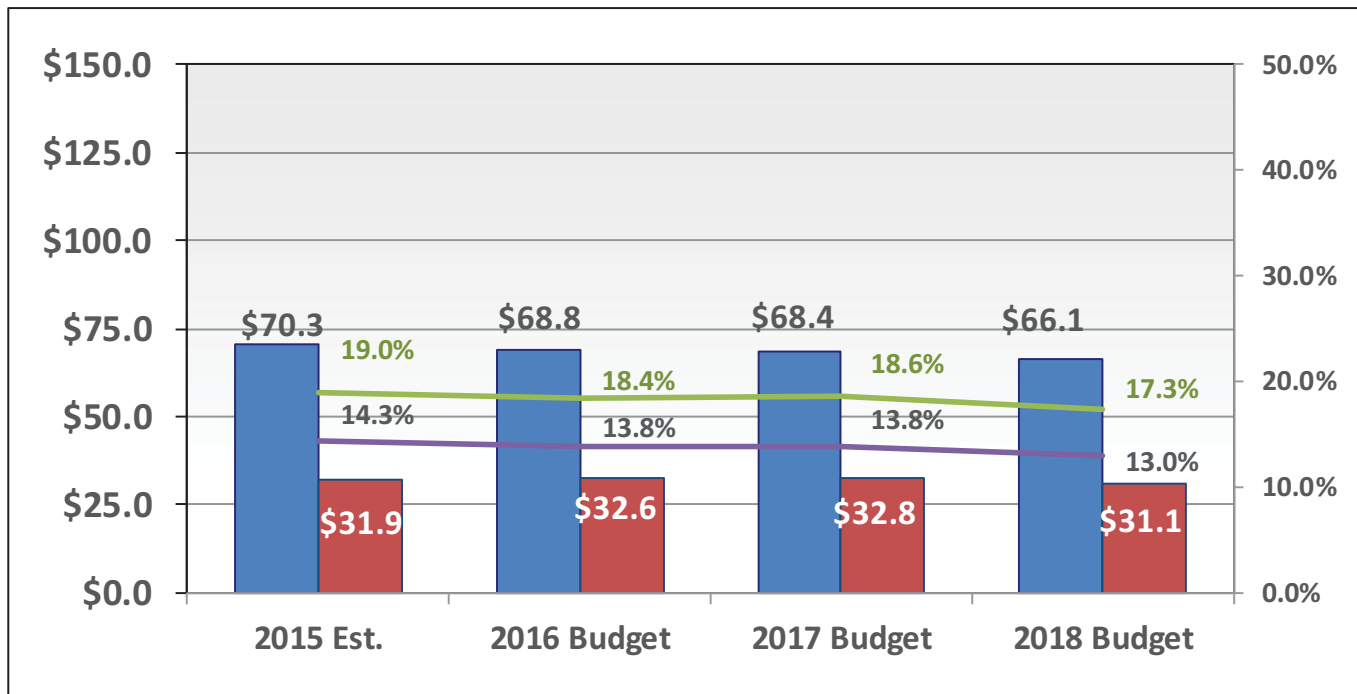
General Fund Operating

The biennial budget proposed includes a two-year operating surplus for the General Fund with both years of the biennium budgeted to have positive operating results. The General Fund 2015 ending cash fund balance is estimated at \$70.3 million (net of reserves), which is at 19.0% of the estimated expenditure level.

The budget for the 2016 ending unrestricted balance (net of reserves) is \$68.8 million or 18.4% of budgeted expenditures. The County designates reserves from the General Fund balance to set aside resources for debt service and other financial obligations. The ending balances presented in the table above and the budget schedules are net of these reserves. The smallest of the reserves are the \$635,000 set aside for the 27th payroll, the Global Center (formerly Medical Mart) operating reserve (\$2.8 million), and the Flats East Bank bond guaranty (\$929,000).

The dollars in excess of the required reserve will be utilized to make investments in technology and equipment and may also be used to leverage strategic initiatives including economic development. Use of excess reserve dollars will be designed in conjunction with the existing financial policy (O2011-0056). The 2016 budget includes a reserve tied to the General Fund commitment to fund up to \$10.9 million in Cuyahoga Job Creation Fund (Formerly the Western Reserve Fund) financing.

General Fund / HHS Levy Fund - Projected Ending Balances *
(millions)



* Projected 2015 ending balance for General Fund is net of \$124.6 million in reserves on balance. The 2016 ending balance is net of \$4.3 million in reserves on balance.

The reasons to maintain a healthy cash reserve are:

- Most General Fund operating revenues are tied to resources that are sensitive to economic swings.
- Unexpected catastrophes or situations (lawsuits, disasters, etc.)
- Cash flow needs since the state reimburses expenses and advances are not received in a timely manner.
- Achievement of the lowest possible interest rates on long-term debt financing of County projects.
- State and federal budgets, which the County has minimal influence over, govern the amount the County receives each year in intergovernmental revenue which is the County's largest revenue source.

The County will continue to develop budget plans that preserve the stated level of reserves in the General Fund while making these investments. Cuyahoga has continued to pursue a policy of maintaining healthy reserves that compares very well with our peer counties and the State of Ohio and has been cited by all three credit rating agencies.

Health and Human Service Levy Fund

The Human Service Levy Fund ending balance is projected to be flat over the biennium if the continued absence of new revenue is assumed.

The second quarter estimate for 2015 assumes a \$1.7 million draw down of HHS Levy Fund reserves and is net of an offset of \$9.2 million in Public Assistance Fund resources to minimize the impact of the funding requirement in the HHS Levy Fund. An ending balance reserve of 13.4% reserve rate is projected for 2015. The 2016-2017 recommended budget includes a combination of budget reductions and utilization of the Public Assistance Fund for strategic investments and capital repairs.

Health and Human Services Levy Fund Summary	2014	2015 Budget	2015 Q2 Est.	2016 Rec. Budget	2017 Rec. Budget	2018 Rec. Budget
HHS Levy Fund Revenue	\$ 220.3	\$ 235.0	\$ 237.7	\$ 237.7	\$ 237.7	\$ 237.6
HHS Levy Fund Uses	\$ 224.3	\$ 235.0	\$ 239.4	\$ 237.0	\$ 237.5	\$ 239.3
Operating Result	\$ (4.0)	\$ (9.0)	\$ (10.9)	\$ (14.2)	\$ (5.5)	\$ (1.7)
<i>Public Assistance Fund Offset</i>	\$ -	\$ 9.0	\$ 9.2	\$ 14.9	\$ 5.7	\$ -
Annual Funding for HHS Programs	\$ 224.3	\$ 244.0	\$ 248.6	\$ 251.9	\$ 243.2	\$ 239.3
Net Change in HHS Levy Fund Reserve	\$ (4.0)	\$ -	\$ (1.7)	\$ 0.7	\$ 0.2	\$ (1.7)
Available HHS Levy Fund Balance	\$ 33.7	\$ 33.7	\$ 31.9	\$ 32.6	\$ 32.8	\$ 31.1
<i>Balance to Exp. %</i>	15.0%	14.3%	13.4%	13.8%	13.8%	13.0%
PA Fund Cash Balance (Estimated)	\$ 52.2	\$ 43.2	\$ 43.0	\$ 28.1	\$ 22.4	\$ 22.4
Combined Balance to Exp %	38.3%	31.5%	30.1%	24.1%	22.7%	22.4%

The PA resources are intended to be spent and the useable balance in the combined fund reached a high point of \$52.2 million in 2014. The PA fund balance will fall to just over \$22.4 million in 2018 if all levels of revenue and fund utilization remain at the levels proposed in the biennial operating plan.

Section II

Schedules

Summary of Budget Schedules

<p>Schedule I</p>	<p>Analysis of General Fund from 2014 through 2018. Revenues are grouped by Source type and Expenditures are grouped by Function type. The Total Expenditure amount includes the Total Subsidy to other County Funds (Other Financing Sources). The ending balances for the General Fund Operating and the Health & Human Service Levy Fund are provided.</p>
<p>Schedule II</p>	<p>Summary of Operating Expenditures by Department for the General Fund. Departments are grouped by Executive Agencies, Elected Officials, and Boards & Commissions. The 2016 budgeted expenditures compared to the 2015 budgeted expenditure levels.</p>
<p>Schedule III</p>	<p>General Fund Subsidy dollars to other County funds itemized by each fund. The subsidized County funds are grouped by Fund Type - Special Revenue, Debt Service, Enterprise, and Internal Service. Total Subsidy amount ties to the Other Sources line in Schedule I.</p>
<p>Schedule IV</p>	<p>Analysis of All County Funds from 2014 through 2018. Revenues are grouped by Source type and Expenditures are grouped by Function type. The ending balance is displayed for each fiscal year along with the Balance to Expenditure ratio.</p>
<p>Schedule V</p>	<p>Summary of Operating Expenditures by Department for All County Funds. Departments are grouped by Executive Agencies, Elected Officials, and Boards & Commissions. The 2016 budgeted expenditures compared to the 2015 budgeted expenditure levels.</p>
<p>Schedule VI</p>	<p>Statement of Fund Activity grouped by fund type; General Fund, Special Revenue, Debt Service, Enterprise, and Internal Service funds. The fund activity is presented across the page starting with beginning balance and total revenues by fund. The total available fund resources less the expenditures results in the ending fund balance and balance to expenditure ratio.</p>
<p>Schedule VII</p>	<p>Summary of Health and Human Service Levy Revenue and the corresponding expenditures that the levy dollars support for County Human Service Programs. The General Fund contribution or draw down of resources for the Human Service Levy is provided in the bottom line of the schedule.</p>
<p>Schedule VIII</p>	<p>Summary of Staffing Levels (FTEs) by Department for All County Funds. Departments are grouped by Executive Agencies, Elected Officials, and Boards & Commissions.</p>

Cuyahoga County Fiscal Office - OBM

10/16/2015 11:59

2016-2017 Preliminary Budget Draft

Forecast Summary By Fund

Attachment C

General Fund Operating Net of .25% Sales Tax	2013	2014	2014	2015	2015	2016	2017	2018
	Actual	Original Budget	Actual	Original Budget	Current Projection	Final Budget	Final Budget	Final Budget
Available Beginning Balance	\$ 172,440,381	\$ 166,687,860	\$ 166,687,860	\$ 166,528,838	\$ 166,528,838	\$ 70,291,568	\$ 68,883,555	\$ 68,385,995
Operating Revenue								
Property Taxes	13,923,275	13,875,536	13,996,437	11,349,850	14,191,444	9,191,444	9,191,444	9,191,444
Sales and Use Tax	189,869,443	193,194,689	197,423,379	200,302,017	207,491,971	221,831,475	228,482,093	233,955,505
Licenses And Permits	91,498	63,021	75,320	91,222	56,954	56,954	56,954	56,954
Fines And Forfeitures	9,297,026	10,241,826	10,558,575	9,017,852	10,111,095	11,167,382	10,785,098	10,285,098
Charges for Service	56,760,272	63,733,252	61,046,550	62,370,829	59,135,743	73,726,547	70,726,547	73,726,547
Local Government Fund	17,367,247	16,868,483	17,185,687	16,703,467	18,306,628	18,306,629	18,306,629	18,306,629
Other Intergovernmental	12,160,384	12,527,015	13,853,731	11,841,608	14,933,153	15,833,153	15,833,153	15,833,153
Other Taxes	72,116	402,087	10,843,966	6,820,655	8,058,508	58,510	58,510	3,005,555
Investment Earnings	0	3,550,087	447,222	4,092,765	4,090,430	5,142,648	6,125,602	7,125,502
Miscellaneous Revenue	7,363,801	5,884,492	13,510,291	8,893,063	7,971,718	18,388,735	8,388,735	8,388,735
TOTAL OPERATING REVENUE	306,905,062	320,340,488	338,941,158	331,483,328	344,347,644	373,703,477	367,954,765	379,875,122
TOTAL REVENUE	306,905,062	320,340,488	338,941,158	331,483,328	344,347,644	373,703,477	367,954,765	379,875,122
TOTAL AVAILABLE RESOURCES	479,345,443	487,028,348	505,629,018	498,012,166	510,876,482	443,995,045	436,838,320	448,261,117
OPERATING EXPENDITURES								
General Government	55,760,827	64,560,159	54,608,239	68,187,272	67,128,264	82,193,058	80,008,892	85,107,944
Justice and Public Safety	223,479,834	234,187,615	236,185,709	245,145,682	263,140,281	239,206,361	240,411,321	245,772,507
Development	3,648,394	3,614,843	2,734,491	2,952,638	3,442,674	2,835,721	2,691,015	2,724,150
Social Services	6,882,505	8,910,118	9,972,396	8,878,118	6,925,929	7,112,860	7,112,860	7,112,860
Health and Safety	562,279	430,184	378,294	456,067	583,613	426,673	429,556	433,491
Miscellaneous	2,595,738	3,968,957	12,254,688	3,553,075	4,686,435	11,916,696	10,818,063	10,820,482
TOTAL OPER. EXPENDITURES	\$ 292,929,577	\$ 315,671,876	\$ 316,133,817	\$ 329,172,852	\$ 345,907,196	\$ 343,691,369	\$ 341,471,707	\$ 351,971,434
OTHER FINANCING USES	\$ 19,728,006	\$ 16,297,910	\$ 22,966,362	\$ 20,249,934	\$ 24,668,092	\$ 29,856,144	\$ 26,345,617	\$ 29,535,640
TOTAL EXPENDITURES	\$ 312,657,583	\$ 331,969,786	\$ 339,100,179	\$ 349,422,786	\$ 370,575,288	\$ 373,547,513	\$ 367,817,324	\$ 381,507,074
ENDING BALANCE BEFORE ADJ.	\$ 166,687,860	\$ 155,058,562	\$ 166,528,839	\$ 148,589,380	\$ 140,301,193	\$ 70,447,531	\$ 69,020,995	\$ 66,754,042
RESERVES ON BALANCE								
Bond Proceeds	0	0	0	0	20,000,000	0	0	0
Econ. Development Reserve	0	0	0	(14,450,000)	(13,000,000)	0	0	0
Contingency Reserve	0	0	0	0	0	0	0	0
Econ. Dev. Bond Reserve Approp.	0	0	0	(2,155,000)	(928,975)	(928,975)	0	0
Global Center Reserve	0	0	0	0	(0)	0	0	0
Turner Construction Reserve	0	0	0	0	0	0	0	0
27th Payroll Transfer to Special Fund	0	0	0	(500,000)	0	(635,000)	(635,000)	(635,000)
Reserve for General Fund Transfers	0	0	0	0	(45,668,344)	0	0	0
*Reserve for General Fund Advances	0	0	0	0	(20,199,442)	0	0	0
Settlement Order Reserve	0	0	0	0	0	0	0	0
Carryover Encumbrance	0	0	0	0	(10,212,864)	0	0	0
TOTAL RESERVES ON BALANCE	0	0	0	(17,105,000)	(70,009,625)	(1,563,975)	(635,000)	(635,000)
AVAILABLE ENDING BALANCE	\$ 166,687,860	\$ 166,687,860	\$ 166,528,839	\$ 131,484,380	\$ 70,291,568	\$ 68,883,556	\$ 68,385,995	\$ 66,119,042
BALANCE TO EXPENDITURES %	53.3%	53.3%	49.1%	37.6%	19.0%	18.4%	18.6%	17.3%
Operating Surplus (Deficit)	(5,752,521)	(5,752,521)	(159,021)	(17,939,458)	(26,227,644)	155,964	137,441	(1,631,952)

* Reserve for General Fund Advances expected to be repaid from other sources (includes Huntington Park Garage and Euclid Jail).

Cuyahoga County Fiscal Office - OBM
2016-2017 Budget Summary
Schedule I - General Fund Operating | Preliminary

General Fund Operating	2014 Actual	2015 Q2 Current Year Budget	2015 OBM 2nd Quarter Projection	2016 Final Budget	2017 Final Budget	2018 Final Budget Estimate
AVAILABLE BEGINNING BALANCE	\$187,413,381	\$200,113,315	\$200,113,315	\$70,291,568	\$68,883,557	\$68,385,998
OPERATING REVENUE						
Property Taxes	13,996,437	11,349,850	14,191,444	9,191,444	9,191,444	9,191,444
Sales And Use Tax	246,766,868	252,162,023	259,351,978	271,265,882	278,318,795	285,555,084
Licenses And Permits	75,320	91,222	56,954	56,954	56,954	56,954
Fines And Forfeitures	10,558,575	9,017,852	10,111,095	11,167,382	10,785,098	10,285,098
Charges For Services	61,046,550	62,370,831	59,135,743	73,726,547	70,726,547	73,726,547
Local Government Fund	17,185,687	16,703,467	18,306,628	18,306,629	18,306,629	18,306,629
Other Intergovernmental	13,853,731	11,841,608	14,933,152	15,833,153	15,833,153	15,833,153
Other Taxes	15,230,171	13,436,330	14,674,183	6,674,185	14,415,780	17,232,780
Investment Earnings	447,222	4,092,765	4,090,430	5,142,648	6,125,602	7,125,502
Miscellaneous	13,510,291	8,891,515	7,971,718	18,388,735	8,388,735	8,388,735
TOTAL OPERATING REVENUE	\$392,670,851	\$389,957,463	\$402,823,325	\$429,753,559	\$432,148,737	\$445,701,926
TOTAL REVENUE	\$392,670,851	\$389,957,463	\$402,823,325	\$429,753,559	\$432,148,737	\$445,701,926
TOTAL AVAILABLE RESOURCES	\$580,084,232	\$590,070,778	\$602,936,640	\$500,045,127	\$501,032,294	\$514,087,924
OPERATING EXPENDITURES						
General Government	54,608,239	71,968,315	67,128,264	82,193,058	80,008,892	85,107,944
Justice and Public Safety	236,185,709	251,902,658	263,140,281	239,206,361	240,411,321	245,772,507
Development	2,734,491	3,856,554	3,442,674	2,835,721	2,691,015	2,724,150
Social Services	9,972,396	9,626,028	6,925,929	7,112,860	7,112,860	7,112,860
Health and Safety	378,294	511,575	583,613	426,673	429,556	433,491
Miscellaneous	20,467,188	9,734,045	10,086,435	17,316,696	16,218,063	24,717,727
TOTAL OPERATING EXPENDITURES	\$324,346,317	\$347,599,175	\$351,307,196	\$349,091,369	\$346,871,707	\$365,868,679
OTHER FINANCING USES	\$55,624,600	\$56,338,531	\$56,772,178	\$77,726,171	\$74,072,867	\$77,698,840
TOTAL EXPENDITURES	\$379,970,917	\$403,937,706	\$408,079,374	\$426,817,540	\$420,944,574	\$443,567,519
ENDING BALANCE BEFORE ADJ.	\$200,113,315	\$186,133,072	\$194,857,266	\$73,227,587	\$80,087,720	\$70,520,405
RESERVES ON AVAILABLE BALANCE						
Economic Development Reserve	0	(14,450,000)	(13,000,000)	0	0	0
Bond Proceeds	0	0	20,000,000	0	0	0
Contingency Reserve	0	0	0	0	0	0
Econ. Bond Reserve Approp.	0	(2,155,000)	(928,975)	(928,975)	0	0
Global Center Operating Reserve	0	(19,106,942)	(21,556,070)	(2,780,055)	(11,066,722)	(3,766,359)
Turner Construction Reserve	0	0	(33,000,000)	0	0	0
27th Payroll Reserve	0	(7,000,000)	0	(635,000)	(635,000)	(635,000)
Reserve for General Fund Transfers	0	0	(45,668,344)	0	0	0
Reserve for General Fund Advances	0	0	(20,199,442)	0	0	0
Settlement Order Reserve	0	0	0	0	0	0
Carryover Encumbrance	0	(22,390,766)	(10,212,867)	0	0	0
TOTAL ADJUSTMENTS TO BALANCE	\$0	(\$65,102,708)	\$124,565,698)	(\$4,344,030)	(\$11,701,722)	(\$4,401,359)
TOTAL AVAILABLE ENDING BALANCE	\$200,113,315	\$121,030,364	\$70,291,568	\$68,883,557	\$68,385,998	\$66,119,046
BALANCE TO EXPENDITURES %	52.7%	30.0%	17.2%	16.1%	16.2%	14.9%
			(\$5,256,049)	\$2,936,019	\$11,204,163	\$2,134,407

General Fund available ending balances for current year and budget years are net on current year reserves reflected in the report.

**Cuyahoga County Fiscal Office - OBM
2016-2017 Budget Summary
Schedule I - General Fund Operating | Preliminary**

Health and Human Services Levy Fund	2014 Actual	2015 Q2 Current Year Budget	2015 OBM 2nd Quarter Projection	2016 Final Budget	2017 Final Budget	2018 Final Budget Estimate
AVAILABLE BEGINNING BALANCE	\$35,265,114	\$33,696,501	\$33,696,501	\$31,933,368	\$32,583,621	\$32,754,656
OPERATING REVENUE						
Property Taxes	206,973,725	214,609,551	217,780,509	217,780,509	217,780,509	217,780,509
Sales And Use Tax	0	0	0	0	0	0
Licenses And Permits	0	0	0	0	0	0
Fines And Forfeitures	0	0	0	0	0	0
Charges For Services	0	0	0	0	0	0
Local Government Fund	0	0	0	0	0	0
Other Intergovernmental	20,023,367	20,343,339	19,854,748	19,854,748	19,854,748	19,854,748
Other Taxes	0	41,750	21,186	21,186	21,186	21,186
Investment Earnings	0	0	0	0	0	0
Miscellaneous	3,842,307	4	0	0	0	0
TOTAL OPERATING REVENUE	\$230,839,400	\$234,994,644	\$237,656,443	\$237,656,443	\$237,656,443	\$237,656,443
TOTAL REVENUE	\$230,839,400	\$234,994,644	\$237,656,443	\$237,656,443	\$237,656,443	\$237,656,443
TOTAL AVAILABLE RESOURCES	\$266,104,514	\$268,691,145	\$271,352,944	\$269,589,811	\$270,240,064	\$270,411,099
OPERATING EXPENDITURES						
General Government	0	0	0	0	0	0
Justice and Public Safety	0	0	0	0	0	0
Development	0	0	0	0	0	0
Social Services	0	0	3,957,210	3,957,210	3,957,210	3,957,210
Health and Safety	79,443,656	79,443,657	79,443,657	65,117,475	65,117,475	65,117,475
Miscellaneous	3,842,162	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$83,285,818	\$79,443,657	\$83,400,867	\$69,074,685	\$69,074,685	\$69,074,685
OTHER FINANCING USES	\$149,122,195	\$155,544,661	\$156,018,709	\$167,931,505	\$168,410,723	\$170,241,933
TOTAL EXPENDITURES	\$232,408,013	\$234,988,318	\$239,419,576	\$237,006,190	\$237,485,408	\$239,316,618
ENDING BALANCE BEFORE ADJ.	\$33,696,501	\$33,702,827	\$31,933,368	\$32,583,621	\$32,754,656	\$31,094,481
RESERVES ON AVAILABLE BALANCE						
Economic Development Reserve	0	0	0	0	0	0
Bond Proceeds	0	0	0	0	0	0
Contingency Reserve	0	0	0	0	0	0
Econ. Bond Reserve Approp.	0	0	0	0	0	0
Global Center Operating Reserve	0	0	0	0	0	0
Turner Construction Reserve	0	0	0	0	0	0
27th Payroll Reserve	0	0	0	0	0	0
Reserve for General Fund Transfers	0	0	0	0	0	0
Reserve for General Fund Advances	0	0	0	0	0	0
Settlement Order Reserve	0	0	0	0	0	0
Carryover Encumbrance	0	0	0	0	0	0
TOTAL ADJUSTMENTS TO BALANCE	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL AVAILABLE ENDING BALANCE	\$33,696,501	\$33,702,827	\$31,933,368	\$32,583,621	\$32,754,656	\$31,094,481
BALANCE TO EXPENDITURES %	14.5%	14.3%	13.3%	13.7%	13.8%	13.0%
			(\$1,763,133)	\$650,253	\$171,035	(\$1,660,175)

General Fund available ending balances for current year and budget years are net on current year reserves reflected in the report.

Cuyahoga County Fiscal Office - OBM
2016-2017 Budget Summary
Schedule I - GF / HHS Levy Fund Analysis | Prelim.

General Fund / HHS Levy	2014 Actual	2015 Q2 Current Year Budget	2015 OBM 2nd Quarter Projection	2016 Final Budget	2017 Final Budget	2018 Final Budget Estimate
AVAILABLE BEGINNING BALANCE	\$222,678,495	\$233,809,816	\$233,809,816	\$102,224,936	\$101,367,566	\$101,041,042
OPERATING REVENUE						
Property Taxes	220,970,162	225,959,401	231,971,953	226,971,953	226,971,953	226,971,953
Sales And Use Tax	246,766,868	252,162,023	259,351,978	271,265,882	278,318,795	285,555,084
Licenses And Permits	75,320	91,222	56,954	56,954	56,954	56,954
Fines And Forfeitures	10,558,575	9,017,852	10,111,095	11,167,382	10,785,098	10,285,098
Charges For Services	61,046,550	62,370,831	59,135,743	73,726,547	70,726,547	73,726,547
Local Government Fund	17,185,687	16,703,467	18,306,628	18,306,629	18,306,629	18,306,629
Other Intergovernmental	33,877,098	32,184,947	34,787,900	35,687,901	35,687,901	35,687,901
Other Taxes	15,230,171	13,478,080	14,695,369	6,695,371	14,436,966	17,253,966
Investment Earnings	447,222	4,092,765	4,090,430	5,142,648	6,125,602	7,125,502
Miscellaneous	17,352,598	8,891,519	7,971,718	18,388,735	8,388,735	8,388,735
TOTAL OPERATING REVENUE	\$623,510,251	\$624,952,107	\$640,479,768	\$667,410,002	\$669,805,180	\$683,358,369
TOTAL REVENUE	\$623,510,251	\$624,952,107	\$640,479,768	\$667,410,002	\$669,805,180	\$683,358,369
TOTAL AVAILABLE RESOURCES	\$846,188,746	\$858,761,923	\$874,289,584	\$769,634,938	\$771,172,746	\$784,399,411
OPERATING EXPENDITURES						
General Government	54,608,239	71,968,315	67,128,264	82,204,095	80,008,892	85,107,944
Justice and Public Safety	236,185,709	251,902,658	263,140,281	239,294,936	240,411,321	245,772,507
Development	2,734,491	3,856,554	3,442,674	2,835,721	2,691,015	2,724,150
Social Services	9,972,396	9,626,028	10,883,139	11,070,070	11,070,070	11,070,070
Health and Safety	79,821,950	79,955,232	80,027,270	65,544,148	65,547,031	65,550,966
Miscellaneous	24,309,350	9,734,045	10,086,435	17,316,696	16,218,063	24,717,727
TOTAL OPERATING EXPENDITURES	\$407,632,135	\$427,042,832	\$434,708,063	\$418,265,666	\$415,946,392	\$434,943,364
OTHER FINANCING USES	\$204,746,795	\$211,883,192	\$212,790,887	\$245,657,676	\$242,483,590	\$247,940,773
TOTAL EXPENDITURES	\$612,378,930	\$638,926,024	\$647,498,950	\$663,923,342	\$658,429,982	\$682,884,137
ENDING BALANCE BEFORE ADJ.	\$233,809,816	\$219,835,899	\$226,790,634	\$105,711,596	\$112,742,764	\$101,515,274
RESERVES ON AVAILABLE BALANCE						
Economic Development Reserve	0	(14,450,000)	(13,000,000)	0	0	0
Bond Proceeds	0	0	20,000,000	0	0	0
Contingency Reserve	0	0	0	0	0	0
Econ. Bond Reserve Approp.	0	(2,155,000)	(928,975)	(928,975)	0	0
Global Center Operating Reserve	0	(19,106,942)	(21,556,070)	(2,780,055)	(11,066,722)	(3,766,359)
Turner Construction Reserve	0	0	(33,000,000)	0	0	0
27th Payroll Reserve	0	(7,000,000)	0	(635,000)	(635,000)	(635,000)
Reserve for General Fund Transfers	0	0	(45,668,344)	0	0	0
Reserve for General Fund Advances	0	0	(20,199,442)	0	0	0
Settlement Order Reserve	0	0	0	0	0	0
Carryover Encumbrance	0	(22,390,766)	(10,212,867)	0	0	0
TOTAL ADJUSTMENTS TO BALANCE	\$0	(\$65,102,708)	(\$124,565,698)	(\$4,344,030)	(\$11,701,722)	(\$4,401,359)
HUMAN SERVICES - ENDING BALANCE	\$33,696,501	\$33,702,827	\$31,933,368	\$33,963,341	\$34,134,377	\$32,474,203
GENERAL FUND - ENDING BALANCE	\$200,113,315	\$121,030,364	\$70,291,568	\$67,404,225	\$66,906,665	\$64,639,712
TOTAL AVAILABLE ENDING BALANCE	\$233,809,816	\$154,733,191	\$102,224,936	\$101,367,566	\$101,041,042	\$97,113,915
BALANCE TO EXPENDITURES %	38.2%	24.2%	15.8%	15.3%	15.3%	14.2%

**Cuyahoga County Fiscal Office - OBM
2016-2017 Budget Summary
Schedule II - GF Departmental Summary | Prelimin.**

	2013	2014	2015	2015 OBM	2016	2015-2016	2017	2016-2017
	Actual	Actual	Q2 Current Year Budget	2nd Quarter Projection	Final Budget	% Change	Final Budget	% Change
County Executive Agencies								
Office of the County Executive	1,580,915	1,412,273	1,401,536	1,148,368	1,084,797	-5.5%	1,099,302	1.3%
County Executive Transition	0	75,005	75,225	33,009	0	-100.0%	0	
Department of Communications	333,564	418,231	478,952	448,278	567,791	26.7%	576,913	1.6%
County Law Department	1,621,175	1,852,200	2,315,505	2,558,695	2,360,016	-7.8%	2,405,169	1.9%
Human Resources	3,414,975	3,690,610	4,144,444	3,837,549	3,869,179	0.8%	4,927,813	27.4%
Development	3,332,420	2,417,201	3,178,334	2,797,808	1,961,014	-29.9%	1,980,333	1.0%
Regional Collaboration	228,844	151,653	283,734	265,673	264,232	-0.5%	270,016	2.2%
County Fiscal Office	12,314,293	11,664,082	14,278,889	13,955,274	11,785,510	-15.5%	11,875,096	0.8%
Treasury	1,869,450	1,880,416	2,279,188	2,074,959	2,037,155	-1.8%	2,055,823	0.9%
Information Technology	15,379,238	14,982,229	19,078,293	20,097,938	15,091,581	-24.9%	14,898,974	-1.3%
Public Works - Facilities Management	4,026,795	2,165,154	2,236,394	1,653,802	17,224,188	941.5%	17,761,761	3.1%
County Headquarters	0	1,218,837	7,117,511	5,566,355	8,173,859	46.8%	7,565,985	-7.4%
County Sheriff	85,778,161	86,348,619	89,673,587	99,418,341	86,416,023	-13.1%	85,721,462	-0.8%
Board & Care Of Prisoners	1,297,899	1,131,825	405,985	405,985	0	-100.0%	0	
Public Safety & Justice Services	1,872,790	1,981,111	2,827,621	2,758,295	2,089,643	-24.2%	2,011,636	-3.7%
Clerk of Courts	9,518,847	9,029,478	10,548,884	10,434,125	8,971,561	-14.0%	9,052,513	0.9%
County Medical Examiner	5,642,867	5,386,732	5,722,677	6,012,913	5,399,612	-10.2%	5,474,611	1.4%
College Savings Account Program	0	3,128,335	1,799,393	89,614	0	-100.0%	0	
Department of Sustainability	0	0	220,000	205,535	267,777	30.3%	272,696	1.8%
Global Center Operating Account	10,265,141	8,760,500	4,525,104	5,400,000	5,400,000	0.0%	5,400,000	0.0%
Capital Improvement GF Subsidy	0	6,701,410	250,000	0	250,000	0.0%	250,000	0.0%
General Fund/Self Insurance Fund	388,154	619,401	710,203	706,520	605,943	-14.2%	605,989	0.0%
Info. Technology Automation & Enterpr	1,508,954	826,855	1,347,753	1,347,753	0	-100.0%	0	
Miscellaneous Obligations & Payments	528,001	2,989,999	3,944,600	3,666,460	10,780,313	194.0%	9,680,313	-10.2%
Statutory Expenditures	70,614	70,431	83,403	90,637	78,276	-13.6%	76,893	-1.8%
Innovation and Performance	0	0	0	0	1,100,000	0.0%	1,100,000	0.0%
Total County Executive Agencies	\$160,973,096	\$168,902,587	\$178,927,215	\$184,973,886	\$185,778,471	0.4%	\$185,063,298	-0.4%
Elected Officials								
County Council	1,747,417	1,646,358	1,802,700	1,668,843	1,824,569	9.3%	1,849,350	1.4%
County Prosecutor	25,440,354	27,580,524	30,298,363	31,341,746	30,714,301	-2.0%	30,985,988	0.9%
Court of Common Pleas	39,526,094	43,005,939	47,455,037	44,947,446	40,724,582	-9.4%	41,323,667	1.5%
Domestic Relations Court	7,172,978	7,626,761	8,119,943	8,630,924	8,682,202	0.6%	8,829,304	1.7%
Juvenile Court	29,212,100	34,191,168	36,091,651	37,166,852	34,962,157	-5.9%	35,489,020	1.5%
Probate Court	5,693,186	5,520,660	5,866,630	6,136,503	5,838,618	-4.9%	5,945,169	1.8%
8th District Court of Appeals	683,293	764,190	721,640	728,363	706,640	-3.0%	706,640	0.0%
Municipal Judicial Costs	3,122,825	3,343,414	3,168,158	3,526,620	3,601,718	2.1%	3,615,114	0.4%
Total Elected Officials	\$112,598,248	\$123,679,013	\$133,524,122	\$134,147,297	\$127,054,787	-5.3%	\$128,744,252	1.3%
Boards and Commissions								
Inspector General	794,882	804,126	775,582	698,515	726,008	3.9%	737,428	1.6%
Department of Internal Audit	438,899	359,278	511,928	487,367	561,368	15.2%	570,260	1.6%
Personnel Review Commission	384,626	487,417	1,243,590	1,206,105	1,112,993	-7.7%	1,129,999	1.5%
Board of Elections	11,955,853	12,967,132	15,185,354	12,620,259	16,761,201	32.8%	13,576,300	-19.0%
Charter Review Commission	1,030	0	0	0	0	0.0%	0	
NOACA	87,130	165,637	174,486	173,658	342,698	97.3%	167,970	-51.0%
Ohio State University Extension	0	247,000	247,000	247,000	222,300	-10.0%	222,300	0.0%
Public Defender	7,459,541	8,801,380	9,198,552	9,657,086	9,254,536	-4.2%	9,280,583	0.3%
Soldiers' and Sailors' Monument	213,353	225,549	231,711	233,794	213,140	-8.8%	215,844	1.3%
Veterans Service Commission	6,882,505	6,355,194	7,483,075	6,589,315	6,890,560	4.6%	6,890,560	0.0%
Total Boards and Commissions	\$28,217,818	\$30,412,713	\$35,051,278	\$31,913,099	\$36,084,803	13.1%	\$32,791,245	-9.1%
TOTAL EXPENDITURES	\$301,789,162	\$322,994,314	\$347,502,615	\$351,034,282	\$348,918,061	-0.6%	\$346,598,794	-0.7%

**Cuyahoga County Fiscal Office - OBM
2016-2016 Budget Summary
Schedule III - General Fund / HHS Levy Subsidies to Other Funds**

	2013	2014	2015	2015 OBM	2016	2015-2016	2017	2016-2017
	Actual	Actual	Q2 Current Year Budget	2nd Quarter Projection	Final Budget	% Change	Final Budget	% Change
Special Revenue Funds								
Veterans Services Fund	758,306	241,867	40,467	96,561	0	-100.0%	0	
Cuyahoga County Educational Asst. Progr	500,000	1,000,000	1,100,000	1,100,000	500,000	-54.5%	500,000	0.0%
Cuy Co Reg Forensic Science Lab SR	2,959,776	2,887,739	3,539,494	3,634,478	4,185,959	15.2%	4,182,497	-0.1%
Treatment Alternatives Street Crime	1,020,156	30,792	438,643	564,215	888,875	57.5%	462,319	-48.0%
Public Defender HHS	0	52,432	0	0	0		0	
Social Impact Financing Fund	0	1,000,000	1,000,000	1,000,000	1,000,000	0.0%	1,000,000	0.0%
Children Services Fund	39,901,601	36,522,255	39,092,542	34,323,123	38,970,807	13.5%	38,970,807	0.0%
County Planning Commission	1,196,132	1,058,683	1,246,574	1,226,542	1,051,611	-14.3%	1,067,797	1.5%
Emergency Management	450,746	773,404	1,064,089	1,260,136	1,053,098	-16.4%	1,063,884	1.0%
Human Services Other Program	0	0	0	0	709,858		709,858	0.0%
Cuyahoga Support Enforcement Agency	2,037,147	1,485,575	2,726,484	2,747,118	6,626,484	141.2%	6,647,376	0.3%
Fatherhood Initiative	918,104	1,047,060	1,012,725	993,994	922,335	-7.2%	923,086	0.1%
Early Childhood - IIC	669,552	919,552	919,552	919,552	669,552	-27.2%	669,552	0.0%
Witness Victim	1,707,048	1,621,812	1,940,398	1,877,271	1,928,647	2.7%	1,943,594	0.8%
Criminal Justice Intervention HHS	0	250,000	0	0	0		0	
JC Detention & Probation Services	13,232,705	16,813,354	19,764,255	21,674,566	18,427,460	-15.0%	18,579,941	0.8%
Custody Mediation	185,053	0	128,198	238,535	205,252	-14.0%	219,290	6.8%
JC HHS Youth & Family Community Partn	2,643,491	2,736,199	0	1,068,157	0	-100.0%	0	
Family Justice Center	204,011	156,217	175,000	193,054	175,000	-9.4%	176,809	1.0%
9-1-1 Consolidation Shared Services	1,500,000	0	1,700,000	2,390,000	0	-100.0%	0	
Mental Health Services HHS	0	0	0	0	1,761,877		1,761,877	0.0%
Euclid Jail	0	643,366	1,286,732	1,011,933	1,378,352	36.2%	1,372,773	-0.4%
Cuyahoga Job Creation Fund	267,592	0	0	0	3,500,000		8,500,000	142.9%
Property Demolition Fund	0	0	0	0	16,000,000		0	-100.0%
Soil & Water Conservation	75,000	75,000	75,000	75,000	75,000	0.0%	75,000	0.0%
Children & Family Services	28,396,189	34,070,065	34,101,247	32,476,074	36,436,168	12.2%	36,373,596	-0.2%
Office of Health and Human Services	1,874,173	4,361,253	3,492,695	2,678,418	4,105,798	53.3%	4,190,219	2.1%
Cuyahoga Tapestry System of Care	4,280,552	4,155,302	4,444,650	3,787,749	2,250,851	-40.6%	2,263,386	0.6%
Cuyahoga Job & Family Services	11,393,345	6,807,912	8,538,574	12,352,770	12,535,876	1.5%	12,466,177	-0.6%
Children With Medical Handicap	1,005,732	2,089,732	2,764,307	2,764,307	2,764,307	0.0%	2,764,307	0.0%
Senior and Adult Services	11,631,351	14,115,673	13,841,751	16,146,859	15,570,289	-3.6%	15,822,405	1.6%
Early Childhood - IIC Public Asst.	10,317,862	12,158,618	12,138,197	11,765,037	12,148,694	3.3%	12,160,927	0.1%
FCFC Public Assistance	3,370,925	2,705,926	3,542,326	3,154,306	2,823,565	-10.5%	2,833,300	0.3%
Homeless Services	4,901,373	5,708,207	5,472,912	5,228,245	5,334,744	2.0%	5,343,376	0.2%
HHS Office of Reentry	1,769,382	1,966,864	2,517,444	2,745,380	2,262,434	-17.6%	2,300,591	1.7%
General Gas & License Fees	690,787	0	0	0	0		0	
Total Special Revenue Funds	\$149,858,091	\$157,454,859	\$168,104,256	\$169,493,380	\$196,262,893	15.8%	\$185,344,744	-5.6%
Debt Service Funds								
Gateway Arena	5,998,533	5,518,839	3,218,437	5,315,970	5,600,000	5.3%	5,600,000	0.0%
Brownfield Debt Service	996,686	5,743,194	647,567	841,705	843,000	0.2%	843,000	0.0%
Shaker Square Debt Service	129,751	126,918	125,089	78,777	124,000	57.4%	124,000	0.0%
Commercial Redevelopment Debt Service	854,028	820,029	832,868	898,316	890,535	-0.9%	890,430	-0.0%
Medical Mart Series 2010 Debt Service	30,652,336	32,148,784	32,142,415	32,350,443	31,421,060	-2.9%	26,736,406	-14.9%
Debt Service County Hotel	0	0	0	0	3,769,817		20,308,344	438.7%
DS-Western Reserve Series 2014B	0	0	0	749,614	784,480	4.7%	784,480	0.0%
DS-Med Mart Refunding Series 2014C	0	0	0	683,847	679,150	-0.7%	682,500	0.5%
Total Debt Service Funds	\$38,631,334	\$44,357,764	\$36,966,376	\$40,918,672	\$44,112,042	7.8%	\$55,969,160	26.9%
Enterprise Funds								
Cuyahoga Regional Information System	80,661	314,523	337,214	494,039	464,581	-6.0%	467,556	0.6%
County Airport	487,205	0	531,302	0	768,160		652,130	-15.1%
Total Enterprise Funds	\$567,866	\$314,523	\$868,516	\$494,039	\$1,232,741	149.5%	\$1,119,686	-9.2%
Internal Service Funds								
Centralized Custodial Services	0	0	0	2,000,000	4,000,000	100.0%	0	-100.0%
Sheriff Building Security Services	0	2,000,000	2,000,000	0	0		0	
County Garage	0	380,000	0	0	0		0	

Starting in 2014 the subsidy to General Gas License Fees Fund (Map Room subsidy) is from the Real Estate Assessment Fund.

**Cuyahoga County Fiscal Office - OBM
2016-2016 Budget Summary
Schedule III - General Fund / HHS Levy Subsidies to Other Funds**

	2013	2014	2015	2015 OBM	2016	2015-2016	2017	2016-2017
	Actual	Actual	Q2 Current Year Budget	2nd Quarter Projection	Final Budget	% Change	Final Budget	% Change
Internal Service Funds								
Fast Copier	0	239,650	0	0	0		0	
Total Internal Service Funds	\$0	\$2,619,650	\$2,000,000	\$2,000,000	\$4,000,000	100.0%	\$0	-100.0%
TOTAL SUBSIDIES TO OTHER FUNDS	\$189,057,291	\$204,746,796	\$207,939,148	\$212,906,091	\$245,607,676	15.4%	\$242,433,590	-1.3%

Starting in 2014 the subsidy to General Gas License Fees Fund (Map Room subsidy) is from the Real Estate Assessment Fund.

Cuyahoga County Fiscal Office - OBM
2016-2017 Budget Summary
Schedule IV - All Funds Analysis | Prelim.

	2014 Actual	2015 Q2 Current Year Budget	2015 OBM 2nd Quarter Projection	2016 Final Budget	2017 Final Budget	2018 Final Budget Estimate
AVAILABLE BEGINNING BALANCE	\$639,874,864	\$662,666,764	\$662,666,764	\$426,999,379	\$415,332,931	\$408,866,105
OPERATING REVENUE						
Property Taxes	345,539,231	368,925,788	373,417,859	373,047,812	373,047,812	373,047,812
Sales And Use Tax	246,766,868	252,162,023	259,351,978	271,265,882	278,318,795	285,555,084
Licenses And Permits	1,901,652	1,792,479	1,999,299	1,999,299	1,999,299	1,999,299
Fines And Forfeitures	12,633,641	11,080,888	13,269,421	14,778,208	14,395,924	13,895,924
Charges For Services	245,958,213	251,278,966	265,145,754	298,278,763	285,867,383	289,328,802
Local Government Fund	17,888,668	16,703,467	18,414,468	18,414,469	18,414,469	18,414,469
Other Intergovernmental	317,363,619	299,131,862	301,220,817	292,836,683	295,298,419	295,127,295
Other Taxes	48,504,115	42,789,761	43,884,783	35,706,184	43,447,779	46,264,779
Investment Earnings	856,764	4,514,380	4,520,538	5,576,735	6,559,689	7,559,589
Miscellaneous	126,515,807	84,708,096	118,376,979	136,675,880	107,855,432	107,855,432
TOTAL OPERATING REVENUE	\$1,363,928,582	\$1,333,087,710	\$1,399,601,896	\$1,448,579,915	\$1,425,205,001	\$1,439,048,485
TOTAL AVAILABLE RESOURCES	\$2,003,803,446	\$1,995,754,474	\$2,062,268,660	\$1,875,579,294	\$1,840,537,932	\$1,847,914,590
OPERATING EXPENDITURES						
General Government	151,400,610	192,329,750	185,731,055	209,739,826	198,638,825	204,454,220
Justice and Public Safety	302,515,458	337,147,717	341,714,845	329,901,224	331,375,678	336,250,290
Development	21,194,204	39,507,142	41,376,978	50,904,263	29,522,994	31,105,836
Social Services	475,567,348	541,273,974	497,111,876	506,294,071	499,387,084	495,639,694
Health and Safety	92,133,444	95,073,377	94,884,476	73,844,115	73,896,789	73,969,355
Public Works	98,308,595	97,213,594	93,357,995	93,454,141	84,445,639	84,729,552
Debt Service	81,518,153	75,911,719	75,048,351	74,742,620	86,723,682	87,183,316
Miscellaneous	118,498,870	98,702,141	102,022,945	117,022,073	115,979,414	124,538,387
TOTAL OPERATING EXPENDITURES	\$1,341,136,682	\$1,477,159,414	\$1,431,248,521	\$1,455,902,333	\$1,419,970,105	\$1,437,870,650
ENDING BALANCE BEFORE ADJ.	\$662,666,764	\$518,595,060	\$631,020,139	\$419,676,961	\$420,567,827	\$410,043,940
RESERVES ON BALANCE						
Economic Development Reserve	0	(14,450,000)	(13,000,000)	0	0	0
Bond Proceeds	0	0	20,000,000	0	0	0
Contingency Reserve	0	0	0	0	0	0
Econ. Bond Reserve Approp.	0	(2,155,000)	(928,975)	(928,975)	0	0
Global Center Operating Reserve	0	(19,106,942)	(21,556,070)	(2,780,055)	(11,066,722)	(3,766,359)
Turner Construction Reserve	0	0	(33,000,000)	0	0	0
Rock Hall Debt Reserve	0	0	0	0	0	0
27th Payroll Reserve	0	(7,000,000)	0	(635,000)	(635,000)	(635,000)
Reserve for General Fund Transfers	0	0	(45,668,344)	0	0	0
Reserve for General Fund Advances	0	0	(20,199,442)	0	0	0
Settlement Order Reserve	0	0	0	0	0	0
Fund Revenue Adjustments	0	0	0	0	0	0
Carryover Encumbrance	0	(146,170,451)	(89,667,929)	0	0	0
TOTAL RESERVES ON BALANCE	\$0	\$(188,882,393)	\$(204,020,760)	\$(4,344,030)	\$(11,701,722)	\$(4,401,359)
AVAILABLE ENDING BALANCE	\$662,666,764	\$329,712,667	\$426,999,379	\$415,332,931	\$408,866,105	\$405,642,581
BALANCE TO EXPENDITURES %	49.4%	22.3%	29.8%	28.5%	28.8%	28.2%

**Cuyahoga County Fiscal Office - OBM
2016-2017 Budget Summary
Schedule V - All Funds Departmental Summary | Prelim**

	2013	2014	2015	2015 OBM	2016	2015-2016	2017	2016-2017
	Actual	Actual	Q2 Current Year Budget	2nd Quarter Projection	Final Budget	% Change	Final Budget	% Change
County Executive Agencies								
Office of the County Executive	1,580,915	1,412,273	1,401,536	1,148,368	1,084,797	-22.6%	1,099,302	1.3%
County Executive Transition	0	75,005	75,225	33,009	0	-100.0%	0	
Department of Communications	333,564	418,231	478,952	448,278	567,791	18.5%	576,913	1.6%
County Law Department	1,621,175	1,852,200	2,315,505	2,558,695	2,360,016	1.9%	2,405,169	1.9%
Human Resources	4,106,894	4,353,598	4,958,125	4,651,739	4,733,207	-4.5%	5,813,199	22.8%
Development	14,528,539	18,008,166	35,286,323	37,479,822	46,868,132	32.8%	25,660,539	-45.2%
Regional Collaboration	228,844	151,653	283,734	265,673	264,232	-6.9%	270,016	2.2%
County Fiscal Office	24,463,745	25,862,496	27,163,036	27,378,889	25,408,379	-6.5%	25,852,696	1.7%
Treasury	10,005,306	11,015,298	12,355,993	11,714,747	21,442,292	73.5%	11,487,234	-46.4%
Information Technology	19,954,369	24,719,051	25,249,278	25,279,231	24,715,293	-2.1%	24,529,080	-0.8%
Dog Kennel	1,321,571	1,898,537	2,022,496	2,076,295	1,880,089	-7.0%	1,901,536	1.1%
Public Works - Facilities Management	50,603,639	46,861,233	49,074,740	48,654,065	60,930,386	24.2%	61,916,084	1.6%
County Headquarters	0	1,218,837	7,117,511	5,566,355	8,173,859	14.8%	7,565,985	-7.4%
Public Works - County Road & Bridge	36,408,857	55,343,274	58,178,428	54,335,468	45,132,072	-22.4%	45,277,533	0.3%
Public Works - Sanitary Engineer	63,472,807	37,064,346	33,228,186	33,613,976	41,830,206	25.9%	32,954,200	-21.2%
Public Works - County Airport	1,238,662	1,364,493	1,453,498	1,318,641	1,711,124	17.7%	1,595,094	-6.8%
County Sheriff	96,417,277	97,225,061	102,290,553	112,805,305	100,850,222	-1.4%	100,383,227	-0.5%
Board & Care Of Prisoners	1,297,899	1,131,825	405,985	405,985	0	-100.0%	0	
Public Safety & Justice Services	11,284,387	14,911,992	19,538,029	19,062,934	11,644,886	-40.4%	11,626,017	-0.2%
Domestic Violence	230,344	227,926	233,983	233,983	233,983	0.0%	233,983	0.0%
Clerk of Courts	10,339,134	9,679,380	11,753,822	11,143,017	9,712,273	-17.4%	10,933,225	12.6%
County Medical Examiner	8,981,212	8,964,930	10,765,806	10,833,133	10,664,016	-0.9%	10,792,170	1.2%
Office of Health and Human Services	2,150,661	1,983,129	1,986,179	1,797,739	2,238,901	12.7%	2,754,026	23.0%
HHS Children and Family Services	133,402,299	135,932,408	168,769,557	140,160,466	139,562,060	-17.3%	139,512,023	-0.0%
HHS Senior and Adult Services	15,173,113	16,480,278	21,119,453	18,793,701	18,116,759	-14.2%	18,368,875	1.4%
HHS Cuyahoga Job & Family Services	78,127,659	78,419,022	91,435,895	87,456,105	86,147,177	-5.8%	86,725,111	0.7%
Cuyahoga Support Enforcement Agen	28,690,132	29,997,497	34,022,086	33,625,705	37,605,493	10.5%	37,689,809	0.2%
Early Childhood Invest In Children	11,913,321	11,173,412	13,232,531	12,735,033	12,840,390	-3.0%	12,852,623	0.1%
Family & Children First Council	4,228,925	4,134,253	4,712,982	4,698,936	3,592,580	-23.8%	3,602,315	0.3%
HHS Office of Reentry	1,816,333	1,929,671	2,519,644	2,292,672	2,262,434	-10.2%	2,300,591	1.7%
Office of Homeless Services	5,377,634	5,048,138	5,435,108	5,438,637	5,535,008	1.8%	5,543,640	0.2%
Human Services Other Prgms	333,432	0	0	0	10,709,858	0.0%	709,858	-93.4%
Workforce Development	9,950,762	10,770,499	10,844,081	10,458,123	12,335,584	13.8%	12,360,173	0.2%
College Savings Account Program	0	3,128,335	1,799,393	89,614	0	-100.0%	0	
Department of Sustainability	0	0	220,000	205,535	267,777	21.7%	272,696	1.8%
Employee Health and Wellness	87,426,984	98,302,406	122,325,054	122,882,624	129,829,142	6.1%	129,838,864	0.0%
Workers Compensation Retrospective	8,371,885	8,552,069	5,676,461	5,594,864	5,488,362	-3.3%	5,544,336	1.0%
Debt Service	81,467,272	81,191,953	75,588,669	74,725,301	74,419,570	-1.5%	86,400,632	16.1%
Global Center Operating Account	10,265,141	8,760,500	4,525,104	5,400,000	5,400,000	19.3%	5,400,000	0.0%
Capital Improvement GF Subsidy	0	6,701,410	250,000	0	250,000	0.0%	250,000	0.0%
General Fund/Self Insurance Fund	388,154	619,401	710,203	706,520	605,943	-14.7%	605,989	0.0%
Social Impact	0	0	1,000,000	1,000,000	1,000,000	0.0%	1,000,000	0.0%
Info. Technology Automation & Enter	1,508,954	826,855	1,347,753	1,347,753	0	-100.0%	0	
Miscellaneous Obligations & Paymen	528,001	2,989,999	3,944,600	3,666,460	10,780,313	173.3%	9,680,313	-10.2%
Statutory Expenditures	70,614	70,431	83,403	90,637	78,276	-6.1%	76,893	-1.8%
Innovation and Performance	0	0	0	0	1,100,000	0.0%	1,100,000	0.0%
Total County Executive Agencies	\$839,610,415	\$870,771,470	\$977,178,900	\$944,174,033	\$980,372,880	0.3%	\$945,461,970	-3.6%
Elected Officials								
County Council	1,747,417	1,646,358	1,802,700	1,668,843	1,824,569	1.2%	1,849,350	1.4%
Veterans Services Fund	525,806	203,274	367,654	354,507	0	-100.0%	0	
County Prosecutor	28,404,357	30,137,961	35,780,793	36,554,098	33,841,730	-5.4%	34,145,788	0.9%
Court of Common Pleas	42,469,862	45,845,657	52,040,306	48,033,536	48,216,350	-7.3%	47,715,711	-1.0%
Domestic Relations Court	7,175,328	7,632,987	8,129,832	8,640,813	8,692,091	6.9%	8,839,193	1.7%
Juvenile Court	46,304,488	53,167,326	60,060,217	57,705,689	58,984,562	-1.8%	59,520,399	0.9%
Probate Court	6,441,890	6,234,492	6,833,098	6,880,439	6,986,603	2.2%	7,093,154	1.5%

Cuyahoga County Fiscal Office - OBM
2016-2017 Budget Summary
Schedule V - All Funds Departmental Summary | Prelim

	2013	2014	2015	2015 OBM	2016	2015-2016	2017	2016-2017
	Actual	Actual	Q2 Current Year Budget	2nd Quarter Projection	Final Budget	% Change	Final Budget	% Change
Elected Officials								
8th District Court of Appeals	683,293	833,528	746,640	748,363	706,640	-5.4%	721,640	2.1%
Municipal Judicial Costs	3,122,825	3,343,414	3,168,158	3,526,620	3,601,718	13.7%	3,615,114	0.4%
Total Elected Officials	\$136,875,266	\$149,044,998	\$168,929,398	\$164,112,908	\$162,854,263	-3.6%	\$163,500,349	0.4%
Boards and Commissions								
Inspector General	794,882	804,126	816,862	733,179	793,481	-2.9%	809,883	2.1%
Department of Internal Audit	438,899	359,278	511,928	487,367	561,368	9.7%	570,260	1.6%
Personnel Review Commission	384,626	487,417	1,243,590	1,206,105	1,112,993	-10.5%	1,129,999	1.5%
Alcohol & Drug Addiction Mental Hea	34,863,658	39,363,656	39,363,657	39,363,657	32,645,474	-17.1%	32,645,474	0.0%
MetroHealth System	36,126,000	40,080,000	40,080,000	40,080,000	32,472,000	-19.0%	32,472,000	0.0%
Board of Elections	11,955,853	12,967,132	15,185,354	12,620,259	16,761,201	10.4%	13,576,300	-19.0%
Charter Review Commission	1,030	0	0	0	0	0.0%	0	
Board of Revision	4,309,855	4,808,035	3,526,189	2,930,048	3,764,644	6.8%	3,807,790	1.1%
County Planning Commission	1,258,835	1,355,885	1,564,264	1,590,239	1,399,650	-10.5%	1,415,836	1.2%
County Board of Developmental Disal	193,025,048	194,857,842	205,581,151	196,982,142	195,759,403	-4.8%	197,432,040	0.9%
County Law Library Resource Board	481,946	532,205	566,245	566,479	574,439	1.4%	579,910	1.0%
NOACA	87,130	165,637	174,486	173,658	342,698	96.4%	167,970	-51.0%
Ohio State University Extension	247,000	247,000	247,000	247,000	222,300	-10.0%	222,300	0.0%
Public Defender	9,277,947	10,847,841	11,399,080	11,919,042	11,572,997	1.5%	11,638,312	0.6%
Soldiers' and Sailors' Monument	213,353	225,549	231,711	233,794	213,140	-8.0%	215,844	1.3%
Solid Waste Management District	1,894,155	1,869,295	2,077,903	2,177,233	2,519,713	21.3%	2,348,475	-6.8%
Soil & Water Conservation	706,447	702,624	902,061	831,939	838,997	-7.0%	854,704	1.9%
Veterans Service Commission	6,882,505	6,355,194	7,483,075	6,589,315	6,890,560	-7.9%	6,890,560	0.0%
Total Boards and Commissions	\$302,949,169	\$316,028,715	\$330,954,556	\$318,731,456	\$308,445,058	-6.8%	\$306,777,656	-0.5%
TOTAL EXPENDITURES	\$1,279,434,851	\$1,335,845,183	\$1,477,062,854	\$1,427,018,397	\$1,451,672,201	-1.7%	\$1,415,739,975	-2.5%

Cuyahoga County Fiscal Office - OBM
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Schedule VI - Statement of Fund Activity | Prelim.

<i>Budgeted Fund Activity</i>	Beginning Fund Balance	Estimated Fund Revenue	Available Resources	Budgeted Expenditures	Ending Fund Balance *	<i>Balance to Expenditures</i>
General Fund / HHS Levy						
01A001 - General Fund - Operating	72,334,731	429,753,559	502,088,290	426,917,146	94,864,040	22.2%
29A - Health and Human Services Levy 3.9 M	33,313,086	237,656,443	270,969,529	237,006,188	33,963,341	14.3%
Total General Fund / HHS Levy	\$105,647,817	667,410,002	773,057,819	663,923,334	128,827,381	19.4%
Special Revenue Funds						
20A378 - Inspector General Vendor Fees	161,836	10,800	172,636	67,473	105,163	155.9%
20A058 - Common Pleas Special Project II	2,418,420	850,000	3,268,420	1,195,000	2,073,420	173.5%
20A240 - HHS Cuy Co Adult Reentry Court	35,600	0	35,600	659	34,941	5302.1%
20A059 - Veterans Services Fund	13,147	0	13,147	0	13,147	
20A060 - Common Pleas Indigent Drivers Alc	32	155	187	0	187	
20A061 - JC-Indigent Driver Alcohol Monitor	412	206	618	0	618	
20A064 - Cuyahoga County Educational Asst.	1,485,621	500,000	1,985,621	500,000	1,485,621	297.1%
20A070 - Cuy. Co. Educational Asst. Prog. - H	0	0	0	500,000	(500,000)	-100.0%
20A076 - Cuy Co Reg Forensic Science Lab SR	0	4,538,753	4,538,753	4,538,753	0	0.0%
20A099 - TASC Medicaid Funds (CO)	978,733	319,739	1,298,472	53,450	1,245,022	2329.3%
20A192 - Treatment Alternatives Street Crim	18,643	888,875	907,518	450,759	456,759	101.3%
20A195 - Self Insurance - Regionalization	11,121,354	37,983,436	49,104,790	34,034,696	15,070,094	44.3%
20A264 - County Law Library Resource Boarc	538,795	655,872	1,194,667	574,439	620,228	108.0%
20A288 - Social Impact Financing Fund	0	1,000,000	1,000,000	1,000,000	0	0.0%
20A301 - Real Estate Assessment	16,911,067	15,923,174	32,834,241	11,929,314	20,904,927	175.2%
20A302 - Dog & Kennel	945,616	1,941,745	2,887,361	1,880,089	1,007,272	53.6%
20A303 - Children Services Fund	39,093,914	63,077,010	102,170,924	63,077,010	39,093,914	62.0%
20A268 - Treatment Services Medicaid Fund:	184,559	0	184,559	0	184,559	
20A307 - County Planning Commission	0	1,399,650	1,399,650	1,399,650	0	0.0%
20A308 - CPC - Cuyahoga Valley Initiative	159,266	0	159,266	0	159,266	
20A312 - Coroner's Lab	1,080,676	928,213	2,008,889	725,651	1,283,238	176.8%
20A319 - Juv Court Indigent Drivers Alcohol	14,067	2,660	16,727	0	16,727	
20A322 - Delinquent R E Tax Assmt	10,339,365	2,755,581	13,094,946	5,174,514	7,920,433	153.1%
20A325 - Tax Prepayment Special Interest	5,921,149	130,063	6,051,212	2,933,323	3,117,889	106.3%
20A330 - Domestic Violence	133,889	244,118	378,007	233,983	144,024	61.6%
20A331 - Indigent Guardianship	46,995	191,574	238,569	184,532	54,037	29.3%
20A333 - Juv Court-Forfeited Property ORC 2	20,129	492	20,621	0	20,621	
20A334 - Juv Crt - Adr Alternative Dispute Re	738,243	177,000	915,243	176,000	739,243	420.0%
20A337 - Domestic Relations-Legal Research	48,226	18,011	66,237	9,889	56,348	569.8%
20A340 - Tax Certificate Administration	9,998,331	0	9,998,331	4,297,300	5,701,031	132.7%
20A377 - Probation Supervision Fees	1,453,776	590,101	2,043,877	454,742	1,589,135	349.5%
20A390 - Emergency Management	0	1,374,167	1,374,167	1,374,167	0	0.0%
20A400 - TASC Medicaid Funds	(0)	0	(0)	0	(0)	
20A495 - Human Services Other Program	0	709,858	709,858	10,709,858	(10,000,000)	-93.4%
20A550 - County Wellness Fund	(39,217)	50,000	10,783	50,000	(39,217)	-78.4%
20A585 - Legal Computerization	416,127	67,654	483,781	151,500	332,281	219.3%
20A586 - Legal Research and Computerizatio	227,054	75,300	302,354	80,991	221,363	273.3%
20A590 - Juvenile Court Incentives & Rewarc	4,324	0	4,324	1,000	3,324	332.4%
20A600 - Cuyahoga Support Enforcement Ag	(1,861,225)	36,052,238	34,191,013	36,673,158	(2,482,145)	-6.8%
20A601 - Computerized Legal Research	130,779	20,384	151,163	20,000	131,163	655.8%
20A602 - Probate Court Clerk -Computer Fun	4,222,672	235,486	4,458,158	813,211	3,644,947	448.2%
20A603 - Probate Court Special Projects	1,046,425	208,592	1,255,017	61,526	1,193,491	1939.8%
20A604 - Probate Court Dispute Resolution	537,501	122,100	659,601	86,497	573,104	662.6%
20A606 - Fatherhood Initiative	(485,625)	932,335	446,710	932,335	(485,625)	-52.1%
20A610 - Probate Court-Conduct Of Business	62,025	5,432	67,457	2,219	65,238	2940.0%
20A615 - Office Of Homeless Services	149,905	0	149,905	0	149,905	

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<i>Budgeted Fund Activity</i>	Beginning Fund Balance	Estimated Fund Revenue	Available Resources	Budgeted Expenditures	Ending Fund Balance *	<i>Balance to Expenditures</i>
Special Revenue Funds						
20A625 - Solid Waste District-Admin	2,339,868	1,050,828	3,390,696	1,619,713	1,770,983	109.3%
20A630 - Home Detention Fees	49,728	68,140	117,868	47,111	70,757	150.2%
20A635 - Title IV-E Juvenile Court	3,690,264	1,092,876	4,783,140	4,431,477	351,663	7.9%
20A658 - Certificate Of Title Admin Fund	6,450,748	5,284,838	11,735,586	4,958,198	6,777,387	136.7%
20A695 - Clerk Of Courts Computerization	802,585	992,618	1,795,203	740,712	1,054,491	142.4%
20A720 - Urinalysis Testing	540,719	172,800	713,519	130,290	583,229	447.6%
20A800 - Subsidy-Operation & Maint. of Det	243,886	16,042	259,928	44,970	214,958	478.0%
20A803 - Treatment Services HHS	0	0	0	0	0	
20A804 - Public Defender - Cleveland Municipi	(783,173)	3,091,350	2,308,177	2,318,461	(10,284)	-0.4%
20A805 - Court of Appeals - Special Projects	48,995	13,830	62,825	0	62,825	
20A806 - Carrying Concealed Weapons Appli	65,814	201,046	266,860	194,800	72,060	37.0%
20A807 - Early Childhood - IIC	799,882	669,552	1,469,434	691,696	777,738	112.4%
20A809 - Witness Victim	132,414	1,928,647	2,061,061	1,928,647	132,414	6.9%
20A811 - JC Detention & Probation Services	(0)	19,197,459	19,197,458	19,197,459	(0)	-0.0%
20A812 - Common Pleas Special Project 1	644,288	1,629,722	2,274,010	1,625,877	648,133	39.9%
20A814 - Wireless 9-1-1 Government Assista	7,074,560	2,793,850	9,868,410	3,477,476	6,390,934	183.8%
20A815 - Solid Waste Convenience Center	226,830	531,058	757,888	538,300	219,588	40.8%
20A816 - Solid Waste Plan Update	115,069	46,631	161,700	161,700	0	0.0%
20A817 - Solid Waste Grants	88,613	251,771	340,384	200,000	140,384	70.2%
20A819 - Geographic Information System	184,124	1,002,915	1,187,039	922,777	264,262	28.6%
20A820 - Delinquent RE Tax Assmt-Prosecutc	2,349,658	5,546,965	7,896,623	3,127,429	4,769,194	152.5%
20A821 - State Criminal Alien Asst. Program	67,213	21,400	88,613	55,698	32,915	59.1%
20A822 - Custody Mediation	0	856,718	856,718	856,718	0	0.0%
20A823 - JC HHS Youth & Family Community	358,249	0	358,249	0	358,249	
20A824 - Family Justice Center	0	350,000	350,000	350,000	0	0.0%
20A825 - 9-1-1 Consolidation Shared Service	0	0	0	0	0	
	0	1,761,877	1,761,877	1,761,877	0	0.0%
20A891 - Common Pleas HHS Subsidy	0	0	0	3,500,000	(3,500,000)	-100.0%
20A258 - Human Resources Information Syst	0	0	0	0	0	
20A900 - Euclid Jail	0	1,778,352	1,778,352	1,778,352	0	0.0%
20AA01 - Health Care Access Programming	3,749	0	3,749	0	3,749	
20AA03 - County Land Reutilization Revenue	2,100,189	7,000,000	9,100,189	7,000,000	2,100,189	30.0%
20AA05 - Law Enforcement Continuing Profe	0	13,440	13,440	0	13,440	
20D - Brownfield Revolving Loan Fund	4,765,812	638,309	5,404,121	612,000	4,792,121	783.0%
20D447 - Cuyahoga Job Creation Fund	(1,847,824)	12,192,478	10,344,654	10,897,559	(552,905)	-5.1%
20D448 - Casino Tax Revenue Fund	10,260,852	7,397,559	17,658,411	7,397,559	10,260,852	138.7%
20D449 - Property Demolition Fund	954,610	26,000,000	26,954,610	26,000,000	954,610	3.7%
20N306 - Soil & Water Conservation	458,205	844,125	1,302,330	838,997	463,334	55.2%
20R320 - County Board Of Developmental Di	106,104,442	182,000,000	288,104,442	195,759,403	92,345,039	47.2%
24A301 - Children & Family Services	(7,724,749)	73,984,199	66,259,450	73,984,199	(7,724,749)	-10.4%
24A430 - Office of Health and Human Servic	(427,459)	7,958,864	7,531,405	8,458,864	(927,459)	-11.0%
24A435 - Cuyahoga Tapestry System of Care	(345,105)	2,500,851	2,155,746	2,500,851	(345,105)	-13.8%
24A510 - Cuyahoga Job & Family Services	(5,998,339)	79,531,204	73,532,865	83,382,870	(9,850,005)	-11.8%
24A530 - Children With Medical Handicap	517,356	2,764,307	3,281,663	2,764,307	517,356	18.7%
24A601 - Senior and Adult Services	(614,532)	18,116,759	17,502,227	18,116,759	(614,532)	-3.4%
24A635 - Early Childhood - IIC Public Asst.	(4,671,979)	12,148,694	7,476,715	12,148,694	(4,671,979)	-38.5%
24A640 - FCFC Public Assistance	(4,649,800)	3,592,580	(1,057,220)	3,592,580	(4,649,800)	-129.4%
24A641 - Homeless Services	(365,870)	5,535,008	5,169,137	5,535,008	(365,870)	-6.6%
24A878 - HHS Office of Reentry	(0)	2,262,434	2,262,434	2,262,434	(0)	-0.0%
26A601 - General Gas & License Fees	18,978,702	20,686,128	39,664,830	26,324,387	13,340,443	50.7%
26A650 - \$5.00 Road Capital Improvements	3,205,179	10,984,041	14,189,220	8,791,808	5,397,412	61.4%

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<i>Budgeted Fund Activity</i>	Beginning Fund Balance	Estimated Fund Revenue	Available Resources	Budgeted Expenditures	Ending Fund Balance *	<i>Balance to Expenditures</i>
Special Revenue Funds						
26A651 - \$7.50 Road and Bridge Registration	11,722,635	16,420,112	28,142,747	10,015,877	18,126,870	181.0%
28W036 - WIA - Workforce Development	(10,484,564)	0	(10,484,564)	0	(10,484,564)	
28W037 - Workforce Other Programs	(346,496)	2,000,000	1,653,504	1,951,562	(298,058)	-15.3%
28S253 - Workforce Development Stimulus	2,389	0	2,389	0	2,389	
28W038 - WF Innovation & Opportunities Ac	0	9,384,022	9,384,022	9,384,022	0	0.0%
Total Special Revenue Funds	\$255,360,343	728,287,172	983,647,515	758,727,166	224,920,349	29.6%
Debt Service Funds						
30A900 - Debt Service Fund GO	(2,468,577)	31,975,146	29,506,569	28,867,823	638,746	2.2%
30A905 - Gateway Arena	0	5,600,000	5,600,000	5,600,000	0	0.0%
30A910 - Brownfield Debt Service	0	843,000	843,000	843,000	0	0.0%
30A912 - Shaker Square Debt Service	0	124,000	124,000	124,000	0	0.0%
30A913 - Commercial Redevelopment Debt S	0	890,535	890,535	890,535	0	0.0%
30A914 - Debt Service - Rock & Roll Hall of Fi	9,502,030	0	9,502,030	869,271	8,632,759	993.1%
30A915 - Medical Mart Series 2010 Debt Ser	0	31,421,060	31,421,060	31,421,060	0	0.0%
30A916 - Series 2013 Economic Developmen	727,053	580,434	1,307,487	570,434	737,053	129.2%
30A919 - Debt Service County Hotel	0	3,769,817	3,769,817	3,769,817	0	0.0%
30A920 - DS-Western Reserve Series 2014B	0	784,480	784,480	784,480	0	0.0%
30A921 - DS-Med Mart Refunding Series 201	0	679,150	679,150	679,150	0	0.0%
Total Debt Service Funds	\$7,760,506	76,667,622	84,428,128	74,419,570	10,008,558	13.4%
Enterprise Funds						
50A410 - Cuyahoga Regional Information Sys	0	1,568,235	1,568,235	1,568,235	0	0.0%
50A412 - County Information Network	274,807	0	274,807	0	274,807	
51A404 - County Parking Garage	3,038,903	3,276,192	6,315,095	2,584,076	3,731,019	144.4%
52A100 - County Airport	70,531	1,711,124	1,781,654	1,711,124	70,531	4.1%
54A100 - Sanitary Engineer	(26,573,796)	25,655,703	(918,093)	17,500,164	(18,418,257)	-105.2%
54A500 - Sanitary Engineer Sewer District Fu	39,418,816	22,425,000	61,843,816	24,006,992	37,836,824	157.6%
54A901 - Sanitary Engineer/Note Retirement	(317,056)	960,532	643,476	323,050	320,426	99.2%
Total Enterprise Funds	\$15,912,205	55,596,786	71,508,990	47,693,641	23,815,349	49.9%
Internal Service Funds						
61A607 - Centralized Custodial Services	(16,112,986)	41,952,791	25,839,805	35,162,268	(9,322,463)	-26.5%
61A608 - Sheriff Building Security Services	(3,500)	10,562,573	10,559,073	10,596,361	(37,288)	-0.4%
62A603 - County Garage	(801,439)	2,173,581	1,372,142	1,488,176	(116,033)	-7.8%
63A100 - Information Services Center	(0)	3,295,000	3,295,000	3,295,000	(0)	-0.0%
63A300 - County GIS Management	(0)	0	(0)	0	(0)	
64A601 - County Supplies	(1,431,111)	1,931,111	500,000	500,000	0	0.0%
64A606 - Fast Copier	(1,542,989)	3,727,488	2,184,499	2,869,985	(685,486)	-23.9%
65A604 - Communications/Postage	(707,670)	2,058,650	1,350,980	1,601,693	(250,714)	-15.7%
67A - Workers Compensation Administration	26,831,556	2,642,165	29,473,721	2,642,165	26,831,556	1015.5%
67A200 - Workers Compensation Claims	2,894,861	2,759,718	5,654,579	2,846,197	2,808,382	98.7%
68A100 - Hospitalization-Self Insurance Func	12,622,875	88,154,717	100,777,592	90,794,446	9,983,146	11.0%
68A200 - Hospitalization - Regular Insurance	1,212,171	6,968,214	8,180,385	5,000,000	3,180,385	63.6%
Total Internal Service Funds	\$22,961,766	166,226,008	189,187,774	156,796,290	32,391,485	20.7%

* Ending Fund balance is reported net of any reservations or encumbrances on cash resources.

