

# Cuyahoga County Council

## 2017 Budget Update Briefing Materials

Committee of the Whole

December 6, 2016



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ARMOND BUDISH  
Cuyahoga County Executive

Fiscal Office Memo

TO: Members of County Council  
 FROM: Maggie Keenan, Office of Budget and Management  
 DATE: November 15, 2016  
 CC: Armond Budish, County Executive; Dennis Kennedy, Fiscal Officer  
 RE: 2017 Budget Update

On behalf of the County Executive, and in accordance with Chapter 701.01(D) of the County Code, the Office of Budget and Management is submitting a recommended update to the 2017 Adopted Budget (R2015-0209) for Council consideration.

The Update to the 2017 Budget is based on the revenue and expenditure estimates for 2017 as of the 2<sup>nd</sup> Quarter, updated as appropriated based on the most recent information available. The Update accommodates existing staffing and service levels and seeks to maintain the momentum of the many initiatives that support the overarching goals of:

- Job Opportunity and Growth
- Fairness and Equity
- A Government That Gets Results

The tables below summarize the recommended changes to the budgets for the General Operating and Health and Human Services Levy Funds. The calculation of the balance to expenditures backs out the reserves on balance.

**General Operating Fund**

	2017 Adopted Budget	2017 Recommended Budget	Adopted – Recommended Var.
Revenue	\$368,245,407	\$362,207,787	(\$6,037,620)
Expenditures	\$367,895,106	\$369,152,261	\$1,257,155
% Bal. to Expend.	21%	25%	

**General Fund (incl. 0.25%)**

	2017 Adopted Budget	2017 Recommended Budget	Adopted – Recommended Var.
Revenue	\$432,439,380	\$433,786,625	\$1,347,245
Expenditures	\$421,022,356	\$422,859,512	\$1,837,156
% Bal. to Expend.	18%	33%	

**Health & Human Services Levy Fund**

	2017 Adopted Budget	2017 Recommended Budget	Adopted – Recommended Var.
Revenue	\$237,656,443	\$231,002,777	(\$6,653,666)
Expenditures	\$237,622,829	\$230,380,015	(\$7,242,814)
% Bal. to Expend.	19%	24%	

## **General Operating Fund**

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The recommended General Operating Fund budget totals \$369.2 million. The 2017 budget is less than the revenue estimate of \$362.2 million by \$6.9 million. This operating shortfall can be attributed to one-time expenses including:

- \$5.5 million subsidy to the Economic Development Fund (Department of Development)
- \$1.1 million for the cost of the \$15 minimum wage special election in the City of Cleveland (Board of Elections); this expense will be reimbursed in 2018.

The \$47.3 million decrease in expenditures from the 2016 estimate (as of 3<sup>rd</sup> Quarter) is driven by:

- No budgeted subsidy to the Property Demolition Fund in 2017. Consistent with the original budget, the General Fund will support the County's Demolition Program in 2016 (\$15.2 million) and 2018 (\$8 million), but not 2017.
- A decrease in the subsidy to the Economic Development (ED) Fund from \$13 million in 2016 to \$5.5 million in 2017. The future year estimates do not reflect a General Fund subsidy to the ED Fund.
- A decrease in capital project expenditures: the 2016 estimates include \$23 million for two large projects at the Huntington Park Garage and the County Airport.

The estimated ending cash balance in the General Operating Fund after adjusting for the reserves on balance is \$91.3 million, which is 25% of total expenditures. This adheres to the best practice of maintaining a reserve balance equal to 20-25% of expenditures in the main operating Fund.

**O2011-0056** requires a minimum cash balance in the General Fund – which includes both the General Operating Fund and the 0.25% - equal to 25% of total expenditures. The recommended budget reflects an ending cash balance in the General Fund of 33%.

## **Health and Human Services Levy Fund**

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The recommended Health and Human Services Levy Fund budget totals \$230.4 million. This is an increase of \$8.3 million from the 2016 estimate (as of 3<sup>rd</sup> Quarter). This increase is reflective of:

- The transfer of eligible expenses from the General Fund to the Health and Human Services Levy Fund (discussed below)
- New funding approved for initiatives in the Prosecutor's Office and Public Defender's Office (discussed below)
- An increase in revenue generated from the Public Assistance allocations in 2016 that is not assumed to remain as high in 2017. HHS revenue will be monitored and updated throughout the year and the projected subsidies adjusted, as appropriate.

Levy revenue is expected to remain relatively flat from 2016 at \$231 million, which results in an operating surplus of approximately \$625,000. The estimated ending cash balance totals \$54.6 million, which is 24% of total expenditures. **O2011-0058** requires a minimum cash balance in the Levy Fund equal to 10% of total expenditures.

## **Budget Updates**

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This Update includes additional funding for several new initiatives and positions that are offset by reductions in staffing levels and expenditures elsewhere in the budget:

- **Board of Elections - \$1.1 million** – Funding for special election in the City of Cleveland for the minimum wage. The General Fund will be reimbursed for these costs by the City in 2018.



- **Communications - \$100,000** – Supports a new Internal Communications Specialist position and a rate change for an existing employee to coincide with an increase in responsibility. With this additional funding, the Department will be able to increase employee engagement and increase the brand alignment. 2017 initiatives include the implementation of an employee survey (in cooperation with the Department of Human Resources), the development of an internal communications plan, and a redesign of the County’s intranet. Also included is \$18,300 in non-personnel costs related to brand management.
- **Development - \$425,000** – Supports two new positions – one to manage the County’s Loan Portfolio and the other involved in business attraction - as well as funding to support the cost of a part-time FTE to manage the Community Development Supplemental Grant (CDSG) Program in the Casino Fund. Funding for these personnel costs comes from the Economic Development Fund and CDBG Funds (Portfolio Manager), the General Fund (Business Attraction), and the Casino Fund (CDSG Administration). Additionally, the budget for Development includes \$20,000 to upgrade the Department’s software systems.
- **Human Resources - \$1.1 million** - Supports costs associated with Countywide employee training (consulting, materials) totaling \$600,000, temporary staffing agency services to fill in for employees on short and long-term leave totaling \$100,000 and additional consulting services relative to: ERP (\$100,000), performance pay (\$125,000), paid leave (\$50,000). Additional funding has been provided to support an employee recognition event and employee engagement activities (Books@Work, Talk with the Executive, etc.).
- **Prosecutor’s Office – \$420,000** – Supports the continued work of the DNA Rape Kit Task Force to eliminate the backlog of untested rape kits. Specifically, this funding will support investigators in the Prosecutor’s Office, enabling the Office to complete the investigations by April 2021 (estimated) which is a year and a half faster than current staffing levels would allow. The Administration recommends funding this request from the County’s Health and Human Services Levy Fund.
- **Public Defender’s Office - \$250,000** – Supports four new positions, the upgrade of a paralegal position, and salary increases for the investigators to be consistent with the investigators in the Prosecutor’s Office as required by OAC 120-1-06. The new positions include:
  - Network Administrator – The Public Defender’s Office has a staff of 115 FTEs and is implementing a new case management system but does not have a dedicated staff person to provide IT support. This position will be shared between the County (85%) and Municipal (15%) divisions and all expenses are reimbursed by the State Public Defender at the rate of 48%.
  - Attorneys (2) – Two new attorneys will be hired to implement a pilot project in Juvenile Court aimed at collecting and enforcing the statutory requirement of collecting child support when a change of custody takes place consistent with ORC 2151.36 in abuse, neglect, and dependency cases. Juvenile Court Administrative Judge Kirsten Sweeney has submitted a letter in support of this request.
  - Expungement Clerk – An expungement clerk will meet the increased workload relative to expungements. Through the efforts of both the Public Defender’s Office and the Office of Re-Entry, the number of expungements has jumped from 100 in 2015 to an estimated 2,000 in 2016. Given that a criminal record is a significant barrier to employment, this increase is signals good news for the overall re-entry efforts.

○ Targeted recommended reductions have been applied to the following budgets:

- A reduction of nearly \$700,000 in all three years to the General Fund budget in the **Fiscal Office**, which reflects the transfer of eligible expenses to the Real Estate Assessment Fund.
- The elimination of the \$300,000 General Fund subsidy provided to the Custody Mediation program in the **Department of Public Safety and Justice Services** in all three years. The contract amounts negotiated with

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the two courts and CSEA have been less than the program's expenses, forcing a General Fund subsidy. The Recommendation in this budget is for PS&JS to negotiate contracts that recover all expenses as originally intended.

- A reduction of \$410,000 to the General Fund budget of the **Department of Development**, which represents the payments to the Greater Cleveland Sports Commission and Greater Cleveland Media Development. These payments have been budgeted in the Development Revolving Loan Fund.
- A reduction totaling \$1 million in the annual subsidy to the Cuyahoga County Regional Crime Lab in the **Medical Examiner's Office**. This reduction will need to be achieved either by increasing outside revenue (charges for services provided) or reducing expenditures.
- A \$400,000 decrease in the 2017 General Fund budget for **Juvenile Court**, which represents the cost of the contract with the Department of Public Safety and Justice Services for mediation services. Juvenile Court assesses a fee of \$34 on filings that is directed to the Alternative Dispute Resolution (ADR) Fund specifically for this service. Historically, the mediation contract was split between ADR and the General Fund but beginning in 2012, all but \$26,000 of expenses shifted to the General Fund. At the end of 2016, the balance in the ADR Fund is estimated to total more than \$900,000. This Update recommends reducing the General Fund allocation for ADR by \$400,000 in 2017 and \$200,000 in 2018 and 2019.
- A reduction totaling \$1.4 million in the General Fund subsidy to the **Capital Improvement Plan (CIP)** for 2017. The **Department of Public Works** will prioritize projects and submit a revised CIP for Council approval.
- A decrease of \$150,000 in the **Department of Public Safety and Justice Services** in the \$200,000 allocation for cash matches to firefighter grants. This is an allocation that has been in the budget for years, but rarely accessed and never exhausted.
- The elimination of the Vacancy Reserve in the **Miscellaneous Obligations** budget. Of the nearly \$3 million allocated in 2016, only approximately \$400,000 has been utilized. The Recommended Budget includes funding in the agency/department budgets to fill select critical vacancies.
- A reduction to the Contingency Reserve in the **Miscellaneous Obligations** budget. Only \$375,000 has been utilized in 2016 to cover a shortfall in Information Technology. The recommended contingency reserve in 2017 totals \$2 million.
- A decrease totaling \$65,000 to the **Office of ReEntry** which supports the re-entry docket in the Court of Common Pleas. The Court maintains a special revenue fund that derives revenue from probation supervision fees. This fund generates revenue totaling, on average, \$600,000 per year and had an ending cash balance in 2015 of \$1.8 million that is estimated to increase to \$1.9 million in 2016.

This Update includes the return of the following expenses from the General Fund to the Health and Human Services Levy Fund as allowable by law:

- The \$175,000 subsidy to the Family Justice Center in the **Department of Public Safety and Justice Services**
- The \$222,300 subsidy to the **Ohio State University Extension**
- The \$466,445 subsidy to the Treatment Alternatives to Street Crime program in the **Court of Common Pleas**

Cuyahoga County Fiscal Office - OBM  
 2017-2018 Budget Summary  
 Schedule I - General Fund Operating | Prelim

2017 Budget Update  
 Schedules

<b>General Fund Operating</b>	<b>2015 Actual</b>	<b>2016 Q3 Current Budget</b>	<b>2016 OBM 3rd Quarter Projection</b>	<b>2017 Final Budget</b>	<b>2018 Final Budget</b>	<b>2019 Final Budget Estimate</b>
<b>AVAILABLE BEGINNING BALANCE</b>	\$166,528,841	\$116,231,268	\$116,231,268	\$102,143,900	\$91,255,451	\$43,791,126
<b>OPERATING REVENUE</b>						
Property Taxes	14,075,827	9,191,444	11,928,154	11,928,154	11,928,154	11,928,154
Sales And Use Tax	204,430,494	233,831,475	234,018,028	222,981,127	209,160,760	207,869,831
Licenses And Permits	74,466	56,954	82,204	82,264	82,264	82,264
Fines And Forfeitures	8,235,726	11,167,382	7,211,618	8,378,284	7,794,771	7,794,771
Charges For Services	56,985,932	73,926,266	69,389,065	68,453,353	68,722,615	65,557,752
Local Government Fund	18,680,600	18,306,629	18,227,508	19,258,721	19,258,721	19,258,721
Other Intergovernmental	14,245,555	15,891,915	16,988,916	17,251,303	17,084,048	17,084,048
Other Taxes	8,686,071	58,510	5,300	5,300	5,300	5,300
Investment Earnings	4,045,903	5,142,648	7,750,000	7,500,000	7,500,000	7,500,000
Miscellaneous	5,507,774	18,387,605	48,820,154	6,369,281	6,369,281	6,369,281
<b>TOTAL OPERATING REVENUE</b>	<b>\$334,968,348</b>	<b>\$385,960,828</b>	<b>\$414,420,947</b>	<b>\$362,207,787</b>	<b>\$347,905,914</b>	<b>\$343,450,122</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>\$501,497,189</b>	<b>\$502,192,096</b>	<b>\$530,652,215</b>	<b>\$464,351,687</b>	<b>\$439,161,365</b>	<b>\$387,241,248</b>
<b>OPERATING EXPENDITURES</b>						
General Government	62,934,854	74,699,657	68,174,807	69,885,298	70,698,373	70,142,170
Justice and Public Safety	253,590,117	251,981,840	246,753,139	252,778,847	260,039,577	266,277,212
Development	2,566,002	3,540,826	3,275,880	2,589,589	2,619,053	2,670,851
Social Services	6,857,935	7,720,216	6,824,464	6,860,106	6,860,106	6,871,238
Health and Safety	500,145	522,458	426,028	506,515	516,178	526,316
Miscellaneous	36,852,452	48,238,427	42,563,759	15,652,588	22,637,304	23,321,245
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$363,301,505</b>	<b>\$386,703,424</b>	<b>\$368,018,077</b>	<b>\$348,272,943</b>	<b>\$363,370,591</b>	<b>\$369,809,032</b>
<b>OTHER FINANCING USES</b>	<b>\$21,964,416</b>	<b>\$52,364,901</b>	<b>\$48,394,463</b>	<b>\$20,879,318</b>	<b>\$27,840,298</b>	<b>\$17,422,923</b>
<b>TOTAL EXPENDITURES</b>	<b>\$385,265,921</b>	<b>\$439,068,325</b>	<b>\$416,412,540</b>	<b>\$369,152,261</b>	<b>\$391,210,889</b>	<b>\$387,231,955</b>
<b>ENDING BALANCE BEFORE ADJ.</b>	<b>\$116,231,268</b>	<b>\$63,123,771</b>	<b>\$114,239,675</b>	<b>\$95,199,426</b>	<b>\$47,950,476</b>	<b>\$9,293</b>
<b>RESERVES ON AVAILABLE BALANCE</b>						
Econ. Bond Reserve Approp.	0	(928,975)	(928,975)	(1,143,975)	(1,359,350)	(1,359,100)
Capital Improvement Plan	0	0	(4,700,000)	(2,800,000)	(2,800,000)	(2,800,000)
Carryover Encumbrance	0	(18,745,407)	(6,466,800)	0	0	0
<b>TOTAL ADJUSTMENTS TO BALANCE</b>	<b>\$0</b>	<b>(\$19,674,382)</b>	<b>(\$12,095,775)</b>	<b>(\$3,943,975)</b>	<b>(\$4,159,350)</b>	<b>(\$4,159,100)</b>
<b>TOTAL AVAILABLE ENDING BALANCE</b>	<b>\$116,231,268</b>	<b>\$43,449,389</b>	<b>\$102,143,900</b>	<b>\$91,255,451</b>	<b>\$43,791,126</b>	<b>(\$4,149,807)</b>
<b>BALANCE TO EXPENDITURES %</b>	<b>30.2%</b>	<b>9.9%</b>	<b>24.5%</b>	<b>24.7%</b>	<b>11.2%</b>	<b>-1.1%</b>

**Cuyahoga County Fiscal Office - OBM**  
**2017-2018 Budget Summary**  
**Schedule I - General Fund Operating | Prelim**

<b>.25% Sales Tax Fund</b>	<b>2015 Actual</b>	<b>2016 Q3 Current Budget</b>	<b>2016 OBM 3rd Quarter Projection</b>	<b>2017 Final Budget</b>	<b>2018 Final Budget</b>	<b>2019 Final Budget Estimate</b>
<b>AVAILABLE BEGINNING BALANCE</b>	<b>\$33,584,474</b>	<b>\$52,018,300</b>	<b>\$52,018,300</b>	<b>\$29,764,161</b>	<b>\$47,635,748</b>	<b>\$54,793,229</b>
<b>OPERATING REVENUE</b>						
Property Taxes	0	0	0	0	0	0
Sales And Use Tax	51,434,292	37,434,407	38,341,888	49,089,797	46,811,641	53,357,874
Licenses And Permits	0	0	0	0	0	0
Fines And Forfeitures	0	0	0	0	0	0
Charges For Services	0	0	3,600,000	8,000,000	8,000,000	9,000,000
Local Government Fund	0	0	0	0	0	0
Other Intergovernmental	0	0	0	0	0	0
Other Taxes	4,503,620	6,615,675	4,371,725	6,489,041	6,489,041	6,489,041
Investment Earnings	0	0	0	0	0	0
Miscellaneous	0	0	4,750,000	8,000,000	0	0
<b>TOTAL OPERATING REVENUE</b>	<b>\$55,937,912</b>	<b>\$44,050,082</b>	<b>\$51,063,613</b>	<b>\$71,578,838</b>	<b>\$61,300,682</b>	<b>\$68,846,915</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>\$89,522,386</b>	<b>\$96,068,382</b>	<b>\$103,081,913</b>	<b>\$101,342,999</b>	<b>\$108,936,430</b>	<b>\$123,640,144</b>
<b>OPERATING EXPENDITURES</b>						
General Government	0	0	0	0	0	0
Justice and Public Safety	0	0	0	0	0	0
Development	0	0	0	0	0	0
Social Services	0	0	0	0	0	0
Health and Safety	0	0	0	0	0	0
Miscellaneous	5,400,000	42,210,000	37,460,000	5,980,000	5,980,000	5,980,000
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$5,400,000</b>	<b>\$42,210,000</b>	<b>\$37,460,000</b>	<b>\$5,980,000</b>	<b>\$5,980,000</b>	<b>\$5,980,000</b>
<b>OTHER FINANCING USES</b>	<b>\$32,104,086</b>	<b>\$35,870,027</b>	<b>\$35,857,752</b>	<b>\$47,727,251</b>	<b>\$48,163,201</b>	<b>\$48,146,151</b>
<b>TOTAL EXPENDITURES</b>	<b>\$37,504,086</b>	<b>\$78,080,027</b>	<b>\$73,317,752</b>	<b>\$53,707,251</b>	<b>\$54,143,201</b>	<b>\$54,126,151</b>
<b>ENDING BALANCE BEFORE ADJ.</b>	<b>\$52,018,300</b>	<b>\$17,988,355</b>	<b>\$29,764,161</b>	<b>\$47,635,748</b>	<b>\$54,793,229</b>	<b>\$69,513,993</b>
<b>RESERVES ON AVAILABLE BALANCE</b>						
Econ. Bond Reserve Approp.	0	0	0	0	0	0
Capital Improvement Plan	0	0	0	0	0	0
Carryover Encumbrance	0	0	0	0	0	0
<b>TOTAL ADJUSTMENTS TO BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL AVAILABLE ENDING BALANCE</b>	<b>\$52,018,300</b>	<b>\$17,988,355</b>	<b>\$29,764,161</b>	<b>\$47,635,748</b>	<b>\$54,793,229</b>	<b>\$69,513,993</b>
<b>BALANCE TO EXPENDITURES %</b>	<b>138.7%</b>	<b>23.0%</b>	<b>40.6%</b>	<b>88.7%</b>	<b>101.2%</b>	<b>128.4%</b>

**Cuyahoga County Fiscal Office - OBM**  
**2017-2018 Budget Summary**  
**Schedule I - General Fund Operating | Prelim**

<b>General Fund Operating</b>	<b>2015 Actual</b>	<b>2016 Q3 Current Budget</b>	<b>2016 OBM 3rd Quarter Projection</b>	<b>2017 Final Budget</b>	<b>2018 Final Budget</b>	<b>2019 Final Budget Estimate</b>
<b>AVAILABLE BEGINNING BALANCE</b>	<b>\$200,113,315</b>	<b>\$168,249,568</b>	<b>\$168,249,568</b>	<b>\$131,908,061</b>	<b>\$138,891,199</b>	<b>\$98,584,355</b>
<b>OPERATING REVENUE</b>						
Property Taxes	14,075,827	9,191,444	11,928,154	11,928,154	11,928,154	11,928,154
Sales And Use Tax	255,864,786	271,265,882	272,359,916	272,070,924	255,972,401	261,227,705
Licenses And Permits	74,466	56,954	82,204	82,264	82,264	82,264
Fines And Forfeitures	8,235,726	11,167,382	7,211,618	8,378,284	7,794,771	7,794,771
Charges For Services	56,985,932	73,926,266	72,989,065	76,453,353	76,722,615	74,557,752
Local Government Fund	18,680,600	18,306,629	18,227,508	19,258,721	19,258,721	19,258,721
Other Intergovernmental	14,245,555	15,891,915	16,988,916	17,251,303	17,084,048	17,084,048
Other Taxes	13,189,691	6,674,185	4,377,025	6,494,341	6,494,341	6,494,341
Investment Earnings	4,045,903	5,142,648	7,750,000	7,500,000	7,500,000	7,500,000
Miscellaneous	5,507,774	18,387,605	53,570,154	14,369,281	6,369,281	6,369,281
<b>TOTAL OPERATING REVENUE</b>	<b>\$390,906,260</b>	<b>\$430,010,910</b>	<b>\$465,484,560</b>	<b>\$433,786,625</b>	<b>\$409,206,596</b>	<b>\$412,297,037</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>\$591,019,575</b>	<b>\$598,260,478</b>	<b>\$633,734,128</b>	<b>\$565,694,686</b>	<b>\$548,097,795</b>	<b>\$510,881,392</b>
<b>OPERATING EXPENDITURES</b>						
General Government	62,934,854	74,699,657	68,174,807	69,885,298	70,698,373	70,142,170
Justice and Public Safety	253,590,117	251,981,840	246,753,139	252,778,847	260,039,577	266,277,212
Development	2,566,002	3,540,826	3,275,880	2,589,589	2,619,053	2,670,851
Social Services	6,857,935	7,720,216	6,824,464	6,860,106	6,860,106	6,871,238
Health and Safety	500,145	522,458	426,028	506,515	516,178	526,316
Miscellaneous	42,252,452	90,448,427	80,023,759	21,632,588	28,617,304	29,301,245
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$368,701,505</b>	<b>\$428,913,424</b>	<b>\$405,478,077</b>	<b>\$354,252,943</b>	<b>\$369,350,591</b>	<b>\$375,789,032</b>
<b>OTHER FINANCING USES</b>	<b>\$54,068,502</b>	<b>\$88,234,928</b>	<b>\$84,252,215</b>	<b>\$68,606,569</b>	<b>\$76,003,499</b>	<b>\$65,569,074</b>
<b>TOTAL EXPENDITURES</b>	<b>\$422,770,007</b>	<b>\$517,148,352</b>	<b>\$489,730,292</b>	<b>\$422,859,512</b>	<b>\$445,354,090</b>	<b>\$441,358,106</b>
<b>ENDING BALANCE BEFORE ADJ.</b>	<b>\$168,249,568</b>	<b>\$81,112,126</b>	<b>\$144,003,836</b>	<b>\$142,835,174</b>	<b>\$102,743,705</b>	<b>\$69,523,286</b>
<b>RESERVES ON AVAILABLE BALANCE</b>						
Econ. Bond Reserve Approp.	0	(928,975)	(928,975)	(1,143,975)	(1,359,350)	(1,359,100)
Capital Improvement Plan	0	0	(4,700,000)	(2,800,000)	(2,800,000)	(2,800,000)
Carryover Encumbrance	0	(18,745,407)	(6,466,800)	0	0	0
<b>TOTAL ADJUSTMENTS TO BALANCE</b>	<b>\$0</b>	<b>(\$19,674,382)</b>	<b>(\$12,095,775)</b>	<b>(\$3,943,975)</b>	<b>(\$4,159,350)</b>	<b>(\$4,159,100)</b>
<b>TOTAL AVAILABLE ENDING BALANCE</b>	<b>\$168,249,568</b>	<b>\$61,437,744</b>	<b>\$131,908,061</b>	<b>\$138,891,199</b>	<b>\$98,584,355</b>	<b>\$65,364,186</b>
<b>BALANCE TO EXPENDITURES %</b>	<b>39.8%</b>	<b>11.9%</b>	<b>26.9%</b>	<b>32.8%</b>	<b>22.1%</b>	<b>14.8%</b>

**Cuyahoga County Fiscal Office - OBM**  
**2017-2018 Budget Summary**  
**Schedule I - General Fund Operating | Prelim**

<b>Health and Human Services Levy Fund</b>	<b>2015 Actual</b>	<b>2016 Q3 Current Budget</b>	<b>2016 OBM 3rd Quarter Projection</b>	<b>2017 Final Budget</b>	<b>2018 Final Budget</b>	<b>2019 Final Budget Estimate</b>
<b>AVAILABLE BEGINNING BALANCE</b>	<b>\$33,696,501</b>	<b>\$45,129,590</b>	<b>\$45,129,590</b>	<b>\$54,022,010</b>	<b>\$54,644,772</b>	<b>\$31,714,916</b>
<b>OPERATING REVENUE</b>						
Property Taxes	212,682,650	217,780,509	214,252,179	214,271,339	214,271,339	214,271,339
Sales And Use Tax	0	0	0	0	0	0
Licenses And Permits	0	0	0	0	0	0
Fines And Forfeitures	0	0	0	0	0	0
Charges For Services	0	0	0	0	0	0
Local Government Fund	0	0	0	0	0	0
Other Intergovernmental	18,361,875	19,854,748	16,631,765	16,631,765	16,631,765	16,631,765
Other Taxes	92,954	21,186	99,673	99,673	99,673	99,673
Investment Earnings	0	0	0	0	0	0
Miscellaneous	2	0	0	0	0	0
<b>TOTAL OPERATING REVENUE</b>	<b>\$231,137,481</b>	<b>\$237,656,443</b>	<b>\$230,983,617</b>	<b>\$231,002,777</b>	<b>\$231,002,777</b>	<b>\$231,002,777</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>\$264,833,982</b>	<b>\$282,786,033</b>	<b>\$276,113,207</b>	<b>\$285,024,787</b>	<b>\$285,647,549</b>	<b>\$262,717,693</b>
<b>OPERATING EXPENDITURES</b>						
General Government	0	0	0	0	0	0
Justice and Public Safety	0	254,431	0	0	0	0
Development	0	0	0	0	0	0
Social Services	3,462,650	3,957,210	3,245,541	3,593,853	3,593,853	3,593,853
Health and Safety	79,443,656	71,835,659	71,835,659	71,835,659	71,835,659	71,835,659
Miscellaneous	0	0	0	0	0	0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$82,906,306</b>	<b>\$76,047,300</b>	<b>\$75,081,200</b>	<b>\$75,429,512</b>	<b>\$75,429,512</b>	<b>\$75,429,512</b>
<b>OTHER FINANCING USES</b>	<b>\$136,798,086</b>	<b>\$161,861,029</b>	<b>\$147,009,997</b>	<b>\$154,950,503</b>	<b>\$178,503,121</b>	<b>\$184,184,031</b>
<b>TOTAL EXPENDITURES</b>	<b>\$219,704,392</b>	<b>\$237,908,329</b>	<b>\$222,091,197</b>	<b>\$230,380,015</b>	<b>\$253,932,633</b>	<b>\$259,613,543</b>
<b>ENDING BALANCE BEFORE ADJ.</b>	<b>\$45,129,590</b>	<b>\$44,877,704</b>	<b>\$54,022,010</b>	<b>\$54,644,772</b>	<b>\$31,714,916</b>	<b>\$3,104,150</b>
<b>RESERVES ON AVAILABLE BALANCE</b>						
Econ. Bond Reserve Approp.	0	0	0	0	0	0
Capital Improvement Plan	0	0	0	0	0	0
Carryover Encumbrance	0	0	0	0	0	0
<b>TOTAL ADJUSTMENTS TO BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL AVAILABLE ENDING BALANCE</b>	<b>\$45,129,590</b>	<b>\$44,877,704</b>	<b>\$54,022,010</b>	<b>\$54,644,772</b>	<b>\$31,714,916</b>	<b>\$3,104,150</b>
<b>BALANCE TO EXPENDITURES %</b>	<b>20.5%</b>	<b>18.9%</b>	<b>24.3%</b>	<b>23.7%</b>	<b>12.5%</b>	<b>1.2%</b>

**Cuyahoga County Fiscal Office - OBM**  
**2017-2018 Budget Summary**  
**Schedule I - GF / HHS Levy Fund Analysis | Prelim**

<b>General Fund / HHS Levy</b>	<b>2015 Actual</b>	<b>2016 Q3 Current Budget</b>	<b>2016 OBM 3rd Quarter Projection</b>	<b>2017 Final Budget</b>	<b>2018 Final Budget</b>	<b>2019 Final Budget Estimate</b>
<b>AVAILABLE BEGINNING BALANCE</b>	\$233,809,816	\$213,379,158	\$213,379,158	\$185,930,071	\$193,535,971	\$130,299,271
<b>OPERATING REVENUE</b>						
Property Taxes	226,758,477	226,971,953	226,180,333	226,199,493	226,199,493	226,199,493
Sales And Use Tax	255,864,786	271,265,882	272,359,916	272,070,924	255,972,401	261,227,705
Licenses And Permits	74,466	56,954	82,204	82,264	82,264	82,264
Fines And Forfeitures	8,235,726	11,167,382	7,211,618	8,378,284	7,794,771	7,794,771
Charges For Services	56,985,932	73,926,266	72,989,065	76,453,353	76,722,615	74,557,752
Local Government Fund	18,680,600	18,306,629	18,227,508	19,258,721	19,258,721	19,258,721
Other Intergovernmental	32,607,430	35,746,663	33,620,681	33,883,068	33,715,813	33,715,813
Other Taxes	13,282,645	6,695,371	4,476,698	6,594,014	6,594,014	6,594,014
Investment Earnings	4,045,903	5,142,648	7,750,000	7,500,000	7,500,000	7,500,000
Miscellaneous	5,507,776	18,387,605	53,570,154	14,369,281	6,369,281	6,369,281
<b>TOTAL OPERATING REVENUE</b>	<b>\$622,043,741</b>	<b>\$667,667,353</b>	<b>\$696,468,177</b>	<b>\$664,789,402</b>	<b>\$640,209,373</b>	<b>\$643,299,814</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>\$855,853,557</b>	<b>\$881,046,511</b>	<b>\$909,847,335</b>	<b>\$850,719,473</b>	<b>\$833,745,344</b>	<b>\$773,599,085</b>
<b>OPERATING EXPENDITURES</b>						
General Government	62,934,854	74,699,657	68,174,807	69,885,298	70,698,373	70,142,170
Justice and Public Safety	253,590,117	252,236,271	246,753,139	252,778,847	260,039,577	266,277,212
Development	2,566,002	3,540,826	3,275,880	2,589,589	2,619,053	2,670,851
Social Services	10,320,585	11,677,426	10,070,005	10,453,959	10,453,959	10,465,091
Health and Safety	79,943,801	72,358,117	72,261,687	72,342,174	72,351,837	72,361,975
Miscellaneous	42,252,452	90,448,427	80,023,759	21,632,588	28,617,304	29,301,245
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$451,607,811</b>	<b>\$504,960,724</b>	<b>\$480,559,277</b>	<b>\$429,682,455</b>	<b>\$444,780,103</b>	<b>\$451,218,544</b>
<b>OTHER FINANCING USES</b>	<b>\$190,866,588</b>	<b>\$250,095,957</b>	<b>\$231,262,212</b>	<b>\$223,557,072</b>	<b>\$254,506,620</b>	<b>\$249,753,105</b>
<b>TOTAL EXPENDITURES</b>	<b>\$642,474,399</b>	<b>\$755,056,681</b>	<b>\$711,821,489</b>	<b>\$653,239,527</b>	<b>\$699,286,723</b>	<b>\$700,971,649</b>
<b>ENDING BALANCE BEFORE ADJ.</b>	<b>\$213,379,158</b>	<b>\$125,989,830</b>	<b>\$198,025,846</b>	<b>\$197,479,946</b>	<b>\$134,458,621</b>	<b>\$72,627,436</b>
<b>RESERVES ON AVAILABLE BALANCE</b>						
Econ. Bond Reserve Approp.	0	(928,975)	(928,975)	(1,143,975)	(1,359,350)	(1,359,100)
Capital Improvement Plan	0	0	(4,700,000)	(2,800,000)	(2,800,000)	(2,800,000)
Carryover Encumbrance	0	(18,745,407)	(6,466,800)	0	0	0
<b>TOTAL ADJUSTMENTS TO BALANCE</b>	<b>\$0</b>	<b>(\$19,674,382)</b>	<b>(\$12,095,775)</b>	<b>(\$3,943,975)</b>	<b>(\$4,159,350)</b>	<b>(\$4,159,100)</b>
<b>HUMAN SERVICES - ENDING BALANCE</b>	<b>\$45,129,593</b>	<b>\$45,132,138</b>	<b>\$54,022,013</b>	<b>\$54,266,303</b>	<b>\$31,336,447</b>	<b>\$2,725,682</b>
<b>GENERAL FUND - ENDING BALANCE</b>	<b>\$168,249,565</b>	<b>\$61,183,310</b>	<b>\$131,908,058</b>	<b>\$139,269,668</b>	<b>\$98,962,824</b>	<b>\$65,742,654</b>
<b>TOTAL AVAILABLE ENDING BALANCE</b>	<b>\$213,379,158</b>	<b>\$106,315,448</b>	<b>\$185,930,071</b>	<b>\$193,535,971</b>	<b>\$130,299,271</b>	<b>\$68,468,336</b>
<b>BALANCE TO EXPENDITURES %</b>	<b>33.2%</b>	<b>14.1%</b>	<b>26.1%</b>	<b>29.6%</b>	<b>18.6%</b>	<b>9.8%</b>



**Cuyahoga County Fiscal Office - OBM  
2017-2018 Budget Summary  
Schedule III - General Fund / HHS Levy Subsidies to Other Funds**

	2014 Actual	2015 Actual	2016 Q3 Current Budget	2016 OBM 3rd Quarter Projection	2017 Final Budget	2016-2017 % Change	2018 Final Budget	2017-2018 % Change
<b>Special Revenue Funds</b>								
Veterans Services Fund	241,867	96,561	355,681	355,681	859,752	141.7%	0	-100.0%
Cuyahoga County Educational Asst. Progr	0	1,100,000	1,000,000	1,000,000	1,000,000	0.0%	1,000,000	0.0%
Cuy Co Reg Forensic Science Lab SR	2,887,739	3,809,583	4,217,993	3,919,943	2,898,214	-26.1%	3,309,258	14.2%
Treatment Alternatives Street Crime	30,792	478,681	909,494	841,596	466,558	-44.6%	475,588	1.9%
Public Defender HHS	52,432	0	0	0	211,445		215,674	2.0%
Social Impact Financing Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0.0%	1,000,000	0.0%
Children Services Fund	36,522,255	31,986,416	30,279,637	22,908,874	24,229,302	5.8%	39,334,626	62.3%
County Planning Commission	1,058,683	1,246,574	1,126,257	979,577	1,300,000	32.7%	1,300,000	0.0%
Emergency Management	773,404	1,226,904	1,056,781	472,572	1,029,249	117.8%	1,054,568	2.5%
Human Services Other Program	0	0	1,023,046	1,023,046	2,079,084	103.2%	1,897,345	-8.7%
Cuyahoga Support Enforcement Agency	1,485,575	2,170,409	6,626,484	6,224,116	7,228,624	16.1%	7,255,631	0.4%
Fatherhood Initiative	1,047,060	1,021,104	1,023,434	1,016,451	1,091,876	7.4%	1,088,161	-0.3%
Early Childhood - IIC	919,552	919,552	669,552	669,552	669,552	0.0%	669,552	0.0%
Witness Victim	1,621,812	1,747,663	1,933,864	1,713,965	1,797,299	4.9%	1,836,535	2.2%
Criminal Justice Intervention HHS	250,000	0	0	0	0		0	
JC Detention & Probation Services	16,813,354	17,593,271	18,465,080	19,239,468	20,045,838	4.2%	20,318,890	1.4%
Custody Mediation	0	155,120	208,371	147,641	0	-100.0%	0	
JC HHS Youth & Family Community Partnr	2,736,199	0	0	0	0		0	
Family Justice Center	156,217	144,868	175,489	0	216,461		230,019	6.3%
9-1-1 Consolidation Shared Services	0	422,000	0	0	0		0	
Mental Health Services HHS	0	0	1,767,716	1,983,175	1,986,894	0.2%	2,029,683	2.2%
Euclid Jail	643,366	1,071,142	1,386,978	1,629,852	0	-100.0%	0	
Cuyahoga Job Creation Fund	0	0	13,000,000	13,000,000	5,500,000	-57.7%	0	-100.0%
Property Demolition Fund	0	0	16,000,000	15,200,000	0	-100.0%	8,000,000	
Soil & Water Conservation	75,000	75,000	75,000	75,000	75,000	0.0%	75,000	0.0%
Children & Family Services	34,070,065	25,675,335	35,998,713	33,305,432	39,354,219	18.2%	42,478,825	7.9%
Office of Health and Human Services	4,361,253	2,609,973	4,208,332	3,335,802	1,706,674	-48.8%	2,945,059	72.6%
Cuyahoga Tapestry System of Care	4,155,302	3,589,172	2,253,228	3,459,444	3,564,287	3.0%	3,579,827	0.4%
Cuyahoga Job & Family Services	6,807,912	6,719,264	12,815,685	6,760,649	8,821,522	30.5%	12,320,131	39.7%
Children With Medical Handicap	2,089,732	1,964,307	2,764,307	1,461,992	2,731,719	86.8%	2,731,719	0.0%
Senior and Adult Services	14,115,673	15,618,237	16,226,227	16,132,524	16,160,359	0.2%	16,527,578	2.3%
Early Childhood - IIC Public Asst.	12,158,618	15,420,195	12,149,974	12,488,511	12,208,308	-2.2%	12,168,983	-0.3%
FCFC Public Assistance	2,705,926	3,169,050	3,825,621	3,814,821	2,905,931	-23.8%	2,936,625	1.1%
Homeless Services	5,708,207	5,193,285	5,890,661	6,048,325	6,144,438	1.6%	6,156,958	0.2%
HHS Office of Reentry	1,966,864	2,003,646	2,262,434	3,032,177	2,114,816	-30.3%	2,129,651	0.7%
<b>Total Special Revenue Funds</b>	<b>\$156,454,859</b>	<b>\$148,227,312</b>	<b>\$200,696,039</b>	<b>\$183,240,186</b>	<b>\$169,397,421</b>	<b>-7.6%</b>	<b>\$195,065,886</b>	<b>15.2%</b>
<b>Debt Service Funds</b>								
Gateway Arena	5,518,839	5,315,970	5,600,000	3,003,824	3,100,000	3.2%	3,100,000	0.0%
Brownfield Debt Service	5,743,194	841,705	843,000	466,352	470,000	0.8%	470,000	0.0%
Shaker Square Debt Service	126,918	73,176	124,000	79,869	74,000	-7.3%	74,000	0.0%
Commercial Redevelopment Debt Service	820,029	898,316	890,535	890,423	890,431	0.0%	893,158	0.3%
Medical Mart Series 2010 Debt Service	32,148,784	31,420,239	31,421,060	31,408,785	26,736,407	-14.9%	26,739,157	0.0%
Debt Service County Hotel	0	0	3,769,817	3,769,817	20,308,344	438.7%	20,743,344	2.1%
DS-Western Reserve Series 2014B	0	749,614	784,480	784,480	784,480	0.0%	784,480	0.0%
DS-Med Mart Refunding Series 2014C	0	683,847	679,150	679,150	682,500	0.5%	680,700	-0.3%
<b>Total Debt Service Funds</b>	<b>\$44,357,764</b>	<b>\$39,982,867</b>	<b>\$44,112,042</b>	<b>\$41,082,700</b>	<b>\$53,046,162</b>	<b>29.1%</b>	<b>\$53,484,839</b>	<b>0.8%</b>
<b>Enterprise Funds</b>								
Cuyahoga Regional Information System	314,523	329,931	465,973	0	350,000		350,000	0.0%
County Airport	0	326,476	771,900	417,456	719,824	72.4%	745,313	3.5%
<b>Total Enterprise Funds</b>	<b>\$314,523</b>	<b>\$656,407</b>	<b>\$1,237,873</b>	<b>\$417,456</b>	<b>\$1,069,824</b>	<b>156.3%</b>	<b>\$1,095,313</b>	<b>2.4%</b>
<b>Internal Service Funds</b>								
Centralized Custodial Services	0	2,000,000	4,000,000	4,000,000	0	-100.0%	4,747,045	
Sheriff Building Security Services	2,000,000	0	0	0	0		0	
County Garage	380,000	0	0	0	0		0	

