

**Executive's Recommended
Biennial Budget
2018-2019**

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Summary

The Executive's Recommended Budget for 2018-2019 is the proposed financial plan to implement both the County's mandates and the Executive's strategic priorities for the coming biennium. The Recommended Budget continues most of the programs and services implemented in the 2016-2017 budget, as well as identifies new initiatives that meet the Executive's priorities of **job growth and opportunity, fairness and equity, and a government that gets results.**

The Executive's Recommended Budget for 2018-2019 is structurally balanced in the General Fund and adheres to the minimum cash balance requirement outlines in **Section 706 of the Cuyahoga County Code.**

General Operating Fund	2016 Actual	2017 Estimate	2018 Budget	2019 Budget	2020 Estimate
Beginning Cash Balance	\$116,231,268	\$98,973,976	\$110,450,224	\$110,636,238	\$110,684,813
Operating Revenue	\$391,676,485	\$389,042,050	\$372,569,922	\$385,236,688	\$381,410,289
Operating Expenditures	\$360,799,763	\$349,854,827	\$360,997,047	\$367,636,350	\$384,040,660
Subsidies to Other Funds	\$48,134,014	\$27,710,976	\$11,386,861	\$17,551,763	\$17,864,337
Unadjusted Ending Cash Balance	\$98,973,976	\$110,450,223	\$110,636,238	\$110,684,813	\$90,190,105
% Balance to Expenditures	24%	29%	30%	29%	22%

General Fund	2016 Actual	2017 Estimate	2018 Budget	2019 Budget	2020 Estimate
Beginning Cash Balance	\$168,249,568	\$124,799,640	\$155,386,268	\$156,112,468	\$156,701,229
Operating Revenue	\$438,766,502	\$466,115,199	\$431,304,674	\$442,856,882	\$439,933,633
Operating Expenditures	\$398,212,389	\$363,779,827	\$371,464,363	\$376,103,666	\$392,507,976
Subsidies to Other Funds	\$84,004,041	\$71,748,745	\$59,114,111	\$65,279,013	\$65,591,587
Unadjusted Ending Cash Balance	\$124,799,640	\$155,386,267	\$156,112,468	\$157,586,671	\$139,420,721
% Balance to Expenditures	26%	36%	36%	36%	30%

HHS Levy Fund	2016 Actual	2017 Estimate	2018 Budget	2019 Budget	2020 Estimate
Beginning Cash Balance	\$45,129,593	\$38,824,760	\$47,070,273	\$47,241,704	\$47,280,090
Operating Revenue	\$230,952,694	\$231,755,183	\$231,755,183	\$231,755,183	\$231,755,183
Operating Expenditures	\$75,190,877	\$74,827,050	\$75,787,620	\$75,787,620	\$75,787,620
Subsidies to Other Funds	\$162,066,652	\$148,682,620	\$155,796,132	\$155,929,177	\$164,678,245
Unadjusted Ending Cash Balance	\$38,824,760	\$47,070,273	\$47,241,704	\$47,280,090	\$38,569,408
% Balance to Expenditures	16%	21%	20%	20%	16%

2018-2019 Base Budget Parameters and Budget Development

Considering the significant shortfall projected for 2018 beginning back in 2016, the 2018-2019 budget discussions began in earnest in late 2016 and have continued throughout the year, taking into consideration:

- the forecasts prepared by the Fiscal Office,
- the FY19 State Budget adopted in June 2017,
- existing service levels and demand trends,
- the change in processes, staffing, and expenditures resulting from the implementation of the Enterprise Resource Planning (ERP) system,
- the impact of the national opiate epidemic on County systems, particularly the Medical Examiner's Office, the HHS Division of Children and Family Services, the County Jail, and the Common Pleas Court,

The 2018-2019 base budget was established using the 2018 and 2019 estimates at Midyear (2nd Quarter) that assumed the following:

- A 2% increase in salaries Countywide to accommodate cost of living and/or merit adjustments to compensation to be determined by the respective appointing authorities
- An increase in the County's fringe benefit obligations (PERS, Medicare), which are calculated based on a percentage of total salaries (14% and 1.45%, respectively)
- A 6% increase in the employer share of hospitalization expenses to accommodate an inflationary increase in costs as well as the build-up of the mandated cash reserve in the Self-Insurance Fund. The employer share is reflected as a charge in the "fringe benefit" line of the agencies and departments that have staff participating in the County's Benefit Program; these charges make up the revenue in the Self Insurance Fund. The base budget did not assume any changes in participation rates, plan selection, or the employee contribution
- Other operating budgets (e.g. contracts, client services, other) reflected known changes in costs or were otherwise held flat
- No change in attrition rates in agencies with a high rate of employee turnover. Funding to replace vacant positions was included in the 2018 and 2019 estimates at Midyear for agencies that historically have no to low turnover and/or that had vacant high-salary positions. For agencies that historically have high rates of attrition, funding for vacant positions was not included in the budget. Excluding funding for vacancies has reduced the large operating surpluses in agency/departmental budgets and ensures that the County is not over-obligating its resources – and in this case cutting programs and services – unnecessarily
- A \$500,000 allocation for technology (in the capital outlay budget line) distributed Countywide to agencies and departments that do not otherwise have access to funds for this purpose

At Midyear:

- Operating shortfalls totaling \$58 million and \$57 million in 2018 and 2019, respectively, were projected in the **General Operating Fund** (excluding the 0.25% Fund)
- Operating shortfalls totaling \$57 million and \$55 million in 2018 and 2019, respectively, were projected in the **General Fund** (including the 0.25% Fund)
- Operating shortfalls totaling \$18 million and \$30 million in 2018 and 2019, respectively, were projected in the combined **HHS Levy Fund**

After establishing the base, it was determined that a handful of **base adjustments** were needed prior to determining the operating shortfalls in both years of the biennium. **Base adjustments** were made to:

- Decrease the 2018 and 2019 estimates for the employer share of employee healthcare costs from what was reflected at Midyear by approximately \$8 million based on revised estimates from the Department of Human Resources: the General and HHS Levy Fund impacts of this adjustment totaled \$4 million and \$1 million, respectively
- Decrease the 2019 estimate for the Department of Information Technology by approximately \$5.4 million based on a revision to the implementation plan of the County’s new Enterprise Resource Planning (ERP) system by the Department that pushes back by one year the transfer of the increased personnel costs (\$6.1 million, 28 FTEs) from the ERP project budget (supported by a 2017 Various Purpose bond issue) to the County operating budget and to increase the budget to maintain the cost of the exiting human resources system for an additional year
- Increase 2018 General Fund revenue from what was reflected at Midyear to account for the anticipated \$1.3 million in reimbursement from the City of Cleveland for the mayoral primary that took place in the Fall of 2017 as required by Ohio Revised Code §3503.23, 3506.01, 3501.17(D)
- Decrease 2018 General Fund revenue and decrease the 2018 General Fund budget for the Juvenile Court by approximately \$900,000 based on communication from the Court that delinquent revenue anticipated as part of the reduction plan submitted by the Court is not in fact collectable
- Decrease the General Fund subsidy to the 2018, 2019, and 2020 Capital Improvement Plans (CIP) by \$5 million based on an analysis of the anticipated cost of the projects that will post in the respective years, as opposed to the total project cost; this adjustment did not change the projects included in the CIP

To address the shortfalls projected in both the General Operating and Health and Human Services Levy Funds, the County Executive proposes the following:

Agency/ Department	2018 Adjustment	2019 Adjustment	Funding Source	Comments
Common Pleas	\$3,000,000	\$3,000,000	GF	Reduction agreed to by the Court; applied to personnel and professional services, anticipates attrition and a slight decrease in assigned counsel expenditures
Development	\$785,000	\$785,000	GF	Transfer annual debt service on the Western Reserve bonds to the Economic Development Fund
Development	\$5,500,000	\$1,500,000	GF	Reduce the General Fund subsidy to the Economic Development Fund by \$1.5 million in both years and supplant with a transfer from the Casino Tax Revenue Fund; reduce the subsidy by \$4 million in 2018 only due to the early payment from JumpStart in 2017
Development	\$8,000,000	\$9,000,000	GF	Eliminate the General Fund subsidy to the Demolition Fund (2018) and transfer the unobligated cash balance in the Fund to the General Fund (2019) based on the receipt of federal Hardest Hit Funds to support the demolition program
Domestic Relations	\$300,000	\$300,000	GF	Reduction agreed to by the Court; applied to the personnel budget and assumes attrition and not replacing vacancies
Educational Assistance	\$500,000	\$500,000	GF	Reduce annual allocation from \$1 million to \$500,000
Fiscal	\$300,000	\$300,000	GF	Eliminate positions following the implementation of both the ERP and the Real Property systems, both anticipated to go live in 2018