Cuyahoga County Fiscal Office - OBM

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Schedule VII - HHS Levy Fund Utilization [Preliminary]

	2013	2014	2015	2015	2016	2017	2018
	Actual	Actual	Current Year Budget	Current Projection	Recommended Budget	Recommended Budget	Budget Estimate
HHS LEVY REVENUE ¹							
H&HS 4.9 Mill Levy Revenue	\$0	\$1,425,756	\$0	\$0		\$0	\$0
H&HS 2.9 Mill Levy Revenue	\$76,438,245	\$0	\$0	\$0		\$0	\$0
H&HS 4.8 Mill Levy Revenue	\$128,894,354	\$130,351,730	\$128,848,734	\$129,428,416	\$129,428,416	\$129,428,416	\$129,428,416
H&HS 3.9 Mill Levy Revenue	\$0	\$99,061,914	\$106,145,910	\$108,228,027	\$108,228,027	\$108,228,027	\$108,228,027
TOTAL REVENUE	\$205,332,599	\$230,839,400	\$234,994,644	\$237,656,443	\$237,656,443	\$237,656,443	\$237,656,443

HHS LEVY ALLOCATIONS BY PROGRAM

Cuyahoga County ADAMHS Board	\$34,863,657	\$39,363,656	\$39,363,657	\$39,363,657	\$32,645,474	\$32,645,474	\$32,645,474
MetroHealth System	\$36,126,000	\$40,080,000	\$40,080,000	\$40,080,000	\$32,472,000	\$32,472,000	\$32,472,000
Ohio State University Extension	\$247,000	\$0	\$0	\$0	\$0	\$0	\$0
GRF & HHS Levy Operating Revenue	\$0	\$3,842,162	\$0	\$3,957,210	\$3,957,210	\$3,957,210	\$3,957,210
Office of Health Human Services	\$1,874,173	\$4,361,253	\$3,492,695	\$2,678,418	\$4,105,798	\$4,190,219	\$4,308,115
Cuyahoga Tapestry System of Care	\$4,280,552	\$4,155,302	\$4,444,650	\$3,787,749	\$2,250,851	\$2,263,386	\$2,273,952
Child Support Enforcement Agency	\$2,037,147	\$1,485,575	\$2,726,484	\$2,747,118	\$6,626,484	\$6,647,376	\$6,746,156
Children and Family Services	\$28,396,189	\$34,070,065	\$34,101,247	\$32,476,074	\$36,436,168	\$36,373,596	\$35,970,021
Children Services Brd & Care	\$39,901,601	\$36,522,255	\$39,092,542	\$34,323,123	\$38,970,807	\$38,970,807	\$38,970,807
Children With Medical Handicaps	\$1,005,732	\$2,089,732	\$2,764,307	\$2,764,307	\$2,764,307	\$2,764,307	\$2,764,307
Early Childhood - Invest in Children	\$10,987,414	\$13,078,170	\$13,057,749	\$12,684,589	\$12,818,246	\$12,830,479	\$12,845,336
Senior and Adult Programs	\$11,631,351	\$14,115,673	\$13,841,751	\$16,146,859	\$15,570,289	\$15,822,405	\$16,080,169
Office Of Homeless Services	\$4,901,373	\$5,708,207	\$5,472,912	\$5,228,245	\$5,334,744	\$5,343,376	\$5,352,198
HHS Other Programs	\$0	\$0	\$0	\$0	\$709,858	\$709,858	\$709,858
Social Impact	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Family and Children First	\$2,990,925	\$2,705,926	\$3,542,326	\$3,154,306	\$2,823,565	\$2,833,300	\$2,847,272
Fatherhood Initiative Subsidy	\$918,104	\$1,047,060	\$1,012,725	\$993,994	\$922,335	\$923,086	\$923,859
Employment and Family Services	\$11,393,345	\$6,807,912	\$8,538,574	\$12,352,770	\$12,535,876	\$12,466,177	\$13,243,006
Juvenile Court Children Services	\$13,232,705	\$16,813,354	\$19,764,255	\$21,674,566	\$18,427,460	\$18,579,941	\$19,493,246
Treatment Alternatives Street Crime	\$0	\$250,000	\$0	\$0	\$456,759	\$459,539	\$468,521
Family Justice Center	\$204,011	\$156,217	\$175,000	\$193,054	\$175,000	\$176,809	\$178,660
Witness Victim HHS	\$0	\$0	\$0	\$0	\$1,978,647	\$1,993,594	\$2,019,578
JC Youth Family Community Partnership	\$2,643,491	\$2,736,199	\$0	\$1,068,157	\$0	\$0	\$0
Common Pleas Probation HHS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HHS Office of Re-entry	\$1,769,382	\$1,966,864	\$2,517,444	\$2,745,380	\$2,262,434	\$2,300,591	\$2,284,995
Public Defender HHS	\$0	\$52,432	\$0	\$0	\$0	\$0	\$0
Sheriff - Mental Health HHS	\$0	\$0	\$0	\$0	\$1,761,878	\$1,761,878	\$1,761,878
Cuyahoga Educational Asst. Program	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Criminal Justice Intervention HHS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL HHS LEVY USES ²	\$209,404,152	\$232,408,014	\$234,988,318	\$239,419,576	\$237,006,190	\$237,485,408	\$239,316,618
Operating Surplus / (Deficit) ⁴	(\$4,071,553)	(\$1,568,614)	(\$9,057,981)	(\$11,001,338)	(\$14,201,413)	(\$5,504,448)	(\$1,660,175)
Offset From Public Assistance Fund			\$9,064,307	\$9,238,205	\$14,851,666	\$5,675,483	\$0
Net Change in HHS Levy Fund ³	(\$4,071,553)	(\$1,568,614)	\$6,326	(\$1,763,133)	\$650,253	\$171,035	(\$1,660,175)

¹ County voters approved renewal of the 4.8 mill Levy in March of 2012 with collection to begin in 2013 and approved a replacement to the \$2.9 mill Levy in November 2013 with collection to begin in 2014.

² Levy Fund utilization is offset (decreased) by cash contributions from the Public Assistance Funds in 2015-2016.

³ Indicates net increase or (decrease) to Levy Reserve balance at the end of the corresponding year. Current HHS Levy Fund Reserve threshold is 15% of total annual uses in 2013, 10% in 2014 and following years.

⁴ Amounts include the Offset from Public Assistance fund in addition to the operating surplus/(deficit) contained in the fund.

Cuyahoga County Fiscal Office - OBM
2016-2017 Budget Summary
Schedule VIII - Summary of FTEs | Prelim.

DEPARTMENT	2015					2016 Budget	2015-2016 Change	2017 Budget
	2012 Actual	2013 Actual	2014 Actual	Q2 Current Year Budget	2015 OBM Projection			
County Executive Agencies								
Office of the County Executive	13	10	9	8	8	8	0	8
Department of Communications	0	4	7	6	6	6	0	6
County Law Department	10	15	19	21	23	22	1	22
Human Resources	45	52	55	56	53	55	(1)	55
Development	9	10	10	12	10	13	1	11
Regional Collaboration	2	2	2	3	2	2	(2)	2
County Fiscal Office	272	263	262	288	277	298	10	299
Treasury	42	38	35	43	36	46	3	46
Information Technology	98	127	149	156	153	151	(5)	151
Dog Kennel	12	11	14	16	15	16	0	16
Public Works - Facilities Management	283	275	288	292	287	295	3	295
County Headquarters	0	0	0	4	0	0	(4)	0
Public Works - County Road & Bridge	141	129	126	136	118	136	0	136
Public Works - Sanitary Engineer	114	112	117	120	119	120	0	120
Public Works - County Airport	10	7	6	6	6	7	1	7
County Sheriff	1,171	1,183	1,165	1,209	1,084	1,215	6	1,211
Public Safety & Justice Services	83	84	76	95	81	95	0	95
Clerk of Courts	143	114	116	117	109	115	(2)	115
County Medical Examiner	74	78	79	87	89	94	7	94
Office of Health and Human Services	12	11	9	8	7	5	(3)	5
HHS Children and Family Services	788	793	779	868	823	869	1	869
HHS Senior and Adult Services	166	158	163	177	172	177	0	177
HHS Cuyahoga Job & Family Services	735	709	779	830	736	830	0	830
Cuyahoga Support Enforcement Agency	321	304	315	335	302	335	0	335
Early Childhood Invest In Children	8	7	8	8	7	8	0	8
Family & Children First Council	9	9	9	10	9	10	0	10
HHS Office of Reentry	6	5	5	6	6	6	0	6
Office of Homeless Services	4	5	5	5	5	5	0	5
Workforce Development	14	13	12	11	11	11	0	11
Department of Sustainability	0	0	0	2	0	2	0	2
Employee Health and Wellness	6	6	7	8	8	8	0	8
Workers Compensation Retrospective	2	2	2	2	1	3	1	3
Total County Executive Agencies	4,593	4,536	4,628	4,945	4,563	4,962	17	4,957
Elected Officials								
County Council	19	19	19	20	20	20	0	20
County Prosecutor	339	319	347	369	366	378	9	371
Court of Common Pleas	461	458	464	483	483	483	0	483
Domestic Relations Court	71	76	80	81	86	85	4	85
Juvenile Court	485	478	505	479	475	479	0	479
Probate Court	74	74	74	77	76	77	0	77
8th District Court of Appeals	2	0	0	0	0	0	0	0
Total Elected Officials	1,451	1,424	1,489	1,509	1,506	1,522	13	1,515
Boards and Commissions								
Inspector General	6	8	8	9	7	9	0	9
Department of Internal Audit	1	4	3	5	4	6	1	6
Personnel Review Commission	2	3	4	10	10	13	3	13
Board of Elections	170	128	148	153	166	154	1	154
Board of Revision	40	47	35	33	26	33	0	33
County Planning Commission	16	15	16	17	17	17	0	17
County Board of Developmental Disabilities	1,210	1,139	1,147	1,152	1,135	1,083	(69)	1,083
County Law Library Resource Board	3	3	3	3	3	3	0	3
Public Defender	97	94	99	104	108	104	0	104
Soldiers' and Sailors' Monument	3	2	3	3	3	3	0	3
Solid Waste Management District	6	6	6	6	6	6	0	6
Soil & Water Conservation	9	9	8	11	9	11	0	11
Veterans Service Commission	31	31	30	35	30	34	(2)	34
Total Boards and Commissions	1,594	1,489	1,510	1,541	1,524	1,475	(66)	1,475
TOTAL STAFFING - FTEs	7,638	7,449	7,627	7,995	7,593	7,959	(36)	7,947

Section III

Health & Human Services

Health and Human Services

2016 Recommended Budget	2017 Recommended Budget
\$506,294,071	\$499,387,084

Various programs are funded to respond to the County's legal or moral responsibility to assist individual persons, on a short or long-term basis, when the person's ability to function independently and effectively has been interrupted. The services provided include: direct provision of income, food and shelter; protection from abuse or neglect; and the provision of or referral to services to promote or strengthen independent living.

The types of services provided to adults include: socialization, home healthcare, counseling, parenting, protective, family preservation, and employment and training. The types of services provided for children include: residential and day treatment, foster care and adoptive placements, counseling, child care, medical, diagnostic assessments, and protective service. The County provides subsidies to various organizations promoting health and safety in the community. Programs receiving county funds include the ADAMHS Board and the MetroHealth Hospital System.

Objectives

- To provide the mandated levels of economic assistance to eligible children and families, and to assist in their efforts to achieve economic independence.
- To provide protective, supportive and restoration services, when needed, for children and adult victims of neglect and/or abuse.
- To provide opportunities for the enhancement of seniors and adults, of families in crisis, and of children with special needs including developmental disabilities.
- To provide training, job readiness preparation and linkages to opportunities for employment to persons who are eligible for federal and state employment assistance programs within the prescribed timelines established by legislature.
- To maintain a public institution that establishes and stabilizes high standards for health care delivery to all citizens of Cuyahoga County.
- To support programs providing treatment for mental health and substance abuse problems for the most vulnerable and underserved population in Cuyahoga County.
- To reduce delays in processing child support enforcement orders and increase the number and efficiency of child support collections.

Alcohol, Drug Addiction and Mental Health Services Board

	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$39,363,656	\$39,363,657	\$39,363,657	\$0	\$34,363,657	(\$5,000,000)	(\$1,718,183)	\$32,645,474	\$32,645,474	\$32,645,474
HHS Levy Subsidy	\$39,363,656	\$39,363,657	\$39,363,657	\$0	\$34,363,657	(\$5,000,000)	(\$1,718,183)	\$32,645,474	\$32,645,474	\$32,645,474

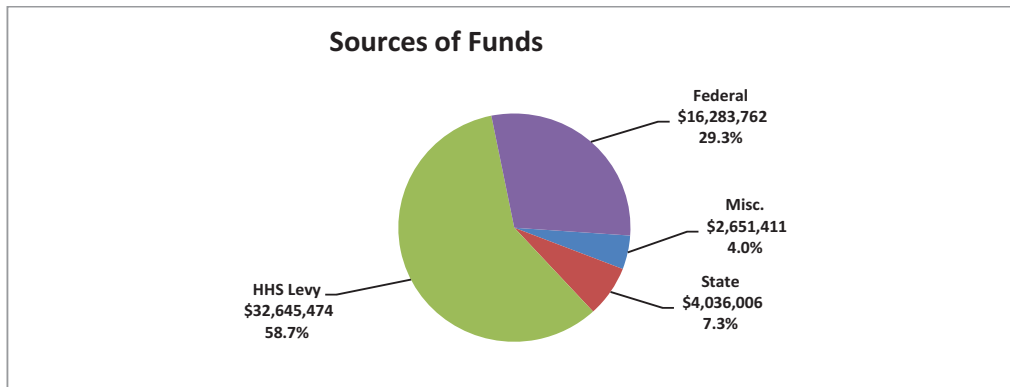
** Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.*

Mission Statement

The ADAMHS Board is responsible for the planning, funding and monitoring of public mental health and alcohol and other drug addiction services delivered to the residents of Cuyahoga County. The ADAMHS Board provides contracted services with provider agencies to deliver services that assist consumers and clients on the road to recovery.

The current mission is to promote and enhance the quality of life for residents of our community through a commitment to excellence in alcohol, drug addiction, and mental health services.

Where \$ Come From



- The Alcohol, Drug Addiction Mental Health Services Board receives funding from the Health and Human Services Levy Fund as a direct subsidy.
- However there are other sources of intergovernmental revenue, such as Federal and State funding. ADAMHS Board manages over \$55.6 million annually in local, state and federal funding, not included in the HHS Levy direct subsidy budget.
- The Affordable Care Act and the expansion of Medicaid have provided additional coverage for many people who previously did not have such coverage.

2016-2017 Budget Overview

- The 2016 – 2017 recommended budgets do not include the additional \$5,000,000 that Council provided in the 2014/2015 Budget (R2013-0229) and/or the 2015 budget update (R2014-0267).

Recommended Budget Adjustments

Budget Reductions – The subsidy provided to the ADAMHS Board has been reduced five percent (5%) below the base budget level indicated for 2015.

- The 5% reduction equals \$1,718,183.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	43	44	44	44	45	1
Total All Fund Salaries	\$2,506,072	\$2,624,839	\$2,830,046	\$2,865,000	\$ 2,850,000	\$ 19,954
% Change in Salaries from PY	-8.70%	4.74%	7.82%	9.15%	-0.52%	0.53%

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Civil Bed Day Usage (Based on SFY)	10,769	10,650	10,500
Forensic Bed Day Usage (Based on SFY)	47,637	45,500	45,000
Wait times for life saving Detoxification services	Up to 21 days	Up to 12 days	No more than 3
Clients provided Recovery Housing (Sober Beds)	0	300	400
Consumers enrolled in Vocational/Employment	1,785	1,800	2,000
Clients employed as a result of Vocational/Employment Programs	385	480	500

Other Considerations for the 2016-2017 Budget

N/A

MetroHealth System

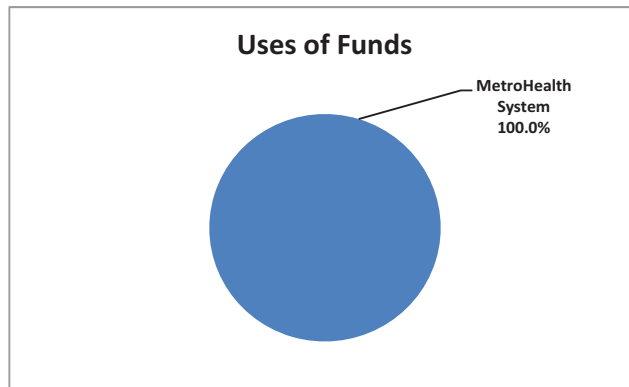
EXPENDITURES	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
HHS Levy Subsidy	\$40,080,000	\$40,080,000	\$40,080,000	\$0	\$36,080,000	(\$4,000,000)	(\$3,608,000)	\$32,472,000	\$32,472,000
All Funds	\$40,080,000	\$40,080,000	\$40,080,000	\$0	\$36,080,000	(\$4,000,000)	(\$3,608,000)	\$32,472,000	\$32,472,000

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The MetroHealth Hospital System provides quality medical and long-term care for all citizens as the county hospital.

Where \$ Come From / How \$ is Spent



- The County supports Metrohealth operations through a subsidy from the Health and Human Services (HHS) Levy. This funding provides for approximately four percent (4%) of the MetroHealth budget. MetroHealth’s budget for 2016 is \$880,498,000.
- MetroHealth invests the HHS levy funding in the care of uninsured patients.

2016-2017 Budget Overview

- The 2016 – 2017 recommended budgets do not include the additional \$4,000,000 that Council provided in the 2014/2015 Budget (R2013-0229) and/or the 2015 budget update (R2014-0267).
- The MetroHealth Hospital System continues to expand its physical footprint throughout the County while increasing profits.
- CEO Akram Boutros announced in May, 2014 that the Hospital System intended to eliminate its use of County subsidy funds starting in 2016.
- Uncompensated care has declined by over \$30 million since implementation of the ACA.

Recommended Budget Adjustments

- **Targeted Budget Reductions/Revenue Enhancements**
The Department’s target budget reduction of \$3,608,000 was met.

○ **2016/2017 Initiatives**

MetroHealth is adding two new floors to its main campus to expand its Critical Care unit. This will allow the hospital to accommodate more patients in larger rooms, while adding a Neurosciences Intensive Care Unit. The hospital system continues to expand branch offices throughout Cuyahoga County.

Staffing Levels

There are no employees on County payroll. The county provides an operating subsidy.

Key Performance Measures

<i>Measure</i>	<i>2014 Estimate</i>	<i>2015 Estimate</i>	<i>2016-2017 Target</i>
Uncompensated Care Provided	\$132.9 M	\$98.9 M	\$97.3M
Hospital Discharges	28,001	28,118	28,344
Outpatient Physician Visits	876,873	950,082	1,005,185
Skilled Nursing Patient Days	59,627	60,452	60,298
Excess Revenues Over Expenses	\$10,306	\$11,159 M.	\$18,498

Other Considerations for the 2016-2017 Budget

N/A

Ohio State Univeristy Extension

	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
Expenditures									
HHS Levy	\$0	\$0	\$0	\$0	\$247,000	\$247,000	(\$24,700)	\$222,300	\$222,300
All Funds	\$247,000	\$247,000	\$247,000	\$0	\$247,000	\$0	(\$24,700)	\$222,300	\$222,300
GF Subsidy	\$247,000	\$247,000	\$247,000	\$0	\$0	(\$247,000)	\$0	\$0	\$0

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The Ohio State University Extension’s mission is engaging people in research-based educational programming and partnerships to strengthen their lives and communities.

Where \$ Come From / How \$ is Spent

- The County subsidy provides approximately 10% of the Ohio State University Extension revenue.
- The Ohio State University Extension conducts programs to educate families about nutrition, horticulture, budgeting, entrepreneurship and other household and community topics. The agency also provides career exploration, basic work skills, and leadership skills to youth. The County’s subsidy financially supports payroll, office lease, and miscellaneous operating expenses.
- The subsidy was paid from the General Fund in 2015, but as of 2016 the expense will be paid from the Health and Human Services levy.

2016-2017 Budget Overview

OSU Extension receives State and Federal Extension-dedicated funding, as well as discretionary State and Federal funds, local and national foundation funding, and some private donations.

Recommended Budget Adjustments

- **Targeted Budget Reductions**-The OSU Extension received a reduction of 10% or \$24,700. This reduction may impact the amount of funds leveraged for the agency.
- **2016/2017 Initiatives**- The budget provides for maintenance of services, so no initiatives have been proposed for the agency.

Staffing Levels

OSU Extension is a State agency to which the County provides an operations subsidy. Therefore, there are no employees.

Key Performance Measures

<i>Measure</i>	<i>2014 Actual</i>	<i>2015 Estimate</i>	<i>2016-2017 Target</i>
Low-income families receiving a series of nutrition education sessions	1,336	1,362/5,277 ¹	850/3,300
School-aged children participating in health and wellness activities	1,450	3,617 ²	2,000
Community/school gardens which collectively grow over \$3.1M in fresh produce	239	259	295
Youth participating in a series of Youth in Governance/Youth Leadership Programs	858	4,700	1,000
Small farm and local food microenterprises created as a result of participation in OSUE's Market Gardener Training Program and Refugee/Immigrant Farm Training Program	41	64	75

¹Due to new federal program guidelines, this number now represents the number of individuals who completed at least six of the eight nutrition classes in the series. The second number represents the total number of family members positively impacted through the nutrition program.

²Due to new federal program guidelines, this number now represents youth who completed all 4 nutrition classes in a series of four classes.

Board of Developmental Disabilities

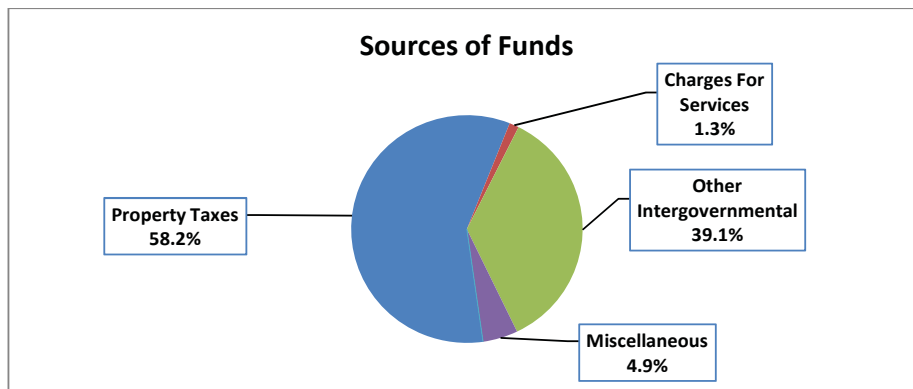
Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015-2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$194,857,842	\$205,581,151	\$196,982,142	\$8,599,009	\$195,759,403	(\$9,821,748)	\$0	\$195,759,403	\$197,432,040
FTEs	1,147	1,152	1,135	17	1,083	(69)	0	1,083	1,083

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

To support and empower people with developmental disabilities to live, learn, work and play in the community.

Where \$ Come From



- The Board of Developmental Disabilities receives the majority of its revenue from two sources, intergovernmental and property taxes.
- The Board uses its funds to provide specialized services for adults and children with developmental issues including education, crisis intervention, family resources, respite care, supported living, vocational training, and community employment.

2016-2017 Budget Overview

The expenditure and revenue total budgets are both approximately three percent lower than the original 2015 budget, and the FTE budget is six percent lower.

Recommended Budget Adjustments

N/A

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	1139	1147	1152	1135	1083	-69
Total All Fund Salaries	\$61,462,475	\$61,107,553	\$61,665,980	\$62,790,981	\$ 60,078,038	(\$1,587,942)
% Change in Salaries from PY		-0.58%	0.91%	1.82%	-2.58%	na

Key Performance Measures

<i>Measure</i>	<i>2014 Actual</i>	<i>2015 Estimate</i>	<i>2016-2017 Target</i>
Maintain Flat Program Cost per Capita	\$22,672	\$22,000	\$22,000
Maintain 2% avg. Budget Growth Rate	0.9%	0.5%	0.0%
Increase Total Individuals Served	8,711	9,100	9,250
Reduce FTE's	1,080	1,080	1,065
Expand Waiver Use	3,993	4,050	4,150

Other Considerations for the 2016-2017 Budget

N/A

Division of Children and Family Services

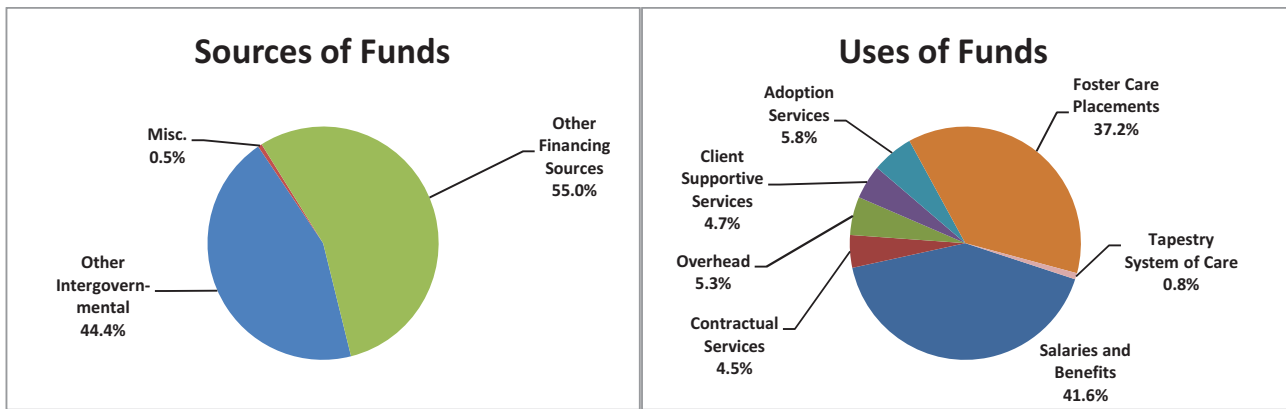
EXPENDITURES	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2016 Recommended Budget
All Funds	\$135,932,408	\$168,769,557	\$140,160,446	\$28,609,111	\$146,338,858	(\$22,430,699)	(\$6,776,798)	\$139,562,060	\$139,512,023
HHS Levy Subsidy	\$70,592,320	\$77,638,439	\$70,586,946	\$7,051,493	\$85,434,624	\$7,796,185	(\$7,776,798)	\$77,657,826	\$77,607,789

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The purpose of the Cuyahoga County Department of Children and Family Services (CCDCFS) is to assure that children at risk of abuse or neglect are protected and nurtured within a family and with the support of the community.

Where \$ Come From / How \$ is Spent



- The Ohio Department of Job and Family Services (ODJFS) utilizes a number of different variables to calculate the reimbursement for these county expenditures including total agency expenditures, total county public assistance expenditures, population data, and CFS employee time studies. According to the agency, the State has modified their formulas for reimbursement to counties, thus reducing the Cuyahoga County's overall reimbursement.

2016-2017 Budget Overview

- The 2016 and 2017 recommended budget for personal services includes an anticipated COLA pay increases of 2% to staff (bargaining and non-bargaining). Contracts, personal services and other operating expenses will decrease as a part of CCDCFS's reduction.
- The 2016 – 2017 recommended budgets do not include the additional \$1,492,000 that Council provided in the 2014/2015 Budget (R2013-0229) and/or the 2015 budget update (R2014-0267).

Recommended Budget Adjustments

Budget Reductions – At this time, agencies are being asked to submit budgets ten percent (10%) below the levels indicated for 2016 and 2017. DCFS reduction was met by 9.3% yet the total cut was met by overall HHS cluster.

- **Targeted Budget Reductions/Revenue Enhancements - \$8,337,907** Cuts in personal services, client services and contracts with the exception of State funded programs. The following budget reductions were made in 2016, 2017 and 2018;

- Client Supportive Services - Reduction of surplus in Kinship Daycare Support and Mileage Reimbursement - \$170,000
 - Agency Foster Care – Reduction of surplus, Daycare and respite support - \$587,200
 - Adoption Services - Reduction in Adoption Subsidy Costs due to decline in number of adoptive kids - \$1,100,000
 - Purchased Congregate & Foster Care – Reduction of surplus due to excess funds in various Board and Care contracts. - \$3,050,000
 - Permanent Custody Adoptions - reduction of Adoption matching mediation contract - \$50,000
 - Administration – Reduction of surplus in funds provided for Admin and Professional Services and accreditation services discontinued. - \$1,044,823
 - Tapestry –reduction of surplus network contracts - \$2,210,684
 - Personal Services – 125,200 due to est. Salary /Fringe appropriations not required to fill 2016/17 funded vacancies due to DCFS est. attrition rate of 4%. (Based on 46 vacancies)
- **Approved Budget Adjustments –** The following additional items were added to the budget:
- An additional \$387,409 for increase in controlled services cost
 - A total of \$1,173,700 in 2016 only, added from CIP list for JEH building repairs and maintenance.
 - Additional revenue was added for estimated reimbursement for Capital repairs at \$387,321 (33%) of estimated cost and \$1 million in additional revenue as a result of HHS administrative alignment each year.

Staffing Levels

Divisions	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	779	868	823	869	46
Total All Fund Salaries	\$38,429,019	\$40,032,542	\$39,049,694	\$ 41,999,367	\$2,949,673
% Change in Salaries from PY	n/a	4.17%	1.62%	7.55%	7.55%

Key Performance Measures

Measure	Year			
	2013	2014	2015	Target 2016-2017
Permanency in 12 Months (CFSR)	35.0%	32.0%	31.0%	> 40.5%
Re-entries in to foster care (CFSR)	16.1%	16.0%	10.7%	< 8.3%
Repeat Maltreatment (CFSR)	13.8%	12.2%	8.5%	< 9.1%
Child Visits: Non-Custody	NA	68.4%	65.3%	> 95%
Child Visits: Custody	94.1%	94.4%	90.7%	> 95%
Parent Visits: Non-Custody	NA	50.4%	45.2%	> 95%
Parent Visits: Custody	NA	36.3%	33.7%	> 95%

Other Considerations for the 2016-2017 Budget

N/A

Division of Senior & Adult Services

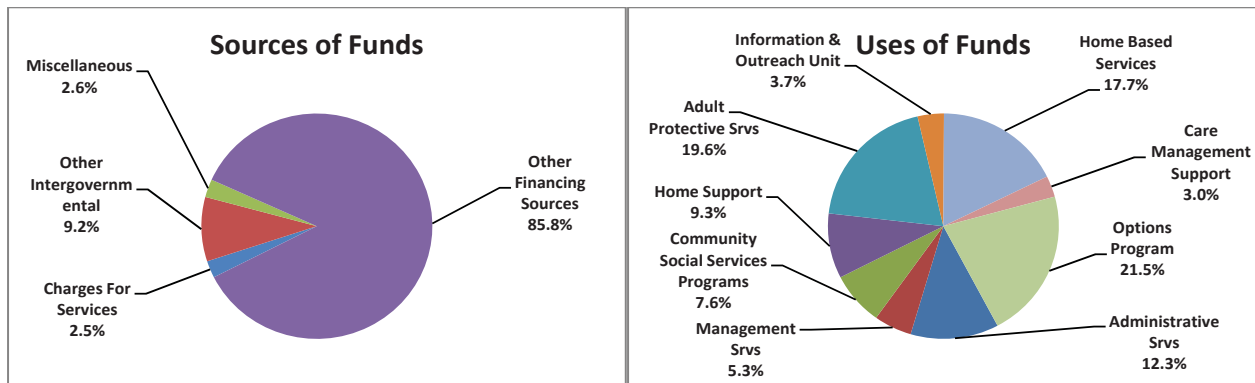
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$16,480,278	\$21,119,453	\$18,793,701	\$2,325,752	\$18,173,709	(\$2,945,744)	(\$56,950)	\$18,116,759	\$18,116,759	\$18,368,875
HHS Subsidy	\$14,115,673	\$13,841,751	\$16,146,859	(\$2,305,108)	\$15,768,192	\$1,926,441	(\$197,903)	\$15,570,289	\$15,570,289	\$15,822,405
FTEs	163	177	172	5	177	0	0	177	177	177

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The mission of the Department of Senior and Adult Services (DSAS) is to provide quality in-home and community-based services to seniors, disabled, and vulnerable adults based on individual need.

Where \$ Come From / How \$ is Spent



- The majority of the Division of Senior and Adult Services (DSAS) funding (85%) are provided by the Health and Human Services Levy Fund. Their other revenue sources are charges for services, a Western Reserve Area Agency on Aging grant and a transfer from Probate Court for the Adult Guardianship Program.
- DSAS uses the majority of their funding in three main units, Options for Elders, Adult Protective Services, and the Home Based Services. These programs provide and/or coordinate direct services to seniors and at-risk adults in Cuyahoga County.

2016-2017 Budget Overview

- The 2016 and 2017 recommended budget for personal services includes an anticipated COLA pay increases of 2% to staff (bargaining and non-bargaining).
- The 2016 – 2017 recommended budgets do not include the additional \$516,325 that Council provided in the 2014/2015 Budget (R2013-0229) and/or the 2015 budget update (R2014-0267).

Recommended Budget Adjustments

- **Budget Reductions/Revenue Enhancements** –. At this time, the department did not receive a reduction because of the critical nature of its services.
- **Approved Budget Adjustments** - The following additional items were added to the budget:
 - Additional \$53,247 was added for the increase in Controlled services cost.
 - An additional \$25,000 was added for the "Senior Transportation Connections" contract.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	158	163	177	172	177	0
Total All Fund Salaries	\$6,950,320	\$7,471,533	\$8,081,259	\$8,219,571	\$ 8,306,697	\$225,438
% Change in Salaries from PY	-8.50%	7.50%	8.16%	10.01%	1.06%	1.06%

Key Performance Measures

<i>Measure (Client Count)</i>	<i>2014 Actual</i>	<i>2015 Projected</i>	<i>2016-2017 Target**</i>
Adult Protective Services (APS)	2,014	1,919	2,015
Options	1,345	1,542	1,619
Home Care	518	510	536
Information and Outreach	5,299	5,412	5,683
Community Social Services Program	1,414	1,600	1,680
Intake and Assistance	18,345	21,726	22,812
Client Total	29,067	32,709	34,344
Measure (Units Provided)			
Adult Development	168,840	167,686	176,070
Transportation (# of 1- way rides)	109,786	111,116	116,672
Meals (Congregate)	43,652	158,366	166,284
Meals (Home-delivered)	94,037	100,000	105,000
Total Units of all services Provided Total	506,961	630,783	662,322

Other Considerations for the 2016-2017 Budget

N/A

Job and Family Services/EFS

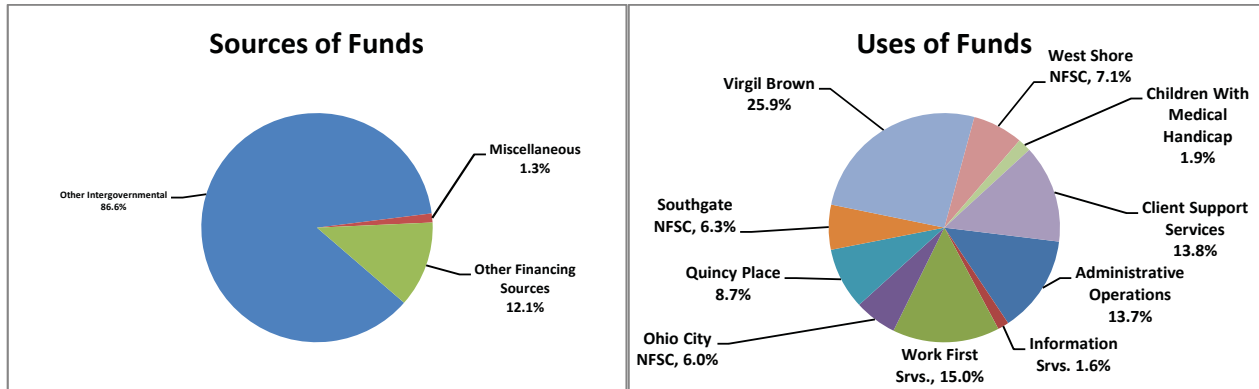
Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$78,419,022	\$91,435,895	\$87,456,105	\$3,979,790	\$82,231,999	(\$9,203,896)	\$3,915,178	\$86,147,177	\$86,725,111
HHS Subsidy	\$6,807,912	\$8,538,574	\$12,352,770	(\$3,814,196)	\$9,472,364	\$933,790	\$3,063,512	\$12,535,876	\$12,466,177
FTEs	779	830	736	94	830	0	0	830	830

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The purpose of the Cuyahoga County Department of Job and Family Services (CCJFS) is to promote economic self-sufficiency and personal responsibility for families by providing a broad-range of quality services.

Where \$ Come From / How \$ is Spent



- The largest revenue source is other intergovernmental revenue from the State \$65.1 million. \$1.8 million is from various miscellaneous sources.
- Additionally, The Health and Human Services Levy Fund subsidy and PA offsets makes up \$19.1 million of the budget.
- 86.2% of the budget is used to provide services to approximately 200,000 families in Cuyahoga County and 13.8% is allocated to Administrative Operations.

2016-2017 Budget Overview

- The 2016 and 2017 recommended budget for personal services includes an anticipated COLA pay increases of 2% to staff (bargaining and non-bargaining). Contracts, personal services and other operating expenses will decrease as a part of CCDCFS 10% reduction.
- The 2016 – 2017 recommended budgets do not include the additional \$720,580 that Council provided in the 2014/2015 Budget (R2013-0229) and/or the 2015 budget update (R2014-0267).

Recommended Budget Adjustments - At this time, agencies are being asked to submit budgets ten percent (10%) below the levels indicated for 2016 and 2017. JFS reduction exceeded the 10% at 16.2% in order to cover the total cut for the overall HHS cluster.

- **Targeted Budget Reductions/Revenue Enhancements- \$1,235,917 in 2016 and \$2,309,942 in 2017**
 Consists of cuts in contracts with the exception of State funded programs. The following budget reductions were made in 2016, 2017 and 2018;
 - Various Work First Services Contracts - \$500,000
 - Termination of various neighborhood leases - \$735,917

Approved Budget Adjustments - The following additional items were added to the budget:

- \$3 million for Job Training in 2016 covered by the use of PA reserves.
- Additional \$447,764 for Controlled cost and a total of \$4,052,217 for 2016/2017 added from CIP list for VEB building repairs and maintenance.
- Additional revenue was added for estimated reimbursement of capital repairs at \$2,027,149 (50% of estimated cost over 2 year period, the remaining cost will be covered by the use of PA reserves.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	709	779	830	736	830	94
Total All Fund Salaries	\$29,916,838	\$33,478,874	\$33,649,215	\$36,686,559	\$ 34,443,264	(\$2,243,295)
% Change in Salaries from PY	-8.50%	11.91%	0.51%	9.03%	-6.11%	na

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Work Participation Rate-All Family	34.20%	45.85%	50%
Work Participation Rate-Two Parent	33.63%	36.06%	90%
Application Timeliness	76%	80%	95%
Food Assistance Accuracy Rate	94%	94%	97%
Customer Service Rating	82.1%	79.8%	85%
Children Enrolled in Medicaid	140,176	175,552	175,500

Other Considerations for the 2016-2017 Budget

n/a

Job and Family Services/CSEA

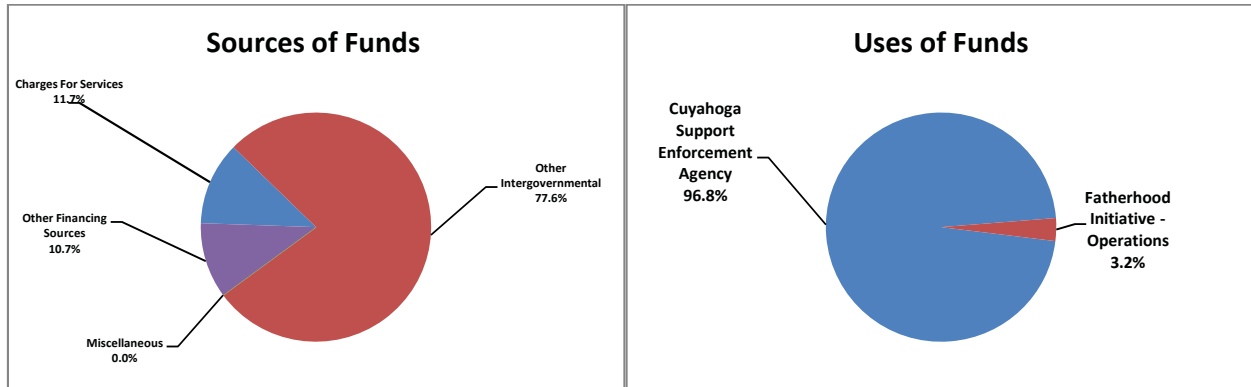
Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$29,997,497	\$34,022,086	\$33,625,705	\$396,381	\$32,707,397	(\$1,314,689)	\$3,965,761	\$36,673,158	\$36,756,723
HHS Subsidy	\$2,532,635	\$3,739,209	\$3,741,112	(\$1,903)	\$2,726,484	(\$1,012,725)	\$3,900,000	\$6,626,484	\$6,647,376
FTEs	313	298	333	-35	333	35	0	333	333

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

CSEA is committed to the best interest of the children in the community by ensuring the financial responsibility of parents, supporting child well-being, and promoting healthy relationships.

Where \$ Come From / How \$ is Spent



- CSEA receives a majority of its revenue, approximately 57.5%, from Federal IV-D entitlement, which reimburses eligible expenses at the rate of 66%. Additionally, CSEA receives an annual allocation from the Ohio Department of Health and Human Services and can earn federal incentive revenue for meeting and exceeding performance indicators; reimbursement of 91.3% of expenditures.
- CSEA expends approximately 63% of their budget on personnel and 22% on contractual services.
- CSEA receives a subsidy from the Health and Human Services Levy Fund for approximately 8.7% of its budget. Fatherhood Initiative is fully funded by the Health and Human Services Levy Fund.

2016-2017 Budget Overview

- The 2016 and 2017 recommended budget for personal services includes an anticipated COLA pay increases of 2% to staff (bargaining and non-bargaining). Contracts and other operating expenses will decrease as a part of CSEA 10% reduction of Levy expenditures.

Recommended Budget Adjustments - At this time, agencies are being asked to submit budgets ten percent (10%) below the levels indicated for 2016 and 2017. JFS/CSEA reduction exceeded the 10% at 5% in order to cover the total cut for the overall HHS cluster.

- **Budget Reductions/Revenue Enhancements- \$136,324 in 2016 and 2017** Consists of cuts in contracts. The following budget reductions were made in 2016, 2017 and 2018;

- Cooperative Agreements with Courts - \$136,324
- **Approved Budget Adjustments** - The following additional items were added to the budget:
 - \$3.9 million in annual contract shifted from General Fund to HHS Levy to align expenditures with the correct program functions.
 - An additional \$202,085 to cover increase in Controlled services cost.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	304	315	302	302	335	33
Total All Fund Salaries	\$12,379,448	\$13,103,083	\$14,161,306	\$14,074,393	\$ 14,577,326	\$ 502,933
% Change in Salaries from PY	-8.50%	5.85%	8.08%	-0.61%	3.57%	3.57%

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Child Support Collections	\$236,872,231	\$238,000,000	\$240,000,000
Public Assistance Collections	\$10,538,343	\$9,000,000	\$9,200,000
Paternity Establishments	6,543	6,300	6,400
Support Order Establishments	8,933	9,000	9,200

Other Considerations for the 2016-2017 Budget

N/A

Office of Health and Human Services

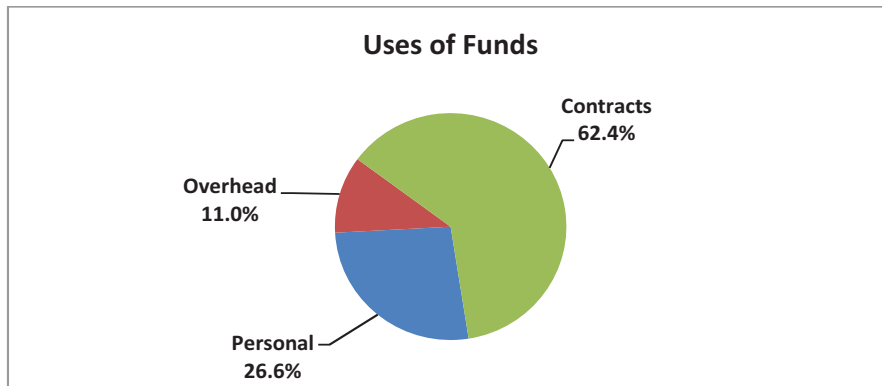
Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$1,983,129	\$1,986,179	\$1,797,739	\$188,440	\$1,975,202	(\$10,977)	\$263,699	\$2,238,901	\$2,754,026
HHS Subsidy	\$4,361,253	\$3,492,695	\$2,678,418	\$814,277	\$4,137,155	\$644,460	(\$31,357)	\$4,105,798	\$4,190,219
FTEs	9	8	7	1	7	(1)	-2	5	5

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The Office of HHS maintains the administrative costs for Health and Human services along with various programs expenses such as the Emergency assistance, Wellness Plan, and HIV medication services. The Office of Health & Human Services coordinates the service goals of the human service systems with the county's mission to provide for the public's well-being, safety and self-sufficiency. The Office oversees budget expansion and corresponding contraction for systems to assure mandated services are funded.

Where \$ Come From / How \$ is Spent



- The Office of Health and Human Services HHS Subsidy includes personal services cost for IT and HR staff and IT contractual expenses for the overall HHS agencies, whereas the all funds budget includes only HHS Administration expenses.
- The Office of Health and Human Services is funded primarily by the County's Public Assistance allocations and Title IV-D. The public assistance funding includes Temporary Aid to Needy Families (TANF), Income Maintenance, and Federal Medicaid.
- The Office of Health and Human Services expends their funding to administer and oversee the various health and human services programs.
- The Health and Human Services Levy Fund provides for all remaining expenditures not covered by other sources of revenue.

2016-2017 Budget Overview

- The 2016 and 2017 recommended budget for personal services includes an anticipated COLA pay increases of 2% to staff (bargaining and non-bargaining). Contracts, personal services and other operating expenses will decrease as a part of reductions.

- The 2016 – 2017 recommended budgets do not include the additional \$100,000 that Council provided in the 2014/2015 Budget (R2013-0229) and/or the 2015 budget update (R2014-0267).
- Additionally, the HHS subsidy reflects the use of public assistance reserves in the amount of \$1.5m spread across 2 years, (\$500k in 2016 and \$1.5m in 2017) to offset the current subsidy need, thus reducing the drawdown of reserves from the HHS Levy Fund.

Recommended Budget Adjustments

Targeted Budget Reductions – At this time, agencies are being asked to submit budgets ten percent (10%) below the levels indicated for 2016 and 2017. HHS Administration reduction was met by 11.4%, the total cut was met by overall HHS cluster.

- **Targeted Budget Reductions/Revenue Enhancements - \$394,980**
 - Eliminate Deputy Chief of Staff position
 - Surplus for five positions not moved over from JFS during the IT Consolidation (included in IT budget).
- **Approved Budget Adjustments –** The following additional items were added to the budget:
 - A total of \$1.5 million for Infant Mortality to be spread across 2 years, (\$500k in 2016 and \$1.0m in 2017). Paid for by Public Assistance funds.
 - Additionally, \$104k for Hearing and Speech contract;
 - 170k for Homeless ID Collaborative for 2016-2018
 - \$50k Rape Crisis Center Grant match for 2016 only.
 - Reduction of \$101,322 for the realignment of one FTE to the Communication dept.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	12	8	8	7	5	-2
Total All Fund Salaries	\$858,745	\$679,406	\$573,597	\$558,080	\$ 637,999	\$ 79,919
% Change in Salaries from PY	-8.50%	-20.88%	-15.57%	-17.86%	14.32%	na

Other Considerations for the 2015-2016 Budget

N/A

Human Services Other Programs

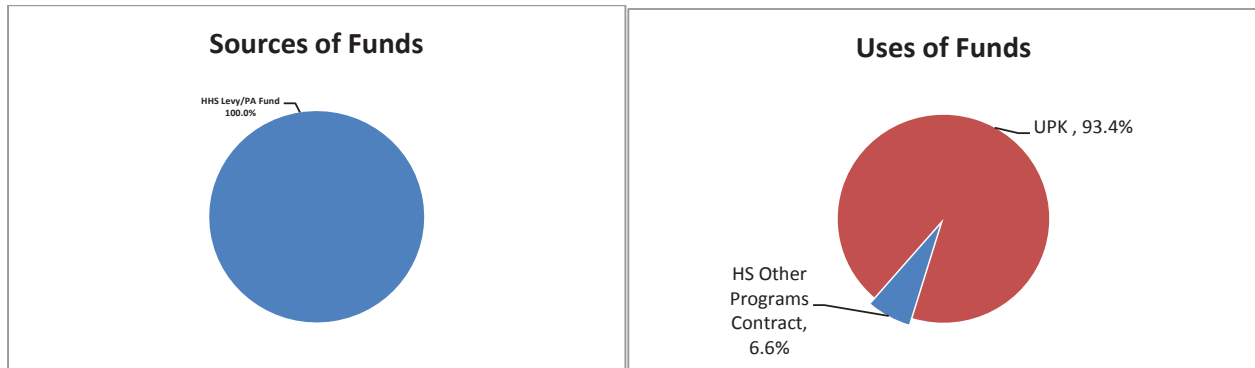
Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$0	\$0	\$0	\$0	\$709,858	\$709,858	\$10,000,000	\$10,709,858	\$709,858
HHS Subsidy	\$0	\$0	\$0	\$0	\$709,858	\$709,858	\$0	\$709,858	\$709,858
FTEs	0	0	0	0	-	0	0	0	0

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The Office of Health & Human Services coordinates the service goals of the human service systems with the county's mission to provide for the public's well-being, safety and self-sufficiency. The Office oversees budget expansion and corresponding contraction for systems to assure mandated services are funded.

Where \$ Come From / How \$ is Spent



- The Office of Health and Human Services is funded primarily by the HHS Levy and Public Assistance Fund.
- The Office of Health and Human Services expends their funding to administer and oversee the various health and human services programs.

2016-2017 Budget Overview

- The 2016/2017 Budgets includes \$709,858 moved from GF to HHS Levy for Metro Health property insurance payment
- Additionally \$10 million was added in 2016 only for UPK expansion from the Public Assistance fund.

Recommended Budget Adjustments

N/A

Other Considerations for the 2015-2016 Budget

N/A

Office of Homeless Services

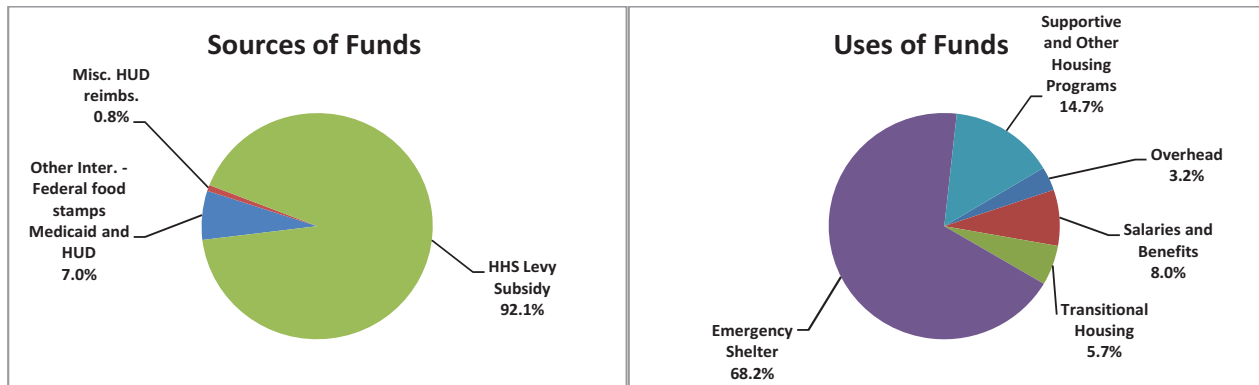
EXPENDITURES	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
HHS Levy	\$5,708,207	\$5,472,912	\$5,228,245	\$244,667	\$5,296,112	(\$176,801)	\$38,632	\$5,334,744	\$5,343,376
All Funds	\$5,048,138	\$5,435,108	\$5,438,637	(\$3,529)	\$5,496,376	\$61,268	\$38,632	\$5,535,008	\$5,543,640
HHS Subsidy	\$5,708,207	\$5,472,912	\$5,228,245	\$244,667	\$5,296,112	(\$176,801)	\$38,632	\$5,334,744	\$5,343,376
FTEs	5	5	5	0	5	0	0	5	5

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

In partnership with the community, the Office of Homeless Services (OHS) coordinates a continuum of care that includes outreach, shelter services, and permanent supportive housing. The OHS manages planning, resource development, and implementation of strategic initiatives to reduce and end homelessness.

Where \$ Come From / How \$ is Spent



- The Health and Human Services Levy supports the operations of the OHS and basic safety net activities of emergency shelter in the community
- Additional intergovernmental funds support OHS's activity. These sources include Federal funds earmarked for homeless solution activities from the City of Cleveland, the Ohio Department of Development, and HUD direct grants. Combined with the HHS Levy funds, over \$30 million dollars annually are used to support shelter and permanent housing to end homelessness.

2016-2017 Budget Overview

The OHS budget provides for maintenance of services as the Department was not subject to the 10% reduction. The budget does include the two percent (2%) cost of living adjustment to salaries.

Recommended Budget Adjustments

- **Targeted Budget Reductions –**
 - The Department did not receive a reduction because of the critical nature of its programming.

- **2016/2017 Initiatives**

- Following adoption of the 2015 Budget, \$200,000 was added to the OHS Budget for client evaluation services. During the later stages of budget development, these funds were inadvertently not included in the as introduced OHS budget. The Executive intends to make a proposal to address this oversight later during the budget process.
- The Department did not request funding for new initiatives, but will continue to provide program to reduce and prevent homelessness.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	5	5	5	5	5	0
Total All Fund Salaries	\$240,049	\$286,537	\$280,260	\$279,760	\$291,583	\$11,823
% Change in Salaries from PY	-7.3%	19.4%	-2.2%	-2.4%	4.2%	

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Provide grants management oversight to assure continued quality of services for shelter clients: Number of homeless persons served	8,428	8,000	7,800
Exceed the U.S. Department of Housing & Urban Development's (HUD) goals for homeless persons maintaining permanent housing – HUD Goal 71.5%	93%	95%	98%
Exceed HUD's goal to increase the percentage of persons in transitional housing (TH) moving to permanent housing. – HUD Goal 80%	75%	80%	90%
Exceed the HUD goal of increasing the percentage of homeless persons exiting the system with employment income. HUD Goal – 20%	20%	25%	30%
Reduce the length of stay for families in shelter	50 days	40 days (20% reduction)	35 days (12.5% reduction)

Early Childhood/Invest in Children

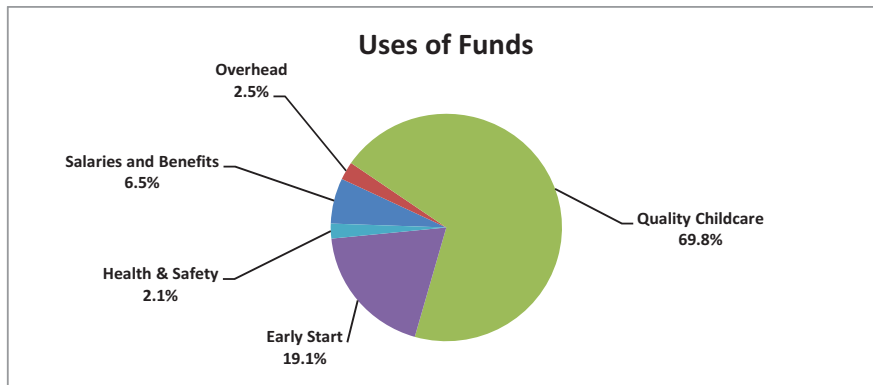
Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$11,173,412	\$13,232,531	\$12,735,033	\$497,498	\$11,932,947	(\$1,299,584)	\$907,443	\$12,840,390	\$12,852,623
HHS Levy	\$8,922,868	\$13,057,749	\$12,684,589	\$373,160	\$11,910,803	(\$1,146,946)	\$907,443	\$12,818,246	\$12,830,479
FTEs	8	8	7	1	8	0	(1)	7.5	7.5

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The mission of Invest in Children is to mobilize resources and energy to ensure the well-being of all young children in Cuyahoga County, provide supportive services to parents and caregivers, and build awareness, momentum, and advocacy in the community around children and family issues.

Where \$ Come From / How \$ is Spent



- The Office of Early Childhood is currently 100% HHS Levy funded.
- The Quality Childcare is 70% of the total funds allocated with the majority dedicated to the Universal Pre-Kindergarten (UPK) program. UPK currently has 34 participating providers with an estimated 1,500 children receiving scholarships.

2016-2017 Budget Overview

- The 2016 - 2017 recommended budget does include \$1,000,000 of the additional funds that Council provided in the 2014/2015 Budget (R2013-0229) and/or the 2015 budget update (R2014-0267).
- The 2016 and 2017 recommended budget for personal services includes an anticipated cost of living adjustment pay increases of 2% to staff.

Recommended Budget Adjustments

- **Targeted Budget Reductions** – Reductions of \$398,723 were submitted by the Office of Early Childhood and accepted by the Executive.
 - \$57,723 reduction in Early Childhood Administration budget for personal services and personal benefits by lowering the classification for the vacant Business Services Manager position to a Business Administrator and lessening the FTE to 0.5 by sharing the position with Family and Children First Council.
 - \$341,000 reduction in the budget for Family Child Care Home Regional System: Training and technical assistance.

- **Approved Budget Adjustments - \$306,219 added into the final Executive Recommended budget.**
 - \$56,219 increase for Indirect Cost estimates
 - \$250,000 increase for SPARK Parent Visit Program

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	7	8	8	7	7.5	-0.5
Total All Fund Salaries	\$476,884	\$516,536	\$509,158	\$464,515	\$494,728	\$30,213
% Change in Salaries from PY	2.7%	8.3%	-1.4%	-8.8%	6.5%	

Key Performance Measures

Measure	2014 Actual	2015 Amount	2015 Estimate	2016-2017 Target	2018-2019 Target
Early Childhood Mental Health (children served)	543	400	450	400	400
Newborn Home Visiting (families visited)	1,569	2,000	2,000	2,000	2,000
UPK (children enrolled)	1,050	2,289	2,289	2,300	2,300
Ongoing Home Visits (families served)	600	832	900	832	832

Other Considerations for the 2016-2017 Budget

N/A

Family and Children First Council

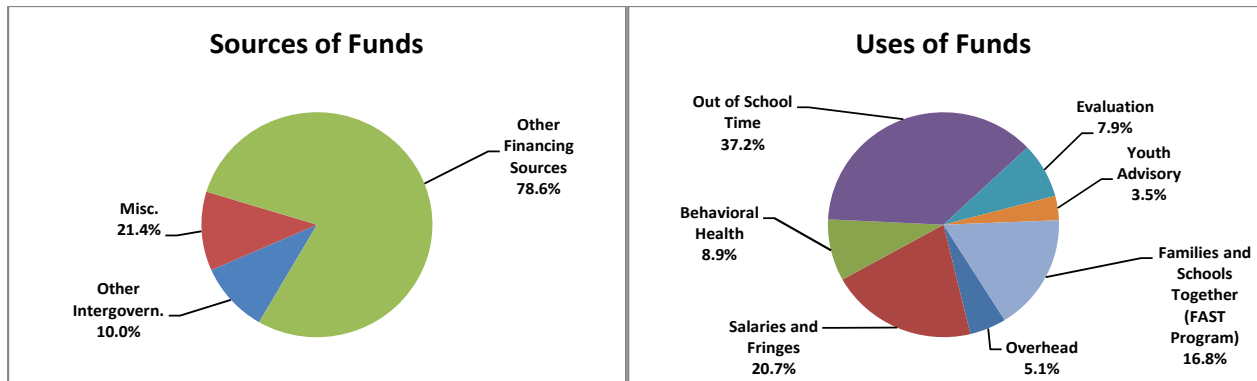
Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015-2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$4,134,253	\$4,712,982	\$4,698,936	\$14,046	\$4,355,463	(\$357,519)	(\$762,883)	\$3,592,580	\$3,602,315
HHS Levy Subsidy	\$2,705,926	\$3,542,326	\$3,154,306	\$388,020	\$3,586,448	\$44,122	(\$762,883)	\$2,823,565	\$2,833,300
FTEs	9	10	8	2	10	0	(1)	9	9

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

As the planning entity for Cuyahoga County, the Family and Children First Council (FCFC) promotes a collaborative system of care emphasizing coordination across a continuum of family-centered, neighborhood based, and culturally competent services to ensure the well-being of every child, and to preserve and strengthen families in their communities.

Where \$ Come From / How \$ is Spent



- FCFC receives several types of intergovernmental revenue, including: Temporary Aid for Needy Families (TANF) and the Ohio Department of Mental Health for Family Centered Services and Support (FCSS), focusing on maintaining children in their own homes and communities.
- FCFC expends 16.8% of the approved appropriation on Family Support program contracts, 37.2% on Out of School Time programs offering the services countywide to 26 neighborhoods across Cuyahoga County, and 8.9% on therapy for non - Medicaid eligible clients.

2016-2017 Budget Overview

- The 2016 and 2017 recommended budget for personal services includes an anticipated COLA pay increases of 2% to staff. Contracts and personal expenses will decrease as a part of FCFC 10% reduction.

Recommended Budget Adjustments

Budget Reductions – At this time, agencies are being asked to submit budgets ten percent (10%) below the levels indicated for 2016 and 2017. FCFC reduction was met by 9.2% yet the total cut was met by overall HHS cluster.

- **Targeted Budget Reductions/Revenue Enhancements - \$326,438** Cuts in personal services and contracts with the exception of State funded programs. The following budget reductions were made in 2016, 2017 and 2018;
 - \$26,438 reduction in FCFC Administration budget for personal services due to changing the classification for the vacant Budget Officer 2 position to a Business Administrator and lessening the FTE to 0.5 by sharing the position with Office of Early Childhood.
 - \$300,000 reduction in various contracts.

- **Approved Budget Adjustments –** The following additional items were added and/or reduced in the budget:
 - The recommended budget also includes a reduction of approximately \$387,296 in contracts, due to loss of revenue support from the State Ohio Children’s Trust Fund, which was reduced in the State budget this year.
 - Reduction of \$29,260 to realign appropriation from FCFC to HHS IT to cover the Social Solutions Global Maintenance contract.
 - An additional \$500k was cut from the Out of school time program.
 - \$10k was added for CTAG Evaluation.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	10	9	10	9	9	-1
Total All Fund Salaries	\$552,234	\$503,862	\$527,436	\$474,708	\$ 481,997	(\$45,439)
% Change in Salaries from PY	0.00%	-8.76%	4.68%	-10.00%	1.54%	na

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Out of School Time/Transitions	3719	4,000	2,500
Community Assistance	79	80	50
Youth Engagement	200	225	100
Youth Employment	68	125	75
Students of Promise (CTAG)	154	250	250
Teen Pregnancy Prevention	n/a	12,000	9,000

Other Considerations for the 2016-2017 Budget

N/A

Office of ReEntry

Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$1,929,671	\$2,519,644	\$2,292,672	\$226,972	\$2,507,434	(\$12,210)	(\$245,000)	\$2,262,434	\$2,300,591
GF/HHS Subsidy	1966864	\$2,517,444	\$2,745,380	(\$227,936)	\$2,507,434	(\$10,010)	(\$245,000)	\$2,262,434	\$2,300,591
FTEs	5	6	6	0	6	0	0	6	6

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The mission of the Office of Reentry is to assist policymakers, community leaders and service providers to identify the reentry challenges facing Greater Cleveland and work to target resources toward sound, comprehensive and cost effective solutions.

Where \$ Come From / How \$ is Spent

- The Office of Re-Entry is 100% supported by the Health and Human Services Levy Fund

2016-2017 Budget Overview

The 2015 budget update provided an additional \$500,000 for the Local Incarceration Project, which provides mental health and support programs for inmates of the County jail. The budget reduction is met primarily through a decrease to this program.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
The recommended budget realigns and reduces the contractual expenditures by \$245,000.
- **2016/2017 Initiatives**
Through realignments among contracts, the Office commenced a Women’s Reentry Program in 2015 to provide participants with culinary employment skills. The 2016 – 2017 recommended budget continues this program.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	5	5	6	6	6	0
Total All Fund Salaries	\$319,810	\$316,706	\$364,239	\$348,479	\$ 331,219	(\$33,020)
% Change in Salaries from PY	-8.50%	-0.97%	15.01%	-4.33%	-4.95%	na

Key Performance Measures

<i>Measure</i>	<i>2014 Actual</i>	<i>2015 Estimate</i>	<i>2016-2017 Target</i>
NorthStar - # of new members	1,750	1,800	1,750
Project Learn - # of Students enrolled minimum of 12 hours	194	194	194
Towards Employment - # of new job placements	216	200	200
Y-Haven/YMCA - # of new residents	69	103	92
Reentry Court - # of new participants	34	42	50

Other Considerations for the 2016-2017 Budget

None.