**Cuyahoga County Fiscal Office - OBM  
2017-2018 Budget Summary  
Schedule III - General Fund / HHS Levy Subsidies to Other Funds**

	2014 Actual	2015 Actual	2016 Q3 Current Budget	2016 OBM 3rd Quarter Projection	2017 Final Budget	2016-2017 % Change	2018 Final Budget	2017-2018 % Change
<b>Internal Service Funds</b>								
Fast Copier	239,650	0	0	0	0		0	
<b>Total Internal Service Funds</b>	<b>\$2,619,650</b>	<b>\$2,000,000</b>	<b>\$4,000,000</b>	<b>\$4,000,000</b>	<b>\$0</b>	<b>-100.0%</b>	<b>\$4,747,045</b>	
<b>TOTAL SUBSIDIES TO OTHER FUNDS</b>	<b>\$203,746,796</b>	<b>\$190,866,586</b>	<b>\$250,045,954</b>	<b>\$228,740,342</b>	<b>\$223,513,407</b>	<b>-2.3%</b>	<b>\$254,393,083</b>	<b>13.8%</b>

**Cuyahoga County Fiscal Office - OBM  
2017-2018 Budget Summary  
Schedule II - GF Departmental Summary | Prelim**

	2014 Actual	2015 Actual	2016 Q3 Current Budget	2016 OBM 3rd Quarter Projection	2017 Final Budget	2016-2017 % Change	2018 Final Budget	2017-2018 % Change
<b>County Executive Agencies</b>								
Office of the County Executive	1,412,273	1,085,950	1,097,448	1,006,216	1,118,386	11.1%	1,087,984	-2.7%
County Executive Transition	75,005	35,474	0	0	0	0.0%	0	
Department of Communications	418,231	495,929	608,145	605,657	726,165	19.9%	742,901	2.3%
County Law Department	1,852,200	2,330,149	2,320,448	2,126,382	2,301,978	8.3%	2,364,541	2.7%
Human Resources	3,690,610	3,638,631	3,938,762	3,579,497	5,145,138	43.7%	4,855,690	-5.6%
Development	2,417,201	1,925,844	2,664,523	2,421,402	2,059,622	-14.9%	2,075,019	0.7%
Regional Collaboration	151,653	261,189	264,232	251,845	259,135	2.9%	266,357	2.8%
County Fiscal Office	11,664,082	11,928,461	12,589,571	11,254,134	12,236,185	8.7%	12,567,789	2.7%
Treasury	1,880,416	2,095,448	2,358,925	1,772,931	1,955,015	10.3%	1,994,894	2.0%
Information Technology	14,982,229	17,445,424	18,805,444	16,016,422	17,215,840	7.5%	16,443,848	-4.5%
Public Works - Facilities Management	2,165,154	2,169,234	2,126,595	2,004,740	2,430,733	21.2%	2,445,795	0.6%
County Headquarters	1,218,837	6,302,871	8,173,859	8,166,618	8,322,135	1.9%	8,451,093	1.5%
County Hotel Operating	0	0	5,810,000	1,060,000	580,000	-45.3%	580,000	0.0%
County Sheriff	86,348,619	93,779,421	88,895,867	87,714,511	91,379,018	4.2%	93,617,023	2.4%
Board & Care Of Prisoners	1,131,825	404,651	0	0	0	0.0%	0	
Public Safety & Justice Services	1,981,111	2,018,278	2,729,763	2,115,912	2,452,427	15.9%	2,451,716	-0.0%
Clerk of Courts	9,029,478	10,012,696	8,561,322	7,929,148	8,673,857	9.4%	8,876,650	2.3%
County Medical Examiner	5,386,732	5,983,485	5,630,989	5,597,780	6,226,047	11.2%	6,345,580	1.9%
College Savings Account Program	3,128,335	4,607	0	0	0	0.0%	0	
Department of Sustainability	0	207,620	269,373	264,692	270,832	2.3%	277,677	2.5%
GCHI/Convention Center	8,760,500	5,400,000	5,400,000	5,400,000	5,400,000	0.0%	5,400,000	0.0%
Capital Improvement GF Subsidy	6,701,410	33,999,880	67,915,184	66,795,184	8,521,367	-87.2%	15,200,000	78.4%
General Fund/Self Insurance Fund	619,401	380,284	1,094,217	931,463	605,989	-34.9%	605,989	0.0%
Info. Technology Automation & Enterpr	826,855	482,426	1,687,707	925,023	0	-100.0%	0	
Miscellaneous Obligations & Payments	2,989,999	1,682,177	9,937,755	5,508,040	6,250,838	13.5%	6,551,092	4.8%
Statutory Expenditures	70,431	65,910	82,076	76,582	75,347	-1.6%	75,347	0.0%
Innovation and Performance	0	0	1,259,869	1,049,024	1,243,159	18.5%	1,263,729	1.7%
<b>Total County Executive Agencies</b>	<b>\$168,902,587</b>	<b>\$204,136,040</b>	<b>\$254,222,074</b>	<b>\$234,573,203</b>	<b>\$185,449,211</b>	<b>-20.9%</b>	<b>\$194,540,713</b>	<b>4.9%</b>
<b>Elected Officials</b>								
County Council	1,646,358	1,656,336	1,855,403	1,839,833	1,864,985	1.4%	1,914,304	2.6%
County Prosecutor	27,580,524	30,952,480	30,905,677	30,246,056	31,021,276	2.6%	31,706,105	2.2%
Court of Common Pleas	43,005,939	45,682,154	48,387,428	46,933,420	47,957,771	2.2%	50,282,423	4.8%
Domestic Relations Court	7,626,761	8,657,268	9,605,855	8,853,196	9,442,537	6.7%	9,638,275	2.1%
Juvenile Court	34,191,168	34,570,814	35,433,245	35,554,056	33,038,128	-7.1%	34,014,173	3.0%
Probate Court	5,520,660	6,184,561	5,863,149	5,809,570	6,193,568	6.6%	6,358,492	2.7%
8th District Court of Appeals	764,190	878,418	722,379	722,046	835,701	15.7%	851,107	1.8%
Municipal Judicial Costs	3,343,414	3,500,457	3,602,013	3,569,983	3,661,986	2.6%	3,734,097	2.0%
<b>Total Elected Officials</b>	<b>\$123,679,013</b>	<b>\$132,082,488</b>	<b>\$136,375,149</b>	<b>\$133,528,160</b>	<b>\$134,015,952</b>	<b>0.4%</b>	<b>\$138,498,977</b>	<b>3.3%</b>
<b>Boards and Commissions</b>								
Inspector General	804,126	685,490	731,442	693,409	754,574	8.8%	776,230	2.9%
Department of Internal Audit	359,278	505,925	763,574	756,659	592,885	-21.6%	608,848	2.7%
Personnel Review Commission	487,417	1,206,700	1,565,348	1,470,336	1,682,695	14.4%	1,727,103	2.6%
Board of Elections	12,967,132	12,948,069	16,850,912	16,809,497	14,369,931	-14.5%	15,590,544	8.5%
Debarment Review Board	0	7,138	10,000	7,390	7,389	-0.0%	7,538	2.0%
Ohio State University Extension	247,000	247,000	222,300	222,300	0	-100.0%	0	
Public Defender	8,801,380	9,135,430	9,846,163	10,007,107	10,101,068	0.9%	10,315,573	2.1%
NOACA	165,637	171,349	342,698	337,941	0	-100.0%	0	
Soldiers' and Sailors' Monument	225,549	174,603	223,971	260,803	210,023	-19.5%	215,852	2.8%

**Cuyahoga County Fiscal Office - OBM**  
**2017-2018 Budget Summary**  
**Schedule II - GF Departmental Summary | Prelim**

	2014 Actual	2015 Actual	2016 Q3 Current Budget	2016 OBM 3rd Quarter Projection	2017 Final Budget	2016-2017 % Change	2018 Final Budget	2017-2018 % Change
<b>Boards and Commissions</b>								
Veterans Service Commission	6,355,194	6,606,328	7,497,916	6,602,164	6,860,106	3.9%	6,860,106	0.0%
<b>Total Boards and Commissions</b>	<b>\$30,412,713</b>	<b>\$31,688,032</b>	<b>\$38,054,324</b>	<b>\$37,167,606</b>	<b>\$34,578,671</b>	<b>-7.0%</b>	<b>\$36,101,794</b>	<b>4.4%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$322,994,313</b>	<b>\$367,906,560</b>	<b>\$428,651,547</b>	<b>\$405,268,969</b>	<b>\$354,043,835</b>	<b>-12.6%</b>	<b>\$369,141,484</b>	<b>4.3%</b>

**Cuyahoga County Fiscal Office - OBM**  
**2017-2018 Budget Summary**  
**Schedule IV - All Funds Analysis | Prelim**

	2015 Actual	2016 Q3 Current Budget	2016 OBM 3rd Quarter Projection	2017 Final Budget	2018 Final Budget	2019 Final Budget Estimate
<b>AVAILABLE BEGINNING BALANCE</b>	\$662,281,144	\$615,410,761	\$615,410,761	\$491,369,193	\$466,372,298	\$394,807,596
<b>OPERATING REVENUE</b>						
Property Taxes	354,983,236	373,047,812	341,079,741	367,576,906	367,576,906	367,576,906
Sales And Use Tax	255,864,786	271,265,882	272,359,916	272,070,924	255,972,401	261,227,705
Licenses And Permits	2,099,372	1,999,299	2,052,974	2,126,989	2,137,937	2,149,170
Fines And Forfeitures	11,074,969	14,778,208	9,971,906	11,219,556	10,636,043	10,636,043
Charges For Services	259,771,787	299,455,482	300,449,551	307,393,023	318,471,722	318,885,462
Local Government Fund	19,372,317	18,306,629	18,468,609	19,499,822	19,499,822	19,499,822
Other Intergovernmental	305,626,083	299,148,611	328,888,083	311,694,511	308,563,223	308,972,088
Other Taxes	46,285,679	35,706,184	45,003,667	47,225,368	47,221,168	47,216,008
Investment Earnings	4,544,450	5,576,735	8,261,285	8,011,285	8,011,285	8,011,285
Miscellaneous	117,077,387	138,351,721	178,439,921	114,324,339	103,113,232	102,767,297
<b>TOTAL OPERATING REVENUE</b>	<b>\$1,376,700,077</b>	<b>\$1,457,636,563</b>	<b>\$1,504,975,653</b>	<b>\$1,461,142,723</b>	<b>\$1,441,203,739</b>	<b>\$1,446,941,786</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>\$2,038,981,221</b>	<b>\$2,073,047,324</b>	<b>\$2,120,386,414</b>	<b>\$1,952,511,916</b>	<b>\$1,907,576,037</b>	<b>\$1,841,749,382</b>
<b>OPERATING EXPENDITURES</b>						
<b>General Government</b>	186,188,923	196,900,209	190,219,639	187,216,737	189,106,619	189,245,248
<b>Justice and Public Safety</b>	327,439,434	352,961,538	336,659,727	347,395,679	355,121,614	362,881,280
<b>Development</b>	9,996,239	89,693,393	70,465,387	16,511,681	14,875,504	15,027,600
<b>Social Services</b>	491,989,433	571,372,418	487,732,588	514,781,168	515,001,963	523,092,602
<b>Health and Safety</b>	89,459,895	85,964,717	84,539,433	80,566,566	80,692,090	80,824,251
<b>Public Works</b>	87,395,404	136,124,895	99,652,947	107,018,605	107,790,712	108,491,888
<b>Debt Service</b>	73,943,403	75,146,620	72,165,322	84,200,687	84,660,261	83,953,075
<b>Miscellaneous</b>	157,157,729	235,052,764	217,616,128	144,504,520	161,360,328	169,830,295
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$1,423,570,460</b>	<b>\$1,743,216,554</b>	<b>\$1,559,051,171</b>	<b>\$1,482,195,643</b>	<b>\$1,508,609,091</b>	<b>\$1,533,346,239</b>
<b>ENDING BALANCE BEFORE ADJ.</b>	<b>\$615,410,761</b>	<b>\$329,830,770</b>	<b>\$561,335,243</b>	<b>\$470,316,273</b>	<b>\$398,966,946</b>	<b>\$308,403,143</b>
<b>RESERVES ON BALANCE</b>						
Econ. Bond Reserve Approp.	0	(928,975)	(928,975)	(1,143,975)	(1,359,350)	(1,359,100)
Capital Improvement Plan	0	0	(4,700,000)	(2,800,000)	(2,800,000)	(2,800,000)
Carryover Encumbrance	0	(170,393,157)	(64,337,075)	0	0	0
<b>TOTAL RESERVES ON BALANCE</b>	<b>\$0</b>	<b>\$171,322,132</b>	<b>(\$69,966,050)</b>	<b>(\$3,943,975)</b>	<b>(\$4,159,350)</b>	<b>(\$4,159,100)</b>
<b>AVAILABLE ENDING BALANCE</b>	<b>\$615,410,761</b>	<b>\$158,508,638</b>	<b>\$491,369,193</b>	<b>\$466,372,298</b>	<b>\$394,807,596</b>	<b>\$304,244,043</b>
<b>BALANCE TO EXPENDITURES %</b>	<b>43.2%</b>	<b>9.1%</b>	<b>31.5%</b>	<b>31.5%</b>	<b>26.2%</b>	<b>19.8%</b>

**Cuyahoga County Fiscal Office - OBM**  
**2017-2018 Budget Summary**  
**Schedule V - All Funds Departmental Summary | Prelim**

	2014	2015	2016 Q3	2016 OBM	2017	2016-2017	2018	2017-2018
	Actual	Actual	Current	3rd Quarter	Final	% Change	Final	% Change
			Budget	Projection	Budget		Budget	
<b>County Executive Agencies</b>								
Office of the County Executive	1,412,273	1,085,950	1,097,448	1,006,216	1,118,386	11.1%	1,087,984	-2.7%
County Executive Transition	75,005	35,474	0	0	0	0.0%	0	
Department of Communications	418,231	495,929	608,145	605,657	726,165	19.9%	742,901	2.3%
County Law Department	1,852,200	2,330,149	2,320,448	2,126,382	2,301,978	8.3%	2,364,541	2.7%
Human Resources	4,353,598	4,485,746	4,845,602	4,463,482	6,096,017	36.6%	5,836,085	-4.3%
Development	18,008,166	6,310,120	85,533,016	66,629,591	12,411,085	-81.4%	10,809,473	-12.9%
Regional Collaboration	151,653	261,189	264,232	251,845	259,135	2.9%	266,357	2.8%
County Fiscal Office	25,862,496	25,313,202	28,908,127	27,086,320	32,374,104	19.5%	32,419,484	0.1%
Treasury	11,015,298	10,924,760	24,804,381	23,269,224	11,439,075	-50.8%	11,534,681	0.8%
Information Technology	24,719,051	22,678,605	29,927,924	25,053,767	28,030,461	11.9%	27,348,291	-2.4%
Dog Kennel	1,898,537	1,907,727	2,148,168	1,772,742	1,845,745	4.1%	1,883,289	2.0%
Public Works - Facilities Management	46,861,233	48,641,753	46,928,243	47,085,695	48,684,887	3.4%	49,355,257	1.4%
County Headquarters	1,218,837	6,302,871	8,173,859	8,166,618	8,322,135	1.9%	8,451,093	1.5%
County Hotel Operating	0	0	5,810,000	1,060,000	580,000	-45.3%	580,000	0.0%
Public Works - County Road & Bridge	55,343,274	42,138,629	83,280,180	49,338,718	54,436,218	10.3%	54,682,636	0.5%
Public Works - Sanitary Engineer	37,064,346	40,443,545	45,832,663	44,201,441	45,464,206	2.9%	45,819,144	0.8%
Public Works - County Airport	1,364,493	1,170,708	1,822,175	1,722,855	1,580,502	-8.3%	1,605,991	1.6%
County Sheriff	97,225,061	107,355,035	103,892,460	102,848,066	104,434,288	1.5%	107,046,345	2.5%
Board & Care Of Prisoners	1,131,825	404,651	0	0	0	0.0%	0	
Public Safety & Justice Services	14,911,992	12,590,426	17,465,537	15,510,368	11,945,815	-23.0%	12,088,872	1.2%
Domestic Violence	227,926	228,553	252,473	243,228	244,118	0.4%	244,118	0.0%
Clerk of Courts	9,679,380	10,542,691	9,484,493	8,235,549	9,003,857	9.3%	9,206,650	2.3%
County Medical Examiner	8,964,930	11,062,788	11,322,340	10,770,173	10,465,580	-2.8%	10,711,382	2.3%
Office of Health and Human Services	1,983,129	1,531,274	2,170,680	2,169,639	12,631,937	482.2%	12,001,706	-5.0%
HHS Children and Family Services	135,932,408	140,508,813	159,512,763	136,572,005	139,472,290	2.1%	141,417,068	1.4%
HHS Senior and Adult Services	16,480,278	18,632,930	19,817,266	18,221,861	18,215,531	-0.0%	18,582,750	2.0%
HHS Cuyahoga Job & Family Services	78,419,022	81,602,434	96,736,418	85,516,370	85,529,579	0.0%	82,576,592	-3.5%
Cuyahoga Support Enforcement Agen	29,997,497	30,643,144	38,518,132	36,722,206	39,952,066	8.8%	40,710,138	1.9%
Early Childhood Invest In Children	11,173,412	12,977,038	29,705,301	13,557,412	15,752,560	16.2%	15,300,535	-2.9%
Family & Children First Council	4,134,253	5,087,339	8,664,781	4,784,586	4,660,383	-2.6%	4,691,077	0.7%
HHS Office of Reentry	1,929,671	2,389,114	3,099,478	3,032,177	2,114,816	-30.3%	2,129,651	0.7%
Office of Homeless Services	5,048,138	6,236,958	7,262,535	6,414,750	6,313,072	-1.6%	6,325,592	0.2%
Human Services Other Prgms	0	709,858	1,023,047	1,023,046	2,079,084	103.2%	1,897,345	-8.7%
College Savings Account Program	3,128,335	4,607	0	0	0	0.0%	0	
Department of Sustainability	0	207,620	269,373	264,692	270,832	2.3%	277,677	2.5%
Employee Health and Wellness	98,302,406	143,806,692	134,054,590	132,940,054	144,394,132	8.6%	154,279,832	6.8%
Workers Compensation Retrospective	8,552,069	13,090,900	33,545,456	30,859,370	6,130,558	-80.1%	6,399,672	4.4%
Debt Service	81,191,953	73,725,003	74,823,570	71,842,272	83,877,637	16.8%	84,337,211	0.5%
GCHI/Convention Center	8,760,500	5,620,000	5,685,400	5,542,700	5,610,535	1.2%	5,620,770	0.2%
Capital Improvement GF Subsidy	6,701,410	33,999,880	67,915,184	66,795,184	8,521,367	-87.2%	15,200,000	78.4%
General Fund/Self Insurance Fund	619,401	380,284	1,094,217	931,463	605,989	-34.9%	605,989	0.0%
Social Impact	0	0	1,000,000	1,000,000	1,000,000	0.0%	1,000,000	0.0%
Info. Technology Automation & Enter	826,855	482,426	1,687,707	925,023	0	-100.0%	0	
Miscellaneous Obligations & Paymen	2,989,999	1,682,177	9,937,755	5,508,040	6,250,838	13.5%	6,551,092	4.8%
Statutory Expenditures	70,431	65,910	82,076	76,582	75,347	-1.6%	75,347	0.0%
Innovation and Performance	0	0	1,259,869	1,049,024	1,243,159	18.5%	1,263,729	1.7%
<b>Total County Executive Agencies</b>	<b>\$860,000,971</b>	<b>\$930,094,901</b>	<b>\$1,212,587,512</b>	<b>\$1,067,196,393</b>	<b>\$976,465,469</b>	<b>-19.5%</b>	<b>\$995,328,346</b>	<b>1.9%</b>
<b>Elected Officials</b>								
County Council	1,646,358	1,656,336	1,855,403	1,839,833	1,864,985	1.4%	1,914,304	2.6%
Veterans Services Fund	203,274	232,345	490,990	377,333	859,752	127.8%	0	-100.0%
County Prosecutor	30,137,961	35,617,343	37,889,717	36,884,674	37,726,607	2.3%	38,481,164	2.0%
Court of Common Pleas	45,845,657	48,656,783	53,300,021	49,433,617	52,440,915	6.1%	53,675,932	2.4%
Domestic Relations Court	7,632,987	8,661,302	9,615,744	8,863,085	9,452,426	6.6%	9,648,164	2.1%
Juvenile Court	53,167,326	54,397,593	59,911,263	58,069,198	56,120,493	-3.4%	57,369,590	2.2%
Probate Court	6,234,492	7,013,200	7,038,323	6,891,419	7,112,909	3.2%	7,226,188	1.6%

**Cuyahoga County Fiscal Office - OBM**  
**2017-2018 Budget Summary**  
**Schedule V - All Funds Departmental Summary | Prelim**

	2014 Actual	2015 Actual	2016 Q3 Current Budget	2016 OBM 3rd Quarter Projection	2017 Final Budget	2016-2017 % Change	2018 Final Budget	2017-2018 % Change
<b>Elected Officials</b>								
8th District Court of Appeals	833,528	902,069	722,379	722,046	850,701	17.8%	851,107	0.0%
Municipal Judicial Costs	3,343,414	3,500,457	3,602,013	3,569,983	3,661,986	2.6%	3,734,097	2.0%
<b>Total Elected Officials</b>	<b>\$149,044,998</b>	<b>\$160,637,429</b>	<b>\$174,425,853</b>	<b>\$166,651,188</b>	<b>\$170,090,774</b>	<b>-2.5%</b>	<b>\$172,900,537</b>	<b>1.7%</b>
<b>Boards and Commissions</b>								
Inspector General	804,126	695,010	847,693	724,495	792,844	9.4%	814,851	2.8%
Department of Internal Audit	359,278	505,925	763,574	756,659	592,885	-21.6%	608,848	2.7%
Personnel Review Commission	487,417	1,206,700	1,565,348	1,470,336	1,682,695	14.4%	1,727,103	2.6%
Alcohol & Drug Addiction Mental Health	59,045,484	39,363,656	39,363,659	39,363,659	39,363,659	0.0%	39,363,659	0.0%
MetroHealth System	40,080,000	40,080,000	32,472,000	32,472,000	32,472,000	0.0%	32,472,000	0.0%
Board of Elections	12,967,132	12,948,069	16,850,912	16,809,497	14,369,931	-14.5%	15,590,544	8.5%
Board of Revision	4,808,035	2,788,905	3,711,242	2,902,672	2,945,334	1.5%	2,999,857	1.9%
Debarment Review Board	0	7,138	10,000	7,390	7,389	-0.0%	7,538	2.0%
County Planning Commission	1,355,885	1,495,463	1,474,296	1,459,884	1,685,882	15.5%	1,731,965	2.7%
Workforce Development	9,825,346	11,865,438	21,778,923	16,045,286	12,956,875	-19.2%	12,988,613	0.2%
County Board of Developmental Disabilities	194,857,842	195,763,988	202,514,100	183,593,362	195,691,435	6.6%	198,587,115	1.5%
Community Based Correctional Facility	0	0	5,906,125	2,953,063	5,906,125	100.0%	5,906,125	0.0%
County Law Library Resource Board	532,205	553,461	595,342	533,598	554,976	4.0%	563,502	1.5%
Ohio State University Extension	247,000	247,000	222,300	222,300	0	-100.0%	0	
Public Defender	10,847,841	11,247,912	11,768,348	11,866,441	12,299,530	3.6%	12,565,635	2.2%
NOACA	165,637	171,349	342,698	337,941	0	-100.0%	0	
Soldiers' and Sailors' Monument	225,549	174,603	223,971	260,803	210,023	-19.5%	215,852	2.8%
Solid Waste Management District	1,869,295	2,055,931	2,951,221	2,504,452	2,421,206	-3.3%	2,545,829	5.1%
Soil & Water Conservation	702,624	803,658	870,003	862,939	1,023,545	18.6%	1,028,107	0.4%
Veterans Service Commission	6,355,194	6,606,328	7,497,916	6,602,164	6,860,106	3.9%	6,860,106	0.0%
<b>Total Boards and Commissions</b>	<b>\$345,535,889</b>	<b>\$328,580,534</b>	<b>\$351,729,671</b>	<b>\$321,748,941</b>	<b>\$331,836,440</b>	<b>-5.7%</b>	<b>\$336,577,249</b>	<b>1.4%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$1,354,581,858</b>	<b>\$1,419,312,863</b>	<b>\$1,738,743,036</b>	<b>\$1,555,596,522</b>	<b>\$1,478,392,683</b>	<b>-15.0%</b>	<b>\$1,504,806,132</b>	<b>1.8%</b>



Cuyahoga County Fiscal Office - OBM

2017-2018 Budget Summary

Schedule VI - Statement of Fund Activity | Prelim

<i>Budgeted Fund Activity</i>	Beginning Fund Balance	Estimated Fund Revenue	Available Resources	Budgeted Expenditures	Ending Fund Balance *	<i>Balance to Expenditures</i>
<b>General Fund / HHS Levy</b>						
01A001 - General Fund Operating	100,781,355	362,207,787	462,989,142	<b>369,152,261</b>	89,892,906	24.4%
01A004 - .25% Sales Tax Fund	29,764,162	71,578,838	101,343,000	<b>53,707,251</b>	96,942,068	180.5%
29A - Health and Human Services Levy 3.9 M	53,643,543	231,002,777	284,646,320	<b>230,380,016</b>	54,266,303	23.6%
<b>Total General Fund / HHS Levy</b>	<b>\$184,189,059</b>	<b>664,789,402</b>	<b>848,978,461</b>	<b>653,239,528</b>	<b>241,101,277</b>	<b>36.9%</b>
<b>Special Revenue Funds</b>						
20A378 - Inspector General Vendor Fees	213,238	25,000	238,238	<b>38,270</b>	199,968	522.5%
20A058 - Common Pleas Special Project II	2,836,627	881,216	3,717,843	<b>750,000</b>	2,967,843	395.7%
20A240 - HHS Cuy Co Adult Reentry Court	235,940	78,546	314,486	<b>0</b>	314,486	
20A059 - Veterans Services Fund	113,657	859,752	973,409	<b>859,752</b>	113,657	13.2%
20A060 - Common Pleas Indigent Drivers Alc	5,771	699	6,470	<b>0</b>	6,470	
20A061 - JC-Indigent Driver Alcohol Monitor	206	0	206	<b>0</b>	206	
20A064 - Cuyahoga County Educational Asst.	268,035	1,000,000	1,268,035	<b>1,000,000</b>	268,035	26.8%
20A076 - Cuy Co Reg Forensic Science Lab SR	0	3,248,214	3,248,214	<b>3,248,214</b>	0	0.0%
20A099 - TASC Medicaid Funds (CO)	1,280,874	423,239	1,704,113	<b>78,883</b>	1,625,230	2060.3%
20A120 - Community Based Corrections Faci	0	5,906,125	5,906,125	<b>5,906,125</b>	0	0.0%
20A192 - Treatment Alternatives Street Crim	228,087	466,558	694,645	<b>466,558</b>	228,087	48.9%
20A195 - Self Insurance - Regionalization	(2,597,644)	42,100,827	39,503,183	<b>40,300,827</b>	(797,644)	-2.0%
20A264 - County Law Library Resource Boarc	495,778	556,036	1,051,814	<b>554,976</b>	496,838	89.5%
20A288 - Social Impact Financing Fund	0	1,000,000	1,000,000	<b>1,000,000</b>	0	0.0%
20A301 - Real Estate Assessment	18,718,002	16,915,276	35,633,278	<b>16,720,920</b>	18,912,359	113.1%
20A302 - Dog & Kennel	135,594	1,610,170	1,745,764	<b>1,845,745</b>	(99,981)	-5.4%
20A303 - Children Services Fund	16,805,103	47,011,744	63,816,847	<b>62,117,068</b>	1,699,779	2.7%
20A268 - Treatment Services Medicaid Fund:	184,559	0	184,559	<b>0</b>	184,559	
20A307 - County Planning Commission	(31,560)	1,735,680	1,704,120	<b>1,685,882</b>	18,238	1.1%
20A308 - CPC - Cuyahoga Valley Initiative	159,266	0	159,266	<b>0</b>	159,266	
20A312 - Coroner's Lab	872,132	709,758	1,581,890	<b>991,319</b>	590,571	59.6%
20A319 - Juv Court Indigent Drivers Alcohol	17,901	3,674	21,575	<b>0</b>	21,575	
20A322 - Delinquent R E Tax Assmt	643,416	2,755,581	3,398,997	<b>1,594,986</b>	1,804,011	113.1%
20A325 - Tax Prepayment Special Interest	1,336,709	130,063	1,466,772	<b>448,282</b>	1,018,490	227.2%
20A330 - Domestic Violence	151,810	244,118	395,928	<b>244,118</b>	151,810	62.2%
20A331 - Indigent Guardianship	(41,116)	184,026	142,910	<b>190,654</b>	(47,744)	-25.0%
20A333 - Juv Court-Forfeited Property ORC 2	17,669	0	17,669	<b>0</b>	17,669	
20A334 - Juv Crt - Adr Alternative Dispute Re	906,850	187,894	1,094,744	<b>300,000</b>	794,744	264.9%
20A337 - Domestic Relations-Legal Research	60,843	11,944	72,787	<b>9,889</b>	62,898	636.0%
20A340 - Tax Certificate Administration	958,037	717,000	1,675,037	<b>440,792</b>	1,234,245	280.0%
20A377 - Probation Supervision Fees	1,976,574	515,488	2,492,062	<b>431,550</b>	2,060,512	477.5%
20A390 - Emergency Management	0	1,368,396	1,368,396	<b>1,368,396</b>	0	0.0%
20A400 - TASC Medicaid Funds	(0)	0	(0)	<b>0</b>	(0)	
20A495 - Human Services Other Program	(709,858)	2,079,084	1,369,226	<b>2,079,084</b>	(709,858)	-34.1%
20A550 - County Wellness Fund	(5,000)	0	(5,000)	<b>0</b>	(5,000)	
20A580 - Prosecutor's DTAC HHF Project	215,330	2,400,000	2,615,330	<b>2,345,536</b>	269,794	11.5%
20A585 - Legal Computerization	487,671	76,754	564,425	<b>156,538</b>	407,887	260.6%
20A586 - Legal Research and Computerizatio	321,982	69,980	391,962	<b>25,000</b>	366,962	1467.8%
20A590 - Juvenile Court Incentives & Rewarc	3,795	0	3,795	<b>3,270</b>	525	16.1%
20A600 - Cuyahoga Support Enforcement Ag	(5,113,552)	38,650,190	33,536,638	<b>38,650,190</b>	(5,113,553)	-13.2%
20A601 - Computerized Legal Research	146,004	22,936	168,940	<b>20,000</b>	148,940	744.7%
20A602 - Probate Court Clerk -Computer Fur	4,112,250	429,166	4,541,416	<b>627,682</b>	3,913,734	623.5%
20A603 - Probate Court Special Projects	1,155,574	198,300	1,353,874	<b>42,028</b>	1,311,846	3121.4%
20A604 - Probate Court Dispute Resolution	608,047	123,120	731,167	<b>58,335</b>	672,832	1153.4%
20A606 - Fatherhood Initiative	(489,153)	1,301,876	812,723	<b>1,301,876</b>	(489,153)	-37.6%

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Cuyahoga County Fiscal Office - OBM

2017-2018 Budget Summary

Schedule VI - Statement of Fund Activity | Prelim

<i>Budgeted Fund Activity</i>	Beginning Fund Balance	Estimated Fund Revenue	Available Resources	Budgeted Expenditures	Ending Fund Balance *	<i>Balance to Expenditures</i>
<b>Special Revenue Funds</b>						
20A610 - Probate Court-Conduct Of Business	70,533	5,544	76,077	642	75,435	11749.9%
20A615 - Office Of Homeless Services	149,905	0	149,905	0	149,905	
20A625 - Solid Waste District-Admin	2,689,153	1,458,241	4,147,394	1,626,581	2,520,813	155.0%
20A630 - Home Detention Fees	23,765	62,492	86,257	46,469	39,788	85.6%
20A635 - Title IV-E Juvenile Court	1,603,343	1,385,562	2,988,905	2,350,218	638,687	27.2%
20A658 - Certificate Of Title Admin Fund	7,899,024	6,170,014	14,069,038	5,862,333	8,206,705	140.0%
20A695 - Clerk Of Courts Computerization	1,239,016	441,461	1,680,477	1,620,000	60,477	3.7%
20A720 - Urinalysis Testing	549,345	76,115	625,460	134,500	490,960	365.0%
20A800 - Subsidy-Operation & Maint. of Det	179,252	10,881	190,133	35,478	154,655	435.9%
20A803 - Treatment Services HHS	0	0	0	0	0	
20A804 - Public Defender - Cleveland Municipi	398,853	1,922,185	2,321,038	1,987,017	334,021	16.8%
20A267 - Public Defender HHS	0	211,445	211,445	211,445	0	0.0%
20A805 - Court of Appeals - Special Projects	60,920	14,204	75,124	15,000	60,124	400.8%
20A806 - Carrying Concealed Weapons Appli	89,153	202,372	291,525	185,358	106,167	57.3%
20A807 - Early Childhood - IIC	807,628	669,552	1,477,180	669,552	807,628	120.6%
20A809 - Witness Victim	0	1,797,299	1,797,299	1,797,299	0	0.0%
20A810 - Criminal Justice Intervention HHS	250,000	0	250,000	0	250,000	
20A811 - JC Detention & Probation Services	(3,677,638)	20,216,861	16,539,223	20,216,861	(3,677,638)	-18.2%
20A812 - Common Pleas Special Project 1	6,501	920,544	927,045	1,306,653	(379,608)	-29.1%
20A814 - Wireless 9-1-1 Government Assista	5,049,467	3,354,008	8,403,475	3,536,424	4,867,050	137.6%
20A815 - Solid Waste Convenience Center	418,994	672,988	1,091,982	432,625	659,357	152.4%
20A816 - Solid Waste Plan Update	293,292	183,601	476,893	162,000	314,893	194.4%
20A817 - Solid Waste Grants	15,665	255,021	270,686	200,000	70,686	35.3%
20A819 - Geographic Information System	128,170	733,032	861,202	861,202	(0)	-0.0%
20A820 - Delinquent RE Tax Assmt-Prosecut	1,235,522	4,578,080	5,813,602	4,359,795	1,453,807	33.3%
20A821 - State Criminal Alien Asst. Program	254	21,400	21,654	74,199	(52,545)	-70.8%
20A822 - Custody Mediation	0	934,523	934,523	914,952	19,571	2.1%
20A823 - JC HHS Youth & Family Community	0	0	0	0	0	
20A824 - Family Justice Center	11,028	391,461	402,489	402,489	0	0.0%
20A830 - Mental Health Services HHS	0	1,986,894	1,986,894	1,986,894	0	0.0%
20A893 - Naming Rights for the Convention (	402,700	421,070	823,770	210,535	402,700	191.3%
20A900 - Euclid Jail	(14,129)	0	(14,129)	0	(14,129)	
20AA01 - Health Care Access Programming	3,749	0	3,749	0	3,749	
20AA03 - County Land Reutilization Revenue	1,419,615	7,000,000	8,419,615	7,000,000	1,419,615	20.3%
20AA05 - Law Enforcement Continuing Profe	13,440	13,440	26,880	0	26,880	
20D - Brownfield Revolving Loan Fund	4,790,723	527,907	5,318,630	410,000	4,908,630	1197.2%
20D447 - Cuyahoga Job Creation Fund	5,219,946	11,000,000	16,219,946	1,581,849	14,638,097	925.4%
20D448 - Casino Tax Revenue Fund	3,633,506	7,397,559	11,031,065	5,045,026	5,986,039	118.7%
20D449 - Property Demolition Fund	21,469,580	2,000,000	23,469,580	3,314,588	20,154,992	608.1%
20D450 - 2015 Excise Tax	31,063,780	11,479,634	42,543,414	0	42,543,414	
20N306 - Soil & Water Conservation	357,153	1,015,161	1,372,314	1,023,545	348,769	34.1%
20R320 - County Board Of Developmental Di	90,269,188	174,473,700	264,742,888	195,691,435	69,051,453	35.3%
24A301 - Children & Family Services	(7,890,890)	72,345,567	64,454,678	73,540,935	(9,086,258)	-12.4%
24A430 - Office of Health and Human Servic	(1,449,949)	19,250,653	17,800,704	20,250,653	(2,449,949)	-12.1%
24A435 - Cuyahoga Tapestry System of Care	705,220	3,814,287	4,519,507	3,814,287	705,220	18.5%
24A510 - Cuyahoga Job & Family Services	(6,818,540)	78,606,082	71,787,542	82,781,566	(10,994,024)	-13.3%
24A530 - Children With Medical Handicap	719,672	2,731,719	3,451,391	2,748,013	703,378	25.6%
24A601 - Senior and Adult Services	(710,642)	18,215,531	17,504,889	18,215,531	(710,642)	-3.9%
24A635 - Early Childhood - IIC Public Asst.	1,771,069	12,983,008	14,754,077	15,083,008	(328,931)	-2.2%
24A640 - FCFC Public Assistance	(886,103)	4,660,383	3,774,280	4,660,383	(886,103)	-19.0%
24A641 - Homeless Services	430,180	6,313,072	6,743,252	6,313,072	430,180	6.8%