Fiscal	\$3,000,000	\$500,000	GF	Anticipated revenue generated from the enforcement of the rental registry; \$2.5M one-time in 2018
Fiscal	\$1,000,000	\$1,000,000	GF	Increase the transfer of surplus revenue in the Certificate of Title Fund to the General Operating Fund
HHS/Children & Family	\$650,000	\$650,000	HHS	Reduction based on historical surpluses in board and care (\$650,000), neighborhood collaboratives (\$1.4 million), adoptions (\$650,000), client services (\$500,000), and administrative expenses (\$100,000); reserve on balance equal to reductions established in HHS Levy Fund
HHS/Child Support	\$318,000	\$318,000	HHS	Eliminate Lexis contract and utilize existing HHS contract for services (\$18,000); Shift \$300,000 in Fatherhood expenses to the TANF allocation 10% reduction in the Fatherhood program (\$100,000); reserve on balance equal to reductions established in HHS Levy Fund
HHS/Early Childhood	\$500,000	\$500,000	HHS	Reduction based on historical surpluses in the UPK program (\$500,000); reserve on balance equal to reductions established in HHS Levy Fund
HHS/Family & Children First	\$100,000	\$100,000	HHS	Eliminate the contract for the evaluation of the Closing Achievement Gap program and provide the service with existing personnel; reserve on balance equal to reductions established in HHS Levy Fund
HHS/Job & Family	\$1,270,000	\$1,270,000	HHS	Reduction based on historical surpluses in the Children with Medical Handicaps program; mandated service, reserve on balance equal to reduction established in HHS Levy Fund
HHS/All	\$4,500,000	\$4,500,000	HHS	Reduction in personnel costs based on anticipated decreases in overtime, particularly in JFS, and attrition; reserve on balance equal to reductions established in HHS Levy Fund
HHS/All	\$400,000	\$400,000	HHS	Strategic Sourcing initiative: DPW, HHS, and IT participating
Information Technology	\$300,000	\$300,000	GF	Strategic Sourcing initiative: DPW, HHS, and IT participating
Innovation & Performance	\$125,000	\$125,000	GF	Eliminate the vacant Director of Strategic Initiatives position. I&P staffing includes a Chief Innovation Officer, a Director of Business Intelligence, a Director of Consulting, and two performance consultants
Juvenile Court	\$5,000,000	\$5,000,000	GF/HHS	Reduction originally agreed to by the Court; assumes a decrease in personnel costs in home detention and the detention center (overtime); assumes savings associated with mediation and day treatment programs; assumes savings in shelter care
Miscellaneous Obligations	\$150,000	\$150,000	GF	Transfer the annual NOACA dues to the Road & Bridge Fund
Non-Departmental	\$1,000,000	\$1,000,000	GF	Increase the transfer from the 0.25% Fund to the General Operating Fund based on assumed surpluses in the annual operating budget of the CCCFDC which are to be returned to the County the following year.
Non-Departmental	\$1,000,000	\$1,000,000	GF	Increase the transfer from the 0.25% Fund to the General Operating Fund based on projected operating surpluses in the Fund in both 2018 and 2019.