Veterans Service Commission

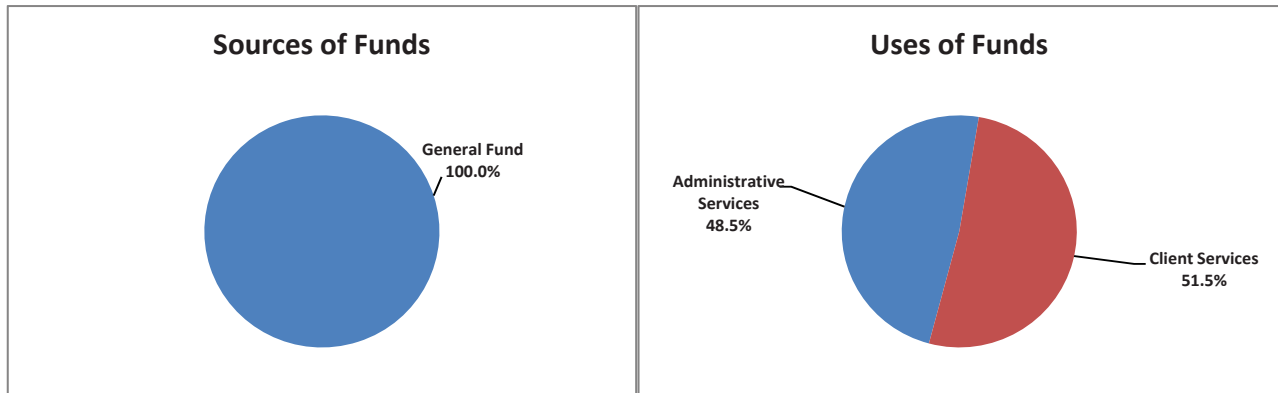
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$6,355,194	\$7,483,075	\$6,589,315	\$893,760	\$6,890,560	(\$592,515)	\$0	\$6,890,560	\$6,890,560	\$6,890,560
FTE	30	35	30	5	34	(2)	0	34	34	34

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The Cuyahoga County Veterans Service Commission (CCVSC) was established by the Ohio Legislature in 1886 for the purpose of assisting honorably discharged veterans and their minor children, spouses, and widows/widowers, who have met with an unexpected hardship resulting from lack of employment, illness, injury, or other life crisis. CCVSC services can take the form of temporary/emergency assistance with rent, mortgage, food, utility, personal hygiene, clothing, medical transportation, and other necessary expenditures required to maintain basic quality of life. CCVSC Veteran Service Officers assist the veteran and widow in filing of disability, pension, and other claims with the Department of Veterans Affairs. The CCVSC also provides assistance for dignified funerals and burials of Cuyahoga County veterans.

Where \$ Come From / How \$ is Spent



- The Veterans Services Commission is entirely supported by the General Fund at the currently prescribed 0.25 mills set aside annually.

2016-2017 Budget Overview

The Veterans Services Commission budget changes are a result of the commission approved budget based on the 2015 Tax Budget currently prescribed at 0.25 mills.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
There are no targeted budget reductions
- **Approved Budget Adjustments**
There are no budget adjustments

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	31	30	33.5	33.5	30	-3.5
Total All Fund Salaries	\$1,809,710	\$1,769,948	\$1,859,336	\$1,824,298	\$ 1,809,710	(\$49,626)
% Change in Salaries from PY	-8.50%	-2.20%	5.05%	-1.88%	-0.80%	na

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
a) Emergency Financial Assistance *			
• Total number of Veteran/Widow/Dependent contacts for emergency financial assistance	8,980	12,668	11,748
• Total number of emergency financial assistance applications filed	7,543	11,136	9,815
• Total number of applications approved for emergency financial assistance	5,963	8,458	8,315
b) Veteran Medical Transportation Assistance			
• RTA bus tickets issued for veteran transportation to VA medical center appointments, therapies, & treatments	18,675	22,649	24,914
c) Veteran Memorial Affairs Department			
• Military headstone applications processed	362	380	310
• VA military headstone inquiries/replacement military headstone orders	180	220	130
• Referrals to national military cemeteries	920	1,200	720
• Veteran Memorial Affairs benefits counseling	10,477	11,000	11,050
• Presidential Memorial Certificate applications filed	1,353	1,500	1,500
e) Memorial Day Affairs Program (County General Fund account administered by the CCVSC but not a component of the annual CCVSC budget)			
• Memorial Day flags issued for veteran grave marking	115,344	116,784	117,000
f) Veteran Service Department			
• Total veterans & dependents contacts seeking CCVSC Veteran Service Officer assistance	37,705	44,739	48,766

	• Service-Connected Compensation Claims filed with DVA	2,415	3,669	4,586
	• Non-Service-Connected Pension Claims filed with DVA	1,552	2,053	2,361

Above data is from the 2015 budget update and current amounts were not available in time for printing.

Other Considerations for the 2016-2017 Budget

The actual 2015 budget surplus is expected to be programmed by Council in the first quarter 2016 for the Veterans Services Fund, second quarter is projected at \$934,080 or 12% of the total budget. The actual budget amount in 2016 cannot be known until after the final results are tabulated for 2015.

Workforce Development

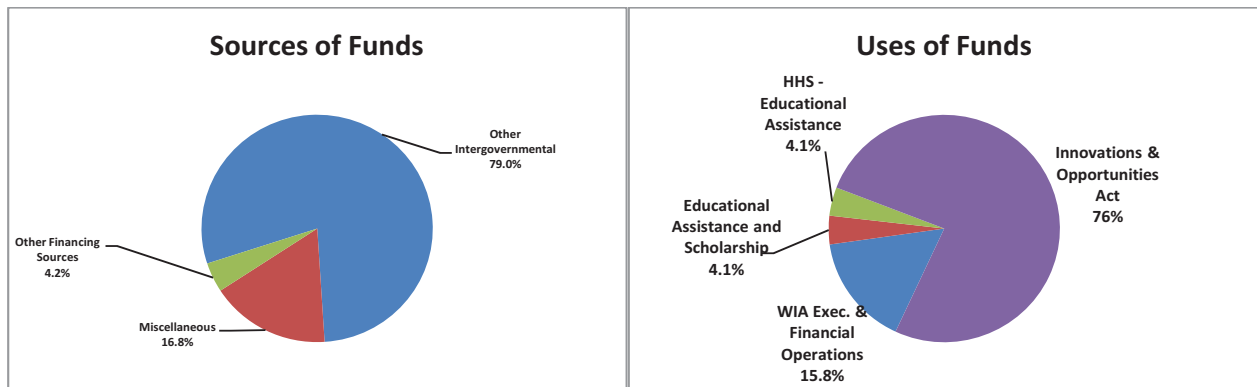
Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$10,770,499	\$10,844,081	\$10,458,123	\$385,958	\$11,335,584	\$491,503	\$1,000,000	\$12,335,584	\$12,360,173
GF Subsidy	\$1,000,000	\$500,000	\$1,100,000	(\$600,000)	\$0	(\$500,000)	\$500,000	\$500,000	\$500,000
HHS Subsidy	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000	\$500,000
FTEs	12	11	11	0	11	0	0	11	11

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

Champion a world-class workforce that will retain existing and create new jobs.

Where \$ Come From / How \$ is Spent



- Workforce Development is mainly funded by Other Intergovernmental revenue from the U.S. Department of Labor via the Ohio Jobs and Family Services agency. Other Financing Sources includes \$500,000 per year General Fund subsidy for the College Now Program. Miscellaneous revenue includes Temporary Assistance for Needy Families (TANF) funds. An additional \$500,000 per year of HHS Levy which is offset by the Public Assistance fund is recommended to fund education assistance program.
- Workforce Development invests the majority of its budget to implement the Workforce Innovation and Opportunity Act. Other uses of funds include \$2 million for WIA Exec. & Financial Operations for other workforce programs, \$500,000 per year for Educational Assistance and Scholarship for the College Now Program, and an additional \$500,000 per year HHS – Educational Assistance for job training.

2016-2017 Budget Overview

- The 2016 and 2017 recommended budget for personal services includes an anticipated COLA pay increases of 2% to staff (bargaining and non-bargaining).
- The 2016 – 2017 recommended budgets do not include the additional \$100,000 that Council provided in the 2014/2015 Budget (R2013-0229) and/or the 2015 budget update (R2014-0267).
- Workforce Development administers the Workforce Investment Act of 1998 (WIA) and the Workforce Innovation and Opportunity Act (WIOA), which at approximately \$9.3 million per year, represents the majority of Workforce Development’s budget. WIOA became effective July 1, 2015 and supersedes the Workforce Investment Act of 1998 (WIA). Funding for both programs is provided from the U.S.

Department of Labor passed through the Ohio Department of Job and Family Services. WIOA helps job seekers and workers access employment, education, training, and support services to succeed in the labor market and match employers with skilled workers.

- Workforce Development also has other allocations outside its operating budget. In addition to WIOA formula funded allocation, Workforce Development, as a Fiscal Agent of Workforce Investment Board, also receives other allocations, from U.S. Department of Labor, Ohio Department of Job and Family Services, Ohio Department of Transportation, and others.

Recommended Budget Adjustments

- **Target Budget Reductions/Revenue Enhancements** - At this time, the department did not receive a reduction because of the critical nature of its services.
- **2016/2017 Initiatives**
 - The recommended budget includes \$500,000 per year of General Fund subsidy to restore the College Now Program.
 - It also includes an additional \$500,000 from the Public Assistance fund to restore job training programs.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	13	12	11	11	11	0
Total All Fund Salaries	\$697,631	\$624,487	\$579,113	\$581,410	\$ 1,093,518	\$514,405
% Change in Salaries from PY		-10.48%	-7.27%	0.40%	88.83%	

2015 Budget Performance

The 2015 budget includes appropriation for the remainder of the effective program dates for WIA as well as the WIOA program which became effective July 1, 2015.

Key Performance Measures

None at this time.

Other Considerations for the 2016-2017 Budget

N/A

Section IV

Justice Services & Public Safety

Public Safety and Justice Services

2016 Recommended Budget	2017 Recommended Budget
\$239,206,361	\$240,411,321

The functions of justice and public safety consists of services related to the administration of justice through the County's court system and ensuring the safety of all citizens through the enforcement of laws and the maintenance of correctional facilities.

Programs that support the judicial function include: Adjudication, Legal Services, Adult Offender Management and Juvenile Offender Management. The County through the Department of Public Safety and Justice Services acts as the coordinating body for emergency programs to protect residents' health and safety. Disaster related planning and services, as well as oversight of hazardous waste site (Superfund) cleanups, is handled by the Emergency Management Division. Criminal Justice information is provided to regional law enforcement and judicial agencies through the computer based Regional Enterprise Data Sharing System (REDSS) and wireless 911 phone calls, as well as the Amber Alert system, are handled by CECOMS.

Objectives

- To administer justice in Cuyahoga County in an efficient and effective manner
- To promote the efficient delivery of quality legal services and expand the range of services available in response to a growing and changing demand
- To provide and maintain detention facilities for adult and juvenile offenders
- To provide for the rehabilitation of offenders through supervision and treatment programs
- To effectively streamline the adjudication process and management of criminal and civil cases within the courts
- To respond effectively to the tremendous growth of the adult offender population
- To reduce recidivism among juveniles involved in the judicial system and reduce the length of time youth are detained at the Juvenile Justice Center, as well as improve the supervision and support services for youth while they are held in the detention center
- To maintain and expand the information available on the Regional Enterprise Data Sharing System (REDSS), and assure the continued financial and operating viability of this regional criminal justice information network

Law Department

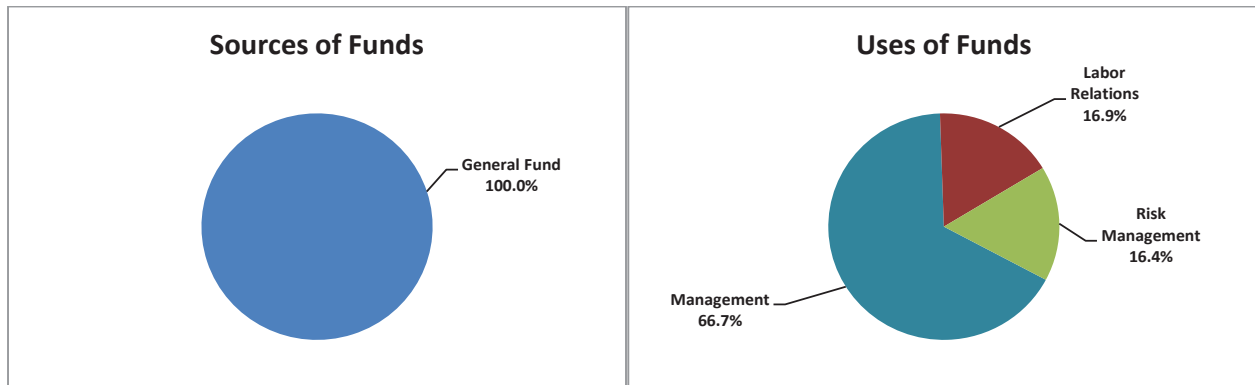
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
General Fund	\$1,852,200	\$2,315,505	\$2,558,695	(\$243,190)	\$2,360,016	\$44,511	\$0	\$2,360,016	\$2,405,169
FTEs	19	21	23	-2	22	1	0	22	22

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The Law Department was established by County Council under its authority in Article 3.09(2) of the County Charter approved in November 2009. The Law Department serves as the legal counsel to the County Executive and the County Council.

Where \$ Come From / How \$ is Spent



The Law Department is entirely supported by the General Fund

2016-2017 Budget Overview

The Law Department's budget was originally developed using the adopted 2015 budget with additions of 2% cost of living adjustment (COLA) of 2% for 2015 as well as in 2016 and 2017 totaling \$102,281 over the bi-annum (wages \$88,593 and fringes \$13,688).

Recommended Budget Adjustments

- Targeted Budget Reductions**
The target reduction of \$236,000 was not directly achieved however recovery of the target amount may be realized through the indirect cost pool providing some federal and state reimbursements but the amount not yet determined.
- Approved Budget Adjustments**
An adjustment was reflected in personal services to capture the addition of a Board Administrator and other pay rate corrections. The impact of the adjustment totals \$128,880 (wages \$97,101 and fringes of \$128,880).

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	15	19	22	22	22	0
Total All Fund Salaries	\$1,602,977	\$1,295,539	\$1,602,977	\$1,625,428	\$ 1,602,977	\$0
% Change in Salaries from PY	-8.50%	-19.18%	23.73%	1.40%	-1.38%	na

Key Performance Measures

Key performance measures were not provided prior to printing.

Clerk of Courts

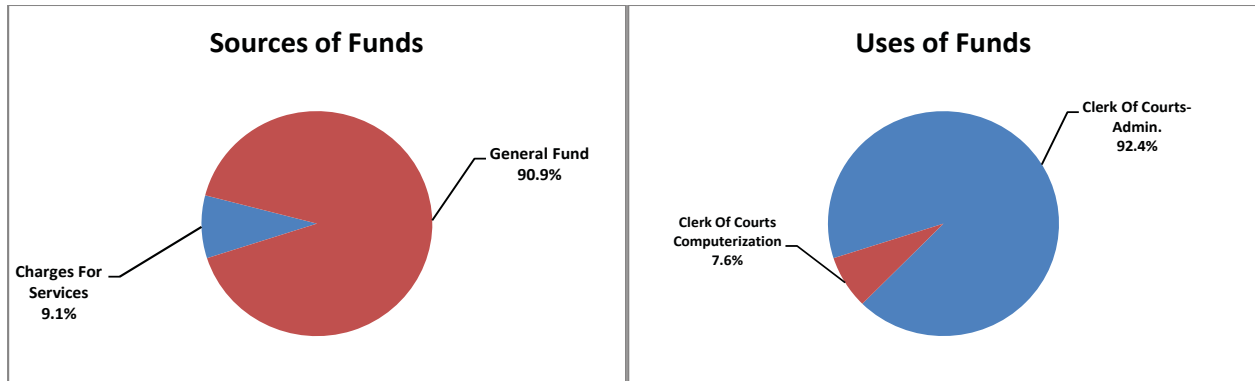
Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
General Fund	\$9,029,478	\$10,548,884	\$10,434,125	\$114,759	\$10,178,641	(\$370,243)	(\$1,207,080)	\$8,971,561	\$9,052,513
All Funds	\$9,679,380	\$11,753,822	\$11,143,017	\$610,805	\$10,614,186	(\$1,139,636)	(\$901,913)	\$9,712,273	\$10,933,225
FTEs	116	117	109	8	117	0	(2)	115	115

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The Clerk of Courts performs all statutory duties relative to: the filing, preservation, retrieval and public dissemination of all applicable court documents and records pertaining to the Common Pleas Court's General and Domestic Relations Divisions and the Court of Appeals, Eighth Appellate District; collect, hold in trust and disburse monies paid therewith; in a secure, timely and cost effective manner.

Where \$ Come From / How \$ is Spent



- The General Fund contributes the majority of the Clerk’s budget together with a Legal Computerization Special Revenue Fund. This fund is supported by a per-case filing fee that is expended with the Common Pleas authorization.
- Eight of the Clerk of Court’s staff were paid through the Court of Common Pleas’ Special Projects (foreclosure) Fund in 2015, however this fund will no longer be available to the Clerk of Courts after 2015, and the General Fund budget has an increase to accommodate eight staff.
- The 2015 budget includes approximately \$1.7 million per year for ProWare maintenance of the case management system.
- Annual appropriation of approximately \$690,000 salary/fringe has been realigned to a contingency fund reserve for positions that are currently vacant. As those positions are filled, the appropriation will be realigned back to the Clerk of Courts budget.

2016-2017 Budget Overview

The eight staff currently paid from the Court of Common Pleas’ Special Project (foreclosure) Fund will move to the General Fund at the start of 2016, and two vacant positions have been eliminated. The General Fund appropriation increased \$360,000 to allow the Clerk of Courts to maintain the eight staff despite the loss of this funding source.

Recommended Budget Adjustments

- **Targeted Budget Reductions**

The reductions include \$40,970 for contracts, \$50,000 for AT&T, and \$200,000 for mail delivery. Revenue increases include a fee increase for certified copies and pagination estimated at \$74,000 per year. Contractual expenses of \$586,000 per year were moved from the General Fund to the Computerization Fund; \$390,000 of this will be covered through a fee increase authorized by the Common Pleas Court.

The 2017 budget includes an additional \$1,140,000 of Court of Common Pleas' expenses that will post in the Computerization Fund, which results in a 2017 all funds appropriation decrease in Common Pleas and increase in Clerk of Courts.

- **Approved Budget Adjustments**

The General Fund has an increase of \$360,000 to absorb eight staff formerly paid from the Common Pleas Special Project (foreclosure) fund.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	114	116	117	109	115	-2
Total All Fund Salaries	\$3,903,983	\$4,120,697	\$4,194,697	\$4,228,236	\$ 3,903,983	\$ (290,714)
% Change in Salaries from PY	0.00%	5.55%	1.80%	0.80%	-6.93%	na

2015 Budget Performance

- The Clerk of Court has a personnel surplus due to vacancies, however the estimate does not include pending salary adjustments.

Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Civil Cases filed	22,931	19,596	22,000
Domestic Cases filed	5,016	4,896	5,000
Judgment Liens Filed	65,420	35,364	45,000
Criminal Cases Filed	12,236	9,996	11,000
Appeals Filed	1,600	1,524	1,600

Other Considerations for the 2016-2017 Budget

The non-supervisory staff recently unionized. Management, staff and the law department are currently in the process of negotiating a Collective Bargaining Agreement which may have additional budgetary implications.

Court of Common Pleas

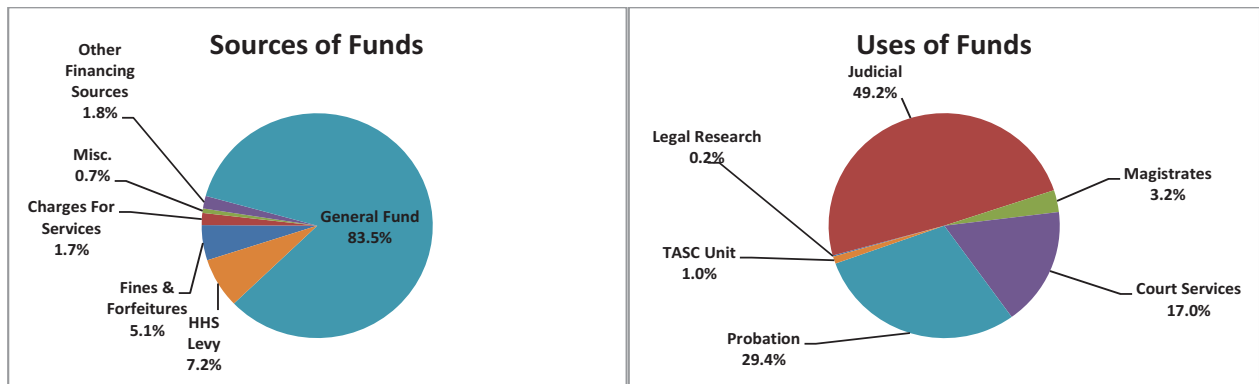
Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
General Fund	\$43,005,939	\$47,455,037	\$44,947,446	\$2,507,591	\$47,980,950	\$525,913	(\$7,256,368)	\$40,724,582	\$41,323,667
All Funds	\$45,845,657	\$52,040,306	\$48,033,536	\$4,006,770	\$50,832,718	(\$1,207,588)	(\$2,616,368)	\$48,216,350	\$47,715,711
GF Subsidy	\$30,792	\$438,643	\$564,215	(\$125,572)	\$658,133	\$219,490	\$0	\$658,133	\$671,845
HHS Subsidy	\$0	\$0	\$0	\$0	\$0		\$3,500,000	\$3,500,000	\$3,500,000
FTEs	464	483	483	0	483	0	0	483	483

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The mission of the Court is to provide a forum for the fair, impartial and timely resolution of civil and criminal cases.

Where \$ Come From / How \$ is Spent



- The primary source of funding is the General Fund, and in addition the Court has a number of special revenue funds in its operating budget. Additionally, the Court receives grant funds from the Ohio Mental Health and Addiction Services, the Ohio Office of Criminal Justice Services, Substance Abuse and Mental Health Services Administration through the U.S. Department of Health and Human Services, the ADAMHS Board of Cuyahoga County, and the Cuyahoga County Common Pleas Court Corrections Planning Board which are not included in the operating expenditures.
- The General Fund contributes the majority for the Common Pleas budget. The 2016 – 2017 Recommended Budget includes a return of \$3.5 million of Probation Services to the Health and Human Services (HHS) Levy.
- The TASC unit is subsidized by the General Fund in the amount of \$658,133 in both 2016 and 2017. The TASC unit also receives reimbursements from Medicaid for eligible activities. These revenues have increased nearly 50% in 2015 due to Medicaid Expansion, however this gain is offset by a reduction in grants from the State for the same services.

2016-2017 Budget Overview

The Common Pleas Court added a Veterans Court that began hearing cases in spring of 2015. The specialized docket serves the large local veteran population and works with appropriate community based services. Other specialized courts include the recently expanded Drug Court, Mental Health and Developmental Disabilities Court, and Re-Entry Court. The Court continues to implement electronic filing for civil and criminal cases.

Recommended Budget Adjustments

- **Targeted Budget Reductions**

Reductions from the base budget include \$200,000 for vacancies and \$2.4 million for Assigned Counsel expenses that are surplus funds based on 2015 second quarter estimates. The fee increases that took effect in 2014 did not have the increase that was estimated in the 2014 – 2015 budget.

The General Fund is also reduced by \$1,140,000 per year by utilizing Special Projects Fund (in 2016) and Computerization Fund (in 2017) special revenue funds. The 2017 expenses will post in the Computerization Fund which shows in the Clerk of Courts' budget, which results in a 2017 all funds appropriation decrease in Common Pleas and increase in Clerk of Courts.

- **2016/2017 Initiatives**

There are no initiatives. The recommended budget includes rent increases of approximately \$50,000 per year for its use of the Marion building.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	458	464	483	483	483	0
Total All Fund Salaries	\$19,762,049	\$20,688,607	\$20,825,305	\$20,674,345	\$ 21,754,466	\$ 929,161
% Change in Salaries from PY	na	4.69%	0.66%	na	4.46%	na

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Civil Cases Disposition	13,864	13,368	13,368
Criminal Dispositions	12,807	12,273	12,273
Arrestment to Pleas (Avg. Days)	87	93	87
Foreclosure Disposition	11,394	8,976	8,976

Other Considerations for the 2016 – 2017 Budget

None.

Domestic Relations Court

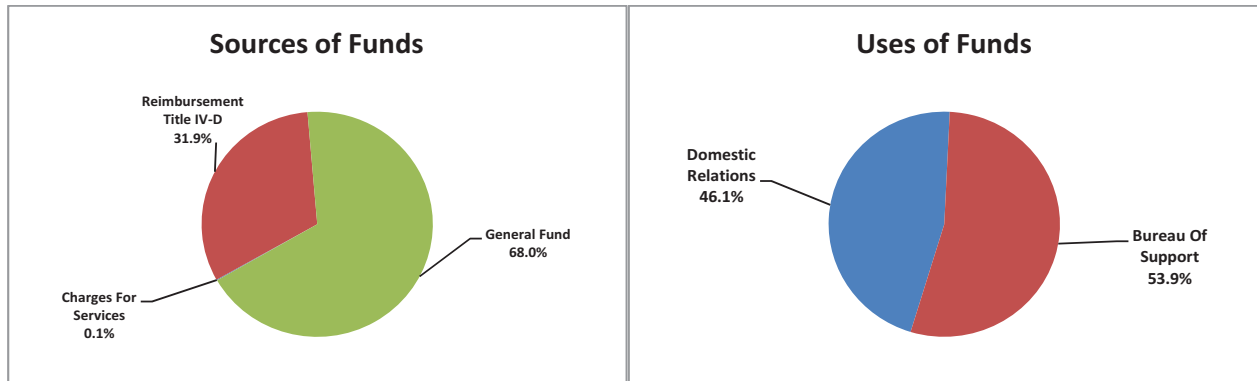
Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
General Fund	\$7,626,761	\$8,119,943	\$8,630,924	(\$510,981)	\$8,222,871	\$102,928	\$459,331	\$8,682,202	\$8,829,304
All Funds	\$7,632,987	\$8,129,832	\$8,640,813	(\$510,981)	\$8,232,760	\$102,928	\$459,331	\$8,692,091	\$8,839,193
FTEs	80	81	86	-5	81	0	4	85	81

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The mission of the Cuyahoga County Domestic Relations Court is to help families restructure their lives by reaching compassionate and just resolutions to parenting and property disputes.

Where \$ Come From / How \$ is Spent



- There are two divisions within the General Fund Budget, one of which earns revenue in support of the services provided. The Child Support division is reimbursed from Title IV-D at 66% of eligible costs (historically at 88%). The revenue account is the Court's Legal Research funds, earning \$6.00 on each court cost collected pursuant to O.R.C. §2303.201 which increased from \$3.00 during 2015. The Court collects fees from litigants for mediation, which offsets some of the associated General Fund expenses.
- The Domestic Relations Court use of funds is divided between General Operating and the Child Support division to generate reimbursement for Title IV-D eligible expenditures through a contract with the Cuyahoga Job & Family Services Agency/Child Support Enforcement.

2016-2017 Budget Overview

The Court staff continue to devote more time and resources to pro se clients. This requires more support from Court staff provide guidance to clients, which coupled with the increases in domestic violence actions are the primary reasons for the increase of five FTE since 2014.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
There are no targeted budget reductions recommended due to the projected deficit and increasing needs of the community.

- **2016/2017 Initiatives**

An increase of approximately \$459,000 per year to cover the increased personnel needs of the Court, of which approximately \$170,000 is anticipated to be reimbursed through Title IV-D.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	76	80	81	86	85	4
Total All Fund Salaries	\$4,023,721	\$4,245,231	\$4,333,539	\$4,825,840	\$ 4,967,945	\$ 5,067,303
% Change in Salaries from PY	0.00%	5.51%	2.08%	11.36%	14.64%	na

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Total Cases Available	9,726	10,500	11,500
Cases Disposed	7,817	7,619	8,000
Domestic Violence Action	1,087	1,092	1,150
New Motions & Requests for Actions Filed	12,765	12,633	13,000
Motions Deposed	11,380	9,400	10,000
Pro Se Litigation Filed (Domestic Violence)	741	750	800
Pro Se Litigation Filed (Divorce and Dissolution)	2,026	2,358	2,500
Pro Se Litigation (Post Decree Motions)	1,869	1,671	1,800
CJFS/OCSS Actions Disposed	8,490	8,067	8,200

Other Considerations for the 2016-2017 Budget

The Court has requested additional staff to meet the growing case numbers including an Assistant Case Manager, a Human Resources Director, Judicial Services Director, a Scheduler, a second additional Scheduler to start in 2017, a Program Manager, an electric filing Clerk, an Enforcement Services Officer, and an additional Magistrate beginning in 2017. The annual salaries of all requested positions would be approximately \$500,000 per year plus benefits. The Court has also requested increases to its interpretation contracts and capital to improve the sound systems in six courtrooms, audio/visual/recording equipment, computer replacements and other technology upgrades, magistrate insurance, membership fees, training, and facility upgrades.

Juvenile Court

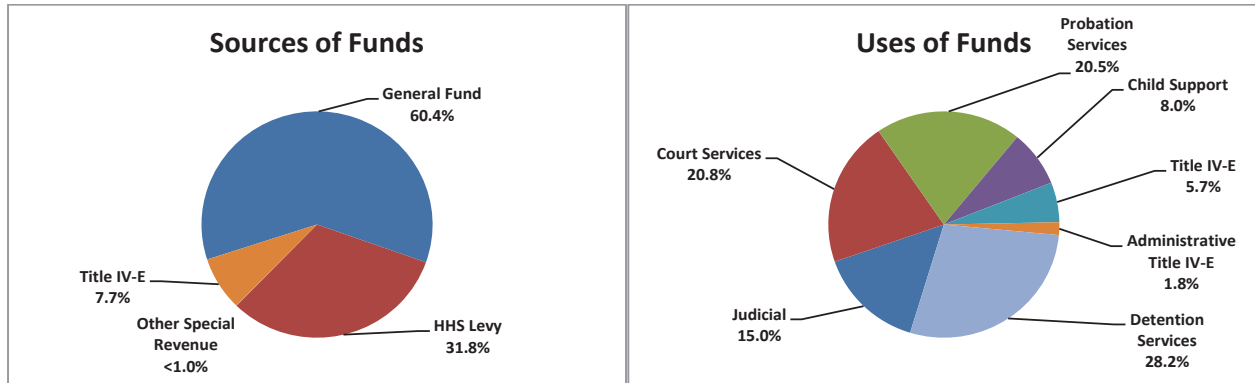
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
General Fund	\$34,191,168	\$36,091,651	\$37,166,852	(\$1,075,201)	\$35,850,133	(\$241,518)	(\$887,976)	\$34,962,157	\$35,489,020
All Funds	\$53,167,326	\$60,060,217	\$57,705,689	\$2,354,528	\$59,657,348	(\$402,869)	(\$672,786)	\$58,984,562	\$59,520,399
GF/HHS Subsidy	\$19,549,553	\$19,764,255	\$22,742,723	(\$2,978,468)	\$20,902,268	\$1,138,013	(\$2,474,808)	\$18,427,460	\$18,579,941
FTEs	505	479	475	4	479	0	0	479	479

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

To administer justice, rehabilitate juveniles, support and strengthen families, and promote public safety.

Where \$ Come From / How \$ is Spent



- The federal Title IV-E revenues reimburse the Court and the County for maintenance and administrative expenses related to children in out-of-home placement. The projection reflects the Court’s share. The Court’s other special revenues contribute less than one percent of the budget’s revenues. The remaining 92 percent of the Court’s revenues come from General Fund and Health and the Human Services Levy Fund.
- In addition and not included in the charts, the Court also receives Reasoned and Equitable Community and Local Alternatives to the Incarceration of Minors (RECLAIM) grants from the Ohio Department of Youth Services (ODYS) for services that avoid incarceration. The state fiscal year 2016 amount is approximately \$7 million, a 19 percent decrease from state fiscal year 2015 award, however the Court started state fiscal year 2016 with significant unspent prior year RECLAIM grants.

2016 – 2017 Budget Overview

The recommended budget includes the additional \$1.5 million HHS Levy appropriation that Council provided in the 2015 budget update (R2014-0267) to continue through 2016 and 2017 for residential placements.

The 2016 – 2017 recommended budget includes only \$225,000 per year additional of the \$500,000 that Council provided in the 2015 budget update (R2014-0267) to meet increased overtime in the detention facility.

Recommended Budget Adjustments

- **Targeted Budget Reductions**

Targeted annual reductions include shifting future year COLAs to special revenue funds (approximately \$445,000), moving other expenses to special revenue funds (\$320,000), foregoing half of the \$500,000 detention overtime increase provided in the 2015 budget update (\$225,000), and reduction in services including Tapestry System of Care provided through Dept. of Children and Family Services, residential, and in home treatment services (\$278,000, \$500,000, and \$75,000 respectively).

The 2016 – 2017 recommended budget includes annual use of additional revenues including transfer of \$700,000 from Title IV-E funds, \$100,000 from increased fees, \$60,000 from redirected child support payments, and \$40,000 by instituting electronic return of service program. The recommended budget additionally include one-time revenues including an additional \$750,000 of Title IV-E and \$882,284 by enhanced collection of overdue court costs and fees, with diminishing collections anticipated in future years.

- **Approved Budget Adjustments**

The budget includes a \$840,000 annual payroll shift from General Fund to HHS Levy to align staff with the correct program functions.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	478	505	479	475	479	0
Total All Fund Salaries	\$19,967,280	\$21,669,391	\$21,624,545	\$22,825,890	\$21,828,391	\$203,846
% Change in Salaries from PY	-8.50%	8.52%	-0.21%	5.56%	0.94%	

2015 Budget Performance

The Court continues to have a payroll General projected deficit due to high overtime in the detention facility, however the overtime has seen a reduction in the third quarter of 2015, which if continued could keep them within the recommended reduced budget for 2016 – 2017.

Key Performance Measures

None have been submitted.

Other Considerations for the 2016-2017 Budget

The Court hired a consultant to prepare a classification study and expects to have its report with recommendations ready before the end of 2015. Implementation of the recommendations could potentially increase personnel expenditures for both bargaining and non-bargaining staff.

The two union agreements are due to expire in the fourth quarter of 2015. Bargaining agreements are currently under negotiations and could include cost of living and other salary adjustments.

Probate Court

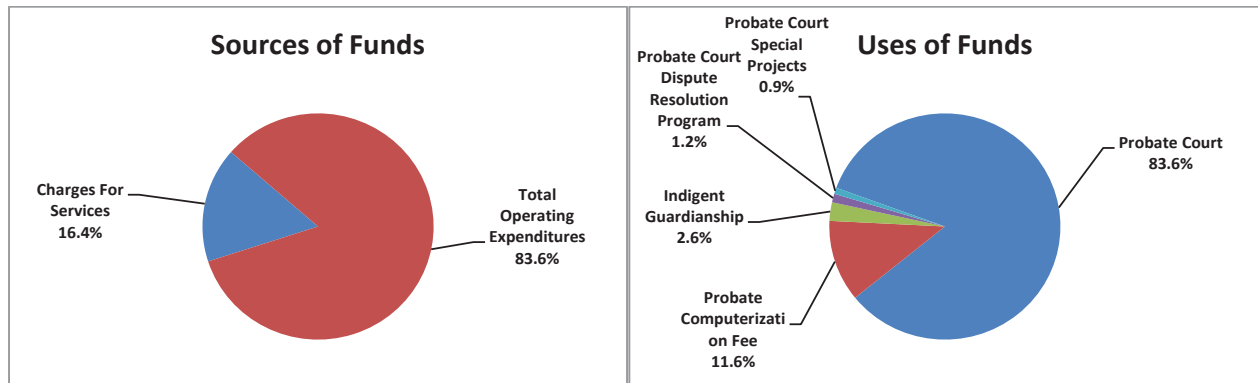
Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
General Fund	\$5,520,660	\$5,866,630	\$6,136,503	(\$269,873)	\$6,020,135	\$153,505	(\$181,517)	\$5,838,618	
All Funds	\$6,234,492	\$6,833,098	\$6,880,439	(\$47,341)	\$6,986,603	\$153,505	\$0	\$6,986,603	\$7,093,154
FTEs	74	77	76	1	77	0	0	77	77

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The mission of Probate Court is to perform its judicial duties as required by the U.S. Constitution, Ohio Constitution, and laws of the United States and State of Ohio.

Where \$ Come From / How \$ is Spent



- The General Fund budget comprises 84% of the total budget; the remaining 16% of the Probate Court's budget comes from five special revenues funds that are funded from fees charged by the court: the Computerization Fee, the Indigent Guardian Fee, the Conduct of Business, the Dispute Resolution fee, and the Special Projects Fee. These fees are authorized by various sections of the Ohio Revised Code.

2016-2017 Budget Overview

The Probate Court has jurisdiction over cases including estate administrations, issuance of marriage licenses, guardianship proceedings, the involuntary commitment of the mentally ill, and land appropriation cases. The Probate Court continues its support of adult guardianship services in the 2016 – 2017 budget with contributions of \$201,000 annually from its special revenue funds to Department of Senior and Adult Services.

Recommended Budget Adjustments

- **Targeted Budget Reductions**

The budget shifts \$140,000 in information technology payroll expenses from the General Fund to the Computerization Fund. The recommended budget also moves \$41,000 in General Fund expenses for magistrate compensation to the Dispute Resolution fund.

The General Fund revenues have a budget increase of \$350,000 per year primarily due to an increase in the number of filing and partially due to an increase in marriage license fees following a fee increase and legalization of same sex marriage, both of which occurred at the end of second quarter.

- **2016 – 2017 Initiatives**

There are no approved budget adjustments.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	74	74	77	76	77	0
Total All Fund Salaries	\$3,135,163	\$3,242,780	\$3,291,169	\$3,512,703	\$ 3,424,132	\$132,963
% Change in Salaries from PY	na	3.43%	1.49%	6.73%	4.04%	na

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
New Filings – All Cases	12,134	13,052	13,052
Terminations – All Cases	17,694	16,939	16,939
Adoption Filings	333	354	354
Psychiatric Filings	637	684	684
Estate and Trust Filings	6,915	7,670	7,670
Marriage License Issued	6,953	7,846	7,846
Guardianship – Minor	798	936	936
Guardianship - Incompetent	1,586	1,578	1,578

Other Considerations for the 2016-2017 Budget

The Probate Court has its own clerk and continues to implement electronic filing. The Court has offered electronic pre-registration for marriage licenses for three years. It will begin offering electronic filing for adult name changes and electronic notices to attorneys on a voluntary basis by the start of the 2016 – 2017 biennium. The second phase of electronic filing is planned to include Land Sales and Settlements for Minors.

8th District Court of Appeals

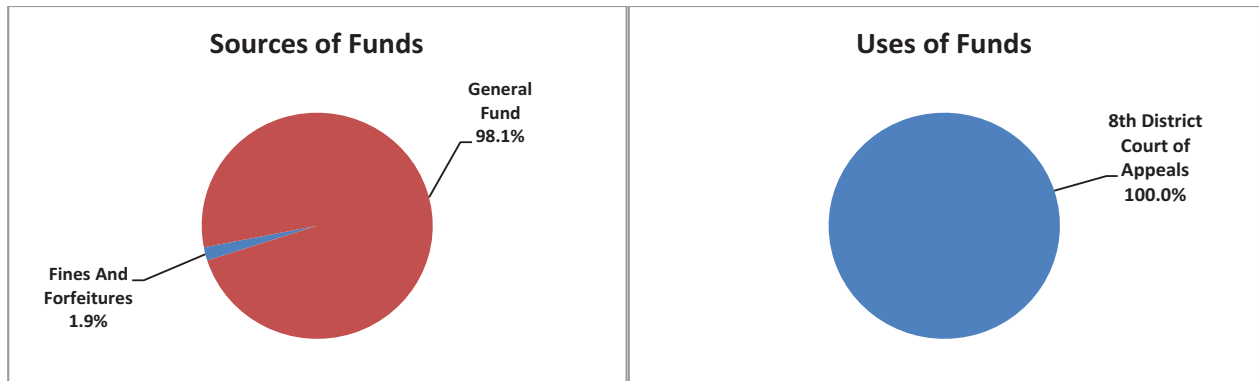
Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
General Fund	\$764,190	\$721,640	\$728,363	(\$6,723)	\$721,640	\$0	(\$15,000)	\$706,640	\$706,640
All Funds	\$833,528	\$746,640	\$748,363	(\$1,723)	\$721,640	(\$25,000)	(\$15,000)	\$706,640	\$721,640
FTEs	NA	NA	NA	NA	NA	NA	NA	NA	NA

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The 8th District Court of Appeals of Ohio is empowered by the Ohio Constitution and State statute to decide appeals of trial court cases and original actions brought before it in a well-reasoned, expeditious, and just manner for the citizens of Cuyahoga County.

Where \$ Come From / How \$ is Spent



- The 8th District Court of Appeals In accordance with the Ohio Revised Code, the County is required to support the operating expenses of the Court, while the State’s mandate is to support personnel expenses.
- The General Fund contributes the majority of the Court’s budget together with a Special Projects Special Revenue Fund supported by the Special Projects Fee (a \$25 per case filing fee shown in the budget as Fines and Forfeitures) that is expended at the Court’s discretion. The 2016 recommended budget includes only General Fund and the 2017 budget includes \$15,000 of the Court’s Special Projects fund.

2016-2017 Budget Overview

The reduction in Other Operating in 2016 results from decreased expenses in attorney license registration fees, training, and travel. The 2017 recommended budget restores the \$15,000 but uses the Court’s Special Projects fund rather than the General Fund.

Recommended Budget Adjustments

- Targeted Budget Reductions

The General Fund budget has a \$15,000 reduction in Other Operating through a combination of reducing expenses and increasing use of a special revenue fund.

- **Approved Budget Adjustments**
There are no approved budget adjustments.

Staffing Levels

All personnel expenses are paid by the State of Ohio.

2015 Third Quarter Update and Budget Performance

- The 2015 budget includes an additional \$80,000 that was provided by Council during the 2015 budget update to support paperless case management and integrate better with the Clerk of Courts.
- The personnel chart has been omitted because payroll expenses are paid by the State of Ohio.

Key Performance Measures

<i>Measure</i>	<i>2014 Actual</i>	<i>2015 Estimate</i>	<i>2016-2017 Target</i>
Cases pending January 1 st	826	881	850
New cases filed	1,485	1,455	--
Terminations (Dispositions)	1,425	1,400	1,400
No. of Opinions Issued	870	860	870
Avg. Days from Hearing to Release	35	37	35
Avg. No. of Opinions Released per Judge	72	70	73

Other Considerations for the 2016-2017 Budget

None.

Medical Examiner

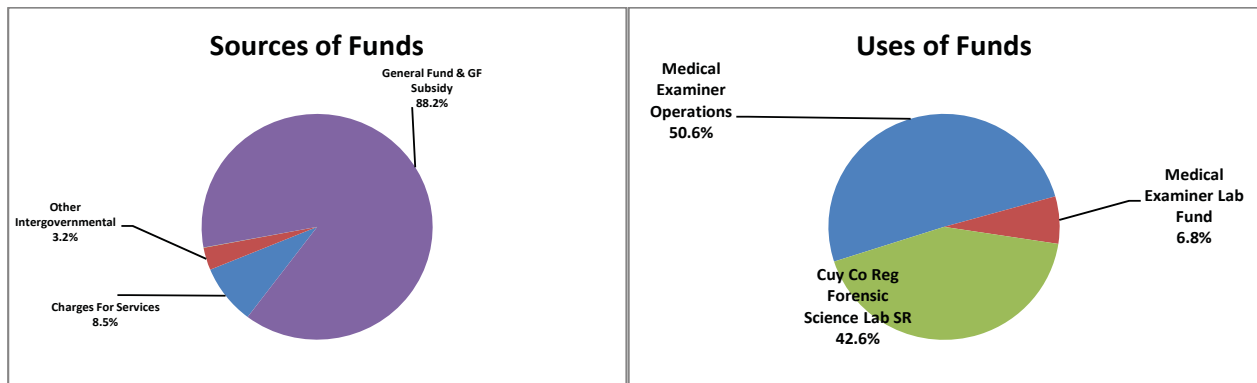
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
General Fund	\$5,386,732	\$5,722,677	\$6,012,913	(\$290,236)	\$5,906,199	\$183,522	(\$506,587)	\$5,399,612	\$5,474,611
All Funds	\$8,964,930	\$10,887,806	\$10,833,133	\$54,673	\$10,738,427	(\$149,379)	(\$74,411)	\$10,664,016	\$10,792,170
GF Subsidy	\$2,887,739	\$3,539,494	\$3,634,478	(\$94,984)	\$3,882,827	\$343,333	\$303,132	\$4,185,959	\$4,182,497
FTEs	79	87	89	-2	87	0	7	94	94

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The Cuyahoga County Medical Examiner's Office is a public service agency responsible for the investigation of violent, suspicious and sudden and unexpected deaths and the provision of laboratory services. The agency is committed to the dignified and compassionate performance of these duties with impartiality and the highest professional levels of quality and timeliness in the service of the general public, medical and legal communities and the overall public health of the citizens of Cuyahoga County.

Where \$ Come From / How \$ is Spent



- The source of funding is divided in four major areas; Charges For Services which include lab fees for autopsies performed for counties outside of Cuyahoga, Other Intergovernmental are contributions from other governmental entities including City of Cleveland and Cuyahoga Metropolitan Housing Authority for work formerly performed by those entities, a General Fund subsidy to the Regional Crime Lab and the General Fund for overall operations of the Medical Examiner not covered by the program specific areas.
- The Cuyahoga County Regional Forensic Science Lab (Regional Crime Lab) receives \$250,000 per year from the City of Cleveland and CMHA towards the expanded services which replaces the fee for service used in the past. The balance of the Regional Crime Lab’s expenses are paid through a subsidy from the General Fund.
- The Medical Examiners Lab fund is specific to autopsies performed for counties outside of Cuyahoga. The remaining activities including administration are included in the Medical Examiner Operations account.

2016-2017 Budget Overview

The Medical Examiner's Office opened its expanded Regional Crime Lab in January 2015. The Medical Examiners Office continues to focus on the growing heroin epidemic and the recent growth in Fentanyl-related deaths ADD- as well as the rise in violent crimes and especially gun related deaths.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
 - General Fund reduction of \$315,000 per year which includes \$82,000 for payroll, \$50,000 for lab supplies, and \$183,000 for other expenses that will be grant funded. An additional \$130,000 in contractual expenses will be moved from the Regional Crime Lab fund to grants, which will reduce the General Fund subsidy to that fund.
 - Additional revenues of \$100,000 per year to rent existing space to LifeBank and \$100,000 per year starting mid-2016 from City of Cleveland.

- **Approved Budget Adjustments**
 - An appropriation increase of \$298,000 in the Regional Crime Lab fund for Automated Fingerprint Identification System (AFIS) maintenance expenses that formerly had been in the Department of Public Safety and Justice Services Regional Enterprise Data Sharing System (REDSS) (formally known as Cuyahoga Regional Information System (CRIS)) budget. This expense transfer occurred during 2015 (R2015-0117).
 - An appropriation increase of \$532,176 starting in 2016 to add seven FTE to work in the Regional Crime Lab.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	78	79	87	89	94	7
Total All Fund Salaries	\$5,140,901	\$5,084,118	\$5,628,819	\$5,837,244	\$6,078,719	\$449,900
% Change in Salaries from PY	0.00%	-1.10%	10.71%	3.70%	7.99%	na

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Cases Reported	5,994	6,200	6,000
Cases Investigated	2,251	2,450	2,250
Autopsies-County	1,103	1,250	1,100
Autopsies-Out of County	217	240	225

Other Considerations for the 2016-2017 Budget

The Regional Crime Lab provides a vital service by, among other things, quickly identifying sources of overdose deaths to prevent future overdoses. Forensic laboratory services are also available through the State of Ohio at no local expense, but the long wait times hamper the ability prevent avoidable deaths. The Regional Crime Lab expansion brought lab staff from other governmental entities. These additional payroll expenses exceed the \$250,000 per year that the County receives for this purpose. The balance of the Regional Crime lab is paid through a General Fund subsidy.

County Sheriff

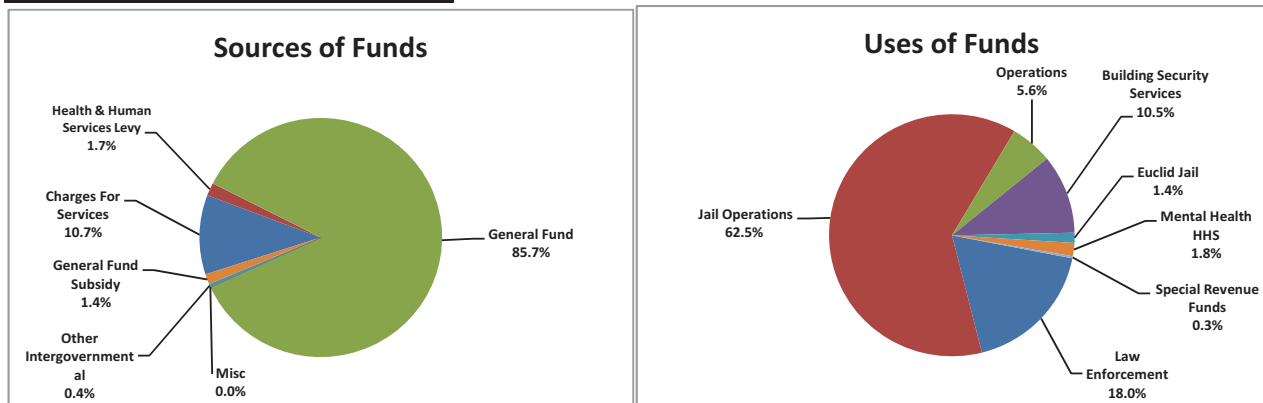
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
HHS Levy	\$0	\$0	\$0	(\$0)	\$0	\$0	\$1,761,877	\$1,761,877	\$3,134,650
General Fund	\$86,348,619	\$89,673,587	\$99,418,341	(\$9,744,754)	\$88,857,461	(\$816,126)	(\$2,441,438)	\$86,416,023	\$85,721,462
All Funds	\$97,225,061	\$102,290,553	\$112,805,305	(\$10,514,752)	\$101,701,544	(\$589,009)	(\$851,322)	\$100,850,222	\$100,383,227
GF/HHS Subsidy	\$2,643,366	\$3,286,732	\$1,011,933	\$2,274,799	\$3,140,229	(\$146,503)	\$0	\$3,140,229	\$3,134,650
FTEs	1,165	1,209	1,084	125	1,221	12	(7)	1,215	1,211

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

As caretaker of the public's safety, the Sheriff's Office is dedicated to maintaining the respect and trust of the public served by resolutely enforcing the law and by committing to the efficient and effective delivery of safety services. As agents of the community, the Sheriff's Office strives to provide appropriate custodial care along with programs that support the physical, spiritual and constitutional needs of individuals committed to our custody with the objective of returning them to society better prepared for the future.

Where \$ Come From / How \$ is Spent



- Charges for services are primarily associated with the internal service fund that provides building security to all County buildings with the remainder attributed to two special revenue funds (home detention and carry concealed weapons fee). The remaining operating expenditures are supported by the General Fund.
- The General Fund comprises 85.7% of the all funds budget that is divided into five operating units, law enforcement, jail operations and sheriff operations and 70% of the building security unit, an internal service fund along with a 1.4% subsidy to the Euclid Jail that replaced Prisoner Board and Care from prior years.
- There is a General Fund subsidy to the Euclid Jail in the amount of \$1.4 million and new subsidy in 2016 from the Health & Human Services Levy of \$1.8 million to the Mental Health unit within the County Jail that was previously financed by the General Fund.

2016-2017 Budget Overview

The County Sheriff's Department has undertaken numerous measures to curtail significant overtime issues that began in 2014. As of the second quarter in 2015, overtime costs began to subside and are expected to moderate substantially into 2016.

The Sheriff Department achieved a reduction of \$7,020,800 through revenue enhancements of \$5.4 million and reductions of \$1.6 million.

Not included in the recommended budget adjustments, the Sheriff's Department enhanced the General Fund Revenues by \$5,420,800 as listed below:

- Civil Division charging ORC mandated costs and fees \$750,000
- Law Enforcement charging ORC mandated costs and fines \$500,000
- New inmate phone system \$4,000,0000
- "Pay for Stay" fees for weak-end and convicted inmates collected at intake \$150,000
- Web check and background check fee increases \$20,800

Recommended Budget Adjustments

- **Targeted Budget Reductions** The General Fund budget was reduced annually by \$1.6 million as noted below:
 - Reduction in mileage chargebacks \$88,016 for extradition travel and reduce task forces.
 - Elimination of the Local Incarceration Project \$687,459 in overtime expenses in the County jail.
 - Reduction of \$171,761 in overtime for special projects.
 - Eliminated two positions in Sheriff Operations totaling \$101,186
 - Eliminated a part-time missing persons position totaling \$47,639
 - Eliminated the CODIS (combined DNA index system) task force totaling \$104,191
 - Elimination of the Pilot Program totaling \$208,332
 - Reduced food service costs by \$200,000.
- **Approved Budget Adjustments**
 - Moved an employee from the Department of Information Technology for the management of employee identification badges totaling \$51,270 in wages and fringes annually.
 - Increased \$122,400 annually in the building security internal service fund for the maintenance of the surveillance cameras at the Juvenile Justice Center.
 - Increase of \$250,000 for training new hires in the County Jail to reduce overtime expenses.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	1,183	1,165	1,211	1,215	1,215	4
Total All Fund Salaries	\$53,616,542	\$55,662,686	\$57,357,174	\$64,101,575	\$ 58,251,726	\$894,552
% Change in Salaries from PY	-8.50%	3.82%	3.04%	11.76%	-9.13%	na

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Average Daily Jail Population	2,090	2,020	1,900
Capiases' and warrants cleared	16,335	12,000	12,500
Sex Offender Registrations	5,116	5,642	5,500
New arrest records processed	5,388	4,500	4,500
Re-arrest records processed	20,920	21,525	23,000
Carry concealed Weapon (CCW) permit applications	2,766	3,221	4,212

Above data is from the 2015 budget update and current amounts were not available in time for printing.

Other Considerations for the 2016-2017 Budget-The budget will need to be amended should the County agree to house City of Cleveland prisoners.

Board and Care of Prisoners

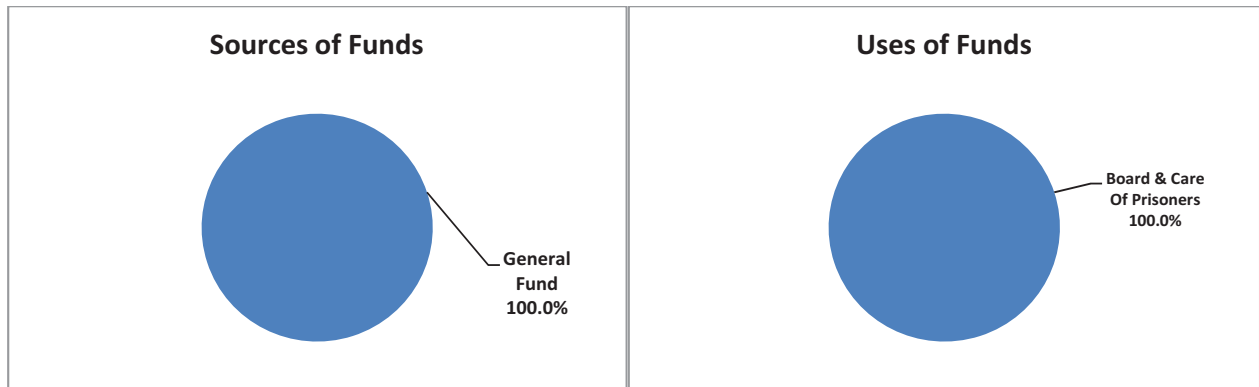
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$1,131,825	\$405,985	\$405,985	\$0	\$0	(\$405,985)	\$0	\$0	\$0
FTEs	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Description

To provide General Fund resources to support the cost of prisoner board and care when the population in the County Jail reaches maximum capacity based on staffing and safety.

Where \$ Come From / How \$ is Spent



- Board and Care of Prisoners is supported entirely by the General Fund however, revenue is generated by housing non-County prisoners in the County Jail. The Sheriff’s Office currently has agreements to house two types of offenders: (1) State-Local Incarceration Program amounting to \$200,000 per year (2) Federal-United States Marshal Services amounting to approximately \$205,000 per year based on a rate of \$81 per day to house prisoners in trial in the Federal Courthouse. These revenues are included in general revenues of the County rather than included specifically in this budget.

2016-2017 Budget Overview

The 2016-2017 budgets are originally based on the adopted 2015 budget.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
Board and Care of Prisoner budget was reduced from the adopted 2015 budget of \$405,985 not as a target but due to elimination of the account that was replaced by the opening of the Euclid Jail.
- **Approved Budget Adjustments**
There are no approved budget adjustments other than the elimination of the program which is now the General Fund subsidy to the Euclid Jail.

Staffing Levels

There is no staffing for board and care of prisoners since this program has been eliminated.

Public Safety and Justice Services

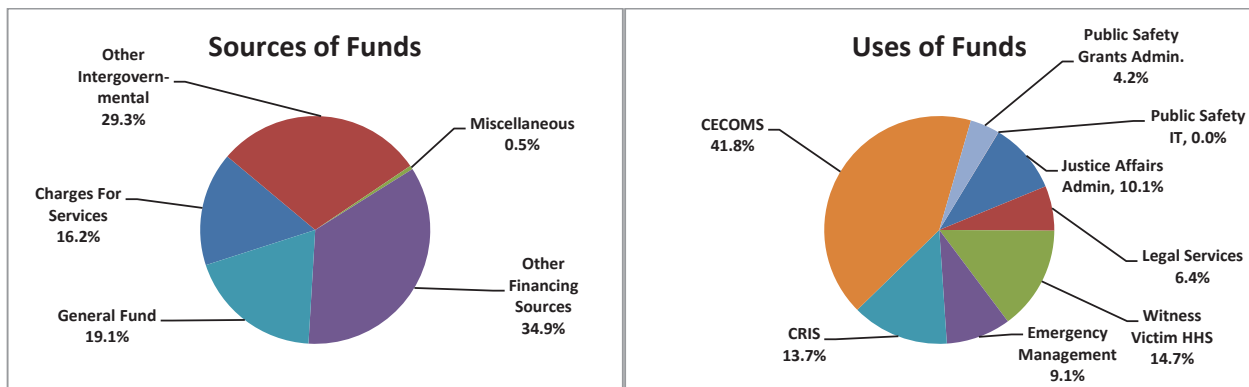
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
General Fund	\$1,981,111	\$2,827,621	\$2,758,295	\$69,326	\$2,249,643	(\$577,978)	(\$160,000)	\$2,089,643	\$2,011,636
All Funds	\$14,911,992	\$19,538,029	\$19,062,934	\$475,095	\$12,156,108	(\$7,381,921)	(\$511,222)	\$11,644,886	\$11,626,017
GF/HHS Subsidy	\$3,115,956	\$5,344,899	\$6,453,035	(\$1,108,136)	\$4,177,800	(\$1,167,099)	(\$351,222)	\$3,826,578	\$3,871,133
FTEs	76	95	81	14	95	0	0	95	95

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The Department of Public Safety and Justice Services’ mission is to provide a wide range of public safety and justice services to residents and first responders of Cuyahoga County, while embracing current and new technologies in the public safety field.

Where \$ Come From / How \$ is Spent



- Non-General Fund revenues contribute 57% of the total sources of funds with other intergovernmental and charges for services contributing the majority of those revenues.
- The departments’ public safety divisions (CECOMS, CRIS/REDSS, and Emergency Management) are 59% of the total budget with 27% for services to the court systems and the remainder supporting those activities.
- The subsidies supported by the General Fund including Emergency Management, CRIS/REDSS and Custody Mediation amounting to \$1,662,931 or 44% and \$2,103,647 or 56% are supported by the Health and Human Services Levy.

2016-2017 Budget Overview

The Department of Public Safety and Justice Service’s budget was originally developed using the adopted 2015 budget with additions of 2% cost of living adjustment (COLA) of 2% for 2015 as well as in 2016 and 2017 totaling \$285,476 over the biennium (wages \$247,272 and fringes \$38,204) of which \$53,600 impacts the General Fund and \$40,830 impacts the Health and Human Services Levy.

Recommended Budget Adjustments

○ **Targeted Budget Reductions**

The target reduction was \$575,238 and the department achieved \$611,222. The reductions were:

- \$85,222 in personnel costs due to unfilled vacancies.
- Eliminated \$200,000 in unused municipal grant matches
- \$187,000 in reduced information technology support resulting from curtailed services provided by the Regional Enterprise Data Sharing System (REDSS) to law enforcement users.
- \$139,000 in reductions in various contracts over the ten units within the Department that would not impact direct services.

○ **Approved Budget Adjustments**

- The Automated Finger Information System (AFIS) contract in the amount of \$298,000 was moved to the Medical Examiners Regional Forensic Crime Lab.
- \$100,000 was added to the budget for a contribution to a new Crime Stopper Gun tip program.
- Impact of COLA in 2016 is \$188,468
- Additions to CECOMS Wireless 911 (special revenue fund) amounting to \$109,532 for personnel costs due to a correction to the base and additional staff for dispatch services.
- Increase in revenues in Custody Mediation (special revenue fund) due to additional services provided in the contract with Domestic Relations Court of \$10,600.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	84	76	95	81	95	0
Total All Fund Salaries	\$4,307,431	\$3,378,369	\$4,087,397	\$4,024,479	\$ 4,307,431	\$ 220,034
% Change in Salaries from PY	N/A	-21.57%	20.99%	-1.54%	5.38%	5.38%

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Number of Grants Administered	45	44	44
Witness Victim Service Center total number of clients	3,968	3,550	3,750
Number of children/families served by Children Who Witness Violence Program	1,171	1,200	1,200
Office of Mediation reaching full resolution (no further Court intervention)	70%	69%	70%
Mediation Pro Se Intake (persons assisted)	7,301	7,700	7,700
Number of Regional Enterprise Data System Support users	36	35	35
Number of 9-1-1 calls received	756,952	750,000	725,000
Number of first responder training courses and exercises facilitated by the Office of Emergency Management	118	171	125

Above data is from the 2015 budget update and current amounts were not available in time for printing.

Other Considerations for the 2016-2017 Budget-None provided

County Prosecutor

Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
General Fund	\$27,580,524	\$30,298,363	\$31,341,746	(\$1,043,383)	\$30,411,687	\$113,324	\$302,614	\$30,714,301	\$30,985,988
All Funds	\$30,137,961	\$35,780,793	\$36,554,098	(\$773,305)	\$33,841,730	(\$1,939,063)	\$0	\$33,841,730	\$34,145,788
FTEs	347	369	366	3	378	9	0	378	371

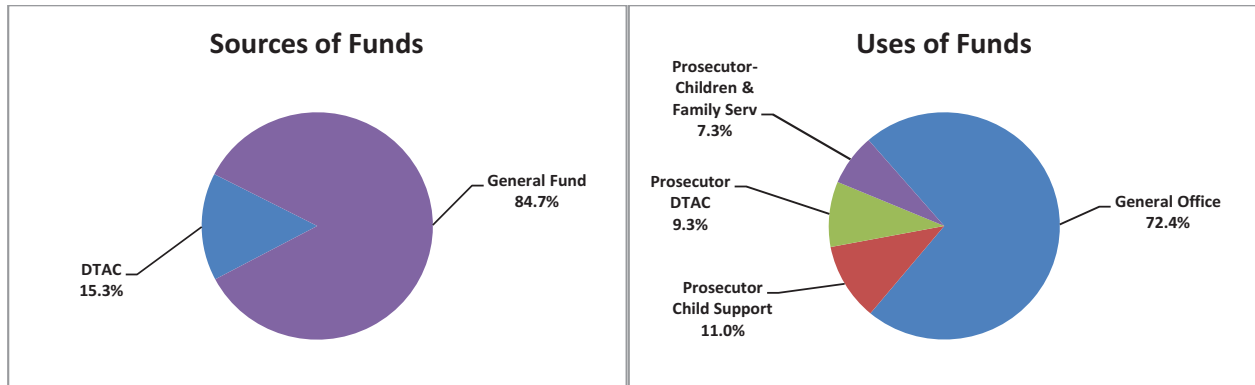
* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The mission of the Cuyahoga County Prosecuting Attorney is to seek justice for victims of crime, safer streets and neighborhoods for all residents of Cuyahoga County, and punishment of those individuals who break the law. The Prosecuting Attorney also provides legal representation to the county government in compliance with county charter and the citizens it represents. The Prosecuting Attorney performs these duties respectful of the solemn responsibilities associated with the power of this Office, and mindful that justice must be aggressively pursued, blindly applied, and equal by all measures.

The Prosecuting Attorney must also advance the citizens' understanding of our justice system, thereby strengthening the rule of law through education. This Office is responsive to its citizenry, and the Prosecuting Attorney and all Assistants shall, when permitted by law and ethics, communicate openly with the public and its representatives. This mission shall be accomplished by a staff of dedicated career Assistant Prosecuting Attorneys and staff whose composition reflects the diversity of the community they serve.

Where \$ Come From / How \$ is Spent



- The two sources of revenue include the General Fund and the Delinquent Tax and Assessment Collection (DTAC) fund. In order to accurately capture costs, the Prosecutors expenditure budget (use of funds) is partitioned by operating activities in accordance to their source of reimbursement or revenue:
 - Child Support which is reimbursed from Title IV-D at 66% of eligible costs.
 - Children & Family that is reimbursed with Title IV-E, State Child Welfare Allocation and the County's Health & Human Services levies at 100% of eligible costs.
 - Delinquent Real Estate Tax Assessment (DTAC) earns 2.5% of the proceeds from delinquent tax collections as established by ORC 321.261 for costs of prosecuting alleged violations of criminal and civil law governing real estate transactions, including fraud and abuse. Collections cover 100% of the operating costs. Expenditures are targeted to fight blight and abandonment and provide a tax producing revenue stream.
 - General Office is 100% funded by the General Fund.

2016-2017 Budget Overview

The recommended budget does not change operations from the original 2015 budget with the exception of the two percent annual cost of living adjustments. The Prosecutor's Office has identified potential General Fund savings in the County budget through justice reforms with participation of the Prosecutor, Common Pleas Court, Public Defender, Clerk of Courts, and Sheriff's Office described below.

Recommended Budget Adjustments

- **Targeted Budget Reductions/Revenue Enhancements**
The Prosecutor will reduce the number days for the indictment process by seven from 21 to 14. This change will result in the reduction of correctional bed days that is reflected in the budget of the Sheriff, and thereby reduce expenses among justice partners by an estimated \$1.4 million per year in the General Fund. The Prosecutor's Office has further recommendations that could enhance justice reform and realize additional savings.
- The Prosecutor has agreed to provide \$1,000,000 of DTAC funds towards targeted County Demolition in 2016 and 2017.
- The Prosecutor's Office also proposed to use \$100,000 of its forfeiture funds, outside its operating budget, for Sheriff body cameras.
- **2016/2017 Initiatives**
The recommended budget includes the continuation of the Sexual Assault Kit Initiative to address the backlog of untested rape kits. Council provided appropriation for a 26-month initiative in the 2015 budget update (R2014-0267) to add nine FTE, and the 2016/2017 recommended budget continues the initiative through its estimated completion at the end of first quarter 2017. The annual expense is approximately \$600,000. In addition, the Prosecutor's Office received a three year grant award from the U.S. Department of Justice for \$1,993,741 for the Sexual Assault Kit Initiative.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	319	347	369	366	378	9
Total All Fund Salaries	\$17,766,545	\$18,904,639	\$19,953,431	\$20,857,807	\$ 21,162,881	\$ 1,209,450
% Change in Salaries from PY		6.41%	5.55%	4.53%	6.06%	

2015 Budget Performance

- The estimated payroll surplus decreased in the second quarter projected compared with the first quarter projection, and is expected to decrease further following merit and classification adjustments as well as cost of living adjustments.

Key Performance Measures

<i>Measure</i>	<i>2014 Actual</i>	<i>2015 Estimate</i>	<i>2016-2017 Target</i>
Adult Criminal Cases Opened	10,385	9,500	9,100
Adult Criminal Cases Closed	10,981	9,100	9,100
% of Felony 4/5 Defendants Entering Alternative Disposition	18%	18%	20%
Criminal Investigations Opened	1,701	1900	1900
Juvenile Complaints Filed	5,989	5,500	5,300
Juveniles Referred to Alternative Disposition	174	1,900	2,100
Criminal Non-Support Collections	\$3,096,219	\$3,293,936	\$3,524,511
Tax Foreclosure Cases Filed	2,222	2,222	2,222

Other Considerations for the 2016-2017 Budget

None.

Public Defender

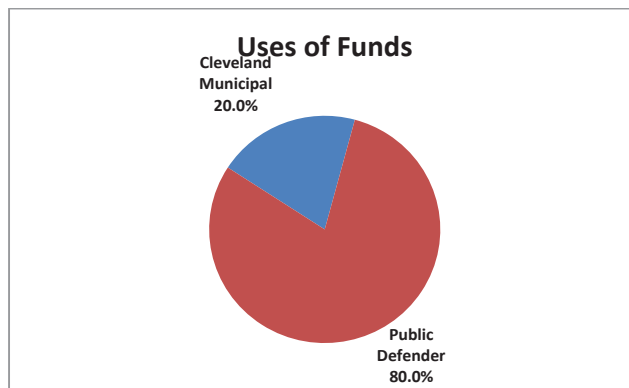
Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
General Fund	\$8,801,380	\$9,198,552	\$9,657,086	(\$458,534)	\$9,254,536	\$55,984	\$0	\$9,254,536	\$9,280,583
All Funds	\$10,847,841	\$11,399,080	\$11,919,042	(\$519,962)	\$11,572,997	\$173,917	\$0	\$11,572,997	\$11,638,312
FTEs	99	104	108	-4	104	0	0	104	104

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The attorneys of the Office of the Public Defender are both skilled and committed to do all they can to assist you in the successful defense of your case. We are an independent agency and truly believe in the zealous representation of our clients. We are certain that with your assistance and cooperation, you will feel confident that you have received the best available legal representation from our office.