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**Cuyahoga County Fiscal Office - OBM**  
**2017-2018 Budget Summary**  
**Schedule VI - Statement of Fund Activity | Prelim**

<i>Budgeted Fund Activity</i>	<b>Beginning Fund Balance</b>	<b>Estimated Fund Revenue</b>	<b>Available Resources</b>	<b>Budgeted Expenditures</b>	<b>Ending Fund Balance *</b>	<i>Balance to Expenditures</i>
<b>Special Revenue Funds</b>						
24A878 - HHS Office of Reentry	10,429	2,114,816	2,125,245	<b>2,114,816</b>	10,429	0.5%
26A601 - General Gas & License Fees	19,374,439	16,931,328	36,305,767	<b>24,112,330</b>	12,193,437	50.6%
26A650 - \$5.00 Road Capital Improvements	7,971,474	9,222,639	17,194,113	<b>11,345,338</b>	5,848,775	51.6%
26A651 - \$7.50 Road and Bridge Registration	11,260,534	14,808,745	26,069,279	<b>18,978,550</b>	7,090,729	37.4%
28W036 - WIA - Workforce Development	(1,278,160)	0	(1,278,160)	<b>0</b>	(1,278,160)	
28W037 - Workforce Other Programs	1,034,113	0	1,034,113	<b>0</b>	1,034,113	
28S253 - Workforce Development Stimulus	2,389	0	2,389	<b>0</b>	2,389	
28W038 - WF Innovation & Opportunities Ac	(653,149)	12,421,720	11,768,571	<b>11,956,875</b>	(188,304)	-1.6%
<b>Total Special Revenue Funds</b>	<b>\$248,397,926</b>	<b>714,422,232</b>	<b>962,820,158</b>	<b>749,091,068</b>	<b>213,518,555</b>	<b>28.5%</b>
<b>Debt Service Funds</b>						
30A900 - Debt Service Fund GO	(329,085)	30,044,939	29,715,854	<b>29,267,020</b>	448,834	1.5%
30A905 - Gateway Arena	0	3,100,000	3,100,000	<b>3,100,000</b>	0	0.0%
30A910 - Brownfield Debt Service	0	470,000	470,000	<b>470,000</b>	0	0.0%
30A912 - Shaker Square Debt Service	0	74,000	74,000	<b>74,000</b>	0	0.0%
30A913 - Commercial Redevelopment Debt S	0	890,431	890,431	<b>890,431</b>	0	0.0%
30A914 - Debt Service - Rock & Roll Hall of Fi	8,632,758	0	8,632,758	<b>870,343</b>	7,762,415	891.9%
30A915 - Medical Mart Series 2010 Debt Ser	0	26,736,407	26,736,407	<b>26,736,407</b>	0	0.0%
30A916 - Series 2013 Economic Developmen	737,053	704,112	1,441,165	<b>694,112</b>	747,053	107.6%
30A919 - Debt Service County Hotel	0	20,308,344	20,308,344	<b>20,308,344</b>	0	0.0%
30A920 - DS-Western Reserve Series 2014B	0	784,480	784,480	<b>784,480</b>	0	0.0%
30A921 - DS-Med Mart Refunding Series 201	0	682,500	682,500	<b>682,500</b>	0	0.0%
<b>Total Debt Service Funds</b>	<b>\$9,040,726</b>	<b>83,795,213</b>	<b>92,835,939</b>	<b>83,877,637</b>	<b>8,958,302</b>	<b>10.7%</b>
<b>Enterprise Funds</b>						
50A410 - Cuyahoga Regional Information Sys	259,236	1,336,890	1,596,126	<b>1,473,827</b>	122,298	8.3%
50A412 - County Information Network	274,807	0	274,807	<b>0</b>	274,807	
51A404 - County Parking Garage	5,200,841	3,257,883	8,458,724	<b>3,439,523</b>	5,019,201	145.9%
52A100 - County Airport	218,044	1,580,502	1,798,546	<b>1,580,502</b>	218,044	13.8%
54A100 - Sanitary Engineer	(2,191,389)	25,571,086	23,379,697	<b>19,634,164</b>	3,745,533	19.1%
54A500 - Sanitary Engineer Sewer District Fu	38,750,397	24,445,218	63,195,615	<b>25,506,992</b>	37,688,623	147.8%
54A901 - Sanitary Engineer/Note Retirement	(218,400)	323,050	104,650	<b>323,050</b>	(218,400)	-67.6%
<b>Total Enterprise Funds</b>	<b>\$42,293,535</b>	<b>56,514,629</b>	<b>98,808,164</b>	<b>51,958,058</b>	<b>46,850,106</b>	<b>90.2%</b>
<b>Internal Service Funds</b>						
61A607 - Centralized Custodial Services	(8,494,137)	35,053,114	26,558,977	<b>37,336,190</b>	(10,777,213)	-28.9%
61A608 - Sheriff Building Security Services	(222,783)	10,674,099	10,451,316	<b>10,762,350</b>	(311,034)	-2.9%
62A603 - County Garage	(200,165)	1,220,406	1,020,241	<b>1,322,122</b>	(301,881)	-22.8%
63A100 - Information Services Center	838	3,295,000	3,295,838	<b>3,285,582</b>	10,256	0.3%
63A300 - County GIS Management	(0)	0	(0)	<b>0</b>	(0)	
64A601 - County Supplies	(112,829)	442,074	329,245	<b>500,000</b>	(170,755)	-34.2%
64A606 - Fast Copier	(1,326,482)	3,083,608	1,757,126	<b>2,769,924</b>	(1,012,798)	-36.6%
65A604 - Communications/Postage	36,980	1,692,825	1,729,805	<b>1,386,395</b>	343,410	24.8%
67A - Workers Compensation Administratio	844,172	0	844,172	<b>2,884,361</b>	(2,040,189)	-70.7%
67A200 - Workers Compensation Claims	25,581,014	0	25,581,014	<b>3,246,197</b>	22,334,817	688.0%
68A100 - Hospitalization-Self Insurance Func	(2,166,832)	102,045,620	99,878,788	<b>96,465,396</b>	3,413,392	3.5%
68A200 - Hospitalization - Regular Insurance	162,582	4,727,909	4,890,491	<b>4,727,909</b>	162,582	3.4%
68A300 - Hospitalization-Employee Defferral	0	2,900,000	2,900,000	<b>2,900,000</b>	0	0.0%
<b>Total Internal Service Funds</b>	<b>\$14,102,357</b>	<b>165,134,655</b>	<b>179,237,012</b>	<b>167,586,426</b>	<b>11,650,586</b>	<b>7.0%</b>

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**Cuyahoga County Fiscal Office - OBM**

**2017-2018 Budget Summary**

**Schedule VII - HHS Levy Fund Utilization [Preliminary]**

	2014	2015	2016	2016	2017	2018	2019
	Actual	Actual	Q3 Current Year Budget	3rd Quarter Projection	Recommended Budget	Recommended Budget	Budget Estimate
<b>HHS LEVY REVENUE</b> <sup>1</sup>							
H&HS 4.9 Mill Levy Revenue	\$1,425,756	\$0	\$0	\$0		\$0	\$0
H&HS 2.9 Mill Levy Revenue	\$0	\$93,934	\$0	\$0		\$0	\$0
H&HS 4.8 Mill Levy Revenue	\$130,351,730	\$127,594,972	\$129,428,416	\$127,383,416	\$127,393,987	\$127,393,987	\$127,393,987
H&HS 3.9 Mill Levy Revenue	\$99,061,914	\$103,448,575	\$108,228,027	\$103,600,201	\$103,608,790	\$103,608,790	\$103,608,790
<b>TOTAL REVENUE</b>	<b>\$230,839,400</b>	<b>\$231,137,481</b>	<b>\$237,656,443</b>	<b>\$230,983,617</b>	<b>\$231,002,777</b>	<b>\$231,002,777</b>	<b>\$231,002,777</b>

**HHS LEVY ALLOCATIONS BY PROGRAM**

Cuyahoga County ADAMHS Board	\$39,363,656	\$39,363,656	\$39,363,659	\$39,363,659	\$39,363,659	\$39,363,659	\$39,363,659
MetroHealth System	\$40,080,000	\$40,080,000	\$32,472,000	\$32,472,000	\$32,472,000	\$32,472,000	\$32,472,000
GRF & HHS Levy Operating Revenue	\$3,842,162	\$3,462,650	\$3,957,210	\$3,245,541	\$3,593,853	\$3,593,853	\$3,593,853
Office of Health Human Services	\$4,361,253	\$2,609,973	\$4,208,332	\$3,335,802	\$1,706,674	\$2,945,059	\$3,212,754
Cuyahoga Tapestry System of Care	\$4,155,302	\$3,589,172	\$2,253,228	\$3,459,444	\$3,564,287	\$3,579,827	\$3,596,245
Child Support Enforcement Agency	\$1,485,575	\$2,170,409	\$6,626,484	\$6,224,116	\$7,228,624	\$7,255,631	\$7,617,773
Children and Family Services	\$34,070,065	\$29,264,507	\$35,998,713	\$33,305,386	\$39,354,219	\$42,478,825	\$44,508,095
Children Services Brd & Care	\$36,522,255	\$31,986,416	\$30,279,638	\$22,908,874	\$24,229,302	\$39,334,626	\$39,334,626
Children With Medical Handicaps	\$2,089,732	\$1,964,307	\$2,764,307	\$4,667,675	\$2,731,719	\$2,731,719	\$2,731,719
Early Childhood - Invest in Children	\$13,078,170	\$12,750,575	\$12,819,526	\$13,058,064	\$12,877,860	\$12,838,535	\$13,216,434
Senior and Adult Programs	\$14,115,673	\$15,618,238	\$16,226,228	\$16,132,524	\$16,160,359	\$16,527,578	\$16,916,029
Office Of Homeless Services	\$5,708,207	\$5,193,285	\$5,890,661	\$6,048,325	\$6,144,438	\$6,156,958	\$6,170,054
HHS Other Programs	\$0	\$0	\$1,023,046	\$1,023,046	\$2,079,084	\$1,897,345	\$1,916,750
Social Impact	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Family and Children First	\$2,705,926	\$3,169,050	\$3,825,621	\$3,814,821	\$2,905,931	\$2,936,625	\$2,960,017
Fatherhood Initiative Subsidy	\$1,047,060	\$1,021,104	\$1,023,434	\$1,016,451	\$1,091,876	\$1,088,161	\$1,093,949
Employment and Family Services	\$6,807,912	\$6,719,264	\$12,815,685	\$6,760,649	\$8,821,522	\$12,320,131	\$14,132,463
Juvenile Court Children Services	\$16,813,354	\$17,593,271	\$18,465,080	\$19,239,468	\$20,045,838	\$20,318,890	\$20,607,087
Treatment Alternatives Street Crime	\$250,000	\$0	\$456,759	\$0	\$479,154	\$488,184	\$497,564
Family Justice Center	\$156,217	\$144,868	\$175,489	\$0	\$216,461	\$230,019	\$232,675
Witness Victim HHS	\$0	\$0	\$1,978,647				
JC Youth Family Community Partnership	\$2,736,199	\$0	\$254,431	\$0	\$0	\$0	\$0
HHS Office of Re-entry	\$1,966,864	\$2,003,646	\$2,262,434	\$3,032,177	\$2,114,816	\$2,129,651	\$2,145,210
Sheriff - Mental Health HHS	\$0	\$0	\$1,767,716	\$1,983,175	\$1,986,894	\$2,029,683	\$2,074,590
Public Defender HHS	\$52,432	\$0	\$0	\$0	\$211,445	\$215,674	\$219,997
Criminal Justice Intervention HHS	\$0	\$0	\$0	\$0	\$0	\$0	\$0

<b>TOTAL HHS LEVY USES</b> <sup>2</sup>	<b>\$232,408,014</b>	<b>\$219,704,391</b>	<b>\$237,908,328</b>	<b>\$222,091,197</b>	<b>\$230,380,015</b>	<b>\$253,932,633</b>	<b>\$259,613,543</b>
<b>Operating Surplus / (Deficit)</b>	<b>(\$1,568,614)</b>	<b>\$11,433,090</b>	<b>(\$251,885)</b>	<b>(\$4,967,292)</b>	<b>(\$22,953,411)</b>	<b>(\$25,029,856)</b>	<b>(\$30,710,766)</b>
<b>Offset From Public Assistance Fund</b>			<b>\$0</b>	<b>\$13,859,712</b>	<b>\$23,576,173</b>	<b>\$2,100,000</b>	<b>\$2,100,000</b>
<b>Net Change in HHS Levy Fund</b> <sup>3</sup>	<b>(\$1,568,614)</b>	<b>\$11,433,090</b>	<b>(\$251,885)</b>	<b>\$8,892,420</b>	<b>\$622,762</b>	<b>(\$22,929,856)</b>	<b>(\$28,610,766)</b>

<sup>1</sup> County voters approved renewal of the 4.8 mill Levy in March of 2012 with collection to begin in 2013 and approved a replacement to the \$2.9 mill Levy in November 2013 with collection to begin in 2014.

<sup>2</sup> Levy Fund utilization is offset (decreased) by cash contributions from the Public Assistance Funds in 2015-2016.

<sup>3</sup> Indicates net increase or (decrease) to Levy Reserve balance at the end of the corresponding year. Current HHS Levy Fund Reserve threshold is 15% of total annual uses in 2013, 10% in 2014 and following years.

**Cuyahoga County Fiscal Office - OBM**  
**2017-2018 Budget Summary**  
**Schedule VIII - Summary of FTEs | Prelim**

DEPARTMENT	2016 Q3				2016 OBM Projection	2017 Budget	2016-2017 Change	2018 Budget
	2013 Actual	2014 Actual	2015 Actual	Current Budget				
<b>County Executive Agencies</b>								
Office of the County Executive	10	9	8	8	7	6	(1)	6
Department of Communications	4	7	6	6	6	6	0	6
County Law Department	15	19	23	22	20	21	1	21
Human Resources	52	55	51	55	49	56	7	56
Development	10	10	10	13	8	16	8	16
Regional Collaboration	2	2	2	2	2	2	0	2
County Fiscal Office	263	262	268	301	276	292	16	292
Treasury	38	35	35	44	38	42	4	42
Information Technology	127	149	142	154	142	159	17	159
Dog Kennel	11	14	15	16	15	16	1	16
Public Works - Facilities Management	275	288	295	295	271	295	24	295
Public Works - County Road & Bridge	129	126	120	136	125	132	7	132
Public Works - Sanitary Engineer	112	117	124	120	122	131	9	131
Public Works - County Airport	7	6	5	7	8	9	1	9
County Sheriff	1,183	1,165	1,246	1,214	1,218	1,215	(3)	1,215
Public Safety & Justice Services	84	76	80	95	73	91	18	91
Clerk of Courts	114	116	106	115	97	112	15	112
County Medical Examiner	78	79	85	94	82	90	8	90
Office of Health and Human Services	11	9	6	6	5	12	7	12
HHS Children and Family Services	793	779	780	869	801	841	40	841
HHS Senior and Adult Services	158	163	168	177	165	168	3	168
HHS Cuyahoga Job & Family Services	709	779	784	830	702	834	132	834
Cuyahoga Support Enforcement Agency	304	315	306	335	267	319	52	317
Early Childhood Invest In Children	7	8	6	8	7	10	3	10
Family & Children First Council	9	9	9	10	7	9	2	9
HHS Office of Reentry	5	5	6	6	6	6	0	6
Office of Homeless Services	5	5	5	5	5	5	0	5
Department of Sustainability	0	0	1	2	2	2	0	2
Employee Health and Wellness	6	7	7	6	7	8	1	8
Workers Compensation Retrospective	2	2	2	3	4	6	2	6
Innovation and Performance	0	0	0	7	7	6	(1)	6
<b>Total County Executive Agencies</b>	<b>4,523</b>	<b>4,616</b>	<b>4,701</b>	<b>4,961</b>	<b>4,544</b>	<b>4,917</b>	<b>373</b>	<b>4,915</b>
<b>Elected Officials</b>								
County Council	19	19	20	20	19	20	1	20
County Prosecutor	319	347	361	378	349	375	26	373
Court of Common Pleas	458	464	474	483	490	494	4	494
Domestic Relations Court	76	80	85	94	83	91	8	91
Juvenile Court	478	505	510	479	508	500	(8)	500
Probate Court	74	74	76	77	76	77	1	77
<b>Total Elected Officials</b>	<b>1,424</b>	<b>1,489</b>	<b>1,526</b>	<b>1,531</b>	<b>1,525</b>	<b>1,557</b>	<b>32</b>	<b>1,555</b>
<b>Boards and Commissions</b>								
Inspector General	8	8	6	9	6	8	2	8
Department of Internal Audit	4	3	5	6	5	6	1	6
Personnel Review Commission	3	4	10	13	13	16	3	16
Board of Elections	128	148	125	154	129	113	(16)	129
Board of Revision	47	35	24	33	25	25	0	25
County Planning Commission	15	16	17	17	16	20	4	20
Workforce Development	13	12	11	11	12	13	1	13
County Board of Developmental Disabilities	1,139	1,147	1,133	1,083	1,048	1,034	(14)	1,034
County Law Library Resource Board	3	3	3	3	3	3	0	3
Public Defender	94	99	105	104	106	114	8	114
Soldiers' and Sailors' Monument	2	3	3	3	3	3	0	3
Solid Waste Management District	6	6	6	6	6	6	0	6
Soil & Water Conservation	9	8	9	11	10	13	3	13
Veterans Service Commission	31	30	30	34	28	30	2	30
<b>Total Boards and Commissions</b>	<b>1,502</b>	<b>1,522</b>	<b>1,487</b>	<b>1,487</b>	<b>1,410</b>	<b>1,404</b>	<b>(6)</b>	<b>1,420</b>
<b>TOTAL STAFFING - FTEs</b>	<b>7,449</b>	<b>7,627</b>	<b>7,714</b>	<b>7,979</b>	<b>7,479</b>	<b>7,878</b>	<b>399</b>	<b>7,890</b>

**Section 701.04: Communications Department**

**Overview:**

The Communications Department of Cuyahoga County is directed by the County Executive and his Chief of Staff to achieve the following targets:

- 1. To create a strong awareness of the county's role as Regional Leader and the driving force behind positive change for all residents and businesses.**

In order to achieve the first target the communications department is focused on providing a steady stream of proactive content that reflects the vision and initiatives of County Executive Budish's administration and of county government in general.

That means that instead of just responding to media inquiries and sending out periodic press releases, writing talking points for county leadership and speeches for the County Executive (which we continue to do) we have also launched a blog called County News Now with posts ranging from subjects such as the solar panel cooperative, to community policing, to our Open Data Initiative and more.

In the past month, a communications specialist has taken on additional duties to editorially manage the blog. His new duties require him to assign content, keep authors on track regarding deadlines, edit copy and to propose new content. The Chief Communications Officer still has final editorial oversight of the blog.

Within the department we are also charged with developing proactive news pitches to news media. Staff is expected to have three new news stories running a month.

Now that the county brand is launched and the mission/vision/values language has been launched, all content platforms – print, digital, signage – should reflect the County's brand and mission, vision, values. All county departments must utilize this consistent look and content.

Managing the brand and articulating the mission/vision/values gives us a consistent and clear way to express ourselves both internally and externally. Monitoring adherence to our guidelines requires art direction, writing and editorial guidance from the communications department across all platforms.

Social Media is paramount to telling our story and requires ongoing attention in order to grow.

## **2. To help create a culture of employee ownership and investment in the organization**

To achieve this goal, the communications department must establish regular communications to employees from the County Executive and his leadership group regarding county initiatives, mission, values, goals.

The intranet needs to be redesigned into a robust, easy to navigate site and an internal communications plan needs to be planned and executed. In order to create a more proactive approach and to create a new focus on internal communications, the communications department needs an additional resource focused on both.

In order to plan and execute an internal communications plan, we have requested the addition of one communications specialist whose focus will be on the creation and management of internal communications. The Chief Communications Officer would continue to have strategic oversight of this initiative in collaboration with Human Resources.

The salaries and benefits requested for 2017 include the salary for the new communications specialist as well as the ability within the communications department to redesign jobs that will allow more robust support for all of our increased activities. As we redesign jobs we want to be sure that we are able to evaluate new roles and to pay current market value salaries to staff.

The Other Operating request is related to the production of signage and supporting material for the brand and for the mission/vision/values. The 2016-2017 budget did not include any money for production of materials related to the brand or to mission/vision/values.

The largest outlays within the Other Operating line are for the production and design of the Annual Overview, the purchase of social media advertising specifically to grow our Facebook feed, the ability for staff to attend training (our current budget allows for NO professional training; which is not conducive to staff development and professionalization)



In addition to our daily activities:

In 2016 the communications department:

- Produced the 2015 Year End Overview (54 pages)
- Launched the new homepage and the how do I section, creating a resident-friendly digital-forward environment for people needing our services.
- Launched the County Executive's updated pages
- Started the redesign process with Sustainability and the Department of Economic Development and the Department of Children and Family Services.
- We continue to work with all departments to prepare them for the newly designed digital platform.
- Launched the blog, County News Now
- Launched our new brand, Together We Thrive
- Launched the print kit and template for all departments to use; now conducting training
- Created materials to reflect the mission/vision/values
- Grew our social media feeds:

Facebook:

Jan. 1, 2016 – 1,560 likes/followers

Nov. 29, 2016 – 1,940 likes/followers

Twitter:

Jan. 31, 2016 – 9,263 followers

Nov. 29, 2016 – 11,051 followers

**2017 Budget Update  
Operational Decision Item (DI) Request**

<b>Requesting Agency</b>	
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**Description of Request**

The **Communications Department** requests additional dollars to our "other operating" and "personal services" lines based on future needs, past budgets, and other county comps. The additional \$78,880.00 is for another fte for an internal affairs communications specialist, and rate changes for increased responsibility without a second new hire. The additional \$18,307.00 in operating allows the newly professionalized **Communications Department** to create and manage messages and brand content in all departments, in more than 20 buildings, and among 3,700 employees.

**Financial Impact**

	FROM: Index Code	TO: Index Code	2017	2018	2019
Revenue			N/A	N/A	N/A
<b>Total Revenue</b>					
Expenses					
Salaries			\$68,000.00		
Benefits			\$10,880.00		
Commodities					
Contracts					
Client Services					
Other Operating			\$18,307.00		
Capital Outlay					
<b>Total Expenses</b>			\$97,187.00		
FTEs			1		

**Operational DI**

An operational DI is a request to make changes to the proposed 2017 base budget. Agencies should use this form to notify OBM of anticipated increases or decreases in revenue, to identify proposed corrections, and to request appropriation realignments to support the strategic initiatives of agencies and departments. Appropriation realignments can only be within the same fund or within different funds that are supported by the same revenue sources. Requests for additional appropriation that are not offset by reductions to another area of the budget should be supported by new revenue.

Eliza Wing,  
Chief Communications Officer

Internal  
Communications

Internal  
communications  
Specialist: \$52k

External Affairs

Same staff, increased  
scope and  
responsibilities

Editorial Director

Increase 1 FTE  
responsibilities to include  
oversight of blog and other  
Editorial content

Production Services

# External Affairs

- Why?
  - To increase appreciation of the County's role/services/impact
  - To increase usage of our programs
- Functions:
  - To consult and support agencies with their events
  - To develop speaking points for the Executive and other senior leaders
  - To write proclamations
  - To manage media relations
  - To manage public relations
- Initiatives:
  - Ongoing consultation on scheduling
  - Ongoing speech and tp writing
  - Support of Executives community engagement initiatives
  - Ongoing response to in-bound press queries
  - Ongoing response to need for proclamations



# Internal Communications

- **Why?**
  - To increase employee engagement
  - Increase brand alignment
  - Increase satisfaction
- **Functions:**
  - Internal communications
  - Internal recognition
  - Intranet communications plan
- **Initiatives**
  - Employee survey (in collaboration with HR)
  - Develop internal communications plan
  - Develop employee recognition
  - Redesign Intranet

# Editorial Department

- Why?
  - To create content that tells the County story in an interactive, engaging manner
- Functions:
  - Social Media team
  - Multi-media content production (for release to media and to social media)
  - Blog oversight and content production
- Initiatives:
  - Ongoing newsroom like content production
  - Ongoing social media production
  - Year end Overview
  - Redesign Websites and train on best practices
  - Create print templates and deploy

# Production Services

- Why?
  - To support the communications department and offer multimedia, digital and design expertise for content production and event support:
- Functions
  - Videography
  - Photography
  - Web design
  - Print design
- Initiatives:
  - Design 2016 overview
  - Redesign websites (including intranet)
  - Develop print collateral for all agencies (templates)
  - Develop signage
  - Ongoing content production



<b>Requesting Agency</b>	
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**Description of Request**

It is the obligation of Cuyahoga County to adequately fund the operating expenses of the 8<sup>th</sup> District Court of Appeals (*See*, R.C. 2501.181). The court requests that the \$15,406.00 base budget reduction (*in Other Operating*) be restored in 2017 and in 2018/19. The court agreed to a cut in 2016 which it could not sustain. The county restored the funds in 2016 and we are asking that they be restored to the base budget going forward. Also, the court agreed to use Special Project revenue funds (\$15,000) for bi-annual Supreme Court fees in 2017 (not in 2018/19) to accommodate the County Executive’s special initiatives. Additionally, this Court has made significant cuts in spending wherever feasible. Reminder: The court’s \$3 Million Dollar salary and benefit expenses are on the State of Ohio budget – NOT Cuyahoga County - eliminating the court’s ability to using savings in staffing to offset operating shortfalls.

**Financial Impact**

	<b>FROM: Index Code</b>	<b>TO: Index Code</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Revenue</b>					
<b>Total Revenue</b>	CA360115		15,000.00		
<b>Expenses</b>		CA360057			
<b>Salaries</b>					
<b>Benefits</b>					
<b>Commodities</b>					
<b>Contracts</b>					
<b>Client Services</b>					
<b>Other Operating 060</b>			15,406.00	15,406.00	15,406.00
<b>Capital Outlay</b>					
<b>Total Expenses</b>					
<b>FTEs</b>					

**Operational DI**

An operational DI is a request to make changes to the proposed 2017 base budget. Agencies should use this form to notify OBM of anticipated increases or decreases in revenue, to identify proposed corrections, and to request appropriation realignments to support the strategic initiatives of agencies and departments. Appropriation realignments can only be within the same fund or within different funds that are supported by the same revenue sources. Requests for additional appropriation that are not offset by reductions to another area of the budget should be supported by new revenue.

## **NOTES for 2018/2019 Budget**

The Court will also be requesting the estimated \$9,215.08 funding to be added to Public Works' capital budget for the fire alarm upgrades for the 2<sup>nd</sup> floor of the Cuyahoga County Courthouse. (*See*, OBM's 2017 NOTES for 2018/2019).

The Court will be requesting that funds be allocated in the second year of the 2018/19 budget for a computer upgrade / replacement for all five year old hardware, ancillary equipment, and operating and network software systems originally replaced or upgraded in 2014 at an actual cost of @ \$366,000.00.

### **CONTRACTS:**

The court of appeals' contract for electronic legal services (currently with Lexis Nexis) will expire on **June 30, 2018**. The court has initiated discussions with the County Law Department to facilitate the court's possible participation in the county-wide electronic legal research contract, if that meets the court's needs and is more cost-effective.

The court has a sole source, performance based contract for computer maintenance and enhancement of its internal case management system ("Buckeye") with InfoPro Computer Solutions which will expire on **March 31, 2019**.

**DEPARTMENT OF DEVELOPMENT**  
**Request for additional 2017 budget for salaries**

**Overview:**

The updated Five Year Economic Development Plan (2016) reflects Cuyahoga County's desire to expand the opportunities to 1) Collaborate and align more effectively with the region's economic development stakeholders and partners to spur and sustain economic growth and job creation and 2) To continue to build-out the economic development infrastructure with the goal of being a "best in class" economic development organization. It is built primarily on three primary objectives: 1) Re-establish the Greater Cleveland region as a national economic development hub; 2) Foster positive employment, economic and population growth in Cuyahoga County; and 3) Advance balanced, diverse and equitable job growth through policies and investment focused not just on job quantity, but also the quality of jobs and on neighborhoods & opportunity.

A primary tool for economic and capital investment in this critical job growth and opportunity area is the Job Creation Fund. The Fund's investment strategy revolves around acceleration of innovation and entrepreneurship, commercial property revitalization and reutilization, business competitiveness, growth & attraction, and the encouragement of strategic and quality place-based developments. This is accomplished through the Department's 15+ underlying lending & grant programs and various joint partnerships and initiatives (we intend to streamline and consolidate these programs).

Development provides low interest loans to businesses for the purpose of business expansion and retention with the goal of job creation and job retention. Development also provides loans to home owners at low interest rates or a deferral. The current department of development loan portfolio consists of over 1000 (including housing loans) active loans with a current balance of approximately **\$45.6 Million. This portfolio is the largest asset in Development and the predominate source of revenue for the department.** It requires a seasoned professional to oversee the management of the portfolio.

A new dimension for the department of development's focus is workforce. Added to the DoD's services to businesses and residents is the focus on workforce development. The formation of a competitive workforce in Cuyahoga County is paramount to regional economic health and vitality and a competitive advantage. Therefore additional staff are needed and necessary to accomplish these objectives. New staff positions include the following: Portfolio Manager, Contract Coordinator, Marketing, and Workforce Interns.

**Budget:**

Development has been allocated an additional \$191,535 in salaries. Expected positions and their related job duties and approximate costs are detailed below. These are Development's proposed positions for consideration with the budget increase. The department of development wants to retain final judgment and decisions based on the recommendations of the Ernst and Young consultants. Directionally, these are the types of positions DoD is considering adding to the department.

## **Milestones/Timeline:**

### **Portfolio Manager (PM)**

The timeline to hire a Portfolio Manager (PM) will be immediate after the recommendation from the Ernst & Young consultants in Q1. The goal and objective is to provide comprehensive management of the ever growing loan portfolio and business loan servicing. Today the portfolio consists of over \$46MM in loan activity.

The management of the loan portfolio is constant and expands based on demand and the current economic momentum the region is enjoying. The portfolio manager and staff will be responsible for entering and maintaining loan information into the department's loan servicing software. This team will work with the Portfolio manager and be responsible to service all active loans, set up new loan information, amortization schedules and disbursements, send invoices, post payments, enter receipts, send late notices, implement final loan payoffs, file mortgage satisfactions, lien releases and UCC filings, fulfill independent audit requests, communicate with borrowers and prepare reports. The team will work with development fiscal staff and the Portfolio Manager to report annually on financial balances necessary for the Comprehensive Annual Financial Report. They will also work with the collection agency and prepare all appropriate loan information for collections and monitor reports and communication with Law and department Director. They will be responsible to research open active loans to verify financial information is correct, monitor record retention schedules and any Inspector General requests for information.

2017 Q1: post for position, PRC review, interviews, offer

2017 Q2 : PM hired, on boarded, learning curve

2017 Q3 : PM up to speed on lending, loan servicing, collections, and portfolio management

2017 Q4: PM responsible for CAFR, County Code reporting, portfolio forecasting, etc

## **Staffing Levels:**

### **Portfolio Mgmt**

Current staff level in the loan portfolio/loan servicing unit consists of two employees; one of which is a Temporary Work Level (TWL) position. The additional budget will allow development to add a fulltime portfolio manager and fill the current position that is operating in a TWL status.

Development will hire a professional to assist the department in the management and operations of the Loan Portfolio and loan servicing activities. This will be a supervisory position and will include the responsibility of managing the PORTFOL and One Roof loan portfolio software as well as the loan serving staff.

The actual management of the loan portfolio is intended to reduce risk and increase the likelihood of county liabilities being repaid. This supervisory position will be responsible for forecasting lending volume, prudently recommend loans, estimate repayments, assess default rates, and identify issues before they become problems. The individual will have a comprehensive understanding of sound underwriting skill and comprehensive financial analysis abilities along with sound internal controls.

**Marketing staff**

This new position will support the Chief Economic Development Officer in marketing Cuyahoga County and all of its 59 cities, villages, and townships as great locations for businesses to locate and expand. This role will work collaboratively with GCP, TeamNEO, Global Cleveland and partners to enhance our brand and visibility. The marketing staff person will research, create and update a variety of print, video, and electronic marketing materials. They will generate and refresh content for Cuyahoga County to maintain its business outreach and marketing presence in suitable online platforms. They will attend and participate in local, regional, and national conferences and events as appropriate. They will coordinate and align Development's business outreach and marketing work with the County Executive's Communications office.

Upon approval of its 2017 budget with funding for this new position, Development will immediately begin to work with Human Resources to confirm the appropriate job description and recruit candidates through the County hiring process.

2017 Q1: post for position, PRC review, interviews, offer

2017 Q2: Hire, on board, participation in county activities, outward facing

2017 Q3: Begin transfer coordination of contracts (4 division)

2017 Q4:

**Staffing Levels:**

This is a new position in Development. Currently there is little marketing efforts due to lack of staff and resources.

**Contract Coordinator:**

This employee will be responsible for managing contract agreements, negotiating renewals and processing the proper Procurement paperwork. The breadth and scope of DoD contracts is expansive and includes federal, state and local compliance. This employee will create, edit, track and monitor MyPro contractual items, resolutions and any appropriate Council or BOC meetings. They will be responsible for identifying appropriate funding sources and verify that the financial information entered is correct and items requested were included in annual budgets. This position will be responsible for tracking monthly, quarterly or annual reports, compliance with agreements, contract amendments or annual renewals. They will determine if increases are necessary and that the project meets the established Federal, State or local compliance guidelines.

**Contract Coordinator (CC)**

2017 Q1: post for position, PRC review, interviews, offer

2017 Q2: Hire, on board, training

2017 Q3: Begin transfer coordination of contracts, create data base and tracking system

2017Q4: CC responsible for drafting, editing, RFPs, RFQs, amending, monitoring and auditing contracts

**Staffing Levels:**

This is a new position in Development. Currently contracts are "managed" by many individual program staff.

**Economic and Workforce Interns**

2017 Q1: post for position, interviews, offer, hire, onboard,

2017 Q2: Training

2017 Q3: Immersed in department activities, deliver research and data

2017Q4: Deliver data on economic indicators and performance measures for the department's dashboard

**Staffing Levels:**

Currently there are two part time interns that work solely on workforce development and are paid through HHS. Utilizing general fund dollars will allow the two additional interns to engage in workforce and economic development activities that are not limited to "income eligible" activities.

## Development 2017 Personnel Additions Requested: \$191,535

### Proposed positions to be added to the Department of Development

#### Portfolio Management:

The portfolio manager will be responsible for entering and maintaining loan information into the department's loan servicing software. They will work with the loan officers, loan servicing and fiscal staff and be responsible to service all active loans, set up new loan information, amortization schedules and disbursements, send invoices, post payments, enter receipts, send late notices, implement final loan payoffs, file mortgage satisfactions, lien releases and UCC filings, fulfill independent audit requests, communicate with borrowers and prepare reports. They will work with Development Fiscal to report annual on financial balances necessary for the Comprehensive Annual Financial Report. The portfolio manager will work with the collection agency and prepare all appropriate loan information for collections and monitor reports and communication with Law and department Director. They will be responsible to research open active loans to verify financial information is correct, monitor record retention schedules and any Inspector General requests for information.

Grade 16, Step 1

Salary		<b>\$69,825.60</b>
PERS	14%	\$9,775.58
Medicare	1.45%	\$1,012.47
Flex		<u>\$15,680.00</u>
Fringes		<b>\$26,468.05</b>

#### Marketing Staff:

The added staff person will plan, coordinate, and execute a multi-channel marketing campaign to promote Cuyahoga County and all of its municipalities as great locations to start a business, expand an existing business, and relocate a business from elsewhere in the nation or world. This person will analyze existing marketing campaigns, determine where gaps exist, and plan targeted marketing strategies to fill the gaps. They will coordinate Cuyahoga County's marketing activity with existing activities at the state, city, and regional level. They will work closely with the County's Communications Office to leverage existing capacity.

Grade 12, Step 1

Salary		<b>\$54,184.00</b>
PERS	14%	\$7,585.76
Medicare	1.45%	\$785.67
Flex		<u>\$8,320.00</u>
Fringes		<b>16,691.43</b>

#### Contract Coordinator:

Employee will allocate a significant percentage of time to manage a large portion of Development's contractual agreements. This employee will be responsible for managing contract agreements, negotiating renewals and processing the proper Procurement paperwork. This employee will create, edit, track and monitor MyPro contractual items, resolutions and any appropriate Council or BOC meetings. They will be responsible for identifying appropriate funding sources and verify that the

financial information entered is correct and items requested were included in annual budgets. This position will be responsible for tracking monthly, quarterly or annual reports, compliance with agreement, contract amendments or annual renewals. They must determine if increases are necessary and that the project meets the established Federal, State or local compliance guidelines.

Grade 15, Step 1		
Salary		<b>\$64,105.60</b>
PERS	14%	\$8,974.78
Medicare	1.45%	\$929.53
Flex		<u>\$15,680.00</u>
Fringes		<b>\$25,584.31</b>

**Economic Data Intern:**

One small part of the added staff request is a half-time economic intern. This person, ideally a Ph.D. candidate in economics, will carry out research on special business and economic topics to support the Department’s policy and strategy initiatives. They will also assist the Policy and Strategy Officer to identify, track, and update the appropriate community indicators and performance measures for the department’s performance dashboard, and for each element of the Five Year Economic Development Plan.

Salary \$1,500.00 bi weekly x 26pays = **\$39,000**  
 Fringe, probably not necessary but budget **\$3,000**

**Workforce intern(s):** The interns will be part of the first project team that helps to create an integrated system in Cuyahoga County for workforce development, health & human services, and economic and community development. Interns will report to the Head of Workforce Innovation, and will perform a variety of job duties in order to help design a flexible workforce support program that meets the needs of job seekers with barriers to employment, businesses, providers and other stakeholders. The job duties include, but are not limited to:

- Program Development & Evaluation
- Needs & Gap Analysis
- Data collection & analysis
- Assessment identification and creation
- Job Audits/Analysis
- Job Description Development
- Competency Modeling
- Organization design
- Change management
- Training
- Benchmarking
- Research and Thought Leadership

Salary (x2) \$1,500.00 bi weekly x 26pays = **\$78,000**  
 Fringe, probably not necessary but budget **\$6,000**



## DEPARTMENT OF DEVELOPMENT

### **Additional Appropriation Detail – Customer Relationship Management System**

Development requests an additional 2017 appropriation of \$20,000 to implement a Customer Relationship Management system coordinating all of Development's business outreach, marketing, attraction, retention, and expansion activities with its internal and external partners.