Non-Departmental	\$2,000,000	\$0	GF	Increase transfer from the 0.25% Fund to the General Operating Fund based on the increase in the Fund's cash balance following the transfer of \$2 million from the Road & Bridge Fund to reimburse a portion of the \$11 million paid for the tunnel between the Hilton Hotel and the HPG
Non-Departmental	\$4,000,000	\$12,500,000	GF	Transfer from the MCO Transition Fund (\$25M) to offset the deficit; leaves a balance of \$8.5 million in the Transition Fund
Personnel Review Commission	\$200,000	\$200,000	GF	Reduction based on the proportion of the Commission's budget in relation to the total General Fund; applied to personnel budget, would require staffing reductions in force
Planning Commission	\$500,000	\$500,000	GF	Decrease the Commission's fixed \$1.3 million General Fund subsidy by \$500,000 and supplant with Road & Bridge Funding (ORC §4504.22)
Probate Court	\$35,000	\$35,000	GF	\$10,000 cut to the other expenses budget and a commitment from the Court to transfer \$25,000 from its special revenue funds to the General Fund in both years
Prosecutor's Office	\$1,500,000	\$1,500,000	GF	Decrease to personnel budget; the Prosecutor also committed to the transfer of \$1 million from the DTAC Fund when the cash balance is sufficient to cover operating expenses and still be above the minimum mandated by the Ohio Revised Code
Public Safety & Justice Services	\$261,100	\$265,300	GF/HHS	Eliminate one administrative position in CECOMS (\$50,500, GF); eliminate one advocate position in Witness Victim (\$60,600, HHS); eliminate funding for cash matches to municipalities for public safety grants (\$150,000, GF)
Public Works/Capital Projects	\$3,000,000	\$3,000,000	GF	Reduce the \$10.2 million base budget for the CIP to \$7.2 million based on dept. capacity
Public Works	\$300,000	\$300,000	GF	Strategic Sourcing initiative: DPW, HHS, and IT participating
Public Works	\$750,000	\$750,000	GF/HHS	\$750,000 reduction to Facilities budget: 60% General Fund impact, 20% HHS Levy Fund impact (by way of space maintenance charges to agency budgets)
Sheriff's Office	\$1,700,000	\$3,800,000	GF	Additional revenue generated by regionalizing corrections throughout the County
Sheriff's Office	\$1,975,000	\$1,975,000	GF	Outsource food service in the County Jail (\$400,000); switch medical providers in the County Jail (\$1.5 million); eliminate a vacant supervisor position by consolidating Sheriff's civil division with the Clerk of Courts

General Operating Fund

The General Operating Fund is the main operating fund in the County budget and the County's primary unrestricted fund. As such, the County's financial strength is positively correlated with the health of the General Operating Fund and the County's Financial Policies seek to ensure that the General Operating Fund remains on strong financial footing so the County can meet its obligations to its citizens.

General Operating Fund	2016 Actual	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	2020 Estimate
Beginning Cash Balance	\$116,231,268	\$98,973,976	\$110,450,224	\$110,636,238	\$110,684,813
Operating Revenue	\$391,676,485	\$389,042,050	\$372,569,922	\$385,236,688	\$381,410,289
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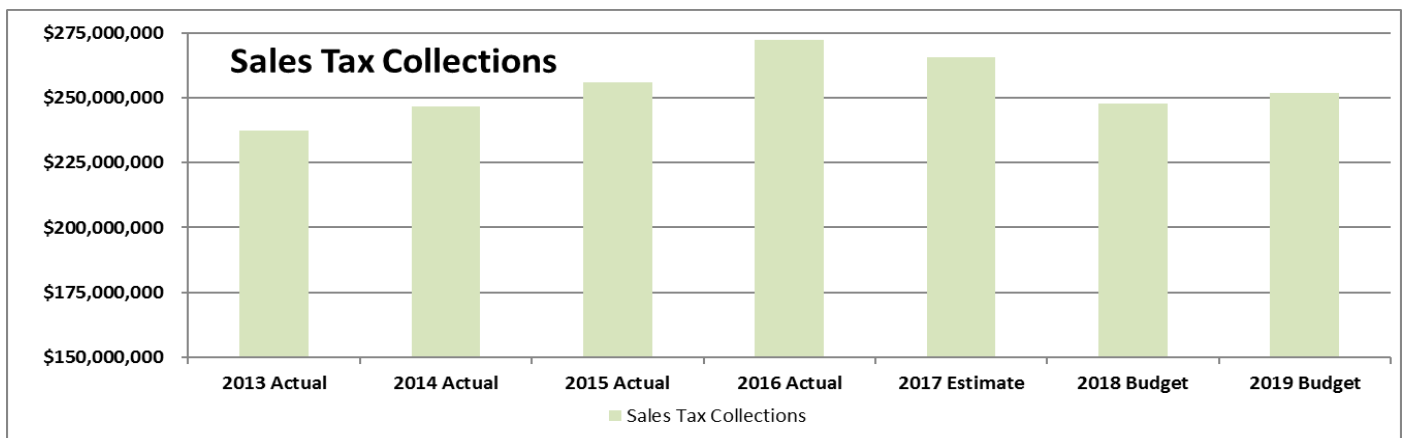
The 2018 and 2019 Biennial Recommended Budgets have slight operating surpluses – defined as revenue greater than total expenditures – of approximately \$200,000 in 2018 and \$50,000 in 2019. Revenue is projected to total \$372.6 million in 2018 and \$385.2 million in 2019. Expenditures are projected to total \$372.4 million in 2018 and \$385.2 million in 2019.