Where \$ Come From / How \$ is Spent



- The Public Defender’s Office is supported by the General Fund and the State of Ohio Public Defender’s Office, which reimburses at a statutorily determined rate—recently increased to 50 percent for capital cases and 48 percent for all other cases. The reimbursements get deposited into the General Fund and are not reflected in the chart above.
- The Public Defender’s Office also provides defense counsel for the City of Cleveland for indigent defendants in Municipal Court. The budget includes intergovernmental revenue from the City of Cleveland to reimburse for these expenses.

2016-2017 Budget Overview

The recommended budget includes milestone and step increases of approximately \$123,000 per year based on the current bargaining agreement.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
There are no targeted budget reductions recommended. Revenues for reimbursement from Ohio Public Defender are anticipated to increase approximately \$740,000 per year due to the increased rate of reimbursement from 40 percent to 48 percent for most cases.

- **Approved Budget Adjustments**

The recommended budget includes a realignment of \$100,000 per year from contractual services to salaries for vacancies that were omitted from the 2015 budget. The appropriation is unneeded in the contractual services line based on decreased expert witness expenses.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	94	99	104	108	104	0
Total All Fund Salaries	\$6,213,746	\$6,624,667	\$6,803,618	\$7,406,260	\$ 7,096,567	\$292,949
% Change in Salaries from PY	na	6.61%	2.70%	8.86%	4.31%	na

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Intake Felony Cases	5,204	4,743	4,838
Intake Juvenile Cases	4,971	5,319	5,425
Intake Appellate Cases	167	171	174
Felony Case Disposal	5,147	5,589	5,701
Juvenile Case Disposal	4,990	5,892	6,010
Felony 3-D Cases	2,475	3,879	3,957

Other Considerations for the 2016-2017 Budget

None.

County Law Library Resource Board

Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$532,205	\$566,245	\$566,479	(\$234)	\$574,439	\$8,194	\$0	\$574,439	\$579,910
FTEs	3	3	3	0	3	0	0	3	3

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The mission of the Law Library Resource Board is to provide timely, cost-effective access to legal information resources, as well as to research services, to support the practice of law and administration of justice in Cuyahoga County.

Where \$ Come From / How \$ is Spent

- The County Law Library Resources Board (CLLRB) is self-supporting and does not receive any funding from the County's General Fund. Revenue is generated through fines and fees collected from diverse sources such as Common Pleas, Probate Court and Municipal Courts fines and fees, liquor law fines and fees, and Ohio State Highway Patrol tickets.
- Most of the Board expenses are for staffing of three employees and subscriptions to legal periodicals and law publications.

2016-2017 Budget Overview

The CLLRB has expanded its offerings of electronic circulation of legal materials, and offers extensive legal reference materials to the public as well as the courts.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
None. CLLRB has its own funding source with revenues that can sustain 2015 appropriation levels into 2016 and 2017.
- **Approved Budget Adjustments**
None.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	3	3	3	3	171456.33	171453.33
Total All Fund Salaries	\$171,456	\$176,798	\$176,956	\$188,843	\$184,105	\$7,149
% Change in Salaries from PY	na	3.12%	0.09%	6.72%	4.04%	na

Key Performance Measures

<i>Measure</i>	<i>2014 Actual</i>	<i>2015 Estimate</i>	<i>2016-2017 Target</i>
Membership Officials	1,200	1,200	1,200
Circulation transactions	3,392	3,400	3,400
Reference transactions	6,780	6,800	6,800
Remote usage transactions	1,489	1,500	1,500
Patron Service Hours	919	1,000	1,000

Other Considerations for the 2016-2017 Budget

Together with the Cleveland Law Library Association, the two entities comprise the Cleveland Law Library and offer electronic and print legal resources. The CLLRB joined a countywide legal research contract and will replace some of its subscriptions with materials currently offered by the Cleveland Law Library Association. If the Cleveland Law Library (including both entities) continues to provide both sources of materials, it could require additional expenditures by the CLLRB. There are sufficient funds for the additional subscription.

Section V

Development & Public Works

Development and Public Works

2016 Recommended Budget	2017 Recommended Budget
\$144,358,404	\$ 115,835,388

Various programs are operated to promote economic and community development within the County. The County administers federal funds received from Community Development Block Grants and maintains programs promoting equal opportunity. Community and resource planning activities are also conducted.

Economic development activities focus on providing both financial and technical assistance to commercial, retail, industrial, and service businesses for start-up or expansion. Community planning activities are conducted by the County Planning Commission and the Northeast Ohio Areawide Coordinating Agency. Planning, service coordination, and intervention strategies including additional housing/shelter and supportive services to end the cycle of homelessness are provided through a joint County/City of Cleveland Office of Homeless Services

The County plays a key role in maintaining infrastructure within its boundaries. A County Engineer is responsible for the maintenance and repair of various bridges and roadways. A Sanitary Engineer oversees the maintenance and repair of sanitary and storm sewer lines, pump stations, and wastewater treatment facilities. The Solid Waste Management District is responsible for the implementation of the solid waste plan for the County. The County also operates a general aviation/reliever airport for private and commercial users, along with two public parking facilities in downtown Cleveland.

Objectives

- To utilize planning agencies in identifying the future needs of the County and to develop strategies to meet those needs on a countywide basis.
- To promote the development of planning strategies that provide the tools necessary to address long-term countywide challenges.
- To obtain support from private as well as intergovernmental sources to promote job expansion and retention
- To enhance job creation and retention through community initiative.
- To assess the condition of capital assets and use the results in compiling a long-term capital improvement plan.
- To generate sufficient resources to fund operating and maintenance expenses as well as long-term capital improvements.

Department of Development

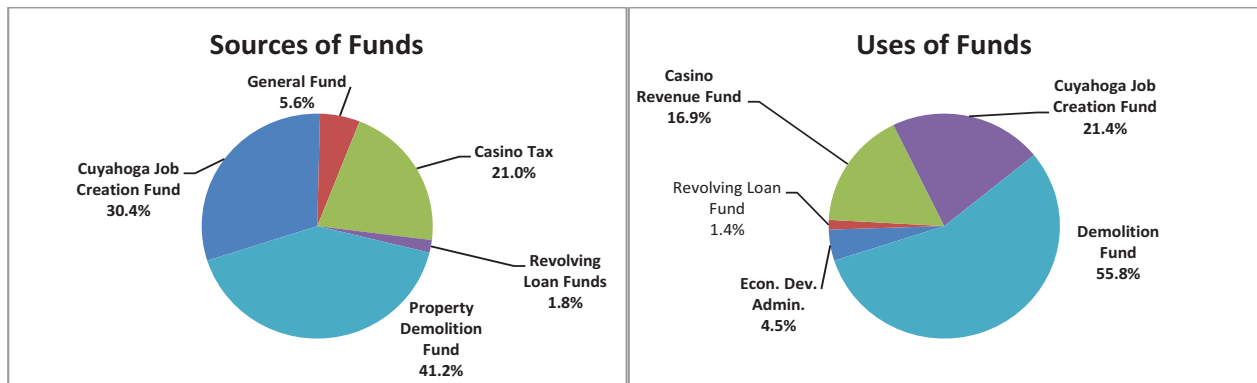
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
General Fund	\$2,417,201	\$3,178,334	\$2,797,808	\$380,526	\$2,178,904	(\$999,430)	(\$217,890)	\$1,961,014	\$1,980,333
All Funds	\$18,008,166	\$35,286,323	\$37,479,822	(\$2,193,499)	\$27,790,904	(\$7,495,419)	\$16,077,228	\$43,868,132	\$28,660,539
GF/HHS Subsidy	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$16,500,000	\$11,500,000
FTEs	10	12	10	2	11	(1)	2	13	11

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

To improve the County's global competitiveness through economic growth and ensure that Cuyahoga County is a vibrant, healthy, and welcoming place.

Where \$ Come From / How \$ is Spent



- The Department of Development operation is funded from a combination of General Fund dollars, federal funds, debt financing, loan repayments, casino tax revenues and in 2016, a one-time General Fund subsidy for the property demolition fund.
- In 2016, the Western Reserve Fund and its funding system are replaced by the Cuyahoga Job Creation Fund. It is a self-sustaining resource to provide financial assistance for job creation, opportunity by incentivizing innovation development, commercial property reutilization, business expansion and business attraction.
- The property demolition fund is expected to receive \$10 million from the now terminated emergency operations center, subsidized by \$14.5 million in 2016 and \$1.5 million in 2017 from the General Fund. All \$16 million is reflected in the 2016 budget amount, but is expected to be spent through the end of the 2017 calendar year.

2016-2017 Budget Overview

The Department of Development's budget was originally developed using the adopted 2015 budget with additions of 2% cost of living adjustment (COLA) of 2% for 2015 as well as in 2016 and 2017 totaling \$61,671 over the bi-annum (wages \$53,418 and fringes \$8,253).

Recommended Budget Adjustments

○ **Targeted Budget Reductions**

The Department's target reduction was \$217,890 based on the General Fund portion. The department reduced the General Fund portion by the required reduction in contracts.

○ **Approved Budget Adjustments**

- Future revenues from the Casino Tax Revenue fund are transferred to the Cuyahoga Job Creation Fund beginning in 2016.
- Surplus balances remaining in the former Western Reserve Fund and Casino Tax Revenue fund are utilized by the Cuyahoga Job Creation Fund in 2016.
- The Property Demolition fund estimated \$10 million transfer from the existing resources in the now terminated Emergency Operations Center and \$16 million as a General Fund subsidy (\$14.5 million in 2016 and \$1.5 million in 2017). Additionally, within the fund there are realignments from contracts of \$217,100 to wages and expenses for the management of the fund in 2016.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	14	12	13.5	13.5	13.5	0
Total All Fund Salaries	\$819,477	\$804,695	\$872,725	\$794,878	\$1,062,183	\$189,458
% Change in Salaries from PY	25.20%	-1.80%	8.45%	-8.92%	33.63%	21.71%

The increase in the 2016 budget is primarily due to the inclusion of a salary budget for the Property Demolition Fund for compliance management.

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Jobs Created	1,194	300	630
Jobs Retained	1,088	2,314	683
Dollars (millions) Invested	\$10.696	\$9.018	\$9.618
Dollars (millions) Leveraged	\$58.554	\$50.479	\$125.019
Dollars/Job Created	\$9,618	\$125,019	\$15,266

Above data is from the 2015 budget update and current amounts were not available in time for printing.

Other Considerations for the 2016-2017 Budget

There are no other considerations presented for the 2016-2017 budget.

Regional Collaboration

Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2016 Recommended Budget	2017 Recommended Budget
General Fund	\$151,653	\$283,734	\$265,673	\$18,061	\$262,069	(\$21,665)	\$2,163	\$264,232	\$270,016	
FTEs	2	3	2	1	3	(1)	(1)	2	2	2

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The Department of Regional Collaboration is a service and relationship oriented organization that seeks to build and strengthen federal, state and local government relationships, encourage economic development, assist in promoting public safety policy, and expedite a shared services county structure in which regional resources are leveraged for greater community prosperity.

Where \$ Come From / How \$ is Spent

- The Department is entirely funded by the General Fund.

2016-2017 Budget Overview

The budget primarily covers payroll expenses for the two staff.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
The 2016 base budget was reduced by 0.5 FTE and \$20,300 for salary and fringe. The 2015 original budget included one-half FTE for a position that has since been abolished. The FTE change is not visible in the chart below because FTEs were rounded down to the nearest whole number, and most of the payroll reduction is in fringe benefits.
- **2016/2017 Initiatives**
There are no new initiatives added to the base budget for 2016/2017.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	1	2	3	2	2	-1
Total All Fund Salaries	\$114,017	\$116,646	\$210,080	\$205,485	\$204,567	-\$5,513
% Change in Salaries from PY	NA	2.31%	80.10%	-2.19%	-2.62%	

Other Considerations for the 2016-2017 Budget

None.

County Planning Commission

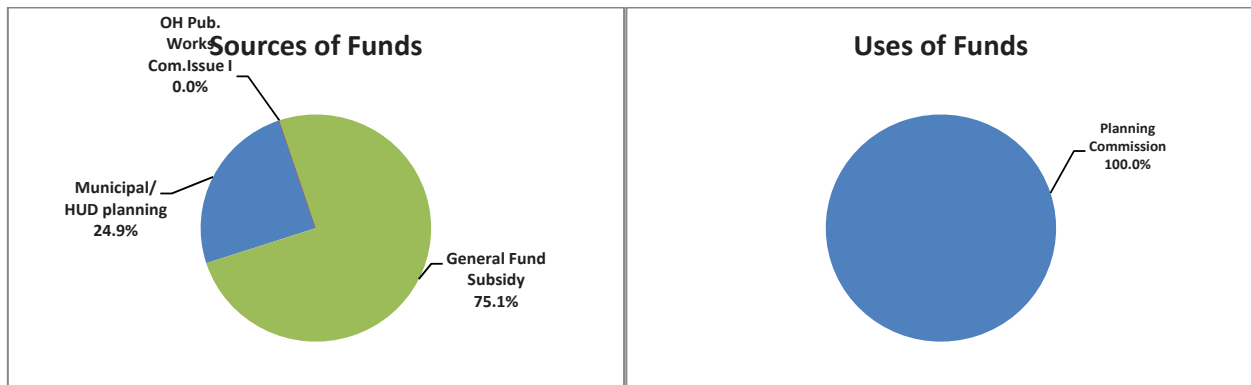
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$1,355,885	\$1,564,264	\$1,590,239	(\$25,975)	\$1,399,650	(\$164,614)	\$0	\$1,399,650	\$1,415,836
GF/HHS Subsidy	\$1,058,683	\$1,246,574	\$1,226,542	\$20,032	\$1,168,457	(\$78,117)	(\$116,846)	\$1,051,611	\$1,067,797
FTEs	16	17	17	0	17	0	0	17	17

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

To inform and provide services in support of the short and long term comprehensive planning, quality of life, environment, and economic development of Cuyahoga County and its cities, villages and townships.

Where \$ Come From / How \$ is Spent



- The Cuyahoga County Planning Commission (CCPC) generates operating revenues primarily from three sources: a General Fund subsidy; charges for services from municipalities related to community planning; and revenue from the Ohio Public Works Commission for transportation infrastructure planning services.
- The CCPC provides land use, zoning, development, and other planning services for the County’s cities, villages, and townships, the County government, and other governmental and not-for-profit organizations.
- The main source of funding for CCPC is a General Fund subsidy.

2016-2017 Budget Overview

The Cuyahoga County Planning Commission budget was originally developed using the adopted 2015 budget with additions of 2% cost of living adjustment (COLA) of 2% for 2015 as well as in 2016 and 2017 totaling \$67,551 over the bi-annum (wages \$58,511 and fringes \$9,040). Additionally \$150,000 was removed from the base for the one-time additional funding in 2015 for the Demolition Housing Study.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
The General Fund subsidy decreased by \$116,846 for each year due to anticipated revenues from a combination of the Ohio Public Works Commission and from municipalities related to community planning.
- **Approved Budget Adjustments**
The CCPC did not have any approved budget adjustments but did submit requests.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	15	16	17	17	17	0
Total All Fund Salaries	\$994,544	\$892,079	\$955,924	\$1,015,556	\$994,544	\$38,620
% Change in Salaries from PY	-8.50%	-10.30%	7.16%	6.24%	-2.07%	

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Complete technical Assistance Plans	2	2	2
Complete regional partnership plans	3	3	3
Complete CCPC directed studies/plans	2	2	2
Complete community master plans	2	2	2
Increase outside revenue (% increase)	baseline	9.5%	51.0%

Above data is from the 2015 budget update and current amounts were not available in time for printing.

Other Considerations for the 2016-2017 Budget

The CCPC has not had any activity in the Cuyahoga Valley Initiative (CVI). The budget was eliminated in 2013, but the CVI subfund contains a cash balance of \$159,266 which can be used should revenues not materialize as planned for the targeted reductions. CCPC management has researched the obligations of the remaining funds and believes there are no constraints remaining on the programmatic use of the funds.

Public Works - Road and Bridge

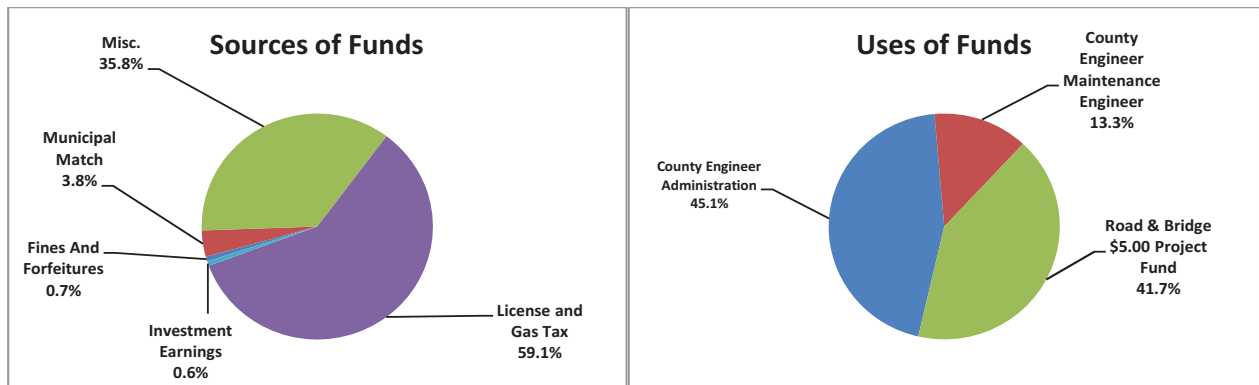
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$55,343,274	\$58,178,428	\$54,335,468	\$3,842,960	\$31,132,072	(\$27,046,356)	\$14,000,000	\$45,132,072	\$45,277,533
FTEs	126	136	118	18	136	0	0	136	136

*Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The Cuyahoga County Department of Public Works is dedicated to providing a safe, efficient, and economical infrastructure system for residents, employees, businesses, and visitors of Cuyahoga County.

Where \$ Come From / How \$ is Spent



- The Public Works Road and Bridge Department receives its main sources of revenue from motor vehicle license taxes, motor vehicle fuel taxes, and mileage taxes.
- The Department’s uses of funds include road and bridge construction projects, maintenance of existing roads and bridges, and administration of the function.

2016-2017 Budget Overview

The Department continues the rollout of the preventative maintenance program for the municipalities. The capital road projects for the biennium are included in the five-year capital plan section.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
The Road and Bridge Department of Public Works had no targeted budget reductions in the 2016 – 2017 Biennial Budget request.
- **Approved Budget Adjustments**
The Department requested additional budget for two dump trucks for use by the Maintenance Division in 2016 and 2017 and the replacement of survey equipment for use by the Survey staff under the county engineer administration. The budget includes \$2.0 million for potential contribution to the construction of the downtown Cleveland pedestrian bridge.

- **2016/2017 Initiatives**

There are no 2016/2017 initiatives for the Road & Bridge division of public Works. They plan to continue their bridge maintenance program and other local road improvement projects.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	129	126	136	118	136	0
Total All Fund Salaries	\$5,744,420	\$5,388,064	\$6,052,180	\$5,359,475	\$6,296,688	\$937,213
% Change in Salaries from PY	-11.6%	-6.2%	12.3%	-0.5%	17.5%	

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Federally funded road projects started	3	3	1/2
Federally funded bridge projects started	0	2	1/2
County administered/funded projects started	7	9	14/3
Municipally administered/County supported projects	6	5	5/5
Bridge inspection – lineal square footage (MMs)	3.04	3.10	3.00

Other Considerations for the 2016-2017 Budget

The Division is continuing a progressive road capital plan that will result in an increase in expenditures for the next few years. The big ticket projects in the interim and completion phase include Ridge Rd. (\$8.3 million), the Warrensville Rd./Van Aken Blvd. intersection (\$10.0 million), and the Towpath Trail – Stage III (\$13.7 million). Other projects expected to start in 2016 include the Lakefront Pedestrian Bridge, Bagley Road, Lakeshore Bridge, and Highland Road Bridge. Some of these projects will have the local match paid from the Road and Bridge operating account with a portion being federally funded. In addition the Division is marketing its pavement management program and bridge inspection and cleaning services to the municipalities in the spirit of regional collaboration. These preventative maintenance programs help to extend the life of the roads and bridges. The budget has been revised to account for these projects.

Public Works - Sanitary Engineer

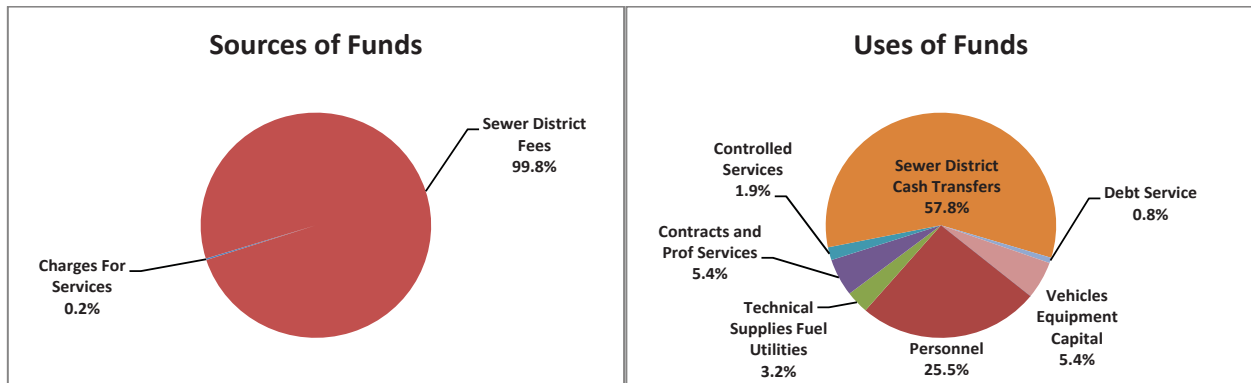
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$37,064,346	\$33,228,186	\$33,613,976	(\$385,790)	\$33,123,214	(\$104,972)	\$8,706,992	\$41,830,206	\$32,954,200
FTEs	117	120	119	1	120	0	0	120	120

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

To provide and maintain a safe and efficient regional infrastructure system for residents, employees, businesses, and visitors through innovative solutions, high quality workmanship, and superior customer service.

Where \$ Come From / How \$ is Spent



- The Sanitary Engineer receives revenue from sewer district fees to maintain sewer lines.
- The Department uses funds to administer operations, service sanitary sewer districts, and pay for debt services on capital projects.
- The Sanitary Engineer does not receive a General Fund subsidy.

2016-2017 Budget Overview

The Sanitary Engineer Division's efforts to provide maintenance services across the region continue with a potential agreement with multiple municipalities for storm water maintenance. The Department is also working towards upgrading the County's sewer infrastructure through its capital plan, which shows a few million dollar projects for the biennium. These projects include a countywide sewer lining and maintenance plan.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
The Sanitary Engineer Department is 100% self-supporting with health cash reserves, so the budget did not receive a reduction.

- **Approved Budget Adjustments**

The Department has requested additional budget for new sewer contracts of \$115,000 yearly and salaries and fringes for four additional sewer maintenance workers.

- **2016/2017 Initiatives**

The Sanitary division is working on expanding its sewer maintenance programs to more municipalities county-wide.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	112	117	120	119	120	0
Total All Fund Salaries	\$5,909,715	\$6,477,873	\$7,259,847	\$7,190,819	\$7,768,288	\$577,469
% Change in Salaries from PY	1.4%	9.6%	12.1%	11.0%	8.0%	

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Number of sewer line feet televised	1,134,926	1,243,309	1,318,642
High pressure cleaning of sewers (linear feet)	1,022,189	969,159	1,197,858

Other Considerations for the 2016-2017 Budget

The Department has significant cash reserves and will be able to financially support capital improvements as well as expansion of services for fee. The projected year end cash balance for 2015 is \$37.8 million; however, a portion of this balance must be reserved for obligations related to storm water line maintenance.

The Department is meeting with various communities in Cuyahoga County to discuss the Department's ability to troubleshoot sanitary sewer issues. Additional service agreements are expected to result from these efforts.

Public Works - Facilities Management

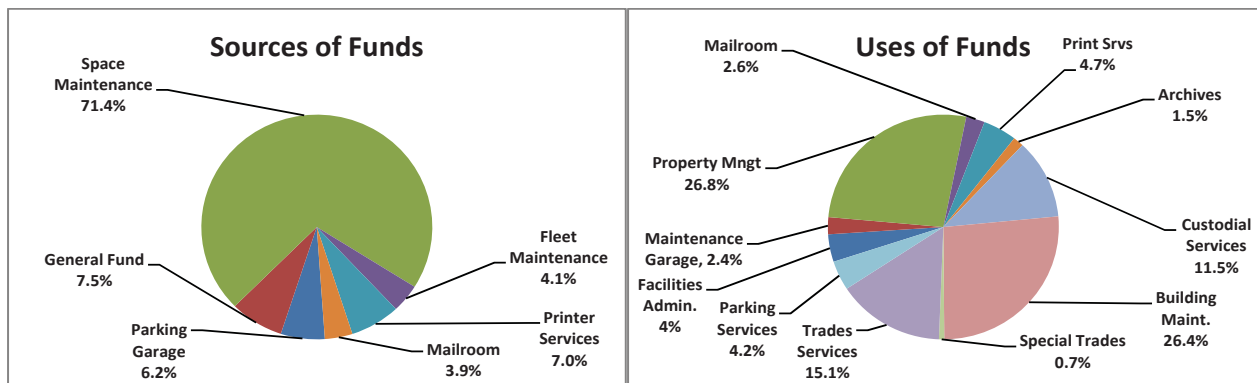
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$46,861,233	\$49,074,740	\$48,654,065	\$420,675	\$48,937,215	(\$137,525)	\$11,993,171	\$60,930,386	\$61,916,084
GF Subsidy	\$619,650	\$0	\$2,000,000	(\$2,000,000)	\$2,000,000	\$2,000,000	\$2,000,000	\$4,000,000	\$0
FTEs	288	292	287	5	295	3	0	295	295

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The mission of the Facilities Management division is to provide and maintain County facilities and functions to support County agencies, employees, and the general public, resulting in consistent, quality, timely service and a desirable workplace through the design, planning, and efficient management of manpower and technology.

Where \$ Come From / How \$ is Spent



- Sources of funds for the Facilities Management Department of Public Works are primarily charges for services to County departments. The largest source is charges to agencies to maintain County-owned properties (\$37.9 million), a general fund subsidy (\$4.0 million), and public parking fees to the County garages (\$3.2 million).
- Facilities Management receives General Fund appropriation for the County Archives and property management and in 2016 will receive a \$4.0 million General Fund subsidy to offset the cost to maintain vacant County-owned space that will be reassessed for potential reuse or sale.
- The Department spends 71.4% of its budget on maintaining County-owned buildings and grounds through trades services, and custodial services, capital planning, and facilities administration. The other divisions are parking services, fleet maintenance, property management, mailroom, printer services, and archives.
- There is a large spike in expenses for Property Management due to the transfer of \$15.1 million in capital project funds from General Fund reserves. This transfer is in line with the Executive's move of facilities capital projects to the operating budget instead of issuing bonds to cover these expenses.
- Prior to 2016 the Facilities Management budget included the Dog Kennel operations. For the 2016 budget Kennel Operations is a separate function and has its own section in this report.

2016-2017 Budget Overview

The overall 2016-2017 budget is approximately \$12 million higher than the 2015 projection due to the inclusion of \$15.1 million in capital improvement projects; previously funded with capital project funds.

Recommended Budget Target Adjustments

- **Targeted Budget Reductions**

Facilities Management was asked to reduce 10% of its budget, which was \$4.2 million minus the controlled expenditures. The Department was able to reduce its budget by \$2,867,589 both in 2016 and 2017. The reductions included lower expenditures for building operating supplies and utilities and contracts for building services (\$644,416), a decrease in real property tax obligations (\$223,522), and a reduction in overtime; primarily in Trades Services shifting to capital project work versus maintenance work (\$1.2 Million). Other reductions were made in commodities and contracts for mail services, property management, administrative services, and copy/print services.

- **Approved Budget Adjustments**

The Executive realigned \$15.1 million from General Fund reserves to the Facilities budget for capital improvements on County-owned buildings. Another \$2.0 million of capital realignments from reserves, potentially for the downtown Cleveland pedestrian bridge, will be paid from the Road and Bridge Division of the Department of Public Works.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	275	288	292	287	295	3
Total All Fund Salaries	\$14,050,703	\$13,701,369	\$14,330,126	\$14,575,872	\$13,963,550	-\$612,322
% Change in Salaries from PY	3.9%	-2.5%	4.6%	6.4%	-4.2%	

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Electricity consumption (KW hours)	68,906,643	65,000,000	64,000,000
Overtime costs	\$1,334,103	\$1,088,083	\$500,000
Number of dogs adopted at County Kennel	1,275	1,046	1,135

Other Considerations for the 2016-2017 Budget

There are no other considerations for the 2016-2017 Budget.

County Airport

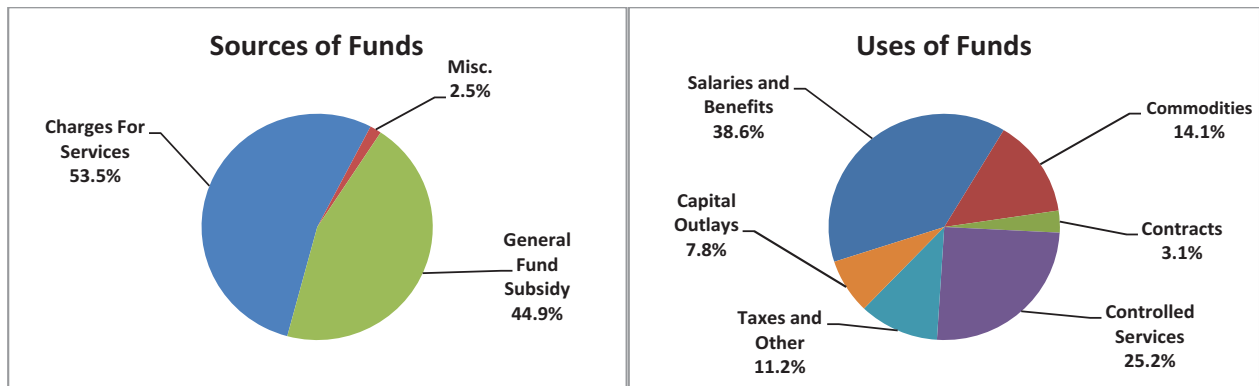
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$1,364,493	\$1,486,698	\$1,318,641	\$168,057	\$1,486,124	(\$574)	\$225,000	\$1,711,124	\$1,595,094
GF Subsidy	\$0	\$531,302	\$0	\$531,302	\$543,160	\$11,858	\$225,000	\$768,160	\$652,130
FTEs	6	6	6	0	6	0	1	7	7

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The Cuyahoga County Department of Public Works is dedicated to providing a safe, efficient, and economical infrastructure system for residents, employees, businesses, and visitors of Cuyahoga County.

Where \$ Come From / How \$ is Spent



- The Airport receives the largest portion of revenue from airplane landing fees and hangar rentals.
- The Airport uses 38.6% of its funds for personnel, 14.1% for supplies and utilities, and 11.2% for taxes and County services.
- The Airport is subsidized by the General Fund to supplement its charges for services revenue. Last year no subsidy was required because the Airport fund had a cash balance that was sufficient to cover operations. The subsidy for 2016 is projected to be higher than this year's subsidy because of the anticipated purchase of a suppression fire truck next year.

2016-2017 Budget Overview

The Department continues to reassess its vehicle and equipment replacement plan to meet quality standards and Federal Aviation Administration maintenance requirements. The Department's capital plan request will address these items.

The County Airport is undergoing a \$40 million runway replacement project at this time. Cuyahoga County is providing \$4 million over four years in its capital plan to match \$36 million of Federal Funds.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
The airport was not subjected to the 10% reduction request from the Executive due to Federal safety requirements.

- Approved Budget Adjustments**
 The airport requested and received \$125,000 in funding to purchase a new fire suppression truck.
- 2016/2017 Initiatives**
 The airport has not submitted any new initiatives for the biennium.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	7	6	6	6	7	1
Total All Fund Salaries	\$487,851	\$431,795	\$362,719	\$383,438	\$309,597	\$468,929
% Change in Salaries from PY		-11.5%	-16.0%	5.7%	-14.6%	51.5%

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Traffic Count	29,097	30,000	30,016

Other Considerations for the 2016-2017 Budget

The Department of Public Works is continuously working with airport planning experts to develop a master plan update and a runway safety area study. Phase I of the runway expansion project is almost complete, and Phase II is planned to begin in 2016. The County is receiving 90% of the project costs in federal funds from the Federal Aviation Administration (FAA), with the County's contributing 10% of the costs.

Public Works - Dog Kennel

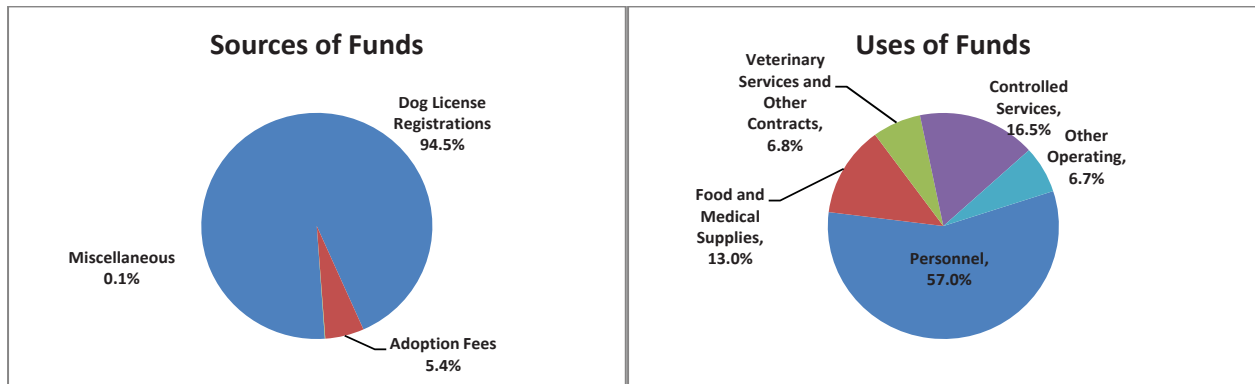
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$1,898,537	\$2,022,496	\$2,076,295	(\$53,799)	\$1,880,089	(\$142,407)	\$0	\$1,880,089	\$1,880,089	\$1,901,536
FTEs	14	16	15	1	16	0	0	16	16	16

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

**Prior to 2016 the Dog Kennel budget was reported under Public Works – Facilities.

The Cuyahoga County dog kennel is a temporary home for dogs that are found on the streets by the county dog wardens. The kennel manager works with the County Fiscal Officer to license dogs and keep records of all dogs owned, kept, or harbored in the county.

Where \$ Come From / How \$ is Spent



- Sources of funds for the dog kennel are dog license registrations (\$1,835,041), dog adoption and other kennel fees (\$105,364), and reimbursements and other miscellaneous revenues (\$1,340).
- The Department spends 57% of its budget on staffing, which includes deputy dog wardens and an onsite veterinary technician. Other expenditures include dog food, medical and other supplies, and spay/neuter and transportation services.

2016-2017 Budget Overview

The Kennel Operations division of the Department of Public Works did not request additional appropriation for the biennium. After an increase in 2014 from higher medical supplies purchases and the installation of security cameras in addition to other improvements, the 2016-2017 budgets will provide for maintenance of services.

Recommended Budget Target Adjustments

- **Targeted Budget Reductions**
The Kennel function is self-supporting from dog license registrations and fees, so no reduction was required.

- **Approved Budget Adjustments**

The Department did not request additional appropriation for the new biennium.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	11	14	16	15	16	0
Total All Fund Salaries	\$536,588	\$681,947	\$731,403	\$776,585	\$760,952	\$29,549
% Change in Salaries from PY	26.2%	27.1%	7.3%	13.9%	-2.0%	

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Number of dogs adopted at County Kennel	1,275	1,046	1,135

Soil and Water Conservation District

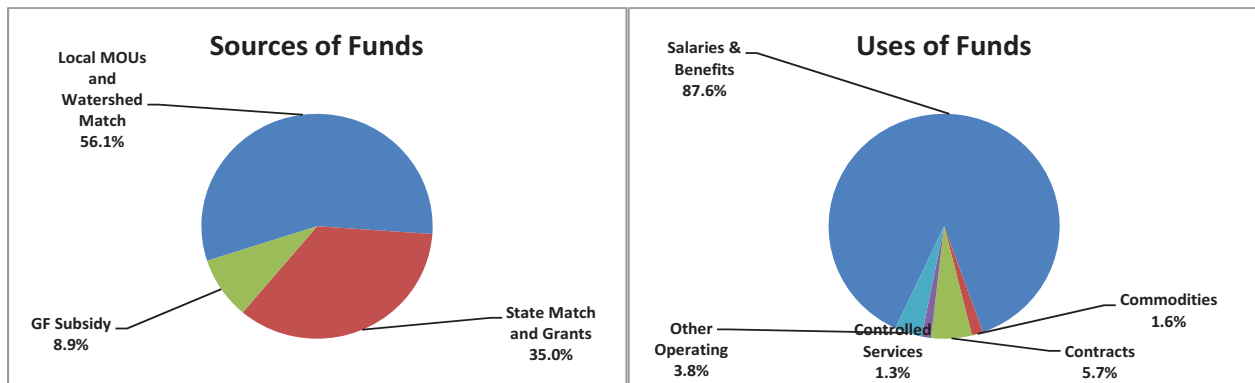
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$702,624	\$902,061	\$831,939	\$70,122	\$838,997	(\$63,064)	\$0	\$838,997	\$854,704
GF Subsidy	\$75,000	\$75,000	\$75,000	\$0	\$75,000	\$0	\$0	\$75,000	\$75,000
FTEs	8	11	9	2	11	0	0	11	11

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

To promote conservation of land and aquatic resources in a developed environment through stewardship, education and technical assistance.

Where \$ Come From / How \$ is Spent



- The Soil and Water Conservation District (SWCD) receives revenues from municipalities and townships for storm water pollution prevention technical assistance, including public involvement and education programs, and watershed planning services. The State Department of Natural Resources provides financial support through a match of local funds and periodically through grants. Prior to this year's State budget bill (Am. Sub. H.B 64), the Ohio Department of Natural Resources administered the State's soil and water conservation programs. The County provides a General Fund subsidy of \$75,000 annually, which covers the personnel costs of the director and assistant.
- The greatest expense for the SWCD is for personal services (\$734,670) for the delivery of education and technical assistance. Other expenses include rent and equipment.

2016-2017 Budget Overview

The SWCD includes eight full time staff, one part time staff, and interns. The staff devotes it time primarily to education and outreach to promote conservation efforts throughout the community. In addition to an overall conservation program for Cuyahoga County, which includes technical assistance to local landowners, the SWCD also implements individual conservation programs for 26 communities and the Cuyahoga County Engineer's Office. Two of the communities that use the Cuyahoga SWCD for their Conservation Education Program are now using the SWCD's services also to implement their mandated Storm Water Pollution Prevention Program.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
No reduction was applied to this budget.
- **Approved Budget Adjustments**
The District is not submitting additional requests for funding for 2016 and 2017.
- **2016/2017 Initiatives**
The District is not currently beginning any new initiatives, but will continue with the various workshops held for teachers and residents regarding backyard habitat certification, urban agriculture, rain barrels, green cleaning, soil health, and other sustainable practices.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	9	8	11	9	11	0
Total All Fund Salaries	\$433,797	\$422,624	\$523,900	\$499,479	\$545,066	\$45,587
% Change in Salaries from PY	7.0%	-2.6%	24.0%	18.2%	9.2%	

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Storm Water Pollution Prevention Program			
Storm Water Pollution Prevention Plans reviewed for proposed	170	230	230
Comprehensive Field Reviews with written Technical Advisory Reports for active Construction sites for BMP implementation	1,195	1,400	1,400
Field reviews & reports-post construction (Long term Operations/Maintenance); technical advisory reports	621	621	650
Landowner assistance-site visits for erosion, drainage, soils, etc.	99	50	50
Public Involvement & Education			
Workshops/training sessions conducted	52	35	35
Number of public involvement programs/events developed	67	5	5
Community /education/presentations conducted	68	10	10
Community Outreach			
Number of electronic newsletters/packets distributed-Euclid Creek	5,000	5,000	5,000
Number of Rocky River e-news, eBlasts, special mailings	21,000	21,000	21,000
Annual Pollution Prevention targeted mailing	35,114	35,000	35,000
Community PIPE Quarterly info packets mailed	100	104	104
Total Participants			
Reached in outreach efforts (print, education, workshops)	68,258	65,000	65,000
SWCD news in mainstream media and other publications	37	10	10

Other Considerations for the 2016-2017 Budget

The recommended budget continues the \$75,000 General Fund subsidy, which is matched by the State Department of Agriculture. Funding allows for the continued support of education and assistance and watershed coordinators to support conservation efforts. The SWCD may pursue grant or other funding opportunities to support individual projects. The District's website went live this year, and continues to expand with weekly requests for assistance related to projects, environmental questions, and volunteering.

Soldiers' and Sailors' Monument

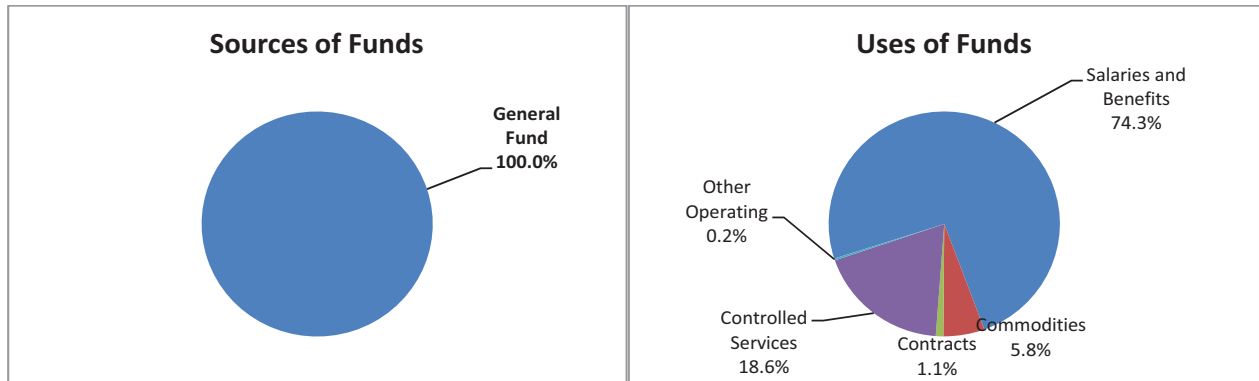
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$225,549	\$231,711	\$233,794	(\$2,083)	\$227,027	(\$4,684)	(\$13,887)	\$213,140	\$213,140	\$215,844
FTEs	3	3	3	0	3	0	0	3	3	3

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

To operate, maintain and preserve the Cuyahoga County Soldiers' and Sailors' Monument pursuant to Ohio Rev. Code Sections 345.13 and 345.14 so as to educate the public as to the nature of war and to honor and perpetuate the memory of those Cuyahoga County men and women, whose military, political and patriotic service during the Civil War (1861 – 1865) preserved the Union and ended slavery.

Where \$ Come From / How \$ is Spent



- The Soldiers' and Sailors' Monument's source of funds is the General Fund.
- The Monument uses the appropriated funds solely for administration and maintenance of the Monument.
- The Monument does not receive a General Fund subsidy.

2016-2017 Budget Overview

The Monument is currently fully staffed and operating within budget parameters. Staff will conduct ongoing tours and seasonal programs during the new biennium. There may be additional visiting hours or programming during the Republican National Convention, which will come to downtown Cleveland in July 2016.

Recommended Budget Adjustments

- **Approved Budget Adjustments**
The Department did not submit any budget adjustments during the 2015 fiscal year.
- **Targeted Budget Reductions**
The Soldiers' and Sailors' Monument has a targeted budget reduction of 10% of their operating budget for the 2016-2017 biennial budget. The agency's reduction of \$13,887 for 2016 and 2017 is 7.4% of the base budget minus the controlled services expense line.

- **2016/2017 Initiatives**
The agency does not have any new initiatives.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	2	3	3	3	3	0
Total All Fund Salaries	\$90,149	\$115,657	\$113,973	\$114,305	\$111,078	-\$3,227
% Change in Salaries from PY	-14.9%	28.3%	-1.5%	-1.2%	-2.8%	

In 2013 there was a partial year vacancy, but since that time personnel expenses have been level.

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Number of visitors	37,221	15,000	20,000
Number of special events	108	75	75
Evaluation of tidiness	5	3	4
Sales (net)	\$1,505	\$1,000	\$1,000

Note – Due to the construction on the redesign of Public Square the numbers are being affected in all measurements and will continue to be until the completion of work which is scheduled near July 1, 2016.

Other Considerations for the 2016-2017 Budget

Public Square, where the monument is located, is currently being redesigned and renovated with an approximate completion date of July 2016. The completion of this project would be just in time for the start of the Republican National Convention (RNC) which is set to be held in Cleveland in July 2016. With the redesign of Public Square and other new building enhancements to the downtown area, the agency expects an increase in total visitation.

Solid Waste Management District

	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$1,869,295	\$2,077,903	\$2,177,233	(\$99,330)	\$2,519,713	\$441,810	\$0	\$2,519,713	\$2,348,475
FTEs	6	6	6	0	6	0	0	6	6

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The Cuyahoga County Solid Waste Management District is a public agency working to advance environmentally-sustainable and economical solid waste management practices within the communities, institutions, and businesses of Cuyahoga County.

Where \$ Come From / How \$ is Spent



- Revenues from charges for services consist of a \$1.50 per ton generation fee on the solid wastes disposed at landfills. These revenues are steadily declining due to successful recycling programs. Other intergovernmental revenue is received from State grant awards.
- Funds are mostly used for administration of the District's education and outreach initiatives and contracting for the special waste convenience center.
- The Solid Waste Management District does not receive a General Fund subsidy from the County.

2016-2017 Budget Overview

The personal services are projected to increase in 2016 due to cost of living increases and increased benefits expenses. The contracts line shows a slight increase from 2016 due to the need for a consultant for completion of the Plan Update. Overall, other operating expenses will almost double, mostly due to increased marketing costs related to new programming and the Plan Update.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
There are no targeted budget reductions recommended for the District.

- **Approved Budget Adjustments**

The District submitted budget requests for consideration during the 2016 – 2017 biennial budget submission. The District made a request for additional appropriation to cover the contract need for a consultant to handle the Plan Update in 2017 and other related costs with the update. The District has extended its lease with Pioneer Building for the next five years. Over the next two years the District will start efforts to redesign their branding; additional appropriations were added for 2016 (\$100,000) and 2017 (\$75,000).

- **2016/2017 Initiatives**

During this biennium the Solid Waste Management District will begin work on its Plan Update in 2017. The District will also work with the Ohio Environmental Protection Agency (EPA) to assist with an orphaned landfill located on Harvard Road in Cleveland. A new branding campaign is also in the works, with resources being used for advertising and education, in efforts to increase recycling efforts.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	6	6	6	6	6	0
Total All Fund Salaries	\$338,284	\$375,861	\$381,983	\$386,612	\$408,027	\$21,415
% Change in Salaries from PY	1.1%	11.1%	1.6%	2.9%	8.6%	

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Tons of "special waste" recycled	791	850	900
Number of entities outreached to	372,180	400,000	420,000
Number of recycling presentations conducted	12,052	13,000	13,000
Number of brochures distributed	14,306	15,000	15,000
Number of communities served	59	59	59
Combined recycling rate for Cuyahoga County	51%	52%	53%
Number of solid waste facility inspections	248	275	275

Other Considerations for the 2016-2017 Budget

In 2016, the Solid Waste Management District will begin the process of completing its Solid Waste Management Plan Update for 2017. The Plan Update will include a 15-year operating budget and funding mechanism to implement Solid Waste District programs and services. The District recognizes that the expense may exceed revenues, but plan to utilize reserve funds as needed.

Department of Sustainability

Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015-2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
General Fund	\$205,535	\$267,777	\$220,000	\$47,777	\$267,777	\$0	\$0	\$267,777	\$272,696
FTEs	2	2	2	0	2	0	0	2	2

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

The Office of Sustainability was established by ordinance October 28, 2014 (O2014-0023). The Department's responsibilities under Ord. O2014-0023 are to coordinate and collaborate within County government to promote sustainable business practices, efficiency, and avoid redundancy in County operations, collaborate without entities outside Cuyahoga County government, promote economic development for businesses with sustainable practices, educate the public, and advise the Executive and Council.

Where \$ Come From / How \$ is Spent

The Department of Sustainability operating budget is entirely supported by the General Fund. In addition, it has launched two initiatives outside its operating budget; 1) a clean energy financing program and 2) a bike share program with Bike Cleveland using grant funds.

2016 – 2017 Budget Overview

The Department has two staff, who started in early 2015; 2016 will be its first full year of operation.

Recommended Budget Adjustments

- **Targeted Budget Reductions/Revenue Enhancements**

None in this budget, however the Department worked with Public Works to reduce countywide electricity expenses an estimated \$100,000 per year, and 75 percent of the electricity will be from renewable sources.

The Department received a grant award of \$450,000 from Northeast Ohio Areawide Coordinating Agency (NOACA) for a bike share program to be launched through Bike Cleveland in spring of 2016. The program is anticipated to bring the region \$2 million in private investment and create approximately 15 jobs.

- **Approved Budget Adjustments**

The recommended budget includes a \$20,000 per year realignment of sponsorships from the Executive Office budget. This includes \$10,000 for Bike Cleveland and \$10,000 for the Food Policy Coalition.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	0	0	2	2	2	0
Total All Fund Salaries	\$0	\$0	\$150,000	\$153,835	\$ 174,060	\$24,060
% Change in Salaries from PY				2.56%	16.04%	na

2015 Budget Performance

The clean energy financing program developed by the Department in 2015 will enable municipal, educational, commercial/industrial, and residential owners to modernize buildings, infrastructure, and communities for environmental sustainability, energy efficiency, and local economic benefits. The upfront expense was paid in the 2015 Department of Development budget, and revenues are anticipated to start in 2015.

Key Performance Measures

<i>Measure</i>	<i>2014 Actual</i>	<i>2015 Estimate</i>	<i>2016-2017 Target</i>
Clean Energy Hub – investments	NA	\$5 million by May 2016	\$25 million by May 2017
Bike Share – percent of system installed and operating	NA	50% by June 2016	100% by July 2017
Model Sustainability Codes	NA	Substance of best practices completed by February 2016	Marketing phase by May 2016

Other Considerations for the 2016-2017 Budget

N/A

Section VI

**General Government &
Supportive Services**

General Government and Supportive Services

2016 Recommended Budget	2017 Recommended Budget
\$209,739,826	\$198,638,825

A number of agencies conduct activities relating to the general operations of county government. These activities fall into four categories: administration, fiscal management, records and elections management, and support services.

The Administration area includes activities necessary for general governmental operations, rather than those related to specific services provided by the County. The Council and Executive formulate policy, oversees program implementation and appropriates funds. Fiscal management activities cover the assessment of fees and taxes and the allocation of resources by various county agencies. Records and elections management includes activities legally required for the maintenance of public records and the administration of elections. Supportive services represent internal activities necessary for ongoing operation of the County's direct service functions including maintaining County owned buildings and property and managing information technology and the digital communication network.

Objectives

- To provide policy direction for agencies under the County Council and Executive.
- To provide prudent fiscal management in order to assure sufficient fiscal resources for present and future agency.
- To maintain and improve efficiency of cost effective records and election management operations.
- To review centralized supportive services and implement changes where necessary to maintain and improve services to county agencies.
- To improve accountability and resource allocation through performance based measurement and budgeting.
- To continue automation of record-keeping to enhance the speed and effectiveness of accessing information.
- To establish consistent standards in the provision of support services to all county agencies.
- To continue automation efforts to achieve operating efficiencies and minimize system downtime.

Cuyahoga County Executive

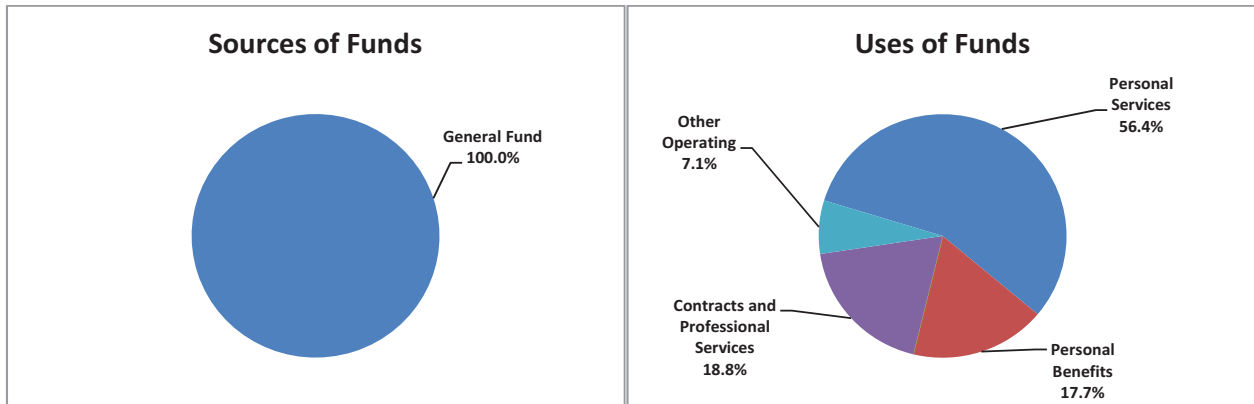
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$1,412,273	\$1,401,536	\$1,148,368	\$253,168	\$1,410,575	\$9,039	(\$325,778)	\$1,084,797	\$1,099,302
FTEs	9	8	8	0	8	0	0	8	8

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The Cuyahoga County Executive is the elected official responsible for the administration of the County. The County Executive serves a four year term and is the CEO of the Executive Branch of the Cuyahoga County government. Other responsibilities are outlined in Section II of the County Charter. The Office of the County Executive exists to assist the Executive in his duties and implementing his vision as outlined in this document.

Where \$ Come From / How \$ is Spent



- The Executive Office’s budget consists of 74% personnel and flex benefits; the remaining 26% of the budget is for State and Federal lobbying contracts, fellowship scholarships, and other expenses.

2016-2017 Budget Overview

The 2016-2017 budget reduction was met at 10%; an additional 13% of the budget was realigned to a countywide contingency fund reserve for vacancies based on two vacant Special Assistant positions.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
The 10% targeted reduction was met through eliminating the Deputy Chief of Operations position and reducing the budget for a consulting contract.
- **2016/2017 Initiatives**
The initiatives for the Executive’s office include the programming for Universal Pre-kindergarten, Operation Safe Surrender, infant mortality prevention, and other initiatives reflected in the Executive agency budgets.

Staffing Levels

The number of FTEs has decreased since last year because of the elimination of the Deputy Chief of Operations position.

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	10	9	8	8	8	0
Total All Fund Salaries	\$824,846	\$803,720	\$842,711	\$780,152	\$611,605	(\$168,547)
% Change in Salaries from PY	-15.30%	-2.6%	4.9%	-2.9%	-21.6%	

County Council

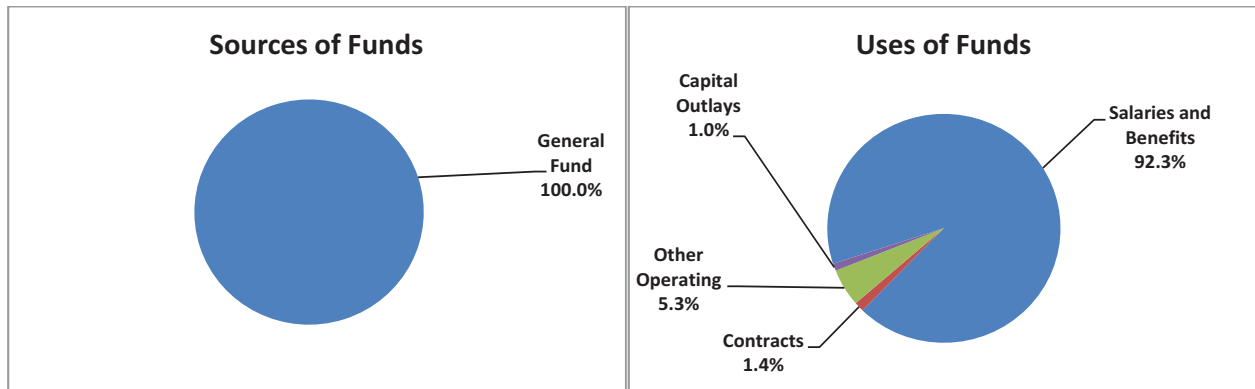
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$1,646,358	\$1,802,700	\$1,668,843	\$133,857	\$1,903,995	\$101,295	(\$79,426)	\$1,824,569	\$1,849,350
FTEs	19	20	20	0	20	0	0	20	20

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The Cuyahoga County Council is an eleven member body elected by residents of each council district. The Council makes policy decisions for the effective functioning of County government, and is a link between government agencies and citizens. It has legislative and taxing authority for the County, and is a co-equal branch of the County government with the Executive.

Where \$ Come From / How \$ is Spent



- The sole source of revenue for the Cuyahoga County Council is the General Fund.
- Personal Services and Benefits expenses account for 92.3% of the budget.

2016-2017 Budget Overview

The Council personal services expenses are higher in 2016 and 2017 as pay increases to staff were greater than those budgeted countywide. Contracts and other operating expenses will decrease as part of Council's offered reductions.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
Council submitted an overall reduction of \$79,426 in 2016 and \$77,246 in 2017. The reductions came from a decrease in contracts and professional services and other operating expenses.
- **Approved Budget Adjustments**
Council received an increase in its personal services and benefits budget to support an increase in payroll for non-elected staff.

- **2016/2017 Initiatives**

The Council is currently rolling out a countywide newsletter for additional communication with the citizens of Cuyahoga County. Some of the newsletters are distributed electronically, while the printing of some newsletters had been included in the budget under other operating. With the budget reduction, the distribution of hard copies of the newsletters may be limited.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	19	19	20	20	20	0
Total All Fund Salaries	\$1,147,330	\$1,148,145	\$1,198,928	\$1,213,815	\$1,286,640	\$72,825
% Change in Salaries from PY		0.1%	4.4%	5.7%	6.0%	

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Number of visits to the Council's Homepage	37,852	148,200	163,000
Number of visits to the Live Streaming Video	4,017	11,400	12,500

Department of Communications

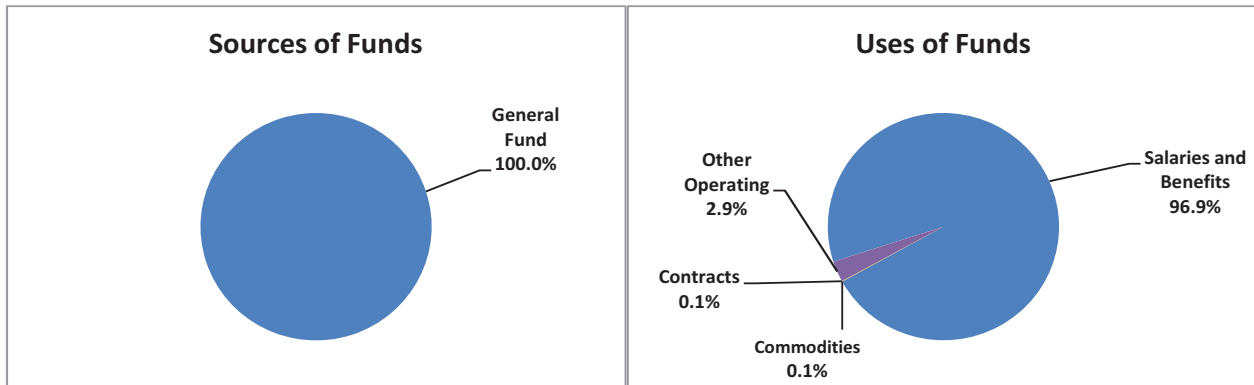
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$418,231	\$478,952	\$448,278	\$30,674	\$476,470	(\$2,482)	\$91,322	\$567,791	\$576,913
FTEs	7	6	6	0	6	0	0	6	6

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The mission of the Department of Communications is to manage an efficient, coordinated approach to external communications with the public, most frequently the news media, and to conduct internal communications with county employees.

Where \$ Come From / How \$ is Spent



- The Communications Department is funded 100% by the General Fund.
- The budget is used predominantly (96.9%) for salaries and fringe benefits.

2016-2017 Budget Overview

The 2016-2017 budget for Communications reflects an increase for the hiring of the Chief Communications Officer. This increase is offset by savings from the elimination of the Deputy Director position and the elimination of an communication FTE at DCFS. The Department is continuing to examine its budget needs as this is only the Department's third year in existence.

Recommended Budget Adjustments

- **Targeted Budget Reductions/Revenue Enhancements**
The Department's target budget reduction was \$47,647. The Department identified \$10,000 in reductions from its contracts and professional services expense line.
- **2016/2017 Initiatives**
The Department has not developed new initiatives for the new biennium. However, Communications recently contracted with a media monitoring service that allows the Department to send daily news clips about the County, its leadership, and its services from media throughout the nation in real time.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	4	7	6	6	6	0
Total All Fund Salaries	\$253,172	\$315,822	\$336,450	\$310,130	\$432,619	\$122,489
% Change in Salaries from PY	n/a	24.7%	6.5%	-1.8%	39.5%	

Key Performance Measures

Measure (Social Media)	2014 Actual	2015 Estimate	2016-2017 Target
Growth in Twitter Followers (monthly)	202.25	173.8	250
Growth in Facebook Followers (monthly)	13.33	21.8	40
Facebook - Page Consumption	9,062	12,000	14,000
Twitter – Average % of Tweets Retweeted	.7%	.9%	1%
Measure (Public Records)			
Median public records response time (days)	10.375	12.5	10
Measure (Outreach)			
E-newsletter subscription base	71,961	66,000	72,000

Other Considerations for the 2016-2017 Budget

With the current budget, the Department will need to evaluate their existing contracts and necessity of them going forward.

Information Technology

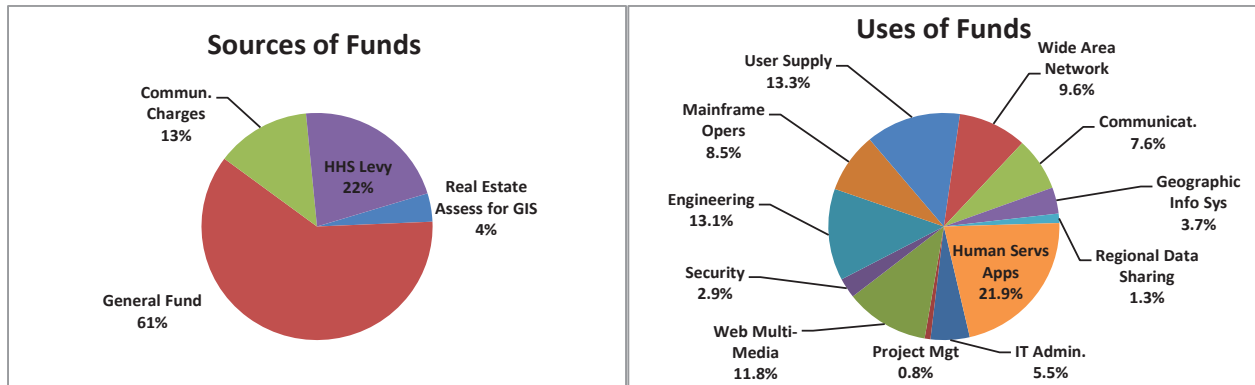
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
General Fund	\$14,982,229	\$19,078,293	\$20,097,938	(\$1,019,645)	\$17,153,969	(\$1,924,324)	(\$2,062,388)	\$15,091,581	\$14,898,974
HHS Levy	\$4,729,809	\$5,094,711	\$4,351,181	\$743,530	\$5,700,990	\$606,279	(\$295,055)	\$5,405,935	\$5,453,873
All Funds	\$24,719,051	\$25,249,278	\$25,279,231	(\$29,953)	\$27,238,853	\$1,989,575	(\$2,523,560)	\$24,715,293	\$24,529,080
FTEs	149	156	153	3	156	0	(5)	151	151

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The Department of Information Technology (IT) provides a focal point for all IT services in the County. There are approximately 150 IT specialists to support and supply County agencies with expertise in web design and development; data, voice, and video communications; wide area network (WAN) and local area network (LAN) implementation and management; enterprise server applications and services; database development and maintenance; project management; purchasing and service of IT equipment; contract review, processing, and management and much more.

Where \$ Come From / How \$ is Spent



- The Department charges agencies for communications contracts through an internal service fund that has been reestablished for the new biennium to ensure continued timely payment for services. The communications contracts are for wireless, measured business lines, and local telephone services.
- The Department also charges for the costs of providing IT services to non-General Fund agencies and outside entities. The consolidation of countywide IT during the 2014-2015 budget process also consolidated the budget for all General Fund communications services to the Department of IT.
- The staff that provide services to the health and human services departments are paid from the IT budget and are supported by the Health and Human Services Levy. The estimated Levy portion for IT is \$5,405,935 in 2016.
- The Geographic Information System (GIS) division is funded from the Fiscal Office's Real Estate Assessment fund. The estimated revenues for GIS are \$1,002,915 in 2016.
- The majority of expenses within IT are for personnel and contractual obligations for software maintenance and licensing and also for consultant services.

2016-2017 Budget Overview

With the realignment of vacancies to a contingency fund reserve, the overall reduction in 2016 and 2017 is 12.0% and 10.4% respectively. The HHS Levy portion for the 2016-2017 budget has been reduced by 9.13%.

Recommended Budget Adjustments

- Targeted Budget Reductions**
 The Department of Information Technology met the 10% reduction by eliminating two vacant positions, removing the Sterling Building lease and utilities obligations, and consolidating two Web contracts into one lower cost contract.
- 2016/2017 Initiatives**
 The local data center lease, including electricity, at Bluebridge was added to the 2016-2017 operating budget in the amount of \$208,800. In the 2016 budget, a cyber-security upgrade was added in the amount of \$200,000 as well as scope of work consulting services for disaster recovery in the amount of \$79,000. A contractual obligation that was not previously included in the operating budget for Wide Area Network (WAN) wireless upgrade services was added in the amount of \$137,951.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	127	149	156	153	151	-5
Total All Fund Salaries	\$8,300,415	\$9,066,926	\$9,524,535	\$9,296,973	\$8,509,702	-\$1,014,833
% Change in Salaries from PY	52.7%	9.2%	5.0%	2.5%	-8.5%	

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
5 year Desktop Refresh	n/a	80% Complete	Completion 2016
Implement a Real Property Taxation System	n/a	RFP Award	Development
Implement County Wide ERP solution	n/a	RFP Award	Deployment
Implement a web content management system (WCMS)	n/a	n/a	Completion
Implement Child Care Placement System - DCFS	n/a	RFP Award	Completion
Implement Document Management Efficiencies - Child Support	n/a	Development - 10% Comp	Completion
Implement a cloud based case management system - DSAS	n/a	Phase 1 Completed	Phase 2 Completion
Implement OBWP - Ohio Benefits Workers Portal	n/a	Define Scope	Implement Benefits (Food and Cash Assistance)
Refresh aged infrastructure - HHS	n/a	Define Scope	Completion
Refresh aged infrastructure - County	n/a	75% Comp	Completion
Implement security governance and awareness	n/a	20% Comp	Completion

Fiscal Office

Expenditures	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$25,862,496	\$27,163,036	\$27,378,889	(\$215,853)	\$27,669,678	\$506,642	(\$2,261,299)	\$25,408,379	\$25,852,696
General Fund	\$11,664,082	\$14,291,449	\$14,080,581	\$210,868	\$14,506,418	\$214,969	(\$2,720,908)	\$11,785,510	\$11,875,096
FTEs	262	288	277	11	289	1	9	298	299

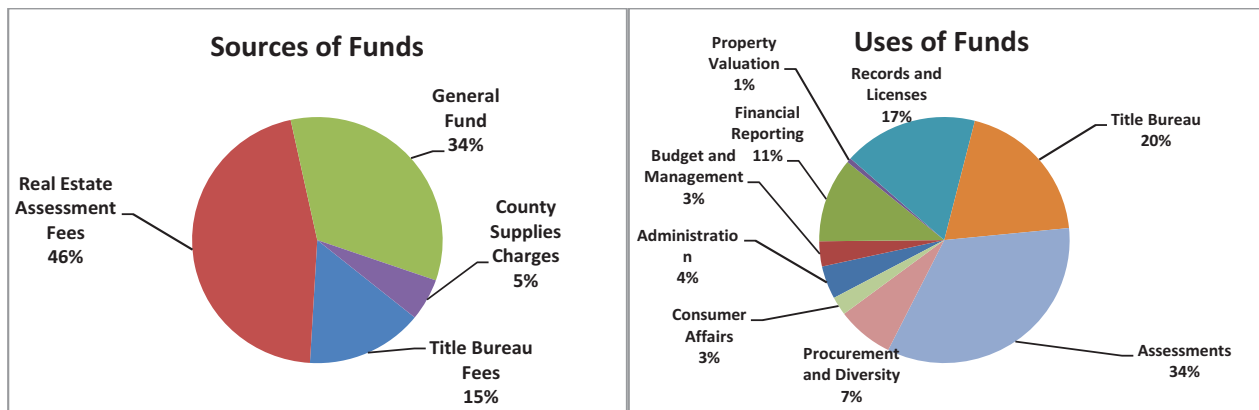
* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

** Prior to 2016 Treasury was included in the Fiscal Office report, but will now be presented in its own budget report.

Mission Statement

To unite the diverse financial functions of a governmental entity, including property tax assessment, tax collection, budgeting, general accounting, cash management, consumer services, and purchasing into one enterprise that will serve as a model for all other counties, while realizing efficiencies gained from the consolidation and providing superior customer service.