#### **Overview:**

Customer Relationship Management (CRM) is recognized as an essential tool for both public and private sector marketing. Progressive public sector economic development organizations use CRM systems to coordinate all their contacts with existing businesses for business retention and expansion activities, and also with businesses they seek to attract to locate in their service area.

Cuyahoga County's economic development partners already use CRM systems for this work. Specifically, JobsOhio and its regional affiliate TeamNEO use Sales Force, while the Greater Cleveland Partnership uses both Sales Force and its own internally created CRM system.

Within Cuyahoga County government itself, multiple offices including but not limited to Development, Public Works, Regional Collaboration, Sustainability, and the Executive's staff may have contacts with the same business. Coordinating these contacts is essential to optimizing the return on investment of Cuyahoga County's limited resources to attract and retain businesses.

Development has not yet selected a preferred CRM system or implementation vendor. Upon approval of this additional appropriation request, Development will begin a competitive process to select the most appropriate CRM system and implementation vendor for the County's needs. Development will seek advice from its internal and external partners throughout the process.

#### **Budget:**

Development estimates the total cost to purchase both a CRM system and implementation services will be \$20,000 in calendar year 2017. Since most available CRM systems are subscription based, there will most likely be an ongoing annual cost for subscriptions each year in 2018 and beyond. This cost will be incorporated into Development's annual operating budget.

#### **Milestones/Timeline:**

Development will carry out its competitive CRM selection process and implementation in 2017:

January – Issue Request for Information to a range of service providers

February – Issue a Request for Qualifications for the CRM system itself, and for implementation

March – Select vendor(s) and enter into contract(s)

April – Begin implementation

July – Fully implement the CRM system across County departments, link with external partners

#### **Staffing Levels:**

No additional staffing is required. The CRM system will increase the efficiency of existing staff.

## Development 2017 Personnel Additions:

### Loan Servicing/portfolio management:

Employees will be hired to maintain Development's current economic development loan portfolio of over 250 active loans with a current balance reported of: **\$30,730,000.**

One of the positions will be a supervisory position and will include the responsibility of managing the PORTFOL loan portfolio as well as the loan serving staff. This portfolio is the largest asset in Development and the predominate source of revenue for the department. Managing the loan portfolio is the process by which risks that are inherent in the lending process are managed and controlled. This supervisory position will be responsible for forecasting lending volume, prudently recommend loans, estimate repayments, assess default rates, and identify issues before they become problems. The individual will have a comprehensive understanding of sound underwriting skill and comprehensive financial analysis abilities along with sound internal controls.

Employees will be responsible for entering and maintaining loan information into the department's loan servicing software. They will work with the Portfolio manager and be responsible to service all active loans, set up new loan information, amortization schedules and disbursements, send invoices, post payments, enter receipts, send late notices, implement final loan payoffs, file mortgage satisfactions, lien releases and UCC filings, fulfill independent audit requests, communicate with borrowers and prepare reports. They will work with Development Fiscal and the Portfolio Manager to report annual on financial balances necessary for the Comprehensive Annual Financial Report. Work with the collection agency and prepare all appropriate loan information for collections and monitor reports and communication with Law and department Director. They will be responsible to research open active loans to verify financial information is correct, monitor record retention schedules and any Inspector General requests for information.

Portfolio Manager		Grade 16, Step 1
Salary		<b>\$69,825.60</b> <b>(((\$69,826.00))</b>
PERS	14%	\$9,775.58
Medicare	1.45%	\$1,012.47
Flex		<u>\$15,680.00</u>
Fringes		<b>\$26,468.05</b> <b>(((\$26,470.00))</b>

### Marketing Staff:

The added staff person will plan, coordinate, and execute a multi-channel marketing campaign to promote Cuyahoga County and all of its municipalities as great locations to start a business, expand an existing business, and relocate a business from elsewhere in the nation or world. This person will analyze existing marketing campaigns, determine where gaps exist, and plan targeted marketing strategies to fill the gaps. They will coordinate Cuyahoga County's marketing activity with existing activities at the state, city, and regional level. They will work closely with the County's Communications Office to leverage existing capacity.



Grade 12, Step 1			
Salary		<b>\$54,184.00</b>	<b>(((\$54,184.00))</b>
PERS	14%	\$7,585.76	
Medicare	1.45%	\$785.67	
Flex		<u>\$8,320.00</u>	
Fringes		<b>16,691.43</b>	<b>(((\$17,320.00))</b>

***Development anticipates the staff members below to be interns, with some of the services being provided for free or a small fee, which will be negotiated with the Workforce Manager***

**Economic Data Intern:**

One small part of the added staff request is a half-time economic intern. This person, ideally a Ph.D. candidate in economics, will carry out research on special business and economic topics to support the Department’s policy and strategy initiatives. They will also assist the Policy and Strategy Officer (me) to identify, track, and update the appropriate community indicators and performance measures for the department’s performance dashboard, and for each element of the Five Year Economic Development Plan.

Salary \$1,500.00 bi weekly x 26pays = **\$39,000**  
 Fringe, probably not necessary but budget **\$3,000**

**Workforce intern(s):** The interns will be part of the first project team that helps to create an integrated system in Cuyahoga County for workforce development, health & human services, and economic and community development. Interns will report to the Head of Workforce Innovation, and will perform a variety of job duties in order to help design a flexible workforce support program that meets the needs of job seekers with barriers to employment, businesses, providers and other stakeholders. The job duties include, but are not limited to:

- Program Development & Evaluation
- Needs & Gap Analysis
- Data collection & analysis
- Assessment identification and creation
- Job Audits/Analysis
- Job Description Development
- Competency Modeling
- Organization design
- Change management
- Training
- Benchmarking
- Research and Thought Leadership

Salary (x2) \$1,500.00 bi weekly x 26pays = **\$78,000**

Fringe, probably not necessary but budget **\$6,000**

Salary	<b>\$359,300.00</b>
Fringes	<b><u>\$95,700.00</u></b>
Total	<b>\$455,000.00</b>

### **Software - \$20,000**

The department would like to ask for an increase to our software line item in the amount of \$20,000, to acquire CRM software system that will coordinate staff external contacts, help business management, customer data, marketing and support. We will work in collaboration with IT to select software that will be compatible with the new ERP integration. This pricing is an estimation the department will work closely with IT to compare rates and get the best price.

## **A. General Overview for Supervisory/Managerial Training and Employee Engagement Asks**

One of the most significant responsibilities of Human Resources is to effectively, purposefully and proactively manage the talent of an organization. Managing organizational talent does not happen through policies, procedures, rules or regulations – but through a proactive strategic approach that prepares the organization for greatness.

In most government organizations talent management is procedural. Although government is probably one of the, if not the most important industries, for some reason we don't excel in talent management.

Out of the County's total operating budget, salaries and benefits account for over 65%. We invest more than half of our budget in salaries and benefits. We have approximately 4500 employees, with approximately 725 (16%) of them serving in a supervisory/managerial role. These supervisors/managers are responsible for educating, coaching, counseling, directing and managing over 80% of the County's workforce. To that end, the County doesn't systematically invest in continuous development of our supervisors/managers. From what we can gather, and as we looked back 10 years, Human Resources found no evidence of systematic investment in across the board supervisory/managerial training.

As the County moves towards effectively managing talent, supervisory/managerial training becomes paramount. A recent article written by Susan M. Heathfield (SPHR) highlighted the top 10 reasons why employees quit their jobs. These reasons include:

1. Relationship with their boss
2. Bored and unchallenged by work itself
3. Relationship with coworkers
4. Opportunities to use skills and abilities
5. Contribution of work towards the organization's business goals
6. Autonomy and independence
7. Meaningfulness of the job
8. Organizations financial stability
9. Overall corporate culture
10. Management recognition of employee performance

Each reason directly links skills, strengths, competencies and effective engagement of supervisors/managers.

General employee engagement and recognition is also key to effectively managing an organization's talent. In a Harvard Business article written by John Baldoni, titled "Employee Engagement Does More than Boost Productivity", he highlights how effective engagement of employees can improve productivity as much as 22%, lower turnover by 25% and reduce safety incidents by 48%.

Human Resources' seven-year plan is to invest significantly in three primary areas. We believe that investing in these areas will better position the County to become an "Employer of Choice", a "High Performing Organization" and a "Northcoast 99 Winner".

Our investment will focus on the following areas:

- Organizational effectiveness including employee training and development
- Employee engagement and recognition
- Addressing inequities through a total compensation approach

## **B. Program or Service Budget**

Human Resources intends to invest up to \$125,000 for engaging a consultant to develop and deliver a Performance Management system, along with all initial training. This performance management system will be designed to annually evaluate performance of non-union County employees. Our plan is to develop the system and delivery training in 2017. System go-live will be in January of 2018. We also anticipate introducing Pay for Performance in 2020.

Human Resources intends to invest up to \$100,000 for engaging a consultant to assist with ensuring our departments organizational structures are aligned with short-term, long-term and the County's strategic priorities. A number of County department haven't aligned their organizational structures to today's or future needs of the County.

Human Resources intends to invest up to \$500,000 in training and development for our supervisors/managers. Training will include a supervisory series that will focus on key competencies such as Change Management, Developmental Coaching, Roles of a Supervisor, Conflict Management, etc. In addition, we will train on Project Management, Crucial Conversations, Presentation Skill and more.

Human Resources intends to invest up to \$75,000 in various employee engagement initiatives. These initiatives include an annual service awards ceremony, monthly to quarterly recognition celebrations and other various initiatives such as Town Hall Meetings with County Leadership, team building initiatives such as Books@Work, Toast Masters, etc.

## **C. Program or service Milestones**

What's important here is that based on Human Resources seven-year plan, it's imperative that in 2017 we make a significant impact towards reaching our goal by investing in the programs listed above. Also, as it relates to development of the County's Performance Management system, it's also imperative that our supervisors/managers begin their development in 2017.

Lastly, it's equally imperative that we engage and recognize employees throughout our organization. The general feeling is that the County doesn't value our employees. You see this in the recent unionize efforts, disciplines, and even request for compensation adjustments.

#### **D. Program or service Staffing Levels**

The impact towards staffing will include our current Organizational Employee Development & Training Programs staff managing various contracts, as indicated above. They will manage these contracts along with their various other priorities.



## Budget Requests and Justifications

Budget Year 2017

#	Title	Cost	Description
1	Performance Mgt. Consultant	\$125,000	-Our plan is to engage a consultant to assist us in developing our Performance Management and Pay for Performance Systems. We are at a critical point, as our mission, vision and core values are completed. In addition, we are close to completion for our strategic plan. Performance management will begin in 2018 with Pay for Performance in 2019.
2	Project Management Training	\$100,000	-Our organization lacks Project Management skills. As a result of the work in Innovation, HR has been asked to deliver Project Management training throughout the organization. Human Resources doesn't have the staff to effectively train 2,500 (+/-) (estimated number to train) employees.
3	Employee Service Awards	\$40,000	- Human Resources proposes honoring employees for their service to the County. Honorees will be recognized in 5, 10, 15, 20, 25, 30+ years of service intervals, based on 2017. We are planning to have a program and dinner. The cost will cover food, rental, small giveaways, etc.
4	Monthly recognition	\$15,000	- There is a project team working on developing a program to recognize employees for their great work. These recognitions will be monthly and/or quarterly. In addition, we will have a number of team awards throughout 2017.
5	Various employee engagements	\$20,000	- There are various employee engagements that HR will facilitate throughout 2017. These include Books@work, Toast Masters, snack and talk with the Executive, etc.
Total		<u>\$300,000</u>	

Human Resources  
Additional Info



## Budget Requests and Justifications

Budget Year 2017

#	Title	Cost	Description
1	All Staff Training	\$300,000	<ul style="list-style-type: none"> <li>- There are 722 (+/-) managers and/or supervisors in our organization</li> <li>- There is a significant deficiency in managerial skills and competencies</li> <li>- In 2017 we will focus on developing our managers and supervisors</li> </ul>
2	Temporary Agency Services	\$100,000	<ul style="list-style-type: none"> <li>- There are a numbers of occasions where using a temporary staffing agency is a cost benefit                             <ul style="list-style-type: none"> <li>* Short- and long-term leave (i.e. FML, sick, jury duty, vacation, long-term suspensions, etc.)</li> <li>* As we embark on change management, deficiency in skills for internal staff may be prevalent</li> <li>* The ability to increase flexibility</li> <li>* Reduced the cost of TWLs</li> </ul> </li> </ul>
3	General Training Materials	\$100,000	<ul style="list-style-type: none"> <li>- General training will be designed to address organizational weaknesses (at least 60% of workforce)                             <ul style="list-style-type: none"> <li>* Crucial conversations</li> <li>* Presentation skills</li> <li>* Etc.</li> </ul> </li> </ul>
4	Organizational Consultant	\$100,000	<ul style="list-style-type: none"> <li>- There are four departments that will be significantly affected by the ERP. Organizational design, job description development, etc. will be a must. Our ERP consultant may handle some of this, but may not have the band width to handle it all</li> </ul>
5	Fringe benefits and salary	\$86,170	<ul style="list-style-type: none"> <li>- HR's calculation differed from OBM on fringe benefits and salaries. The differences we found were \$81,594 for benefits and \$4,576 for salaries</li> </ul>
6	Commodities, UA, others	\$34,830	<ul style="list-style-type: none"> <li>- There were a number of differences between HR's numbers and OBM's numbers. These differences occurred in commodities (laptop purchases, software, etc.), University of Akron PhD internship, contraction differences, etc.</li> </ul>
<b>Total</b>		<u>\$721,000</u>	

The Personnel Review Commission is requesting approximately \$26,000 in 2017 to fund a new “Total Rewards Policy” which includes a pay for performance component. To assist you in your consideration, we are providing the following additional information to supplement the original Decision Item request that was submitted.

**A. Program or service overview – detailing the request for additional appropriation.**

The program is part of a new Total Rewards Policy for the Personnel Review Commission and has been designed this policy to fulfill its obligations under the Charter to administer an employment system based on merit and fitness and to ensure pay equity, because compensation decisions will be based on applicants’/employees’ qualifications and performance.

The goal of the program is to recruit, retain and reward an optimal workforce for the agency. The policy is comprehensive in that it addresses both compensation and benefits, but the PRC’s employee benefits are determined by the County Executive. This policy focuses on the PRC’s compensation practices.

The policy defines the PRC’s pay philosophy, and incorporates that philosophy into guidelines for pay decisions for initial hiring, transfers, promotions, demotions and temporary work assignments. The policy also includes a pay for performance tool to allow the PRC to reward above-average performance through salary increases and/or one time bonuses, depending on employees’ performance and where employees’ salaries are in their current pay range.

**B. Program or service budget – itemize expenses related to personnel, other operating and capital outlays.**

The PRC’s conservative estimate is that this policy will cost approximately \$26,000 to implement in 2017. That is based on our estimate of an average of a 2.5% salary adjustment on the PRC’s projected cost for 2017 FT salaries, which is \$1.03 million. The PRC’s classified employees are all currently below the midpoint in their assigned pay grades, and step adjustments below the midpoint in the current structure range from 1.85% to 2.89%. We are therefore projecting an average increase of approximately 2.5%, although some employees may opt for a one-time bonus, which would not impact future salary costs.

**C. Program or service Milestones/Timeline – outline the program or service’s goals and objectives as well as key performance measures that will be put in place to ensure these goals or objectives are met.**

A primary objective is to ensure pay equity by linking pay to performance and qualifications and to facilitate retention and reward of exceptional performers. PRC staff engages in significant learning on the job; this policy provides a means for the agency to retain the benefit of that learning and development. The agency will routinely evaluate the effectiveness of the programing by ensuring the relationship between performance and pay and modifying the program as needed.

**D. Program or service staffing levels – document the projected staffing levels required for the program or service including titles, salary, and benefits.**

This policy does not require additional staffing; it will be administered by PRC Commissioners and existing staff.

Contact: Richard A. Bell

Assistant Prosecuting Attorney, Cuyahoga County Prosecutor's Office  
[rbell@prosecutor.cuyahogacounty.us](mailto:rbell@prosecutor.cuyahogacounty.us) // (216) 443-6959

## DNA Rape Kit Task Force: Capacity Expansion Proposal to the Cuyahoga County Council

### HISTORY OF THE TASK FORCE

The Cuyahoga County Prosecutor's Office, in partnership with the Cuyahoga County Sheriff's Department, the Cleveland Police Department and the Ohio Bureau of Criminal Investigations, founded the DNA Rape Kit Task Force in 2013 to address the 4,000+ backlog of untested rape kits in Cleveland. The Ohio Attorney General invited municipalities to submit untested kits to BCI labs for testing and prosecution. The Task Force comprises forensic scientists, prosecutors, investigators and victim advocates to manage a case from the time a lead is returned to the completion of a case. The task force now known as the Sexual Assault Kit Task Force (SAKTF) has secured grants from the Department of Justice and from the Attorney General's Office. Originally it was believed the Task Force would only have to investigate 2,000 cases. It was believed there was only 4,00 total kits, and only 50% of those kits, that is those that tested positive for DNA, would have to be investigated. In fact, the Task Force has met the original goal to complete investigations for those 2,000 cases. 2,405 investigations have been completed, and 534 defendants have been indicted. The Task Force has a 93% conviction rate.

### WHAT HAS CHANGED?

Due to the recent mandate in Ohio law, all rape kits were submitted. In Cuyahoga County, there are now 6,697 kits that have been identified from the City of Cleveland and the suburbs. Almost all have been tested (only 25 are left). Additionally, Ohio B.C.I. laboratory is now able to extract DNA profiles in 60% of the rape kits being tested, and investigators are now following agreed upon new best practices to investigate 100% of the rape kit investigations – including those cases with lab reports where there is no DNA profile.

### CURRENT CAPACITY

The Task Force has submitted for testing more than 6,600 kits and is receiving DNA leads on about 60% of the kits that have been tested so far. This has produced a volume of open rape cases that exceeds our current staffing capacity. Each of the 22 investigators on the Task Force carries between 38 and 139 cases, and each investigator closes an average of 37 cases per year.

The Task Force expects that 650 additional cases will be assigned for investigation before the conclusion of this initiative. With current staffing, the Task Force predicts that it will have completed investigations on all backlogged cases by **November 2022** for an anticipated total of 6,697 cases.

### COST TO SOCIETY

Every member of the Task Force is committed to investigating and prosecuting open rape cases with the thoroughness and efficiency that each deserves. The twenty two investigators responsible for tracking down these DNA cases are working as hard as they can – there just are not enough of them.

Without exception, all the defendants have committed other serious crimes, from robberies and assaults to homicide. Those offenders who remain at large are not just terrorizing our communities and victimizing new women, they are also causing real economic harm. In terms of real financial costs to society, a study by Case Western Reserve University's Begun Center shows that the economic impact of each of the rape kit victims is \$240,984. For all 6,697 victims, that translates to over **\$1.6 billion** economic harm to Cuyahoga County residents. Additionally, we know from the CWRU study that of the first 503 indicted defendants, the economic harm to Cuyahoga County residents from the subsequent crimes they have committed is over **\$341 million** dollars. The total cost of DNA testing and investigating each SAK is only \$2,204.69. The CWRU study reports the SAKTF is projected to produce a net savings of **\$38.7 million** dollars to the community, in addition to 1,290 indictments.

PROPOSED CAPACITY EXPANSION

If the DNA Rape Kit Task Force were to expand the number of investigators by eight (for a total of 30), the projected date of completing investigation of rape kit backlogs is **April 2021** – approximately a year and a half faster than our current staffing levels can achieve. On behalf of the Task Force, the Cuyahoga County Prosecutor's Office is requesting funding from Cuyahoga County Council to help hire eight additional investigators and one additional victim advocate for the duration of this critically important initiative. Please see the attached budget for details. //



**The Office of Cuyahoga County Prosecutor Timothy J. McGinty**  
1200 Ontario Street | Courts Tower, 9<sup>th</sup> Floor | Cleveland, Ohio 44113  
(216) 443-7800 | [www.prosecutor.cuyahogacounty.us](http://www.prosecutor.cuyahogacounty.us)

DNA Rape Kit Task Force:  
Capacity Expansion Proposal to the Cuyahoga County Council

PROJECT STATISTICS AND BUDGET

<u>Current State</u>		<u>Future State with Additional Resources</u>	
<b>Total Investigations Assigned</b>	<b>5,905</b>	<b>Total Investigations Assigned</b>	<b>6,697</b>
<b>Closed Investigations</b>	<b>2,407</b>	<b>Closed Investigations</b>	<b>2,663</b>
<b>Active Investigations</b>	<b>3,498</b>	<b>Active Investigations</b>	<b>4,080</b>
<b>Additional Projected Investigations</b>	<b>792</b>		
<b>Average Active Caseload per Investigator</b>	<b>159</b>	<b>Average Active Caseload per Investigator</b>	<b>143</b>
<b>Number of Investigators</b>	<b>22</b>	<b>Number of Investigators</b>	<b>30</b>
<b>Average Investigations Completed per Year per Investigator</b>	<b>37</b>	<b>Average Investigations Completed per Year per Investigator</b>	<b>37</b>
<b>Projected Date of Completion</b>	<b>11/08/22</b>	<b>Projected Date of Completion</b>	<b>04/01/21</b>
<b>Total Victim/SAKs Indicted</b>	<b>583</b>		
<b>Total Defendants Indicted (Unique)</b>	<b>531</b>		
<b>Total Indictments</b>	<b>441</b>		
<b>Total Convictions</b>	<b>225</b>		
<b>Total Indicted Serial Rapists</b>	<b>141</b>		
<b>Conviction Rate of CODIS Hits</b>	<b>93%</b>		
<b>There are an estimated 528 suspects presently out in the Community</b>		<b>Additional Cost of 8 Investigators and 1 Witness Victim Advocate</b>	<b>\$599,927</b>

Michael C. O'Malley  
Cuyahoga County Prosecutor-Elect  
Cuyahoga County Prosecutors Office  
Justice Center, 9th Floor  
1200 Ontario Street, Cleveland, OH 44113

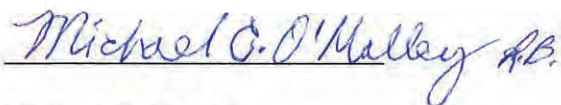
November 30<sup>th</sup>, 2016

Mike Gallagher  
Public Safety & Justice Affairs Committee.  
Cuyahoga County Council  
2079 East 9th Street – 8th Floor  
Cleveland, OH 44115

Mr. Gallagher,

I understand the Cuyahoga County Prosecutor's Office has requested further funding of the Sexual Assault Kit Task Force personnel and increases to maintain current positions and for 5 additional investigators and 1 victim advocate for the years 2017 through 2020. The office would receive approximately \$600,000 each year for 4 years.

Please accept this letter as my intent to support this request.

A handwritten signature in blue ink that reads "Michael C. O'Malley A.B." with a horizontal line underneath the name.

Michael C. O'Malley

Cuyahoga County Prosecutor-Elect





[Job Openings](#) >> Special Investigator

# Special Investigator

## Summary

**Title:**

Special Investigator

**ID:**

1179

**Department:**

Investigations

## Description

### Job Posting

**Job Title:** Special Investigator  
**For CODIS Initiative**  
**Reports To:** Unit Supervisor

**Department:** Investigation Unit  
**Salary:** \$45,000.00  
**Funded Position** –15 month duration

**FUNCTION:** The purpose of this classification is to investigate criminal cases related to the Cuyahoga County Cold Case DNA Task Force; to facilitate adjudication of cases by assisting prosecutors with case information, locating of victims, witnesses and suspects, and providing other functions related to investigations.

### RESPONSIBILITIES:

- Runs leads, conducts investigations; locates case files; coordinates and executes search warrants; collects, documents, and logs evidence during searches;
- Serves subpoenas;
- Locates victims, witnesses and suspects and takes statements; conducts interviews of suspects, witnesses, victims, and inmates;
- Gathers and preserves evidence for forensic examination;
- Manages a personal docket of unsolved sex crime investigations following new leads provided by DNA testing.

**Trevor McAleer**

---

**From:** Molls, Andrew <amolls@prosecutor.cuyahogacounty.us>  
**Sent:** Friday, December 2, 2016 7:36 AM  
**To:** Trevor McAleer  
**Cc:** David Reines  
**Subject:** IT Decision Issue  
**Attachments:** Cuyahoga County Prosecutor I.T. Budget.docx

Trevor, I've attached a detailed explanation of the IT related Decision Issues submitted by the Prosecutor's Office. In addition, please accept the following information:

**Program or Service Overview:** In 2016 funds were not allocated in the approved budget for Capital Purchases. As a result, the regular schedule for replacing IT equipment in the Prosecutor's Office was postponed, and many critical hardware upgrades delayed. To ensure the ongoing operation of the systems supporting the work of the Prosecutor's Office, a Decision Issue for a total of \$211,890 in Hardware and Software purchases was submitted to OBM for consideration. Hardware being requested is at or beyond the normal replacement cycle, and the failure to replace this over extended equipment puts the day to day operations at the Prosecutor's Office in jeopardy. Further justification is included in the attached document, which breaks down the individual equipment needs.

**Program or Service Budget:** There are no personnel costs associated with this Decision Issue. Hardware costs are itemized in the attachment. Total Capital Outlay requested is \$211, 890.

**Program/Service Milestones:** If approved, all equipment would be purchased and installed in 2017.

**Program or Service Staffing Levels:** The request is Hardware specific. No additional staff are required.

Best Regards,

**Andrew Molls**  
**Director of Information Services and Business Intelligence**  
**Office of Cuyahoga County Prosecutor Timothy J. McGinty**  
**Phone - 216-443-7783**  
**Email - amolls@prosecutor.cuyahogacounty.us**



## Cuyahoga County Prosecutor – I.T. Decision Issue

### I. Replacement of Old Server Hardware

**Reason:** Requesting purchase to replace our existing production host servers. The current hardware is over 8 years old and supports the agency's Case Management software and related applications servicing processes that affect over 350 attorney's and support staff. Due to a hardware failure the impact would disrupt litigation proceedings and cause major delays within the County's court system.

Description	Quantity	Cost	Total
HP Proliant DL 360 G9 1U Rack Server -2	3	\$17,565	
HP 146 GB 2.5 Internal Hard Drive	6	\$1,392	
HP Ethernet 1 GB 4-Port 331T Adapter	3	\$756	\$19,713

### II. Increase Data Storage Hardware

**Reason:** Requesting purchase for an additional data storage disk array. The new storage array will be affixed to the existing hardware of the agency's File server which operates every employee's home drives, shared folders and every document pertaining to new and existing criminal case files. Due to the nature of our business process it's mandatory to preserve and add new documentation on various legal cases that can be easily retrieved any time anywhere. The current storage system has been in production for over 6 years which provides a projected growth expectancy. As of right now we are slowly reaching storage limitations and project that by first of year 2017 we will reach capacity impacting all personnel from saving their critical information.

Description	Quantity	Cost	Total
HP Store Virtual 4530 SAN Array	2	\$39,240	
HP Foundation Care Service 3 Year Maintenance	2	\$1,240	
HP 1950 48G - 2SFP+2XGT Switch	2	\$2,360	\$42,840

**III. Disaster Recovery Hardware**

**Reason:** The hardware listed above represents a small representation of our Justice Matters Case Management hardware architecture. We are requesting to purchase and implement a Disaster Recovery site located at the Juvenile Justice Center developed under this hardware list that will provide full redundancy in case of a catastrophic failures within the Justice Center building in efforts to avert any disaster. By not having this redundant system we could inevitably bring down the entire criminal justice system during an unforeseen outage impacting over 255 lawyers, public defenders and County Court processes. This inexpensive purchase would allow us maintain our operations and keep the criminal process moving forward. Without a contingency plan the County would absorb Jail costs until systems are restored.

Description	Quantity	Cost	Total
HP StorageWorks D2600 Hard Drive Enclosure	2	\$4,680	
HP 600 GB 3.5 Internal Hard Drive	24	\$7,920	
HP Smart Array SAS Controller	2	\$1,220	
HP Proliant DL380 G9 2U Rack Server	1	\$5,820	
HP 300 GB 2.5 Internal Hard Drive	2	\$714	
HP 600 GB 2.5 Internal Hard Drive	2	\$690	
HP External SAS Cable for Server	2	\$532	\$21,576

**IV. Additional Email Licenses Software**

**Reason:** We are requesting to purchase additional Office 365 licenses that support the agency personnel Outlook email applications. Due to the growth and development of newly created programs such as the Criminal Strategies Unit, ICAC, SAK and Foreclosure we are quickly reaching capacity of licenses to support our employee's. Without additional licenses the new employee's will not be able to perform their job tasks and responsibilities.

Description	Quantity	Cost	Total
CCALBrdgO365 ALNG Monthly Sub Pltfrm Per User	100	\$1,896	
Off365PE3 ShrdSvr ALNG SubsVL MVL Per User	100	\$21,000	\$22,896

**V. Computrace for Hardware Tracking Licenses Software**

**Reason:** As one of the Prosecutors Office IT policies each and every Laptop computer we purchase requires a Computrace license so we can trace the hardware in case it's lost or stolen. Every one of our laptops currently purchased or will be purchased are utilized 24/7 by our lawyers and contains client and personal information. By having a license installed we can easily audit and track the device and hopefully recover. These new licenses will be utilized for the new 2017 hardware refresh as well as existing computer hardware which do not have an updated licenses.

Description	Quantity	Cost	Total
Absolute DDS Professional S&L	150	\$9,000	\$9,000

**VI. Computer Hardware Refresh**

**Reason:** As one of the Prosecutors Office IT policies each and every Laptop computer we purchase requires a Computrace license so we can trace the hardware in case it's lost or stolen. Every one of our laptops currently purchased or will be purchased are utilized 24/7 by our lawyers and contains client and personal information. By having a license installed we can easily audit and track the device and hopefully recover. These new licenses will be utilized for the new 2017 hardware refresh as well as existing computer hardware which do not have an updated licenses.

Description	Quantity	Cost	Total
HP ProBook 650 G2 Notebook PC	93	\$1,277	\$118,761

Proposed I.T. Budget for County Prosecutor's Office		\$211,890
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Section 701.04: Public Defender - Cuyahoga County Juvenile Court  
Child Support – Pilot Program

**A. Program or service overview:**

Cuyahoga County Juvenile Court is statutorily obligated to set child support when a child is placed in the custody of an agency or an individual other than the parent (O.R.C. 2151.36). However, this is not consistently done. The Court has initiated a *Child Support - Pilot Program* to address this issue in Dependency, Neglect, and Abuse (DNA) cases.

According to the Office of Ohio Public Defender (State PD), there is a right to counsel in child support matters arising out of Dependency, Neglect, and Abuse (DNA) cases. In DNA cases, the courtrooms where the cases initiate refer child support matters, when there is no agreement, to child support magistrates for separate contested child support proceedings. The child support rooms are not currently staffed by public defenders. When DNA child support cases are set on the child support magistrate's docket the child support magistrate assigns counsel so that assigned counsel fees are incurred and the State PD office reimburses two legal entities (public defender office and the assigned attorney) for one client. This is inefficient and very confusing for the client, as it requires that a new attorney be assigned who is unfamiliar with the case.

Therefore, shifting legal representation from privately assigned counsel to the Public Defender Office in all child support matters, eliminating the appointment of private counsel, would be more cost effective and result in better representation.

**B. Program or service budget:**

1. The privately assigned counsel fee for child support hearings is capped at \$225.00 per assignment. Most assigned counsel fee bills are “maxed out” at this amount.
2. From April 1, 2016 to September 30, 2016, (6 months) 406 show cause/complaints for contempt were filed (est. 812/yearly) in Cuyahoga County Juvenile Court. In addition to the DNA support cases; these cases also require the appointment of counsel.
3. Effective January 1, 2017, the State PD will reimburse assigned counsel/local PD offices at 46% of representation costs.
4. Invoicing from assigned counsel at \$225.00 per case to the GF could exceed \$98,658 (812 cases x \$121.50 -after State PD reimbursement) annually.
5. A new PD starts at \$52,108 +benefits/retirement = \$67,740 cost to the GF budget (x 2 = \$135,481). The State PD reimburses at a rate of 46% (\$62,321). The “actual” cost to the GF to have 2 PD's handle these cases = \$73,160 (54% of “actual” cost).

6. Based on yearly estimates, if 2 public defenders are added to handle all DNA support cases, contempt hearings, and show cause motions in child support rooms, the net cost for 2 public defenders could provide a savings of \$25,498.00 to the GF annually.
7. Should Juvenile Court move away from having assigned counsel handle these cases, the GF savings in the Juvenile Court budget would eliminate the estimated \$98,658 annually (as shown above in 4.).

**C. Program or service Milestones/Timeline:**

Our office has been collaborating with Administrative Judge Kristen Sweeney on the Child Support – Pilot Program in hopes of shifting reliance from assigned counsel to two Public Defender attorneys in child support matters where legal representation is required. We have found that this would be advantageous for the following reasons:

- If these two Public Defenders were to be assigned to all child support show cause/contempt cases (not limited to DNA support cases) where legal representation is required, that are now currently handled by assigning counsel, significant savings (as outlined in 6 above) could be realized.
- Reimbursing the Public Defender Office *and* assigned counsel costs for 1 client (where representation is required in separate DNA and support hearings) *would be eliminated* and it would cut expenses to the Juvenile Court GF budget (eliminating the further need to appoint additional child support attorney(s)).
- It is estimated that over 1,600 children will be the subject of DNA cases this year and most will be placed in custody of other than the parent. Currently only two of the six DNA rooms are attempting to set child support. If the court's pilot project is successful and spreads to the other four rooms the assigned counsel costs would be prohibitive and fluctuating. Public Defender representation would result in a fixed cost.

Regardless of any anticipated cost savings, the continuity and quality of representation would improve by assigning dedicated public defender child support attorneys. Having a core group of attorneys handle just these cases will allow for a higher level of specialization and for better communication with the court. The obligor will be more accepting of the case disposition and likely to comply if he/she receives competent representation. Moreover, with counsel being more readily available and accountable to the court, processes and procedures will develop that will increase efficiency resulting in fewer continuances and more timely case resolution. All of this will greatly enhance the pilot program's chances of succeeding and improve the current handling of child support cases.

**D. Program or service Staffing Levels:**

Starting attorney salary: \$52,108 + benefits = \$67,740

Juvenile Division Attorney - Child Support        X 2

Amount requested (GF/HHS):                                **\$135,481**

Less State reimbursement (46%)                        -\$62,321

*Actual cost to GF/HHS after reimbursement*    **\$73,160**



COURT OF COMMON PLEAS  
JUVENILE COURT DIVISION  
COUNTY OF CUYAHOGA  
9300 QUINCY AVENUE  
CLEVELAND, OHIO 44106

KRISTIN W. SWEENEY  
JUDGE  
216-443-8414

October 26, 2016

Dear Executive Committee,

This letter is in support of the Cuyahoga County Public Defender's office efforts to obtain funding for additional public defenders to handle Juvenile court child support matters. We have initiated a pilot project in Juvenile Court that aims at collecting and enforcing the statutory requirement of collecting child support when a change of custody takes place (ORC 2151.36) in Abuse, Neglect, and Dependency cases (in two of the six courtrooms that hear these cases).

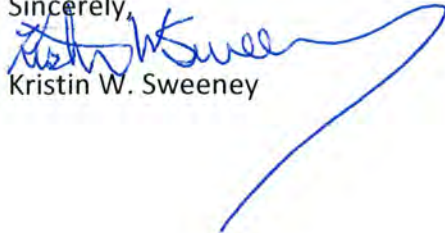
The addition of public defenders to this pilot project would aid greatly in facilitating the continuous representation of the parents who would be subject to child support hearings. The goal would be to create a system where the public defender would represent the parent from arraignment to child support determination, and the only way to do this is with the addition of at least two attorneys to the office.

To ensure collection, enforcement and procedural efficiency within the Court - there needs to be sufficient representation for all parties. There is a division of the prosecutor's office devoted to this area of law, we have magistrates that are dedicated to hearing the pilot project cases, and the remaining piece to the puzzle would be the addition of dedicated child support public defenders.

I am in support of the addition of public defenders for the purpose of helping to facilitate the pilot program for the collection and enforcement of child support in Abuse, Neglect and Dependency cases. These additional defenders would also be available to handle other cases requiring the appointment of counsel in situations where the obligor's liberty is at stake (contempt and show cause hearings). The presence of public defenders dedicated solely to child support matters would greatly aid the success of the pilot program, allow us to expand it into the remaining courtrooms and improve the processing of child support cases.

Our Public Defender's office is top notch. Not only do they zealously and effectively advocate for their clients, they are instrumental in helping the juvenile court set fair and practical court policies and practice. I would be happy to talk to you further if you have any questions about the pilot project or the involvement of the Cuyahoga County Public Defender's office in this effort.

Sincerely,

  
Kristin W. Sweeney

Section 701.04: Public Defender - Cuyahoga County Common Pleas Court  
Expungement Program- Expungement Clerk

**A. Program or service overview:**

Over the course of several years, the Public Defender's Office has seen a need to provide representation to eligible individuals seeking to expunge old criminal records and arrest records that did not lead to a conviction. For years, these motions were largely filed by *pro se* litigants who had to navigate the expungement process against an experienced criminal prosecutor who handled the cases on behalf of the State. These litigants often struggled to be effective advocates and generally did not understand the law. And while some judges would appoint our office to represent these individuals, such appointments were only occasional and generally occurred at the last minute where advocacy was less effective. Moreover, many expungement cases lingered on Common Pleas dockets for years without counsel following up on pending cases.

At the end of 2015, the Public Defender's Office started a pilot program to begin representing every eligible expungement applicant who could not afford counsel. The Public Defender's Office believed such representation was vital because of the numerous benefits that an expungement has on the individual and the community by, among other things, increasing employment and decreasing recidivism. The Office recognized that expungements serves the redemptive interests of the criminal justice system and were critically important to our former clients.

The initial pilot project was a success and our office sought additional funding from the County for an Expungement Coordinator to oversee the program. The Expungement Coordinator was essential to coordinate the representation of a significant increase in clients. Now having run the program for almost a year, our Office realizes that we did not fully appreciate the demand for assistance with expungements and are now asking for funding to hire an additional administrative position, Expungement Law Clerk, to assist the Coordinator manage what has quickly grown into a huge program.