Revenue Discussion

General Operating Fund revenue is budgeted at \$372.6 million in 2018 and \$385.2 million in 2019. This represents a decrease in both years from the \$389 million revenue estimate in 2017, largely due to the \$20 million in bond proceeds that were deposited in January 2017 from the 2016 Sales Tax issue for the renovation work at the Huntington Park Garage. The other changes in revenue from 2017 as well as the assumptions that went into the budget are explained in the detailed discussions for each of the General Fund's main revenue sources.

The County's **Sales Tax** revenue is split between the General Operating Fund and the 0.25% Fund, a separate subfund in the General Fund that captures the activity associated with the 0.25% increase in the sales tax approved by the Board of County Commissioners in 2007. **Combined, Sales Tax revenue is projected to total \$250 million in 2018 and \$255 million in 2019.** This estimate factors in the loss of Medicaid Managed Care Organization sales tax (effective July 2017) and assumes a 2% growth rate in each year over the 2017 estimate for non-Medicaid MCO sales tax.

Sales Tax Growth Year over Year						
	2011	2012	2013	2014	2015	2016
Sales Tax	6.1%	4.7%	4.6%	4.0%	3.7%	6.4%
Sales Tax w/o MCO	5.9%	4.2%	3.7%	1.7%	2.9%	3.3%



The portion of **Sales Tax** revenue that is allocated to the *General Operating Fund* is estimated to total \$207 million in 2018 and \$211 million in 2019, which is approximately 55% of the Fund's total revenue in each year. 2018 Sales Tax revenue is \$11 million less than the 2017 estimate of \$218 million, due to the loss of Medicaid MCO revenue.

Both the 2018 and 2019 budgets for Sales Tax revenue anticipate a transfer of \$7.5 million in revenue generated from the 0.25% additional sales tax; this is \$2 million more than what was transferred to the General Operating Fund in 2017, but \$9 million less than what was transferred in 2016. Prior to 2016, Sales Tax revenue was not segregated in separate subfunds.

The County's inside millage totals 1.45. This is allocated between the General Fund (0.5) and the Debt Service Fund (0.95). **Property Tax** revenue to the County's General Fund is budgeted at \$12.5 million in both years of the biennium: no change from the 2017 estimate. The budget assumes that the County's efforts to collect delinquent property taxes will continue, but does not anticipate an increase in revenue generated over what was collected in 2017. It should be noted that the Sexennial Appraisal will take place in 2018, which may impact this revenue source in 2019. It should also be noted that currently the General Fund's share of the County's 1.45 inside millage will increase in 2020 and again in the 2021 with the retirement of two general obligation debt issues. This will increase General Operating Fund property tax revenue by \$5 million in 2020 and another \$8 million in 2021 assuming no new general obligation debt is issued.

Fines and Forfeiture revenue is budgeted at \$8.3 million in 2018 and \$9.1 million in 2019. This revenue source is dependent on the number and type of filings in Common Pleas Court, Domestic Relations Court, Juvenile Court, and the State Court of Appeals. Fines and fees are collected upon disposition; therefore, it is important to consider prior year activity when estimating current and future year revenue.