Where \$ Come From / How \$ is Spent



- The General Fund and Real Estate Assessment (REA) fees are the two largest sources of funding. The County Supplies fund receives revenues from charges to agencies for office supplies purchases.
- The Fiscal Office budget includes the financial support for the Department of Public Works' Road and Bridge administration (\$690,787) and the geographic information system (GIS) at the Department of Information Technology (\$922,777) that is paid from the Real Estate Assessment (REA) fund. The REA fund also provides the funding for the Board of Revision (\$3.8 million) budget, which is discussed elsewhere in this document.
- The Certificate of Title fund records the payment of vehicle title fees and is estimated to generate \$5.3 million in revenues.

2016-2017 Budget Overview

Although the Fiscal Office has reduced the General Fund portion of the 2016-2017 budget by 14.1%, the all funds budget includes 10 additional FTEs in the Fiscal Office for 2016-2017. The opening of the Title Bureau's Golden Gate branch in 2016 accounts for seven additional FTEs. The Fiscal Administration and Financial Reporting divisions show an increase of three (3) FTEs for the grants administration program and a deputy fiscal officer.

For the General Fund 4.9% of expenses has been realigned to a countywide contingency fund reserve for vacancies.

Recommended Budget Adjustments

- **Targeted Budget Reductions/Revenue Enhancements**

The Fiscal Office exceeded the targeted budget reduction for the General Fund by eliminating three current vacant positions, reducing a financial systems consulting contract, and by distributing personnel expenses to the Real Estate Assessment (REA) and Title Bureau funds as appropriate. Other expenses that have been transferred to the REA fund include the new tax system and assessment-related postage.

- **2016/2017 Initiatives**

There are no new Executive initiatives for the Fiscal Office.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	263	262	288	277	298	10
Total All Fund Salaries	\$11,345,365	\$11,376,134	\$12,600,828	\$12,755,012	\$12,610,035	-\$144,977
% Change in Salaries from PY	-6.3%	0.3%	10.8%	12.1%	-1.1%	

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Budget Accuracy	3%	3%	3%
Dog Tags processed electronically	21,581	20,085	22,000
Titles Generated	386,113	388,000	390,000
Gross Revenue Generated from Titles	\$113,301,939.65	\$113,855,665.52	\$114,442,550.40
Properties Appraised	21,377	468,655*	27,675
Weighing and Measuring Devices Inspected and Sealed	10,686	11,839	11,839

*2015 Triennial Update

Treasury

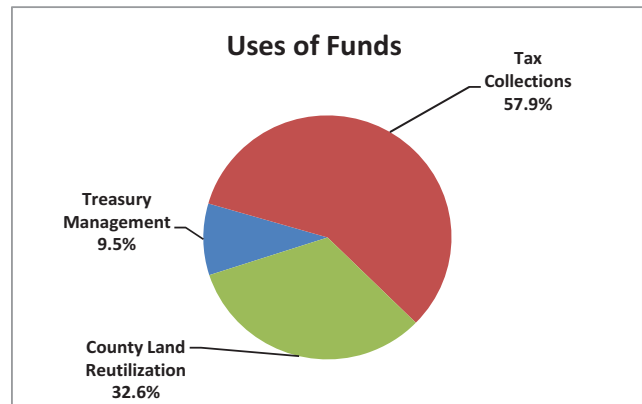
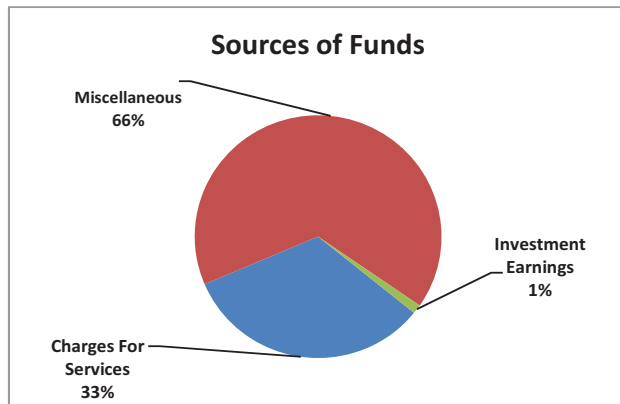
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$11,015,298	\$12,355,993	\$11,714,747	\$641,246	\$12,454,549	\$98,556	\$8,987,743	\$21,442,292	\$21,442,292	\$11,487,234
FTEs	35	43	36	7	43	0	3	46	46	46

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

To fulfill our responsibilities to the citizens of Cuyahoga County through the fair and equitable collection of taxes, the prudent investment of public dollars, and the vigilant safeguarding of community assets.

Where \$ Come From / How \$ is Spent



- The Treasury receives revenues from the Delinquent Real Estate Tax Assessment Collection (DTAC), Tax Prepayment Special Interest, and Tax Certificate Administration; \$7.0 million from delinquent taxes and assessments are transferred to the Cuyahoga County Land Reutilization Corporation (Land Bank) per an agreement.

2016-2017 Budget Overview

Treasury has achieved a 12.6% reduction in the Treasury Management General Fund account. In addition, there were two vacant positions which have been realigned to a countywide contingency fund reserve for vacancies.

Recommended Budget Adjustments

- **Targeted Budget Reductions**

Treasury was able to exceed the reduction target by moving 4.5 FTE's to tax collection special revenue funds and by eliminating two contracts that are no longer necessary.

- **2016/2017 Initiatives**

- The Department of Treasury will be able to support the Cuyahoga County Demolition Fund in the amount of \$10M, namely \$3.5M from DTAC, \$2.5M from Tax Prepayment Special Interest, and \$4M from Tax Certificate Administration.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	38	35	43	36	46	3
Total All Fund Salaries	\$1,684,735	\$1,685,173	\$2,113,062	\$1,852,672	\$2,063,258	-\$49,804
% Change in Salaries from PY	-13.5%	0.0%	25.4%	-12.3%	11.4%	

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
External Calls Handled	66,377	62,439	N/A
Easy Pay Enrollment	11,358	11,551	11,780
Delinquency % (by parcel)	8.6%	8.3%	8.0%
Tax Delinquent Agreements Established	4,929	5,125	4,900

Board of Revision

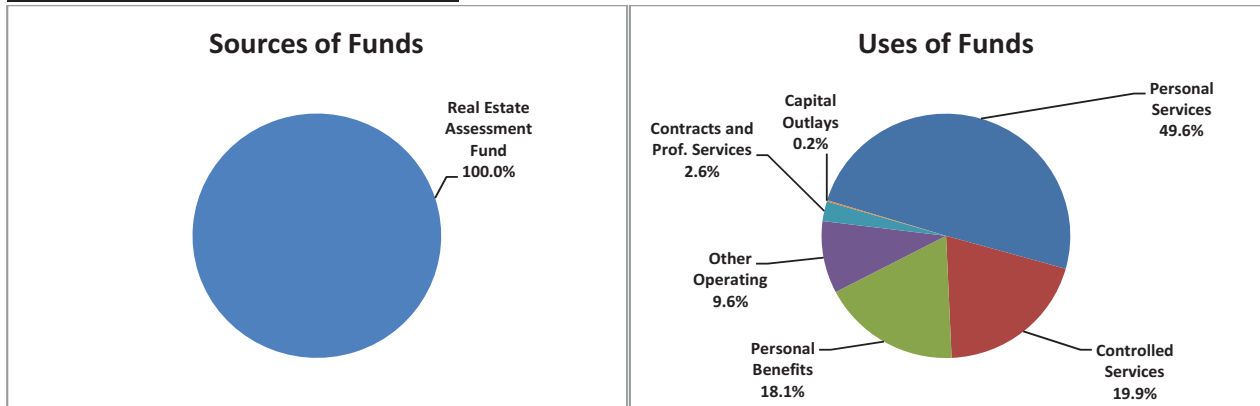
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$4,808,035	\$3,526,189	\$2,930,048	\$596,141	\$3,805,719	\$279,530	(\$41,075)	\$3,764,644	\$3,807,790
FTEs	35	33	26	7	33	0	0	33	33

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The Cuyahoga County Board of Revision is a quasi-judicial body charged with the responsibility of hearing complaints as to the valuation of real property within the county for the current tax year.

Where \$ Come From / How \$ is Spent



- The Board of Revision receives all of its funding from the Real Estate Assessment fund. The 2016-2017 budget comprises mostly personnel, data and indirect costs, and postage.

2016-2017 Budget Overview

The Board of Revision will be increasing the number of hearing boards from three (3) in 2015 to at most seven (7) in 2016 based on the number of filings resulting from the triennial reappraisal in 2015. The number of boards will likely decrease again in 2017 but will also be dependent on the remaining filings from the triennial appraisal.

Recommended Budget Adjustments

- **Targeted Budget Reductions**

The Board of Revision was not tasked to reduce its budget since the agency is 100% funded by the Real Estate Assessment Fund.

2016/2017 Initiatives

The Board of Revision will increase the number of hearing boards to ensure efficient operations in the first year of filings following the 2015 triennial reappraisal.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	47	35	33	26	33	0
Total All Fund Salaries	\$2,377,352	\$1,895,682	\$1,808,909	\$1,456,943	\$1,868,617	\$411,674
% Change in Salaries from PY	8.6%	-20.3%	-4.6%	-23.1%	28.3%	

The Board of Revision may hire hearing officers on a temporary basis to accommodate the number of property tax adjustment claims that result from the triennial update.

Key Performance Measures

Measure	2015 Estimate	2016-2017 Target
Percent of 7,832 cases resolved (tax year 2014)	100%	n/a
Percent of 13,000** est. - Complaints Resolved (tax year	n/a	100%
Notify Boards of Education by 5/1/2016 of complaints to adjust \$17,500 or more (per O.R.C.)	n/a	100%

Internal Audit

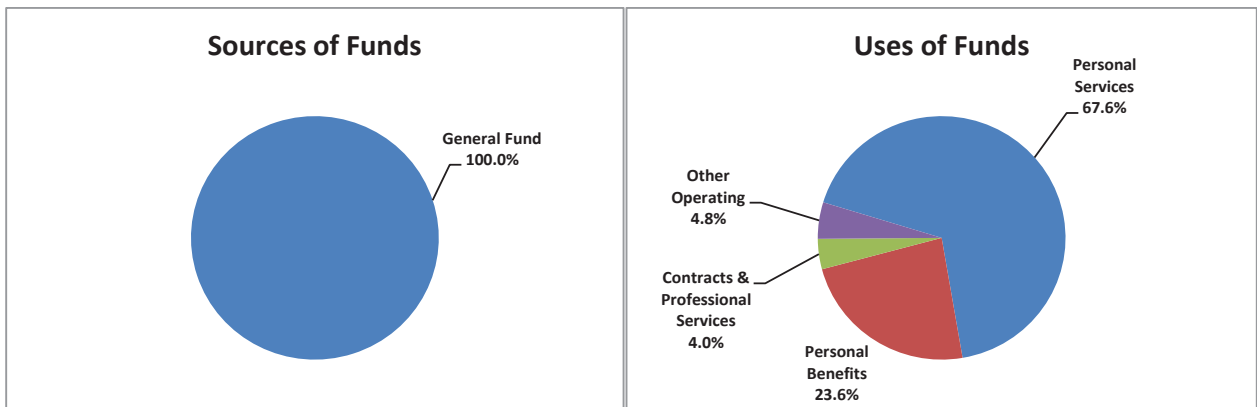
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$359,278	\$511,928	\$487,367	\$24,561	\$516,496	\$4,568	\$44,872	\$561,368	\$570,260
FTEs	3	5	4	1	5	0	1	6	6

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

The objective of the Department of Internal Audit (DIA) is to assist members of the County, especially Senior Management and the Audit Committee, by furnishing them with analyses, recommendations, consulting, and information concerning the activities reviewed. The DIA will provide independent, objective assurance and consulting activities to improve management practices, identify operational improvements and reduce risk exposure. The DIA shall also examine and evaluate the adequacy and effectiveness of the County management's system of internal control.

Where \$ Come From / How \$ is Spent



- The sole source of funds for the Department of Internal Audit is the General Fund. In the future, The Department of Internal Audit will allocate the costs of audits to agency budgets pursuant to Cuyahoga County Charter §11.04(2). No revenue has been collected to date.

2016-2017 Budget Overview

The Department of Internal Audit did not make reductions to the 2016-2017 since 91% of the budget consists of personnel and flex benefits. The remaining nine percent (9%) of the budget is for audit analytic software licensing, training, and other expenses.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
There are no targeted budget reductions for Internal Audit.
- **2016/2017 Initiatives**
The Department of Internal Audit's 2016-2017 budget was increased to accommodate the current staffing levels.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	4	3	5	4	6	1
Total All Fund Salaries	\$267,016	\$247,464	\$331,913	\$300,285	\$379,322	\$79,037
% Change in Salaries from PY	217.89%	-7.3%	34.1%	21.3%	26.3%	

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Audits released	2	4	8
Audit follow-ups conducted	1	4	8

Other Considerations for the 2016-2017 Budget

The Department of Internal Audit is requesting an additional \$6,380 for maintenance and support of the Teammate Audit Workpaper Software.

Human Resources

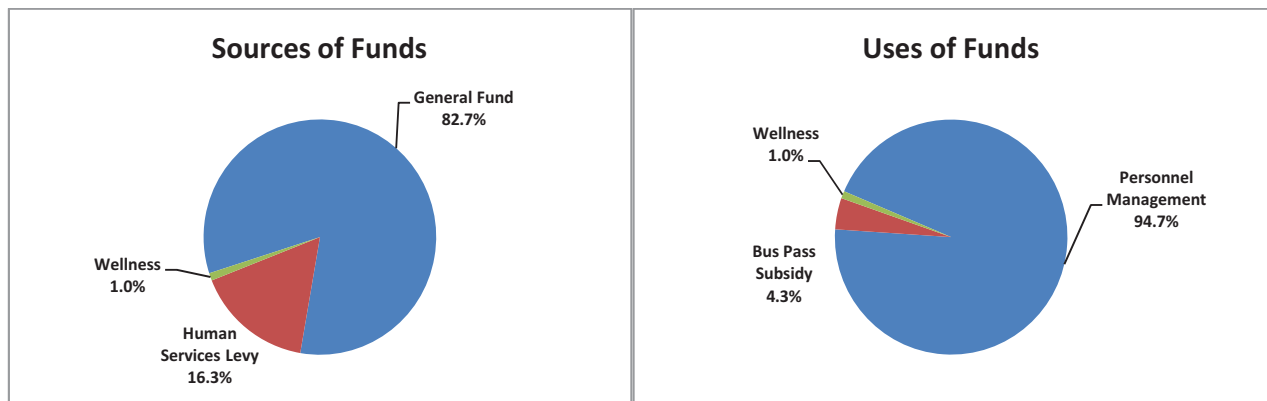
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
General Fund	\$3,690,610	\$4,144,444	\$3,837,549	\$306,895	\$4,639,773	\$495,329	(\$770,594)	\$3,869,179	\$4,927,813
HHS Fund	\$645,981	\$763,681	\$764,190	(\$509)	\$814,029	\$50,348	\$0	\$814,029	\$835,386
All Funds	\$4,353,598	\$4,958,125	\$4,651,739	\$306,386	\$5,503,802	\$545,677	(\$770,595)	\$4,733,207	\$5,813,199
FTEs	55	56	53	3	56	0	(1)	55	55

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

To recruit and maintain the most qualified and motivated workforce, serving the public in an effective manner and to foster a work environment that promotes equal opportunity, dignity, and respect and encourages individuals to reach their maximum potential.

Where \$ Come From / How \$ is Spent



- The Human Resources Department's main source of funds is the General Fund, but eleven staff provide services to the human services departments and are paid from the Health and Human Services Levy. The Wellness Fund receives limited revenues from flu shots fees and reimbursements.
- The Department uses all funds for the operation of the human resource function, which includes personnel services and employee relations services (including the Americans with Disabilities Act, the Family Medical Leave Act, unemployment compensation, and equal employment opportunities).

2016-2017 Budget Overview

The HR budget was subject to a 10% reduction and was able to identify \$189,000 of savings, which represents four percent (4%) of the 2015 approved budget. The amount of reductions appears to be higher in the chart at the top of this page, but the OBM base budget was mistakenly too high. The Department received a one-time \$1.0 million appropriation in 2017 for partial adjustments related to salary compression issues.

Recommended Budget Adjustments

- **Targeted Budget Reductions**

The Department identified a reduction of \$156,000 from surplus bus pass subsidy funds and \$33,000 of savings from contracts and employee training expenses for a total reduction of \$189,000 from the 2015 approved budget. The chart at the top of the page also reflects an adjustment of \$260,987 to remove base budget personnel expenses that were mistakenly added by OBM. In addition, personnel expenses of \$269,664 were moved to the countywide vacancy reserve.

- **2016/2017 Initiatives**

The budget includes \$25,000 in each year for the College Now program to help employees with student loan debt repayment. The budget also includes \$1.0 million in 2017 to begin addressing the salary compression issue.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	52	55	56	53	55	-1
Total All Fund Salaries	\$2,708,662	\$2,912,159	\$3,035,931	\$2,910,017	\$3,179,985	\$269,968
% Change in Salaries from PY	12.7%	7.5%	4.3%	-0.1%	9.3%	

Key Performance Measures

Measure	2014 Estimate	2015 Estimate	2016-2017 Target
Average time to complete investigations	30 days	30 days	30 days
Time to hire within 2 – 3 months	2 – 3 months	2 – 3 months	2 – 3 months
Expand Vitality Wellness utilization	50%	50%	65%

Other Considerations for the 2016-2017 Budget

Management seeks to attract and retain highly qualified human resources employees and will assess on an ongoing basis the Department's staff development needs.

Employee Health and Wellness

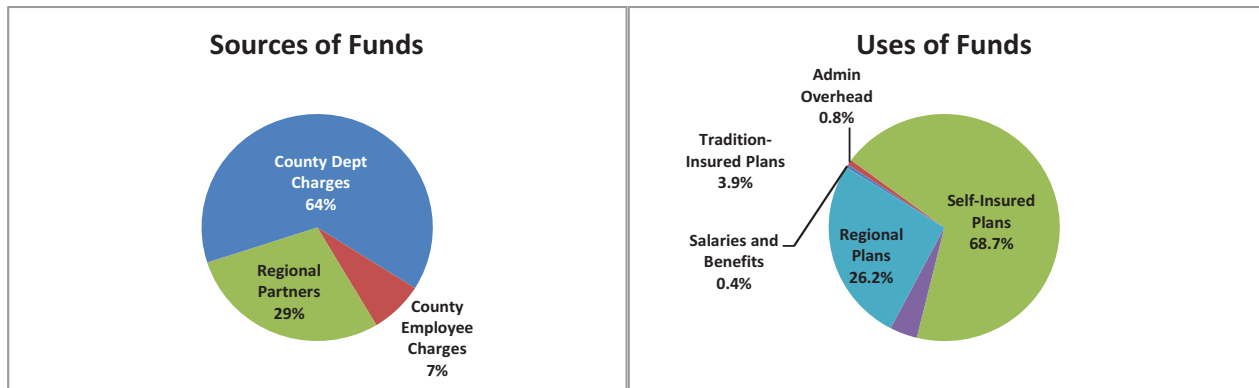
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$98,302,406	\$122,325,054	\$122,882,624	(\$557,570)	\$127,329,142	\$5,004,088	\$2,500,000	\$129,829,142	\$129,838,864
FTEs	7	8	8	0	8	0	0	8	8

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

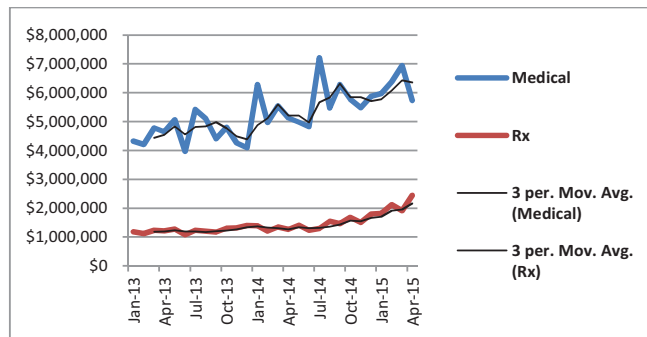
Mission Statement

To administer healthcare benefits for approximately 7,000 employees and their eligible dependents covering all County agencies except for the Board of Health. These benefits will be administered accurately, timely, non-discriminatory and as cost effectively as possible.

Where \$ Come From / How \$ is Spent



- Nearly 99% of the budget comprises the healthcare and wellness contracts for County employees and regional participants. The rest of the allocation is for controlled services overhead expenses and personnel costs.
- The Benefits office will offer the same healthcare options as it did last year. Under self-insurance, the Office will offer United Healthcare, Metrohealth select, Medical Mutual and CVS prescription drug services. The County also offers vision, dental and life insurance plans under regular insurance.
- Benefits expenses for the County employee participants are projected to be higher in 2016 due to spikes in prescription drug expenses as well as increased costs for medical claims. The chart below shows the steady increases in benefits expenses since 2013 through April of this year.



2016-2017 Budget Overview

The 2016-2017 budget includes the higher estimates for prescription drug benefits and the full year impact of the City of Euclid's expenses. The Self-Insurance budget reflects an additional \$2.5 million for contingencies and the agency budgets include a three percent (3%) inflationary increase to the fringe benefits lines.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
No targeted Budget Reductions were requested in this budget.
- **Approved Budget Adjustments**
The Executive added \$2.5 million to the budget to provide for contract contingencies.
- **2016/2017 Initiatives**
The Department plans to continue with its current programs, such as the Vitality program and Health Savings Account (HRA) option.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	6	7	8	8	8	0
Total All Fund Salaries	\$322,204	\$379,621	\$404,694	\$362,643	\$421,044	\$58,401
% Change in Salaries from PY	-2.0%	17.8%	6.6%	-4.5%	16.1%	

The 2015 included an additional benefits administrator to help maintain the wellness, call center, and benefits programs.

Key Performance Measures

Measure	2014 Actual	2015 Estimate	2016-2017 Target
Maximize employees selecting Metrohealth plans	1,853	2,800	2,828**
Defaults from web-based open enrollment portal	175	688	500
Reductions in dependents through audits	15	326	326
Employees opting out of County medical coverage	215	575*	575*

*Includes part-time employees

**Reflects 1% increase

Other Considerations for the 2016-2017 Budget

The Department currently offers health benefits through its regionalization program to 18 other government entities within Cuyahoga County and surrounding areas. The Department continues to offer wellness fairs, biometric screenings and flu shots to employees countywide.

Personnel Review Commission

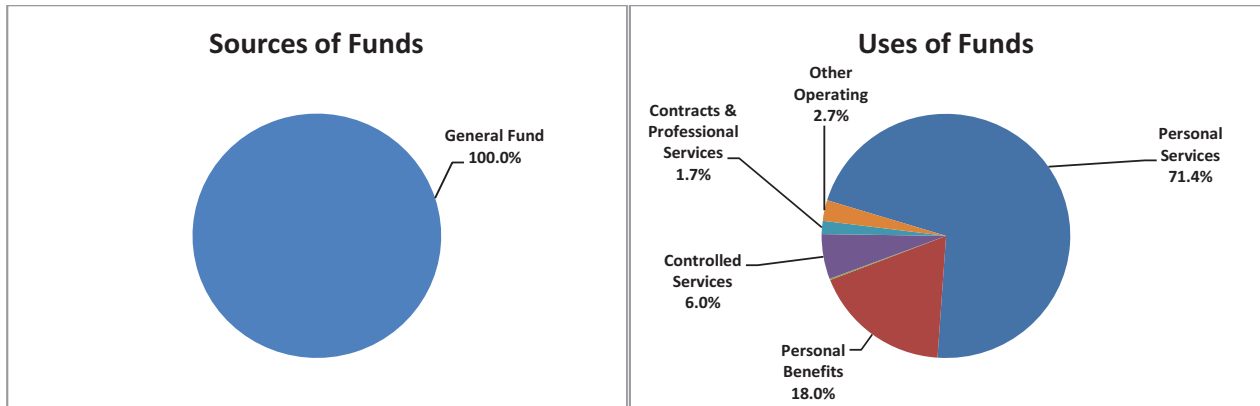
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$487,417	\$1,243,590	\$1,206,105	\$37,485	\$1,112,993	(\$130,597)	\$0	\$1,112,993	\$1,129,999
FTEs	4	10	10	0	10	0	3	13	13

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

Pursuant to Section 9.01 of the Cuyahoga County Charter, Cuyahoga County established a Personnel Review Commission (PRC). This three-member commission is responsible for administering, for and in cooperation with the officers, agencies, boards and commission of the County, and efficient and economical system for the employment of persons in the public service of the County according to merit and fitness. The PRC strives to eliminate unnecessary expense and duplication of effort, while ensuring that persons will be employed in the public service without discrimination on the basis of race, color, religion, sex, national origin, sexual orientation, disability, age or ancestry.

Where \$ Come From / How \$ is Spent



2016-2017 Budget Overview

The PRC's 2016-2017 budget is 89% personnel and flex benefits, the remaining 11% of the budget is for rent, other expenses, and software licensing contracts. County Council approved two (2) additional FTE's at midyear; PRC's budget was not restored in the Executive's Recommended Budget to sustain all three FTE's.

Recommended Budget Adjustments

- **Targeted Budget Reductions**

There were reductions submitted to decrease the five (5) hearing officers contracts to one (1) part-time hearing officer; a budget realignment was completed to accommodate this request. The reduction is insufficient to maintain the additional FTE's approved by County Council. \$130,597 of additional funds would be necessary to sustain current staffing levels.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	3	4	10	10	13	3
Total All Fund Salaries	\$211,420	\$305,683	\$707,966	\$735,650	\$794,253	\$58,603
% Change in Salaries from PY	0.00%	44.59%	131.60%	3.91%	7.97%	

Key Performance Measures

There were no key performance measures submitted by the PRC.

Other Considerations for the 2016-2017 Budget

The PRC made seven (7) additional budget requests which were not included in the recommended budget: 1) Classification & Compensation Specialist, 2) Additional contracting request 3) Budget to sustain additional staffed hired in 2015, 4) Additional computers, 5) Employment Testing Specialist Lead, 6) Part-time Interns, and 7) Professional Development.

Inspector General

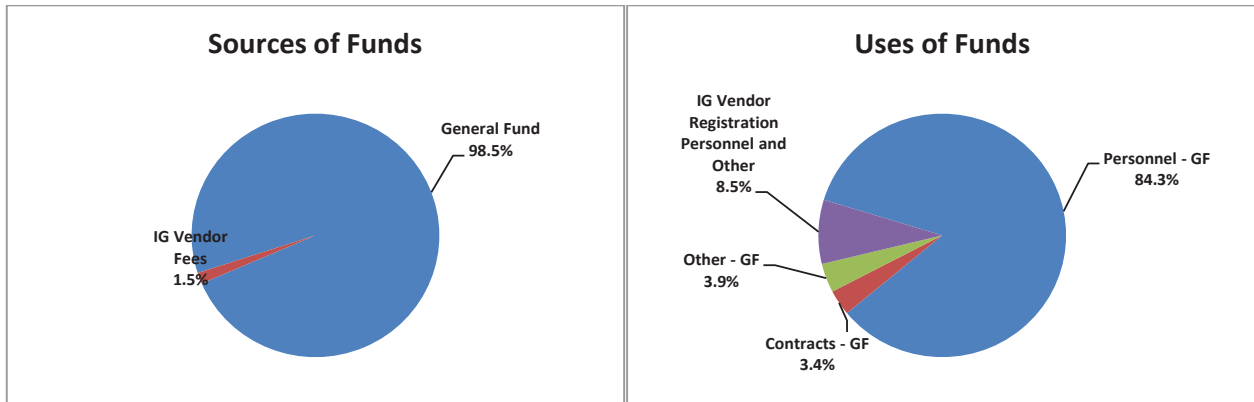
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$804,126	\$816,862	\$733,179	\$83,683	\$844,741	\$27,879	(\$51,260)	\$793,481	\$809,883
FTEs	8	9	7	2	9	0	0	9	9

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Mission Statement

To promote honesty and accountability in County Government. To this end, we commit to you that if you report an allegation of wrongdoing to our Agency it will be fully investigated and when appropriate a referral for further governmental intervention or internal discipline will be made. It is no longer business as usual in Cuyahoga County. This is about a change in the way we do business. We owe it to ourselves, to the taxpayers and to the residents of the county to engage in business practices of the highest ethical standards.

Where \$ Come From / How \$ is Spent



- The Inspector General is funded 98.5% by the General Fund and 1.5% by Vendor Fees.
- The IG’s budget consists of 90% personnel and flex benefits, the remaining 10% is for software licensing and other operating expenses.

2016-2017 Budget Overview

The Inspector General’s budget was reduced by 10%. This full reduction may impede the hiring of additional staff since the cuts were in personal services; this may be remedied by shifting more expenses to the Vendor Fees Special Revenue Fund.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
The budget reduction of 10% was achieved by shifting a portion of one FTE’s salary and benefits to the Vendor Fees special revenue fund; the remaining reduction was made in the personal services area of the General Fund account.
- **2016/2017 Initiatives**
NA

Staffing Levels

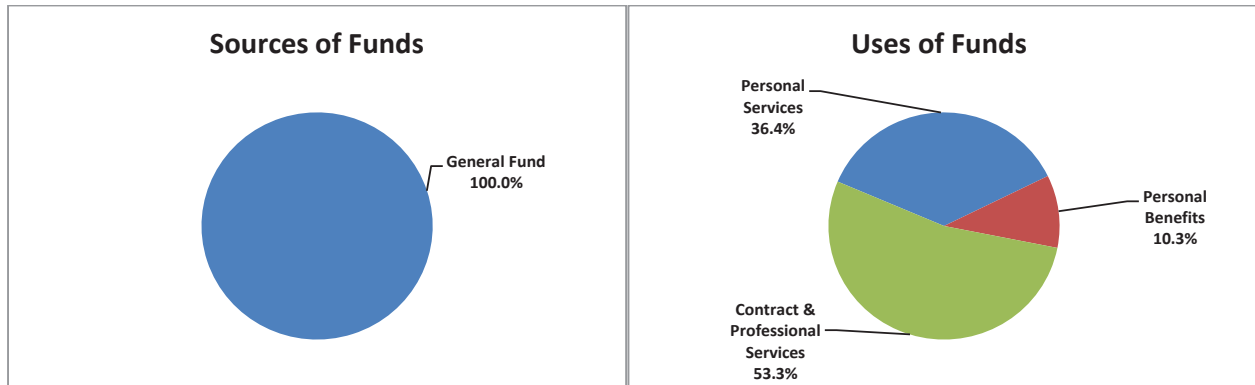
Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	8	8	9	7	9	0
Total All Fund Salaries	\$482,585	\$500,870	\$548,112	\$504,269	\$521,212	\$16,943
% Change in Salaries from PY	18.7%	3.8%	9.4%	0.7%	3.4%	

Office of Innovation and Performance

	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
General Fund	n/a	n/a	n/a	n/a	\$1,100,000	\$1,100,000	\$0	\$1,100,000	\$1,100,000
FTEs	n/a	n/a	n/a	n/a	3	3	0	3	3

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Where \$ Come From / How \$ is Spent



- The Office of Innovation and Performance is a new agency in 2016 and will be 100% funded by the General Fund.
- The County has also been awarded a \$200,000 grant from the Cleveland Foundation to support the creation of a Chief Innovation Officer position. The focus of the Chief Innovation Officer will be to identify best practices that have the most potential to streamline County process, save taxpayer dollars, and increase the government’s responsiveness. The grant funding will be recorded in a separate grant account.

2016-2017 Budget Overview

The Department will be implementing the Executive’s vision to transform the operations of county government so that they are innovative and responsive to the needs of residents, businesses, and partners. It will also work with county departments to design and implement processes and use data to continuously improve performance. The 2016-2017 budget for the Office of Innovation and Performance will consist of personnel and contract dollars for scoping and planning to issue an RFP for an Operational Efficiency Initiative.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
The Department’s budget was not subject to a reduction.
- **2016/2017 Initiatives**
The 2016-2017 budget for the Office of Innovation and Performance will consist of personnel and an RFP for Scoping and Planning Operational Efficiency..

Staffing Levels

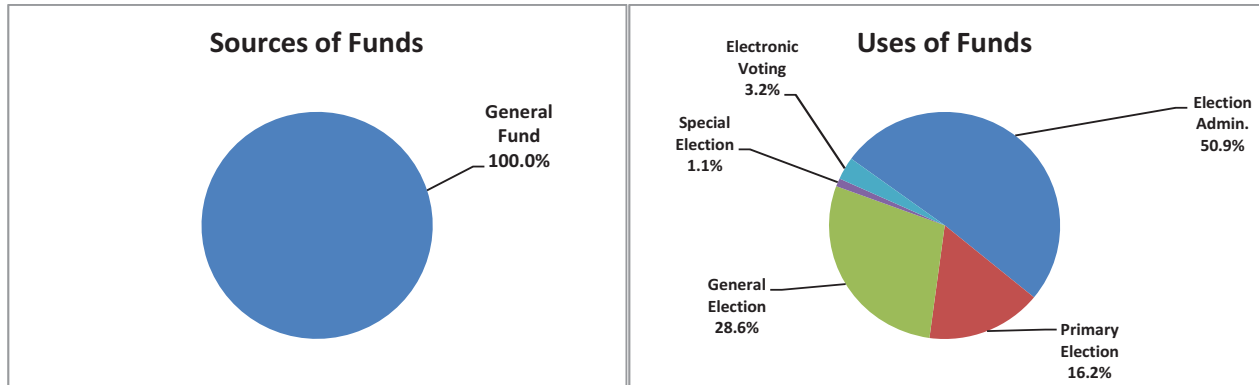
Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	n/a	n/a	n/a	n/a	3	3
Total All Fund Salaries	n/a	n/a	n/a	n/a	\$400,000	\$400,000
% Change in Salaries from PY	n/a	n/a	n/a	n/a	100.00%	

Board of Elections

	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$1,296,132	\$15,185,354	\$12,620,259	\$2,565,095	\$15,452,593	\$267,239	\$1,308,608	\$16,761,201	\$13,576,300
FTEs	148	153	166	-13	154	1	0	154	154

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Where \$ Come From / How \$ is Spent



- The Board of Elections is entirely supported by the General Fund. In odd-numbered election years, expenses for any ballot issues that are not State- or County-wide are prorated and charged to the appropriate political subdivision and collected the following year. Cities are also charged for local special elections. In even-numbered election years, the County covers the cost of primary and general elections.
- In addition to conducting all elections as prescribed by law, the Board of Elections conducts voter awareness and registration drives, continually updates voter registration records, processes absent voter applications and candidate petitions, and maintains financial reports of candidates, officeholders, and political organizations. The Board also recruits, hires, and trains poll workers and designs the ballot pages, and ensures accuracy of all ballot language. Lastly, the Board informs voters of elections results via the Board’s website and the media.

2016-2017 Budget Overview

The Board of Elections did not take a reduction in 2016 due to the Presidential Election; however, there is a 12% reduction to the 2017 budget. The Board of Elections budget mostly comprises full-time personnel and temporary poll workers.

Recommended Budget Adjustments

- **Targeted Budget Reductions**

The Board of Elections 2017 reductions will be achieved through decreasing the number of poll workers, incorporating a projected personnel attrition rate of 1.5%, and limiting other expenses and contractual services to reflect actual expenses in the current biennium.

- **2016/2017 Initiatives**

Electronic Poll Books: The BOE is currently conducting a pilot project with e-poll books and plans to move forward with a purchase in late 2015 or early 2016. E-poll books would replace the paper poll books currently used at the poll locations. These devices would allow for faster and more accurate processing of voters on Election Day, particularly by allowing voters to check-in by simply swiping their driver's license. E-poll books will also provide significant pre- and post-election administrative benefits, such as immediate update of voter records after the election (a process that currently takes several staff up to two weeks to complete). While this state-term purchase will likely cost approximately \$1.9M, the State of Ohio will reimburse the County up to \$1.45M, and the BOE plans to pre-encumber the remaining funding from its projected surplus for 2015. Approximately \$200,000 is included in the 2017 budget for anticipated costs for maintenance, support, and consumables for e-poll books. The BOE plans to begin a limited deployment of e-poll books during the March 2016 Primary Election.

VoterNotify: The BOE is also currently piloting VoterNotify, an opt-in electronic messaging system that will provide voters with important election and ballot status updates via e-mail and text message. Messages will include confirmation when the BOE has mailed and received a vote by mail ballot, alerts if there are any issues with the returned ballot, reminders to return the vote by mail ballot if close to the deadline, and notices of when to request a vote by mail ballot for future elections. Approximately \$6,000 is included in both 2016 and 2017 for this program, which the BOE plans to fully implement prior to the March 2016 Primary Election.

Staffing Levels

Divisions	2013 Actual	2014 Actual	2015 Budget	2015 Estimate	2016 Budget	2015-2016 Change
Total All Fund FTEs	128	148	153	166	152	-1
Total All Fund Salaries	\$4,936,276	\$5,327,049	\$5,558,865	\$5,597,659	\$6,348,000	\$750,341
% Change in Salaries from PY	0.0%	7.9%	4.4%	5.1%	13.4%	

Miscellaneous Obligations

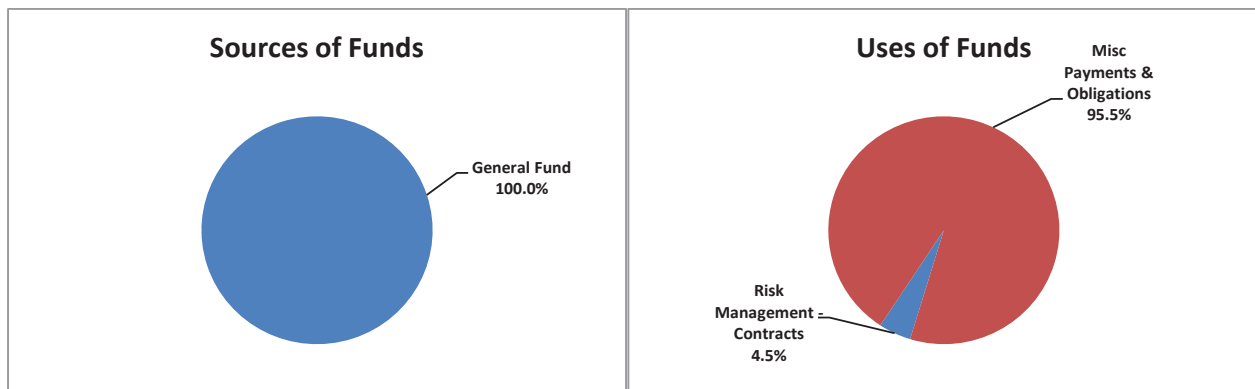
	2014 Actual	2015 Current Budget *	2015 Q2 Projection	2015 Q2 Variance	2016 Base Budget	2015 -2016 Change	2016 Recommended Adjustments	2016 Recommended Budget	2017 Recommended Budget
All Funds	\$3,816,854	\$5,292,353	\$5,014,213	\$278,140	\$2,680,313	(\$2,612,040)	\$8,100,000	\$10,780,313	\$9,680,313
FTEs	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

* Current budget includes approved revisions to appropriation levels and obligations to be expended within the current year.

Description

Miscellaneous Obligations captures expenses that are not specific to an operating division of the County.

Where \$ Come From / How \$ is Spent



- Miscellaneous obligations and payments are entirely supported by the General Fund.
- Two main areas are identified as risk management contracts initiated within the Law Department that includes liability insurance and bonds and all other obligations such as county-wide memberships, pass-through reimbursement to the City of Cleveland from the State Public Defenders Office, and debt service payments.

2016-2017 Budget Overview

The budget was derived from the 2015 adopted budget.

Recommended Budget Adjustments

- **Targeted Budget Reductions**
There are no targeted budget reductions.
- **Approved Budget Adjustments**
 - Approximately 59% (\$709,000) of the contracts for bonds and liability insurance were transferred to Health and Human Services Levy that includes the property insurance for Metro Hospital.
 - In 2016 \$1,000,000 is still obligated to the Republic National Committee to host the convention.
 - There is an increase in the operating budget of \$8,000,000 annually for contingent items. \$5,000,000 of which is for increases that are new and/or considered critical items through-out the year that were not included in the specific agency budgets. This is intended to prevent the utilization of permanent reserve funds. \$3,000,000 is from General Revenue Fund vacancies of Executive Agencies. Unbudgeted vacancies in these agencies that are filled and considered essential will be paid for from this fund.

Section VII

Capital Plan & Debt Management Overview

2016 2017 Capital Improvement Plan (CIP)

Due to limited resources, the County scaled back the Capital Improvement Plan (CIP) from a five year plan to a two year plan to more accurately prioritize essential projects. The table below presents the County's CIP over the biennium.

2016 2017 Capital Improvement Plan
Summary of Projects and Funding

	2016 2017 Capital Improvement Plan				Funding Sources					Total	
	2015	2016	2017	Total 2016 2017	County Tax Funding	Federal Funding	Other Funding	General Fund	HHS Levy/PA Funds		
Airport	1,011,013	1,192,709	1,150,000	2,342,709				2,342,709		2,342,709	1.5%
Road & Bridge	62,309,435	42,381,000	104,690,435	104,690,435	41,937,367	39,245,761	23,507,307			104,690,435	65.1%
Sanitary Engineer Facilities	48,226,513	8,977,515	5,690,000	14,667,515			14,667,515			14,667,515	9.1%
Information Technology	17,298,661	1,753,475	2,708,800	4,462,275				29,445,090	5,225,997	34,671,087	21.6%
Total	91,531,795	69,302,226	160,834,021	160,834,021	41,937,367	39,245,761	38,174,822	36,250,074	5,225,997	160,834,021	100.0%
					26.1%	24.4%	23.7%	22.5%	3.2%		

The County's two year capital plan anticipates the expenditure of \$160.8 million. 65.1%, or \$104.7 million, will be spent on road and bridge projects with funding sources other than the General Fund. 21.6%, or 34.7 million, will be spent on building improvement projects in the County with the General Fund and the HHS Levy/Public Assistance Funds as funding sources. Sewer improvements will comprise 9.1% of the capital plan with dedicated funding sources, while information technology and the airport will spend 2.8% and 1.5%, respectively, each from the General Fund. What follows is a brief description of each budget category.

Road and Bridge Projects: \$104.7 million is requested for planned investments in transportation infrastructure and construction, maintenance and repair of roads and bridges within the County under the direction of the Department of Public Works, Engineer. Major projects include the Highland Road Bridges rehabilitations (\$14.0 million), the towpath trail stages III and IV (\$22.4 million), Turney Road resurfacing (\$7.3 million) and the Lee Road resurfacing (\$6.8 million).

Building Improvements: \$34.7 is planned for construction, rehabilitation, maintenance and repair of County owned buildings and properties managed by the Department of Public Works – Central Services. Major projects include building studies for capital repairs \$5.5 million, the Old Courthouse roof replacement (\$4.9 million) and the Virgil E. Brown building roof replacement (\$2.4 million).

Sanitary Sewers: \$14.7 million is planned for construction, maintenance and repair and relining of sewers, pump stations and wastewater treatment facilities in the County sewer districts that are operated by the Department of Public Works – Sanitary Engineer. Major improvements include investment in sewer relining county wide (estimated to be \$3.0 million per year, \$6.0 million total) as well as the rehabilitation of sewers at the intersection of Broadrock Court and Old Rockside (\$1.3 million).

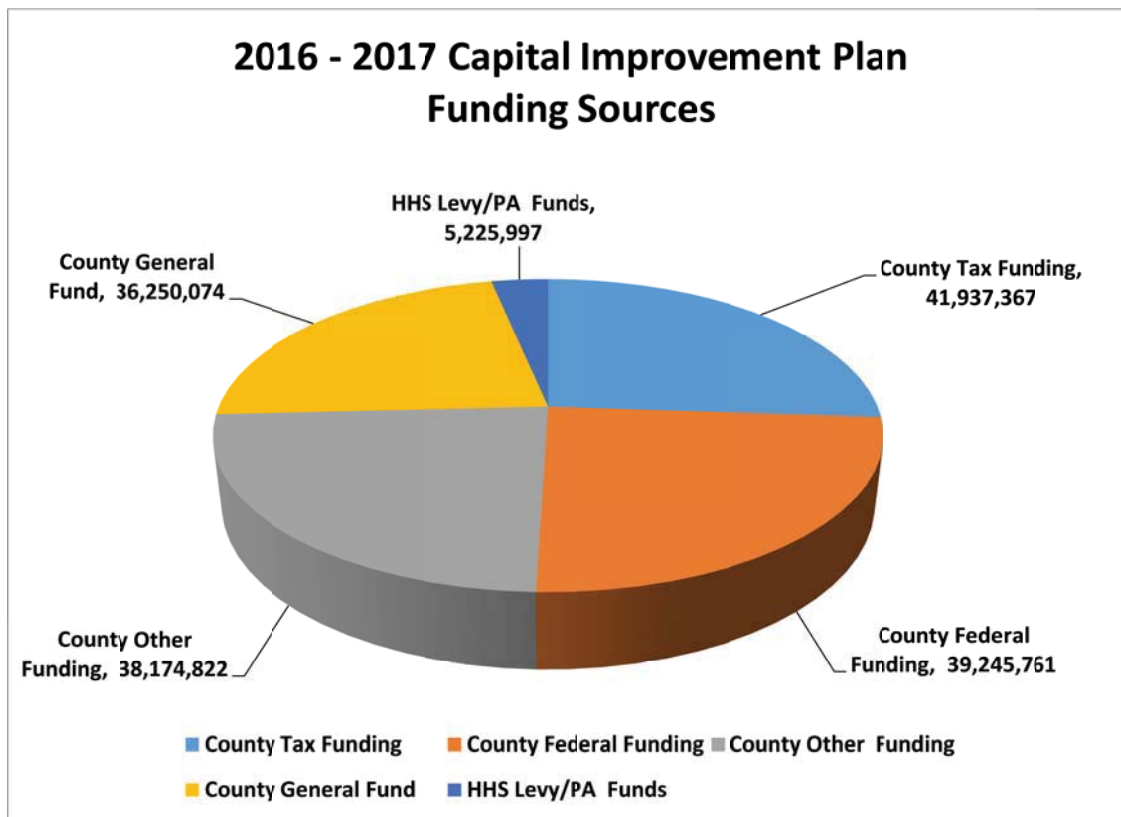
Information Technology: \$4.5 million is identified for investments in County-wide data and network infrastructure, telecommunications equipment and information systems and applications.

County Airport: \$2.3 million is planned for maintenance and improvements of the buildings and runways at the County Airport in Richmond Heights. \$2.2 million of the CIP will be invested in runway overlays over the next two years.

Funding for the \$160.8 million capital improvement program comes from a number of different sources. County taxes on motor vehicle reservations will contribute 26.1% to the funding of road and bridge projects. Federal funds on road and bridge projects will contribute 24.4% of the funding for the CIP (exclusively for road and bridge projects). Other funding such as Issue I funds, municipal matches and Water Pollution Control Loan Funds (WPCLF) will contribute 23.7% to the funding for the CIP. The General Fund will contribute \$36.3 million to the CIP, or 22.5% of the funding. HHS Levy and Public Assistance Funds will contribute 3.2% to the funding. Debt issuance is not currently contemplated as a funding source for the CIP.

A detailed accounting of all project requests in the 2016-2017 Capital Improvement Plan as well as information on project categories and descriptions are presented in separate project summary reports in the following section.

The following pie chart breaks out the various funding sources for the CIP.



**2016-2017 Capital Improvement Plan
Summary of Facilities Capital Projects**

<u>Project</u>	<u>2016 Estimate</u>	<u>2017 Estimate</u>	<u>Total 2016-2017 CIP</u>	<u>Funding Source</u>	
				<u>General Fund</u>	<u>Levy Fund</u>
Building Study Capital Repairs		5,500,000	5,500,000	5,500,000	
OCH Roof Replacement	4,900,000		4,900,000	4,900,000	
VEB Roof Replacement		2,350,966	2,350,966		2,350,966
JC Fire Protection Upgrades	1,727,450		1,727,450	1,727,450	
JC Fire Dampers Repair and Replacements (Phase III)	1,600,000		1,600,000	1,600,000	
Human Services Fit Study		1,600,000	1,600,000	1,600,000	
JC Central Booking	1,500,000		1,500,000	1,500,000	
Emergency	1,000,000		1,000,000	1,000,000	
Emergency		1,000,000	1,000,000	1,000,000	
JEH Electrical Back-up System Upgrades	850,000		850,000		850,000
General Architecture Engineering Services Contract	850,000		850,000	850,000	
JJC Upgrades to EOC at JJC	815,000		815,000	815,000	
VEB Entrance Consolidation	780,000		780,000		780,000
Sanitary Environmental Controls		665,216	665,216	665,216	
Brk Gar Boiler Replacement		649,000	649,000	649,000	
VEB Replace Boiler and Recirculating Pumps	624,000		624,000		624,000
York Yrd Improvements (Fix Controls, Upgrades, etc.)		562,432	562,432	562,432	
Brk Gar Windows		510,994	510,994	510,994	
General Mechanical-Electrical-Plumbing AE Services Contract	500,000		500,000	500,000	
Special Project Request	500,000		500,000	500,000	
Painting Contract, Additional Contracts		500,000	500,000	500,000	
Carpeting Contract, Additional Contracts		500,000	500,000	500,000	
General Architecture Engineering Services Contract		500,000	500,000	500,000	
General Mechanical-Electrical-Plumbing AE Services Contract		500,000	500,000	500,000	
Special Project Request		500,000	500,000	500,000	
CHS Elevator Upgrade		378,560	378,560	378,560	
Carpeting Contract, Additional Contracts	375,000		375,000	375,000	
Brk Gar Lot Resurfacing		350,000	350,000	350,000	
OCH Line Roof Drains and Leaders With Polymer Coating		336,648	336,648	336,648	
Painting Contract, Additional Contracts	332,480		332,480	332,480	
BOE Replace Old Fire Alarm System (Parts are Obsolete)	323,700		323,700	323,700	
JEH Fire Alarm System Upgrade	323,700		323,700		323,700
VEB EFS CSEA Office Enclosures, HR renovations, MIS Office Renovations	297,331		297,331		297,331
Metz Elevator Upgrades		292,465	292,465	292,465	
Building Assessment Studies		200,000	200,000	200,000	
Preventative Maintenance to high voltage switch gear		190,767	190,767	190,767	
Metz Repair Roof Walls, Scrape and Reseal		150,000	150,000	150,000	
1642 HVAC Units		135,377	135,377	135,377	
Total	17,298,661	17,372,426	34,671,087	29,445,090	5,225,997

2016-2017 Capital Improvement Plan
Summary of Road and Bridge Projects

Project	2016 Estimate	2017 Estimate	Total 2016-2017 CIP	\$5.00/\$7.50 Funding	OPWC/WPCLF Funding	Muni Funding	Federal Funding	Total
Highland Road Bridges	14,000,000		14,000,000	5,571,520	600,000		7,828,480	14,000,000
Towpath Trail - Stage III	12,000,000		12,000,000	-		2,400,000	9,600,000	12,000,000
Towpath Trail - Stage IV	400,000	10,000,000	10,400,000	200,000		2,200,000	8,000,000	10,400,000
Torney Road Resurfacing	550,000	6,700,000	7,250,000	2,175,000	1,775,000		3,300,000	7,250,000
Lee Road Resurfacing		6,825,000	6,825,000	1,600,000		3,908,807	1,316,193	6,825,000
Pedestrian Bridge Payment	2,000,000	2,000,000	4,000,000	4,000,000				4,000,000
Bagley Road - Sanitary and Water Work	3,800,000		3,800,000		3,800,000			3,800,000
Noble Road Resurfacing		3,360,000	3,360,000		1,680,000		1,680,000	3,360,000
Memphis Avenue	2,851,360		2,851,360	570,272				2,851,360
Bagley Road - Fitch Rd. to Olim. Twnship West Corp.	2,600,000		2,600,000	1,300,000	1,300,000			2,600,000
Bagley Road Bridge 03.45	2,500,000		2,500,000	2,500,000				2,500,000
Avery Road Bridge No. 77	15,000	2,000,000	2,015,000	415,000			1,600,000	2,015,000
Bridge Box Beam Replacement Program	2,000,000		2,000,000	2,000,000				2,000,000
Pavement Management Program	1,000,000	1,000,000	2,000,000	2,000,000				2,000,000
Municipal Projects		2,000,000	2,000,000	2,000,000				2,000,000
Lakeshore Bridge No. 188	1,775,000		1,775,000	355,000			1,420,000	1,775,000
Miscellaneous Eng. Contracts	718,425	1,000,000	1,718,425	1,718,425				1,718,425
Cedar Rd. Bridge No. 229	1,500,000		1,500,000	300,000		750,000	1,200,000	1,500,000
Towpath Trail - Stage I		1,500,000	1,500,000				750,000	1,500,000
Bradley Road Resurfacing	1,250,000		1,250,000	625,000	625,000			1,250,000
Culvert Group		1,250,000	1,250,000	1,000,000		250,000		1,250,000
Fowles Road		1,200,000	1,200,000	600,000		600,000		1,200,000
Miscellaneous Projects	500,000	500,000	1,000,000	1,000,000				1,000,000
W. 73rd Street Resurfacing	950,000		950,000	475,000	475,000			950,000
Eddy Road Resurfacing	850,000		850,000	425,000	425,000			850,000
Denison Avenue	850,000		850,000	850,000				850,000
Eastland/Fowles Road Resurfacing	825,000		825,000	412,500	412,500			825,000
Munn Rd. Resurfacing	800,000		800,000	400,000	400,000			800,000
Emery Road Resurfacing	750,000		750,000	375,000	375,000			750,000
Stone Road Bridge 00.98		750,000	750,000	750,000		216,000	270,000	750,000
Royalton Rd.	640,000		640,000	154,000				640,000
Pleasant Valley 09.68	600,000		600,000	600,000				600,000
General Engineering Contract	300,000	300,000	600,000	600,000				600,000
Federal Aid Road	200,000	400,000	600,000	600,000				600,000
Mastik Road Resurfacing	520,000		520,000	260,000	260,000			520,000
North Main Bridge 00.12	350,000		350,000	500,000				500,000
East 152nd Street Resurfacing	500,000	150,000	650,000	250,000	250,000			500,000
Land				500,000				500,000
West 41st and Bridge		500,000	500,000	500,000				500,000
County Administered Projects		500,000	500,000	500,000				500,000
Hathaway Road Resurfacing	450,000		450,000	225,000	225,000			450,000
Solon Road Resurfacing	420,000		420,000	210,000	210,000			420,000
Miles Road Resurfacing	400,000		400,000	200,000	200,000			400,000
Cedar Rd.	350,000		350,000	360,000				360,000
River Road Resurfacing	340,000		340,000	350,000				350,000
Water Street Resurfacing		340,000	340,000	170,000	170,000			340,000
Lewis Road Culvert no. 13		321,000	321,000	321,000				321,000
Pettibone Road Resurfacing	315,150		315,150	315,150				315,150
E. 116th Street	300,000		300,000	300,000				300,000
Warrensville Center Road	300,000		300,000	300,000				300,000
Alexander Road Resurfacing	258,500		258,500	258,500				258,500
Towpath Trail - Stage III Bridge	250,000		250,000	250,000				250,000
Construction Management Services	100,000	100,000	200,000	200,000				200,000
OPWC Projects	200,000		200,000	200,000				200,000
Canal Road Ramps Resurfacing	121,000		121,000	121,000				121,000
Rocksides Rd. Bridge 03.32 & 03.23 Land	50,000		50,000	50,000				50,000
Cedar Point Bridge 00.49		25,000	25,000	25,000				25,000
Total	62,309,435	42,381,000	104,690,435	41,937,367	13,182,500	10,324,807	39,245,761	104,690,435

**2016-2017 Capital Improvement Plan
Summary of Sanitary Engineer Projects**

<u>Project</u>	<u>2016 Estimate</u>	<u>2017 Estimate</u>	<u>Total 2016-2017 CIP</u>	<u>WPCLF Funding</u>
Sewer Repair & Rehab	3,000,000	3,000,000	6,000,000	6,000,000
Broadrock Ct. & Old Rockside	1,340,000		1,340,000	1,340,000
Tuxedo Water Maine Replacement	867,515		867,515	867,515
Sanitary Engineering Contract	400,000	400,000	800,000	800,000
Bradford Pump Station Elimination	700,000		700,000	700,000
Turney Road Sanitary Project	500,000		500,000	500,000
W. Sprague Rd. & Pump Station	500,000		500,000	500,000
SSO Elimination	500,000		500,000	500,000
Wallings Rd. Pump Station	500,000		500,000	500,000
Pump Station Upgrades		500,000	500,000	500,000
Brecksville Rd. Culvert		500,000	500,000	500,000
Echo Hills Culvert #1	350,000		350,000	350,000
Echo Hills Culvert #3		270,000	270,000	270,000
Snowville Rd. Culvert #3		260,000	260,000	260,000
Echo Hills Culvert #2		260,000	260,000	260,000
Snowville Rd. Culvert #2		250,000	250,000	250,000
4800 Sentinel Culvert		250,000	250,000	250,000
Thomas Cato & Donny Brook	220,000		220,000	220,000
Highland Dr. Storm	100,000		100,000	100,000
Total	8,977,515	5,690,000	14,667,515	14,667,515

**2016-2017 Capital Improvement Plan
Summary of Airport Capital Projects**

<u>Project</u>	<u>2015 Estimate</u>	<u>2016 Estimate</u>	<u>2017 Estimate</u>	<u>Total 2016-2017 CIP</u>
Airport Admin Building HVAC/Mech Replacement		142,709		142,709
Runway Overlay - Phase 1	1,011,013			
Runway Overlay - Phase 2		1,050,000		1,050,000
Runway Overlay - Phase 3			1,150,000	1,150,000
Total	1,011,013	1,192,709	1,150,000	2,342,709

**2016-2017 Capital Improvement Plan
Summary of Information Technology Capital Projects**

Project	2016 Estimate	2017 Estimate	Total 2016-2017 CIP
Desktop			
Standard Desktop (16-100, 17-800)	76,900	615,200	692,100
Mini Desktop (16-40, 17-40)	27,240	27,240	54,480
Portable Monitor (16-10, 17-10)	2,300	2,300	4,600
Monitors (16-125, 17-300)	18,750	45,000	63,750
Laptops (16-70, 17-300)	77,000	330,000	407,000
Broadband Tablet (16-20, 17-20)	34,560	34,560	69,120
Wifi Tablet (16-20, 17-20)	33,300	33,300	66,600
Servers			
Disater Recovery		41,100	41,100
Disater Recovery		112,000	112,000
Server Growth	120,000	120,000	240,000
			-
Backup			
MSL6480 expansion / Netbackup Appliance	65,000	55,000	120,000
			-
Storage			
Netapp Storage	75,000		75,000
Netapp Storage	120,000	180,000	300,000
Disater Recovery		600,000	600,000
			-
WAN			
Nexus 7000 line card	50,000	50,000	100,000
WebEx cross connect	8,000	8,000	16,000
FATPIPE	25,000		25,000
APC's Remote	749		749
Network Simulation	8,100	8,100	16,200
Air Console Connectivity	8,000	8,000	16,000
Video Conference Replacement	275,000		275,000
			-
Communications			
VoIP phone replacment (2000)	100,000	150,000	250,000
Conference Room Phones (42)	34,000	34,000	68,000
			-
Security			
Threat Intelligence	50,000	25,000	75,000
Security Data Retention	10,000	10,000	20,000
Malware and Security Testing	10,000	10,000	20,000
			-
GIS System			
Servers and Storage	50,000	50,000	100,000
			-
HHS Application Development			
			-

OnBase support	46,576		46,576
Mainframe Conversion Support	100,000	100,000	200,000
Workflow Licenses for OCSS	28,000		28,000
Professional Services	25,000	25,000	50,000
Embarcadero	10,000		10,000
			-
HHS Engineering			-
Nimble Storage Appliance	80,000		80,000
Fujitsu Scanners	20,000		20,000
Generator Connection	5,000		5,000
Fire Supression	10,000		10,000
Voice Recording Server refresh		35,000	35,000
Self Scan Kiosks (SSK)	75,000		75,000
Blade Server	75,000		75,000
OS and SQL Server Licenses			-
Total	1,753,475	2,708,800	4,462,275

Appendix A

**Biennial Appropriation Resolution
R2015-0209**

**Cuyahoga County Fiscal Office - OBM
2016-2017 Biennial Budget | Prelim.
Budget by Account and Object 2016-2017**

The following report provides a statement of proposed expenditures, shown by department, office, agency, authority, board and commission, and by activity, character and object

		2015 Approved Budget	2016 Final Budget	% Chg From 2015	2017 Final Budget
Office of the County Executive					
EX016006	Office of the County Executive				
	<i>Division /Section</i>	<i>EX</i>	<i>Fund /Subfund</i>	<i>01A001</i>	
	Personal Services	842,711	611,605	-27.4%	620,338
	Personal Benefits	237,030	192,115	-18.9%	193,465
	Commodities	75	75	0.0%	75
	Contracts & Prof. Services	253,503	204,000	-19.5%	204,000
	Other Operating	92,159	77,002	-16.4%	81,425
	Total Office of the County Executive	1,425,478	1,084,797	-23.9%	1,099,302
	Total Office of the County Executive	1,425,478	1,084,797	-23.9%	1,099,302
Department of Communications					
CX016014	Communications				
	<i>Division /Section</i>	<i>CX</i>	<i>Fund /Subfund</i>	<i>01A001</i>	
	Personal Services	336,450	432,619	28.6%	439,619
	Personal Benefits	96,774	117,620	21.5%	119,741
	Commodities	500	500	0.0%	500
	Contracts & Prof. Services	390	390	0.0%	390
	Other Operating	26,663	16,663	-37.5%	16,663
	Capital Outlays	3,800	0	-100.0%	0
	Total Communications	464,577	567,791	22.2%	576,913
	Total Department of Communications	464,577	567,791	22.2%	576,913
County Law Department					
LA000794	County Law Department				
	<i>Division /Section</i>	<i>LA</i>	<i>Fund /Subfund</i>	<i>01A001</i>	
	Personal Services	1,447,401	1,602,977	10.7%	1,635,037
	Personal Benefits	432,860	473,674	9.4%	486,767
	Contracts & Prof. Services	252,137	116,137	-53.9%	116,137
	Other Operating	31,228	167,228	435.5%	167,228
	Total County Law Department	2,163,626	2,360,016	9.1%	2,405,169
	Total County Law Department	2,163,626	2,360,016	9.1%	2,405,169
Human Resources					
HR018010	Human Resources Administration				
	<i>Division /Section</i>	<i>HR01</i>	<i>Fund /Subfund</i>	<i>01A001</i>	
	Personal Services	2,486,260	2,586,705	4.0%	2,638,439
	Personal Benefits	892,054	842,325	-5.6%	849,225
	Commodities	836	836	0.0%	836
	Contracts & Prof. Services	135,927	137,927	1.5%	137,927
	Other Operating	95,386	85,386	-10.5%	85,386
	Total Human Resources Administration	3,610,463	3,653,179	1.2%	3,711,813
HS157362	HHS Human Resources				
	<i>Division /Section</i>	<i>HS0102</i>	<i>Fund /Subfund</i>	<i>24A430</i>	
	Personal Services	549,671	593,280	7.9%	604,717
	Personal Benefits	214,010	220,749	3.1%	230,669
	Total HHS Human Resources	763,681	814,029	6.6%	835,386
HR018028	Employee Benefits-General Fund				
	<i>Division /Section</i>	<i>HR03</i>	<i>Fund /Subfund</i>	<i>01A001</i>	
	Other Operating	372,000	216,000	-41.9%	1,216,000
	Total Employee Benefits-General Fund	372,000	216,000	-41.9%	1,216,000
ND570002	County Wellness Program				
	<i>Division /Section</i>	<i>CC0204</i>	<i>Fund /Subfund</i>	<i>20A550</i>	

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Human Resources				
ND570002 County Wellness Program	<i>Division /Section CC0204 Fund /Subfund 20A550</i>			
Contracts & Prof. Services	50,000	50,000	0.0%	50,000
Total County Wellness Program	50,000	50,000	0.0%	50,000
Total Human Resources	4,796,144	4,733,207	-1.3%	5,813,199
Development				
DV014100 Economic Development	<i>Division /Section DV03 Fund /Subfund 01A001</i>			
Personal Services	872,725	907,983	4.0%	926,143
Personal Benefits	302,657	267,492	-11.6%	268,651
Commodities	428	428	0.0%	428
Contracts & Prof. Services	951,344	733,454	-22.9%	733,454
Controlled Services	101,143	0	-100.0%	0
Other Operating	51,657	51,657	0.0%	51,657
Total Economic Development	2,279,954	1,961,014	-14.0%	1,980,333
DV520692 Development-Revolving Loan Fund	<i>Division /Section DV03 Fund /Subfund 20D445</i>			
Contracts & Prof. Services	0	230,000		230,000
Other Operating	612,000	382,000	-37.6%	382,000
Total Development-Revolving Loan Fund	612,000	612,000	0.0%	612,000
DV520676 Cuy. Cty. Western Reserve Fund	<i>Division /Section DV03 Fund /Subfund 20D447</i>			
Contracts & Prof. Services	15,000,000	3,500,000	-76.7%	8,500,000
Other Operating	0	7,397,559		7,284,103
Total Cuy. Cty. Western Reserve Fund	15,000,000	10,897,559	-27.3%	15,784,103
DV520791 Casino Tax Revenue Fund	<i>Division /Section DV03 Fund /Subfund 20D448</i>			
Other Operating	0	7,397,559		7,284,103
Total Casino Tax Revenue Fund	0	7,397,559		7,284,103
DV520809 Property Demolition Fund	<i>Division /Section DV03 Fund /Subfund 20D449</i>			
Personal Services	0	154,200		0
Personal Benefits	0	55,900		0
Commodities	0	800		0
Contracts & Prof. Services	0	9,000,000		0
Other Operating	0	16,789,100		0
Total Property Demolition Fund	0	26,000,000		0
Total Development	17,891,954	46,868,132	162.0%	25,660,539
Regional Collaboration				
DV014225 Regional Collaboration	<i>Division /Section DV11 Fund /Subfund 01A001</i>			
Personal Services	210,080	204,567	-2.6%	208,939
Personal Benefits	67,930	53,941	-20.6%	55,353
Other Operating	5,724	5,724	0.0%	5,724
Total Regional Collaboration	283,734	264,232	-6.9%	270,016
Total Regional Collaboration	283,734	264,232	-6.9%	270,016

Cuyahoga County Fiscal Office - OBM
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	2015 Approved Budget	2016 Final Budget	% Chg From 2015	2017 Final Budget
County Fiscal Office				
FS109611 Fiscal Office Administration	Division /Section	FS01	Fund /Subfund	01A001
Personal Services	816,209	694,500	-14.9%	707,523
Personal Benefits	313,088	294,284	-6.0%	296,296
Contracts & Prof. Services	0	75,000		0
Other Operating	26,594	36,900	38.8%	36,900
Total Fiscal Office Administration	1,155,891	1,100,684	-4.8%	1,040,719
FS109629 Office of Budget & Management	Division /Section	FS02	Fund /Subfund	01A001
Personal Services	745,995	586,483	-21.4%	598,212
Personal Benefits	260,186	221,540	-14.9%	223,352
Contracts & Prof. Services	19,000	10,000	-47.4%	10,000
Other Operating	15,154	14,050	-7.3%	14,050
Total Office of Budget & Management	1,040,335	832,073	-20.0%	845,614
FS109637 Financial Reporting	Division /Section	FS03	Fund /Subfund	01A001
Personal Services	1,636,386	1,392,924	-14.9%	1,419,916
Personal Benefits	580,496	500,912	-13.7%	505,082
Commodities	194	0	-100.0%	0
Contracts & Prof. Services	930,225	831,194	-10.6%	835,321
Other Operating	123,794	95,294	-23.0%	95,294
Total Financial Reporting	3,271,095	2,820,324	-13.8%	2,855,614
FS109686 Operations-Property Valuation	Division /Section	FS0401	Fund /Subfund	01A001
Personal Services	194,476	103,386	-46.8%	105,455
Personal Benefits	82,295	42,552	-48.3%	42,871
Other Operating	14,351	2,380	-83.4%	2,380
Total Operations-Property Valuation	291,122	148,318	-49.1%	150,706
FS109645 Operations-Records & Licenses	Division /Section	FS0402	Fund /Subfund	01A001
Personal Services	2,697,051	2,539,522	-5.8%	2,590,312
Personal Benefits	1,313,284	1,288,946	-1.9%	1,296,793
Commodities	122,164	122,000	-0.1%	122,000
Contracts & Prof. Services	130,480	360,360	176.2%	360,360
Other Operating	110,685	112,200	1.4%	112,200
Total Operations-Records & Licenses	4,373,664	4,423,028	1.1%	4,481,666
FS109694 Operations-Title Bureau	Division /Section	FS0402	Fund /Subfund	20A658
Personal Services	1,975,677	2,290,387	15.9%	2,334,010
Personal Benefits	1,029,992	1,078,616	4.7%	1,085,355
Commodities	25,713	38,600	50.1%	38,600
Contracts & Prof. Services	429,493	262,899	-38.8%	264,154
Controlled Services	195,196	195,196	0.0%	195,196
Other Operating	621,380	1,062,500	71.0%	1,062,500
Capital Outlays	0	30,000		30,000
Total Operations-Title Bureau	4,277,451	4,958,198	15.9%	5,009,815
FS109652 Operations-Contractual Svcs	Division /Section	FS0403	Fund /Subfund	01A001
Personal Services	444,669	298,247	-32.9%	304,212
Personal Benefits	156,989	134,365	-14.4%	135,287
Contracts & Prof. Services	1,066,899	0	-100.0%	0
Other Operating	31,927	35,000	9.6%	35,000
Capital Outlays	272,000	0	-100.0%	0
Total Operations-Contractual Svcs	1,972,484	467,612	-76.3%	474,499