In 2015, our office was involved with less than 200 expungement cases. In 2016, after the addition of our Expungement Coordinator, we have reviewed approximately 2,000 applications for legal assistance and have successfully obtain expungements for 500 eligible applicants. Our office's involvement in the expungement process has not only benefitted individual applicants but has also had several important corollary benefits. First, because of our office does an initial assessment of potential eligibility, it has decreased the number of applications made by individuals who were clearly ineligible and thus decreased the costs imposed on the courts (filing fees, probation reports, court reporters, and other costs associated with hearings) and on the prosecutor who files a response to every application for expungement. Second, our involvement has allowed many courts to catch up on old cases that have clogged their dockets for years. And finally, our involvement has allowed us to identify small obstacles to an expungement (such as an open traffic case) that have avoided an unnecessary denial of an expungement and the burden of refile once the applicant becomes eligible.



In short, the Public Defender Office's Expungement Program has been cost effective for the justice system and has had a positive impact on the community.

**B. Program or service budget:**

1. The Expungement Program has been integrated into the Public Defender's Appellate/Post-Conviction division which is currently staffed by 6 full-time attorneys (including a supervisor), a full-time paralegal, and an Expungement Coordinator.
2. The Expungement Program has only thus far increased (in 2016) the appellate division's staff by one full-time employee, the Expungement Coordinator, whose salary is \$37,128.
3. Effective January 1, 2017, the State PD will reimburse assigned counsel/local PD offices at 46% of representation costs.

**C. Program or service Milestones/Timeline:**

Our program has grown exponentially since the inception of the pilot project in late 2015. In 2015, we handled less than 200 cases. In 2016, the number of cases we handled grew by almost ten times. We anticipate that the case flow that we have seen in 2016 will not decrease and that number of cases is simply not sustainable with only one full-time support staff person. By hiring an additional support staff person, we can better manage our existing cases, substantially reduce the amount of time needed to handle an expungement application, and relieve the administrative burden that is currently being handled by the attorneys in the appellate division. With a single support staff person devoted to over 2,000 cases, our appellate attorneys have necessarily filled in the administrative gaps. That is not a good use of attorney resources and could impact the offices handling of other appeals and post-conviction cases.

**D. Program or service Staffing Levels:**

Expungement Clerk/Paralegal: \$34,299 + benefits = \$51,125

Amount requested (GF/HHS): **\$51,125**

Less State reimbursement (46%) **-\$23,518**

*Actual cost to GF/HHS after reimbursement* **\$27,607**



THE COURT OF COMMON PLEAS

COUNTY OF CUYAHOGA

JUSTICE CENTER - 11TH FLOOR

1200 ONTARIO STREET

CLEVELAND, OHIO 44113

November 29, 2016

Dear County Council and County Executive Budish:

This letter is in support of the efforts of the Cuyahoga County Public Defender's office to obtain funding for an additional staff member to assist in the Public Defender's Expungement Program. This program was established at the beginning of 2016 and has immeasurably helped the Court manage its large docket of expungement cases. Prior to the creation of the PD's Expungement Program, most applicants had to represent themselves at Expungement Hearings with varying levels of success. That changed for the better with the creation of the PD's Expungement Program in 2016. Just this year, the Public Defender's Expungement Program has reviewed nearly 2,000 applicants for expungement and has successfully sealed approximately 500 individuals' records.

Moreover, this year the Court placed an emphasis on public outreach regarding the opportunity for individuals to seal eligible convictions and arrest records. The Court helped organize multiple community Expungement Clinics and held its first ever Expungement Day in October. These efforts recognize the rehabilitative role of the criminal justice system and the reality that even a single conviction can impair an individual's ability to gain employment or find housing. Having presided over numerous expungement hearings, I can attest first-hand to the importance the sealing of an old criminal record can have on an individual's life.

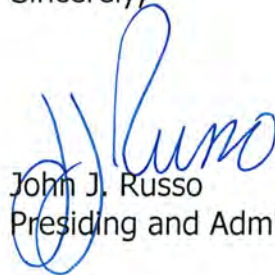
This Court's Expungement Clinics would not have been possible without the hard work of the Public Defender's Office and its newly developed Expungement Program. At one Clinic in Collinwood, the Public Defender's Office and one volunteer attorney screened applicants for over seven hours. These Clinics were a tremendous success due in large part to the participation of the Public Defender's Office.

The Court recognizes that the resources of the Public Defender's Office have been strained by the substantial increase in expungement applications and the Office's increased involvement in the expungement process. The addition of a staff member would greatly aid the Public Defender's Office in continuing to assist eligible clients to seal their records. Additional staffing would ensure that all clients who seek an expungement will have their application reviewed and responded to in a timely manner.

It will also allow the Public Defender to continue its efforts to be present at local events throughout Cuyahoga County.

I fully support the allocation of additional resources for the purpose of helping facilitate and further expand the Public Defender's Expungement Program. I would be happy to talk to you further if you have any questions about this Court's expungement outreach, expungement cases in general, or the important contribution made by the Cuyahoga County Public Defender's Office to these efforts.

Sincerely,



John J. Russo  
Presiding and Administrative Judge



Shannon Gallagher  
Judge

Section 701.04: Public Defender – IT Network Engineer

**A. Program or service overview:**

Over the course of several years, the Public Defender’s Office (PD) has seen a need to expand our IT Department. Since the inception of the Public Defender IT Department, this office has employed 1 part-time Network Administrator. Throughout the growth of the office, a request for additional (permanent) IT staff had not been submitted.

The Public Defender has offices located in the Juvenile Justice Center at East 93<sup>rd</sup> and Quincy, where there are 20 employees; and at Courthouse Square on Lakeside at West 3<sup>rd</sup> Street, where there are 85 employees.

In mid-2015, the PD began requesting more support from County IT as our equipment was aging and in need of more upkeep. Since that time, the use of county IT employees, by the PD has increased dramatically (2-3 days per week), including servers crashing and having a “team” of county IT staff called to our office for assistance.

In August 2016, the PD main database (SideBar) crashed, and with the new server having been recently installed, our database became virtually unreadable (written using DOS). At that time, the State PD stepped in and began a premature rollout of a state run PD database/management information system (OPDOnline), at no initial cost to Cuyahoga County. However, with the new database comes replacement of equipment, installation of new software, programming, maintenance...

**B. Program or service budget:**

1. The Public Defender Information Technology Department is currently staffed by 1 part-time Network Administrator (also serves as our account – splits time 60/40).
2. The PD currently staffs 105 full and part time employees.
3. The PD has over 120 laptops and/or desktops.
4. Adding a full-time IT employee will cost the GF \$42,930 – after State PD reimbursement.
5. Effective January 1, 2017, the State PD will reimburse local PD office operating costs at rate of 46%.

**C. Program or service Milestones/Timeline:**

To increase the efficiency and IT support at both our Juvenile Justice Center and Courthouse Square locations. It has been taxing and inefficient to utilize a part time IT employee to cover two locations, over 120 computers, and serve 105 employees. An issue at our Juvenile Division takes the sole IT employee away from 85 employees and their potential issues at Courthouse Square.

Transferring a County IT employee to the PD full-time will prove cost effective to the GF, as the state will reimburse the operating costs of the local PD office at a rate of 46%.

**D. Program or service Staffing Levels:**

Network Engineer (1)	\$52,270 + benefits = \$79,500
<u>Amount requested (GF/HHS):</u>	<b>\$79,500</b>
Less State reimbursement (46%)	-\$36,570
<i>Actual cost to GF/HHS after reimbursement</i>	<b>\$42,930</b>

Section 701.04: Public Defender - Salary Increases - Investigators

**A. Program or service overview:**

Investigators within the Cuyahoga County Public Defender Office work with attorneys, social workers, and law enforcement to investigate cases being handled by our office. They locate witnesses, deliver subpoenas, collect photographic evidence, testify in court, and perform other vital work to assist in the defense of criminal prosecutions.

Investigators are available to assist with any type of criminal case and are assigned cases as to the following specific units: Felony (including but not limited to Cold Case DNA Task Force cases), Appellate, Juvenile, and Municipal Division's.

Two of our special investigators previously served as police officers.

Note: "More than two dozen investigators work within the Cuyahoga County Prosecutor's Office, bringing more than 130 combined years of experience in law enforcement. Many of our investigators previously served as police officers." - <http://prosecutor.cuyahogacounty.us/en-US/Investigation-Unit.aspx>

Pursuant to Ohio Administrative Code 120-1-06: The supporting staff, facilities, equipment, supplies, and other requirements needed to maintain and operate an office of a county or joint county public defender shall be sufficient to allow quality representation and shall be substantially equivalent to that provided for the county prosecutor's office.

OAC 120-1-06

(D) The budget of a county public defender shall provide for:

(5) Supportive services, including secretarial, investigative, and other defense litigation support...

**B. Program or service budget:**

1. The Public Defender Investigator Division is currently staffed by 3 full-time investigators (including a supervisor).
2. A Public Defender special investigator's current salary is \$37,128.
3. A Prosecutor's Office special investigator's starting salary is \$45,000.
4. Effective January 1, 2017, the State PD will reimburse local PD office operating costs at rate of 46%.

**C. Program or service Milestones/Timeline:**

The program or service’s goals and objectives as well as key performance measures in order to ensure these goals or objectives are to comply with the Personnel Review Commission’s Administrative Rules - Section 6:

**6.04 Compensation Plan**

“The Commission shall administer a compensation plan for the County’s non-bargaining unit, classified employees, and shall recommend to County Council such modifications as needed to ensure the system provides for compensation based on merit and fitness and to ensure pay equity in like classifications.”

If funding is secured for these two employees be advised of Section 701.05 - Advance Notice of Proposed Compensation Changes.

**D. Program or service Staffing Levels:**

Salary increase requested, including benefits =	\$10,042.50
Special Investigator	X 2
<u>Amount requested (GF/HHS):</u>	<b>\$20,085</b>
Less State reimbursement (46%)	-\$9,239
<i>Actual cost to GF/HHS after reimbursement</i>	<b>\$10,846</b>



Fiscal Office's Complete Decision Item List

Agency	DI Request	Amount Approved	Approved - GF Impact	Approved - HHS Impact
		\$ 16,470,278	\$ 127,847	\$ (901,513)
Appeals	Restore 10% cut	\$ -	\$ -	\$ -
Benefits	68A budget too high	\$ -	\$ -	\$ -
Benefits	pass through and regional	\$ 2,441,384	\$ -	\$ -
Board of Revision	New contract employee (appeals)	\$ 56,408	\$ -	\$ -
Brd. Of Revision	New FTE (foreclosures)	\$ 71,416	\$ -	\$ -
Child Support	Coopertive Agreements	\$ 620,000	\$ -	\$ 210,800
Child Support	2 new FTEs - Fatherhood	\$ 200,000	\$ -	\$ -
Child Support	Staff Parking	\$ -	\$ -	\$ -
Child Support	Vacancies	\$ -	\$ -	\$ -
Clerk of Courts	Microfilm and redaction project	\$ 240,000	\$ -	\$ -
Common Pleas	Restoration of HHS Subsidy of TASC	\$ 247,534	\$ -	\$ 247,534
Common Pleas	Xfer TASC subsidy from GF to HHS	\$ -	\$ (200,000)	\$ 200,000
Communications	Increase salaries of existing staff; brand roll-out	\$ 97,187	\$ 97,187	\$ -
DCFS	Additional Parking JEH	\$ -	\$ -	\$ -
DCFS	Adjust 20A303 subsidy	\$ (4,000,000)	\$ -	\$ (4,000,000)
Development	Loan repayments/add'l loans	\$ 1,500,000	\$ -	\$ -
Development	.5 FTE for CDSG program	\$ 39,000	\$ -	\$ -
Development	CPQs	\$ -	\$ -	\$ -
Development	Three new FTEs & two interns	\$ 365,304	\$ 269,010	\$ -
Development	Travel; software	\$ 20,000	\$ 20,000	\$ -
Development	Workforce development - external companies	\$ -	\$ -	\$ -
Development	Sports/film comm. contracts	\$ -	\$ (410,000)	\$ -
Domestic Relations	To correct 2017 budget	\$ 42,323	\$ 14,390	\$ -
Domestic Relations	Retirement payout for magistrate	\$ 29,860	\$ 29,860	\$ -
Early Childhood	staff parking	\$ -	\$ -	\$ -
Early Childhood	ABC contract	\$ -	\$ -	\$ -
Early Childhood	Mom's First contract amendment	\$ 472,700	\$ -	\$ -
Elections	Cleveland \$15 Minimum Wage issue	\$ 1,064,662	\$ 1,064,662	\$ -
Elections	Cleveland \$15 Minimum Wage issue	\$ -	\$ (1,064,662)	\$ -
Elections	Administration payroll	\$ 110,962	\$ 110,962	\$ -
Elections	Halle building utilities & lease restoration	\$ 86,937	\$ 86,937	\$ -
Elections	General Election PERS and unemployment shortage	\$ -	\$ -	\$ -
Elections	benefits	\$ -	\$ -	\$ -
Executive	Voter registration	\$ 50,000	\$ 50,000	\$ -
Executive	Xfer staff from I&P	\$ -	\$ -	\$ -
FCFC	staff parking	\$ -	\$ -	\$ -
FCFC	OSU Extension Amendment	\$ -	\$ -	\$ -
Fiscal	W&M Inspector	\$ 31,115	\$ 31,115	\$ -
Fiscal	Transfer & conveyance system additional need	\$ 63,680	\$ -	\$ -
HHS Admin	CCMEP	\$ 8,612,694	\$ -	\$ -
HHS Admin	Westshore NFSC - PD Learning Center	\$ 650,000	\$ -	\$ 650,000
Homeless	EDEN Contract	\$ 50,000	\$ -	\$ 50,000
Homeless	other operating	\$ -	\$ -	\$ -
Homeless	staff parking	\$ -	\$ -	\$ -
Human Resources	temps; training; training materials; consulting	\$ 721,179	\$ 721,179	\$ -
Human Resources	Consulting Contracts (pay/recognition)	\$ 425,000	\$ 425,000	\$ -
Human Resources	Compression Pay Adjustments	\$ 1,000,000	\$ 559,481	\$ 330,393
I&P	Consulting Contracts (unused in 2016)	\$ -	\$ -	\$ -
Information Tech	GIS specialist and additional consultant	\$ 87,079	\$ -	\$ -
Information Tech	HHS contracts placement software maint	\$ 175,000	\$ -	\$ 175,000
Information Tech	IT staff development	\$ 50,000	\$ 50,000	\$ -
Information Tech	Multi-Media Admin bldg digital display maint	\$ 30,000	\$ 30,000	\$ -
Information Tech	Web content management	\$ -	\$ -	\$ -
Information Tech	Web Avantia contract	\$ -	\$ -	\$ -
Information Tech	CPQs	\$ -	\$ -	\$ -
Information Tech	HHS Northwoods increase	\$ -	\$ -	\$ -
Information Tech	HHS contracts shortfalls	\$ -	\$ -	\$ -



Agency	DI Request	Amount Approved	Approved - GF Impact	Approved - HHS Impact
		\$ 16,470,278	\$ 127,847	\$ (901,513)
Information Tech	HHS Network Administrator shortfall	53,304	-	53,304
Information Tech	Web transfer from 2015 preenc	\$ -	\$ -	\$ -
Internal Audit	staff certification reimbursement	\$ 5,100	\$ 5,100	\$ -
Job and Family	Additional Program Officer 4	\$ -	\$ -	\$ -
Job and Family	Staff/Client Parking	\$ -	\$ -	\$ -
Juvenile Court	COLAs	\$ -	\$ -	\$ -
Juvenile Court	Assigned Counsel/Custody Mediation	\$ -	\$ -	\$ -
Juvenile Court	Microfilm machine (\$12K); postage increase	\$ 34,952	\$ 34,952	\$ -
Juvenile Court	Diagnostic clinicians received a raise	\$ 50,000	\$ -	\$ 50,000
Juvenile Court	restore original 2016 budget (HR, IT)	\$ -	\$ -	\$ -
Juvenile Court	other operating - Judicial	\$ 85,868	\$ 85,868	\$ -
Juvenile Court	Detention - mileage & electronic monit. Increase	\$ 30,326	\$ 30,326	\$ -
Juvenile Court	Detention - shelter care/pharmacy	\$ 284,780	\$ -	\$ 284,780
Kennel	Postage and advertising	\$ -	\$ -	\$ -
Kennel	veterinary contracts restorations	\$ -	\$ -	\$ -
Kennel	medical supplies and food	\$ -	\$ -	\$ -
Medical Examiner	Reduce crime lab subsidy	\$ (1,000,000)	\$ (1,000,000)	\$ -
Misc. Obligations	Compression	\$ (1,000,000)	\$ (1,000,000)	\$ -
OSU Extention	Xfer from GF to HHS	\$ -	\$ (222,300)	\$ 222,300
Planning	GIS equipment	\$ 3,225	\$ -	\$ -
Planning	Consultant - planning for Olmsted Township	\$ 24,000	\$ -	\$ -
Planning	Add 1 planner, make 1 PT a FT, add intern, merit bonuses	\$ 121,700	\$ -	\$ -
PRC	merit pay	\$ -	\$ -	\$ -
PRC	additional FTE	\$ 86,118	\$ 86,118	\$ -
Prosecutor	IT Hardware Replacement	\$ -	\$ -	\$ -
Prosecutor	Maintain Sex Assault Kit funding	\$ 417,055	\$ -	\$ 417,055
Prosecutor	CSEA/CFS divisions	-	\$ -	\$ -
Prosecutor	to correct 2017 budget	-	\$ -	\$ -
PS & JS	Emergency Mangement Benefits	\$ 22,000	\$ 22,000	\$ -
PS & JS	Witness Victim Benefits	\$ -	\$ -	\$ -
PS & JS	Office of Mediation contract increases	\$ 40,964	\$ -	\$ -
PS & JS	Public Safety Grants Administration benefits	\$ 3,932	\$ -	\$ -
PS & JS	Wireless 9-1-1 Benefit, Contracts, and Other Operating	\$ 847,380	\$ -	\$ -
PS & JS	REDSS Benefits and Contracts	\$ 178,852	\$ -	\$ -
PS & JS	Fusion Center Benefits and Contracts	\$ 30,000	\$ 30,000	\$ -
PS & JS	FJC Subsidy	\$ -	\$ -	\$ -
PS & JS	FJC Contracts	\$ 71,000	\$ -	\$ -
PS & JS	CECOMS Manager	\$ 132,973	\$ 132,973	\$ -
Public Defender	Child support Juvenile attorneys - pilot	\$ 135,481	-	\$ 46,064
Public Defender	staff upgrade (expungement, paralegal, chief law clerk)		\$ -	\$ 51,125
Public Defender	salary increase investigators	\$ 20,085	\$ 10,444	\$ -
Public Defender	new Network Engineer	\$ 79,500	\$ 34,726	\$ -
Public Works	Archives Halled Building lease additional	\$ 50,000	\$ 50,000	\$ -
Public Works	Archives Halle Building Utilities	\$ -	\$ -	\$ -
Public Works	Archives salary restoration	\$ -	\$ -	\$ -
Public Works	Archives fringe restoration	\$ -	\$ -	\$ -
Public Works	Risk and Property Management	\$ -	\$ -	\$ -
Public Works	Risk and Property Management	\$ -	\$ -	\$ -
Public Works	Custodial Services restore current hires	\$ 287,810	\$ 172,686	\$ 57,562
Public Works	Other Services building maint. Contracts	\$ 473,777	\$ 284,266	\$ 94,755
Public Works	Trades Services new hires - salary	\$ -	\$ -	\$ -
Public Works	Trades Services new hires - fringe	\$ -	\$ -	\$ -
Public Works	Xfer staff to WC	\$ (168,740)	\$ (84,370)	\$ (42,185)
Public Works	Utilities	\$ -	\$ -	\$ -
Public Works	Reduce CIP	\$ (1,400,000)	\$ (1,400,000)	\$ -

Agency	DI Request	Amount Approved	Approved - GF Impact	Approved - HHS Impact
		\$ 16,470,278	\$ 127,847	\$ (901,513)
ReEntry	restore Re-Entry Docket contract w/CPC	\$ -	\$ -	\$ -
ReEntry	staff parking	\$ -	\$ -	\$ -
Senior & Adult	vacancies	\$ -	\$ -	\$ -
Sheriff	electronic monitoring	\$ -	\$ -	\$ -
Sheriff	Metro contract	\$ 619,739	\$ 619,739	\$ -
Sheriff	food	\$ 343,732	\$ 343,732	\$ -
Soil and Water	New Estimate for local MOUs	\$ (168,403)	\$ -	\$ -
Soil and Water	New Estimate for State match	\$ 447,936	\$ -	\$ -
Soil and Water	New Estimate for salaries	\$ 95,279	\$ -	\$ -
Soil and Water	New Estimate for fringe benefits	\$ 5,406	\$ -	\$ -
Soil and Water	New Estimate for commodities	\$ 1,984	\$ -	\$ -
Soil and Water	New Estimate for other operating	\$ 18,514	\$ -	\$ -
Soil and Water	New Estimate for capital outlays	\$ 20,022	\$ -	\$ -
Soldiers & Sailors	New seasonal part-time FTE	\$ 6,466	\$ 6,466	\$ -
Solid Waste	2017 Operating Budget	\$ (118,482)	\$ -	\$ -
Sustainability	consultant for strategic plan (O2016-0008)	\$ -	\$ -	\$ -
Treasury	scan line conversion; robo-call system	\$ -	\$ -	\$ -
Treasury	FTE missed in budget	\$ 57,355	\$ -	\$ -
Treasury	to correct 2017 budget	\$ (537,223)	\$ -	\$ -
Treasury	to correct 2017 budget	\$ 12,980	\$ -	\$ -
Workers Comp	Xfer 2 FTEs from DPW	\$ 168,740	\$ -	\$ -
Workers Comp	Increase salaries for Xfer of 2 FTEs from DPW	\$ -	\$ -	\$ -
Workers Comp	new FTE; xfer 25% of Director & adjustment	\$ 46,697	\$ -	\$ -
Workers Comp	Decrease claims	\$ (203,330)	\$ -	\$ -

County Executive's Recommended 2017 Budget  
Update Resolution

	<b>2017</b>	<b>2018</b>
	Recommended	Recommended
	Appropriation	Appropriation

<b>Office of the County Executive</b>					
<b>EX016006 Office of the County Executive</b>					
INDEX EX016006	Office of the County Executive	SUBFUND 01A001	Personal Services	786,056	805,654
INDEX EX016006	Office of the County Executive	SUBFUND 01A001	Other Expenses	332,330	282,330
<b>Total Office of the County Executive</b>				<b>1,118,386</b>	<b>1,087,984</b>
<b>Total Office of the County Executive</b>				<b>1,118,386</b>	<b>1,087,984</b>
<b>Department of Communications</b>					
<b>CX016014 Communications</b>					
INDEX CX016014	Communications	SUBFUND 01A001	Personal Services	652,435	669,171
INDEX CX016014	Communications	SUBFUND 01A001	Other Expenses	73,730	73,730
<b>Total Communications</b>				<b>726,165</b>	<b>742,901</b>
<b>Total Department of Communications</b>				<b>726,165</b>	<b>742,901</b>
<b>County Law Department</b>					
<b>LA000794 County Law Department</b>					
INDEX LA000794	County Law Department	SUBFUND 01A001	Personal Services	2,067,010	2,129,573
INDEX LA000794	County Law Department	SUBFUND 01A001	Other Expenses	234,968	234,968
<b>Total County Law Department</b>				<b>2,301,978</b>	<b>2,364,541</b>
<b>Total County Law Department</b>				<b>2,301,978</b>	<b>2,364,541</b>
<b>Human Resources</b>					
<b>HR018010 Human Resources Administration</b>					
INDEX HR018010	Human Resources Administration	SUBFUND 01A001	Personal Services	3,628,172	3,741,024
INDEX HR018010	Human Resources Administration	SUBFUND 01A001	Other Expenses	1,259,255	896,955
INDEX HR018010	Human Resources Administration	SUBFUND 01A001	Capital Outlays	1,711	1,711
<b>Total Human Resources Administration</b>				<b>4,889,138</b>	<b>4,639,690</b>
<b>HS157362 HHS Human Resources</b>					
INDEX HS157362	HHS Human Resources	SUBFUND 24A430	Personal Services	950,880	980,396
<b>Total HHS Human Resources</b>				<b>950,880</b>	<b>980,396</b>
<b>HR018028 Employee Benefits-General Fund</b>					
INDEX HR018028	Employee Benefits-General Fund	SUBFUND 01A001	Other Expenses	256,000	216,000
<b>Total Employee Benefits-General Fund</b>				<b>256,000</b>	<b>216,000</b>
<b>ND570002 County Wellness Program</b>					
INDEX ND570002	County Wellness Program	SUBFUND 20A550	Other Expenses	0	0
<b>Total County Wellness Program</b>				<b>0</b>	<b>0</b>
<b>Total Human Resources</b>				<b>6,096,018</b>	<b>5,836,086</b>
<b>Development</b>					
<b>DV014100 Economic Development</b>					
INDEX DV014100	Economic Development	SUBFUND 01A001	Personal Services	1,289,152	1,324,549
INDEX DV014100	Economic Development	SUBFUND 01A001	Other Expenses	770,470	750,470
<b>Total Economic Development</b>				<b>2,059,622</b>	<b>2,075,019</b>
<b>DV520692 Development-Revolving Loan Fund</b>					
INDEX DV520692	Development-Revolving Loan Fund	SUBFUND 20D445	Other Expenses	410,000	410,000
<b>Total Development-Revolving Loan Fund</b>				<b>410,000</b>	<b>410,000</b>
<b>DV520676 Cuy. Cty. Job Creation Fund</b>					
INDEX DV520676	Cuy. Cty. Job Creation Fund	SUBFUND 20D447	Personal Services	81,849	



						2017	2018
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<b>Development</b>							
<b>DV520676 Cuy. Cty. Job Creation Fund</b>							
INDEX DV520676	Cuy. Cty. Job Creation Fund	SUBFUND	20D447	Other Expenses		1,500,000	0
<b>Total Cuy. Cty. Job Creation Fund</b>						<b>1,581,849</b>	<b>0</b>
<b>DV520791 Casino Tax Revenue Fund</b>							
INDEX DV520791	Casino Tax Revenue Fund	SUBFUND	20D448	Personal Services		45,026	0
INDEX DV520791	Casino Tax Revenue Fund	SUBFUND	20D448	Other Expenses		5,000,000	5,000,000
<b>Total Casino Tax Revenue Fund</b>						<b>5,045,026</b>	<b>5,000,000</b>
<b>DV520809 Property Demolition Fund</b>							
INDEX DV520809	Property Demolition Fund	SUBFUND	20D449	Personal Services		309,588	319,454
INDEX DV520809	Property Demolition Fund	SUBFUND	20D449	Other Expenses		3,005,000	3,005,000
<b>Total Property Demolition Fund</b>						<b>3,314,588</b>	<b>3,324,454</b>
<b>Total Development</b>						<b>12,411,085</b>	<b>10,809,473</b>
<b>Regional Collaboration</b>							
<b>DV014225 Regional Collaboration</b>							
INDEX DV014225	Regional Collaboration	SUBFUND	01A001	Personal Services		250,587	257,809
INDEX DV014225	Regional Collaboration	SUBFUND	01A001	Other Expenses		8,548	8,548
<b>Total Regional Collaboration</b>						<b>259,135</b>	<b>266,357</b>
<b>Total Regional Collaboration</b>						<b>259,135</b>	<b>266,357</b>
<b>County Fiscal Office</b>							
<b>FS109611 Fiscal Office Administration</b>							
INDEX FS109611	Fiscal Office Administration	SUBFUND	01A001	Personal Services		746,453	766,520
INDEX FS109611	Fiscal Office Administration	SUBFUND	01A001	Other Expenses		358,028	358,061
<b>Total Fiscal Office Administration</b>						<b>1,104,481</b>	<b>1,124,581</b>
<b>FS109629 Office of Budget &amp; Management</b>							
INDEX FS109629	Office of Budget & Management	SUBFUND	01A001	Personal Services		1,084,003	1,117,030
INDEX FS109629	Office of Budget & Management	SUBFUND	01A001	Other Expenses		34,335	34,335
<b>Total Office of Budget &amp; Management</b>						<b>1,118,338</b>	<b>1,151,365</b>
<b>FS109637 Financial Reporting</b>							
INDEX FS109637	Financial Reporting	SUBFUND	01A001	Personal Services		2,331,934	2,410,137
INDEX FS109637	Financial Reporting	SUBFUND	01A001	Other Expenses		940,379	940,379
<b>Total Financial Reporting</b>						<b>3,272,313</b>	<b>3,350,516</b>
<b>FS109686 Operations-Property Valuation</b>							
INDEX FS109686	Operations-Property Valuation	SUBFUND	01A001	Personal Services		0	0
INDEX FS109686	Operations-Property Valuation	SUBFUND	01A001	Other Expenses		0	0
<b>Total Operations-Property Valuation</b>						<b>0</b>	<b>0</b>
<b>FS109645 Operations-Records &amp; Licenses</b>							
INDEX FS109645	Operations-Records & Licenses	SUBFUND	01A001	Personal Services		0	0
INDEX FS109645	Operations-Records & Licenses	SUBFUND	01A001	Other Expenses		0	0
<b>Total Operations-Records &amp; Licenses</b>						<b>0</b>	<b>0</b>
<b>FS109694 Operations-Title Bureau</b>							
INDEX FS109694	Operations-Title Bureau	SUBFUND	20A658	Personal Services		3,652,293	3,783,703
INDEX FS109694	Operations-Title Bureau	SUBFUND	20A658	Other Expenses		2,191,011	2,191,011
INDEX FS109694	Operations-Title Bureau	SUBFUND	20A658	Capital Outlays		19,029	19,029
<b>Total Operations-Title Bureau</b>						<b>5,862,333</b>	<b>5,993,743</b>
<b>FS109652 Operations-Contractual Svcs</b>							
INDEX FS109652	Operations-Contractual Svcs	SUBFUND	01A001	Personal Services		0	0



				2017	2018
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<b>County Fiscal Office</b>					
<b>FS109652 Operations-Contractual Svcs</b>					
INDEX	FS109652	Operations-Contractual Svcs	SUBFUND 01A001 Other Expenses	0	0
<b>Total Operations-Contractual Svcs</b>				<b>0</b>	<b>0</b>
<b>FS109702 Operations-Tax Assessments</b>					
INDEX	FS109702	Operations-Tax Assessments	SUBFUND 20A301 Personal Services	6,116,323	6,300,353
INDEX	FS109702	Operations-Tax Assessments	SUBFUND 20A301 Other Expenses	7,657,384	7,055,719
<b>Total Operations-Tax Assessments</b>				<b>13,773,707</b>	<b>13,356,072</b>
<b>FS109975 Microfilm Center</b>					
INDEX	FS109975	Microfilm Center	SUBFUND 01A001 Personal Services	1,214,834	1,356,290
INDEX	FS109975	Microfilm Center	SUBFUND 01A001 Other Expenses	272,576	272,576
<b>Total Microfilm Center</b>				<b>1,487,410</b>	<b>1,628,866</b>
<b>FS109983 General Service/Call Center</b>					
INDEX	FS109983	General Service/Call Center	SUBFUND 01A001 Personal Services	659,110	657,786
INDEX	FS109983	General Service/Call Center	SUBFUND 01A001 Other Expenses	21,000	21,000
<b>Total General Service/Call Center</b>				<b>680,110</b>	<b>678,786</b>
<b>FS109991 Recording/Conveyance</b>					
INDEX	FS109991	Recording/Conveyance	SUBFUND 01A001 Personal Services	1,968,483	1,964,168
INDEX	FS109991	Recording/Conveyance	SUBFUND 01A001 Other Expenses	68,435	68,435
<b>Total Recording/Conveyance</b>				<b>2,036,918</b>	<b>2,032,603</b>
<b>FS109603 Real Property</b>					
INDEX	FS109603	Real Property	SUBFUND 20A301 Other Expenses	1,880	1,880
<b>Total Real Property</b>				<b>1,880</b>	<b>1,880</b>
<b>FS109678 Office of Procurement and Diversity</b>					
INDEX	FS109678	Office of Procurement and Diversity	SUBFUND 01A001 Personal Services	1,381,901	1,425,691
INDEX	FS109678	Office of Procurement and Diversity	SUBFUND 01A001 Other Expenses	438,870	438,870
<b>Total Office of Procurement and Diversity</b>				<b>1,820,771</b>	<b>1,864,561</b>
<b>FS109751 Fiscal- Office Supply Contract</b>					
INDEX	FS109751	Fiscal- Office Supply Contract	SUBFUND 64A601 Other Expenses	500,000	500,000
<b>Total Fiscal- Office Supply Contract</b>				<b>500,000</b>	<b>500,000</b>
<b>FS109942 Consumer Affairs</b>					
INDEX	FS109942	Consumer Affairs	SUBFUND 01A001 Personal Services	676,782	697,448
INDEX	FS109942	Consumer Affairs	SUBFUND 01A001 Other Expenses	39,062	39,062
<b>Total Consumer Affairs</b>				<b>715,844</b>	<b>736,510</b>
<b>Total County Fiscal Office</b>				<b>32,374,105</b>	<b>32,419,483</b>

<b>Treasury</b>					
<b>TS160101 Treasury Managment</b>					
INDEX	TS160101	Treasury Managment	SUBFUND 01A001 Personal Services	1,328,199	1,368,078
INDEX	TS160101	Treasury Managment	SUBFUND 01A001 Other Expenses	626,816	626,816
<b>Total Treasury Managment</b>				<b>1,955,015</b>	<b>1,994,894</b>
<b>TS160119 Treasury - DTAC</b>					
INDEX	TS160119	Treasury - DTAC	SUBFUND 20A322 Personal Services	1,176,692	1,214,963
INDEX	TS160119	Treasury - DTAC	SUBFUND 20A322 Other Expenses	418,294	418,294
<b>Total Treasury - DTAC</b>				<b>1,594,986</b>	<b>1,633,257</b>
<b>TS160127 Treasury - Tax Prepay Sp Int.</b>					
INDEX	TS160127	Treasury - Tax Prepay Sp Int.	SUBFUND 20A325 Personal Services	228,683	237,635
INDEX	TS160127	Treasury - Tax Prepay Sp Int.	SUBFUND 20A325 Other Expenses	219,599	219,599
<b>Total Treasury - Tax Prepay Sp Int.</b>				<b>448,282</b>	<b>457,234</b>



	2017	2018
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**Treasury**

**TS160135 Treasury - Tax Cert. Admin.**

INDEX TS160135 Treasury - Tax Cert. Admin.	SUBFUND 20A340	Personal Services	258,195	266,699
INDEX TS160135 Treasury - Tax Cert. Admin.	SUBFUND 20A340	Other Expenses	182,597	182,597
<b>Total Treasury - Tax Cert. Admin.</b>			<b>440,792</b>	<b>449,296</b>

**TS160143 Treasury - County Land Reutil.**

INDEX TS160143 Treasury - County Land Reutil.	SUBFUND 20AA03	Other Expenses	7,000,000	7,000,000
<b>Total Treasury - County Land Reutil.</b>			<b>7,000,000</b>	<b>7,000,000</b>

**FS109710 Treasury DRETAC**

INDEX FS109710 Treasury DRETAC	SUBFUND 20A322	Other Expenses	0	0
<b>Total Treasury DRETAC</b>			<b>0</b>	<b>0</b>

**FS109744 Fiscal-County Land Reutilization Corporation**

INDEX FS109744 Fiscal-County Land Reutilization Corporation	SUBFUND 20AA03	Other Expenses	0	0
<b>Total Fiscal-County Land Reutilization Corporation</b>			<b>0</b>	<b>0</b>

<b>Total Treasury</b>			<b>11,439,075</b>	<b>11,534,681</b>
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**Information Technology**

**IT601021 Information Technology Admin**

INDEX IT601021 Information Technology Admin	SUBFUND 01A001	Personal Services	1,486,407	1,529,595
INDEX IT601021 Information Technology Admin	SUBFUND 01A001	Other Expenses	701,700	701,700
<b>Total Information Technology Admin</b>			<b>2,188,107</b>	<b>2,231,295</b>

**IT601039 Project Management**

INDEX IT601039 Project Management	SUBFUND 01A001	Personal Services	206,756	213,473
<b>Total Project Management</b>			<b>206,756</b>	<b>213,473</b>

**IT601047 Web & Multi-Media Development**

INDEX IT601047 Web & Multi-Media Development	SUBFUND 01A001	Personal Services	2,062,088	2,122,607
INDEX IT601047 Web & Multi-Media Development	SUBFUND 01A001	Other Expenses	627,658	977,658
INDEX IT601047 Web & Multi-Media Development	SUBFUND 01A001	Capital Outlays	3,553	3,553
<b>Total Web &amp; Multi-Media Development</b>			<b>2,693,299</b>	<b>3,103,818</b>

**IT601088 Security and Disaster Recovery**

INDEX IT601088 Security and Disaster Recovery	SUBFUND 01A001	Personal Services	307,151	314,672
INDEX IT601088 Security and Disaster Recovery	SUBFUND 01A001	Other Expenses	177,992	177,992
INDEX IT601088 Security and Disaster Recovery	SUBFUND 01A001	Capital Outlays	0	0
<b>Total Security and Disaster Recovery</b>			<b>485,143</b>	<b>492,664</b>

**IT601096 Engineering Services**

INDEX IT601096 Engineering Services	SUBFUND 01A001	Personal Services	2,584,657	2,656,448
INDEX IT601096 Engineering Services	SUBFUND 01A001	Other Expenses	1,531,205	1,531,205
INDEX IT601096 Engineering Services	SUBFUND 01A001	Capital Outlays	20,431	20,431
<b>Total Engineering Services</b>			<b>4,136,293</b>	<b>4,208,084</b>

**IT601104 Mainframe Operation Services**

INDEX IT601104 Mainframe Operation Services	SUBFUND 01A001	Personal Services	1,431,644	1,476,225
INDEX IT601104 Mainframe Operation Services	SUBFUND 01A001	Other Expenses	940,701	940,701
INDEX IT601104 Mainframe Operation Services	SUBFUND 01A001	Capital Outlays	1,035	1,035
<b>Total Mainframe Operation Services</b>			<b>2,373,380</b>	<b>2,417,961</b>

**IT601179 IT Capital and Systems**

INDEX IT601179 IT Capital and Systems	SUBFUND 01A001	Capital Outlays	1,400,000	0
<b>Total IT Capital and Systems</b>			<b>1,400,000</b>	<b>0</b>