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County Fiscal Office				
FS109702 Operations-Tax Assessments	<i>Division /Section FS0403 Fund /Subfund 20A301</i>			
Personal Services	2,602,954	3,353,027	28.8%	3,417,005
Personal Benefits	1,067,508	1,223,064	14.6%	1,232,949
Commodities	479	479	0.0%	479
Contracts & Prof. Services	1,884,576	1,054,651	-44.0%	1,283,903
Controlled Services	917,680	917,680	0.0%	917,680
Other Operating	1,354,056	1,615,770	19.3%	1,615,770
Capital Outlays	270,845	0	-100.0%	0
Total Operations-Tax Assessments	8,098,098	8,164,670	0.8%	8,467,786
FS109678 Office of Procurement and Diversity	<i>Division /Section FS06 Fund /Subfund 01A001</i>			
Personal Services	967,959	962,854	-0.5%	979,971
Personal Benefits	391,858	335,745	-14.3%	338,389
Contracts & Prof. Services	33,335	52,562	57.7%	58,594
Other Operating	25,294	21,294	-15.8%	21,294
Total Office of Procurement and Diversity	1,418,446	1,372,455	-3.2%	1,398,249
FS109751 Fiscal- Office Supply Contract	<i>Division /Section FS06 Fund /Subfund 64A601</i>			
Commodities	845,000	500,000	-40.8%	500,000
Total Fiscal- Office Supply Contract	845,000	500,000	-40.8%	500,000
FS109942 Consumer Affairs	<i>Division /Section FS07 Fund /Subfund 01A001</i>			
Personal Services	519,452	388,705	-25.2%	394,779
Personal Benefits	238,490	190,246	-20.2%	191,185
Commodities	3,635	0	-100.0%	0
Contracts & Prof. Services	0	4,860		4,860
Other Operating	37,623	37,205	-1.1%	37,205
Total Consumer Affairs	799,200	621,017	-22.3%	628,029
Total County Fiscal Office	27,542,786	25,408,379	-7.7%	25,852,696
Treasury				
TS160101 Treasury Management	<i>Division /Section TS01 Fund /Subfund 01A001</i>			
Personal Services	0	924,647		940,817
Personal Benefits	0	387,977		390,475
Commodities	0	91		91
Contracts & Prof. Services	0	306,708		306,708
Other Operating	0	417,732		417,732
Total Treasury Management	0	2,037,155		2,055,823
TS160119 Treasury - DTAC	<i>Division /Section TS02 Fund /Subfund 20A322</i>			
Personal Services	0	830,400		847,009
Personal Benefits	0	426,410		428,976
Contracts & Prof. Services	0	381,838		381,838
Controlled Services	0	34,617		34,617
Other Operating	0	3,501,249		1,249
Total Treasury - DTAC	0	5,174,514		1,693,689
TS160127 Treasury - Tax Prepay Sp Int.	<i>Division /Section TS02 Fund /Subfund 20A325</i>			
Personal Services	0	142,567		145,419
Personal Benefits	0	75,580		76,002
Contracts & Prof. Services	0	66,502		66,502

Cuyahoga County Fiscal Office - OBM
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		2015 Approved Budget	2016 Final Budget	% Chg From 2015	2017 Final Budget
Treasury					
TS160127	Treasury - Tax Prepay Sp Int.	<i>Division /Section</i>	<i>TS02</i>	<i>Fund /Subfund</i>	<i>20A325</i>
	Other Operating	0	2,648,674		148,674
	Total Treasury - Tax Prepay Sp Int.	0	2,933,323		436,597
TS160135	Treasury - Tax Cert. Admin.	<i>Division /Section</i>	<i>TS02</i>	<i>Fund /Subfund</i>	<i>20A340</i>
	Personal Services	0	165,644		168,957
	Personal Benefits	0	75,727		76,240
	Controlled Services	0	10,336		10,336
	Other Operating	0	4,045,719		45,719
	Total Treasury - Tax Cert. Admin.	0	4,297,426		301,252
TS160143	Treasury - County Land Reutil.	<i>Division /Section</i>	<i>TS03</i>	<i>Fund /Subfund</i>	<i>20AA03</i>
	Other Operating	0	7,000,000		7,000,000
	Total Treasury - County Land Reutil.	0	7,000,000		7,000,000
FS109660	Treasury Management	<i>Division /Section</i>	<i>FS0501</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	1,122,053	0	-100.0%	0
	Personal Benefits	418,477	0	-100.0%	0
	Commodities	91	0	-100.0%	0
	Contracts & Prof. Services	320,835	0	-100.0%	0
	Other Operating	417,732	0	-100.0%	0
	Total Treasury Management	2,279,188	0	-100.0%	0
FS109710	Treasury DRETAC	<i>Division /Section</i>	<i>FS0502</i>	<i>Fund /Subfund</i>	<i>20A322</i>
	Personal Services	798,107	0	-100.0%	0
	Personal Benefits	357,645	0	-100.0%	0
	Contracts & Prof. Services	1,051,165	0	-100.0%	0
	Controlled Services	34,617	0	-100.0%	0
	Other Operating	1,249	0	-100.0%	0
	Capital Outlays	272,000	0	-100.0%	0
	Total Treasury DRETAC	2,514,783	0	-100.0%	0
FS109728	Fiscal -Tax Prepayment Special Interest	<i>Division /Section</i>	<i>FS0502</i>	<i>Fund /Subfund</i>	<i>20A325</i>
	Personal Services	101,167	0	-100.0%	0
	Personal Benefits	54,074	0	-100.0%	0
	Contracts & Prof. Services	65,000	0	-100.0%	0
	Other Operating	148,674	0	-100.0%	0
	Total Fiscal -Tax Prepayment Special Interest	368,915	0	-100.0%	0
FS109736	Fiscal -Tax Certificate Admin.	<i>Division /Section</i>	<i>FS0502</i>	<i>Fund /Subfund</i>	<i>20A340</i>
	Personal Services	91,735	0	-100.0%	0
	Personal Benefits	45,317	0	-100.0%	0
	Controlled Services	10,336	0	-100.0%	0
	Other Operating	45,719	0	-100.0%	0
	Total Fiscal -Tax Certificate Admin.	193,107	0	-100.0%	0
FS109744	Fiscal-County Land Reutilization Corporation	<i>Division /Section</i>	<i>FS0502</i>	<i>Fund /Subfund</i>	<i>20AA03</i>
	Controlled Services	3,600	0	-100.0%	0
	Other Operating	6,996,400	0	-100.0%	0
	Total Fiscal-County Land Reutilization Corporation	7,000,000	0	-100.0%	0
Total Treasury		12,355,993	21,442,418	73.5%	11,487,360

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Information Technology				
IT601021 Information Technology Admin	<i>Division /Section</i>	<i>IT01</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	1,085,878	837,052	-22.9%	850,160
Personal Benefits	210,154	221,112	5.2%	223,137
Commodities	265,569	5,000	-98.1%	5,000
Contracts & Prof. Services	662,486	248,800	-62.4%	588,800
Other Operating	34,360	38,900	13.2%	42,900
Total Information Technology Admin	2,258,447	1,350,864	-40.2%	1,709,997
IT601039 Project Management	<i>Division /Section</i>	<i>IT02</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	138,849	144,459	4.0%	147,348
Personal Benefits	77,055	56,471	-26.7%	56,917
Total Project Management	215,904	200,929	-6.9%	204,265
IT601047 Web & Multi-Media Development	<i>Division /Section</i>	<i>IT03</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	1,494,519	1,438,473	-3.8%	1,467,243
Personal Benefits	503,641	493,634	-2.0%	498,079
Contracts & Prof. Services	1,052,127	913,585	-13.2%	316,806
Other Operating	97,484	54,426	-44.2%	54,426
Capital Outlays	10,498	10,498	0.0%	10,498
Total Web & Multi-Media Development	3,158,269	2,910,617	-7.8%	2,347,052
IT601088 Security and Disaster Recovery	<i>Division /Section</i>	<i>IT04</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	111,822	173,181	54.9%	176,644
Personal Benefits	29,411	66,891	127.4%	67,425
Contracts & Prof. Services	72,446	352,600	386.7%	65,200
Other Operating	131,280	112,792	-14.1%	112,792
Total Security and Disaster Recovery	344,959	705,464	104.5%	422,061
IT601096 Engineering Services	<i>Division /Section</i>	<i>IT05</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	1,703,487	1,517,834	-10.9%	1,548,191
Personal Benefits	542,677	524,430	-3.4%	529,120
Contracts & Prof. Services	282,202	406,901	44.2%	424,770
Other Operating	846,074	761,038	-10.1%	1,162,078
Capital Outlays	20,431	20,431	0.0%	20,431
Total Engineering Services	3,394,871	3,230,635	-4.8%	3,684,591
IT601104 Mainframe Operation Services	<i>Division /Section</i>	<i>IT06</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	805,873	967,036	20.0%	986,376
Personal Benefits	325,484	372,722	14.5%	375,710
Commodities	36,943	25,000	-32.3%	25,000
Contracts & Prof. Services	1,246,939	737,754	-40.8%	752,635
Other Operating	349	0	-100.0%	0
Capital Outlays	7,286	7,286	0.0%	7,286
Total Mainframe Operation Services	2,422,874	2,109,798	-12.9%	2,147,007
IT601179 User Supply	<i>Division /Section</i>	<i>IT07</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Contracts & Prof. Services	226,030	0	-100.0%	0
Other Operating	4,046	0	-100.0%	0
Total User Supply	230,076	0	-100.0%	0
IT601138 WAN Services	<i>Division /Section</i>	<i>IT08</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	372,392	428,161	15.0%	436,725
Personal Benefits	116,841	125,458	7.4%	126,781
Contracts & Prof. Services	604,801	764,546	26.4%	764,546

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Information Technology					
IT601138	WAN Services	<i>Division /Section</i>	<i>IT08</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Operating	920,091	1,043,359	13.4%	905,408
	Capital Outlays	16,211	16,211	0.0%	16,211
	Total WAN Services	2,030,336	2,377,736	17.1%	2,249,671
IT601161	Communications Services	<i>Division /Section</i>	<i>IT09</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	447,404	445,972	-0.3%	454,891
	Personal Benefits	192,504	192,284	-0.1%	193,662
	Other Operating	1,615,114	1,228,755	-23.9%	1,142,023
	Capital Outlays	5,821	5,821	0.0%	5,821
	Total Communications Services	2,260,843	1,872,831	-17.2%	1,796,397
IT470591	Geographic Information System	<i>Division /Section</i>	<i>IT10</i>	<i>Fund /Subfund</i>	<i>20A819</i>
	Personal Services	313,101	366,212	17.0%	373,536
	Personal Benefits	92,544	100,751	8.9%	101,882
	Contracts & Prof. Services	303,294	202,344	-33.3%	202,344
	Controlled Services	148,043	148,043	0.0%	148,043
	Other Operating	217,308	55,427	-74.5%	55,427
	Capital Outlays	1,984	50,000	2420.2%	0
	Total Geographic Information System	1,076,274	922,777	-14.3%	881,233
IT601310	IT Reg Ent. Data Shar. System	<i>Division /Section</i>	<i>IT13</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	327,571	226,358	-30.9%	230,885
	Personal Benefits	121,987	106,350	-12.8%	107,049
	Total IT Reg Ent. Data Shar. System	449,558	332,707	-26.0%	337,934
HS157396	Human Services Applications	<i>Division /Section</i>	<i>HS0103</i>	<i>Fund /Subfund</i>	<i>24A430</i>
	Personal Services	2,723,639	1,964,963	-27.9%	2,004,262
	Personal Benefits	1,003,764	881,285	-12.2%	887,357
	Commodities	25,000	25,000	0.0%	25,000
	Contracts & Prof. Services	754,930	1,428,843	89.3%	1,428,472
	Controlled Services	205,737	762,737	270.7%	762,737
	Other Operating	13,893	243,107	1649.9%	246,045
	Capital Outlays	115,282	100,000	-13.3%	100,000
	Total Human Services Applications	4,842,245	5,405,935	11.6%	5,453,873
IS694018	ISC User Supply	<i>Division /Section</i>	<i>IS06</i>	<i>Fund /Subfund</i>	<i>63A100</i>
	Other Operating	0	3,295,000		3,295,000
	Total ISC User Supply	0	3,295,000		3,295,000
Total Information Technology		22,684,656	24,715,293	9.0%	24,529,080
Dog Kennel					
DK050005	Dog Kennel Operations	<i>Division /Section</i>	<i>DK01</i>	<i>Fund /Subfund</i>	<i>20A302</i>
	Personal Services	0	760,952		776,171
	Personal Benefits	0	310,019		316,247
	Commodities	0	243,810		243,810
	Contracts & Prof. Services	0	128,275		128,275
	Controlled Services	0	310,886		310,886
	Other Operating	0	126,147		126,147
	Total Dog Kennel Operations	0	1,880,089		1,901,536
CT050047	Dog Kennel Operations	<i>Division /Section</i>	<i>CT12</i>	<i>Fund /Subfund</i>	<i>20A302</i>

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Dog Kennel				
CT050047 Dog Kennel Operations	Division /Section	CT12	Fund /Subfund	20A302
Personal Services	731,403	0	-100.0%	0
Personal Benefits	309,204	0	-100.0%	0
Commodities	243,810	0	-100.0%	0
Contracts & Prof. Services	111,275	0	-100.0%	0
Controlled Services	310,886	0	-100.0%	0
Other Operating	126,147	0	-100.0%	0
Total Dog Kennel Operations	1,832,725	0	-100.0%	0
Total Dog Kennel	1,832,725	1,880,089	2.6%	1,901,536
Public Works - Facilities Management				
CT571000 Central Services Admin.	Division /Section	CT01	Fund /Subfund	61A607
Personal Services	1,620,001	1,435,449	-11.4%	1,469,158
Personal Benefits	559,362	474,475	-15.2%	489,523
Commodities	59,323	47,323	-20.2%	47,323
Contracts & Prof. Services	70,734	34,734	-50.9%	34,734
Controlled Services	368,864	368,864	0.0%	368,864
Other Operating	83,986	53,986	-35.7%	53,986
Total Central Services Admin.	2,762,270	2,414,831	-12.6%	2,463,588
CT57100X Central Services Admin. 6000	Division /Section	CT01	Fund /Subfund	61A607
Personal Services	0	0		0
Personal Benefits	0	0		0
Total Central Services Admin. 6000	0	0		0
CT575001 Maintenance Garage	Division /Section	CT04	Fund /Subfund	62A603
Personal Services	262,118	262,708	0.2%	268,162
Personal Benefits	117,033	118,668	1.4%	122,058
Commodities	492,086	447,086	-9.1%	447,086
Contracts & Prof. Services	98,387	98,387	0.0%	98,387
Controlled Services	218,071	218,071	0.0%	218,071
Other Operating	18,256	18,256	0.0%	18,256
Capital Outlays	1,000,000	325,000	-67.5%	325,000
Total Maintenance Garage	2,205,951	1,488,176	-32.5%	1,497,020
CT577106 Risk & Property Management	Division /Section	CT06	Fund /Subfund	01A001
Personal Services	74,776	131,544	75.9%	133,100
Personal Benefits	13,816	58,291	321.9%	60,754
Commodities	19,641	17,641	-10.2%	17,641
Contracts & Prof. Services	699,541	699,541	0.0%	699,541
Controlled Services	62,919	62,919	0.0%	62,919
Other Operating	443,522	220,000	-50.4%	220,000
Capital Outlays	0	15,124,969		15,649,034
Total Risk & Property Management	1,314,215	16,314,905	1141.4%	16,842,989
CT577353 County Mailroom	Division /Section	CT0802	Fund /Subfund	65A604
Personal Services	317,604	381,763	20.2%	388,372
Personal Benefits	176,739	214,082	21.1%	215,010
Commodities	1,676	1,676	0.0%	1,676
Contracts & Prof. Services	119,686	102,008	-14.8%	102,008
Controlled Services	252,164	252,164	0.0%	252,164

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Public Works - Facilities Management				
CT577353 County Mailroom	<i>Division /Section CT0802 Fund /Subfund 65A604</i>			
Other Operating	950,000	650,000	-31.6%	650,000
Total County Mailroom	1,817,869	1,601,693	-11.9%	1,609,230
CT577551 Fast Copy	<i>Division /Section CT09 Fund /Subfund 64A606</i>			
Personal Services	429,992	422,364	-1.8%	431,311
Personal Benefits	187,313	189,996	1.4%	191,379
Commodities	876,094	826,094	-5.7%	826,094
Contracts & Prof. Services	1,348,850	1,348,850	0.0%	1,348,850
Controlled Services	75,587	75,587	0.0%	75,587
Other Operating	7,094	7,094	0.0%	7,094
Total Fast Copy	2,924,930	2,869,985	-1.9%	2,880,315
CT577601 Archives	<i>Division /Section CT10 Fund /Subfund 01A001</i>			
Personal Services	237,661	243,464	2.4%	248,409
Personal Benefits	96,753	92,516	-4.4%	97,059
Commodities	279,495	279,495	0.0%	279,495
Contracts & Prof. Services	291,944	291,944	0.0%	291,944
Other Operating	1,865	1,865	0.0%	1,865
Total Archives	907,718	909,284	0.2%	918,772
CT577379 Custodial Services	<i>Division /Section CT1102 Fund /Subfund 61A607</i>			
Personal Services	4,299,057	4,362,496	1.5%	4,451,951
Personal Benefits	2,192,830	2,137,623	-2.5%	2,233,607
Commodities	390,478	390,478	0.0%	390,478
Other Operating	86,604	86,604	0.0%	86,604
Capital Outlays	15,366	15,366	0.0%	15,366
Total Custodial Services	6,984,335	6,992,567	0.1%	7,178,006
CT577395 Trades Services	<i>Division /Section CT1104 Fund /Subfund 61A607</i>			
Personal Services	6,329,528	5,933,695	-6.3%	6,065,400
Personal Benefits	2,215,335	2,137,554	-3.5%	2,174,870
Commodities	1,376,587	1,052,306	-23.6%	1,052,306
Other Operating	122,461	82,461	-32.7%	82,461
Capital Outlays	24,388	24,388	0.0%	24,388
Total Trades Services	10,068,299	9,230,404	-8.3%	9,399,425
CT577411 Other Services	<i>Division /Section CT1105 Fund /Subfund 61A607</i>			
Commodities	11,074,400	10,410,500	-6.0%	10,410,500
Contracts & Prof. Services	2,077,721	1,929,292	-7.1%	1,929,292
Controlled Services	2,881,936	3,665,041	27.2%	3,665,041
Other Operating	64,560	64,560	0.0%	64,560
Total Other Services	16,098,617	16,069,393	-0.2%	16,069,393
CT571034 Special Trades	<i>Division /Section CT1106 Fund /Subfund 61A607</i>			
Personal Services	370,000	384,948	4.0%	392,647
Personal Benefits	268,259	70,125	-73.9%	71,314
Total Special Trades	638,259	455,073	-28.7%	463,961
CT571125 Huntington Park Garage	<i>Division /Section CT1401 Fund /Subfund 51A404</i>			
Personal Services	389,389	405,120	4.0%	413,223
Personal Benefits	216,781	198,616	-8.4%	199,824
Commodities	23,400	23,400	0.0%	23,400
Contracts & Prof. Services	225,975	225,975	0.0%	225,975

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Public Works - Facilities Management					
CT571125	Huntington Park Garage	<i>Division /Section CT1401</i>		<i>Fund /Subfund 51A404</i>	
	Controlled Services	897,833	897,833	0.0%	897,833
	Other Operating	583,494	583,494	0.0%	583,494
	Debt Services	187,888	187,888	0.0%	187,888
	Capital Outlays	61,750	61,750	0.0%	61,750
Total Huntington Park Garage		2,586,510	2,584,076	-0.1%	2,593,387
Total Public Works - Facilities Management		48,308,973	60,930,386	26.1%	61,916,084
County Headquarters					
HQ010009	County Headquarters	<i>Division /Section HQ</i>		<i>Fund /Subfund 01A001</i>	
	Personal Services	0	0		0
	Personal Benefits	0	0		0
	Commodities	515,173	668,961	29.9%	682,340
	Contracts & Prof. Services	5,774,220	5,926,210	2.6%	6,044,427
	Controlled Services	0	1,578,688		839,218
Total County Headquarters		6,289,393	8,173,859	30.0%	7,565,985
Total County Headquarters		6,289,393	8,173,859	30.0%	7,565,985
Public Works - County Road & Bridge					
CE835025	County Engineer Admin	<i>Division /Section CE01</i>		<i>Fund /Subfund 26A601</i>	
	Personal Services	3,584,119	3,728,917	4.0%	3,803,496
	Personal Benefits	1,395,072	1,417,443	1.6%	1,436,078
	Commodities	24,674	24,674	0.0%	24,674
	Contracts & Prof. Services	101,138	101,138	0.0%	101,138
	Controlled Services	416,893	416,893	0.0%	416,893
	Other Operating	544,584	14,544,584	2570.8%	14,544,584
	Capital Outlays	75,000	98,500	31.3%	75,000
Total County Engineer Admin		6,141,480	20,332,149	231.1%	20,401,863
CE835249	Cnty Engineer Maintenance Eng	<i>Division /Section CE12</i>		<i>Fund /Subfund 26A601</i>	
	Personal Services	2,468,061	2,567,771	4.0%	2,619,126
	Personal Benefits	1,011,404	1,015,169	0.4%	1,039,561
	Commodities	689,890	689,890	0.0%	689,890
	Contracts & Prof. Services	731,517	731,517	0.0%	731,517
	Controlled Services	455,815	455,815	0.0%	455,815
	Other Operating	48,233	48,233	0.0%	48,233
	Capital Outlays	324,343	483,843	49.2%	483,843
Total Cnty Engineer Maintenance Eng		5,729,263	5,992,238	4.6%	6,067,985
CE418053	\$5.00 Fund Road Improvements	<i>Division /Section CE1302</i>		<i>Fund /Subfund 26A650</i>	
	Other Operating	5,791,808	5,791,808	0.0%	5,791,808
	Capital Outlays	3,000,000	3,000,000	0.0%	3,000,000
Total \$5.00 Fund Road Improvements		8,791,808	8,791,808	0.0%	8,791,808
CE417477	\$7.50 Fund Road Improvements	<i>Division /Section CE1302</i>		<i>Fund /Subfund 26A651</i>	
	Other Operating	2,197,315	2,197,315	0.0%	2,197,315
	Debt Services	818,562	818,562	0.0%	818,562

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Public Works - County Road & Bridge					
CE417477	\$7.50 Fund Road Improvements	<i>Division /Section CE1302 Fund /Subfund 26A651</i>			
	Capital Outlays	7,000,000	7,000,000	0.0%	7,000,000
Total \$7.50 Fund Road Improvements		10,015,877	10,015,877	0.0%	10,015,877
Total Public Works - County Road & Bridge		30,678,428	45,132,072	47.1%	45,277,533
Public Works - Sanitary Engineer					
ST540252	Sanitary Engineer Operations	<i>Division /Section ST01 Fund /Subfund 54A100</i>			
	Personal Services	7,259,847	7,768,288	7.0%	7,923,654
	Personal Benefits	2,740,719	2,916,086	6.4%	2,919,299
	Commodities	1,355,735	1,355,735	0.0%	1,355,735
	Contracts & Prof. Services	1,056,502	1,171,502	10.9%	1,171,502
	Controlled Services	780,110	780,110	0.0%	780,110
	Other Operating	174,804	174,804	0.0%	174,804
	Capital Outlays	2,254,000	2,254,000	0.0%	2,254,000
Total Sanitary Engineer Operations		15,621,717	16,420,525	5.1%	16,579,104
ST540427	Sanitary Sewer Districts	<i>Division /Section ST02 Fund /Subfund 54A500</i>			
	Other Operating	15,300,000	24,006,992	56.9%	14,994,000
Total Sanitary Sewer Districts		15,300,000	24,006,992	56.9%	14,994,000
ST540583	Sanitary Engineer Debt Service	<i>Division /Section ST04 Fund /Subfund 54A100</i>			
	Contracts & Prof. Services	1,079,639	1,079,639	0.0%	1,058,046
Total Sanitary Engineer Debt Service		1,079,639	1,079,639	0.0%	1,058,046
ST540625	Sanitary Eng. Note Retirement	<i>Division /Section ST04 Fund /Subfund 54A901</i>			
	Debt Services	323,050	323,050	0.0%	323,050
Total Sanitary Eng. Note Retirement		323,050	323,050	0.0%	323,050
Total Public Works - Sanitary Engineer		32,324,406	41,830,206	29.4%	32,954,200
Public Works - County Airport					
AP520890	Airport Operations	<i>Division /Section AP01 Fund /Subfund 52A100</i>			
	Personal Services	383,438	468,929	22.3%	476,907
	Personal Benefits	173,051	191,853	10.9%	192,845
	Commodities	240,893	240,893	0.0%	240,893
	Contracts & Prof. Services	52,909	52,909	0.0%	52,909
	Controlled Services	431,849	431,849	0.0%	431,849
	Other Operating	191,284	191,284	0.0%	191,284
	Capital Outlays	8,407	133,407	1486.9%	8,407
Total Airport Operations		1,481,831	1,711,124	15.5%	1,595,094
Total Public Works - County Airport		1,481,831	1,711,124	15.5%	1,595,094
County Sheriff					
SH586115	Sheriff - Home Detention Fees	<i>Division /Section SH01 Fund /Subfund 20A630</i>			
	Commodities	3,587	3,587	0.0%	3,587
	Contracts & Prof. Services	42,504	42,504	0.0%	42,504
	Other Operating	1,020	1,020	0.0%	1,020
Total Sheriff - Home Detention Fees		47,111	47,111	0.0%	47,111

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County Sheriff					
SH350108	Carrying Concealed Weapons App	<i>Division /Section</i>	<i>SH01</i>	<i>Fund /Subfund</i>	<i>20A806</i>
	Personal Services	66,846	69,547	4.0%	85,684
	Personal Benefits	32,772	31,885	-2.7%	32,374
	Commodities	2,723	2,723	0.0%	2,723
	Contracts & Prof. Services	73,947	73,947	0.0%	73,947
	Controlled Services	7,004	7,004	0.0%	7,004
	Other Operating	9,694	9,694	0.0%	9,694
	Total Carrying Concealed Weapons App	192,986	194,800	0.9%	211,426
SH456483	Sheriff Dept Special Project I	<i>Division /Section</i>	<i>SH01</i>	<i>Fund /Subfund</i>	<i>20A812</i>
	Personal Services	130,816	0	-100.0%	0
	Personal Benefits	60,191	0	-100.0%	0
	Total Sheriff Dept Special Project I	191,007	0	-100.0%	0
SH456608	State Alien Criminal Asst Prog	<i>Division /Section</i>	<i>SH01</i>	<i>Fund /Subfund</i>	<i>20A821</i>
	Personal Services	40,586	42,226	4.0%	43,071
	Personal Benefits	13,933	13,472	-3.3%	12,619
	Other Operating	36,408	0	-100.0%	0
	Total State Alien Criminal Asst Prog	90,927	55,698	-38.7%	55,690
SH350272	Law Enforcement	<i>Division /Section</i>	<i>SH03</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	11,657,533	12,519,871	7.4%	12,762,441
	Personal Benefits	4,911,098	4,376,330	-10.9%	4,007,224
	Commodities	37,650	37,650	0.0%	37,650
	Contracts & Prof. Services	230,166	230,166	0.0%	230,166
	Other Operating	932,667	933,040	0.0%	933,040
	Total Law Enforcement	17,769,114	18,097,057	1.8%	17,970,521
SH350470	Jail Operations	<i>Division /Section</i>	<i>SH04</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	31,512,549	33,099,590	5.0%	33,552,733
	Personal Benefits	13,671,610	13,746,454	0.5%	12,739,166
	Commodities	2,269,453	2,069,453	-8.8%	2,069,453
	Contracts & Prof. Services	2,903,403	2,311,087	-20.4%	2,311,087
	Controlled Services	10,325,716	10,325,716	0.0%	10,325,716
	Client Services	1,078,280	1,078,280	0.0%	1,078,280
	Other Operating	112,808	112,808	0.0%	112,808
	Total Jail Operations	61,873,819	62,743,388	1.4%	62,189,243
SH352062	Sheriff-Mental Health HHS	<i>Division /Section</i>	<i>SH04</i>	<i>Fund /Subfund</i>	<i>20A830</i>
	Personal Services	0	844,465		844,465
	Personal Benefits	0	325,096		325,096
	Contracts & Prof. Services	0	592,316		592,316
	Total Sheriff-Mental Health HHS	0	1,761,877		1,761,877
SH350579	Sheriff Operations	<i>Division /Section</i>	<i>SH05</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	3,560,382	3,376,859	-5.2%	3,450,063
	Personal Benefits	1,587,559	1,534,406	-3.3%	1,447,322
	Commodities	7,597	26,202	244.9%	26,202
	Contracts & Prof. Services	134,285	115,680	-13.9%	115,680
	Controlled Services	186,050	186,050	0.0%	186,050
	Other Operating	386,381	336,381	-12.9%	336,381
	Total Sheriff Operations	5,862,254	5,575,578	-4.9%	5,561,698
SH351080	Impact Unit/Community Policing	<i>Division /Section</i>	<i>SH07</i>	<i>Fund /Subfund</i>	<i>01A001</i>

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SH351080	Impact Unit/Community Policing	<i>Division /Section</i>	<i>SH07</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	708,655	0	-100.0%	0
	Personal Benefits	294,237	0	-100.0%	0
	Commodities	1,589	0	-100.0%	0
	Contracts & Prof. Services	3,513	0	-100.0%	0
	Other Operating	33,287	0	-100.0%	0
	Total Impact Unit/Community Policing	1,041,281	0	-100.0%	0
SH352005	Building Security Services	<i>Division /Section</i>	<i>SH06</i>	<i>Fund /Subfund</i>	<i>61A608</i>
	Personal Services	6,672,429	7,160,692	7.3%	7,299,532
	Personal Benefits	2,758,781	2,834,218	2.7%	2,911,905
	Commodities	70,208	70,208	0.0%	70,208
	Contracts & Prof. Services	50,901	460,061	803.8%	460,061
	Other Operating	357,942	71,182	-80.1%	71,182
	Total Building Security Services	9,910,261	10,596,361	6.9%	10,812,888
SH350140	Euclid Jail	<i>Division /Section</i>	<i>SH0801</i>	<i>Fund /Subfund</i>	<i>20A900</i>
	Personal Services	1,094,268	1,138,476	4.0%	1,161,246
	Personal Benefits	457,464	504,876	10.4%	476,527
	Commodities	120,000	120,000	0.0%	120,000
	Other Operating	15,000	15,000	0.0%	15,000
	Total Euclid Jail	1,686,732	1,778,352	5.4%	1,772,773
Total County Sheriff		98,665,492	100,850,222	2.2%	100,383,227
Board & Care Of Prisoners					
AE511451	Board & Care Of Prisoners	<i>Division /Section</i>	<i>BP</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Client Services	7,764	0	-100.0%	0
	Other Operating	179,047	0	-100.0%	0
	Total Board & Care Of Prisoners	186,811	0	-100.0%	0
Total Board & Care Of Prisoners		186,811	0	-100.0%	0
Public Safety & Justice Services					
JA050088	Justice Affairs Admin	<i>Division /Section</i>	<i>JA0100</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	726,254	755,595	4.0%	770,707
	Personal Benefits	264,724	217,513	-17.8%	213,257
	Contracts & Prof. Services	34,080	134,080	293.4%	34,080
	Other Operating	27,620	27,620	0.0%	27,620
	Total Justice Affairs Admin	1,052,678	1,134,808	7.8%	1,045,664
JA108118	Custody Mediation	<i>Division /Section</i>	<i>JA02</i>	<i>Fund /Subfund</i>	<i>20A822</i>
	Personal Services	467,082	485,952	4.0%	495,671
	Personal Benefits	174,793	187,454	7.2%	191,773
	Controlled Services	177,746	177,746	0.0%	177,746
	Other Operating	5,566	5,566	0.0%	5,566
	Total Custody Mediation	825,187	856,718	3.8%	870,756
JA107441	Family Justice Center	<i>Division /Section</i>	<i>JA02</i>	<i>Fund /Subfund</i>	<i>20A824</i>
	Personal Services	55,354	57,590	4.0%	58,742
	Personal Benefits	23,453	25,214	7.5%	25,871
	Contracts & Prof. Services	250,000	250,000	0.0%	250,000

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Public Safety & Justice Services				
JA107441 Family Justice Center	<i>Division /Section JA02 Fund /Subfund 20A824</i>			
Other Operating	21,193	17,196	-18.9%	17,196
Total Family Justice Center	350,000	350,000	0.0%	351,809
JA107425 Witness Victim HHS	<i>Division /Section JA03 Fund /Subfund 20A809</i>			
Personal Services	820,050	853,180	4.0%	870,244
Personal Benefits	310,277	315,396	1.6%	313,279
Contracts & Prof. Services	512,009	462,009	-9.8%	462,009
Controlled Services	215,192	215,192	0.0%	215,192
Other Operating	82,870	82,870	0.0%	82,870
Total Witness Victim HHS	1,940,398	1,928,647	-0.6%	1,943,594
JA100123 Emergency Management	<i>Division /Section JA09 Fund /Subfund 20A390</i>			
Personal Services	626,181	601,479	-3.9%	614,509
Personal Benefits	226,862	223,045	-1.7%	220,801
Contracts & Prof. Services	175,633	135,953	-22.6%	135,953
Controlled Services	342,727	342,727	0.0%	342,727
Other Operating	46,283	70,963	53.3%	70,963
Total Emergency Management	1,417,686	1,374,167	-3.1%	1,384,953
JA090068 Cuyahoga Regional Information System	<i>Division /Section JA10 Fund /Subfund 50A410</i>			
Personal Services	140,885	153,850	9.2%	156,782
Personal Benefits	74,535	71,443	-4.1%	71,486
Contracts & Prof. Services	920,899	583,899	-36.6%	583,899
Controlled Services	50,495	50,495	0.0%	50,495
Other Operating	895,548	708,548	-20.9%	708,548
Total Cuyahoga Regional Information System	2,082,362	1,568,235	-24.7%	1,571,210
JA100354 CECOMS	<i>Division /Section JA11 Fund /Subfund 01A001</i>			
Personal Services	132,425	137,882	4.1%	140,638
Personal Benefits	62,688	49,837	-20.5%	49,964
Commodities	4,103	4,103	0.0%	4,103
Contracts & Prof. Services	105,536	83,536	-20.8%	83,536
Controlled Services	20,443	20,443	0.0%	20,443
Other Operating	130,872	130,872	0.0%	130,872
Total CECOMS	456,067	426,673	-6.4%	429,556
JA106773 Wireless 9-1-1 Government Asst	<i>Division /Section JA11 Fund /Subfund 20A814</i>			
Personal Services	781,996	980,774	25.4%	997,046
Personal Benefits	314,350	350,728	11.6%	349,039
Commodities	12,381	12,381	0.0%	12,381
Contracts & Prof. Services	1,889,575	1,889,575	0.0%	1,889,575
Controlled Services	35,790	35,790	0.0%	35,790
Other Operating	208,228	208,228	0.0%	208,228
Total Wireless 9-1-1 Government Asst	3,242,320	3,477,476	7.3%	3,492,059
JA106781 9-1-1 Consolidation Shared Svc	<i>Division /Section JA11 Fund /Subfund 20A825</i>			
Contracts & Prof. Services	1,700,000	0	-100.0%	0
Total 9-1-1 Consolidation Shared Svc	1,700,000	0	-100.0%	0
JA302224 Public Safety Grants Admin.	<i>Division /Section JA16 Fund /Subfund 01A001</i>			
Personal Services	205,584	188,890	-8.1%	193,168
Personal Benefits	78,569	79,851	1.6%	81,365
Contracts & Prof. Services	211,284	11,284	-94.7%	11,284

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Public Safety & Justice Services					
JA302224	Public Safety Grants Admin.	<i>Division /Section</i>	<i>JA16</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Operating	55,558	55,558	0.0%	55,558
	Total Public Safety Grants Admin.	550,995	335,583	-39.1%	341,375
JA302232	Fusion Center	<i>Division /Section</i>	<i>JA18</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	131,586	92,239	-29.9%	93,950
	Personal Benefits	51,092	32,346	-36.7%	33,097
	Contracts & Prof. Services	52,314	45,314	-13.4%	45,314
	Other Operating	47,430	22,680	-52.2%	22,680
	Total Fusion Center	282,422	192,579	-31.8%	195,041
	Total Public Safety & Justice Services	13,900,115	11,644,886	-16.2%	11,626,017
Domestic Violence					
AE511550	Domestic Violence	<i>Division /Section</i>	<i>VI</i>	<i>Fund /Subfund</i>	<i>20A330</i>
	Other Operating	233,983	233,983	0.0%	233,983
	Total Domestic Violence	233,983	233,983	0.0%	233,983
	Total Domestic Violence	233,983	233,983	0.0%	233,983
Clerk of Courts					
CL200055	Clerk of Courts-Admin.	<i>Division /Section</i>	<i>CL00</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	3,902,286	3,903,983	0.0%	3,982,062
	Personal Benefits	1,705,038	1,555,241	-8.8%	1,558,114
	Commodities	26,716	26,716	0.0%	26,716
	Contracts & Prof. Services	1,750,080	1,165,051	-33.4%	1,165,051
	Controlled Services	749,650	749,650	0.0%	749,650
	Other Operating	1,820,921	1,570,921	-13.7%	1,570,921
	Total Clerk of Courts-Admin.	9,954,691	8,971,561	-9.9%	9,052,513
CL456491	Clerk Courts Special Project I	<i>Division /Section</i>	<i>CL00</i>	<i>Fund /Subfund</i>	<i>20A812</i>
	Personal Services	292,411	0	-100.0%	0
	Personal Benefits	129,494	0	-100.0%	0
	Total Clerk Courts Special Project I	421,905	0	-100.0%	0
CL576124	Clerk Of Courts-Computers	<i>Division /Section</i>	<i>CL01</i>	<i>Fund /Subfund</i>	<i>20A695</i>
	Contracts & Prof. Services	350,712	740,712	111.2%	1,880,712
	Total Clerk Of Courts-Computers	350,712	740,712	111.2%	1,880,712
	Total Clerk of Courts	10,727,308	9,712,273	-9.5%	10,933,225
County Medical Examiner					
CR180026	Medical Examiner-Operations	<i>Division /Section</i>	<i>CR01</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	2,821,524	2,755,514	-2.3%	2,824,224
	Personal Benefits	954,868	1,012,813	6.1%	1,019,102
	Commodities	85,084	35,084	-58.8%	35,084
	Contracts & Prof. Services	645,000	380,000	-41.1%	380,000
	Controlled Services	1,028,239	1,028,239	0.0%	1,028,239
	Other Operating	187,962	187,962	0.0%	187,962
	Total Medical Examiner-Operations	5,722,677	5,399,612	-5.6%	5,474,611

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County Medical Examiner				
CR180034 Medical Examiner -Lab Fund	<i>Division /Section CR11</i>	<i>Fund /Subfund 20A312</i>		
Personal Services	420,722	437,719	4.0%	446,474
Personal Benefits	38,776	127,354	228.4%	125,216
Commodities	45,559	45,559	0.0%	45,559
Contracts & Prof. Services	25,019	55,019	119.9%	55,019
Other Operating	60,000	60,000	0.0%	60,000
Capital Outlays	25,000	0	-100.0%	0
Total Medical Examiner -Lab Fund	615,076	725,651	18.0%	732,268
CR180265 Cuyahoga Co. Regional Crime Lab	<i>Division /Section CR12</i>	<i>Fund /Subfund 20A076</i>		
Personal Services	2,400,313	2,885,486	20.2%	2,943,195
Personal Benefits	899,579	995,665	10.7%	984,494
Commodities	250,000	250,000	0.0%	250,000
Contracts & Prof. Services	180,000	348,000	93.3%	348,000
Other Operating	59,602	59,602	0.0%	59,602
Total Cuyahoga Co. Regional Crime Lab	3,789,494	4,538,753	19.8%	4,585,291
Total County Medical Examiner	10,127,247	10,664,016	5.3%	10,792,170
Office of Health and Human Services				
HS157289 Office of Health and Human Svc	<i>Division /Section HS0101</i>	<i>Fund /Subfund 24A430</i>		
Personal Services	573,597	455,423	-20.6%	464,531
Personal Benefits	164,259	141,155	-14.1%	147,172
Commodities	803	803	0.0%	803
Contracts & Prof. Services	826,358	1,396,358	69.0%	1,896,358
Controlled Services	338,268	133,268	-60.6%	133,268
Other Operating	7,894	111,894	1317.5%	111,894
Total Office of Health and Human Svc	1,911,179	2,238,901	17.1%	2,754,026
Total Office of Health and Human Services	1,911,179	2,238,901	17.1%	2,754,026
HHS Children and Family Services				
CF135467 CFS Administrative Services	<i>Division /Section CF0101</i>	<i>Fund /Subfund 24A301</i>		
Personal Services	3,880,815	4,010,438	3.3%	4,086,465
Personal Benefits	1,604,489	1,620,015	1.0%	1,651,456
Commodities	367,353	598,000	62.8%	598,000
Contracts & Prof. Services	4,844,778	3,169,308	-34.6%	3,169,308
Controlled Services	4,723,911	5,111,320	8.2%	5,111,320
Other Operating	823,184	1,223,184	48.6%	1,223,184
Capital Outlays	1,306,000	1,173,700	-10.1%	0
Total CFS Administrative Services	17,550,530	16,905,965	-3.7%	15,839,733
CF135483 Training	<i>Division /Section CF0102</i>	<i>Fund /Subfund 24A301</i>		
Personal Services	508,202	527,142	3.7%	536,896
Personal Benefits	195,781	197,584	0.9%	201,806
Commodities	4,637	4,637	0.0%	4,637
Contracts & Prof. Services	67,871	27,871	-58.9%	27,871
Other Operating	83,256	83,256	0.0%	83,256
Total Training	859,747	840,490	-2.2%	854,466
CF135491 Information Services	<i>Division /Section CF0103</i>	<i>Fund /Subfund 24A301</i>		
Personal Services	980,688	994,167	1.4%	1,004,231
Personal Benefits	467,042	474,302	1.6%	485,205

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HHS Children and Family Services					
CF135491	Information Services	<i>Division /Section CF0103</i>		<i>Fund /Subfund 24A301</i>	
	Commodities	1,231	3,231	162.5%	3,231
	Contracts & Prof. Services	461,933	0	-100.0%	0
	Controlled Services	525,839	525,839	0.0%	525,839
	Other Operating	92,002	90,002	-2.2%	90,002
	Total Information Services	2,528,735	2,087,541	-17.4%	2,108,508
CF135509	Direct Services	<i>Division /Section CF0201</i>		<i>Fund /Subfund 24A301</i>	
	Personal Services	26,260,621	26,539,905	1.1%	27,045,330
	Personal Benefits	10,957,509	10,828,353	-1.2%	11,034,322
	Commodities	919	2,919	217.6%	2,919
	Contracts & Prof. Services	368,131	326,131	-11.4%	326,131
	Other Operating	882,423	922,423	4.5%	922,423
	Total Direct Services	38,469,603	38,619,731	0.4%	39,331,125
CF135525	Supportive Services	<i>Division /Section CF0301</i>		<i>Fund /Subfund 24A301</i>	
	Personal Services	1,918,708	1,963,570	2.3%	2,000,949
	Personal Benefits	838,998	889,281	6.0%	909,554
	Commodities	3,605	4,705	30.5%	4,705
	Contracts & Prof. Services	0	40,000		40,000
	Client Services	1,288,000	1,288,000	0.0%	1,288,000
	Other Operating	100,120	99,020	-1.1%	99,020
	Total Supportive Services	4,149,431	4,284,576	3.3%	4,342,228
CF135442	Caregiver Parent Recruitment	<i>Division /Section CF0302</i>		<i>Fund /Subfund 24A301</i>	
	Personal Services	233,816	240,953	3.1%	244,840
	Personal Benefits	112,812	128,191	13.6%	129,898
	Commodities	510	510	0.0%	510
	Other Operating	204,201	164,201	-19.6%	164,201
	Total Caregiver Parent Recruitment	551,339	533,855	-3.2%	539,449
CF134015	Client Supportive Services	<i>Division /Section CF0303</i>		<i>Fund /Subfund 20A303</i>	
	Contracts & Prof. Services	4,688,140	4,688,140	0.0%	4,688,140
	Client Services	3,017,937	3,156,767	4.6%	3,156,767
	Total Client Supportive Services	7,706,077	7,844,907	1.8%	7,844,907
CF135541	Multi-Systemic Therapy Unit	<i>Division /Section CF05</i>		<i>Fund /Subfund 24A301</i>	
	Personal Services	630,665	645,408	2.3%	654,420
	Personal Benefits	265,303	314,135	18.4%	316,934
	Contracts & Prof. Services	162,903	62,903	-61.4%	62,903
	Other Operating	20,112	20,112	0.0%	20,112
	Total Multi-Systemic Therapy Unit	1,078,983	1,042,558	-3.4%	1,054,369
CF135608	Contracted Placements	<i>Division /Section CF0603</i>		<i>Fund /Subfund 24A301</i>	
	Personal Services	1,168,708	1,199,512	2.6%	1,223,049
	Personal Benefits	466,721	464,872	-0.4%	473,748
	Other Operating	18,363	18,363	0.0%	18,363
	Total Contracted Placements	1,653,792	1,682,747	1.8%	1,715,160
CF135616	CFS Foster Homes/Resource Mgt	<i>Division /Section CF0604</i>		<i>Fund /Subfund 24A301</i>	
	Personal Services	2,306,461	2,361,874	2.4%	2,407,087
	Personal Benefits	995,142	1,003,395	0.8%	1,024,664
	Commodities	1,450	5,150	255.2%	5,150
	Contracts & Prof. Services	68,000	64,300	-5.4%	64,300

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HHS Children and Family Services					
CF135616	CFS Foster Homes/Resource Mgt	<i>Division /Section CF0604</i>		<i>Fund /Subfund 24A301</i>	
	Other Operating	69,831	69,831	0.0%	69,831
Total CFS Foster Homes/Resource Mgt		3,440,884	3,504,550	1.9%	3,571,032
CF134031	CFS Foster Care	<i>Division /Section CF0605</i>		<i>Fund /Subfund 20A303</i>	
	Contracts & Prof. Services	1,129,756	1,548,556	37.1%	1,548,556
	Client Services	2,651,944	1,645,944	-37.9%	1,645,944
Total CFS Foster Care		3,781,700	3,194,500	-15.5%	3,194,500
CF134049	Purchased Congregate & Foster	<i>Division /Section CF0606</i>		<i>Fund /Subfund 20A303</i>	
	Client Services	48,038,534	44,978,534	-6.4%	44,978,534
	Other Operating	10,200	20,200	98.0%	20,200
Total Purchased Congregate & Foster		48,048,734	44,998,734	-6.3%	44,998,734
CF135582	Permanent Custody Adoptions	<i>Division /Section CF0700</i>		<i>Fund /Subfund 24A301</i>	
	Personal Services	3,016,360	3,087,484	2.4%	3,148,232
	Personal Benefits	1,248,413	1,239,389	-0.7%	1,262,013
	Commodities	3,176	3,176	0.0%	3,176
	Contracts & Prof. Services	50,000	0	-100.0%	0
	Other Operating	152,137	152,137	0.0%	152,137
Total Permanent Custody Adoptions		4,470,086	4,482,186	0.3%	4,565,558
CF134023	Adoption Services	<i>Division /Section CF0701</i>		<i>Fund /Subfund 20A303</i>	
	Client Services	8,138,869	7,038,869	-13.5%	7,038,869
Total Adoption Services		8,138,869	7,038,869	-13.5%	7,038,869
CF135004	Cuyahoga Tapestry System of Care	<i>Division /Section CF08</i>		<i>Fund /Subfund 24A435</i>	
	Personal Services	288,756	303,714	5.2%	312,571
	Personal Benefits	127,894	129,821	1.5%	133,499
	Contracts & Prof. Services	1,675,221	27,239	-98.4%	27,239
	Client Services	2,794,035	2,037,888	-27.1%	2,037,888
	Other Operating	2,189	2,189	0.0%	2,189
Total Cuyahoga Tapestry System of Care		4,888,095	2,500,851	-48.8%	2,513,386
Total HHS Children and Family Services		147,316,605	139,562,060	-5.3%	139,512,023
HHS Senior and Adult Services					
SA138321	SAS Administrative Services	<i>Division /Section SA0101</i>		<i>Fund /Subfund 24A601</i>	
	Personal Services	555,344	625,780	12.7%	637,335
	Personal Benefits	214,337	273,527	27.6%	277,730
	Commodities	53,009	154,513	191.5%	154,513
	Contracts & Prof. Services	590,391	507,721	-14.0%	507,721
	Controlled Services	939,577	992,824	5.7%	992,824
	Other Operating	143,356	143,356	0.0%	143,356
	Capital Outlays	151,325	0	-100.0%	0
Total SAS Administrative Services		2,647,339	2,697,721	1.9%	2,713,479
SA138354	SAS Management Services	<i>Division /Section SA0103</i>		<i>Fund /Subfund 24A601</i>	
	Personal Services	694,546	764,453	10.1%	778,905
	Personal Benefits	306,130	349,593	14.2%	357,457
	Commodities	8,353	0	-100.0%	0
	Contracts & Prof. Services	2,313	2,483	7.3%	2,483

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HHS Senior and Adult Services					
SA138354	SAS Management Services	<i>Division /Section SA0103</i>		<i>Fund /Subfund 24A601</i>	
	Other Operating	85,146	91,646	7.6%	91,646
Total SAS Management Services		1,096,488	1,208,175	10.2%	1,230,491
SA138305	Community Social Serv Programs	<i>Division /Section SA0201</i>		<i>Fund /Subfund 24A601</i>	
	Client Services	1,509,068	1,509,068	0.0%	1,509,068
Total Community Social Serv Programs		1,509,068	1,509,068	0.0%	1,509,068
SA138420	Home Support	<i>Division /Section SA03</i>		<i>Fund /Subfund 24A601</i>	
	Personal Services	1,039,230	1,042,981	0.4%	1,064,320
	Personal Benefits	426,801	412,396	-3.4%	423,117
	Commodities	17,682	5,000	-71.7%	5,000
	Contracts & Prof. Services	170,196	0	-100.0%	0
	Other Operating	65,431	79,814	22.0%	79,814
Total Home Support		1,719,340	1,540,191	-10.4%	1,572,251
SA138479	Adult Protective Services	<i>Division /Section SA04</i>		<i>Fund /Subfund 24A601</i>	
	Personal Services	1,985,498	1,940,626	-2.3%	1,981,359
	Personal Benefits	763,345	774,859	1.5%	795,184
	Commodities	21,277	0	-100.0%	0
	Contracts & Prof. Services	5,355	0	-100.0%	0
	Client Services	566,183	613,167	8.3%	613,167
	Other Operating	108,333	108,333	0.0%	108,333
Total Adult Protective Services		3,449,991	3,436,985	-0.4%	3,498,043
SA138503	Information and Outreach Unit	<i>Division /Section SA05</i>		<i>Fund /Subfund 24A601</i>	
	Personal Services	440,345	508,775	15.5%	517,831
	Personal Benefits	189,825	228,147	20.2%	232,880
	Commodities	3,215	0	-100.0%	0
	Client Services	15,116	0	-100.0%	0
	Other Operating	11,005	21,005	90.9%	21,005
Total Information and Outreach Unit		659,506	757,927	14.9%	771,716
SA138602	Home Based Services	<i>Division /Section SA09</i>		<i>Fund /Subfund 24A601</i>	
	Personal Services	1,904,262	1,878,391	-1.4%	1,917,456
	Personal Benefits	910,565	768,456	-15.6%	792,615
	Commodities	40,987	13,000	-68.3%	13,000
	Client Services	513	0	-100.0%	0
	Other Operating	153,854	126,471	-17.8%	126,471
Total Home Based Services		3,010,181	2,786,318	-7.4%	2,849,542
SA138610	Care Management Support	<i>Division /Section SA10</i>		<i>Fund /Subfund 24A601</i>	
	Personal Services	375,101	436,589	16.4%	444,261
	Personal Benefits	138,623	190,327	37.3%	193,138
	Commodities	3,621	0	-100.0%	0
	Other Operating	6,140	6,140	0.0%	6,140
Total Care Management Support		523,485	633,056	20.9%	643,539
SA138701	SAS Options Program	<i>Division /Section SA11</i>		<i>Fund /Subfund 24A601</i>	
	Personal Services	1,086,933	1,109,102	2.0%	1,131,364
	Personal Benefits	413,916	467,434	12.9%	478,600
	Commodities	11,369	0	-100.0%	0
	Client Services	2,112,840	1,937,840	-8.3%	1,937,840

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HHS Senior and Adult Services					
SA138701	SAS Options Program	<i>Division /Section SA11</i>	<i>Fund /Subfund 24A601</i>		
	Other Operating	32,942	32,942	0.0%	32,942
Total SAS Options Program		3,658,000	3,547,318	-3.0%	3,580,746
Total HHS Senior and Adult Services		18,273,398	18,116,759	-0.9%	18,368,875
HHS Cuyahoga Job & Family Services					
WT137109	Administrative Operations	<i>Division /Section WT0101</i>	<i>Fund /Subfund 24A510</i>		
	Personal Services	1,187,274	1,224,509	3.1%	1,247,460
	Personal Benefits	499,100	528,601	5.9%	535,240
	Commodities	46,040	46,040	0.0%	46,040
	Contracts & Prof. Services	1,250,604	4,250,604	239.9%	4,250,604
	Controlled Services	6,022,205	6,469,969	7.4%	6,469,969
	Other Operating	957,304	957,304	0.0%	957,304
	Capital Outlays	20,000	1,703,331	8416.7%	2,350,966
Total Administrative Operations		9,982,527	15,180,358	52.1%	15,857,583
WT137315	Work First Services	<i>Division /Section WT0103</i>	<i>Fund /Subfund 24A510</i>		
	Personal Services	1,129,316	1,170,080	3.6%	1,190,462
	Personal Benefits	482,702	554,314	14.8%	564,441
	Commodities	42,762	42,762	0.0%	42,762
	Contracts & Prof. Services	9,775,463	8,939,057	-8.6%	8,939,057
	Other Operating	60,600	60,600	0.0%	60,600
Total Work First Services		11,490,843	10,766,813	-6.3%	10,797,322
WT137414	Southgate NFSC	<i>Division /Section WT0202</i>	<i>Fund /Subfund 24A510</i>		
	Personal Services	3,206,290	3,280,188	2.3%	3,343,862
	Personal Benefits	1,420,982	1,432,399	0.8%	1,459,237
	Commodities	81,994	81,994	0.0%	81,994
	Contracts & Prof. Services	458,372	195,333	-57.4%	7,448
	Other Operating	41,341	41,341	0.0%	41,341
Total Southgate NFSC		5,208,979	5,031,255	-3.4%	4,933,882
WT137430	Old Brooklyn NFSC	<i>Division /Section WT0204</i>	<i>Fund /Subfund 24A510</i>		
	Personal Services	2,831,075	2,902,817	2.5%	2,964,238
	Personal Benefits	1,161,440	1,172,510	1.0%	1,190,945
	Commodities	5,000	5,000	0.0%	5,000
	Contracts & Prof. Services	697,500	697,500	0.0%	697,500
	Other Operating	81,624	81,624	0.0%	81,624
Total Old Brooklyn NFSC		4,776,639	4,859,451	1.7%	4,939,307
WT137455	Quincy Place NFSC	<i>Division /Section WT0206</i>	<i>Fund /Subfund 24A510</i>		
	Personal Services	3,644,699	3,734,332	2.5%	3,812,297
	Personal Benefits	1,578,836	1,551,616	-1.7%	1,583,261
	Commodities	300,816	300,816	0.0%	300,816
	Contracts & Prof. Services	1,509,110	1,509,110	0.0%	1,509,110
	Other Operating	40,766	40,766	0.0%	40,766
Total Quincy Place NFSC		7,074,227	7,136,640	0.9%	7,246,250
WT137463	Virgil Brown NFSC	<i>Division /Section WT0207</i>	<i>Fund /Subfund 24A510</i>		
	Personal Services	14,330,387	14,055,850	-1.9%	14,224,485
	Personal Benefits	6,323,026	6,561,958	3.8%	6,616,128
	Commodities	96,449	96,449	0.0%	96,449
	Contracts & Prof. Services	61,505	61,505	0.0%	61,505

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HHS Cuyahoga Job & Family Services					
WT137463	Virgil Brown NFSC	<i>Division /Section</i> WT0207		<i>Fund /Subfund</i> 24A510	
	Other Operating	1,010,217	1,010,217	0.0%	1,010,217
Total Virgil Brown NFSC		21,821,584	21,785,979	-0.2%	22,008,784
WT137539	West Shore NFSC	<i>Division /Section</i> WT0212		<i>Fund /Subfund</i> 24A510	
	Personal Services	3,188,031	3,267,984	2.5%	3,336,604
	Personal Benefits	1,300,364	1,257,996	-3.3%	1,278,345
	Commodities	89,262	89,262	0.0%	89,262
	Contracts & Prof. Services	883,346	667,568	-24.4%	20,234
	Other Operating	51,269	51,269	0.0%	51,269
Total West Shore NFSC		5,512,272	5,334,079	-3.2%	4,775,714
WT137141	Client Support Services	<i>Division /Section</i> WT0301		<i>Fund /Subfund</i> 24A510	
	Personal Services	4,132,143	4,246,450	2.8%	4,323,856
	Personal Benefits	1,829,169	1,821,853	-0.4%	1,858,115
	Commodities	55,000	55,000	0.0%	55,000
	Contracts & Prof. Services	407,925	407,925	0.0%	407,925
	Client Services	4,402,223	6,602,223	50.0%	6,602,223
	Other Operating	154,844	154,844	0.0%	154,844
Total Client Support Services		10,981,304	13,288,295	21.0%	13,401,963
WT137935	Children With Medical Handicap	<i>Division /Section</i> WT0305		<i>Fund /Subfund</i> 24A530	
	Client Services	2,764,307	2,764,307	0.0%	2,764,307
Total Children With Medical Handicap		2,764,307	2,764,307	0.0%	2,764,307
Total HHS Cuyahoga Job & Family Services		79,612,682	86,147,177	8.2%	86,725,111
Cuyahoga Support Enforcement Agency					
SE496000	Cuyahoga Support Enforcement Agency	<i>Division /Section</i> SE01		<i>Fund /Subfund</i> 20A600	
	Personal Services	14,161,306	14,577,326	2.9%	14,649,708
	Personal Benefits	6,401,208	6,465,483	1.0%	6,476,666
	Commodities	30,215	30,215	0.0%	30,215
	Contracts & Prof. Services	7,926,837	11,690,513	47.5%	11,690,513
	Controlled Services	1,779,752	1,981,837	11.4%	1,981,837
	Other Operating	1,927,784	1,927,784	0.0%	1,927,784
	Capital Outlays	54,000	0	-100.0%	0
Total Cuyahoga Support Enforcement Agency		32,281,102	36,673,158	13.6%	36,756,723
SE507152	Fatherhood Initiative	<i>Division /Section</i> SE0201		<i>Fund /Subfund</i> 20A600	
	Personal Services	99,817	101,813	2.0%	101,853
	Personal Benefits	39,259	39,354	0.2%	40,066
	Commodities	505	505	0.0%	505
	Contracts & Prof. Services	868,054	765,572	-11.8%	765,572
	Controlled Services	10,888	10,888	0.0%	10,888
	Other Operating	14,202	14,202	0.0%	14,202
Total Fatherhood Initiative		1,032,725	932,335	-9.7%	933,086
Total Cuyahoga Support Enforcement Agency		33,313,827	37,605,493	12.9%	37,689,809
Early Childhood Invest In Children					
EC451484	EC Administrative Services	<i>Division /Section</i> EC0101		<i>Fund /Subfund</i> 24A635	
	Personal Services	509,158	494,728	-2.8%	505,323

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Early Childhood Invest In Children					
EC451484	EC Administrative Services	<i>Division /Section EC0101</i>		<i>Fund /Subfund 24A635</i>	
	Personal Benefits	150,048	130,503	-13.0%	132,141
	Commodities	308	308	0.0%	308
	Contracts & Prof. Services	26,871	26,871	0.0%	26,871
	Controlled Services	188,458	244,677	29.8%	244,677
	Other Operating	16,681	16,681	0.0%	16,681
	Total EC Administrative Services	891,524	913,768	2.5%	926,001
EC451427	Early Childhood Mental Health	<i>Division /Section EC0203</i>		<i>Fund /Subfund 20A807</i>	
	Contracts & Prof. Services	941,696	691,696	-26.5%	691,696
	Total Early Childhood Mental Health	941,696	691,696	-26.5%	691,696
EC451435	Early Start	<i>Division /Section EC0204</i>		<i>Fund /Subfund 24A635</i>	
	Contracts & Prof. Services	1,838,667	1,838,667	0.0%	1,838,667
	Total Early Start	1,838,667	1,838,667	0.0%	1,838,667
EC451443	Health & Safety	<i>Division /Section EC0301</i>		<i>Fund /Subfund 24A635</i>	
	Contracts & Prof. Services	207,062	207,062	0.0%	207,062
	Total Health & Safety	207,062	207,062	0.0%	207,062
EC451450	Quality Child Care	<i>Division /Section EC0401</i>		<i>Fund /Subfund 24A635</i>	
	Contracts & Prof. Services	9,200,944	9,189,197	-0.1%	9,189,197
	Total Quality Child Care	9,200,944	9,189,197	-0.1%	9,189,197
	Total Early Childhood Invest In Children	13,079,893	12,840,390	-1.8%	12,852,623
Family & Children First Council					
FC451492	FCFC Public Assistance	<i>Division /Section FC01</i>		<i>Fund /Subfund 24A640</i>	
	Personal Services	551,825	546,569	-1.0%	555,263
	Personal Benefits	196,382	195,963	-0.2%	197,004
	Commodities	520	520	0.0%	520
	Contracts & Prof. Services	3,699,916	2,493,360	-32.6%	2,493,360
	Controlled Services	109,786	163,341	48.8%	163,341
	Client Services	179,310	179,310	0.0%	179,310
	Other Operating	13,517	13,517	0.0%	13,517
	Total FCFC Public Assistance	4,751,256	3,592,580	-24.4%	3,602,315
	Total Family & Children First Council	4,751,256	3,592,580	-24.4%	3,602,315
HHS Office of Reentry					
HS749069	HHS Office of Reentry	<i>Division /Section HS03</i>		<i>Fund /Subfund 24A878</i>	
	Personal Services	364,239	378,954	4.0%	386,533
	Personal Benefits	142,606	144,881	1.6%	148,459
	Contracts & Prof. Services	1,895,073	1,650,073	-12.9%	1,650,073
	Controlled Services	49,029	49,029	0.0%	49,029
	Other Operating	66,497	39,497	-40.6%	66,497
	Total HHS Office of Reentry	2,517,444	2,262,434	-10.1%	2,300,591
	Total HHS Office of Reentry	2,517,444	2,262,434	-10.1%	2,300,591

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Office of Homeless Services				
HS158097 Office of Homeless Services PA	<i>Division /Section HS09 Fund /Subfund 24A641</i>			
Personal Services	280,260	291,583	4.0%	297,414
Personal Benefits	148,852	150,601	1.2%	153,402
Commodities	485	485	0.0%	485
Contracts & Prof. Services	5,130,448	4,930,448	-3.9%	4,930,448
Controlled Services	113,498	152,130	34.0%	152,130
Other Operating	9,761	9,761	0.0%	9,761
Total Office of Homeless Services PA	5,683,304	5,535,008	-2.6%	5,543,640
Total Office of Homeless Services	5,683,304	5,535,008	-2.6%	5,543,640
Human Services Other Prgms				
MI511410 Human Services Other Contract	<i>Division /Section OP01 Fund /Subfund 20A495</i>			
Contracts & Prof. Services	0	709,858		709,858
Other Operating	0	10,000,000		0
Total Human Services Other Contract	0	10,709,858		709,858
Total Human Services Other Prgms	0	10,709,858		709,858
Workforce Development				
WI140905 WIA Executive & Financial Operations	<i>Division /Section WI0101 Fund /Subfund 28W036</i>			
Personal Services	346,109	0	-100.0%	0
Personal Benefits	131,922	0	-100.0%	0
Commodities	489	0	-100.0%	0
Contracts & Prof. Services	6,346,758	0	-100.0%	0
Controlled Services	228,138	0	-100.0%	0
Other Operating	106,348	0	-100.0%	0
Total WIA Executive & Financial Operations	7,159,764	0	-100.0%	0
WI140913 Workforce Other Programs	<i>Division /Section WI0101 Fund /Subfund 28W037</i>			
Personal Services	233,004	242,417	4.0%	247,266
Personal Benefits	107,126	109,145	1.9%	109,233
Contracts & Prof. Services	1,200,000	1,200,000	0.0%	1,200,000
Other Operating	400,000	400,000	0.0%	400,000
Total Workforce Other Programs	1,940,130	1,951,562	0.6%	1,956,499
WI141622 County Educational Asst Prog.	<i>Division /Section WI03 Fund /Subfund 20A064</i>			
Other Operating	1,100,000	500,000	-54.5%	500,000
Total County Educational Asst Prog.	1,100,000	500,000	-54.5%	500,000
WI140921 Educational Asst. Program	<i>Division /Section WI0302 Fund /Subfund 20A070</i>			
Other Operating	0	500,000		500,000
Total Educational Asst. Program	0	500,000		500,000
WI150904 WF Innovation \$ Opp's Act	<i>Division /Section WI04 Fund /Subfund 28W038</i>			
Personal Services	0	851,101		868,123
Personal Benefits	0	303,611		306,241
Commodities	0	100,000		100,000
Contracts & Prof. Services	0	7,579,310		7,579,310
Controlled Services	0	50,000		50,000

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Workforce Development					
WI150904	WF Innovation \$ Opp's Act				
	Other Operating	0	500,000		500,000
Total WF Innovation \$ Opp's Act		0	9,384,022		9,403,674
Total Workforce Development		10,199,894	12,335,584	20.9%	12,360,173
GRF & HHS Levy Operating Revenue					
ND508002	General Fund Tax Settlement				
	Other Operating	0	272,914		272,914
Total General Fund Tax Settlement		0	272,914		272,914
ND514778	4.8 HHS Levy Tax Settlement				
	Other Operating	0	2,183,288		2,183,288
Total 4.8 HHS Levy Tax Settlement		0	2,183,288		2,183,288
ND007518	3.9 HHS Levy Tax Settlement				
	Other Operating	0	1,773,922		1,773,922
Total 3.9 HHS Levy Tax Settlement		0	1,773,922		1,773,922
Total GRF & HHS Levy Operating Revenue		0	4,230,124		4,230,124
GF / HHS Subsidy Accounts					
SU513101	Civil Defense				
	Other Financing Uses	1,064,089	1,053,098	-1.0%	1,063,884
Total Civil Defense		1,064,089	1,053,098	-1.0%	1,063,884
SU513150	Soil Conservation				
	Other Financing Uses	75,000	75,000	0.0%	75,000
Total Soil Conservation		75,000	75,000	0.0%	75,000
SU513200	County Airport				
	Other Financing Uses	531,302	768,160	44.6%	652,130
Total County Airport		531,302	768,160	44.6%	652,130
SU513457	County Planning Comm				
	Other Financing Uses	1,246,574	1,051,611	-15.6%	1,067,797
Total County Planning Comm		1,246,574	1,051,611	-15.6%	1,067,797
SU514174	Social Service Subsidy				
	Other Financing Uses	1,100,000	500,000	-54.5%	500,000
Total Social Service Subsidy		1,100,000	500,000	-54.5%	500,000
SU514422	Health and Human Svcs Subsidy				
	Other Financing Uses	3,492,695	4,105,798	17.6%	4,190,219
Total Health and Human Svcs Subsidy		3,492,695	4,105,798	17.6%	4,190,219
SU514372	Tapestry System of Care Sub				

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GF / HHS Subsidy Accounts					
SU514372	Tapestry System of Care Sub	<i>Division /Section SU0910</i>		<i>Fund /Subfund 29A391</i>	
	Other Financing Uses	4,444,650	2,250,851	-49.4%	2,263,386
	Total Tapestry System of Care Sub	4,444,650	2,250,851	-49.4%	2,263,386
SU513754	CRIS Subsidy	<i>Division /Section SU14</i>		<i>Fund /Subfund 01A001</i>	
	Other Financing Uses	337,214	464,581	37.8%	467,556
	Total CRIS Subsidy	337,214	464,581	37.8%	467,556
SU515296	Social Impact Fin Fund Subsidy	<i>Division /Section SU1301</i>		<i>Fund /Subfund 29A391</i>	
	Other Financing Uses	1,000,000	1,000,000	0.0%	1,000,000
	Total Social Impact Fin Fund Subsidy	1,000,000	1,000,000	0.0%	1,000,000
SU514273	CSEA HHS 4.8 Mill Subsidy	<i>Division /Section SU15</i>		<i>Fund /Subfund 29A391</i>	
	Other Financing Uses	2,726,484	6,626,484	143.0%	6,647,376
	Total CSEA HHS 4.8 Mill Subsidy	2,726,484	6,626,484	143.0%	6,647,376
SU514091	Space Maintenance	<i>Division /Section SU27</i>		<i>Fund /Subfund 01A001</i>	
	Other Financing Uses	0	4,000,000		0
	Total Space Maintenance	0	4,000,000		0
SU514711	Gateway Arena Pledge	<i>Division /Section SU32</i>		<i>Fund /Subfund 01A001</i>	
	Other Financing Uses	3,218,437	5,600,000	74.0%	5,600,000
	Total Gateway Arena Pledge	3,218,437	5,600,000	74.0%	5,600,000
SU514299	Children and Family Svcs Sub	<i>Division /Section SU3301</i>		<i>Fund /Subfund 29A391</i>	
	Other Financing Uses	19,064,123	36,436,168	91.1%	36,373,596
	Total Children and Family Svcs Sub	19,064,123	36,436,168	91.1%	36,373,596
SU515098	Children & Family Srv Subs 3.9	<i>Division /Section SU3301</i>		<i>Fund /Subfund 29A392</i>	
	Other Financing Uses	15,037,124	0	-100.0%	0
	Total Children & Family Srv Subs 3.9	15,037,124	0	-100.0%	0
SU514315	Children Svcs Fund Subsidy	<i>Division /Section SU3302</i>		<i>Fund /Subfund 29A391</i>	
	Other Financing Uses	20,921,271	38,970,807	86.3%	38,970,807
	Total Children Svcs Fund Subsidy	20,921,271	38,970,807	86.3%	38,970,807
SU514620	Children Services Fund Sub 3.9	<i>Division /Section SU3302</i>		<i>Fund /Subfund 29A392</i>	
	Other Financing Uses	18,171,271	0	-100.0%	0
	Total Children Services Fund Sub 3.9	18,171,271	0	-100.0%	0
SU514323	Children w/Medical Handicaps	<i>Division /Section SU3402</i>		<i>Fund /Subfund 29A391</i>	
	Other Financing Uses	2,764,307	2,764,307	0.0%	2,764,307
	Total Children w/Medical Handicaps	2,764,307	2,764,307	0.0%	2,764,307
SU514398	EC-Invest In Children Subsidy	<i>Division /Section SU3403</i>		<i>Fund /Subfund 29A391</i>	
	Other Financing Uses	13,057,749	12,818,246	-1.8%	12,830,479
	Total EC-Invest In Children Subsidy	13,057,749	12,818,246	-1.8%	12,830,479
SU514414	Senior and Adult Svcs Subsidy	<i>Division /Section SU3601</i>		<i>Fund /Subfund 29A391</i>	

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GF / HHS Subsidy Accounts				
SU514414 Senior and Adult Svcs Subsidy	<i>Division /Section SU3601 Fund /Subfund 29A391</i>			
Other Financing Uses	8,066,538	15,570,289	93.0%	15,822,405
Total Senior and Adult Svcs Subsidy	8,066,538	15,570,289	93.0%	15,822,405
SU514638 Senior & Adult Subsidy 3.9	<i>Division /Section SU3601 Fund /Subfund 29A392</i>			
Other Financing Uses	5,775,213	0	-100.0%	0
Total Senior & Adult Subsidy 3.9	5,775,213	0	-100.0%	0
SU514281 Office of Homeless Svc Subsidy	<i>Division /Section SU3603 Fund /Subfund 29A391</i>			
Other Financing Uses	5,472,912	5,334,744	-2.5%	5,343,376
Total Office of Homeless Svc Subsidy	5,472,912	5,334,744	-2.5%	5,343,376
SU514364 Human Services Other Programs	<i>Division /Section SU3801 Fund /Subfund 29A391</i>			
Other Financing Uses	0	709,858		709,858
Total Human Services Other Programs	0	709,858		709,858
SU514349 Family & Children First Cncl	<i>Division /Section SU4101 Fund /Subfund 29A391</i>			
Other Financing Uses	3,542,326	2,823,565	-20.3%	2,833,300
Total Family & Children First Cncl	3,542,326	2,823,565	-20.3%	2,833,300
SU515999 Fatherhood Initiative Subsidy	<i>Division /Section SU42 Fund /Subfund 29A391</i>			
Other Financing Uses	1,012,725	922,335	-8.9%	923,086
Total Fatherhood Initiative Subsidy	1,012,725	922,335	-8.9%	923,086
SU513762 Brownfield Redevelopment	<i>Division /Section SU43 Fund /Subfund 01A001</i>			
Other Financing Uses	647,567	843,000	30.2%	843,000
Total Brownfield Redevelopment	647,567	843,000	30.2%	843,000
SU514430 Employment & Family Svc Sub	<i>Division /Section SU4401 Fund /Subfund 29A391</i>			
Other Financing Uses	6,129,577	12,535,876	104.5%	12,466,177
Total Employment & Family Svc Sub	6,129,577	12,535,876	104.5%	12,466,177
SU514737 Employment & Family Svc. Sub	<i>Division /Section SU4401 Fund /Subfund 29A392</i>			
Other Financing Uses	2,408,997	0	-100.0%	0
Total Employment & Family Svc. Sub	2,408,997	0	-100.0%	0
SU515676 Shaker Square 2000 Pldg GF	<i>Division /Section SU48 Fund /Subfund 01A001</i>			
Other Financing Uses	125,089	124,000	-0.9%	124,000
Total Shaker Square 2000 Pldg GF	125,089	124,000	-0.9%	124,000
SU514224 HHS JC Plcmnt & Trmt Sub	<i>Division /Section SU52 Fund /Subfund 29A391</i>			
Other Financing Uses	19,764,255	18,427,460	-6.8%	18,579,941
Total HHS JC Plcmnt & Trmt Sub	19,764,255	18,427,460	-6.8%	18,579,941
SU513515 Custody Mediation HHS	<i>Division /Section SU70 Fund /Subfund 01A001</i>			
Other Financing Uses	128,198	205,252	60.1%	219,290
Total Custody Mediation HHS	128,198	205,252	60.1%	219,290
SU514216 Criminal Just. Intervn. (TASC)	<i>Division /Section SU54 Fund /Subfund 29A391</i>			

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GF / HHS Subsidy Accounts					
SU514216	Criminal Just. Intervn. (TASC)	<i>Division /Section</i>	<i>SU54</i>	<i>Fund /Subfund</i>	<i>29A391</i>
	Other Financing Uses	0	456,759		459,539
	Total Criminal Just. Intervn. (TASC)	0	456,759		459,539
SU514331	Family Justice Center	<i>Division /Section</i>	<i>SU55</i>	<i>Fund /Subfund</i>	<i>29A391</i>
	Other Financing Uses	175,000	175,000	0.0%	176,809
	Total Family Justice Center	175,000	175,000	0.0%	176,809
SU514190	Witness Victim HHS Subsidy	<i>Division /Section</i>	<i>SU56</i>	<i>Fund /Subfund</i>	<i>29A391</i>
	Other Financing Uses	0	1,978,647		1,993,594
	Total Witness Victim HHS Subsidy	0	1,978,647		1,993,594
SU514125	Comm. Redevelopment Fund Sub.	<i>Division /Section</i>	<i>SU62</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Financing Uses	832,868	890,535	6.9%	890,430
	Total Comm. Redevelopment Fund Sub.	832,868	890,535	6.9%	890,430
SU514547	JA Office of Re-Entry Subsidy	<i>Division /Section</i>	<i>SU65</i>	<i>Fund /Subfund</i>	<i>29A391</i>
	Other Financing Uses	2,517,444	2,262,434	-10.1%	2,300,591
	Total JA Office of Re-Entry Subsidy	2,517,444	2,262,434	-10.1%	2,300,591
SU511535	Medical Mart Series 2010 Pledg	<i>Division /Section</i>	<i>SU69</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Financing Uses	32,142,415	31,421,060	-2.2%	26,736,406
	Total Medical Mart Series 2010 Pledg	32,142,415	31,421,060	-2.2%	26,736,406
SU514885	Regional Crime Lab GF Subsidy	<i>Division /Section</i>	<i>SU71</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Financing Uses	3,539,494	4,185,959	18.3%	4,182,497
	Total Regional Crime Lab GF Subsidy	3,539,494	4,185,959	18.3%	4,182,497
SU514661	Witness Victim Subsidy	<i>Division /Section</i>	<i>SU72</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Financing Uses	1,940,398	0	-100.0%	0
	Total Witness Victim Subsidy	1,940,398	0	-100.0%	0
SU514679	TASC - County Subsidy	<i>Division /Section</i>	<i>SU73</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Financing Uses	438,643	432,116	-1.5%	2,780
	Total TASC - County Subsidy	438,643	432,116	-1.5%	2,780
SU514695	9-1-1 Consolidation Shared Svc	<i>Division /Section</i>	<i>SU74</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Financing Uses	1,700,000	0	-100.0%	0
	Total 9-1-1 Consolidation Shared Svc	1,700,000	0	-100.0%	0
SU515015	Western Reserve Fund Subsidy	<i>Division /Section</i>	<i>SU75</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Financing Uses	0	3,500,000		8,500,000
	Total Western Reserve Fund Subsidy	0	3,500,000		8,500,000
SU513481	Euclid Jail GF Subsidy	<i>Division /Section</i>	<i>SU76</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Financing Uses	1,286,732	1,378,352	7.1%	1,372,773
	Total Euclid Jail GF Subsidy	1,286,732	1,378,352	7.1%	1,372,773
SU511568	County Hotel DS GF Subsidy	<i>Division /Section</i>	<i>SU77</i>	<i>Fund /Subfund</i>	<i>01A001</i>

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GF / HHS Subsidy Accounts				
SU511568 County Hotel DS GF Subsidy	<i>Division /Section</i>	<i>SU77</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Other Financing Uses	0	3,769,817		20,308,344
Total County Hotel DS GF Subsidy	0	3,769,817		20,308,344
SU515114 Western Reserve DS Subsidy	<i>Division /Section</i>	<i>SU78</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Other Financing Uses	749,615	784,480	4.7%	784,480
Total Western Reserve DS Subsidy	749,615	784,480	4.7%	784,480
SU514760 County Security SVC GF Subsidy	<i>Division /Section</i>	<i>SU79</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Other Financing Uses	2,000,000	0	-100.0%	0
Total County Security SVC GF Subsidy	2,000,000	0	-100.0%	0
SU515130 MedMart Refund 2014C DS Subsid	<i>Division /Section</i>	<i>SU80</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Other Financing Uses	683,847	679,150	-0.7%	682,500
Total MedMart Refund 2014C DS Subsid	683,847	679,150	-0.7%	682,500
SU515197 HHS Subs Sheriff Mental Health	<i>Division /Section</i>	<i>SU81</i>	<i>Fund /Subfund</i>	<i>29A391</i>
Other Financing Uses	0	1,761,877		1,761,877
Total HHS Subs Sheriff Mental Health	0	1,761,877		1,761,877
SU515221 Demolition Property GF Subsidy	<i>Division /Section</i>	<i>SU82</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Other Financing Uses	0	16,000,000		0
Total Demolition Property GF Subsidy	0	16,000,000		0
Total GF / HHS Subsidy Accounts	209,332,143	245,657,675	17.4%	242,483,591
College Savings Account Program				
SV102053 College Savings Account Program	<i>Division /Section</i>	<i>SV</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Contracts & Prof. Services	57,500	0	-100.0%	0
Other Operating	1,622,500	0	-100.0%	0
Total College Savings Account Program	1,680,000	0	-100.0%	0
Total College Savings Account Program	1,680,000	0	-100.0%	0
Department of Sustainability				
SY302240 Sustainability	<i>Division /Section</i>	<i>SY</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	150,000	174,060	16.0%	177,681
Personal Benefits	50,000	53,717	7.4%	55,015
Commodities	1,000	1,000	0.0%	1,000
Contracts & Prof. Services	6,000	6,000	0.0%	6,000
Other Operating	13,000	33,000	153.8%	33,000
Total Sustainability	220,000	267,777	21.7%	272,696
Total Department of Sustainability	220,000	267,777	21.7%	272,696
Employee Health and Wellness				
CC499509 Self Insurance-Regionalization	<i>Division /Section</i>	<i>HO</i>	<i>Fund /Subfund</i>	<i>20A195</i>
Contracts & Prof. Services	16,034,696	34,034,696	112.3%	34,034,696
Total Self Insurance-Regionalization	16,034,696	34,034,696	112.3%	34,034,696

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Employee Health and Wellness				
CC499202 Benefits Administration	<i>Division /Section</i>	<i>HO</i>	<i>Fund /Subfund</i>	68A100
Personal Services	404,694	421,044	4.0%	429,465
Personal Benefits	161,839	154,440	-4.6%	155,741
Contracts & Prof. Services	61,699	61,699	0.0%	61,699
Controlled Services	938,766	938,766	0.0%	938,766
Other Operating	1,482	1,482	0.0%	1,482
Total Benefits Administration	1,568,480	1,577,431	0.6%	1,587,153
CC499004 Hospitalization Self Insurance	<i>Division /Section</i>	<i>HO</i>	<i>Fund /Subfund</i>	68A100
Contracts & Prof. Services	68,716,893	89,216,893	29.8%	89,216,893
Other Operating	122	122	0.0%	122
Total Hospitalization Self Insurance	68,717,015	89,217,015	29.8%	89,217,015
CC499012 Hosp. Regular Insurance	<i>Division /Section</i>	<i>HO</i>	<i>Fund /Subfund</i>	68A200
Contracts & Prof. Services	8,539,608	5,000,000	-41.4%	5,000,000
Total Hosp. Regular Insurance	8,539,608	5,000,000	-41.4%	5,000,000
Total Employee Health and Wellness	94,859,799	129,829,142	36.9%	129,838,864
Workers Compensation Retrospective				
CC498824 Workers Comp Retro 2005	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	67A005
Contracts & Prof. Services	758,611	0	-100.0%	0
Total Workers Comp Retro 2005	758,611	0	-100.0%	0
CC498832 Workers Comp Retro 2006	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	67A006
Contracts & Prof. Services	113,126	0	-100.0%	0
Total Workers Comp Retro 2006	113,126	0	-100.0%	0
CC498840 Workers Comp Retro 2007	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	67A007
Contracts & Prof. Services	133,428	0	-100.0%	0
Total Workers Comp Retro 2007	133,428	0	-100.0%	0
CC498857 Workers Comp Retro 2008	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	67A008
Contracts & Prof. Services	183,868	0	-100.0%	0
Total Workers Comp Retro 2008	183,868	0	-100.0%	0
CC498865 Workers Comp Retro 2009	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	67A009
Contracts & Prof. Services	164,323	0	-100.0%	0
Total Workers Comp Retro 2009	164,323	0	-100.0%	0
CC498873 Worker's Comp Retro 2010	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	67A010
Contracts & Prof. Services	176,964	0	-100.0%	0
Total Worker's Comp Retro 2010	176,964	0	-100.0%	0
CC498881 Worker's Comp Retro 2011	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	67A011
Contracts & Prof. Services	196,439	0	-100.0%	0
Total Worker's Comp Retro 2011	196,439	0	-100.0%	0
CC498899 Worker's Comp Retro 2012	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	67A012
Personal Benefits	0	0		0

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Workers Compensation Retrospective					
CC498899	Worker's Comp Retro 2012	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	<i>67A012</i>
	Contracts & Prof. Services	353,479	0	-100.0%	0
	Total Worker's Comp Retro 2012	353,479	0	-100.0%	0
CC498915	Worker's Comp Retro 2013	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	<i>67A013</i>
	Contracts & Prof. Services	765,959	0	-100.0%	0
	Total Worker's Comp Retro 2013	765,959	0	-100.0%	0
HR498006	Workers' Comp Admin	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	<i>67A100</i>
	Personal Services	93,496	145,238	55.3%	143,406
	Personal Benefits	24,969	49,628	98.8%	50,510
	Contracts & Prof. Services	2,270,297	2,270,297	0.0%	2,270,297
	Controlled Services	172,918	172,918	0.0%	172,918
	Other Operating	4,084	4,084	0.0%	4,084
	Total Workers' Comp Admin	2,565,764	2,642,165	3.0%	2,641,215
HR498014	Workers Compensation Claims	<i>Division /Section</i>	<i>WC</i>	<i>Fund /Subfund</i>	<i>67A200</i>
	Contracts & Prof. Services	0	2,846,197		2,903,121
	Total Workers Compensation Claims	0	2,846,197		2,903,121
	Total Workers Compensation Retrospective	5,411,961	5,488,362	1.4%	5,544,336
Debt Service					
DS039990	DS Rev-Bond Retirement GF	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A900</i>
	Debt Services	31,879,100	28,867,823	-9.4%	28,867,019
	Total DS Rev-Bond Retirement GF	31,879,100	28,867,823	-9.4%	28,867,019
DS100370	Gateway Arena Project	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A905</i>
	Debt Services	3,218,437	5,600,000	74.0%	5,600,000
	Total Gateway Arena Project	3,218,437	5,600,000	74.0%	5,600,000
DS039966	Brownfield Debt Service	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A910</i>
	Debt Services	647,567	843,000	30.2%	843,000
	Total Brownfield Debt Service	647,567	843,000	30.2%	843,000
DS039974	Shaker Square Series 2000	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A912</i>
	Debt Services	125,089	124,000	-0.9%	124,000
	Total Shaker Square Series 2000	125,089	124,000	-0.9%	124,000
DS040121	Commercial Redevelopment Debt	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A913</i>
	Debt Services	832,868	890,535	6.9%	890,430
	Total Commercial Redevelopment Debt	832,868	890,535	6.9%	890,430
DS040154	DS - Rock & Roll Hall of Fame	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A914</i>
	Debt Services	2,909,599	869,271	-70.1%	870,342
	Total DS - Rock & Roll Hall of Fame	2,909,599	869,271	-70.1%	870,342
DS039115	Medical Mart Debt Service	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A915</i>
	Debt Services	32,660,239	31,421,060	-3.8%	26,736,406
	Total Medical Mart Debt Service	32,660,239	31,421,060	-3.8%	26,736,406

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Debt Service					
DS039198	Steelyard/Westin DS	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A916</i>
	Debt Services	286,959	570,434	98.8%	694,111
Total Steelyard/Westin DS		286,959	570,434	98.8%	694,111
DS511543	Debt Service County Hotel	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A919</i>
	Debt Services	0	3,769,817		20,308,344
Total Debt Service County Hotel		0	3,769,817		20,308,344
DS039016	DS-Western Reserve Serie 2014B	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A920</i>
	Debt Services	749,615	784,480	4.7%	784,480
Total DS-Western Reserve Serie 2014B		749,615	784,480	4.7%	784,480
DS039024	DS-MedMart Refunding Ser 2014C	<i>Division /Section</i>	<i>DS01</i>	<i>Fund /Subfund</i>	<i>30A921</i>
	Debt Services	683,847	679,150	-0.7%	682,500
Total DS-MedMart Refunding Ser 2014C		683,847	679,150	-0.7%	682,500
Total Debt Service		73,993,320	74,419,570	0.6%	86,400,632
Global Center Operating Account					
MC001016	Medical Mart Operating Account	<i>Division /Section</i>	<i>MC</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Contracts & Prof. Services	198,000	0	-100.0%	0
	Other Operating	4,327,104	5,400,000	24.8%	5,400,000
Total Medical Mart Operating Account		4,525,104	5,400,000	19.3%	5,400,000
Total Global Center Operating Account		4,525,104	5,400,000	19.3%	5,400,000
Capital Improvement GF Subsidy					
SU514141	Capital Improvement GF Subsidy	<i>Division /Section</i>	<i>CI</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Operating	250,000	250,000	0.0%	250,000
Total Capital Improvement GF Subsidy		250,000	250,000	0.0%	250,000
Total Capital Improvement GF Subsidy		250,000	250,000	0.0%	250,000
General Fund/Self Insurance Fund					
MI100594	GF-Self Insurance Fund	<i>Division /Section</i>	<i>SI</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Contracts & Prof. Services	7,719	20,000	159.1%	20,046
	Other Operating	585,943	585,943	0.0%	585,943
Total GF-Self Insurance Fund		593,662	605,943	2.1%	605,989
Total General Fund/Self Insurance Fund		593,662	605,943	2.1%	605,989
Social Impact					
SF515288	Social Impact Financing Fund	<i>Division /Section</i>	<i>SF01</i>	<i>Fund /Subfund</i>	<i>20A288</i>
	Other Operating	1,000,000	1,000,000	0.0%	1,000,000
Total Social Impact Financing Fund		1,000,000	1,000,000	0.0%	1,000,000
Total Social Impact		1,000,000	1,000,000	0.0%	1,000,000

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Info. Technology Automation & Enterprise				
MI512780 Information Technology Capital	<i>Division /Section MI1302 Fund /Subfund 01A001</i>			
Capital Outlays	940,000	0	-100.0%	0
Total Information Technology Capital	940,000	0	-100.0%	0
Total Info. Technology Automation & Enterprise	940,000	0	-100.0%	0
Miscellaneous Obligations & Payments				
MI512459 Risk Management - Contracts	<i>Division /Section MI06 Fund /Subfund 01A001</i>			
Contracts & Prof. Services	1,200,000	490,142	-59.2%	490,142
Total Risk Management - Contracts	1,200,000	490,142	-59.2%	490,142
MI512657 Miscellaneous Obligations	<i>Division /Section MI10 Fund /Subfund 01A001</i>			
Contracts & Prof. Services	1,769,359	1,869,359	5.7%	769,359
Other Operating	70,812	8,170,812	11438.7%	8,170,812
Debt Services	250,000	250,000	0.0%	250,000
Total Miscellaneous Obligations	2,090,171	10,290,171	392.3%	9,190,171
Total Miscellaneous Obligations & Payments	3,290,171	10,780,313	227.7%	9,680,313
Statutory Expenditures				
AE511055 Agricultural Society	<i>Division /Section AE01 Fund /Subfund 01A001</i>			
Other Operating	3,300	3,300	0.0%	3,300
Total Agricultural Society	3,300	3,300	0.0%	3,300
AE511253 Registrar-Vital Statistics	<i>Division /Section AE05 Fund /Subfund 01A001</i>			
Other Operating	10,976	10,976	0.0%	10,976
Total Registrar-Vital Statistics	10,976	10,976	0.0%	10,976
AE511352 Memorial Day Allowance	<i>Division /Section AE07 Fund /Subfund 01A001</i>			
Other Operating	69,127	64,000	-7.4%	62,617
Total Memorial Day Allowance	69,127	64,000	-7.4%	62,617
Total Statutory Expenditures	83,403	78,276	-6.1%	76,893
Innovation and Performance				
IP016998 Innovation and Performance	<i>Division /Section IP Fund /Subfund 01A001</i>			
Personal Services	0	400,000		400,000
Personal Benefits	0	113,800		113,800
Contracts & Prof. Services	0	586,200		586,200
Total Innovation and Performance	0	1,100,000		1,100,000
Total Innovation and Performance	0	1,100,000		1,100,000
County Council				
CN017004 County Council	<i>Division /Section CN Fund /Subfund 01A001</i>			
Personal Services	1,198,928	1,286,640	7.3%	1,302,273
Personal Benefits	314,297	397,429	26.5%	409,752
Contracts & Prof. Services	178,015	25,000	-86.0%	36,000
Other Operating	105,172	96,500	-8.2%	101,325

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County Council					
CN017004	County Council	<i>Division /Section</i>	<i>CN</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Capital Outlays	0	19,000		0
Total County Council		1,796,412	1,824,569	1.6%	1,849,350
Total County Council		1,796,412	1,824,569	1.6%	1,849,350
County Prosecutor					
PR191056	General Office	<i>Division /Section</i>	<i>PR01</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	15,040,398	16,046,030	6.7%	16,340,491
	Personal Benefits	5,480,238	5,621,099	2.6%	5,476,992
	Commodities	112,803	112,803	0.0%	112,803
	Contracts & Prof. Services	435,143	451,855	3.8%	451,855
	Controlled Services	641,967	641,967	0.0%	641,967
	Other Operating	1,685,890	1,685,890	0.0%	1,685,890
	Capital Outlays	9,182	0	-100.0%	0
Total General Office		23,405,621	24,559,644	4.9%	24,709,998
PR200071	Prosecutor-Child Support	<i>Division /Section</i>	<i>PR02</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	2,271,386	2,368,482	4.3%	2,415,745
	Personal Benefits	934,005	949,007	1.6%	972,575
	Commodities	1,002	1,002	0.0%	1,002
	Contracts & Prof. Services	1,000	1,000	0.0%	1,000
	Controlled Services	373,065	373,065	0.0%	373,065
	Other Operating	43,000	43,000	0.0%	43,000
Total Prosecutor-Child Support		3,623,458	3,735,556	3.1%	3,806,387
PR495572	Prosecutor-DTAC	<i>Division /Section</i>	<i>PR03</i>	<i>Fund /Subfund</i>	<i>20A820</i>
	Personal Services	964,782	1,003,759	4.0%	1,023,834
	Personal Benefits	442,425	448,447	1.4%	460,743
	Commodities	6,757	6,757	0.0%	6,757
	Contracts & Prof. Services	1,550,461	1,550,461	0.0%	1,550,461
	Controlled Services	76,801	76,801	0.0%	76,801
	Other Operating	41,204	41,204	0.0%	41,204
Total Prosecutor-DTAC		3,082,430	3,127,429	1.5%	3,159,800
PR194720	Prosecutor-Children & Family	<i>Division /Section</i>	<i>PR04</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	1,676,865	1,744,610	4.0%	1,779,503
	Personal Benefits	605,785	609,938	0.7%	625,547
	Commodities	676	676	0.0%	676
	Contracts & Prof. Services	2,336	2,336	0.0%	2,336
	Controlled Services	31,721	31,721	0.0%	31,721
	Other Operating	29,820	29,820	0.0%	29,820
	Capital Outlays	1,000	0	-100.0%	0
Total Prosecutor-Children & Family		2,348,203	2,419,101	3.0%	2,469,603
Total County Prosecutor		32,459,712	33,841,730	4.3%	34,145,788
Court of Common Pleas					
CO456541	Legal Research Computerization	<i>Division /Section</i>	<i>CO03</i>	<i>Fund /Subfund</i>	<i>20A586</i>
	Other Operating	80,991	80,991	0.0%	80,991
Total Legal Research Computerization		80,991	80,991	0.0%	80,991

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Court of Common Pleas				
CO380121 Common Pleas Judicial Admin	Division /Section	CO04	Fund /Subfund	01A001
Personal Services	5,778,571	5,962,025	3.2%	6,082,266
Personal Benefits	2,204,150	2,240,219	1.6%	2,253,114
Commodities	67,197	67,197	0.0%	67,197
Contracts & Prof. Services	10,078,123	6,636,755	-34.1%	6,685,899
Controlled Services	5,462,272	5,462,272	0.0%	5,462,272
Other Operating	521,598	521,598	0.0%	521,598
Capital Outlays	48,415	0	-100.0%	0
Total Common Pleas Judicial Admin	24,160,326	20,890,066	-13.5%	21,072,346
CO456111 Special Project II	Division /Section	CO04	Fund /Subfund	20A058
Contracts & Prof. Services	5,000	1,145,000	22800.0%	5,000
Other Operating	50,000	50,000	0.0%	50,000
Capital Outlays	2,403	0	-100.0%	0
Total Special Project II	57,403	1,195,000	1981.8%	55,000
CO456475 Common Pleas Special Projects	Division /Section	CO04	Fund /Subfund	20A812
Personal Services	1,044,498	1,086,696	4.0%	1,108,430
Personal Benefits	317,488	324,008	2.1%	333,264
Contracts & Prof. Services	31,966	31,966	0.0%	31,966
Other Operating	183,207	183,207	0.0%	183,207
Total Common Pleas Special Projects	1,577,159	1,625,877	3.1%	1,656,867
CO380196 Magistrates	Division /Section	CO05	Fund /Subfund	01A001
Personal Services	902,114	938,559	4.0%	957,331
Personal Benefits	324,150	329,780	1.7%	337,606
Contracts & Prof. Services	31,042	31,042	0.0%	31,042
Controlled Services	195,973	195,973	0.0%	195,973
Other Operating	34,615	34,615	0.0%	34,615
Total Magistrates	1,487,894	1,529,969	2.8%	1,556,567
CO380220 Court Services	Division /Section	CO06	Fund /Subfund	01A001
Personal Services	5,232,108	5,343,485	2.1%	5,452,355
Personal Benefits	1,955,103	1,987,762	1.7%	2,004,581
Contracts & Prof. Services	840,440	843,788	0.4%	843,788
Other Operating	32,698	32,698	0.0%	32,698
Total Court Services	8,060,349	8,207,733	1.8%	8,333,422
CO380410 Common Pleas-Probation	Division /Section	CO07	Fund /Subfund	01A001
Personal Services	7,500,311	5,528,428	-26.3%	5,684,494
Personal Benefits	3,687,698	2,833,792	-23.2%	2,942,244
Contracts & Prof. Services	1,502,894	1,502,894	0.0%	1,502,894
Other Operating	231,700	231,700	0.0%	231,700
Total Common Pleas-Probation	12,922,603	10,096,814	-21.9%	10,361,332
CO507228 Probation Supervision Fees	Division /Section	CO07	Fund /Subfund	20A377
Commodities	15,000	15,000	0.0%	15,000
Contracts & Prof. Services	147,546	147,546	0.0%	147,546
Client Services	80,000	80,000	0.0%	80,000
Other Operating	212,196	212,196	0.0%	212,196
Total Probation Supervision Fees	454,742	454,742	0.0%	454,742
CO446070 Urinalysis Testing Fees	Division /Section	CO07	Fund /Subfund	20A720
Commodities	87,000	87,000	0.0%	87,000

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Court of Common Pleas				
CO446070 Urinalysis Testing Fees	<i>Division /Section</i>	<i>CO07</i>	<i>Fund /Subfund</i>	<i>20A720</i>
Contracts & Prof. Services	10,000	10,000	0.0%	10,000
Controlled Services	490	490	0.0%	490
Other Operating	32,800	32,800	0.0%	32,800
Total Urinalysis Testing Fees	130,290	130,290	0.0%	130,290
CO456517 Common Pleas HHS Subsidy	<i>Division /Section</i>	<i>CO07</i>	<i>Fund /Subfund</i>	<i>20A891</i>
Personal Services	0	2,625,000		2,625,000
Personal Benefits	0	875,000		875,000
Total Common Pleas HHS Subsidy	0	3,500,000		3,500,000
CO456525 TASC Medicaid Fund CO	<i>Division /Section</i>	<i>CO08</i>	<i>Fund /Subfund</i>	<i>20A099</i>
Personal Services	0	0		0
Personal Benefits	0	0		506
Contracts & Prof. Services	35,974	35,974	0.0%	35,974
Other Operating	17,476	17,476	0.0%	17,476
Total TASC Medicaid Fund CO	53,450	53,450	0.0%	53,956
CO456533 TASC Common Pleas	<i>Division /Section</i>	<i>CO08</i>	<i>Fund /Subfund</i>	<i>20A192</i>
Personal Services	259,778	270,273	4.0%	275,678
Personal Benefits	106,805	108,426	1.5%	111,801
Commodities	24,122	24,122	0.0%	24,122
Other Operating	47,938	47,938	0.0%	47,938
Total TASC Common Pleas	438,643	450,759	2.8%	459,539
Total Court of Common Pleas	49,423,850	48,215,691	-2.4%	47,715,052
Domestic Relations Court				
DR391052 Domestic Relations	<i>Division /Section</i>	<i>DR01</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	2,003,388	2,266,837	13.2%	2,312,173
Personal Benefits	771,054	783,560	1.6%	804,223
Commodities	2,717	2,717	0.0%	2,717
Contracts & Prof. Services	332,789	332,789	0.0%	332,789
Controlled Services	0	490,000		490,000
Other Operating	117,631	117,631	0.0%	117,631
Capital Outlays	3,308	0	-100.0%	0
Total Domestic Relations	3,230,887	3,993,534	23.6%	4,059,533
DR495697 Domestic Relations Legal Research	<i>Division /Section</i>	<i>DR01</i>	<i>Fund /Subfund</i>	<i>20A337</i>
Contracts & Prof. Services	3,060	3,060	0.0%	3,060
Other Operating	6,829	6,829	0.0%	6,829
Total Domestic Relations Legal Research	9,889	9,889	0.0%	9,889
DR495515 Bureau Of Support	<i>Division /Section</i>	<i>DR02</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Personal Services	2,330,151	2,701,108	15.9%	2,755,130
Personal Benefits	970,754	984,583	1.4%	1,011,664
Commodities	2,717	2,717	0.0%	2,717
Contracts & Prof. Services	336,004	336,004	0.0%	336,004
Controlled Services	1,055,610	565,610	-46.4%	565,610
Other Operating	98,646	98,646	0.0%	98,646

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Domestic Relations Court					
DR495515	Bureau Of Support	<i>Division /Section</i>	<i>DR02</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Capital Outlays	19,793	0	-100.0%	0
Total Bureau Of Support		4,813,675	4,688,668	-2.6%	4,769,771
Total Domestic Relations Court		8,054,451	8,692,091	7.9%	8,839,193
Juvenile Court					
JC372052	Juvenile Court Judicial	<i>Division /Section</i>	<i>JC01</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	1,180,492	2,132,400	80.6%	2,156,473
	Personal Benefits	509,439	850,206	66.9%	863,241
	Commodities	7,646	7,646	0.0%	7,646
	Contracts & Prof. Services	598,160	598,160	0.0%	598,160
	Controlled Services	4,604,626	4,604,626	0.0%	4,604,626
	Other Operating	605,622	605,622	0.0%	605,622
Total Juvenile Court Judicial		7,505,985	8,798,660	17.2%	8,835,768
JC495051	Juvenile Court Legal Research	<i>Division /Section</i>	<i>JC01</i>	<i>Fund /Subfund</i>	<i>20A601</i>
	Other Operating	0	20,000		20,000
Total Juvenile Court Legal Research		0	20,000		20,000
JC372060	Juvenile Court-Legal	<i>Division /Section</i>	<i>JC02</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	5,450,630	4,244,026	-22.1%	4,355,175
	Personal Benefits	2,260,470	1,845,612	-18.4%	1,905,402
	Commodities	21,128	21,128	0.0%	21,128
	Contracts & Prof. Services	2,546,320	2,246,320	-11.8%	2,246,320
	Controlled Services	160,014	160,014	0.0%	160,014
	Other Operating	236,427	216,427	-8.5%	216,427
Total Juvenile Court-Legal		10,674,989	8,733,527	-18.2%	8,904,466
JC510925	Alternate Dispute Resolution	<i>Division /Section</i>	<i>JC02</i>	<i>Fund /Subfund</i>	<i>20A334</i>
	Contracts & Prof. Services	26,000	176,000	576.9%	176,000
Total Alternate Dispute Resolution		26,000	176,000	576.9%	176,000
JC514919	Legal Computerization	<i>Division /Section</i>	<i>JC02</i>	<i>Fund /Subfund</i>	<i>20A585</i>
	Contracts & Prof. Services	0	150,000		150,000
	Other Operating	1,500	1,500	0.0%	1,500
Total Legal Computerization		1,500	151,500	10000.0%	151,500
JC515189	Juvenile Court Incentives	<i>Division /Section</i>	<i>JC02</i>	<i>Fund /Subfund</i>	<i>20A590</i>
	Other Operating	1,000	1,000	0.0%	1,000
Total Juvenile Court Incentives		1,000	1,000	0.0%	1,000
JC107532	JC Legal Services HHS	<i>Division /Section</i>	<i>JC02</i>	<i>Fund /Subfund</i>	<i>20A811</i>
	Personal Services	102,848	590,969	474.6%	593,066
	Personal Benefits	65,564	250,257	281.7%	252,276
	Commodities	16,640	16,640	0.0%	16,640
	Contracts & Prof. Services	2,313,798	2,313,798	0.0%	2,313,798
	Other Operating	18,134	18,134	0.0%	18,134
Total JC Legal Services HHS		2,516,984	3,189,798	26.7%	3,193,914
JC107516	JC Probation Services HHS	<i>Division /Section</i>	<i>JC03</i>	<i>Fund /Subfund</i>	<i>20A811</i>
	Personal Services	4,515,325	4,529,011	0.3%	4,621,087

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Juvenile Court					
JC107516	JC Probation Services HHS	<i>Division /Section</i>	<i>JC03</i>	<i>Fund /Subfund</i>	<i>20A811</i>
	Personal Benefits	2,023,751	1,756,673	-13.2%	1,808,904
	Commodities	40,760	40,760	0.0%	40,760
	Contracts & Prof. Services	500,564	425,564	-15.0%	425,564
	Controlled Services	1,265,714	1,265,714	0.0%	1,265,714
	Client Services	538,799	260,799	-51.6%	260,799
	Other Operating	5,062,621	3,812,621	-24.7%	3,812,621
	Total JC Probation Services HHS	13,947,534	12,091,142	-13.3%	12,235,449
JC375055	Juvenile Court-Child Support	<i>Division /Section</i>	<i>JC04</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	2,542,687	2,565,788	0.9%	2,617,638
	Personal Benefits	1,127,449	1,118,757	-0.8%	1,150,405
	Commodities	16,073	16,073	0.0%	16,073
	Contracts & Prof. Services	1,499	1,499	0.0%	1,499
	Controlled Services	914,995	914,995	0.0%	914,995
	Other Operating	121,094	121,094	0.0%	121,094
	Total Juvenile Court-Child Support	4,723,797	4,738,206	0.3%	4,821,704
JC517318	Title IV-E Juvenile Court	<i>Division /Section</i>	<i>JC06</i>	<i>Fund /Subfund</i>	<i>20A635</i>
	Contracts & Prof. Services	0	150,000		0
	Other Operating	1,758,037	3,208,037	82.5%	3,208,037
	Total Title IV-E Juvenile Court	1,758,037	3,358,037	91.0%	3,208,037
JC517326	Title IV-E Admin. Juv. Ct.	<i>Division /Section</i>	<i>JC08</i>	<i>Fund /Subfund</i>	<i>20A635</i>
	Personal Services	248,829	258,882	4.0%	264,059
	Personal Benefits	114,558	114,558	0.0%	115,873
	Contracts & Prof. Services	300,000	300,000	0.0%	300,000
	Other Operating	400,000	400,000	0.0%	400,000
	Total Title IV-E Admin. Juv. Ct.	1,063,387	1,073,440	0.9%	1,079,932
JC370056	Juvenile Court-Detention Home	<i>Division /Section</i>	<i>JC10</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	7,309,105	7,037,984	-3.7%	7,187,030
	Personal Benefits	2,929,387	2,955,879	0.9%	3,042,152
	Commodities	492,018	492,018	0.0%	492,018
	Contracts & Prof. Services	283,555	283,555	0.0%	283,555
	Controlled Services	1,885,050	1,885,050	0.0%	1,885,050
	Other Operating	37,277	37,277	0.0%	37,277
	Total Juvenile Court-Detention Home	12,936,392	12,691,763	-1.9%	12,927,082
JC372300	Operation Detention Home-State Subsidy	<i>Division /Section</i>	<i>JC10</i>	<i>Fund /Subfund</i>	<i>20A800</i>
	Other Operating	44,970	44,970	0.0%	44,970
	Total Operation Detention Home-State Subsidy	44,970	44,970	0.0%	44,970
JC107524	JC Detention Services HHS	<i>Division /Section</i>	<i>JC10</i>	<i>Fund /Subfund</i>	<i>20A811</i>
	Personal Services	274,629	469,331	70.9%	474,930
	Personal Benefits	127,560	225,656	76.9%	224,115
	Commodities	912	912	0.0%	912
	Contracts & Prof. Services	3,220,620	3,220,620	0.0%	3,220,620
	Total JC Detention Services HHS	3,623,721	3,916,519	8.1%	3,920,577
Total Juvenile Court		58,824,296	58,984,562	0.3%	59,520,399

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Probate Court				
PC400051 Probate Court	Division /Section	PC01	Fund /Subfund	01A001
Personal Services	3,291,169	3,242,615	-1.5%	3,311,098
Personal Benefits	1,350,826	1,371,368	1.5%	1,409,436
Commodities	20,480	20,480	0.0%	20,480
Contracts & Prof. Services	336,932	336,932	0.0%	336,932
Controlled Services	692,188	692,188	0.0%	692,188
Other Operating	175,035	175,035	0.0%	175,035
Total Probate Court	5,866,630	5,838,618	-0.5%	5,945,169
PC404632 Probate Computerization \$10 Fund	Division /Section	PC02	Fund /Subfund	20A602
Personal Services	0	140,117		140,117
Contracts & Prof. Services	452,782	452,782	0.0%	452,782
Other Operating	220,312	220,312	0.0%	220,312
Total Probate Computerization \$10 Fund	673,094	813,211	20.8%	813,211
PC404665 Indigent Guardianship	Division /Section	PC03	Fund /Subfund	20A331
Contracts & Prof. Services	38,272	38,272	0.0%	38,272
Other Operating	146,260	146,260	0.0%	146,260
Total Indigent Guardianship	184,532	184,532	0.0%	184,532
PC404608 Conduct of Business Fund	Division /Section	PC03	Fund /Subfund	20A610
Other Operating	2,219	2,219	0.0%	2,219
Total Conduct of Business Fund	2,219	2,219	0.0%	2,219
PC404624 Probate Court Dispute Res Prog	Division /Section	PC04	Fund /Subfund	20A604
Personal Services	0	41,400		41,400
Other Operating	45,097	45,097	0.0%	45,097
Total Probate Court Dispute Res Prog	45,097	86,497	91.8%	86,497
PC404616 Probate Court Special Projects	Division /Section	PC05	Fund /Subfund	20A603
Contracts & Prof. Services	50,000	50,000	0.0%	50,000
Other Operating	11,526	11,526	0.0%	11,526
Total Probate Court Special Projects	61,526	61,526	0.0%	61,526
Total Probate Court	6,833,098	6,986,603	2.2%	7,093,154
8th District Court of Appeals				
CA360057 Court Of Appeals	Division /Section	CA	Fund /Subfund	01A001
Commodities	17,641	17,641	0.0%	17,641
Contracts & Prof. Services	209,041	209,041	0.0%	209,041
Controlled Services	425,096	425,096	0.0%	425,096
Other Operating	69,862	54,862	-21.5%	54,862
Total Court Of Appeals	721,640	706,640	-2.1%	706,640
CA360115 Court of Appeals-Special Projects	Division /Section	CA	Fund /Subfund	20A805
Other Operating	0	0		15,000
Total Court of Appeals-Special Projects	0	0		15,000
Total 8th District Court of Appeals	721,640	706,640	-2.1%	721,640

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		2015 Approved Budget	2016 Final Budget	% Chg From 2015	2017 Final Budget
Municipal Judicial Costs					
MT805432	Municipal Judicial Costs	<i>Division /Section</i>	<i>MT</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Benefits	123,052	459,199	273.2%	470,141
	Contracts & Prof. Services	1,019,719	1,019,719	0.0%	1,019,719
	Other Operating	2,007,282	2,122,800	5.8%	2,125,254
	Total Municipal Judicial Costs	3,150,053	3,601,718	14.3%	3,615,114
	Total Municipal Judicial Costs	3,150,053	3,601,718	14.3%	3,615,114
Inspector General					
IG030411	Office of Inspector General	<i>Division /Section</i>	<i>IG</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	528,112	475,739	-9.9%	486,128
	Personal Benefits	194,976	192,785	-1.1%	193,816
	Commodities	704	704	0.0%	704
	Contracts & Prof. Services	27,524	26,900	-2.3%	26,900
	Other Operating	32,280	29,880	-7.4%	29,880
	Total Office of Inspector General	783,596	726,008	-7.3%	737,428
IG030429	Inspector General Vendor Fees	<i>Division /Section</i>	<i>IG</i>	<i>Fund /Subfund</i>	<i>20A378</i>
	Personal Services	20,000	45,472	127.4%	49,786
	Personal Benefits	6,180	6,901	11.7%	7,569
	Other Operating	15,100	15,100	0.0%	15,100
	Total Inspector General Vendor Fees	41,280	67,473	63.5%	72,455
	Total Inspector General	824,876	793,481	-3.8%	809,883
Department of Internal Audit					
IA018002	Internal Audit Department	<i>Division /Section</i>	<i>IA</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	331,913	379,322	14.3%	387,023
	Personal Benefits	123,895	132,239	6.7%	133,429
	Contracts & Prof. Services	21,995	22,615	2.8%	22,615
	Other Operating	22,193	27,193	22.5%	27,193
	Total Internal Audit Department	499,996	561,368	12.3%	570,260
	Total Department of Internal Audit	499,996	561,368	12.3%	570,260
Personnel Review Commission					
HC019018	Personnel Review Commission	<i>Division /Section</i>	<i>HC</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	707,966	794,253	12.2%	808,693
	Personal Benefits	263,179	200,500	-23.8%	203,066
	Commodities	2,169	2,100	-3.2%	2,100
	Contracts & Prof. Services	158,280	19,400	-87.7%	19,400
	Controlled Services	0	66,280		66,280
	Other Operating	58,163	30,460	-47.6%	30,460
	Capital Outlays	30,650	0	-100.0%	0
	Total Personnel Review Commission	1,220,407	1,112,993	-8.8%	1,129,999
	Total Personnel Review Commission	1,220,407	1,112,993	-8.8%	1,129,999
Alcohol & Drug Addiction Mental Health Board					
SU514596	Alcohol Drug Addiction Mental Health Board 4.8	<i>Division /Section</i>	<i>AM01</i>	<i>Fund /Subfund</i>	<i>29A391</i>

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Alcohol & Drug Addiction Mental Health Board				
SU514596 Alcohol Drug Addiction Mental Health Board 4.8	<i>Division /Section AM01</i>	<i>Fund /Subfund 29A391</i>		
Other Operating	19,681,829	16,322,738	-17.1%	16,322,738
Total Alcohol Drug Addiction Mental Health Board 4.8	19,681,829	16,322,738	-17.1%	16,322,738
SU514729 Alcohol Drug Addict. MH 3.9	<i>Division /Section AM01</i>	<i>Fund /Subfund 29A392</i>		
Other Operating	19,681,828	16,322,737	-17.1%	16,322,737
Total Alcohol Drug Addict. MH 3.9	19,681,828	16,322,737	-17.1%	16,322,737
Total Alcohol & Drug Addiction Mental Health Board	39,363,657	32,645,474	-17.1%	32,645,474
MetroHealth System				
SU514463 Hospital Operations Subsidy	<i>Division /Section HP1101</i>	<i>Fund /Subfund 29A391</i>		
Client Services	20,040,000	16,236,000	-19.0%	16,236,000
Total Hospital Operations Subsidy	20,040,000	16,236,000	-19.0%	16,236,000
SU514687 MetroHealth Subsidy 3.9	<i>Division /Section HP1101</i>	<i>Fund /Subfund 29A392</i>		
Client Services	20,040,000	16,236,000	-19.0%	16,236,000
Total MetroHealth Subsidy 3.9	20,040,000	16,236,000	-19.0%	16,236,000
Total MetroHealth System	40,080,000	32,472,000	-19.0%	32,472,000
Board of Elections				
BE474064 Election Administration	<i>Division /Section BE01</i>	<i>Fund /Subfund 01A001</i>		
Personal Services	4,727,635	4,745,700	0.4%	4,842,300
Personal Benefits	1,786,900	1,862,800	4.2%	1,933,900
Commodities	275,336	140,000	-49.2%	140,000
Contracts & Prof. Services	575,465	639,500	11.1%	641,000
Controlled Services	725,428	725,600	0.0%	725,600
Other Operating	478,800	322,000	-32.7%	324,100
Capital Outlays	120,000	100,000	-16.7%	0
Total Election Administration	8,689,564	8,535,601	-1.8%	8,606,900
BE472050 Primary Election	<i>Division /Section BE02</i>	<i>Fund /Subfund 01A001</i>		
Personal Services	323,210	447,000	38.3%	420,700
Personal Benefits	86,279	74,500	-13.7%	73,600
Contracts & Prof. Services	1,179,245	1,829,913	55.2%	618,031
Other Operating	269,276	357,600	32.8%	161,600
Total Primary Election	1,858,010	2,709,013	45.8%	1,273,931
BE473058 General Election	<i>Division /Section BE03</i>	<i>Fund /Subfund 01A001</i>		
Personal Services	508,020	1,155,300	127.4%	445,700
Personal Benefits	231,317	260,900	12.8%	163,600
Contracts & Prof. Services	2,554,202	2,778,900	8.8%	1,872,869
Other Operating	511,750	590,700	15.4%	369,500
Total General Election	3,805,289	4,785,800	25.8%	2,851,669
BE474056 Special Election	<i>Division /Section BE04</i>	<i>Fund /Subfund 01A001</i>		
Personal Benefits	10,000	0	-100.0%	0
Contracts & Prof. Services	179,487	179,487	0.0%	64,000
Other Operating	26,490	11,200	-57.7%	11,200
Total Special Election	215,977	190,687	-11.7%	75,200

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Board of Elections					
BE475095	Electronic Voting Consultation	<i>Division /Section</i>	<i>BE05</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Contracts & Prof. Services	512,031	504,400	-1.5%	681,200
	Other Operating	103,608	35,700	-65.5%	87,400
Total Electronic Voting Consultation		615,639	540,100	-12.3%	768,600
Total Board of Elections		15,184,479	16,761,201	10.4%	13,576,300
Board of Revision					
BR420067	Brd of Revision-Assessment Fnd	<i>Division /Section</i>	<i>BR</i>	<i>Fund /Subfund</i>	<i>20A301</i>
	Personal Services	1,808,909	1,868,617	3.3%	1,905,989
	Personal Benefits	677,498	681,881	0.6%	687,655
	Contracts & Prof. Services	210,000	97,754	-53.5%	97,754
	Controlled Services	549,291	749,291	36.4%	749,291
	Other Operating	280,491	360,201	28.4%	360,201
	Capital Outlays	0	6,900		6,900
Total Brd of Revision-Assessment Fnd		3,526,189	3,764,644	6.8%	3,807,790
Total Board of Revision		3,526,189	3,764,644	6.8%	3,807,790
County Planning Commission					
CP522110	County Planning Commission	<i>Division /Section</i>	<i>CP01</i>	<i>Fund /Subfund</i>	<i>20A307</i>
	Personal Services	955,924	994,544	4.0%	1,014,435
	Personal Benefits	341,914	320,184	-6.4%	316,479
	Commodities	9,246	9,246	0.0%	9,246
	Contracts & Prof. Services	161,224	11,224	-93.0%	11,224
	Controlled Services	43,023	43,023	0.0%	43,023
	Other Operating	21,429	21,429	0.0%	21,429
Total County Planning Commission		1,532,760	1,399,650	-8.7%	1,415,836
Total County Planning Commission		1,532,760	1,399,650	-8.7%	1,415,836
County Board of Developmental Disabilities					
MR845024	County Board Of Developmental Disabilities	<i>Division /Section</i>	<i>MR01</i>	<i>Fund /Subfund</i>	<i>20R320</i>
	Personal Services	61,665,980	60,078,308	-2.6%	61,361,453
	Personal Benefits	24,120,353	24,261,236	0.6%	24,650,728
	Commodities	3,392,755	3,114,602	-8.2%	3,114,602
	Contracts & Prof. Services	95,207,279	90,329,740	-5.1%	90,329,740
	Controlled Services	10,000	10,000	0.0%	10,000
	Client Services	8,612,794	8,054,941	-6.5%	8,054,941
	Other Operating	4,623,114	6,426,958	39.0%	6,426,958
	Capital Outlays	3,621,692	3,483,618	-3.8%	3,483,618
Total County Board Of Developmental Disabilities		201,253,967	195,759,403	-2.7%	197,432,040
Total County Board of Developmental Disabilities		201,253,967	195,759,403	-2.7%	197,432,040
County Law Library Resource Board					
LL440008	County Law Library Resource Board	<i>Division /Section</i>	<i>LL01</i>	<i>Fund /Subfund</i>	<i>20A264</i>
	Personal Services	176,956	184,105	4.0%	187,787
	Personal Benefits	64,900	65,945	1.6%	67,734
	Commodities	1,437	1,437	0.0%	1,437
	Contracts & Prof. Services	193,454	193,454	0.0%	193,454

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County Law Library Resource Board					
LL440008	County Law Library Resource Board	<i>Division /Section</i>	<i>LL01</i>	<i>Fund /Subfund</i>	<i>20A264</i>
	Controlled Services	2,155	2,155	0.0%	2,155
	Other Operating	127,343	127,343	0.0%	127,343
Total County Law Library Resource Board		566,245	574,439	1.4%	579,910
Total County Law Library Resource Board		566,245	574,439	1.4%	579,910
NOACA					
MI512103	NOACA	<i>Division /Section</i>	<i>NO</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Other Operating	168,950	342,698	102.8%	167,970
Total NOACA		168,950	342,698	102.8%	167,970
Total NOACA		168,950	342,698	102.8%	167,970
Ohio State University Extension					
AE511105	Ohio State University Extension	<i>Division /Section</i>	<i>OS</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Contracts & Prof. Services	247,000	222,300	-10.0%	222,300
Total Ohio State University Extension		247,000	222,300	-10.0%	222,300
Total Ohio State University Extension		247,000	222,300	-10.0%	222,300
Public Defender					
PD140053	Public Defender	<i>Division /Section</i>	<i>PD</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	5,321,378	5,659,925	6.4%	5,771,759
	Personal Benefits	1,931,949	1,914,376	-0.9%	1,809,339
	Commodities	23,386	23,386	0.0%	23,386
	Contracts & Prof. Services	396,893	296,893	-25.2%	296,893
	Controlled Services	1,295,714	1,295,714	0.0%	1,295,714
	Other Operating	83,492	64,242	-23.1%	83,492
Total Public Defender		9,052,812	9,254,536	2.2%	9,280,583
PD141028	Public Defender-Cleveland Municipal	<i>Division /Section</i>	<i>PD</i>	<i>Fund /Subfund</i>	<i>20A804</i>
	Personal Services	1,367,184	1,436,642	5.1%	1,465,376
	Personal Benefits	407,765	488,375	19.8%	498,909
	Commodities	1,012	1,012	0.0%	1,012
	Contracts & Prof. Services	2,616	2,616	0.0%	2,616
	Controlled Services	379,797	379,797	0.0%	379,797
	Other Operating	10,019	10,019	0.0%	10,019
Total Public Defender-Cleveland Municipal		2,168,393	2,318,461	6.9%	2,357,729
Total Public Defender		11,221,205	11,572,997	3.1%	11,638,312
Soldiers' and Sailors' Monument					
AE210005	Soldiers & Sailors Monument	<i>Division /Section</i>	<i>SS</i>	<i>Fund /Subfund</i>	<i>01A001</i>
	Personal Services	113,973	111,078	-2.5%	113,449
	Personal Benefits	47,832	47,381	-0.9%	47,714
	Commodities	13,669	12,303	-10.0%	12,303
	Contracts & Prof. Services	5,100	2,241	-56.1%	2,241
	Controlled Services	39,609	39,609	0.0%	39,609

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Soldiers' and Sailors' Monument				
AE210005 Soldiers & Sailors Monument	<i>Division /Section</i>	<i>SS</i>	<i>Fund /Subfund</i>	<i>01A001</i>
Other Operating	1,528	528	-65.4%	528
Total Soldiers & Sailors Monument	221,711	213,140	-3.9%	215,844
Total Soldiers' and Sailors' Monument	221,711	213,140	-3.9%	215,844
Solid Waste Management District				
SM522466 Solid Waste Mgmt Distrct	<i>Division /Section</i>	<i>SM01</i>	<i>Fund /Subfund</i>	<i>20A625</i>
Personal Services	392,183	408,027	4.0%	416,188
Personal Benefits	149,224	153,069	2.6%	155,350
Commodities	14,788	6,500	-56.0%	6,500
Contracts & Prof. Services	365,620	326,557	-10.7%	336,967
Controlled Services	71,870	71,870	0.0%	71,870
Other Operating	214,821	396,190	84.4%	343,350
Capital Outlays	2,600	2,500	-3.8%	2,500
Total Solid Waste Mgmt Distrct	1,211,106	1,364,713	12.7%	1,332,725
SM522516 District Boards Of Health	<i>Division /Section</i>	<i>SM02</i>	<i>Fund /Subfund</i>	<i>20A625</i>
Contracts & Prof. Services	249,900	255,000	2.0%	255,000
Total District Boards Of Health	249,900	255,000	2.0%	255,000
SM522599 Solid Waste Municipal Grants	<i>Division /Section</i>	<i>SM03</i>	<i>Fund /Subfund</i>	<i>20A817</i>
Contracts & Prof. Services	246,000	200,000	-18.7%	200,000
Total Solid Waste Municipal Grants	246,000	200,000	-18.7%	200,000
SM522581 Solid Waste Plan Update 2012	<i>Division /Section</i>	<i>SM04</i>	<i>Fund /Subfund</i>	<i>20A816</i>
Contracts & Prof. Services	0	150,000		0
Other Operating	12,333	11,700	-5.1%	13,000
Total Solid Waste Plan Update 2012	12,333	161,700	1211.1%	13,000
SM522573 Solid Waste Convenience Center	<i>Division /Section</i>	<i>SM05</i>	<i>Fund /Subfund</i>	<i>20A815</i>
Commodities	9,275	11,000	18.6%	11,600
Contracts & Prof. Services	465,071	522,300	12.3%	530,850
Other Operating	4,907	5,000	1.9%	5,300
Total Solid Waste Convenience Center	479,253	538,300	12.3%	547,750
Total Solid Waste Management District	2,198,592	2,519,713	14.6%	2,348,475
Soil & Water Conservation				
SW500058 Soil & Water Conservation	<i>Division /Section</i>	<i>SW00</i>	<i>Fund /Subfund</i>	<i>20N306</i>
Personal Services	523,900	545,066	4.0%	555,967
Personal Benefits	201,394	189,664	-5.8%	194,470
Commodities	13,473	13,473	0.0%	13,473
Contracts & Prof. Services	47,734	47,734	0.0%	47,734
Controlled Services	11,060	11,060	0.0%	11,060
Other Operating	32,000	32,000	0.0%	32,000
Capital Outlays	12,500	0	-100.0%	0
Total Soil & Water Conservation	842,061	838,997	-0.4%	854,704
Total Soil & Water Conservation	842,061	838,997	-0.4%	854,704

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Veterans Service Commission					
VS490052	Veterans Service Commission				
	<i>Division /Section</i>	<i>VS</i>	<i>Fund /Subfund</i>	<i>01A001</i>	
	Personal Services	1,859,336	1,809,710	-2.7%	1,809,710
	Personal Benefits	725,141	653,052	-9.9%	653,052
	Commodities	33,250	30,776	-7.4%	30,776
	Contracts & Prof. Services	224,004	233,004	4.0%	233,004
	Controlled Services	205,879	225,081	9.3%	225,081
	Client Services	3,538,992	3,549,008	0.3%	3,549,008
	Other Operating	354,516	359,929	1.5%	359,929
	Capital Outlays	10,000	30,000	200.0%	30,000
Total Veterans Service Commission		6,951,118	6,890,560	-0.9%	6,890,560
Total Veterans Service Commission		6,951,118	6,890,560	-0.9%	6,890,560

Appendix B

Revenue by Subfund

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SUBFUNDS	2014 Actual	2015 OBM		2016		2017		2018	
		2nd Quarter Projection	% Chg PY1 - CY	Final Budget	% Chg CY - BY	Final Budget	% Chg BY - FY1	Final Budget Estimate	% Chg FY1 - FY2
01A001 General Fund Operating									
Property Taxes	13,996,437	14,191,444	1.4%	9,191,444	-35.2%	9,191,444	0.0%	9,191,444	0.0%
Licenses And Permits	75,320	56,954	-24.4%	56,954	0.0%	56,954	0.0%	56,954	0.0%
Fines And Forfeitures	10,558,575	10,111,095	-4.2%	11,167,382	10.4%	10,785,098	-3.4%	10,285,098	-4.6%
Charges For Services	61,046,550	59,135,743	-3.1%	73,726,547	24.7%	70,726,547	-4.1%	73,726,547	4.2%
Other Intergovernmental	31,039,418	33,239,780	7.1%	34,139,782	2.7%	34,139,782	0.0%	34,139,782	0.0%
Miscellaneous	13,510,292	7,971,718	-41.0%	18,388,735	130.7%	8,388,735	-54.4%	8,388,735	0.0%
Other Tax	15,230,171	14,674,183	-3.7%	6,674,185	-54.5%	14,415,780	116.0%	17,232,780	19.5%
Sales & Use Tax	246,766,868	259,351,978	5.1%	271,265,882	4.6%	278,318,795	2.6%	285,555,084	2.6%
Investment Earnings	447,222	4,090,430	814.6%	5,142,648	25.7%	6,125,602	19.1%	7,125,502	16.3%
TOTAL REVENUE	\$392,670,852	\$402,823,325	2.6%	\$429,753,559	6.7%	\$432,148,737	0.6%	\$445,701,926	3.1%
29A389 Health & Human Services Levy 4.9									
Miscellaneous	1,425,756	0	-100.0%	0	0	0	0	0	0.0%
TOTAL REVENUE	\$1,425,756	\$0	-100.0%	\$0	\$0	\$0	\$0	\$0	0.0%
29A391 Health and Human Services Levy 4.8 Mill									
Property Taxes	111,968,761	113,527,584	1.4%	113,527,584	0.0%	113,527,584	0.0%	113,527,584	0.0%
Other Intergovernmental	15,966,482	15,879,646	-0.5%	15,879,646	0.0%	15,879,646	0.0%	15,879,646	0.0%
Miscellaneous	2,416,486	0	-100.0%	0	0	0	0	0	0.0%
Other Tax	0	21,186	0.0%	21,186	0.0%	21,186	0.0%	21,186	0.0%
TOTAL REVENUE	\$130,351,730	\$129,428,416	-0.7%	\$129,428,416	0.0%	\$129,428,416	0.0%	\$129,428,416	0.0%
29A392 Health and Human Services Levy 3.9 Mill									
Property Taxes	95,004,964	104,252,925	9.7%	104,252,925	0.0%	104,252,925	0.0%	104,252,925	0.0%
Other Intergovernmental	4,056,885	3,975,102	-2.0%	3,975,102	0.0%	3,975,102	0.0%	3,975,102	0.0%
Miscellaneous	65	0	-100.0%	0	0	0	0	0	0.0%
TOTAL REVENUE	\$99,061,914	\$108,228,027	9.3%	\$108,228,027	0.0%	\$108,228,027	0.0%	\$108,228,027	0.0%
20A378 Inspector General Vendor Fees									
Charges For Services	70,300	10,800	-84.6%	10,800	0.0%	10,800	0.0%	10,800	0.0%
Miscellaneous	91,600	0	-100.0%	0	0	0	0	0	0.0%
TOTAL REVENUE	\$161,900	\$10,800	-93.3%	\$10,800	0.0%	\$10,800	0.0%	\$10,800	0.0%

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SUBFUNDS	2014 Actual	2015 OBM 2nd Quarter Projection	% Chg PY1 - CY	2016 Final Budget	% Chg CY - BY	2017 Final Budget	% Chg BY- FY1	2018	
								Final Budget Estimate	% Chg FY1 - FY2
20A058 Common Pleas Special Project II									
Fines And Forfeitures	0	1,017,500		850,000	-16.5%	850,000	0.0%	850,000	0.0%
Miscellaneous	853,883	0	-100.0%	0		0		0	0.0%
TOTAL REVENUE	\$853,883	\$1,017,500	19.2%	\$850,000	-16.5%	\$850,000	0.0%	\$850,000	0.0%
20A240 HHS Cuy Co Adult Reentry Court									
Other Intergovernmental	35,916	0	-100.0%	0		0		0	0.0%
TOTAL REVENUE	\$35,916	\$0	-100.0%	\$0		\$0		\$0	
20A059 Veterans Services Fund									
Other Financing Sources	241,867	96,561	-60.1%	0	-100.0%	0		0	0.0%
TOTAL REVENUE	\$241,867	\$96,561	-60.1%	\$0	-100.0%	\$0		\$0	
20A060 Common Pleas Indigent Drivers Alcohol									
Other Intergovernmental	0	0		123	0.0%	123	0.0%	123	0.0%
Miscellaneous	0	32		32	0.0%	32	0.0%	32	0.0%
TOTAL REVENUE	\$0	\$32	384.4%	\$155	0.0%	\$155	0.0%	\$155	0.0%
20A061 JC-Indigent Driver Alcohol Monitoring									
Miscellaneous	206	206	0.0%	206	0.0%	206	0.0%	206	0.0%
TOTAL REVENUE	\$206	\$206	0.0%	\$206	0.0%	\$206	0.0%	\$206	0.0%
20A064 Cuyahoga County Educational Asst. Program									
Other Financing Sources	1,000,000	1,100,000	10.0%	500,000	-54.5%	500,000	0.0%	0	-100.0%
TOTAL REVENUE	\$1,000,000	\$1,100,000	10.0%	\$500,000	-54.5%	\$500,000	0.0%	\$0	-100.0%
20A070 Cuy. Co. Educational Asst. Prog. - HHS									
Other Financing Sources	0	0		0		0		0	0.0%
TOTAL REVENUE	\$0	\$0		\$0		\$0		\$0	
20A076 Cuy Co Reg Forensic Science Lab SR									
TOTAL REVENUE	\$0	\$0		\$0		\$0		\$0	

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				Final Budget	% Chg		Final Budget	% Chg		Final Budget Estimate	% Chg FY1- FY2
20A076 Cuy Co Reg Forensic Science Lab SR											
Other Intergovernmental	44,000	253,750	476.7%	352,794	39.0%	402,794	14.2%	402,794	0.0%	402,794	0.0%
Miscellaneous	54,739	0	-100.0%	0	0	0	0.0%	0	0.0%	0	0.0%
Other Financing Sources	2,887,739	3,634,478	25.9%	4,185,959	15.2%	4,182,497	-0.1%	4,250,457	1.6%	4,250,457	1.6%
TOTAL REVENUE	\$2,986,478	\$3,888,228	30.2%	\$4,538,753	16.7%	\$4,585,291	1.0%	\$4,653,251	1.5%	\$4,653,251	1.5%
20A099 TASC Medicaid Funds (CO)											
Miscellaneous	241,456	319,739	32.4%	319,739	0.0%	319,739	0.0%	319,739	0.0%	319,739	0.0%
TOTAL REVENUE	\$241,456	\$319,739	32.4%	\$319,739	0.0%	\$319,739	0.0%	\$319,739	0.0%	\$319,739	0.0%
20A192 Treatment Alternatives Street Crime											
Miscellaneous	19,907	0	-100.0%	0	0	0	0.0%	0	0.0%	0	0.0%
Other Financing Sources	30,792	564,215	1732.3%	888,875	57.5%	462,319	-48.0%	477,503	3.3%	477,503	3.3%
TOTAL REVENUE	\$50,699	\$564,215	1012.9%	\$888,875	57.5%	\$462,319	-48.0%	\$477,503	3.3%	\$477,503	3.3%
20A195 Self Insurance - Regionalization											
Charges For Services	18,812,799	28,707,574	52.6%	37,983,436	32.3%	37,983,436	0.0%	37,983,436	0.0%	37,983,436	0.0%
TOTAL REVENUE	\$18,812,799	\$28,707,574	52.6%	\$37,983,436	32.3%	\$37,983,436	0.0%	\$37,983,436	0.0%	\$37,983,436	0.0%
20A264 County Law Library Resource Board											
Fines And Forfeitures	636,823	655,872	3.0%	655,872	0.0%	655,872	0.0%	655,872	0.0%	655,872	0.0%
TOTAL REVENUE	\$636,823	\$655,872	3.0%	\$655,872	0.0%	\$655,872	0.0%	\$655,872	0.0%	\$655,872	0.0%
20A288 Social Impact Financing Fund											
Other Financing Sources	1,000,000	1,000,000	0.0%	1,000,000	0.0%	1,000,000	0.0%	1,000,000	0.0%	1,000,000	0.0%
TOTAL REVENUE	\$1,000,000	\$1,000,000	0.0%	\$1,000,000	0.0%	\$1,000,000	0.0%	\$1,000,000	0.0%	\$1,000,000	0.0%
20A301 Real Estate Assessment											
Property Taxes	14,495,871	16,046,674	10.7%	14,976,627	-6.7%	14,976,627	0.0%	14,976,627	0.0%	14,976,627	0.0%
Other Intergovernmental	437,801	327,959	-25.1%	939,624	186.5%	939,624	0.0%	939,624	0.0%	939,624	0.0%

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				Final Budget	% Chg		Final Budget	% Chg	Final Budget Estimate	% Chg FY1- FY2
20A301 Real Estate Assessment										
Miscellaneous	93,981	2,579	-97.3%	6,923	168.4%	6,923	0.0%	6,923	0.0%	0.0%
TOTAL REVENUE	\$15,027,653	\$16,377,212	9.0%	\$15,923,174	-2.8%	\$15,923,174	0.0%	\$15,923,174	0.0%	0.0%
20A302 Dog & Kennel										
Licenses And Permits	1,709,168	1,835,041	7.4%	1,835,041	0.0%	1,835,041	0.0%	1,835,041	0.0%	0.0%
Fines And Forfeitures	5	0	-100.0%	0		0		0		0.0%
Charges For Services	98,320	105,364	7.2%	105,364	0.0%	105,364	0.0%	105,364	0.0%	0.0%
Miscellaneous	1,340	1,340	-0.0%	1,340	0.0%	1,340	0.0%	1,340	0.0%	0.0%
TOTAL REVENUE	\$1,808,833	\$1,941,745	7.3%	\$1,941,745	0.0%	\$1,941,745	0.0%	\$1,941,745	0.0%	0.0%
20A303 Children Services Fund										
Other Intergovernmental	28,643,404	24,166,779	-15.6%	23,967,939	-0.8%	23,967,939	0.0%	23,967,939	0.0%	0.0%
Miscellaneous	366,564	138,264	-62.3%	138,264	0.0%	138,264	0.0%	138,264	0.0%	0.0%
Other Financing Sources	36,522,255	34,323,123	-6.0%	38,970,807	13.5%	38,970,807	0.0%	38,970,807	0.0%	0.0%
TOTAL REVENUE	\$65,532,224	\$58,628,166	-10.5%	\$63,077,010	7.6%	\$63,077,010	0.0%	\$63,077,010	0.0%	0.0%
20A307 County Planning Commission										
Charges For Services	225,820	231,193	2.4%	348,039	50.5%	348,039	0.0%	348,039	0.0%	0.0%
Other Intergovernmental	54,993	54,993	-0.0%	0	-100.0%	0		0		0.0%
Miscellaneous	23,318	0	-100.0%	0		0		0		0.0%
Other Financing Sources	1,058,683	1,226,542	15.9%	1,051,611	-14.3%	1,067,797	1.5%	1,096,235	2.7%	2.7%
TOTAL REVENUE	\$1,362,815	\$1,512,728	11.0%	\$1,399,650	-7.5%	\$1,415,836	1.2%	\$1,444,274	2.0%	2.0%
20A312 Coroner's Lab										
Charges For Services	674,764	815,390	20.8%	925,390	13.5%	915,390	-1.1%	915,390	0.0%	0.0%
Miscellaneous	2,823	2,823	-0.0%	2,823	0.0%	2,823	0.0%	2,823	0.0%	0.0%
TOTAL REVENUE	\$677,587	\$818,213	20.8%	\$928,213	13.4%	\$918,213	-1.1%	\$918,213	0.0%	0.0%
20A319 Juv Court Indigent Drivers Alcohol Treat										
Other Intergovernmental	2,559	2,596	1.5%	2,596	0.0%	2,596	0.0%	2,596	0.0%	0.0%
Miscellaneous	64	64	-0.7%	64	0.0%	64	0.0%	64	0.0%	0.0%
TOTAL REVENUE	\$2,623	\$2,660	1.4%	\$2,660	0.0%	\$2,660	0.0%	\$2,660	0.0%	0.0%