**IT601138 WAN Services**

INDEX IT601138 WAN Services	SUBFUND 01A001	Personal Services	569,412	586,181
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						2017	2018
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<b>Information Technology</b>							
<b>IT601138 WAN Services</b>							
INDEX	IT601138	WAN Services	SUBFUND	01A001	Other Expenses	1,554,039	1,554,039
INDEX	IT601138	WAN Services	SUBFUND	01A001	Capital Outlays	895	895
<b>Total WAN Services</b>						<b>2,124,346</b>	<b>2,141,115</b>
<b>IT601161 Communications Services</b>							
INDEX	IT601161	Communications Services	SUBFUND	01A001	Personal Services	751,798	776,148
INDEX	IT601161	Communications Services	SUBFUND	01A001	Other Expenses	855,223	855,223
INDEX	IT601161	Communications Services	SUBFUND	01A001	Capital Outlays	1,495	1,495
<b>Total Communications Services</b>						<b>1,608,516</b>	<b>1,632,866</b>
<b>IT470591 Geographic Information System</b>							
INDEX	IT470591	Geographic Information System	SUBFUND	20A819	Personal Services	541,081	556,436
INDEX	IT470591	Geographic Information System	SUBFUND	20A819	Other Expenses	320,121	205,489
<b>Total Geographic Information System</b>						<b>861,202</b>	<b>761,925</b>
<b>IT601310 IT Reg Ent. Data Shar. System</b>							
INDEX	IT601310	IT Reg Ent. Data Shar. System	SUBFUND	01A001	Personal Services	(1)	2,571
<b>Total IT Reg Ent. Data Shar. System</b>						<b>(1)</b>	<b>2,571</b>
<b>HS157396 Human Services Applications</b>							
INDEX	HS157396	Human Services Applications	SUBFUND	24A430	Personal Services	4,083,341	4,276,040
INDEX	HS157396	Human Services Applications	SUBFUND	24A430	Other Expenses	2,484,497	2,480,897
INDEX	HS157396	Human Services Applications	SUBFUND	24A430	Capital Outlays	100,000	100,000
<b>Total Human Services Applications</b>						<b>6,667,838</b>	<b>6,856,937</b>
<b>IS694018 Telecom. Internal Service</b>							
INDEX	IS694018	Telecom. Internal Service	SUBFUND	63A100	Other Expenses	3,285,582	3,285,582
<b>Total Telecom. Internal Service</b>						<b>3,285,582</b>	<b>3,285,582</b>
<b>Total Information Technology</b>						<b>28,030,461</b>	<b>27,348,291</b>
<b>Dog Kennel</b>							
<b>DK050005 Dog Kennel Operations</b>							
INDEX	DK050005	Dog Kennel Operations	SUBFUND	20A302	Personal Services	1,110,739	1,148,283
INDEX	DK050005	Dog Kennel Operations	SUBFUND	20A302	Other Expenses	735,006	735,006
<b>Total Dog Kennel Operations</b>						<b>1,845,745</b>	<b>1,883,289</b>
<b>Total Dog Kennel</b>						<b>1,845,745</b>	<b>1,883,289</b>
<b>Public Works - Facilities Management</b>							
<b>CT571000 Central Services Admin.</b>							
INDEX	CT571000	Central Services Admin.	SUBFUND	61A607	Personal Services	1,962,114	2,030,400
INDEX	CT571000	Central Services Admin.	SUBFUND	61A607	Other Expenses	334,463	334,463
<b>Total Central Services Admin.</b>						<b>2,296,577</b>	<b>2,364,863</b>
<b>CT57100X Central Services Admin. 6000</b>							
INDEX	CT57100X	Central Services Admin. 6000	SUBFUND	61A607	Personal Services	0	0
<b>Total Central Services Admin. 6000</b>						<b>0</b>	<b>0</b>
<b>CT575001 Maintenance Garage</b>							
INDEX	CT575001	Maintenance Garage	SUBFUND	62A603	Personal Services	390,344	402,234
INDEX	CT575001	Maintenance Garage	SUBFUND	62A603	Other Expenses	606,778	606,778
INDEX	CT575001	Maintenance Garage	SUBFUND	62A603	Capital Outlays	325,000	325,000
<b>Total Maintenance Garage</b>						<b>1,322,122</b>	<b>1,334,012</b>
<b>CT577106 Risk &amp; Property Management</b>							
INDEX	CT577106	Risk & Property Management	SUBFUND	01A001	Personal Services	196,019	200,816



**Public Works - Facilities Management**

**CT577106 Risk & Property Management**

INDEX CT577106 Risk & Property Management	SUBFUND 01A001	Other Expenses	861,347	861,347
<b>Total Risk &amp; Property Management</b>			<b>1,057,366</b>	<b>1,062,163</b>

**CT577353 County Mailroom**

INDEX CT577353 County Mailroom	SUBFUND 65A604	Personal Services	583,127	603,708
INDEX CT577353 County Mailroom	SUBFUND 65A604	Other Expenses	803,268	803,268
<b>Total County Mailroom</b>			<b>1,386,395</b>	<b>1,406,976</b>

**CT577551 Fast Copy**

INDEX CT577551 Fast Copy	SUBFUND 64A606	Personal Services	631,105	651,335
INDEX CT577551 Fast Copy	SUBFUND 64A606	Other Expenses	2,138,819	2,138,819
<b>Total Fast Copy</b>			<b>2,769,924</b>	<b>2,790,154</b>

**CT577601 Archives**

INDEX CT577601 Archives	SUBFUND 01A001	Personal Services	340,620	350,885
INDEX CT577601 Archives	SUBFUND 01A001	Other Expenses	1,032,747	1,032,747
<b>Total Archives</b>			<b>1,373,367</b>	<b>1,383,632</b>

**CT577379 Custodial Services**

INDEX CT577379 Custodial Services	SUBFUND 61A607	Personal Services	6,881,742	7,122,688
INDEX CT577379 Custodial Services	SUBFUND 61A607	Other Expenses	461,584	461,584
INDEX CT577379 Custodial Services	SUBFUND 61A607	Capital Outlays	15,366	15,366
<b>Total Custodial Services</b>			<b>7,358,692</b>	<b>7,599,638</b>

**CT577395 Trades Services**

INDEX CT577395 Trades Services	SUBFUND 61A607	Personal Services	8,234,296	8,498,279
INDEX CT577395 Trades Services	SUBFUND 61A607	Other Expenses	1,253,261	1,253,261
INDEX CT577395 Trades Services	SUBFUND 61A607	Capital Outlays	24,388	24,388
<b>Total Trades Services</b>			<b>9,511,945</b>	<b>9,775,928</b>

**CT577411 Other Services**

INDEX CT577411 Other Services	SUBFUND 61A607	Other Expenses	17,737,766	17,737,766
<b>Total Other Services</b>			<b>17,737,766</b>	<b>17,737,766</b>

**CT571034 Special Trades**

INDEX CT571034 Special Trades	SUBFUND 61A607	Personal Services	430,043	438,687
<b>Total Special Trades</b>			<b>430,043</b>	<b>438,687</b>

**CT571125 Huntington Park Garage**

INDEX CT571125 Huntington Park Garage	SUBFUND 51A404	Personal Services	572,943	593,582
INDEX CT571125 Huntington Park Garage	SUBFUND 51A404	Other Expenses	2,866,580	2,866,580
INDEX CT571125 Huntington Park Garage	SUBFUND 51A404	Capital Outlays	0	0
<b>Total Huntington Park Garage</b>			<b>3,439,523</b>	<b>3,460,162</b>

<b>Total Public Works - Facilities Management</b>			<b>48,683,720</b>	<b>49,353,981</b>
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**County Headquarters**

**HQ010009 County Headquarters**

INDEX HQ010009 County Headquarters	SUBFUND 01A001	Other Expenses	8,322,135	8,451,093
<b>Total County Headquarters</b>			<b>8,322,135</b>	<b>8,451,093</b>

<b>Total County Headquarters</b>			<b>8,322,135</b>	<b>8,451,093</b>
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**County Hotel Operating**

**HT018119 County Hotel Operating**

INDEX HT018119 County Hotel Operating	SUBFUND 01A004	Other Expenses	580,000	580,000
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				2017	2018
				Recommended	Recommended
				Appropriation	Appropriation
<b>County Hotel Operating</b>					
HT018119 County Hotel Operating					
INDEX HT018119	County Hotel Operating	SUBFUND 01A004	Capital Outlays	0	0
<b>Total County Hotel Operating</b>				<b>580,000</b>	<b>580,000</b>
<b>Total County Hotel Operating</b>				<b>580,000</b>	<b>580,000</b>
<b>Public Works - County Road &amp; Bridge</b>					
CE835025 County Engineer Admin					
INDEX CE835025	County Engineer Admin	SUBFUND 26A601	Personal Services	4,911,940	5,055,650
INDEX CE835025	County Engineer Admin	SUBFUND 26A601	Other Expenses	13,401,970	13,401,970
INDEX CE835025	County Engineer Admin	SUBFUND 26A601	Capital Outlays	98,001	98,001
<b>Total County Engineer Admin</b>				<b>18,411,911</b>	<b>18,555,621</b>
CE835249 Cnty Engineer Maintenance Eng					
INDEX CE835249	Cnty Engineer Maintenance Eng	SUBFUND 26A601	Personal Services	3,406,126	3,508,834
INDEX CE835249	Cnty Engineer Maintenance Eng	SUBFUND 26A601	Other Expenses	1,618,954	1,618,954
INDEX CE835249	Cnty Engineer Maintenance Eng	SUBFUND 26A601	Capital Outlays	675,339	675,339
<b>Total Cnty Engineer Maintenance Eng</b>				<b>5,700,419</b>	<b>5,803,127</b>
CE418053 \$5.00 Fund Road Improvements					
INDEX CE418053	\$5.00 Fund Road Improvements	SUBFUND 26A650	Other Expenses	5,791,808	5,791,808
INDEX CE418053	\$5.00 Fund Road Improvements	SUBFUND 26A650	Capital Outlays	5,553,530	5,553,530
<b>Total \$5.00 Fund Road Improvements</b>				<b>11,345,338</b>	<b>11,345,338</b>
CE417477 \$7.50 Fund Road Improvements					
INDEX CE417477	\$7.50 Fund Road Improvements	SUBFUND 26A651	Other Expenses	2,245,154	2,245,154
INDEX CE417477	\$7.50 Fund Road Improvements	SUBFUND 26A651	Capital Outlays	16,733,396	16,733,396
<b>Total \$7.50 Fund Road Improvements</b>				<b>18,978,550</b>	<b>18,978,550</b>
<b>Total Public Works - County Road &amp; Bridge</b>				<b>54,436,218</b>	<b>54,682,636</b>
<b>Public Works - Sanitary Engineer</b>					
ST540252 Sanitary Engineer Operations					
INDEX ST540252	Sanitary Engineer Operations	SUBFUND 54A100	Personal Services	10,745,900	11,100,838
INDEX ST540252	Sanitary Engineer Operations	SUBFUND 54A100	Other Expenses	4,585,083	4,585,083
INDEX ST540252	Sanitary Engineer Operations	SUBFUND 54A100	Capital Outlays	2,803,181	2,803,181
<b>Total Sanitary Engineer Operations</b>				<b>18,134,164</b>	<b>18,489,102</b>
ST540427 Sanitary Sewer Districts					
INDEX ST540427	Sanitary Sewer Districts	SUBFUND 54A500	Other Expenses	24,006,992	24,006,992
<b>Total Sanitary Sewer Districts</b>				<b>24,006,992</b>	<b>24,006,992</b>
ST540583 Sanitary Engineer Debt Service					
INDEX ST540583	Sanitary Engineer Debt Service	SUBFUND 54A100	Other Expenses	1,500,000	1,500,000
<b>Total Sanitary Engineer Debt Service</b>				<b>1,500,000</b>	<b>1,500,000</b>
ST540625 Sanitary Eng. Note Retirement					
INDEX ST540625	Sanitary Eng. Note Retirement	SUBFUND 54A901	Other Expenses	323,050	323,050
<b>Total Sanitary Eng. Note Retirement</b>				<b>323,050</b>	<b>323,050</b>
<b>Total Public Works - Sanitary Engineer</b>				<b>43,964,206</b>	<b>44,319,144</b>
<b>Public Works - County Airport</b>					
AP520890 Airport Operations					
INDEX AP520890	Airport Operations	SUBFUND 52A100	Personal Services	712,308	737,797
INDEX AP520890	Airport Operations	SUBFUND 52A100	Other Expenses	856,738	856,738



**Public Works - County Airport**

**AP520890 Airport Operations**

INDEX AP520890 Airport Operations	SUBFUND 52A100 Capital Outlays	11,456	11,456
<b>Total Airport Operations</b>		<b>1,580,502</b>	<b>1,605,991</b>
<b>Total Public Works - County Airport</b>		<b>1,580,502</b>	<b>1,605,991</b>

**County Sheriff**

**SH586115 Sheriff - Home Detention Fees**

INDEX SH586115 Sheriff - Home Detention Fees	SUBFUND 20A630 Other Expenses	46,469	46,469
<b>Total Sheriff - Home Detention Fees</b>		<b>46,469</b>	<b>46,469</b>

**SH350108 Carrying Concealed Weapons App**

INDEX SH350108 Carrying Concealed Weapons App	SUBFUND 20A806 Personal Services	110,414	114,760
INDEX SH350108 Carrying Concealed Weapons App	SUBFUND 20A806 Other Expenses	74,944	74,944
<b>Total Carrying Concealed Weapons App</b>		<b>185,358</b>	<b>189,704</b>

**SH456483 Sheriff Dept Special Project I**

INDEX SH456483 Sheriff Dept Special Project I	SUBFUND 20A812 Personal Services	0	0
<b>Total Sheriff Dept Special Project I</b>		<b>0</b>	<b>0</b>

**SH456608 State Alien Criminal Asst Prog**

INDEX SH456608 State Alien Criminal Asst Prog	SUBFUND 20A821 Personal Services	74,199	77,312
<b>Total State Alien Criminal Asst Prog</b>		<b>74,199</b>	<b>77,312</b>

**SH350272 Law Enforcement**

INDEX SH350272 Law Enforcement	SUBFUND 01A001 Personal Services	17,280,493	17,796,576
INDEX SH350272 Law Enforcement	SUBFUND 01A001 Other Expenses	1,197,902	1,197,902
INDEX SH350272 Law Enforcement	SUBFUND 01A001 Capital Outlays	50,000	50,000
<b>Total Law Enforcement</b>		<b>18,528,395</b>	<b>19,044,478</b>

**SH350470 Jail Operations**

INDEX SH350470 Jail Operations	SUBFUND 01A001 Personal Services	47,442,163	48,926,748
INDEX SH350470 Jail Operations	SUBFUND 01A001 Other Expenses	17,818,841	17,818,841
<b>Total Jail Operations</b>		<b>65,261,004</b>	<b>66,745,589</b>

**SH352062 Sheriff-Mental Health HHS**

INDEX SH352062 Sheriff-Mental Health HHS	SUBFUND 20A830 Personal Services	1,382,732	1,425,521
INDEX SH352062 Sheriff-Mental Health HHS	SUBFUND 20A830 Other Expenses	604,162	604,162
<b>Total Sheriff-Mental Health HHS</b>		<b>1,986,894</b>	<b>2,029,683</b>

**SH350579 Sheriff Operations**

INDEX SH350579 Sheriff Operations	SUBFUND 01A001 Personal Services	4,911,484	5,079,667
INDEX SH350579 Sheriff Operations	SUBFUND 01A001 Other Expenses	484,337	484,337
<b>Total Sheriff Operations</b>		<b>5,395,821</b>	<b>5,564,004</b>

**SH352005 Building Security Services**

INDEX SH352005 Building Security Services	SUBFUND 61A608 Personal Services	10,060,737	10,384,541
INDEX SH352005 Building Security Services	SUBFUND 61A608 Other Expenses	701,613	701,613
INDEX SH352005 Building Security Services	SUBFUND 61A608 Capital Outlays	0	0
<b>Total Building Security Services</b>		<b>10,762,350</b>	<b>11,086,154</b>

**SH350140 Euclid Jail**

INDEX SH350140 Euclid Jail	SUBFUND 20A900 Personal Services	0	0
INDEX SH350140 Euclid Jail	SUBFUND 20A900 Other Expenses	0	0
<b>Total Euclid Jail</b>		<b>0</b>	<b>0</b>

**SH350850 Euclid Jail - G.F.**

INDEX SH350850 Euclid Jail - G.F.	SUBFUND 01A001 Personal Services	2,073,558	2,142,712
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				2017	2018
				Recommended	Recommended
				Appropriation	Appropriation
<b>County Sheriff</b>					
<b>SH350850 Euclid Jail - G.F.</b>					
INDEX SH350850	Euclid Jail - G.F.	SUBFUND 01A001	Other Expenses	120,240	120,240
<b>Total Euclid Jail - G.F.</b>				<b>2,193,798</b>	<b>2,262,952</b>
<b>Total County Sheriff</b>				<b>104,434,288</b>	<b>107,046,345</b>
<b>Public Safety &amp; Justice Services</b>					
<b>JA050088 Justice Affairs Admin</b>					
INDEX JA050088	Justice Affairs Admin	SUBFUND 01A001	Personal Services	1,051,312	1,080,756
INDEX JA050088	Justice Affairs Admin	SUBFUND 01A001	Other Expenses	275,756	275,756
INDEX JA050088	Justice Affairs Admin	SUBFUND 01A001	Capital Outlays	148,208	148,208
<b>Total Justice Affairs Admin</b>				<b>1,475,276</b>	<b>1,504,720</b>
<b>JA108118 Custody Mediation</b>					
INDEX JA108118	Custody Mediation	SUBFUND 20A822	Personal Services	751,683	775,368
INDEX JA108118	Custody Mediation	SUBFUND 20A822	Other Expenses	163,269	163,269
<b>Total Custody Mediation</b>				<b>914,952</b>	<b>938,637</b>
<b>JA107441 Family Justice Center</b>					
INDEX JA107441	Family Justice Center	SUBFUND 20A824	Personal Services	80,273	82,803
INDEX JA107441	Family Justice Center	SUBFUND 20A824	Other Expenses	321,196	321,196
INDEX JA107441	Family Justice Center	SUBFUND 20A824	Capital Outlays	1,020	1,020
<b>Total Family Justice Center</b>				<b>402,489</b>	<b>405,019</b>
<b>JA107425 Witness Victim HHS</b>					
INDEX JA107425	Witness Victim HHS	SUBFUND 20A809	Personal Services	1,210,633	1,249,869
INDEX JA107425	Witness Victim HHS	SUBFUND 20A809	Other Expenses	586,666	586,666
<b>Total Witness Victim HHS</b>				<b>1,797,299</b>	<b>1,836,535</b>
<b>JA100123 Emergency Management</b>					
INDEX JA100123	Emergency Management	SUBFUND 20A390	Personal Services	750,064	775,383
INDEX JA100123	Emergency Management	SUBFUND 20A390	Other Expenses	618,332	618,332
<b>Total Emergency Management</b>				<b>1,368,396</b>	<b>1,393,715</b>
<b>JA090068 Cuyahoga Regional Information System</b>					
INDEX JA090068	Cuyahoga Regional Information System	SUBFUND 50A410	Personal Services	227,874	235,543
INDEX JA090068	Cuyahoga Regional Information System	SUBFUND 50A410	Other Expenses	1,245,719	1,245,719
INDEX JA090068	Cuyahoga Regional Information System	SUBFUND 50A410	Capital Outlays	234	234
<b>Total Cuyahoga Regional Information System</b>				<b>1,473,827</b>	<b>1,481,496</b>
<b>JA100354 CECOMS</b>					
INDEX JA100354	CECOMS	SUBFUND 01A001	Personal Services	321,213	330,876
INDEX JA100354	CECOMS	SUBFUND 01A001	Other Expenses	185,302	185,302
<b>Total CECOMS</b>				<b>506,515</b>	<b>516,178</b>
<b>JA106773 Wireless 9-1-1 Government Asst</b>					
INDEX JA106773	Wireless 9-1-1 Government Asst	SUBFUND 20A814	Personal Services	1,272,923	1,318,252
INDEX JA106773	Wireless 9-1-1 Government Asst	SUBFUND 20A814	Other Expenses	2,263,501	2,263,501
<b>Total Wireless 9-1-1 Government Asst</b>				<b>3,536,424</b>	<b>3,581,753</b>
<b>JA302224 Public Safety Grants Admin.</b>					
INDEX JA302224	Public Safety Grants Admin.	SUBFUND 01A001	Personal Services	210,677	217,900
INDEX JA302224	Public Safety Grants Admin.	SUBFUND 01A001	Other Expenses	86,069	36,069
<b>Total Public Safety Grants Admin.</b>				<b>296,746</b>	<b>253,969</b>
<b>JA302232 Fusion Center</b>					
INDEX JA302232	Fusion Center	SUBFUND 01A001	Personal Services	107,730	110,689



	2017	2018
	Recommended	Recommended
	Appropriation	Appropriation

<b>Public Safety &amp; Justice Services</b>					
<b>JA302232 Fusion Center</b>					
INDEX	JA302232 Fusion Center	SUBFUND 01A001	Other Expenses	66,160	66,160
<b>Total Fusion Center</b>				<b>173,890</b>	<b>176,849</b>
<b>Total Public Safety &amp; Justice Services</b>				<b>11,945,814</b>	<b>12,088,871</b>
<b>Domestic Violence</b>					
<b>AE511550 Domestic Violence</b>					
INDEX	AE511550 Domestic Violence	SUBFUND 20A330	Other Expenses	244,118	244,118
<b>Total Domestic Violence</b>				<b>244,118</b>	<b>244,118</b>
<b>Total Domestic Violence</b>				<b>244,118</b>	<b>244,118</b>
<b>Clerk of Courts</b>					
<b>CL200055 Clerk of Courts-Admin.</b>					
INDEX	CL200055 Clerk of Courts-Admin.	SUBFUND 01A001	Personal Services	6,115,718	6,318,511
INDEX	CL200055 Clerk of Courts-Admin.	SUBFUND 01A001	Other Expenses	2,558,138	2,558,138
<b>Total Clerk of Courts-Admin.</b>				<b>8,673,856</b>	<b>8,876,649</b>
<b>CL576124 Clerk Of Courts-Computers</b>					
INDEX	CL576124 Clerk Of Courts-Computers	SUBFUND 20A695	Other Expenses	330,000	330,000
<b>Total Clerk Of Courts-Computers</b>				<b>330,000</b>	<b>330,000</b>
<b>Total Clerk of Courts</b>				<b>9,003,856</b>	<b>9,206,649</b>
<b>County Medical Examiner</b>					
<b>CR180026 Medical Examiner-Operations</b>					
INDEX	CR180026 Medical Examiner-Operations	SUBFUND 01A001	Personal Services	4,152,348	4,271,881
INDEX	CR180026 Medical Examiner-Operations	SUBFUND 01A001	Other Expenses	2,073,699	2,073,699
<b>Total Medical Examiner-Operations</b>				<b>6,226,047</b>	<b>6,345,580</b>
<b>CR180034 Medical Examiner -Lab Fund</b>					
INDEX	CR180034 Medical Examiner -Lab Fund	SUBFUND 20A312	Personal Services	546,326	561,551
INDEX	CR180034 Medical Examiner -Lab Fund	SUBFUND 20A312	Other Expenses	428,591	428,591
INDEX	CR180034 Medical Examiner -Lab Fund	SUBFUND 20A312	Capital Outlays	16,402	16,402
<b>Total Medical Examiner -Lab Fund</b>				<b>991,319</b>	<b>1,006,544</b>
<b>CR180265 Cuyahoga Co. Regional Crime Lab</b>					
INDEX	CR180265 Cuyahoga Co. Regional Crime Lab	SUBFUND 20A076	Personal Services	2,743,144	2,854,188
INDEX	CR180265 Cuyahoga Co. Regional Crime Lab	SUBFUND 20A076	Other Expenses	505,070	505,070
<b>Total Cuyahoga Co. Regional Crime Lab</b>				<b>3,248,214</b>	<b>3,359,258</b>
<b>Total County Medical Examiner</b>				<b>10,465,580</b>	<b>10,711,382</b>
<b>Office of Health and Human Services</b>					
<b>HS157289 Office of Health and Human Svc</b>					
INDEX	HS157289 Office of Health and Human Svc	SUBFUND 24A430	Personal Services	1,486,395	1,529,164
INDEX	HS157289 Office of Health and Human Svc	SUBFUND 24A430	Other Expenses	11,145,542	10,472,542
<b>Total Office of Health and Human Svc</b>				<b>12,631,937</b>	<b>12,001,706</b>
<b>Total Office of Health and Human Services</b>				<b>12,631,937</b>	<b>12,001,706</b>
<b>HHS Children and Family Services</b>					
<b>CF135467 CFS Administrative Services</b>					
INDEX	CF135467 CFS Administrative Services	SUBFUND 24A301	Personal Services	5,516,619	5,707,364
INDEX	CF135467 CFS Administrative Services	SUBFUND 24A301	Other Expenses	10,872,670	10,872,670



**HHS Children and Family Services**

**CF135467 CFS Administrative Services**

INDEX CF135467	CFS Administrative Services	SUBFUND 24A301	Capital Outlays	50,000	50,000
<b>Total CFS Administrative Services</b>				<b>16,440,298</b>	<b>16,631,043</b>

**CF135483 Training**

INDEX CF135483	Training	SUBFUND 24A301	Personal Services	751,363	775,682
INDEX CF135483	Training	SUBFUND 24A301	Other Expenses	121,034	121,034
<b>Total Training</b>				<b>872,397</b>	<b>896,716</b>

**CF135491 Information Services**

INDEX CF135491	Information Services	SUBFUND 24A301	Personal Services	1,176,963	1,216,604
INDEX CF135491	Information Services	SUBFUND 24A301	Other Expenses	531,183	531,183
<b>Total Information Services</b>				<b>1,708,146</b>	<b>1,747,787</b>

**CF135509 Direct Services**

INDEX CF135509	Direct Services	SUBFUND 24A301	Personal Services	37,391,271	38,614,599
INDEX CF135509	Direct Services	SUBFUND 24A301	Other Expenses	1,333,655	1,333,655
<b>Total Direct Services</b>				<b>38,724,926</b>	<b>39,948,254</b>

**CF135525 Supportive Services**

INDEX CF135525	Supportive Services	SUBFUND 24A301	Personal Services	2,915,101	3,016,439
INDEX CF135525	Supportive Services	SUBFUND 24A301	Other Expenses	1,418,577	1,418,577
<b>Total Supportive Services</b>				<b>4,333,678</b>	<b>4,435,016</b>

**CF135442 Caregiver Parent Recruitment**

INDEX CF135442	Caregiver Parent Recruitment	SUBFUND 24A301	Personal Services	332,045	343,714
INDEX CF135442	Caregiver Parent Recruitment	SUBFUND 24A301	Other Expenses	191,743	191,743
<b>Total Caregiver Parent Recruitment</b>				<b>523,788</b>	<b>535,457</b>

**CF134015 Client Supportive Services**

INDEX CF134015	Client Supportive Services	SUBFUND 20A303	Other Expenses	8,048,772	8,048,772
<b>Total Client Supportive Services</b>				<b>8,048,772</b>	<b>8,048,772</b>

**CF135541 Multi-Systemic Therapy Unit**

INDEX CF135541	Multi-Systemic Therapy Unit	SUBFUND 24A301	Personal Services	555,360	572,461
INDEX CF135541	Multi-Systemic Therapy Unit	SUBFUND 24A301	Other Expenses	266,080	266,080
<b>Total Multi-Systemic Therapy Unit</b>				<b>821,440</b>	<b>838,541</b>

**CF135608 Contracted Placements**

INDEX CF135608	Contracted Placements	SUBFUND 24A301	Personal Services	1,631,701	1,683,304
INDEX CF135608	Contracted Placements	SUBFUND 24A301	Other Expenses	29,314	29,314
<b>Total Contracted Placements</b>				<b>1,661,015</b>	<b>1,712,618</b>

**CF135616 CFS Foster Homes/Resource Mgt**

INDEX CF135616	CFS Foster Homes/Resource Mgt	SUBFUND 24A301	Personal Services	3,429,431	3,545,487
INDEX CF135616	CFS Foster Homes/Resource Mgt	SUBFUND 24A301	Other Expenses	128,296	128,296
<b>Total CFS Foster Homes/Resource Mgt</b>				<b>3,557,727</b>	<b>3,673,783</b>

**CF134031 CFS Foster Care**

INDEX CF134031	CFS Foster Care	SUBFUND 20A303	Other Expenses	2,294,054	2,294,054
<b>Total CFS Foster Care</b>				<b>2,294,054</b>	<b>2,294,054</b>

**CF134049 Purchased Congregate & Foster**

INDEX CF134049	Purchased Congregate & Foster	SUBFUND 20A303	Other Expenses	45,110,373	45,110,373
<b>Total Purchased Congregate &amp; Foster</b>				<b>45,110,373</b>	<b>45,110,373</b>

**CF135582 Permanent Custody Adoptions**

INDEX CF135582	Permanent Custody Adoptions	SUBFUND 24A301	Personal Services	4,699,586	4,853,024
INDEX CF135582	Permanent Custody Adoptions	SUBFUND 24A301	Other Expenses	197,934	197,934
<b>Total Permanent Custody Adoptions</b>				<b>4,897,520</b>	<b>5,050,958</b>



**HHS Children and Family Services**

**CF134023 Adoption Services**

INDEX CF134023 Adoption Services	SUBFUND 20A303	Other Expenses	6,663,869	6,663,869
<b>Total Adoption Services</b>			<b>6,663,869</b>	<b>6,663,869</b>

**CF135004 Cuyahoga Tapestry System of Care**

INDEX CF135004 Cuyahoga Tapestry System of Care	SUBFUND 24A435	Personal Services	445,360	460,900
INDEX CF135004 Cuyahoga Tapestry System of Care	SUBFUND 24A435	Other Expenses	3,368,927	3,368,927
<b>Total Cuyahoga Tapestry System of Care</b>			<b>3,814,287</b>	<b>3,829,827</b>

<b>Total HHS Children and Family Services</b>			<b>139,472,290</b>	<b>141,417,068</b>
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**HHS Senior and Adult Services**

**SA138321 SAS Administrative Services**

INDEX SA138321 SAS Administrative Services	SUBFUND 24A601	Personal Services	936,502	965,178
INDEX SA138321 SAS Administrative Services	SUBFUND 24A601	Other Expenses	1,535,603	1,535,603
<b>Total SAS Administrative Services</b>			<b>2,472,105</b>	<b>2,500,781</b>

**SA138354 SAS Management Services**

INDEX SA138354 SAS Management Services	SUBFUND 24A601	Personal Services	851,663	882,628
INDEX SA138354 SAS Management Services	SUBFUND 24A601	Other Expenses	216,304	216,304
<b>Total SAS Management Services</b>			<b>1,067,967</b>	<b>1,098,932</b>

**SA138305 Community Social Serv Programs**

INDEX SA138305 Community Social Serv Programs	SUBFUND 24A601	Other Expenses	1,860,235	1,860,235
<b>Total Community Social Serv Programs</b>			<b>1,860,235</b>	<b>1,860,235</b>

**SA138420 Home Support**

INDEX SA138420 Home Support	SUBFUND 24A601	Personal Services	1,384,945	1,429,055
INDEX SA138420 Home Support	SUBFUND 24A601	Other Expenses	79,975	79,975
<b>Total Home Support</b>			<b>1,464,920</b>	<b>1,509,030</b>

**SA138479 Adult Protective Services**

INDEX SA138479 Adult Protective Services	SUBFUND 24A601	Personal Services	2,615,677	2,698,729
INDEX SA138479 Adult Protective Services	SUBFUND 24A601	Other Expenses	724,082	724,082
<b>Total Adult Protective Services</b>			<b>3,339,759</b>	<b>3,422,811</b>

**SA138503 Information and Outreach Unit**

INDEX SA138503 Information and Outreach Unit	SUBFUND 24A601	Personal Services	657,986	680,894
INDEX SA138503 Information and Outreach Unit	SUBFUND 24A601	Other Expenses	120,290	120,290
<b>Total Information and Outreach Unit</b>			<b>778,276</b>	<b>801,184</b>

**SA138602 Home Based Services**

INDEX SA138602 Home Based Services	SUBFUND 24A601	Personal Services	2,584,161	2,671,883
INDEX SA138602 Home Based Services	SUBFUND 24A601	Other Expenses	153,375	153,375
<b>Total Home Based Services</b>			<b>2,737,536</b>	<b>2,825,258</b>

**SA138610 Care Management Support**

INDEX SA138610 Care Management Support	SUBFUND 24A601	Personal Services	706,228	729,517
INDEX SA138610 Care Management Support	SUBFUND 24A601	Other Expenses	3,638	3,638
<b>Total Care Management Support</b>			<b>709,866</b>	<b>733,155</b>

**SA138701 SAS Options Program**

INDEX SA138701 SAS Options Program	SUBFUND 24A601	Personal Services	1,498,014	1,544,511
INDEX SA138701 SAS Options Program	SUBFUND 24A601	Other Expenses	2,286,853	2,286,853
<b>Total SAS Options Program</b>			<b>3,784,867</b>	<b>3,831,364</b>

<b>Total HHS Senior and Adult Services</b>			<b>18,215,531</b>	<b>18,582,750</b>
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**HHS Cuyahoga Job & Family Services**

<b>WT137109 Administrative Operations</b>							
INDEX	WT137109	Administrative Operations	SUBFUND	24A510	Personal Services	1,433,066	1,523,851
INDEX	WT137109	Administrative Operations	SUBFUND	24A510	Other Expenses	10,385,272	7,385,272
INDEX	WT137109	Administrative Operations	SUBFUND	24A510	Capital Outlays	2,350,966	2,350,966
<b>Total Administrative Operations</b>						<b>14,169,304</b>	<b>11,260,089</b>
<b>WT137943 Information Services</b>							
INDEX	WT137943	Information Services	SUBFUND	24A510	Personal Services	919,211	965,450
<b>Total Information Services</b>						<b>919,211</b>	<b>965,450</b>
<b>WT137315 Work First Services</b>							
INDEX	WT137315	Work First Services	SUBFUND	24A510	Personal Services	2,243,258	2,321,045
INDEX	WT137315	Work First Services	SUBFUND	24A510	Other Expenses	8,823,131	6,547,019
<b>Total Work First Services</b>						<b>11,066,389</b>	<b>8,868,064</b>
<b>WT137414 Southgate NFSC</b>							
INDEX	WT137414	Southgate NFSC	SUBFUND	24A510	Personal Services	3,893,785	4,102,158
INDEX	WT137414	Southgate NFSC	SUBFUND	24A510	Other Expenses	137,549	137,549
<b>Total Southgate NFSC</b>						<b>4,031,334</b>	<b>4,239,707</b>
<b>WT137430 Old Brooklyn NFSC</b>							
INDEX	WT137430	Old Brooklyn NFSC	SUBFUND	24A510	Personal Services	3,419,894	3,587,551
INDEX	WT137430	Old Brooklyn NFSC	SUBFUND	24A510	Other Expenses	772,437	772,437
<b>Total Old Brooklyn NFSC</b>						<b>4,192,331</b>	<b>4,359,988</b>
<b>WT137455 Quincy Place NFSC</b>							
INDEX	WT137455	Quincy Place NFSC	SUBFUND	24A510	Personal Services	4,145,255	4,352,943
INDEX	WT137455	Quincy Place NFSC	SUBFUND	24A510	Other Expenses	1,732,670	1,732,670
<b>Total Quincy Place NFSC</b>						<b>5,877,925</b>	<b>6,085,613</b>
<b>WT137463 Virgil Brown NFSC</b>							
INDEX	WT137463	Virgil Brown NFSC	SUBFUND	24A510	Personal Services	23,533,825	24,584,217
INDEX	WT137463	Virgil Brown NFSC	SUBFUND	24A510	Other Expenses	1,127,268	1,127,268
<b>Total Virgil Brown NFSC</b>						<b>24,661,093</b>	<b>25,711,485</b>
<b>WT137539 West Shore NFSC</b>							
INDEX	WT137539	West Shore NFSC	SUBFUND	24A510	Personal Services	4,041,855	4,238,492
INDEX	WT137539	West Shore NFSC	SUBFUND	24A510	Other Expenses	652,181	652,181
<b>Total West Shore NFSC</b>						<b>4,694,036</b>	<b>4,890,673</b>
<b>WT137141 Client Support Services</b>							
INDEX	WT137141	Client Support Services	SUBFUND	24A510	Personal Services	5,874,856	6,152,424
INDEX	WT137141	Client Support Services	SUBFUND	24A510	Other Expenses	7,295,086	7,295,086
<b>Total Client Support Services</b>						<b>13,169,942</b>	<b>13,447,510</b>
<b>WT137935 Children With Medical Handicap</b>							
INDEX	WT137935	Children With Medical Handicap	SUBFUND	24A530	Other Expenses	2,748,013	2,748,013
<b>Total Children With Medical Handicap</b>						<b>2,748,013</b>	<b>2,748,013</b>
<b>Total HHS Cuyahoga Job &amp; Family Services</b>						<b>85,529,578</b>	<b>82,576,592</b>

**Cuyahoga Support Enforcement Agency**

<b>SE496000 Cuyahoga Support Enforcement Agency</b>							
INDEX	SE496000	Cuyahoga Support Enforcement Agency	SUBFUND	20A600	Personal Services	18,246,070	19,207,857
INDEX	SE496000	Cuyahoga Support Enforcement Agency	SUBFUND	20A600	Other Expenses	20,399,120	20,399,120
INDEX	SE496000	Cuyahoga Support Enforcement Agency	SUBFUND	20A600	Capital Outlays	5,000	5,000
<b>Total Cuyahoga Support Enforcement Agency</b>						<b>38,650,190</b>	<b>39,611,977</b>
<b>SE507152 Fatherhood Initiative</b>							



					2017	2018	
					Recommended	Recommended	
					Appropriation	Appropriation	
<b>Cuyahoga Support Enforcement Agency</b>							
<b>SE507152 Fatherhood Initiative</b>							
INDEX	SE507152	Fatherhood Initiative	SUBFUND	20A606	Personal Services	293,744	210,029
INDEX	SE507152	Fatherhood Initiative	SUBFUND	20A606	Other Expenses	1,008,132	888,132
<b>Total Fatherhood Initiative</b>						<b>1,301,876</b>	<b>1,098,161</b>
<b>Total Cuyahoga Support Enforcement Agency</b>						<b>39,952,066</b>	<b>40,710,138</b>
<b>Early Childhood Invest In Children</b>							
<b>EC451484 EC Administrative Services</b>							
INDEX	EC451484	EC Administrative Services	SUBFUND	24A635	Personal Services	608,724	629,398
INDEX	EC451484	EC Administrative Services	SUBFUND	24A635	Other Expenses	255,247	255,247
<b>Total EC Administrative Services</b>						<b>863,971</b>	<b>884,645</b>
<b>EC451427 Early Childhood Mental Health</b>							
INDEX	EC451427	Early Childhood Mental Health	SUBFUND	20A807	Other Expenses	669,552	669,552
<b>Total Early Childhood Mental Health</b>						<b>669,552</b>	<b>669,552</b>
<b>EC451435 Early Start</b>							
INDEX	EC451435	Early Start	SUBFUND	24A635	Other Expenses	1,247,529	1,247,529
<b>Total Early Start</b>						<b>1,247,529</b>	<b>1,247,529</b>
<b>EC451443 Health &amp; Safety</b>							
INDEX	EC451443	Health & Safety	SUBFUND	24A635	Other Expenses	1,395,900	923,200
<b>Total Health &amp; Safety</b>						<b>1,395,900</b>	<b>923,200</b>
<b>EC451450 Quality Child Care</b>							
INDEX	EC451450	Quality Child Care	SUBFUND	24A635	Other Expenses	9,189,197	9,189,197
<b>Total Quality Child Care</b>						<b>9,189,197</b>	<b>9,189,197</b>
<b>EC451500 UPK 2.0</b>							
INDEX	EC451500	UPK 2.0	SUBFUND	24A635	Personal Services	286,412	286,412
INDEX	EC451500	UPK 2.0	SUBFUND	24A635	Other Expenses	2,100,000	2,100,000
<b>Total UPK 2.0</b>						<b>2,386,412</b>	<b>2,386,412</b>
<b>Total Early Childhood Invest In Children</b>						<b>15,752,561</b>	<b>15,300,535</b>
<b>Family &amp; Children First Council</b>							
<b>FC451492 FCFC Public Assistance</b>							
INDEX	FC451492	FCFC Public Assistance	SUBFUND	24A640	Personal Services	722,794	753,488
INDEX	FC451492	FCFC Public Assistance	SUBFUND	24A640	Other Expenses	3,937,589	3,937,589
<b>Total FCFC Public Assistance</b>						<b>4,660,383</b>	<b>4,691,077</b>
<b>Total Family &amp; Children First Council</b>						<b>4,660,383</b>	<b>4,691,077</b>
<b>HHS Office of Reentry</b>							
<b>HS749069 HHS Office of Reentry</b>							
INDEX	HS749069	HHS Office of Reentry	SUBFUND	24A878	Personal Services	485,652	500,487
INDEX	HS749069	HHS Office of Reentry	SUBFUND	24A878	Other Expenses	1,629,164	1,629,164
<b>Total HHS Office of Reentry</b>						<b>2,114,816</b>	<b>2,129,651</b>
<b>Total HHS Office of Reentry</b>						<b>2,114,816</b>	<b>2,129,651</b>
<b>Office of Homeless Services</b>							
<b>HS158097 Office of Homeless Services PA</b>							
INDEX	HS158097	Office of Homeless Services PA	SUBFUND	24A641	Personal Services	427,369	439,889



				2017	2018	
				Recommended	Recommended	
				Appropriation	Appropriation	
<b>Office of Homeless Services</b>						
HS158097 Office of Homeless Services PA						
INDEX	HS158097	Office of Homeless Services PA	SUBFUND 24A641	Other Expenses	5,885,703	5,885,703
<b>Total Office of Homeless Services PA</b>				<b>6,313,072</b>	<b>6,325,592</b>	
<b>Total Office of Homeless Services</b>				<b>6,313,072</b>	<b>6,325,592</b>	
<b>Human Services Other Prgms</b>						
MI511410 Human Services Other Contract						
INDEX	MI511410	Human Services Other Contract	SUBFUND 20A495	Personal Services	806,992	625,128
INDEX	MI511410	Human Services Other Contract	SUBFUND 20A495	Other Expenses	1,272,092	1,272,217
<b>Total Human Services Other Contract</b>				<b>2,079,084</b>	<b>1,897,345</b>	
<b>Total Human Services Other Prgms</b>				<b>2,079,084</b>	<b>1,897,345</b>	
<b>GRF &amp; HHS Levy Operating Revenue</b>						
ND508002 General Fund Tax Settlement						
INDEX	ND508002	General Fund Tax Settlement	SUBFUND 01A001	Other Expenses	209,108	209,108
<b>Total General Fund Tax Settlement</b>				<b>209,108</b>	<b>209,108</b>	
ND514778 4.8 HHS Levy Tax Settlement						
INDEX	ND514778	4.8 HHS Levy Tax Settlement	SUBFUND 29A391	Other Expenses	1,982,815	1,982,815
<b>Total 4.8 HHS Levy Tax Settlement</b>				<b>1,982,815</b>	<b>1,982,815</b>	
ND007518 3.9 HHS Levy Tax Settlement						
INDEX	ND007518	3.9 HHS Levy Tax Settlement	SUBFUND 29A392	Other Expenses	1,611,038	1,611,038
<b>Total 3.9 HHS Levy Tax Settlement</b>				<b>1,611,038</b>	<b>1,611,038</b>	
<b>Total GRF &amp; HHS Levy Operating Revenue</b>				<b>3,802,961</b>	<b>3,802,961</b>	
<b>GF / HHS Subsidy Accounts</b>						
SU513101 Civil Defense						
INDEX	SU513101	Civil Defense	SUBFUND 01A001	Other Expenses	1,029,249	1,054,568
<b>Total Civil Defense</b>				<b>1,029,249</b>	<b>1,054,568</b>	
SU513150 Soil Conservation						
INDEX	SU513150	Soil Conservation	SUBFUND 01A001	Other Expenses	75,000	75,000
<b>Total Soil Conservation</b>				<b>75,000</b>	<b>75,000</b>	
SU513200 County Airport						
INDEX	SU513200	County Airport	SUBFUND 01A001	Other Expenses	719,824	745,313
<b>Total County Airport</b>				<b>719,824</b>	<b>745,313</b>	
SU513457 County Planning Comm						
INDEX	SU513457	County Planning Comm	SUBFUND 01A001	Other Expenses	1,300,000	1,300,000
<b>Total County Planning Comm</b>				<b>1,300,000</b>	<b>1,300,000</b>	
SU513416 Veteran Services Fund Subsidy						
INDEX	SU513416	Veteran Services Fund Subsidy	SUBFUND 01A001	Other Expenses	859,752	0
<b>Total Veteran Services Fund Subsidy</b>				<b>859,752</b>	<b>0</b>	
SU514174 Social Service Subsidy						
INDEX	SU514174	Social Service Subsidy	SUBFUND 01A001	Other Expenses	1,000,000	1,000,000
<b>Total Social Service Subsidy</b>				<b>1,000,000</b>	<b>1,000,000</b>	
SU514422 Health and Human Svcs Subsidy						
INDEX	SU514422	Health and Human Svcs Subsidy	SUBFUND 29A391	Other Expenses	1,706,674	2,945,059
<b>Total Health and Human Svcs Subsidy</b>				<b>1,706,674</b>	<b>2,945,059</b>	



				2017	2018
				Recommended	Recommended
				Appropriation	Appropriation
<b>GF / HHS Subsidy Accounts</b>					
<b>SU514372 Tapestry System of Care Sub</b>					
INDEX SU514372	Tapestry System of Care Sub	SUBFUND 29A391	Other Expenses	3,564,287	3,579,827
<b>Total Tapestry System of Care Sub</b>				<b>3,564,287</b>	<b>3,579,827</b>
<b>SU513754 CRIS Subsidy</b>					
INDEX SU513754	CRIS Subsidy	SUBFUND 01A001	Other Expenses	393,665	463,537
<b>Total CRIS Subsidy</b>				<b>393,665</b>	<b>463,537</b>
<b>SU515296 Social Impact Fin Fund Subsidy</b>					
INDEX SU515296	Social Impact Fin Fund Subsidy	SUBFUND 29A391	Other Expenses	1,000,000	1,000,000
<b>Total Social Impact Fin Fund Subsidy</b>				<b>1,000,000</b>	<b>1,000,000</b>
<b>SU514273 CSEA HHS 4.8 Mill Subsidy</b>					
INDEX SU514273	CSEA HHS 4.8 Mill Subsidy	SUBFUND 29A391	Other Expenses	7,228,624	7,255,631
<b>Total CSEA HHS 4.8 Mill Subsidy</b>				<b>7,228,624</b>	<b>7,255,631</b>
<b>SU514091 Space Maintenance</b>					
INDEX SU514091	Space Maintenance	SUBFUND 01A001	Other Expenses	0	4,747,045
<b>Total Space Maintenance</b>				<b>0</b>	<b>4,747,045</b>
<b>SU514711 Gateway Arena Pledge</b>					
INDEX SU514711	Gateway Arena Pledge	SUBFUND 01A001	Other Expenses	3,100,000	3,100,000
<b>Total Gateway Arena Pledge</b>				<b>3,100,000</b>	<b>3,100,000</b>
<b>SU514299 Children and Family Svcs Sub</b>					
INDEX SU514299	Children and Family Svcs Sub	SUBFUND 29A391	Other Expenses	19,989,912	21,252,852
<b>Total Children and Family Svcs Sub</b>				<b>19,989,912</b>	<b>21,252,852</b>
<b>SU515098 Children &amp; Family Srv Subs 3.9</b>					
INDEX SU515098	Children & Family Srv Subs 3.9	SUBFUND 29A392	Other Expenses	19,364,307	21,225,973
<b>Total Children &amp; Family Srv Subs 3.9</b>				<b>19,364,307</b>	<b>21,225,973</b>
<b>SU514315 Children Svcs Fund Subsidy</b>					
INDEX SU514315	Children Svcs Fund Subsidy	SUBFUND 29A391	Other Expenses	14,314,651	19,592,313
<b>Total Children Svcs Fund Subsidy</b>				<b>14,314,651</b>	<b>19,592,313</b>
<b>SU514620 Children Services Fund Sub 3.9</b>					
INDEX SU514620	Children Services Fund Sub 3.9	SUBFUND 29A392	Other Expenses	9,914,651	19,742,313
<b>Total Children Services Fund Sub 3.9</b>				<b>9,914,651</b>	<b>19,742,313</b>
<b>SU514323 Children w/Medical Handicaps</b>					
INDEX SU514323	Children w/Medical Handicaps	SUBFUND 29A391	Other Expenses	2,731,719	2,731,719
<b>Total Children w/Medical Handicaps</b>				<b>2,731,719</b>	<b>2,731,719</b>
<b>SU514398 EC-Invest In Children Subsidy</b>					
INDEX SU514398	EC-Invest In Children Subsidy	SUBFUND 29A391	Other Expenses	12,877,860	12,838,535
<b>Total EC-Invest In Children Subsidy</b>				<b>12,877,860</b>	<b>12,838,535</b>
<b>SU514414 Senior and Adult Svcs Subsidy</b>					
INDEX SU514414	Senior and Adult Svcs Subsidy	SUBFUND 29A391	Other Expenses	8,081,905	8,265,549
<b>Total Senior and Adult Svcs Subsidy</b>				<b>8,081,905</b>	<b>8,265,549</b>
<b>SU514638 Senior &amp; Adult Subsidy 3.9</b>					
INDEX SU514638	Senior & Adult Subsidy 3.9	SUBFUND 29A392	Other Expenses	8,078,454	8,262,029
<b>Total Senior &amp; Adult Subsidy 3.9</b>				<b>8,078,454</b>	<b>8,262,029</b>
<b>SU514281 Office of Homeless Svc Subsidy</b>					
INDEX SU514281	Office of Homeless Svc Subsidy	SUBFUND 29A391	Other Expenses	6,144,438	6,156,958
<b>Total Office of Homeless Svc Subsidy</b>				<b>6,144,438</b>	<b>6,156,958</b>
<b>SU514364 Human Services Other Programs</b>					



**GF / HHS Subsidy Accounts**

<b>SU514364 Human Services Other Programs</b>					
INDEX SU514364	Human Services Other Programs	SUBFUND 29A391	Other Expenses	2,079,084	1,897,345
<b>Total Human Services Other Programs</b>				<b>2,079,084</b>	<b>1,897,345</b>
<b>SU514349 Family &amp; Children First Cncl</b>					
INDEX SU514349	Family & Children First Cncl	SUBFUND 29A391	Other Expenses	2,905,931	2,936,625
<b>Total Family &amp; Children First Cncl</b>				<b>2,905,931</b>	<b>2,936,625</b>
<b>SU515999 Fatherhood Initiative Subsidy</b>					
INDEX SU515999	Fatherhood Initiative Subsidy	SUBFUND 29A391	Other Expenses	1,091,876	1,088,161
<b>Total Fatherhood Initiative Subsidy</b>				<b>1,091,876</b>	<b>1,088,161</b>
<b>SU513762 Brownfield Redevelopment</b>					
INDEX SU513762	Brownfield Redevelopment	SUBFUND 01A001	Other Expenses	470,000	470,000
<b>Total Brownfield Redevelopment</b>				<b>470,000</b>	<b>470,000</b>
<b>SU514430 Employment &amp; Family Svc Sub</b>					
INDEX SU514430	Employment & Family Svc Sub	SUBFUND 29A391	Other Expenses	5,498,175	6,203,609
<b>Total Employment &amp; Family Svc Sub</b>				<b>5,498,175</b>	<b>6,203,609</b>
<b>SU514737 Employment &amp; Family Svc. Sub</b>					
INDEX SU514737	Employment & Family Svc. Sub	SUBFUND 29A392	Other Expenses	3,323,347	6,116,522
<b>Total Employment &amp; Family Svc. Sub</b>				<b>3,323,347</b>	<b>6,116,522</b>
<b>SU515676 Shaker Square 2000 Pldg GF</b>					
INDEX SU515676	Shaker Square 2000 Pldg GF	SUBFUND 01A001	Other Expenses	74,000	74,000
<b>Total Shaker Square 2000 Pldg GF</b>				<b>74,000</b>	<b>74,000</b>
<b>SU514224 HHS JC Plcmnt &amp; Trmt Sub</b>					
INDEX SU514224	HHS JC Plcmnt & Trmt Sub	SUBFUND 29A391	Other Expenses	20,045,838	20,318,890
<b>Total HHS JC Plcmnt &amp; Trmt Sub</b>				<b>20,045,838</b>	<b>20,318,890</b>
<b>SU513515 Custody Mediation HHS</b>					
INDEX SU513515	Custody Mediation HHS	SUBFUND 01A001	Other Expenses	0	0
<b>Total Custody Mediation HHS</b>				<b>0</b>	<b>0</b>
<b>SU514216 Criminal Just. Intervn. (TASC)</b>					
INDEX SU514216	Criminal Just. Intervn. (TASC)	SUBFUND 29A391	Other Expenses	479,154	488,184
<b>Total Criminal Just. Intervn. (TASC)</b>				<b>479,154</b>	<b>488,184</b>
<b>SU514331 Family Justice Center</b>					
INDEX SU514331	Family Justice Center	SUBFUND 29A391	Other Expenses	216,461	230,019
<b>Total Family Justice Center</b>				<b>216,461</b>	<b>230,019</b>
<b>SU514125 Comm. Redevelopment Fund Sub.</b>					
INDEX SU514125	Comm. Redevelopment Fund Sub.	SUBFUND 01A001	Other Expenses	890,431	893,158
<b>Total Comm. Redevelopment Fund Sub.</b>				<b>890,431</b>	<b>893,158</b>
<b>SU514547 JA Office of Re-Entry Subsidy</b>					
INDEX SU514547	JA Office of Re-Entry Subsidy	SUBFUND 29A391	Other Expenses	2,114,816	2,129,651
<b>Total JA Office of Re-Entry Subsidy</b>				<b>2,114,816</b>	<b>2,129,651</b>
<b>SU514877 Public Defender HHS Subsidy</b>					
INDEX SU514877	Public Defender HHS Subsidy	SUBFUND 29A391	Other Expenses	211,445	215,674
<b>Total Public Defender HHS Subsidy</b>				<b>211,445</b>	<b>215,674</b>
<b>SU514885 Regional Crime Lab GF Subsidy</b>					
INDEX SU514885	Regional Crime Lab GF Subsidy	SUBFUND 01A001	Other Expenses	2,898,214	3,309,258
<b>Total Regional Crime Lab GF Subsidy</b>				<b>2,898,214</b>	<b>3,309,258</b>
<b>SU514661 Witness Victim Subsidy</b>					



				2017	2018
				Recommended	Recommended
				Appropriation	Appropriation
<b>GF / HHS Subsidy Accounts</b>					
<b>SU514661 Witness Victim Subsidy</b>					
INDEX SU514661	Witness Victim Subsidy	SUBFUND 01A001	Other Expenses	1,797,299	1,836,535
<b>Total Witness Victim Subsidy</b>				<b>1,797,299</b>	<b>1,836,535</b>
<b>SU514679 TASC - County Subsidy</b>					
INDEX SU514679	TASC - County Subsidy	SUBFUND 01A001	Other Expenses	(12,596)	(12,596)
<b>Total TASC - County Subsidy</b>				<b>(12,596)</b>	<b>(12,596)</b>
<b>SU515015 Western Reserve Fund Subsidy</b>					
INDEX SU515015	Western Reserve Fund Subsidy	SUBFUND 01A001	Other Expenses	5,500,000	0
<b>Total Western Reserve Fund Subsidy</b>				<b>5,500,000</b>	<b>0</b>
<b>SU515114 Western Reserve DS Subsidy</b>					
INDEX SU515114	Western Reserve DS Subsidy	SUBFUND 01A001	Other Expenses	784,480	784,480
<b>Total Western Reserve DS Subsidy</b>				<b>784,480</b>	<b>784,480</b>
<b>SU515197 HHS Subs Sheriff Mental Health</b>					
INDEX SU515197	HHS Subs Sheriff Mental Health	SUBFUND 29A391	Other Expenses	1,986,894	2,029,683
<b>Total HHS Subs Sheriff Mental Health</b>				<b>1,986,894</b>	<b>2,029,683</b>
<b>SU515221 Demolition Property GF Subsidy</b>					
INDEX SU515221	Demolition Property GF Subsidy	SUBFUND 01A001	Other Expenses	0	8,000,000
<b>Total Demolition Property GF Subsidy</b>				<b>0</b>	<b>8,000,000</b>
<b>SU512301 GCHI Ser. 2010 DS Pledge (.25%)</b>					
INDEX SU512301	GCHI Ser. 2010 DS Pledge (.25%)	SUBFUND 01A004	Other Expenses	26,736,407	26,739,157
<b>Total GCHI Ser. 2010 DS Pledge (.25%)</b>				<b>26,736,407</b>	<b>26,739,157</b>
<b>SU512319 GCHI 2014C DS Subs. (.25%)</b>					
INDEX SU512319	GCHI 2014C DS Subs. (.25%)	SUBFUND 01A004	Other Expenses	682,500	680,700
<b>Total GCHI 2014C DS Subs. (.25%)</b>				<b>682,500</b>	<b>680,700</b>
<b>SU512327 Hotel DS GF Subsidy (.25%)</b>					
INDEX SU512327	Hotel DS GF Subsidy (.25%)	SUBFUND 01A004	Other Expenses	20,308,344	20,743,344
<b>Total Hotel DS GF Subsidy (.25%)</b>				<b>20,308,344</b>	<b>20,743,344</b>
<b>Total GF / HHS Subsidy Accounts</b>				<b>223,557,072</b>	<b>254,506,620</b>
<b>Department of Sustainability</b>					
<b>SY302240 Sustainability</b>					
INDEX SY302240	Sustainability	SUBFUND 01A001	Personal Services	234,786	241,631
INDEX SY302240	Sustainability	SUBFUND 01A001	Other Expenses	35,952	35,952
INDEX SY302240	Sustainability	SUBFUND 01A001	Capital Outlays	94	94
<b>Total Sustainability</b>				<b>270,832</b>	<b>277,677</b>
<b>Total Department of Sustainability</b>				<b>270,832</b>	<b>277,677</b>
<b>Employee Health and Wellness</b>					
<b>CC499020 Self Insurance - BODD</b>					
INDEX CC499020	Self Insurance - BODD	SUBFUND 20A195	Other Expenses	15,743,908	15,837,206
<b>Total Self Insurance - BODD</b>				<b>15,743,908</b>	<b>15,837,206</b>
<b>CC499509 Self Insurance-Regionalization</b>					
INDEX CC499509	Self Insurance-Regionalization	SUBFUND 20A195	Other Expenses	24,556,919	24,832,325
<b>Total Self Insurance-Regionalization</b>				<b>24,556,919</b>	<b>24,832,325</b>
<b>CC499202 Benefits Administration</b>					
INDEX CC499202	Benefits Administration	SUBFUND 68A100	Personal Services	574,738	595,238



	2017	2018
	Recommended	Recommended
	Appropriation	Appropriation

**Employee Health and Wellness**

**CC499202 Benefits Administration**

INDEX CC499202	Benefits Administration	SUBFUND 68A100	Other Expenses	2,731,636	2,729,687
<b>Total Benefits Administration</b>				<b>3,306,374</b>	<b>3,324,925</b>

**CC499004 Hospitalization Self Insurance**

INDEX CC499004	Hospitalization Self Insurance	SUBFUND 68A100	Personal Services	90,696	92,511
INDEX CC499004	Hospitalization Self Insurance	SUBFUND 68A100	Other Expenses	93,068,326	102,566,429
<b>Total Hospitalization Self Insurance</b>				<b>93,159,022</b>	<b>102,658,940</b>

**CC499038 Wellness**

INDEX CC499038	Wellness	SUBFUND 68A100	Personal Services	90,696	92,511
INDEX CC499038	Wellness	SUBFUND 68A100	Other Expenses	93,068,326	102,566,429
<b>Total Wellness</b>				<b>93,159,022</b>	<b>102,658,940</b>

**CC499012 Hosp. Regular Insurance**

INDEX CC499012	Hosp. Regular Insurance	SUBFUND 68A200	Other Expenses	4,727,909	4,726,436
<b>Total Hosp. Regular Insurance</b>				<b>4,727,909</b>	<b>4,726,436</b>

**CC499046 Hosp.-Employee Deferrals**

INDEX CC499046	Hosp.-Employee Deferrals	SUBFUND 68A300	Other Expenses	2,900,000	2,900,000
<b>Total Hosp.-Employee Deferrals</b>				<b>2,900,000</b>	<b>2,900,000</b>

<b>Total Employee Health and Wellness</b>				<b>237,553,154</b>	<b>256,938,772</b>
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**Workers Compensation Retrospective**

**CC498899 Worker's Comp Retro 2012**

INDEX CC498899	Worker's Comp Retro 2012	SUBFUND 67A012	Personal Services	0	0
<b>Total Worker's Comp Retro 2012</b>				<b>0</b>	<b>0</b>

**HR498006 Workers' Comp Admin**

INDEX HR498006	Workers' Comp Admin	SUBFUND 67A100	Personal Services	449,636	515,420
INDEX HR498006	Workers' Comp Admin	SUBFUND 67A100	Other Expenses	2,434,725	2,638,055
<b>Total Workers' Comp Admin</b>				<b>2,884,361</b>	<b>3,153,475</b>

**HR498014 Workers Compensation Claims**

INDEX HR498014	Workers Compensation Claims	SUBFUND 67A200	Other Expenses	3,246,197	3,246,197
<b>Total Workers Compensation Claims</b>				<b>3,246,197</b>	<b>3,246,197</b>

<b>Total Workers Compensation Retrospective</b>				<b>6,130,558</b>	<b>6,399,672</b>
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**Debt Service**

**DS039990 DS Rev-Bond Retirement GF**

INDEX DS039990	DS Rev-Bond Retirement GF	SUBFUND 30A900	Other Expenses	29,267,020	29,293,648
<b>Total DS Rev-Bond Retirement GF</b>				<b>29,267,020</b>	<b>29,293,648</b>

**DS100370 Gateway Arena Project**

INDEX DS100370	Gateway Arena Project	SUBFUND 30A905	Other Expenses	3,100,000	3,100,000
<b>Total Gateway Arena Project</b>				<b>3,100,000</b>	<b>3,100,000</b>

**DS039966 Brownfield Debt Service**

INDEX DS039966	Brownfield Debt Service	SUBFUND 30A910	Other Expenses	470,000	470,000
<b>Total Brownfield Debt Service</b>				<b>470,000</b>	<b>470,000</b>

**DS039974 Shaker Square Series 2000**

INDEX DS039974	Shaker Square Series 2000	SUBFUND 30A912	Other Expenses	74,000	74,000
<b>Total Shaker Square Series 2000</b>				<b>74,000</b>	<b>74,000</b>

**DS040121 Commercial Redevelopment Debt**



				2017	2018
				Recommended	Recommended
				Appropriation	Appropriation
<b>Debt Service</b>					
<b>DS040121 Commercial Redevelopment Debt</b>					
INDEX DS040121	Commercial Redevelopment Debt	SUBFUND 30A913	Other Expenses	890,431	893,158
<b>Total Commercial Redevelopment Debt</b>				<b>890,431</b>	<b>893,158</b>
<b>DS040154 DS - Rock &amp; Roll Hall of Fame</b>					
INDEX DS040154	DS - Rock & Roll Hall of Fame	SUBFUND 30A914	Other Expenses	870,343	868,812
<b>Total DS - Rock &amp; Roll Hall of Fame</b>				<b>870,343</b>	<b>868,812</b>
<b>DS039115 Medical Mart Debt Service</b>					
INDEX DS039115	Medical Mart Debt Service	SUBFUND 30A915	Other Expenses	26,736,407	26,739,157
<b>Total Medical Mart Debt Service</b>				<b>26,736,407</b>	<b>26,739,157</b>
<b>DS039198 Steelyard/Westin DS</b>					
INDEX DS039198	Steelyard/Westin DS	SUBFUND 30A916	Other Expenses	694,112	689,912
<b>Total Steelyard/Westin DS</b>				<b>694,112</b>	<b>689,912</b>
<b>DS511543 Debt Service County Hotel</b>					
INDEX DS511543	Debt Service County Hotel	SUBFUND 30A919	Other Expenses	20,308,344	20,743,344
<b>Total Debt Service County Hotel</b>				<b>20,308,344</b>	<b>20,743,344</b>
<b>DS039016 DS-Western Reserve Serie 2014B</b>					
INDEX DS039016	DS-Western Reserve Serie 2014B	SUBFUND 30A920	Other Expenses	784,480	784,480
<b>Total DS-Western Reserve Serie 2014B</b>				<b>784,480</b>	<b>784,480</b>
<b>DS039024 DS-MedMart Refunding Ser 2014C</b>					
INDEX DS039024	DS-MedMart Refunding Ser 2014C	SUBFUND 30A921	Other Expenses	682,500	680,700
<b>Total DS-MedMart Refunding Ser 2014C</b>				<b>682,500</b>	<b>680,700</b>
<b>Total Debt Service</b>				<b>83,877,637</b>	<b>84,337,211</b>
<b>GCHI/Convention Center</b>					
<b>MC001065 GCHI Operating Acct. (.25%)</b>					
INDEX MC001065	GCHI Operating Acct. (.25%)	SUBFUND 01A004	Other Expenses	5,400,000	5,400,000
<b>Total GCHI Operating Acct. (.25%)</b>				<b>5,400,000</b>	<b>5,400,000</b>
<b>MC001024 Naming Rights for Con. Ctr.</b>					
INDEX MC001024	Naming Rights for Con. Ctr.	SUBFUND 20A893	Other Expenses	210,535	220,770
<b>Total Naming Rights for Con. Ctr.</b>				<b>210,535</b>	<b>220,770</b>
<b>Total GCHI/Convention Center</b>				<b>5,610,535</b>	<b>5,620,770</b>
<b>Capital Improvement GF Subsidy</b>					
<b>SU514141 Capital Improvement GF Subsidy</b>					
INDEX SU514141	Capital Improvement GF Subsidy	SUBFUND 01A001	Other Expenses	8,521,367	15,200,000
<b>Total Capital Improvement GF Subsidy</b>				<b>8,521,367</b>	<b>15,200,000</b>
<b>Total Capital Improvement GF Subsidy</b>				<b>8,521,367</b>	<b>15,200,000</b>
<b>General Fund/Self Insurance Fund</b>					
<b>MI100594 GF-Self Insurance Fund</b>					
INDEX MI100594	GF-Self Insurance Fund	SUBFUND 01A001	Other Expenses	605,989	605,989
<b>Total GF-Self Insurance Fund</b>				<b>605,989</b>	<b>605,989</b>
<b>Total General Fund/Self Insurance Fund</b>				<b>605,989</b>	<b>605,989</b>
<b>Social Impact</b>					
<b>SF515288 Social Impact Financing Fund</b>					



						2017	2018
						Recommended	Recommended
						Appropriation	Appropriation
<b>Social Impact</b>							
<b>SF515288 Social Impact Financing Fund</b>							
INDEX SF515288	Social Impact Financing Fund	SUBFUND 20A288	Other Expenses			1,000,000	1,000,000
<b>Total Social Impact Financing Fund</b>						<b>1,000,000</b>	<b>1,000,000</b>
<b>Total Social Impact</b>						<b>1,000,000</b>	<b>1,000,000</b>
<b>Miscellaneous Obligations &amp; Payments</b>							
<b>MI512459 Risk Management - Contracts</b>							
INDEX MI512459	Risk Management - Contracts	SUBFUND 01A001	Other Expenses			993,200	993,200
<b>Total Risk Management - Contracts</b>						<b>993,200</b>	<b>993,200</b>
<b>MI512657 Miscellaneous Obligations</b>							
INDEX MI512657	Miscellaneous Obligations	SUBFUND 01A001	Other Expenses			5,257,638	5,557,892
<b>Total Miscellaneous Obligations</b>						<b>5,257,638</b>	<b>5,557,892</b>
<b>Total Miscellaneous Obligations &amp; Payments</b>						<b>6,250,838</b>	<b>6,551,092</b>
<b>Statutory Expenditures</b>							
<b>AE511055 Agricultural Society</b>							
INDEX AE511055	Agricultural Society	SUBFUND 01A001	Other Expenses			3,300	3,300
<b>Total Agricultural Society</b>						<b>3,300</b>	<b>3,300</b>
<b>AE511253 Registrar-Vital Statistics</b>							
INDEX AE511253	Registrar-Vital Statistics	SUBFUND 01A001	Other Expenses			10,976	10,976
<b>Total Registrar-Vital Statistics</b>						<b>10,976</b>	<b>10,976</b>
<b>AE511352 Memorial Day Allowance</b>							
INDEX AE511352	Memorial Day Allowance	SUBFUND 01A001	Other Expenses			61,071	61,071
<b>Total Memorial Day Allowance</b>						<b>61,071</b>	<b>61,071</b>
<b>Total Statutory Expenditures</b>						<b>75,347</b>	<b>75,347</b>
<b>Innovation and Performance</b>							
<b>IP016998 Innovation and Performance</b>							
INDEX IP016998	Innovation and Performance	SUBFUND 01A001	Personal Services			726,268	746,838
INDEX IP016998	Innovation and Performance	SUBFUND 01A001	Other Expenses			516,891	516,891
<b>Total Innovation and Performance</b>						<b>1,243,159</b>	<b>1,263,729</b>
<b>Total Innovation and Performance</b>						<b>1,243,159</b>	<b>1,263,729</b>
<b>County Council</b>							
<b>CN017004 County Council</b>							
INDEX CN017004	County Council	SUBFUND 01A001	Personal Services			1,725,640	1,774,959
INDEX CN017004	County Council	SUBFUND 01A001	Other Expenses			139,345	139,345
<b>Total County Council</b>						<b>1,864,985</b>	<b>1,914,304</b>
<b>Total County Council</b>						<b>1,864,985</b>	<b>1,914,304</b>
<b>Veterans Services Fund</b>							
<b>VF491001 Veterans Services Fund</b>							
INDEX VF491001	Veterans Services Fund	SUBFUND 20A059	Other Expenses			859,752	0
<b>Total Veterans Services Fund</b>						<b>859,752</b>	<b>0</b>
<b>Total Veterans Services Fund</b>						<b>859,752</b>	<b>0</b>



				2017	2018	
				Recommended	Recommended	
				Appropriation	Appropriation	
<b>County Prosecutor</b>						
<b>PR191056 General Office</b>						
INDEX	PR191056	General Office	SUBFUND 01A001	Personal Services	21,016,855	21,498,225
INDEX	PR191056	General Office	SUBFUND 01A001	Other Expenses	3,079,997	3,079,997
<b>Total General Office</b>					<b>24,096,852</b>	<b>24,578,222</b>
<b>PR151977 ICAC GF Task Force</b>						
INDEX	PR151977	ICAC GF Task Force	SUBFUND 01A001	Personal Services	513,817	542,235
INDEX	PR151977	ICAC GF Task Force	SUBFUND 01A001	Capital Outlays	492	492
<b>Total ICAC GF Task Force</b>					<b>514,309</b>	<b>542,727</b>
<b>PR200071 Prosecutor-Child Support</b>						
INDEX	PR200071	Prosecutor-Child Support	SUBFUND 01A001	Personal Services	3,261,654	3,361,789
INDEX	PR200071	Prosecutor-Child Support	SUBFUND 01A001	Other Expenses	595,131	595,131
INDEX	PR200071	Prosecutor-Child Support	SUBFUND 01A001	Capital Outlays	12,000	12,000
<b>Total Prosecutor-Child Support</b>					<b>3,868,785</b>	<b>3,968,920</b>
<b>PR495580 Pros. DTAC HHF Project</b>						
INDEX	PR495580	Pros. DTAC HHF Project	SUBFUND 20A580	Personal Services	587,319	602,995
INDEX	PR495580	Pros. DTAC HHF Project	SUBFUND 20A580	Other Expenses	1,712,617	1,712,617
INDEX	PR495580	Pros. DTAC HHF Project	SUBFUND 20A580	Capital Outlays	45,600	45,600
<b>Total Pros. DTAC HHF Project</b>					<b>2,345,536</b>	<b>2,361,212</b>
<b>PR495572 Prosecutor-DTAC</b>						
INDEX	PR495572	Prosecutor-DTAC	SUBFUND 20A820	Personal Services	1,564,967	1,619,019
INDEX	PR495572	Prosecutor-DTAC	SUBFUND 20A820	Other Expenses	2,794,828	2,794,828
<b>Total Prosecutor-DTAC</b>					<b>4,359,795</b>	<b>4,413,847</b>
<b>PR194720 Prosecutor-Children &amp; Family</b>						
INDEX	PR194720	Prosecutor-Children & Family	SUBFUND 01A001	Personal Services	2,417,670	2,492,577
INDEX	PR194720	Prosecutor-Children & Family	SUBFUND 01A001	Other Expenses	123,659	123,659
<b>Total Prosecutor-Children &amp; Family</b>					<b>2,541,329</b>	<b>2,616,236</b>
<b>Total County Prosecutor</b>					<b>37,726,606</b>	<b>38,481,164</b>
<b>Court of Common Pleas</b>						
<b>CO456541 Legal Research Computerization</b>						
INDEX	CO456541	Legal Research Computerization	SUBFUND 20A586	Other Expenses	25,000	25,000
<b>Total Legal Research Computerization</b>					<b>25,000</b>	<b>25,000</b>
<b>CO380121 Common Pleas Judicial Admin</b>						
INDEX	CO380121	Common Pleas Judicial Admin	SUBFUND 01A001	Personal Services	8,617,992	8,904,596
INDEX	CO380121	Common Pleas Judicial Admin	SUBFUND 01A001	Other Expenses	15,579,068	16,935,644
INDEX	CO380121	Common Pleas Judicial Admin	SUBFUND 01A001	Capital Outlays	12,000	12,000
<b>Total Common Pleas Judicial Admin</b>					<b>24,209,060</b>	<b>25,852,240</b>
<b>CO456111 Special Project II</b>						
INDEX	CO456111	Special Project II	SUBFUND 20A058	Other Expenses	500,000	500,000
INDEX	CO456111	Special Project II	SUBFUND 20A058	Capital Outlays	250,000	250,000
<b>Total Special Project II</b>					<b>750,000</b>	<b>750,000</b>
<b>CO576199 Common Pleas Computerization</b>						
INDEX	CO576199	Common Pleas Computerization	SUBFUND 20A695	Other Expenses	1,290,000	150,000
<b>Total Common Pleas Computerization</b>					<b>1,290,000</b>	<b>150,000</b>
<b>CO456475 Common Pleas Special Projects</b>						
INDEX	CO456475	Common Pleas Special Projects	SUBFUND 20A812	Personal Services	1,306,653	1,347,988
INDEX	CO456475	Common Pleas Special Projects	SUBFUND 20A812	Other Expenses	0	0
<b>Total Common Pleas Special Projects</b>					<b>1,306,653</b>	<b>1,347,988</b>



				2017	2018
				Recommended	Recommended
				Appropriation	Appropriation
<b>Court of Common Pleas</b>					
<b>CO380196 Magistrates</b>					
INDEX CO380196	Magistrates	SUBFUND 01A001	Personal Services	1,307,661	1,343,604
INDEX CO380196	Magistrates	SUBFUND 01A001	Other Expenses	95,657	95,657
<b>Total Magistrates</b>				<b>1,403,318</b>	<b>1,439,261</b>
<b>CO380220 Court Services</b>					
INDEX CO380220	Court Services	SUBFUND 01A001	Personal Services	7,474,982	7,711,582
INDEX CO380220	Court Services	SUBFUND 01A001	Other Expenses	893,877	893,877
<b>Total Court Services</b>				<b>8,368,859</b>	<b>8,605,459</b>
<b>CO380410 Common Pleas-Probation</b>					
INDEX CO380410	Common Pleas-Probation	SUBFUND 01A001	Personal Services	12,414,549	12,823,478
INDEX CO380410	Common Pleas-Probation	SUBFUND 01A001	Other Expenses	1,561,985	1,561,985
<b>Total Common Pleas-Probation</b>				<b>13,976,534</b>	<b>14,385,463</b>
<b>CO507228 Probation Supervision Fees</b>					
INDEX CO507228	Probation Supervision Fees	SUBFUND 20A377	Other Expenses	401,550	401,550
INDEX CO507228	Probation Supervision Fees	SUBFUND 20A377	Capital Outlays	30,000	30,000
<b>Total Probation Supervision Fees</b>				<b>431,550</b>	<b>431,550</b>
<b>CO446070 Urinalysis Testing Fees</b>					
INDEX CO446070	Urinalysis Testing Fees	SUBFUND 20A720	Other Expenses	127,000	127,000
INDEX CO446070	Urinalysis Testing Fees	SUBFUND 20A720	Capital Outlays	7,500	7,500
<b>Total Urinalysis Testing Fees</b>				<b>134,500</b>	<b>134,500</b>
<b>CO456525 TASC Medicaid Fund CO</b>					
INDEX CO456525	TASC Medicaid Fund CO	SUBFUND 20A099	Personal Services	53,863	53,863
INDEX CO456525	TASC Medicaid Fund CO	SUBFUND 20A099	Other Expenses	25,020	25,020
<b>Total TASC Medicaid Fund CO</b>				<b>78,883</b>	<b>78,883</b>
<b>CO456533 TASC Common Pleas</b>					
INDEX CO456533	TASC Common Pleas	SUBFUND 20A192	Personal Services	394,498	403,528
INDEX CO456533	TASC Common Pleas	SUBFUND 20A192	Other Expenses	72,060	72,060
<b>Total TASC Common Pleas</b>				<b>466,558</b>	<b>475,588</b>
<b>Total Court of Common Pleas</b>				<b>52,440,915</b>	<b>53,675,932</b>
<b>Domestic Relations Court</b>					
<b>DR391052 Domestic Relations</b>					
INDEX DR391052	Domestic Relations	SUBFUND 01A001	Personal Services	3,526,797	3,623,120
INDEX DR391052	Domestic Relations	SUBFUND 01A001	Other Expenses	1,267,107	1,264,657
INDEX DR391052	Domestic Relations	SUBFUND 01A001	Capital Outlays	29,434	29,434
<b>Total Domestic Relations</b>				<b>4,823,338</b>	<b>4,917,211</b>
<b>DR495697 Domestic Relations Legal Research</b>					
INDEX DR495697	Domestic Relations Legal Research	SUBFUND 20A337	Other Expenses	9,889	9,889
<b>Total Domestic Relations Legal Research</b>				<b>9,889</b>	<b>9,889</b>
<b>DR495515 Bureau Of Support</b>					
INDEX DR495515	Bureau Of Support	SUBFUND 01A001	Personal Services	3,559,535	3,683,450
INDEX DR495515	Bureau Of Support	SUBFUND 01A001	Other Expenses	1,059,408	1,037,358
INDEX DR495515	Bureau Of Support	SUBFUND 01A001	Capital Outlays	256	256
<b>Total Bureau Of Support</b>				<b>4,619,199</b>	<b>4,721,064</b>
<b>Total Domestic Relations Court</b>				<b>9,452,426</b>	<b>9,648,164</b>
<b>Juvenile Court</b>					
<b>JC372052 Juvenile Court Judicial</b>					