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20A322 Delinquent R E Tax Assmt									
Charges For Services	2,806,782	2,727,369	-2.8%	2,755,581	1.0%	2,755,581	0.0%	2,755,581	0.0%
TOTAL REVENUE	\$2,806,782	\$2,727,369	-2.8%	\$2,755,581	1.0%	\$2,755,581	0.0%	\$2,755,581	0.0%
20A325 Tax Prepayment Special Interest									
Investment Earnings	121,114	126,084	4.1%	130,063	3.2%	130,063	0.0%	130,063	0.0%
TOTAL REVENUE	\$121,114	\$126,084	4.1%	\$130,063	3.2%	\$130,063	0.0%	\$130,063	0.0%
20A330 Domestic Violence									
Licenses And Permits	117,164	107,304	-8.4%	107,304	0.0%	107,304	0.0%	107,304	0.0%
Fines And Forfeitures	107,907	136,814	26.8%	136,814	0.0%	136,814	0.0%	136,814	0.0%
TOTAL REVENUE	\$225,071	\$244,118	8.5%	\$244,118	0.0%	\$244,118	0.0%	\$244,118	0.0%
20A331 Indigent Guardianship									
Charges For Services	183,831	226,574	23.3%	191,574	-15.4%	191,574	0.0%	191,574	0.0%
TOTAL REVENUE	\$183,831	\$226,574	23.3%	\$191,574	-15.4%	\$191,574	0.0%	\$191,574	0.0%
20A333 Juv Court-Forfeited Property ORC 2923.35									
Miscellaneous	2,460	2,460	0.0%	492	-80.0%	492	0.0%	492	0.0%
TOTAL REVENUE	\$2,460	\$2,460	0.0%	\$492	-80.0%	\$492	0.0%	\$492	0.0%
20A334 Juv Crt - Adr Alternative Dispute Res									
Charges For Services	176,594	183,946	4.2%	177,000	-3.8%	177,000	0.0%	177,000	0.0%
TOTAL REVENUE	\$176,594	\$183,946	4.2%	\$177,000	-3.8%	\$177,000	0.0%	\$177,000	0.0%
20A337 Domestic Relations-Legal Research									
Charges For Services	7,879	23,171	194.1%	18,011	-22.3%	18,011	0.0%	18,011	0.0%
TOTAL REVENUE	\$7,879	\$23,171	194.1%	\$18,011	-22.3%	\$18,011	0.0%	\$18,011	0.0%
20A340 Tax Certificate Administration									
Charges For Services	710,800	717,274	0.9%	0	-100.0%	0	0.0%	0	0.0%

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								Final Budget Estimate	% Chg FY1- FY2
20A340 Tax Certificate Administration									
Miscellaneous	2,900	0	-100.0%	0		0		0	0.0%
TOTAL REVENUE	\$713,700	\$717,274	0.5%	\$0	-100.0%	\$0		\$0	
20A377 Probation Supervision Fees									
Charges For Services	579,539	589,244	1.7%	589,244	0.0%	589,244	0.0%	589,244	0.0%
Miscellaneous	857	857	0.0%	857	0.0%	857	0.0%	857	0.0%
TOTAL REVENUE	\$580,396	\$590,101	1.7%	\$590,101	0.0%	\$590,101	0.0%	\$590,101	0.0%
20A390 Emergency Management									
Other Intergovernmental	245,625	302,668	23.2%	262,171	-13.4%	262,171	0.0%	262,171	0.0%
Miscellaneous	132,402	58,898	-55.5%	58,898	0.0%	58,898	0.0%	58,898	0.0%
Other Financing Sources	773,404	1,260,136	62.9%	1,053,098	-16.4%	1,063,884	1.0%	1,082,658	1.8%
TOTAL REVENUE	\$1,151,431	\$1,621,702	40.8%	\$1,374,167	-15.3%	\$1,384,953	0.8%	\$1,403,727	1.4%
20A495 Human Services Other Program									
Other Financing Sources	0	0		709,858		709,858	0.0%	709,858	0.0%
TOTAL REVENUE	\$0	\$0		\$709,858		\$709,858	0.0%	\$709,858	0.0%
20A550 County Wellness Fund									
Miscellaneous	5,167	0	-100.0%	50,000		50,000	0.0%	50,000	0.0%
TOTAL REVENUE	\$5,167	\$0	-100.0%	\$50,000		\$50,000	0.0%	\$50,000	0.0%
20A585 Legal Computerization									
Charges For Services	65,170	67,654	3.8%	67,654	0.0%	67,654	0.0%	67,654	0.0%
TOTAL REVENUE	\$65,170	\$67,654	3.8%	\$67,654	0.0%	\$67,654	0.0%	\$67,654	0.0%
20A586 Legal Research and Computerization									
Charges For Services	75,544	75,300	-0.3%	75,300	0.0%	75,300	0.0%	75,300	0.0%
TOTAL REVENUE	\$75,544	\$75,300	-0.3%	\$75,300	0.0%	\$75,300	0.0%	\$75,300	0.0%

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				Final Budget	% Chg		Final Budget	% Chg		Final Budget Estimate	% Chg FY1 - FY2
20A600 Cuyahoga Support Enforcement Agency											
Charges For Services	4,461,434	4,285,014	-4.0%	4,285,014	0.0%	4,285,014	0.0%	4,285,014	0.0%	4,285,014	0.0%
Other Intergovernmental	23,089,423	25,677,762	11.2%	25,114,740	-2.2%	25,114,740	0.0%	25,114,740	0.0%	25,114,740	0.0%
Miscellaneous	58,094	47,943	-17.5%	26,000	-45.8%	26,000	0.0%	26,000	0.0%	26,000	0.0%
Other Financing Sources	1,485,575	2,747,118	84.9%	6,626,484	141.2%	6,647,376	0.3%	6,746,156	1.5%	6,746,156	1.5%
TOTAL REVENUE	\$29,094,525	\$32,757,837	12.6%	\$36,052,238	10.1%	\$36,073,130	0.1%	\$36,171,910	0.3%		
20A601 Computerized Legal Research											
Charges For Services	19,555	20,384	4.2%	20,384	0.0%	20,384	0.0%	20,384	0.0%	20,384	0.0%
TOTAL REVENUE	\$19,555	\$20,384	4.2%	\$20,384	0.0%	\$20,384	0.0%	\$20,384	0.0%	\$20,384	0.0%
20A602 Probate Court Clerk - Computer Fund											
Charges For Services	277,472	235,486	-15.1%	235,486	0.0%	235,486	0.0%	235,486	0.0%	235,486	0.0%
TOTAL REVENUE	\$277,472	\$235,486	-15.1%	\$235,486	0.0%	\$235,486	0.0%	\$235,486	0.0%	\$235,486	0.0%
20A603 Probate Court Special Projects											
Charges For Services	227,151	208,592	-8.2%	208,592	0.0%	208,592	0.0%	208,592	0.0%	208,592	0.0%
TOTAL REVENUE	\$227,151	\$208,592	-8.2%	\$208,592	0.0%	\$208,592	0.0%	\$208,592	0.0%	\$208,592	0.0%
20A604 Probate Court Dispute Resolution											
Charges For Services	118,176	122,100	3.3%	122,100	0.0%	122,100	0.0%	122,100	0.0%	122,100	0.0%
TOTAL REVENUE	\$118,176	\$122,100	3.3%	\$122,100	0.0%	\$122,100	0.0%	\$122,100	0.0%	\$122,100	0.0%
20A606 Fatherhood Initiative											
Other Intergovernmental	2,500	0	-100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Miscellaneous	20,000	10,000	-50.0%	10,000	0.0%	10,000	0.0%	10,000	0.0%	10,000	0.0%
Other Financing Sources	1,047,060	993,994	-5.1%	922,335	-7.2%	923,086	0.1%	923,859	0.1%	923,859	0.1%
TOTAL REVENUE	\$1,069,560	\$1,003,994	-6.1%	\$932,335	-7.1%	\$933,086	0.1%	\$933,859	0.1%	\$933,859	0.1%
20A610 Probate Court-Conduct Of Business Fund											

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20A610 Probate Court-Conduct Of Business Fund									
Charges For Services	6,892	5,432	-21.2%	5,432	0.0%	5,432	0.0%	5,432	0.0%
TOTAL REVENUE	\$6,892	\$5,432	-21.2%	\$5,432	0.0%	\$5,432	0.0%	\$5,432	0.0%
20A625 Solid Waste District-Admin									
Charges For Services	1,403,311	1,091,046	-22.3%	1,044,415	-4.3%	1,078,046	3.2%	1,078,046	0.0%
Miscellaneous	60,740	6,413	-89.4%	6,413	0.0%	6,413	0.0%	6,413	0.0%
TOTAL REVENUE	\$1,464,051	\$1,097,459	-25.0%	\$1,050,828	-4.2%	\$1,084,459	3.2%	\$1,084,459	0.0%
20A630 Home Detention Fees									
Charges For Services	57,468	68,140	18.6%	68,140	0.0%	68,140	0.0%	68,140	0.0%
Miscellaneous	250,000	0	-100.0%	0		0		0	0.0%
TOTAL REVENUE	\$307,468	\$68,140	-77.8%	\$68,140	0.0%	\$68,140	0.0%	\$68,140	0.0%
20A635 Title IV-E Juvenile Court									
Other Intergovernmental	923,142	892,876	-3.3%	1,092,876	22.4%	3,992,876	265.4%	3,692,876	-7.5%
Miscellaneous	18,181	0	-100.0%	0		0		0	0.0%
TOTAL REVENUE	\$941,324	\$892,876	-5.1%	\$1,092,876	22.4%	\$3,992,876	265.4%	\$3,692,876	-7.5%
20A658 Certificate Of Title Admin Fund									
Charges For Services	5,363,560	5,920,724	10.4%	5,284,550	-10.7%	5,284,550	0.0%	5,284,550	0.0%
Miscellaneous	1,325	80	-94.0%	288	260.0%	288	0.0%	288	0.0%
TOTAL REVENUE	\$5,364,885	\$5,920,804	10.4%	\$5,284,838	-10.7%	\$5,284,838	0.0%	\$5,284,838	0.0%
20A695 Clerk Of Courts Computerization									
Charges For Services	369,930	406,618	9.9%	992,618	144.1%	992,618	0.0%	992,618	0.0%
TOTAL REVENUE	\$369,930	\$406,618	9.9%	\$992,618	144.1%	\$992,618	0.0%	\$992,618	0.0%
20A720 Urinalysis Testing									
Charges For Services	118,325	172,434	45.7%	172,800	0.2%	172,800	0.0%	172,800	0.0%

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20A720 Urinalysis Testing									
Miscellaneous	330	330	0.0%	0	-100.0%	0	0	0	0.0%
TOTAL REVENUE	\$118,655	\$172,764	45.6%	\$172,800	0.0%	\$172,800	0.0%	\$172,800	0.0%
20A800 Subsidy-Operation & Maint. of Detention Fac.									
Charges For Services	10,891	16,042	47.3%	16,042	0.0%	16,042	0.0%	16,042	0.0%
TOTAL REVENUE	\$10,891	\$16,042	47.3%	\$16,042	0.0%	\$16,042	0.0%	\$16,042	0.0%
20A804 Public Defender - Cleveland Municipal Division									
Other Intergovernmental	1,323,200	2,191,350	65.6%	3,091,350	41.1%	2,391,350	-22.6%	2,391,350	0.0%
TOTAL REVENUE	\$1,323,200	\$2,191,350	65.6%	\$3,091,350	41.1%	\$2,391,350	-22.6%	\$2,391,350	0.0%
20A267 Public Defender HHS									
Other Financing Sources	52,432	0	-100.0%	0	0	0	0	0	0.0%
TOTAL REVENUE	\$52,432	\$0	-100.0%	\$0	\$0	\$0	\$0	\$0	0.0%
20A805 Court of Appeals - Special Projects									
Fines And Forfeitures	16,336	13,830	-15.3%	13,830	0.0%	13,830	0.0%	13,830	0.0%
TOTAL REVENUE	\$16,336	\$13,830	-15.3%	\$13,830	0.0%	\$13,830	0.0%	\$13,830	0.0%
20A806 Carrying Concealed Weapons Application Fees									
Charges For Services	178,716	206,506	15.5%	201,046	-2.6%	201,046	0.0%	201,046	0.0%
TOTAL REVENUE	\$178,716	\$206,506	15.5%	\$201,046	-2.6%	\$201,046	0.0%	\$201,046	0.0%
20A807 Early Childhood - IIC									
Other Financing Sources	919,552	919,552	0.0%	669,552	-27.2%	669,552	0.0%	669,552	0.0%
TOTAL REVENUE	\$919,552	\$919,552	0.0%	\$669,552	-27.2%	\$669,552	0.0%	\$669,552	0.0%
20A809 Witness Victim									
Other Intergovernmental	69,808	0	-100.0%	0	0	0	0	0	0.0%
Miscellaneous	68	0	-100.0%	0	0	0	0	0	0.0%

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20A809 Witness Victim									
Other Financing Sources	1,621,812	1,877,271	15.8%	1,928,647	2.7%	1,943,594	0.8%	1,969,578	1.3%
TOTAL REVENUE	\$1,691,688	\$1,877,271	11.0%	\$1,928,647	2.7%	\$1,943,594	0.8%	\$1,969,578	1.3%
20A810 Criminal Justice Intervention HHS									
Other Financing Sources	250,000	0	-100.0%	0	0	0	0	0	0.0%
TOTAL REVENUE	\$250,000	\$0	-100.0%	\$0	\$0	\$0	\$0	\$0	0.0%
20A811 JC Detention & Probation Services									
Other Intergovernmental	10,000	0	-100.0%	0	0	0	0	0	0.0%
Miscellaneous	103,302	386,015	273.7%	769,999	99.5%	769,999	0.0%	769,999	0.0%
Other Financing Sources	16,813,354	21,674,566	28.9%	18,427,460	-15.0%	18,579,941	0.8%	19,493,246	4.9%
TOTAL REVENUE	\$16,926,656	\$22,060,581	30.3%	\$19,197,459	-13.0%	\$19,349,940	0.8%	\$20,263,245	4.7%
20A812 Common Pleas Special Project 1									
Fines And Forfeitures	977,855	1,009,722	3.3%	1,629,722	61.4%	1,629,722	0.0%	1,629,722	0.0%
Miscellaneous	75,257	0	-100.0%	0	0	0	0	0	0.0%
TOTAL REVENUE	\$1,053,111	\$1,009,722	-4.1%	\$1,629,722	61.4%	\$1,629,722	0.0%	\$1,629,722	0.0%
20A814 Wireless 9-1-1 Government Assistance									
Charges For Services	0	56,250	0.0%	56,250	0.0%	56,250	0.0%	56,250	0.0%
Other Intergovernmental	2,738,346	2,737,600	-0.0%	2,737,600	0.0%	2,737,600	0.0%	2,737,600	0.0%
Miscellaneous	0	3,000,000	0.0%	0	-100.0%	0	0	0	0.0%
TOTAL REVENUE	\$2,738,346	\$5,793,850	111.6%	\$2,793,850	-51.8%	\$2,793,850	0.0%	\$2,793,850	0.0%
20A815 Solid Waste Convenience Center									
Charges For Services	144,203	389,128	169.8%	389,128	0.0%	389,128	0.0%	389,128	0.0%
Other Intergovernmental	138,903	141,930	2.2%	141,930	0.0%	141,930	0.0%	141,930	0.0%
TOTAL REVENUE	\$283,106	\$531,058	87.6%	\$531,058	0.0%	\$531,058	0.0%	\$531,058	0.0%
20A816 Solid Waste Plan Update									

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				Final Budget	% Chg		Final Budget	% Chg		Final Budget Estimate	% Chg FY1 - FY2
20A816 Solid Waste Plan Update											
Charges For Services	0	0		46,631			13,000		-72.1%	13,000	0.0%
TOTAL REVENUE	\$0	\$0		\$46,631			\$13,000		-72.1%	\$13,000	0.0%
20A817 Solid Waste Grants											
Charges For Services	251,771	200,000	-20.6%	251,771		25.9%	251,771		0.0%	251,771	0.0%
TOTAL REVENUE	\$251,771	\$200,000	-20.6%	\$251,771		25.9%	\$251,771		0.0%	\$251,771	0.0%
20A819 Geographic Information System											
Charges For Services	42,750	0	-100.0%	0			0			0	0.0%
Miscellaneous	694,573	886,805	27.7%	1,002,915		13.1%	1,002,915		0.0%	1,002,915	0.0%
TOTAL REVENUE	\$737,323	\$886,805	20.3%	\$1,002,915		13.1%	\$1,002,915		0.0%	\$1,002,915	0.0%
20A820 Delinquent RE Tax Assmt-Prosecutor											
Charges For Services	2,806,782	2,533,513	-9.7%	2,533,513		0.0%	2,533,513		0.0%	2,533,513	0.0%
Miscellaneous	999,947	1,590,920	59.1%	3,013,452		89.4%	3,013,452		0.0%	3,013,452	0.0%
TOTAL REVENUE	\$3,806,729	\$4,124,433	8.3%	\$5,546,965		34.5%	\$5,546,965		0.0%	\$5,546,965	0.0%
20A821 State Criminal Alien Asst. Program (SCAAP)											
Other Intergovernmental	21,423	21,400	-0.1%	21,400		0.0%	22,775		6.4%	57,134	150.9%
TOTAL REVENUE	\$21,423	\$21,400	-0.1%	\$21,400		0.0%	\$22,775		6.4%	\$57,134	150.9%
20A822 Custody Mediation											
Charges For Services	490,000	600,806	22.6%	611,406		1.8%	611,406		0.0%	611,406	0.0%
Other Intergovernmental	30,750	40,000	30.1%	40,000		0.0%	40,000		0.0%	40,000	0.0%
Miscellaneous	0	60	0.0%	60		0.0%	60		0.0%	60	0.0%
Other Financing Sources	0	238,535		205,252		-14.0%	219,290		6.8%	233,637	6.5%
TOTAL REVENUE	\$520,750	\$879,401	68.9%	\$856,718		-2.6%	\$870,756		1.6%	\$885,103	1.6%
20A823 JC HHS Youth & Family Community Partnership											

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20A823 JC HHS Youth & Family Community Partnership									
Other Financing Sources	2,736,199	1,068,157	-61.0%	0	-100.0%	0	0	0	0.0%
TOTAL REVENUE	\$2,736,199	\$1,068,157	-61.0%	\$0	-100.0%	\$0	\$0	\$0	0.0%
20A824 Family Justice Center									
Other Intergovernmental	175,000	175,000	0.0%	175,000	0.0%	175,000	175,000	175,000	0.0%
Other Financing Sources	156,217	193,054	23.6%	175,000	-9.4%	176,809	178,660	178,660	1.0%
TOTAL REVENUE	\$331,217	\$368,054	11.1%	\$350,000	-4.9%	\$351,809	\$353,660	\$353,660	0.5%
20A825 9-1-1 Consolidation Shared Services									
Miscellaneous	0	167,457	-100.0%	0	-100.0%	0	0	0	0.0%
Other Financing Sources	0	2,390,000	-100.0%	0	-100.0%	0	0	0	0.0%
TOTAL REVENUE	\$0	\$2,557,457	-100.0%	\$0	-100.0%	\$0	\$0	\$0	0.0%
20A830 Mental Health Services HHS									
Other Financing Sources	0	0	0.0%	1,761,877	0.0%	1,761,877	1,761,877	1,761,877	0.0%
TOTAL REVENUE	\$0	\$0	0.0%	\$1,761,877	0.0%	\$1,761,877	\$1,761,877	\$1,761,877	0.0%
20A900 Euclid Jail									
Other Intergovernmental	166,667	400,000	140.0%	400,000	0.0%	400,000	400,000	400,000	0.0%
Other Financing Sources	643,366	1,011,933	57.3%	1,378,352	36.2%	1,372,773	1,407,824	1,407,824	2.6%
TOTAL REVENUE	\$810,033	\$1,411,933	74.3%	\$1,778,352	26.0%	\$1,772,773	\$1,807,824	\$1,807,824	2.0%
20AA03 County Land Reutilization Revenue Fund									
Charges For Services	7,348,849	0	-100.0%	0	0.0%	7,000,000	7,000,000	7,000,000	0.0%
Miscellaneous	0	7,000,000	0.0%	7,000,000	0.0%	7,000,000	7,000,000	7,000,000	0.0%
TOTAL REVENUE	\$7,348,849	\$7,000,000	-4.7%	\$7,000,000	0.0%	\$7,000,000	\$7,000,000	\$7,000,000	0.0%
20AA05 Law Enforcement Continuing Professional									
Miscellaneous	0	13,440	0.0%	13,440	0.0%	13,440	13,440	13,440	0.0%
TOTAL REVENUE	\$0	\$13,440	0.0%	\$13,440	0.0%	\$13,440	\$13,440	\$13,440	0.0%

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20D445 Development-Revolving Loan Fund									
Miscellaneous	681,743	638,309	-6.4%	638,309	0.0%	638,309	0.0%	638,309	0.0%
TOTAL REVENUE	\$681,743	\$638,309	-6.4%	\$638,309	0.0%	\$638,309	0.0%	\$638,309	0.0%
20D446 Brownfield Revolving Loan Fund									
Miscellaneous	367,619	300,000	-18.4%	0	-100.0%	0	0.0%	0	0.0%
TOTAL REVENUE	\$367,619	\$300,000	-18.4%	\$0	-100.0%	\$0	0.0%	\$0	0.0%
20D447 Cuyahoga Job Creation Fund									
Charges For Services	29,050	28,981	-0.2%	0	-100.0%	0	0.0%	0	0.0%
Miscellaneous	22,611,259	4,036,489	-82.1%	8,692,478	115.3%	8,579,022	-1.3%	8,579,022	0.0%
Other Financing Sources	0	0		3,500,000		8,500,000	142.9%	10,000,000	17.6%
TOTAL REVENUE	\$22,640,309	\$4,065,470	-82.0%	\$12,192,478	199.9%	\$17,079,022	40.1%	\$18,579,022	8.8%
20D448 Casino Tax Revenue Fund									
Charges For Services	1,000	0	-100.0%	0		0	0.0%	0	0.0%
Other Intergovernmental	7,588,239	7,397,559	-2.5%	7,397,559	0.0%	7,284,103	-1.5%	7,284,103	0.0%
Miscellaneous	32,125	81,343	153.2%	0	-100.0%	0	0.0%	0	0.0%
TOTAL REVENUE	\$7,621,364	\$7,478,902	-1.9%	\$7,397,559	-1.1%	\$7,284,103	-1.5%	\$7,284,103	0.0%
20D449 Property Demolition Fund									
Miscellaneous	0	13,045,390		10,000,000	-23.3%	0	-100.0%	0	0.0%
Other Financing Sources	0	0		16,000,000		0	-100.0%	0	0.0%
TOTAL REVENUE	\$0	\$13,045,390		\$26,000,000	99.3%	\$0	-100.0%	\$0	0.0%
20N306 Soil & Water Conservation									
Other Intergovernmental	636,500	824,125	29.5%	769,125	-6.7%	769,125	0.0%	769,125	0.0%
Other Financing Sources	75,000	75,000	0.0%	75,000	0.0%	75,000	0.0%	75,000	0.0%
TOTAL REVENUE	\$711,500	\$899,125	26.4%	\$844,125	-6.1%	\$844,125	0.0%	\$844,125	0.0%
20R320 County Board Of Developmental Disabilities									
Property Taxes	90,245,397	105,300,000	16.7%	106,000,000	0.7%	106,000,000	0.0%	106,000,000	0.0%

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				Final Budget	% Chg		Final Budget	% Chg	Final Budget Estimate	% Chg FY1 - FY2	
20R320 County Board Of Developmental Disabilities											
Charges For Services	4,169,584	2,140,000	-48.7%	2,428,000	13.5%	2,428,000	0.0%	2,428,000	0.0%	2,428,000	0.0%
Other Intergovernmental	93,961,101	71,562,700	-23.8%	64,668,700	-9.6%	64,668,700	0.0%	64,668,700	0.0%	64,668,700	0.0%
Miscellaneous	1,256,554	8,997,300	616.0%	8,903,300	-1.0%	8,903,300	0.0%	8,903,300	0.0%	8,903,300	0.0%
TOTAL REVENUE	\$189,632,636	\$188,000,000	-0.9%	\$182,000,000	-3.2%	\$182,000,000	0.0%	\$182,000,000	0.0%	\$182,000,000	0.0%
24A301 Children & Family Services											
Other Intergovernmental	36,005,531	36,518,912	1.4%	37,518,911	2.7%	37,518,911	0.0%	38,788,911	3.4%	38,788,911	3.4%
Miscellaneous	4,552,526	29,120	-99.4%	29,120	0.0%	29,120	0.0%	29,120	0.0%	29,120	0.0%
Other Financing Sources	34,070,065	32,476,074	-4.7%	36,436,168	12.2%	36,373,596	-0.2%	35,970,021	-1.1%	35,970,021	-1.1%
TOTAL REVENUE	\$74,628,123	\$69,024,106	-7.5%	\$73,984,199	7.2%	\$73,921,627	-0.1%	\$74,788,052	1.2%	\$74,788,052	1.2%
24A430 Office of Health and Human Services											
Other Intergovernmental	3,653,009	4,024,410	10.2%	3,853,066	-4.3%	3,853,066	0.0%	3,853,066	0.0%	3,853,066	0.0%
Other Financing Sources	4,361,253	2,678,418	-38.6%	4,105,798	53.3%	4,190,219	2.1%	4,308,115	2.8%	4,308,115	2.8%
TOTAL REVENUE	\$8,014,262	\$6,702,828	-16.4%	\$7,958,864	18.7%	\$8,043,285	1.1%	\$8,161,181	1.5%	\$8,161,181	1.5%
24A435 Cuyahoga Tapestry System of Care											
Miscellaneous	(349,398)	443,445	-226.9%	250,000	-43.6%	250,000	0.0%	250,000	0.0%	250,000	0.0%
Other Financing Sources	4,155,302	3,787,749	-8.8%	2,250,851	-40.6%	2,263,386	0.6%	2,273,952	0.5%	2,273,952	0.5%
TOTAL REVENUE	\$3,805,904	\$4,231,194	11.2%	\$2,500,851	-40.9%	\$2,513,386	0.5%	\$2,523,952	0.4%	\$2,523,952	0.4%
24A510 Cuyahoga Job & Family Services											
Charges For Services	3,916	0	-100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Other Intergovernmental	69,924,042	71,068,341	1.6%	65,024,641	-8.5%	65,348,458	0.5%	64,172,975	-1.8%	64,172,975	-1.8%
Miscellaneous	1,119,222	1,270,687	13.5%	1,970,687	55.1%	1,970,687	0.0%	1,970,687	0.0%	1,970,687	0.0%
Other Financing Sources	6,807,912	12,352,770	81.4%	12,535,876	1.5%	12,466,177	-0.6%	13,243,006	6.2%	13,243,006	6.2%
TOTAL REVENUE	\$77,855,092	\$84,691,798	8.8%	\$79,531,204	-6.1%	\$79,785,321	0.3%	\$79,886,668	-0.5%	\$79,886,668	-0.5%
24A530 Children With Medical Handicap											
Other Financing Sources	2,089,732	2,764,307	32.3%	2,764,307	0.0%	2,764,307	0.0%	2,764,307	0.0%	2,764,307	0.0%
TOTAL REVENUE	\$2,089,732	\$2,764,307	32.3%	\$2,764,307	0.0%	\$2,764,307	0.0%	\$2,764,307	0.0%	\$2,764,307	0.0%

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				Final Budget	% Chg		Final Budget	% Chg		Final Budget Estimate	% Chg FY1 - FY2
24A601 Senior and Adult Services											
Charges For Services	318,165	468,486	47.2%	468,486	0.0%	468,486	0.0%	468,486	0.0%	468,486	0.0%
Other Intergovernmental	2,739,299	1,390,721	-49.2%	1,390,721	0.0%	1,390,721	0.0%	1,390,721	0.0%	1,390,721	0.0%
Miscellaneous	457,953	546,310	19.3%	687,263	25.8%	687,263	0.0%	687,263	0.0%	687,263	0.0%
Other Tax	441	0	-100.0%	0		0		0		0	0.0%
Other Financing Sources	14,115,673	16,146,859	14.4%	15,570,289	-3.6%	15,822,405	1.6%	16,080,169	1.6%	16,080,169	1.6%
TOTAL REVENUE	\$17,631,531	\$18,552,376	5.2%	\$18,116,759	-2.3%	\$18,368,875	1.4%	\$18,626,639	1.4%	\$18,626,639	1.4%
24A635 Early Childhood - IIC Public Asst.											
Other Intergovernmental	(4,065,277)	0	-100.0%	0		0		0		0	0.0%
Miscellaneous	660,241	0	-100.0%	0		0		0		0	0.0%
Other Financing Sources	12,158,618	11,765,037	-3.2%	12,148,694	3.3%	12,160,927	0.1%	12,175,784	0.1%	12,175,784	0.1%
TOTAL REVENUE	\$8,753,582	\$11,765,037	34.4%	\$12,148,694	3.3%	\$12,160,927	0.1%	\$12,175,784	0.1%	\$12,175,784	0.1%
24A640 FCFC Public Assistance											
Other Intergovernmental	(1,956,090)	800,955	-140.9%	361,040	-54.9%	361,040	0.0%	361,040	0.0%	361,040	0.0%
Miscellaneous	533,687	407,975	-23.6%	407,975	0.0%	407,975	0.0%	407,975	0.0%	407,975	0.0%
Other Financing Sources	2,705,926	3,154,306	16.6%	2,823,565	-10.5%	2,833,300	0.3%	2,847,272	0.5%	2,847,272	0.5%
TOTAL REVENUE	\$1,283,523	\$4,363,236	239.9%	\$3,592,580	-17.7%	\$3,602,315	0.3%	\$3,616,287	0.4%	\$3,616,287	0.4%
24A641 Homeless Services											
Other Intergovernmental	197,858	185,392	-6.3%	175,264	-5.5%	175,264	0.0%	175,264	0.0%	175,264	0.0%
Miscellaneous	0	25,000		25,000	0.0%	25,000	0.0%	25,000	0.0%	25,000	0.0%
Other Financing Sources	5,708,207	5,228,245	-8.4%	5,334,744	2.0%	5,343,376	0.2%	5,352,198	0.2%	5,352,198	0.2%
TOTAL REVENUE	\$5,906,065	\$5,438,637	-7.9%	\$5,535,008	1.8%	\$5,543,640	0.2%	\$5,552,462	0.2%	\$5,552,462	0.2%
24A878 HHS Office of Reentry											
Miscellaneous	100,000	0	-100.0%	0		0		0		0	0.0%
Other Financing Sources	1,966,864	2,745,380	39.6%	2,262,434	-17.6%	2,300,591	1.7%	2,284,995	-0.7%	2,284,995	-0.7%
TOTAL REVENUE	\$2,066,864	\$2,745,380	32.8%	\$2,262,434	-17.6%	\$2,300,591	1.7%	\$2,284,995	-0.7%	\$2,284,995	-0.7%
26A601 General Gas & License Fees											
Fines And Forfeitures	336,140	324,588	-3.4%	324,588	0.0%	324,588	0.0%	324,588	0.0%	324,588	0.0%
Charges For Services	230	0	-100.0%	0		0		0		0	0.0%

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		2nd Quarter Projection	% Chg PY1 - CY	Final Budget	% Chg CY - BY	Final Budget	% Chg BY - FY1	Final Budget Estimate	% Chg FY1 - FY2
26A601 General Gas & License Fees									
Other Intergovernmental	538,101	187,561	-65.1%	187,561	0.0%	187,561	0.0%	187,561	0.0%
Miscellaneous	7,321,725	4,714,615	-35.6%	4,714,615	0.0%	4,714,615	0.0%	4,714,615	0.0%
Other Tax	15,025,209	15,323,944	2.0%	15,323,944	0.0%	15,323,944	0.0%	15,323,944	0.0%
Investment Earnings	137,269	135,420	-1.3%	135,420	0.0%	135,420	0.0%	135,420	0.0%
TOTAL REVENUE	\$23,358,675	\$20,686,128	-11.4%	\$20,686,128	0.0%	\$20,686,128	0.0%	\$20,686,128	0.0%
26A650 \$5.00 Road Capital Improvements									
Other Intergovernmental	0	711,970		711,970	0.0%	711,970	0.0%	711,970	0.0%
Miscellaneous	6,477,435	5,000,000	-22.8%	5,000,000	0.0%	5,000,000	0.0%	5,000,000	0.0%
Other Tax	5,012,322	5,199,873	3.7%	5,199,873	0.0%	5,199,873	0.0%	5,199,873	0.0%
Investment Earnings	77,946	72,198	-7.4%	72,198	0.0%	72,198	0.0%	72,198	0.0%
TOTAL REVENUE	\$11,567,703	\$10,984,041	-5.0%	\$10,984,041	0.0%	\$10,984,041	0.0%	\$10,984,041	0.0%
26A651 \$7.50 Road and Bridge Registration Tax									
Other Intergovernmental	391,119	909,769	132.6%	909,769	0.0%	909,769	0.0%	909,769	0.0%
Miscellaneous	10,383,267	7,501,125	-27.8%	7,501,125	0.0%	7,501,125	0.0%	7,501,125	0.0%
Other Tax	7,627,202	7,912,812	3.7%	7,912,812	0.0%	7,912,812	0.0%	7,912,812	0.0%
Investment Earnings	73,213	96,406	31.7%	96,406	0.0%	96,406	0.0%	96,406	0.0%
TOTAL REVENUE	\$18,474,801	\$16,420,112	-11.1%	\$16,420,112	0.0%	\$16,420,112	0.0%	\$16,420,112	0.0%
28W036 WIA - Workforce Development									
Other Intergovernmental	10,411,057	7,007,549	-32.7%	0	-100.0%	0	0.0%	0	0.0%
Miscellaneous	999,486	606,076	-39.4%	0	-100.0%	0	0.0%	0	0.0%
TOTAL REVENUE	\$11,410,544	\$7,613,625	-33.3%	\$0	-100.0%	\$0	0.0%	\$0	0.0%
28W037 Workforce Other Programs									
Miscellaneous	476,525	2,000,000	319.7%	2,000,000	0.0%	2,000,000	0.0%	2,000,000	0.0%
TOTAL REVENUE	\$476,525	\$2,000,000	319.7%	\$2,000,000	0.0%	\$2,000,000	0.0%	\$2,000,000	0.0%
28W038 WF Innovation & Opportunities Act									
Other Intergovernmental	0	0		9,384,022	0.0%	9,384,022	0.0%	9,384,022	0.0%
TOTAL REVENUE	\$0	\$0		\$9,384,022	0.0%	\$9,384,022	0.0%	\$9,384,022	0.0%

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SUBFUNDS	2014 Actual	2015 OBM		2016		2017		2018	
		2nd Quarter Projection	% Chg PY1 - CY	Final Budget	% Chg CY - BY	Final Budget	% Chg BY- FY1	Final Budget Estimate	% Chg FY1- FY2
30A900 Debt Service Fund GO									
Property Taxes	19,827,801	20,099,232	1.4%	25,099,232	24.9%	25,099,232	0.0%	25,099,232	0.0%
Other Intergovernmental	5,680,197	6,522,099	14.8%	6,522,099	0.0%	6,522,099	0.0%	6,522,099	0.0%
Miscellaneous	463,359	350,065	-24.5%	350,065	0.0%	350,065	0.0%	350,065	0.0%
Other Tax	0	3,750		3,750	0.0%	3,750	0.0%	3,750	0.0%
Other Financing Sources	187,615	0	-100.0%	0		0	0.0%	0	0.0%
TOTAL REVENUE	\$26,158,973	\$26,975,146	3.1%	\$31,975,146	18.5%	\$31,975,146	0.0%	\$31,975,146	0.0%
30A905 Gateway Arena									
Other Financing Sources	5,518,839	5,315,970	-3.7%	5,600,000	5.3%	5,600,000	0.0%	5,600,000	0.0%
TOTAL REVENUE	\$5,518,839	\$5,315,970	-3.7%	\$5,600,000	5.3%	\$5,600,000	0.0%	\$5,600,000	0.0%
30A910 Brownfield Debt Service									
Other Financing Sources	5,743,194	841,705	-85.3%	843,000	0.2%	843,000	0.0%	843,000	0.0%
TOTAL REVENUE	\$5,743,194	\$841,705	-85.3%	\$843,000	0.2%	\$843,000	0.0%	\$843,000	0.0%
30A912 Shaker Square Debt Service									
Other Financing Sources	126,918	78,777	-37.9%	124,000	57.4%	124,000	0.0%	124,000	0.0%
TOTAL REVENUE	\$126,918	\$78,777	-37.9%	\$124,000	57.4%	\$124,000	0.0%	\$124,000	0.0%
30A913 Commercial Redevelopment Debt Service Fund									
Other Financing Sources	820,029	898,316	9.5%	890,535	-0.9%	890,430	-0.0%	893,157	0.3%
TOTAL REVENUE	\$820,029	\$898,316	9.5%	\$890,535	-0.9%	\$890,430	-0.0%	\$893,157	0.3%
30A914 Debt Service - Rock & Roll Hall of Fame									
Other Tax	5,321,352	462,076	-91.3%	0	-100.0%	0	0.0%	0	0.0%
TOTAL REVENUE	\$5,321,352	\$462,076	-91.3%	\$0	-100.0%	\$0	0.0%	\$0	0.0%
30A915 Medical Mart Series 2010 Debt Service									
Other Intergovernmental	258,912	0	-100.0%	0		0	0.0%	0	0.0%

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				Final Budget	% Chg CY - BY		Final Budget	% Chg BY - FY1		Final Budget Estimate	% Chg FY1 - FY2
30A915 Medical Mart Series 2010 Debt Service											
Other Financing Sources	32,148,784	32,350,443	0.6%	31,421,060	-2.9%	26,736,406	-14.9%	26,739,156	0.0%		
TOTAL REVENUE	\$32,407,696	\$32,350,443	-0.2%	\$31,421,060	-2.9%	\$26,736,406	-14.9%	\$26,739,156	0.0%		
30A916 Series 2013 Economic Development Revenue											
Miscellaneous	12,663	10,000	-21.0%	10,000	0.0%	10,000	0.0%	10,000	0.0%		
Other Tax	287,418	286,959	-0.2%	570,434	98.8%	570,434	0.0%	570,434	0.0%		
TOTAL REVENUE	\$300,081	\$296,959	-1.0%	\$580,434	95.5%	\$580,434	0.0%	\$580,434	0.0%		
30A919 Debt Service County Hotel											
Other Financing Sources	0	0		3,769,817		20,308,344	438.7%	20,743,344	2.1%		
TOTAL REVENUE	\$0	\$0		\$3,769,817		\$20,308,344	438.7%	\$20,743,344	2.1%		
30A920 DS-Western Reserve Series 2014B											
Other Financing Sources	0	749,614		784,480	4.7%	784,480	0.0%	784,480	0.0%		
TOTAL REVENUE	\$0	\$749,614		\$784,480	4.7%	\$784,480	0.0%	\$784,480	0.0%		
30A921 DS-Med Mart Refunding Series 2014C											
Other Financing Sources	0	683,847		679,150	-0.7%	682,500	0.5%	680,700	-0.3%		
TOTAL REVENUE	\$0	\$683,847		\$679,150	-0.7%	\$682,500	0.5%	\$680,700	-0.3%		
50A410 Cuyahoga Regional Information System											
Charges For Services	1,274,105	1,274,000	-0.0%	1,103,518	-13.4%	1,103,518	0.0%	1,103,518	0.0%		
Miscellaneous	46	136	193.7%	136	0.0%	136	0.0%	136	0.0%		
Other Financing Sources	314,523	494,039	57.1%	464,581	-6.0%	467,556	0.6%	472,499	1.1%		
TOTAL REVENUE	\$1,588,675	\$1,768,175	11.3%	\$1,568,235	-11.3%	\$1,571,210	0.2%	\$1,576,153	0.3%		
51A404 County Parking Garage											
Charges For Services	3,340,775	3,267,000	-2.2%	3,267,000	0.0%	3,267,000	0.0%	3,267,000	0.0%		
Miscellaneous	8,851	9,192	3.8%	9,192	0.0%	9,192	0.0%	9,192	0.0%		
TOTAL REVENUE	\$3,349,627	\$3,276,192	-2.2%	\$3,276,192	0.0%	\$3,276,192	0.0%	\$3,276,192	0.0%		

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SUBFUNDS	2014 Actual	2015 OBM		2016		2017		2018	
		2nd Quarter Projection	% Chg PY1 - CY	Final Budget	% Chg CY - BY	Final Budget	% Chg BY - FY1	Final Budget Estimate	% Chg FY1 - FY2
52A100 County Airport									
Charges For Services	983,110	1,433,637	45.8%	915,116	-36.2%	915,116	0.0%	915,116	0.0%
Miscellaneous	27,848	27,848	-0.0%	27,848	0.0%	27,848	0.0%	27,848	0.0%
Other Financing Sources	0	0		768,160		652,130	-15.1%	663,711	1.8%
TOTAL REVENUE	\$1,010,958	\$1,461,485	44.6%	\$1,711,124	17.1%	\$1,595,094	-6.8%	\$1,606,675	0.7%
54A100 Sanitary Engineer									
Charges For Services	904	0	-100.0%	0		0		0	0.0%
Miscellaneous	16,103,879	17,584,617	9.2%	25,655,703	45.9%	17,584,617	-31.5%	17,584,617	0.0%
TOTAL REVENUE	\$16,104,784	\$17,584,617	9.2%	\$25,655,703	45.9%	\$17,584,617	-31.5%	\$17,584,617	0.0%
54A500 Sanitary Engineer Sewer District Funds									
Charges For Services	902,807	104,782	-88.4%	104,782	0.0%	104,782	0.0%	104,782	0.0%
Other Intergovernmental	30,413	0	-100.0%	0		0		0	0.0%
Miscellaneous	20,270,179	22,342,700	10.2%	22,320,218	-0.1%	22,320,218	0.0%	22,320,218	0.0%
TOTAL REVENUE	\$21,203,399	\$22,447,482	5.9%	\$22,425,000	-0.1%	\$22,425,000	0.0%	\$22,425,000	0.0%
54A901 Sanitary Engineer/Note Retirement									
Miscellaneous	0	324,626		960,532	195.9%	324,626	-66.2%	324,626	0.0%
TOTAL REVENUE	\$0	\$324,626	195.9%	\$960,532	195.9%	\$324,626	-66.2%	\$324,626	0.0%
61A607 Centralized Custodial Services									
Charges For Services	29,000,322	38,000,000	31.0%	37,700,000	-0.8%	33,250,000	-11.8%	33,490,000	0.7%
Miscellaneous	2,447,343	864,011	-64.7%	252,791	-70.7%	252,791	0.0%	252,791	0.0%
Other Financing Sources	0	2,000,000		4,000,000	100.0%	0	-100.0%	2,000,000	0.0%
TOTAL REVENUE	\$31,447,664	\$40,864,011	29.9%	\$41,952,791	2.7%	\$33,502,791	-20.1%	\$35,742,791	6.7%
61A608 Sheriff Building Security Services									
Charges For Services	9,009,139	11,197,143	24.3%	10,562,573	-5.7%	10,779,099	2.0%	11,000,518	2.1%
Miscellaneous	1,160	5,250	352.6%	0	-100.0%	0		0	0.0%
Other Financing Sources	2,000,000	0	-100.0%	0		0		0	0.0%
TOTAL REVENUE	\$11,010,299	\$11,202,393	1.7%	\$10,562,573	-5.7%	\$10,779,099	2.0%	\$11,000,518	2.1%

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SUBFUNDS	2014 Actual	2015 OBM 2nd Quarter Projection	% Chg PY1 - CY	2016		% Chg CY - BY	2017		% Chg BY - FY1	2018	
				Final Budget	% Chg		Final Budget	% Chg		Final Budget Estimate	% Chg FY1 - FY2
62A603 County Garage											
Charges For Services	1,060,215	952,198	-10.2%	2,143,581	125.1%	1,475,000	-31.2%	1,475,000	0.0%	1,475,000	0.0%
Miscellaneous	46,882	178,324	280.4%	30,000	-83.2%	30,000	0.0%	30,000	0.0%	30,000	0.0%
Other Financing Sources	380,000	0	-100.0%	0		0		0		0	0.0%
TOTAL REVENUE	\$1,487,097	\$1,130,522	-24.0%	\$2,173,581	92.3%	\$1,505,000	-30.8%	\$1,505,000	0.0%	\$1,505,000	0.0%
63A100 Information Services Center											
Charges For Services	0	0		3,295,000		3,295,000	0.0%	3,295,000	0.0%	3,295,000	0.0%
TOTAL REVENUE	\$0	\$0		\$3,295,000		\$3,295,000	0.0%	\$3,295,000	0.0%	\$3,295,000	0.0%
64A601 County Supplies											
Charges For Services	389,923	540,372	38.6%	1,918,891	255.1%	487,780	-74.6%	487,780	0.0%	487,780	0.0%
Miscellaneous	401	12,220	2946.2%	12,220	0.0%	12,220	0.0%	12,220	0.0%	12,220	0.0%
TOTAL REVENUE	\$390,324	\$552,592	41.6%	\$1,931,111	249.5%	\$500,000	-74.1%	\$500,000	0.0%	\$500,000	0.0%
64A606 Fast Copier											
Charges For Services	2,674,856	2,963,128	10.8%	3,713,128	25.3%	2,963,128	-20.2%	2,963,128	0.0%	2,963,128	0.0%
Miscellaneous	33,759	14,360	-57.5%	14,360	0.0%	14,360	0.0%	14,360	0.0%	14,360	0.0%
Other Financing Sources	239,650	0	-100.0%	0		0		0		0	0.0%
TOTAL REVENUE	\$2,948,265	\$2,977,488	1.0%	\$3,727,488	25.2%	\$2,977,488	-20.1%	\$2,977,488	0.0%	\$2,977,488	0.0%
65A604 Communications/Postage											
Charges For Services	1,526,956	1,708,650	11.9%	2,058,650	20.5%	1,708,650	-17.0%	1,708,650	0.0%	1,708,650	0.0%
TOTAL REVENUE	\$1,526,956	\$1,708,650	11.9%	\$2,058,650	20.5%	\$1,708,650	-17.0%	\$1,708,650	0.0%	\$1,708,650	0.0%
67A012 Workers Comp Retro 2012											
Miscellaneous	0	0		0		0		0		0	0.0%
TOTAL REVENUE	\$0	\$0		\$0		\$0		\$0		\$0	0.0%
67A013 Workers Comp Retro 2013											
TOTAL REVENUE	\$0	\$0		\$0		\$0		\$0		\$0	0.0%

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SUBFUNDS	2014 Actual	2015 OBM		2016		2017		2018	
		2nd Quarter Projection	% Chg PY1 - CY	Final Budget	% Chg CY - BY	Final Budget	% Chg BY- FY1	Final Budget Estimate	% Chg FY1- FY2
67A013 Workers Comp Retro 2013									
Miscellaneous	222,066	0	-100.0%	0	0	0	0	0	0.0%
TOTAL REVENUE	\$222,066	\$0	-100.0%	\$0	\$0	\$0	\$0	\$0	0.0%
67A014 Workers Comp Retro 2014									
Miscellaneous	7,452,320	5,401,883	-27.5%	0	-100.0%	0	0	0	0.0%
TOTAL REVENUE	\$7,452,320	\$5,401,883	-27.5%	\$0	-100.0%	\$0	\$0	\$0	0.0%
67A100 Workers Compensation Administration									
Miscellaneous	215,000	0	-100.0%	2,642,165	-0.0%	2,641,215	2,700,000	2,700,000	2.2%
TOTAL REVENUE	\$215,000	\$0	-100.0%	\$2,642,165	-0.0%	\$2,641,215	\$2,700,000	\$2,700,000	2.2%
67A200 Workers Compensation Claims									
Miscellaneous	0	0		2,759,718	0.0%	2,760,668	2,701,883	2,701,883	-2.1%
TOTAL REVENUE	\$0	\$0		\$2,759,718	0.0%	\$2,760,668	\$2,701,883	\$2,701,883	-2.1%
68A100 Hospitalization-Self Insurance Fund									
Charges For Services	75,944,996	86,112,566	13.4%	88,112,566	2.3%	88,112,566	88,112,566	88,112,566	0.0%
Other Intergovernmental	42,031	42,031	-0.0%	42,031	0.0%	42,031	42,031	42,031	0.0%
Miscellaneous	0	120	0.0%	120	0.0%	120	120	120	0.0%
TOTAL REVENUE	\$75,987,027	\$86,154,717	13.4%	\$88,154,717	2.3%	\$88,154,717	\$88,154,717	\$88,154,717	0.0%
68A200 Hospitalization - Regular Insurance									
Charges For Services	6,096,232	4,800,000	-21.3%	6,968,214	45.2%	5,000,000	5,000,000	5,000,000	0.0%
TOTAL REVENUE	\$6,096,232	\$4,800,000	-21.3%	\$6,968,214	45.2%	\$5,000,000	\$5,000,000	\$5,000,000	0.0%

Appendix C

Personnel Cost Analysis

**Cuyahoga County Fiscal Office - OBM
2016-2016 Biennial Budget Summary
Personnel Cost Analysis | FINAL**

All County Funds

DEPARTMENT	Salaries			Fringe Benefits			Budgeted FTEs					
	2015 Budget	2016 Budget	2017 Budget	Chg From 2015	2015 Budget	2016 Budget	2017 Budget	Chg from 2015	2015 Budget	2016 Budget	2017 Budget	Chg From 2015
County Executive Agencies												
Office of the County Executive	842,711	611,605	620,338	-27.4%	237,030	192,115	193,465	-18.9%	8	8	8	0.0%
County Executive Transition	0	0	0		0	0	0		0	0	0	
Department of Communications	336,450	432,619	439,619	28.6%	96,774	117,620	119,741	21.5%	6	6	6	0.0%
County Law Department	1,447,401	1,602,977	1,635,037	10.7%	432,860	473,674	486,767	9.4%	21	22	22	4.8%
Human Resources	3,035,931	3,179,985	3,243,156	4.7%	1,106,064	1,063,074	1,079,894	-3.9%	56	55	55	-1.8%
Development	872,725	1,062,183	926,143	21.7%	302,657	323,392	268,651	6.9%	12	13	11	8.3%
Regional Collaboration	210,080	204,567	208,939	-2.6%	67,930	53,941	55,353	-20.6%	3	2	2	-50.0%
County Fiscal Office	12,600,828	12,610,035	12,851,396	0.1%	5,434,186	5,310,270	5,347,560	-2.3%	288	298	299	3.5%
Treasury	2,113,062	2,063,258	2,102,201	-2.4%	875,513	965,693	971,692	10.3%	43	46	46	7.0%
Information Technology	9,524,535	8,509,701	8,676,261	-10.7%	3,216,062	3,141,386	3,167,119	-2.3%	156	151	151	-3.2%
Dog Kennel	731,403	760,952	776,171	4.0%	309,204	310,019	316,247	0.3%	16	16	16	0.0%
Public Works - Facilities Management	14,330,126	13,963,550	14,261,731	-2.6%	6,044,221	5,691,946	5,855,398	-5.8%	292	295	295	1.0%
County Headquarters	0	0	0		0	0	0		4	0	0	-100.0%
Public Works - County Road & Bridge	6,052,180	6,296,688	6,422,622	4.0%	2,406,476	2,432,612	2,475,639	1.1%	136	136	136	0.0%
Public Works - Sanitary Engineer	7,259,847	7,768,288	7,923,654	7.0%	2,740,719	2,916,086	2,919,299	6.4%	120	120	120	0.0%
Public Works - County Airport	383,438	468,929	476,907	22.3%	173,051	191,853	192,845	10.9%	6	7	7	16.7%
County Sheriff	55,444,064	58,251,726	59,199,235	5.1%	23,787,645	23,366,737	21,952,233	-1.8%	1,209	1,215	1,211	0.5%
Public Safety & Justice Services	4,087,397	4,307,431	4,391,457	5.4%	1,581,343	1,552,827	1,549,932	-1.8%	95	95	95	0.0%
Clerk of Courts	4,194,697	3,903,983	3,982,062	-6.9%	1,834,532	1,555,241	1,558,114	-15.2%	117	115	115	-1.7%
County Medical Examiner	5,642,559	6,078,719	6,213,893	7.7%	1,893,223	2,135,832	2,128,812	12.8%	87	94	94	8.0%
Office of Health and Human Services	573,597	455,423	464,531	-20.6%	164,259	141,155	147,172	-14.1%	8	5	5	-37.5%
HHS Children and Family Services	41,193,800	41,874,167	42,664,070	1.7%	17,280,104	17,289,338	17,623,098	0.1%	868	869	869	0.1%
HHS Senior and Adult Services	8,081,259	8,306,697	8,472,831	2.8%	3,363,542	3,464,739	3,550,721	3.0%	177	177	177	0.0%
HHS Cuyahoga Job & Family Services	33,649,215	33,882,210	34,443,264	0.7%	14,595,619	14,881,247	15,085,711	2.0%	830	830	830	0.0%

**Cuyahoga County Fiscal Office - OBM
2016-2016 Biennial Budget Summary
Personnel Cost Analysis | FINAL**

All County Funds

DEPARTMENT	Salaries			Fringe Benefits			Budgeted FTEs					
	2015 Budget	2016 Budget	2017 Budget	Chg From 2015	2015 Budget	2016 Budget	2017 Budget	Chg from 2015	2015 Budget	2016 Budget	2017 Budget	Chg From 2015
County Executive Agencies												
Cuyahoga Support Enforcement Agency	14,261,123	14,679,139	14,751,561	2.9%	6,440,467	6,504,838	6,516,732	1.0%	335	335	335	0.0%
Early Childhood Invest In Children	509,158	494,728	505,323	-2.8%	150,048	130,503	132,141	-13.0%	8	8	8	0.0%
Family & Children First Council	551,825	546,569	555,263	-1.0%	196,382	195,963	197,004	-0.2%	10	10	10	0.0%
HHS Office of Reentry	364,239	378,954	386,533	4.0%	142,606	144,881	148,459	1.6%	6	6	6	0.0%
Office of Homeless Services	280,260	291,583	297,414	4.0%	148,852	150,601	153,402	1.2%	5	5	5	0.0%
Workforce Development	579,113	1,093,518	1,115,389	88.8%	239,048	412,756	415,474	72.7%	11	11	11	0.0%
Department of Sustainability	150,000	174,060	177,681	16.0%	50,000	53,717	55,015	7.4%	2	2	2	0.0%
Employee Health and Wellness	404,694	421,044	429,465	4.0%	161,839	154,440	155,741	-4.6%	8	8	8	0.0%
Workers Compensation Retrospective	93,496	145,238	143,406	55.3%	24,969	49,628	50,510	98.8%	2	3	3	50.0%
Innovation and Performance	0	400,000	400,000		0	113,800	113,800		0	0	0	
Total County Executive Agencies	229,801,213	235,220,524	239,157,552	2.4%	95,497,225	95,481,923	94,983,740	-0.0%	4,945	4,962	4,957	0.3%
Elected Officials												
County Council	1,198,928	1,286,640	1,302,273	7.3%	314,297	397,429	409,752	26.5%	20	20	20	0.0%
County Prosecutor	19,953,431	21,162,881	21,559,573	6.1%	7,462,453	7,628,491	7,535,857	2.2%	369	378	371	2.4%
Court of Common Pleas	20,717,380	21,754,466	22,185,554	5.0%	8,595,394	8,698,987	8,858,116	1.2%	483	483	483	0.0%
Domestic Relations Court	4,333,539	4,967,945	5,067,303	14.6%	1,741,808	1,768,143	1,815,887	1.5%	81	85	85	4.9%
Juvenile Court	21,624,545	21,828,391	22,269,458	0.9%	9,158,178	9,117,598	9,362,368	-0.4%	479	479	479	0.0%
Probate Court	3,291,169	3,424,132	3,492,615	4.0%	1,350,826	1,371,368	1,409,436	1.5%	77	77	77	0.0%
Municipal Judicial Costs	0	0	0		123,052	459,199	470,141	273.2%	0	0	0	
Total Elected Officials	71,118,992	74,424,455	75,876,776	4.6%	28,746,008	29,441,215	29,861,557	2.4%	1,509	1,522	1,515	0.9%
Boards and Commissions												
Inspector General	548,112	521,212	535,914	-4.9%	201,156	199,686	201,385	-0.7%	9	9	9	0.0%
Department of Internal Audit	331,913	379,322	387,023	14.3%	123,895	132,239	133,429	6.7%	5	6	6	10.0%

**Cuyahoga County Fiscal Office - OBM
2016-2016 Biennial Budget Summary
Personnel Cost Analysis | FINAL**

All County Funds

DEPARTMENT	Salaries			Fringe Benefits			Budgeted FTEs					
	2015 Budget	2016 Budget	2017 Budget	Chg From 2015	2015 Budget	2016 Budget	2017 Budget	Chg from 2015	2015 Budget	2016 Budget	2017 Budget	Chg From 2015
Boards and Commissions												
Personnel Review Commission	707,966	794,253	808,693	12.2%	263,179	200,500	203,066	-23.8%	10	13	13	30.0%
Board of Elections	5,558,865	6,348,000	5,708,700	14.2%	2,114,496	2,198,200	2,171,100	4.0%	153	154	154	0.7%
Board of Revision	1,808,909	1,868,617	1,905,989	3.3%	677,498	681,881	687,655	0.6%	33	33	33	0.0%
County Planning Commission	955,924	994,544	1,014,435	4.0%	341,914	320,184	316,479	-6.4%	17	17	17	0.0%
County Board of Developmental Disabilities	61,665,980	60,078,308	61,361,453	-2.6%	24,120,353	24,261,236	24,650,728	0.6%	1,152	1,083	1,083	-6.0%
County Law Library Resource Board	176,956	184,105	187,787	4.0%	64,900	65,945	67,734	1.6%	3	3	3	0.0%
Public Defender	6,688,562	7,096,567	7,237,135	6.1%	2,339,714	2,402,751	2,308,248	2.7%	104	104	104	0.0%
Soldiers' and Sailors' Monument	113,973	111,078	113,449	-2.5%	47,832	47,381	47,714	-0.9%	3	3	3	0.0%
Solid Waste Management District	392,183	408,027	416,188	4.0%	149,224	153,069	155,350	2.6%	6	6	6	0.0%
Soil & Water Conservation	523,900	545,066	555,967	4.0%	201,394	189,664	194,470	-5.8%	11	11	11	0.0%
Veterans Service Commission	1,859,336	1,809,710	1,809,710	-2.7%	725,141	653,052	653,052	-9.9%	35	34	34	-4.3%
Total Boards and Commissions	81,332,579	81,138,808	82,042,443	-0.2%	31,370,696	31,505,788	31,790,410	0.4%	1,541	1,475	1,475	-4.3%
TOTAL COUNTY PAYROLL	382,252,784	390,783,787	397,076,771	2.2%	155,613,929	156,428,926	156,635,707	0.5%	7,995	7,959	7,947	-0.5%

Appendix D

Five Year Budget Estimate

**Cuyahoga County Fiscal Office - OBM
Five Year Budget Forecast
General Fund Operating**

	2014 Actual	2015 Estimate	2016 Budget	2017 Budget	2018 Budget	2019 Forecast	2020 Forecast
OPERATING REVENUE							
Property Taxes (General Fund and Debt Svc. Fund)	13,996,437	14,191,444	9,191,444	9,191,444	9,191,444	9,283,358	9,376,192
Sales and Use Tax	197,423,379	207,491,971	221,831,475	228,482,093	233,955,505	238,634,615	243,407,307
Licenses and Permits	75,320	56,954	56,954	56,954	56,954	56,954	56,954
Fines and Forfeitures	10,558,575	10,111,095	11,167,382	10,785,098	10,285,098	10,387,949	10,491,828
Charges for Services	61,046,550	59,135,743	73,726,547	70,726,547	73,726,547	71,433,812	74,463,812
Local Government Fund	17,185,687	18,306,628	18,306,629	18,306,629	18,306,629	18,306,629	18,306,629
Other Intergovernmental	13,853,731	14,933,153	15,833,153	15,833,153	15,833,153	15,833,153	15,833,153
Other Taxes	10,843,966	8,058,508	58,510	58,510	3,005,555	3,005,555	3,005,555
Investment Earnings	447,222	4,090,430	5,142,648	6,125,602	7,125,502	7,125,502	7,125,502
Miscellaneous Revenues	13,510,291	7,971,718	18,388,735	8,388,735	8,388,735	8,388,735	8,388,735
TOTAL OPERATING REVENUE	\$338,941,158	\$344,347,644	\$373,703,477	\$367,954,765	\$379,875,122	\$382,456,263	\$390,455,668

OPERATING EXPENDITURES

Personal Services	210,270,983	233,711,967	218,285,707	219,268,630	224,548,490	229,039,460	233,620,249
Other Expenses	125,804,398	132,176,990	139,777,196	132,559,413	138,498,337	139,883,320	141,282,154
Capital Outlay	2,774,795	4,436,331	15,334,216	15,739,281	18,210,247	17,299,735	17,299,735
General Obligation Debt Service	250,000	250,000	150,394	250,000	250,000	250,000	250,000
TOTAL OPERATING EXPENDITURES	\$339,100,176	\$370,575,288	\$373,547,513	\$367,817,324	\$381,507,074	\$386,472,515	\$392,452,137

COMBINED OPERATING SURPLUS (DEFICIT)

COMBINED OPERATING SURPLUS (DEFICIT)	(\$159,018)	(\$26,227,644)	\$155,964	\$137,441	(\$1,631,952)	(\$4,016,252)	(\$1,996,469)
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Cuyahoga County Fiscal Office - OBM
Five Year Budget Forecast
General Fund and Debt Service Fund Combined

	2014 Actual	2015 Estimate	2016 Budget	2017 Budget	2018 Budget	2019 Forecast	2020 Forecast
OPERATING REVENUE							
Property Taxes (General Fund and Debt Svc. Fund)	33,824,238	34,290,676	34,290,676	34,290,676	34,290,676	34,633,583	34,979,919
Sales and Use Tax	197,423,379	207,491,971	221,831,475	228,482,093	233,955,505	238,634,615	243,407,307
Licenses and Permits	75,320	56,954	56,954	56,954	56,954	56,954	56,954
Fines and Forfeitures	10,558,575	10,111,095	11,167,382	10,785,098	10,285,098	10,387,949	10,491,828
Charges for Services	61,046,550	59,135,743	73,726,547	70,726,547	73,726,547	71,433,812	74,463,812
Local Government Fund	17,185,687	18,306,628	18,306,629	18,306,629	18,306,629	18,306,629	18,306,629
Other Intergovernmental	13,853,731	14,933,153	15,833,153	15,833,153	15,833,153	15,833,153	15,833,153
Other Taxes	10,843,966	8,058,508	58,510	58,510	3,005,555	3,005,555	3,005,555
Investment Earnings	447,222	4,090,430	5,142,648	6,125,602	7,125,502	7,125,502	7,125,502
Miscellaneous Revenues	13,510,291	7,971,718	18,388,735	8,388,735	8,388,735	8,388,735	8,388,735
TOTAL OPERATING REVENUE	\$358,768,959	\$364,446,876	\$398,802,709	\$393,053,997	\$404,974,354	\$407,806,487	\$416,059,395

OPERATING EXPENDITURES							
Personal Services	210,270,983	233,711,967	218,285,707	219,268,630	224,548,490	229,039,460	233,620,249
Other Expenses	125,804,398	132,176,990	139,777,196	132,559,413	138,498,337	139,883,320	141,282,154
Capital Outlay	2,774,795	4,436,331	15,334,216	15,739,281	18,210,247	17,299,735	17,299,735
General Obligation Debt Service	31,851,631	30,141,223	28,867,823	28,867,019	28,893,647	28,944,260	23,362,913
	\$370,701,807	\$400,466,511	\$402,264,942	\$396,434,343	\$410,150,721	\$415,166,775	\$415,565,051
COMBINED OPERATING SURPLUS (DEFICIT)	(\$11,932,848)	(\$36,019,635)	(\$3,462,233)	(\$3,380,346)	(\$5,176,367)	(\$7,360,288)	\$494,344

Appendix E

2016 Debt Schedule



Schedule I
Exhibit of Outstanding Bonds, Notes and Certificates of Indebtedness
as of January 1, 2016 and Bond Retirement Fund Requirements for 2016

2016 Inside Millage = 0.50 GF / 0.95 DSF

Purpose of Notes and Bonds		Original Issue Amount	Date of Issue	Date Due	Serial or Term	% Rate of Int. (TIC) ¹	Callable	Outstanding January 1st	Required for Principal	Required for Interest	Required for Total Debt Service	Amt Received from Other Sources ⁴	Total Received From Property Taxes
Unvoted / Inside 10 Mill Limit:													
CUSIP# 232238 / 232237 / 23223P													
General Obligation Refunding Bonds, Series 2005													
		73,970,000	4/21/2005	2020	Both	4.040	No	33,985,000	6,120,000	1,699,250	7,819,250	0	7,819,250
Capital Improvement Bonds, Series 2009													
		163,825,000	12/22/2009	2034	Both	3.529	Yes 2019	106,350,000	4,855,000	5,943,098	10,798,098	1,890,281	8,907,817
New Money and Refunding Bonds Series 2012A and 2012B													
		111,305,000	12/13/2012	2037	Both	2.636	Yes 2021	101,165,000	6,080,000	4,170,475	10,250,475	183,650	10,066,825
Rock and Roll Hall of Fame and Museum													
		12,000,000	5/1/2009	2018	Both	5.512	No	2,400,000	755,000	114,271	869,271	869,271	0
		\$361,100,000			Avg Wt Rate 3.424			\$ 243,900,000	\$ 17,810,000	\$ 11,927,094	\$ 29,737,094	\$ 2,943,202	\$ 26,793,892
						<i>Debt w/in 10 mill limit</i>		\$ 243,900,000	\$ 17,810,000	\$ 11,927,094	\$ 29,737,094		
CUSIP# 232263													
Gateway Arena Taxable:													
		35,000,000	09/15/92	2022	Both	8.625	No	24,500,000	3,500,000	1,962,188	5,462,188	5,462,188	0
		42,070,000	9/3/2010	2023	Serial	4.399	Yes 2020	29,230,000	2,100,000	1,270,446	3,370,446	3,370,446	0
		\$77,070,000						\$53,730,000	\$5,600,000	\$3,232,634	\$8,832,634	\$8,832,634	\$0
Brownfield Redevelopment Fund Taxable													
		17,160,000	9/3/2010	2030	Both	5.237	No	14,085,000	665,000	712,990	\$1,377,990	\$1,377,990	\$0
Community Redevelopment Program Taxable													
		11,105,000	9/3/2010	2030	Both	5.320	No	\$9,105,000	430,000	460,535	\$890,535	\$890,535	\$0
Shaker Square Tax-Exempt													
		2,925,756	9/3/2010	2030	Serial	3.870	Yes 2020	\$2,410,000	\$70,000	\$103,131	\$173,131	\$173,131	\$0
Medical Mart/Convention Center Project Taxable:													
		123,090,000	12/16/2010	2027	Both	4.310	No	50,890,000	19,045,000	2,376,904	21,421,904	21,421,904	\$0
Medical Mart/Convention Center Project Tax Exempt:													
		20,890,000	12/4/2014	2027	Term	3.340	Yes 2024	\$20,805,000	\$55,000	\$624,150	\$679,150	\$679,150	\$0
		200,235,000	12/16/2010	2019	Both	4.260	Yes 2020	\$200,235,000	\$0	\$9,999,156	\$9,999,156	\$9,999,156	\$0
								\$ 271,930,000	\$ 19,100,000	\$ 13,000,210	\$ 32,100,210	\$ 32,100,210	\$0
Taxable Economic Development Revenue Bonds													
		4,205,000	10/23/2013	2037	Both	4.834	Yes 2021	\$3,990,000	\$115,000	170,981	\$285,981	\$285,981	\$0
		5,685,000	12/19/2013	2042	Both	5.512	Yes 2021	\$5,685,000	\$0	284,453	\$284,453	\$284,453	\$0
		17,000,000	4/3/2014	2038	Term	5.607	Yes 2023	\$17,000,000	\$0	928,975	\$928,975	\$928,975	\$0
		22,185,000	12/4/2014	2026	Serial	3.610	Yes 2024	\$22,185,000	\$0	784,480	\$784,480	\$784,480	\$0
		49,075,000						48,860,000	115,000	2,168,889	2,283,889	2,283,889	\$0
Convention Hotel Project Certificates of Participation													
		230,885,000	5/28/2014	2044	Both	3.629	Yes 2024	230,885,000	0	11,008,344	11,008,344	11,008,344	\$0
		\$732,435,756						\$631,005,000	\$25,980,000	\$30,686,733	\$56,666,733	\$56,666,733	\$0
Variable Purpose Sales Tax Revenue Bonds													
		137,890,000	12/4/2014	2038	Serial	3.385	Yes 2026	137,825,000	275,000	1,565,700	1,840,700	1,840,700	0
		\$1,231,425,756						\$1,012,730,000	\$44,065,000	\$44,179,526	\$88,244,526	\$61,450,635	\$26,793,892

¹ True Interest Cost of bond issuance
² 2004 bonds were advanced refunded w/ 2012 series bonds, \$47,605,000 principal is defeased until called on 12/1/2014.
³ Series 2011 Rock Hall term notes are not included within 10 mill limitation.
⁴ Includes revenue from refunding escrow, non-tax revenue sources, special assessments, 1.5% Bed Tax, HPG Garage Fund, Highland Hills and Federal Interest subsidy
⁵ One payment made in 2013