						2017	2018
						Recommended	Recommended
						Appropriation	Appropriation
<b>Juvenile Court</b>							
<b>JC372052 Juvenile Court Judicial</b>							
INDEX	JC372052	Juvenile Court Judicial	SUBFUND	01A001	Personal Services	3,472,712	3,589,512
INDEX	JC372052	Juvenile Court Judicial	SUBFUND	01A001	Other Expenses	3,150,515	3,150,515
<b>Total Juvenile Court Judicial</b>						<b>6,623,227</b>	<b>6,740,027</b>
<b>JC495051 Juvenile Court Legal Research</b>							
INDEX	JC495051	Juvenile Court Legal Research	SUBFUND	20A601	Other Expenses	20,000	20,000
<b>Total Juvenile Court Legal Research</b>						<b>20,000</b>	<b>20,000</b>
<b>JC372060 Juvenile Court-Legal</b>							
INDEX	JC372060	Juvenile Court-Legal	SUBFUND	01A001	Personal Services	6,093,284	6,299,217
INDEX	JC372060	Juvenile Court-Legal	SUBFUND	01A001	Other Expenses	1,906,793	2,106,793
INDEX	JC372060	Juvenile Court-Legal	SUBFUND	01A001	Capital Outlays	581	581
<b>Total Juvenile Court-Legal</b>						<b>8,000,658</b>	<b>8,406,591</b>
<b>JC510925 Alternate Dispute Resolution</b>							
INDEX	JC510925	Alternate Dispute Resolution	SUBFUND	20A334	Other Expenses	300,000	300,000
<b>Total Alternate Dispute Resolution</b>						<b>300,000</b>	<b>300,000</b>
<b>JC514919 Legal Computerization</b>							
INDEX	JC514919	Legal Computerization	SUBFUND	20A585	Other Expenses	80,522	80,522
INDEX	JC514919	Legal Computerization	SUBFUND	20A585	Capital Outlays	76,016	76,016
<b>Total Legal Computerization</b>						<b>156,538</b>	<b>156,538</b>
<b>JC515189 Juvenile Court Incentives</b>							
INDEX	JC515189	Juvenile Court Incentives	SUBFUND	20A590	Other Expenses	3,270	3,270
<b>Total Juvenile Court Incentives</b>						<b>3,270</b>	<b>3,270</b>
<b>JC107532 JC Legal Services HHS</b>							
INDEX	JC107532	JC Legal Services HHS	SUBFUND	20A811	Personal Services	1,054,577	1,093,928
INDEX	JC107532	JC Legal Services HHS	SUBFUND	20A811	Other Expenses	2,555,428	2,555,428
<b>Total JC Legal Services HHS</b>						<b>3,610,005</b>	<b>3,649,356</b>
<b>JC107516 JC Probation Services HHS</b>							
INDEX	JC107516	JC Probation Services HHS	SUBFUND	20A811	Personal Services	6,226,200	6,434,654
INDEX	JC107516	JC Probation Services HHS	SUBFUND	20A811	Other Expenses	6,725,973	6,725,973
<b>Total JC Probation Services HHS</b>						<b>12,952,173</b>	<b>13,160,627</b>
<b>JC375055 Juvenile Court-Child Support</b>							
INDEX	JC375055	Juvenile Court-Child Support	SUBFUND	01A001	Personal Services	3,822,546	3,946,289
INDEX	JC375055	Juvenile Court-Child Support	SUBFUND	01A001	Other Expenses	919,218	907,218
<b>Total Juvenile Court-Child Support</b>						<b>4,741,764</b>	<b>4,853,507</b>
<b>JC517318 Title IV-E Juvenile Court</b>							
INDEX	JC517318	Title IV-E Juvenile Court	SUBFUND	20A635	Other Expenses	2,100,218	2,100,218
<b>Total Title IV-E Juvenile Court</b>						<b>2,100,218</b>	<b>2,100,218</b>
<b>JC517326 Title IV-E Admin. Juv. Ct.</b>							
INDEX	JC517326	Title IV-E Admin. Juv. Ct.	SUBFUND	20A635	Other Expenses	250,000	250,000
<b>Total Title IV-E Admin. Juv. Ct.</b>						<b>250,000</b>	<b>250,000</b>
<b>JC370056 Juvenile Court-Detention Home</b>							
INDEX	JC370056	Juvenile Court-Detention Home	SUBFUND	01A001	Personal Services	10,521,354	10,862,923
INDEX	JC370056	Juvenile Court-Detention Home	SUBFUND	01A001	Other Expenses	3,150,763	3,150,763
INDEX	JC370056	Juvenile Court-Detention Home	SUBFUND	01A001	Capital Outlays	362	362
<b>Total Juvenile Court-Detention Home</b>						<b>13,672,479</b>	<b>14,014,048</b>
<b>JC372300 Operation Detention Home-State Subsidy</b>							
INDEX	JC372300	Operation Detention Home-State Subsidy	SUBFUND	20A800	Other Expenses	35,478	35,478
<b>Total Operation Detention Home-State Subsidy</b>						<b>35,478</b>	<b>35,478</b>



						2017	2018
						Recommended	Recommended
						Appropriation	Appropriation
<b>Juvenile Court</b>							
<b>JC107524 JC Detention Services HHS</b>							
INDEX	JC107524	JC Detention Services HHS	SUBFUND	20A811	Personal Services	695,926	721,173
INDEX	JC107524	JC Detention Services HHS	SUBFUND	20A811	Other Expenses	2,958,757	2,958,757
<b>Total JC Detention Services HHS</b>						<b>3,654,683</b>	<b>3,679,930</b>
<b>Total Juvenile Court</b>						<b>56,120,493</b>	<b>57,369,590</b>
<b>Probate Court</b>							
<b>PC400051 Probate Court</b>							
INDEX	PC400051	Probate Court	SUBFUND	01A001	Personal Services	4,848,564	5,013,488
INDEX	PC400051	Probate Court	SUBFUND	01A001	Other Expenses	1,345,004	1,345,004
<b>Total Probate Court</b>						<b>6,193,568</b>	<b>6,358,492</b>
<b>PC404632 Probate Computerization \$10 Fund</b>							
INDEX	PC404632	Probate Computerization \$10 Fund	SUBFUND	20A602	Personal Services	140,117	142,933
INDEX	PC404632	Probate Computerization \$10 Fund	SUBFUND	20A602	Other Expenses	442,661	387,358
INDEX	PC404632	Probate Computerization \$10 Fund	SUBFUND	20A602	Capital Outlays	44,904	44,904
<b>Total Probate Computerization \$10 Fund</b>						<b>627,682</b>	<b>575,195</b>
<b>PC404665 Indigent Guardianship</b>							
INDEX	PC404665	Indigent Guardianship	SUBFUND	20A331	Other Expenses	190,654	190,654
<b>Total Indigent Guardianship</b>						<b>190,654</b>	<b>190,654</b>
<b>PC404608 Conduct of Business Fund</b>							
INDEX	PC404608	Conduct of Business Fund	SUBFUND	20A610	Other Expenses	642	642
<b>Total Conduct of Business Fund</b>						<b>642</b>	<b>642</b>
<b>PC404624 Probate Court Dispute Res Prog</b>							
INDEX	PC404624	Probate Court Dispute Res Prog	SUBFUND	20A604	Personal Services	41,400	42,232
INDEX	PC404624	Probate Court Dispute Res Prog	SUBFUND	20A604	Other Expenses	16,935	16,935
<b>Total Probate Court Dispute Res Prog</b>						<b>58,335</b>	<b>59,167</b>
<b>PC404616 Probate Court Special Projects</b>							
INDEX	PC404616	Probate Court Special Projects	SUBFUND	20A603	Other Expenses	42,028	42,028
<b>Total Probate Court Special Projects</b>						<b>42,028</b>	<b>42,028</b>
<b>Total Probate Court</b>						<b>7,112,909</b>	<b>7,226,178</b>
<b>8th District Court of Appeals</b>							
<b>CA360057 Court Of Appeals</b>							
INDEX	CA360057	Court Of Appeals	SUBFUND	01A001	Other Expenses	835,701	851,107
<b>Total Court Of Appeals</b>						<b>835,701</b>	<b>851,107</b>
<b>CA360115 Court of Appeals-Special Projects</b>							
INDEX	CA360115	Court of Appeals-Special Projects	SUBFUND	20A805	Other Expenses	15,000	0
<b>Total Court of Appeals-Special Projects</b>						<b>15,000</b>	<b>0</b>
<b>Total 8th District Court of Appeals</b>						<b>850,701</b>	<b>851,107</b>
<b>Municipal Judicial Costs</b>							
<b>MT805432 Municipal Judicial Costs</b>							
INDEX	MT805432	Municipal Judicial Costs	SUBFUND	01A001	Personal Services	464,096	471,652
INDEX	MT805432	Municipal Judicial Costs	SUBFUND	01A001	Other Expenses	3,197,890	3,262,445
<b>Total Municipal Judicial Costs</b>						<b>3,661,986</b>	<b>3,734,097</b>
<b>Total Municipal Judicial Costs</b>						<b>3,661,986</b>	<b>3,734,097</b>



						2017	2018
						Recommended	Recommended
						Appropriation	Appropriation
<b>Inspector General</b>							
<b>IG030411 Office of Inspector General</b>							
INDEX	IG030411	Office of Inspector General	SUBFUND	01A001	Personal Services	674,319	695,975
INDEX	IG030411	Office of Inspector General	SUBFUND	01A001	Other Expenses	80,255	80,255
<b>Total Office of Inspector General</b>						<b>754,574</b>	<b>776,230</b>
<b>IG030429 Inspector General Vendor Fees</b>							
INDEX	IG030429	Inspector General Vendor Fees	SUBFUND	20A378	Personal Services	7,092	7,443
INDEX	IG030429	Inspector General Vendor Fees	SUBFUND	20A378	Other Expenses	31,178	31,178
<b>Total Inspector General Vendor Fees</b>						<b>38,270</b>	<b>38,621</b>
<b>Total Inspector General</b>						<b>792,844</b>	<b>814,851</b>
<b>Department of Internal Audit</b>							
<b>IA018002 Internal Audit Department</b>							
INDEX	IA018002	Internal Audit Department	SUBFUND	01A001	Personal Services	528,046	544,009
INDEX	IA018002	Internal Audit Department	SUBFUND	01A001	Other Expenses	64,839	64,839
<b>Total Internal Audit Department</b>						<b>592,885</b>	<b>608,848</b>
<b>Total Department of Internal Audit</b>						<b>592,885</b>	<b>608,848</b>
<b>Personnel Review Commission</b>							
<b>HC019018 Personnel Review Commission</b>							
INDEX	HC019018	Personnel Review Commission	SUBFUND	01A001	Personal Services	1,546,594	1,591,002
INDEX	HC019018	Personnel Review Commission	SUBFUND	01A001	Other Expenses	134,601	134,601
INDEX	HC019018	Personnel Review Commission	SUBFUND	01A001	Capital Outlays	1,500	1,500
<b>Total Personnel Review Commission</b>						<b>1,682,695</b>	<b>1,727,103</b>
<b>Total Personnel Review Commission</b>						<b>1,682,695</b>	<b>1,727,103</b>
<b>Alcohol &amp; Drug Addiction Mental Health Board</b>							
<b>SU514596 Alcohol Drug Addiction Mental Health Board 4.8</b>							
INDEX	SU514596	Alcohol Drug Addiction Mental Health Board	SUBFUND	29A391	Other Expenses	19,681,830	19,681,830
<b>Total Alcohol Drug Addiction Mental Health Board 4.8</b>						<b>19,681,830</b>	<b>19,681,830</b>
<b>SU514729 Alcohol Drug Addict. MH 3.9</b>							
INDEX	SU514729	Alcohol Drug Addict. MH 3.9	SUBFUND	29A392	Other Expenses	19,681,829	19,681,829
<b>Total Alcohol Drug Addict. MH 3.9</b>						<b>19,681,829</b>	<b>19,681,829</b>
<b>Total Alcohol &amp; Drug Addiction Mental Health Board</b>						<b>39,363,659</b>	<b>39,363,659</b>
<b>MetroHealth System</b>							
<b>SU514463 Hospital Operations Subsidy</b>							
INDEX	SU514463	Hospital Operations Subsidy	SUBFUND	29A391	Other Expenses	16,236,000	16,236,000
<b>Total Hospital Operations Subsidy</b>						<b>16,236,000</b>	<b>16,236,000</b>
<b>SU514687 MetroHealth Subsidy 3.9</b>							
INDEX	SU514687	MetroHealth Subsidy 3.9	SUBFUND	29A392	Other Expenses	16,236,000	16,236,000
<b>Total MetroHealth Subsidy 3.9</b>						<b>16,236,000</b>	<b>16,236,000</b>
<b>Total MetroHealth System</b>						<b>32,472,000</b>	<b>32,472,000</b>
<b>Board of Elections</b>							
<b>BE474064 Election Administration</b>							
INDEX	BE474064	Election Administration	SUBFUND	01A001	Personal Services	6,760,246	6,977,883



Board of Elections					
<b>BE474064 Election Administration</b>					
INDEX	BE474064	Election Administration	SUBFUND 01A001 Other Expenses	1,625,317	2,118,317
<b>Total Election Administration</b>				<b>8,385,563</b>	<b>9,096,200</b>
<b>BE472050 Primary Election</b>					
INDEX	BE472050	Primary Election	SUBFUND 01A001 Personal Services	830,711	718,148
INDEX	BE472050	Primary Election	SUBFUND 01A001 Other Expenses	1,704,100	1,176,201
<b>Total Primary Election</b>				<b>2,534,811</b>	<b>1,894,349</b>
<b>BE473058 General Election</b>					
INDEX	BE473058	General Election	SUBFUND 01A001 Personal Services	510,718	1,533,925
INDEX	BE473058	General Election	SUBFUND 01A001 Other Expenses	2,073,200	2,200,431
<b>Total General Election</b>				<b>2,583,918</b>	<b>3,734,356</b>
<b>BE474056 Special Election</b>					
INDEX	BE474056	Special Election	SUBFUND 01A001 Other Expenses	98,081	98,081
<b>Total Special Election</b>				<b>98,081</b>	<b>98,081</b>
<b>BE475095 Electronic Voting Consultation</b>					
INDEX	BE475095	Electronic Voting Consultation	SUBFUND 01A001 Other Expenses	767,558	767,558
<b>Total Electronic Voting Consultation</b>				<b>767,558</b>	<b>767,558</b>
<b>Total Board of Elections</b>				<b>14,369,931</b>	<b>15,590,544</b>
Board of Revision					
<b>BR420067 Brd of Revision-Assessment Fnd</b>					
INDEX	BR420067	Brd of Revision-Assessment Fnd	SUBFUND 20A301 Personal Services	1,879,789	1,934,312
INDEX	BR420067	Brd of Revision-Assessment Fnd	SUBFUND 20A301 Other Expenses	1,058,645	1,058,645
INDEX	BR420067	Brd of Revision-Assessment Fnd	SUBFUND 20A301 Capital Outlays	6,900	6,900
<b>Total Brd of Revision-Assessment Fnd</b>				<b>2,945,334</b>	<b>2,999,857</b>
<b>Total Board of Revision</b>				<b>2,945,334</b>	<b>2,999,857</b>
Debarment Review Board					
<b>DB016048 Debarment Review Board</b>					
INDEX	DB016048	Debarment Review Board	SUBFUND 01A001 Personal Services	7,389	7,538
<b>Total Debarment Review Board</b>				<b>7,389</b>	<b>7,538</b>
<b>Total Debarment Review Board</b>				<b>7,389</b>	<b>7,538</b>
County Planning Commission					
<b>CP522110 County Planning Commission</b>					
INDEX	CP522110	County Planning Commission	SUBFUND 20A307 Personal Services	1,558,838	1,604,921
INDEX	CP522110	County Planning Commission	SUBFUND 20A307 Other Expenses	127,044	127,044
<b>Total County Planning Commission</b>				<b>1,685,882</b>	<b>1,731,965</b>
<b>CP522540 Cuyahoga Valley Initiative</b>					
INDEX	CP522540	Cuyahoga Valley Initiative	SUBFUND 20A308 Other Expenses	0	0
<b>Total Cuyahoga Valley Initiative</b>				<b>0</b>	<b>0</b>
<b>Total County Planning Commission</b>				<b>1,685,882</b>	<b>1,731,965</b>
Workforce Development					
<b>WI140905 WIA Executive &amp; Financial Operations</b>					
INDEX	WI140905	WIA Executive & Financial Operations	SUBFUND 28W036 Other Expenses	0	0
<b>Total WIA Executive &amp; Financial Operations</b>				<b>0</b>	<b>0</b>



						2017	2018
						Recommended	Recommended
						Appropriation	Appropriation
<b>Workforce Development</b>							
<b>WI141622 County Educational Asst Prog.</b>							
INDEX	WI141622	County Educational Asst Prog.	SUBFUND	20A064	Other Expenses	1,000,000	1,000,000
<b>Total County Educational Asst Prog.</b>						<b>1,000,000</b>	<b>1,000,000</b>
<b>WI150904 WF Innovation \$ Opp's Act</b>							
INDEX	WI150904	WF Innovation \$ Opp's Act	SUBFUND	28W038	Personal Services	968,204	999,942
INDEX	WI150904	WF Innovation \$ Opp's Act	SUBFUND	28W038	Other Expenses	10,988,671	10,988,671
<b>Total WF Innovation \$ Opp's Act</b>						<b>11,956,875</b>	<b>11,988,613</b>
<b>Total Workforce Development</b>						<b>12,956,875</b>	<b>12,988,613</b>
<b>County Board of Developmental Disabilities</b>							
<b>MR845024 County Board Of Developmental Disabilities</b>							
INDEX	MR845024	County Board Of Developmental Disabilities	SUBFUND	20R320	Personal Services	84,457,963	87,353,643
INDEX	MR845024	County Board Of Developmental Disabilities	SUBFUND	20R320	Other Expenses	109,116,955	109,116,955
INDEX	MR845024	County Board Of Developmental Disabilities	SUBFUND	20R320	Capital Outlays	2,116,518	2,116,518
<b>Total County Board Of Developmental Disabilities</b>						<b>195,691,436</b>	<b>198,587,116</b>
<b>Total County Board of Developmental Disabilities</b>						<b>195,691,436</b>	<b>198,587,116</b>
<b>Community Based Correctional Facility</b>							
<b>CB452557 Comm. Based Correct. Facility</b>							
INDEX	CB452557	Comm. Based Correct. Facility	SUBFUND	20A120	Other Expenses	5,906,125	5,906,125
<b>Total Comm. Based Correct. Facility</b>						<b>5,906,125</b>	<b>5,906,125</b>
<b>Total Community Based Correctional Facility</b>						<b>5,906,125</b>	<b>5,906,125</b>
<b>County Law Library Resource Board</b>							
<b>LL440008 County Law Library Resource Board</b>							
INDEX	LL440008	County Law Library Resource Board	SUBFUND	20A264	Personal Services	264,622	273,148
INDEX	LL440008	County Law Library Resource Board	SUBFUND	20A264	Other Expenses	290,354	290,354
<b>Total County Law Library Resource Board</b>						<b>554,976</b>	<b>563,502</b>
<b>Total County Law Library Resource Board</b>						<b>554,976</b>	<b>563,502</b>
<b>Ohio State University Extension</b>							
<b>AE511105 Ohio State University Extension</b>							
INDEX	AE511105	Ohio State University Extension	SUBFUND	01A001	Other Expenses	0	0
<b>Total Ohio State University Extension</b>						<b>0</b>	<b>0</b>
<b>Total Ohio State University Extension</b>						<b>0</b>	<b>0</b>
<b>Public Defender</b>							
<b>PD140053 Public Defender</b>							
INDEX	PD140053	Public Defender	SUBFUND	01A001	Personal Services	8,630,725	8,895,230
INDEX	PD140053	Public Defender	SUBFUND	01A001	Other Expenses	1,420,343	1,420,343
INDEX	PD140053	Public Defender	SUBFUND	01A001	Capital Outlays	50,000	0
<b>Total Public Defender</b>						<b>10,101,068</b>	<b>10,315,573</b>
<b>PD141333 Public Defender HHS</b>							
INDEX	PD141333	Public Defender HHS	SUBFUND	20A267	Personal Services	211,445	215,674
<b>Total Public Defender HHS</b>						<b>211,445</b>	<b>215,674</b>
<b>PD141028 Public Defender-Cleveland Municipal</b>							
INDEX	PD141028	Public Defender-Cleveland Municipal	SUBFUND	20A804	Personal Services	1,636,455	1,683,826



				2017	2018
				Recommended	Recommended
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<b>Public Defender</b>					
PD141028 Public Defender-Cleveland Municipal					
INDEX	PD141028	Public Defender-Cleveland Municipal	SUBFUND 20A804	Other Expenses	350,562 350,562
<b>Total Public Defender-Cleveland Municipal</b>				<b>1,987,017</b>	<b>2,034,388</b>
<b>Total Public Defender</b>				<b>12,299,530</b>	<b>12,565,635</b>
<b>NOACA</b>					
MI512103 NOACA					
INDEX	MI512103	NOACA	SUBFUND 01A001	Other Expenses	0 0
<b>Total NOACA</b>				<b>0</b>	<b>0</b>
<b>Total NOACA</b>				<b>0</b>	<b>0</b>
<b>Soldiers' and Sailors' Monument</b>					
AE210005 Soldiers & Sailors Monument					
INDEX	AE210005	Soldiers & Sailors Monument	SUBFUND 01A001	Personal Services	179,631 185,460
INDEX	AE210005	Soldiers & Sailors Monument	SUBFUND 01A001	Other Expenses	30,392 30,392
<b>Total Soldiers &amp; Sailors Monument</b>				<b>210,023</b>	<b>215,852</b>
<b>Total Soldiers' and Sailors' Monument</b>				<b>210,023</b>	<b>215,852</b>
<b>Solid Waste Management District</b>					
SM522466 Solid Waste Mgnt District					
INDEX	SM522466	Solid Waste Mgnt District	SUBFUND 20A625	Personal Services	594,465 606,363
INDEX	SM522466	Solid Waste Mgnt District	SUBFUND 20A625	Other Expenses	764,110 764,110
INDEX	SM522466	Solid Waste Mgnt District	SUBFUND 20A625	Capital Outlays	12,500 12,500
<b>Total Solid Waste Mgnt District</b>				<b>1,371,075</b>	<b>1,382,973</b>
SM522516 District Boards Of Health					
INDEX	SM522516	District Boards Of Health	SUBFUND 20A625	Other Expenses	255,506 255,506
<b>Total District Boards Of Health</b>				<b>255,506</b>	<b>255,506</b>
SM522599 Solid Waste Municipal Grants					
INDEX	SM522599	Solid Waste Municipal Grants	SUBFUND 20A817	Other Expenses	200,000 200,000
<b>Total Solid Waste Municipal Grants</b>				<b>200,000</b>	<b>200,000</b>
SM522581 Solid Waste Plan Update 2012					
INDEX	SM522581	Solid Waste Plan Update 2012	SUBFUND 20A816	Other Expenses	162,000 162,000
<b>Total Solid Waste Plan Update 2012</b>				<b>162,000</b>	<b>162,000</b>
SM522573 Solid Waste Convenience Center					
INDEX	SM522573	Solid Waste Convenience Center	SUBFUND 20A815	Other Expenses	432,625 545,350
<b>Total Solid Waste Convenience Center</b>				<b>432,625</b>	<b>545,350</b>
<b>Total Solid Waste Management District</b>				<b>2,421,206</b>	<b>2,545,829</b>
<b>Soil &amp; Water Conservation</b>					
SW500058 Soil & Water Conservation					
INDEX	SW500058	Soil & Water Conservation	SUBFUND 20N306	Personal Services	862,751 887,335
INDEX	SW500058	Soil & Water Conservation	SUBFUND 20N306	Other Expenses	130,794 130,794
INDEX	SW500058	Soil & Water Conservation	SUBFUND 20N306	Capital Outlays	30,000 9,978
<b>Total Soil &amp; Water Conservation</b>				<b>1,023,545</b>	<b>1,028,107</b>
<b>Total Soil &amp; Water Conservation</b>				<b>1,023,545</b>	<b>1,028,107</b>

	2017	2018
	Recommended	Recommended
	Appropriation	Appropriation

**Veterans Service Commission**

**VS490052** Veterans Service Commission

INDEX <b>VS490052</b>	Veterans Service Commission	SUBFUND <b>01A001</b>	Personal Services	2,495,814	2,495,814
INDEX <b>VS490052</b>	Veterans Service Commission	SUBFUND <b>01A001</b>	Other Expenses	4,354,292	4,354,292
INDEX <b>VS490052</b>	Veterans Service Commission	SUBFUND <b>01A001</b>	Capital Outlays	10,000	10,000
<b>Total Veterans Service Commission</b>				<b>6,860,106</b>	<b>6,860,106</b>
<b>Total Veterans Service Commission</b>				<b>6,860,106</b>	<b>6,860,106</b>
<b>TOTAL APPROPRIATION</b>		<b>1,797,410,571</b>	<b>1,864,273,376</b>		



**Dave Greenspan**  
Cuyahoga County Council  
District 1

Memo with Questions From Council and  
Answers

Committee Chair: Finance & Budgeting  
Committee Vice Chair: Public Safety & Justice Affairs  
Committee Member: Council Operations & Intergovernmental Relations  
Committee Member: Economic Development & Planning  
Committee Member: Public Works, Procurement & Contracting

**MEMORANDUM**

To: Members and Staff, Cuyahoga County Council  
From: Dave Greenspan  
Date: December 6, 2016  
Subject: ***R2016-0216– Amendments to 2016-2017 Biennial Operating Budget***

Below are the questions to the Office of Budget and Management and their responses to R2016-0216:

**Question #1:** How much is currently budgeted county-wide (executive agencies) for training/employee development?

**Response #1:** The County does not budget specifically for training and employee development. These expenses are captured in the larger “Other Operating” category. We provide agencies with a budget for each category (e.g. commodities, contracts/professional services, other operating), not for each specific expenditure. The Other Operating budgets for each agency were developed based on an assumption of the sum total of each of those specific expenditures, but we do not hold agencies accountable at that level of detail; there is flexibility to spend more on training and less on printing, for example, both of which are captured in the Other Operating budget.

Further complicating the ability to answer is that we have three specific expense codes for training, development, and travel expenses that aren’t always used properly. These are travel – duty related (0305), travel – training/development related (0307), and conference/seminar costs (0308). The problem is that conference/seminar costs are very often coded to 0307 - so travel costs are over-stated and conference costs are under-stated. I also think employees are sometimes using 0305 and 0307 interchangeably and they are coding some training expenses to 0610, which is a miscellaneous code in the Other Operating budget. Offhand I can’t think of any budget, other than HR’s and IT’s (add’l \$50K on top of 2017 estimate) that was adjusted for this purpose. Combined, we spent \$1.4 million (both 0307 and 0308) in 2015 and are projected to spend about \$1 million in 2016 and \$1.2 million in 2017. 0308 expenses for each of those three years only totals approximately \$60,000, I know that’s under-stated. Combined, and relative to the total





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**budget, the County does not spend much on training and employee development. OBM will continue to communicate to agencies the importance of proper expense coding.**

**Responder:** Maggie Keenan, Office of Budget and Management

**Requestor:** Councilmember Dave Greenspan

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**Question #2:** Is the proposed new funding for training of the 722 supervisors on the HR Decision item list a one-time expense or an expense that would be planned for each year moving forward after 2017?

**Response #2:** I will get back to you on this when I hear back from the Chief Talent Officer. I do know that the plan is to use consultants to implement the training in 2017 and have the County training staff take over in 2018 so the cost associated with the consulting should be one-time in 2017 but we are not yet sure what that specific cost will be.

**Responder:** Maggie Keenan, Office of Budget and Management

**Requestor:** Councilmember Dave Greenspan

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**Question #3:** On the decision item list, it references a \$4,000,000 adjustment to 20A303 subsidy, which is a reduction in the HHS Subsidy. Can you provide additional information on this adjustment and how so much can be reduced from the HHS Levy? Also is this one time only in 2017 or for future years as well?

**Response #3:** Correct! Subsidies are adjusted throughout the year based on both revenue and expenses in each individual fund as our policy is to subsidize only the difference between what the fund earns in revenue and what is spent. If we don't adjust subsidies, cash just stores up in the individual funds and I don't believe this is a good practice. 20A303 is one of three funds that captures the activity associated with the Division of Children and Family Services and includes the board and care expenses for children in our custody. 20A303 receives one of the largest of the HHS subsidies. This reduction is based on our analysis of what the need will be and is sustainable.



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**Responder:** Maggie Keenan, Office of Budget and Management

**Requestor:** Councilmember Dale Miller  
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**Question #4:** How much has the County spent in all funds to build out the regional crime lab? Can you provide a breakdown of those funds? Also can you provide an annual subsidy history of how much the general subsidy has been for the Crime Lab? Also what is the total budget for the crime lab?

**Response #4:** The County spent just under \$1.9 million to build out the crime lab. This funding came from the General Fund, but was restricted in use for the crime lab by a legal settlement (Gruttadauria). The Crime Lab expansion started back in 2008. The expectation was that the increase in the General Fund support to the Coroner’s Office would be, essentially, seed money and that the crime lab would be self-supporting – this was the assurance from Dr. Miller, the Coroner at the time. Originally, the Crime Lab expenses were co-mingled in the Coroner’s operating budget so I cannot say exactly how much was spent on the Crime Lab those first few years - total spending in the Coroner’s Office increased from \$8.9 million in 2007 to \$10.9 million in 2008 and then decreased to \$9.9 million in 2009 and 2010 (there were one-time purchases that first year). We would have documented how much the Commissions agreed to provide in the 2008 budget, I can get that when I am back in the office on Monday. Spending in the Coroner’s Lab Fund (no General Fund impact, supported by fees for services) also increased from about \$300K per year to \$1 million per year in 2008 – 2011. We started segregating Crime Lab expenses in 2012. The table below shows the total expenses and the General Fund subsidy for the Crime Lab between 2012 and 2016 (3<sup>rd</sup> Quarter estimate):

		2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Estimate



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CR1 2	General Fund Subsidy	\$ 2,402,887	\$ 2,959,776	\$ 2,887,739	\$ 3,809,583	\$ 3,919,943
CR1 2	Total Expenses	\$ 2,637,346	\$ 3,035,065	\$ 3,040,764	\$ 4,048,034	\$ 4,214,248

**Responder:** Maggie Keenan, Office of Budget and Management

**Requestor:** Councilmember Dave Greenspan

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**Question #5:** What does the \$1,000,000 proposed reduction in the crime lab do to services the ME provides at the crime lab? Also what if the proposed reduction would be decreased to say \$500k, what would that reduction do to services?

**Response #5:** **At this time, that is unknown. The plan is to seek financial participation from the agencies that use the services of the Crime Lab, as was the original intent. While these agencies can get these services from the OAG’s Bureau of Criminal Investigation (BCI), the turnaround time for the County’s Crime Lab is much faster, which aides in investigations and prosecutions. Step number one is to charge the agencies/jurisdictions that can afford to pay for the services they are accessing. In the past there has been a sliding fee scale, I expect that might continue. What cannot be generated through additional revenue would have to be made up through a decrease in spending, which may result in an increase in the length of time it takes to satisfy requests. The Administration believes the Crime Lab could still be faster than BCI, thereby maintaining the benefit to the community. Also what if the proposed reduction would be decreased to say \$500k, what would that reduction do to services? Based on the amount of revenue generated, a decrease in the subsidy may mean no impact to annual operating expenses. A \$500,000 subsidy to the Crime Lab would require a total of \$500,000 in reductions in other General Fund spending or a larger draw on reserves, which is not sustainable long-term.**





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**Based on the amount of revenue generated, a decrease in the subsidy may mean no impact to annual operating expenses. A \$500,000 subsidy to the Crime Lab would require a total of \$500,000 in reductions in other General Fund spending or a larger draw on reserves, which is not sustainable long-term.**

**Responder:** Maggie Keenan, Office of Budget and Management

**Requestor:** Councilmember Dave Greenspan

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**Question #6:** Please submit a list of the \$1.4 million of CIP projects that won't happen due to the proposed reductions?

**Response #6:** We don't have this yet. The Department of Public Works is analyzing the original 2017 Capital Improvements Plan (CIP) and will make a determination of what projects can be eliminated or postponed based on necessity and urgency. They are also reviewing the estimates for each project, which were developed over a year ago, to determine if any of the estimates can be decreased. It's important to note that it was unlikely all of the projects on the 2017 CIP would have been completed next year anyway, as we have not yet started all of the projects on the 2016 CIP. We will forward the change to the CIP when it becomes available.

**Responder:** Maggie Keenan, Office of Budget and Management

**Requestor:** Councilmember Dave Greenspan

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**Question #7:** The "revolving loan fund" in the amount of \$410k that would fund the sports and film commission, is that fund the US EPA Brownfield Revolving Loan Fund (20D)? If so, are there any restrictions on the use of these funds? If it's not this fund, can you please provide additional information on the revolving loan fund?

**Response #7:** No. Please note that when we say "fund", we are usually referring to a "subfund" and in this case the distinction is important. There can be several subfunds that comprise the larger fund. 20D is a Development fund that



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**contains two subfunds: the Brownfield Revolving Loan Fund (20D446) and the Development Revolving Loan Fund (20D445). The Brownfield Revolving Loan Fund is restricted to, as name suggests, brownfield projects. Development uses this fund, which originated with funding from the Environmental Protection Agency (and continues to generate revenue from the OEPA), to award both grants and loans for brownfield projects. Grants are usually awarded from assessment activities (Phase I and Phase II) and loans are awarded for the remediation work. The OEPA restricts the use of this money as well (vendor certifications, etc.). The Development Revolving Loan Fund is restricted only in that the funding should be used to in a way that will generate economic activity. This Fund was originally supported by General Fund dollars. While both funds are titled “Revolving”, that is a general expectation and not a legal restriction. Both funds can be used to support expenses that will not be repaid (e.g. on loans that are ultimately forgiven based on job creation/economic activity or on expenses – not loans - that supplement development efforts).**

**Responder:** Maggie Keenan, Office of Budget and Management

**Requestor:** Councilmember Dave Greenspan

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**Question #8:** Can you provide us what the year-end projected surplus/deficit for the department of innovation is going to be in 2016? Given the recent changes in staffing within this new department, what are the current plans for how the money in 2017 will be spent? Can you please provide an update on the process of replacing Daro? Do you know when the Administration plans on introducing legislation to officially create the Department?

**Response #8:** There is a balance of approximately \$575K remaining in the contracts/professional services budget, \$250,000 of which was approved for use by the Department of IT (which will be encumbered, but not spent in 2016). There will also be a surplus in personnel because the two Performance Analyst positions were never filled (budgeted at \$50K each) and the Director and Director of Strategic Initiative positions are currently vacant. I will ask our analyst to run a projection Monday and can give you a more detailed projection on the surplus. The personnel budget accommodates replacing the Director and the Director of Strategic Initiatives (at the same salaries of the



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former employees), the existing Directors of Business Intelligence and Consulting, and filling two Performance Analyst positions. The non-personnel budget totals approximately \$515,000; of that, \$100,000 has been earmarked for training and professional development (in cooperation with HR), but the rest will be determined by the new Director. The position has been posted and interviews are being conducted. No, this will be done after the new Director is on board, I believe.

**Responder:** Maggie Keenan, Office of Budget and Management

**Requestor:** Councilmember Dave Greenspan

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**Question/Answer #9:** As an FYI, we are aware of the following agencies/departments that are preparing to come to Tuesday’s budget hearings:

- Court of Appeals (Request \$15k) - **As an FYI, I am meeting with the Administrative Judge Monday morning to discuss the Administration’s decision not to include the Court’s request in the Recommended Budget. As you may recall, 10% reductions were required of most County agencies in order to balance both the 2016 and 2017 budgets. For the Court of Appeals, this equated to \$15,000. In July 2016, the Court requested a restoration of the 2016 budget asserting that it was unable to make the cuts necessary to operate within budget but pledged its special revenue fund to cover the \$15,000 in 2017. The Administration was supportive of this request and submitted the increase in appropriation to Council in August 2016, which was approved. The Administration was not supportive of the Court’s request for an additional \$15,000 in its General Fund budget in 2017 because of the Court’s earlier pledge to use its special revenue fund. Fully realizing that this fund generates very few dollars and cannot accommodate \$15,000 in annual expenses however, the recommendation is to maintain the \$15,000 reduction in 2017 but to fully – and permanently – restore the Court’s budget in 2018.**

- Prosecutors Office (Request IT \$) - **Another FYI, the Prosecutor’s Office does not have the ability to “save up” for large equipment purchases – the ORC does not authorize the Prosecutor to maintain a separate Computerization fund as it does the Courts and the Prosecutor’s Office is not included in the Department of IT’s refresh plan. With that said, this decision item was not**



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**recommended by the Administration because we feel that these costs can be absorbed in the \$31 million General Fund budget for the Prosecutor’s Office.**

- PRC (Request merit \$)
- ADAMHS Board (not requesting additional money but wants to address committee)
- Board of Developmental Disabilities (doesn’t want to speak, just wants to observe the budget hearings)

Are you aware of any other departments or agencies that are planning on coming into the Committee of the Whole to ask for additional money? **No.**

**Responder:** Maggie Keenan, Office of Budget and Management

**Requestor:** Councilmember Dave Greenspan

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**Question #10:** Is there a 2% COLA county-wide in the recommended budget? Any departments not included for the provided COLA? Is there a plan as to when the 2% COLA will be implemented?

**Response #10:** **Yes, salary budgets were increased 2% county-wide – no agency/department was excluded. For Executive agencies, the plan is to implement the 2017 COLA in the 2<sup>nd</sup> pay period of the year.**

**Responder:** Maggie Keenan, Office of Budget and Management

**Requestor:** Councilmember Dave Greenspan

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If you have any questions, please feel free to contact me.