Filings with the Clerk of Courts (serving Common Pleas, Domestic, and the Appellate Court) have been steadily declining for years from nearly 50,000 in 2011 to 39,310 in 2015. In 2016, filings increased slightly to 40,031 but the revenue collected in 2017 will reflect the low in 2015. It should also be noted that criminal filings increased by nearly 1,000 in 2016 over 2015 and are projected to increase just under 1,000 in 2017 over 2016. Approximately 80% of defendants on the criminal docket are indigent: therefore, the increase in case activity does not result in a corresponding increase in revenue. The 2018 and 2019 budgets for revenue collected by the Clerk of Courts assume a continued decrease from the previous year. Probate Court's revenue has been relatively constant for the last several years.

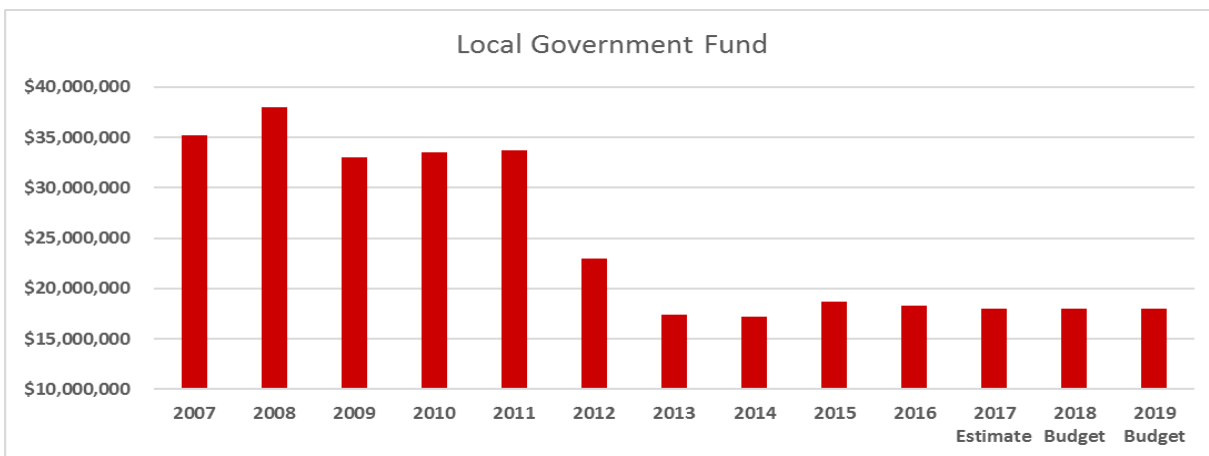
By statute, both Juvenile and Probate Courts serve as their own clerks. The budget does not anticipate a change in revenue collected from the Probate Court, but does expect a little over \$1 million in additional revenue collected by Juvenile Court. This increase is based on the plan submitted by the Court to increase revenue to offset the increase in expenses resulting from the implementation of the NCSC wage study, for which the Court sought – and received – both support from the Executive and Council and to respond to the request for General Fund reductions. The Court's 2018 and 2019 General Fund budget was not reduced by the amount of the additional revenue.

Charges for Services revenue is budgeted at \$78.4 in 2018 and \$76.7 in 2019. This represents a nearly \$7 million increase over the 2017 estimate of \$71.5 million. The increase can be attributed to:

- \$3 million in revenue generated in 2018 by the enforcement of the rental registry. The on-going annual revenue expectation is \$500,000 each year, which is based on the County's fee (\$150) and an analysis of what comparable counties earn each year from this source
- \$2 million in additional revenue generated via the Indirect Cost Allocation Plan in both 2018 and 2019: OBM changed the methodology for the cost allocation plan in 2017 which resulted in a significant increase in the amount of revenue generated in prior years. While the County will be switching to a new vendor for the development of the 2017 and 2018 plans, it is expected that the methodology will remain relatively similar and that the revenue generated will not vary. The budget assumes a decrease in the amount of revenue generated by the Indirect Plan and it is expected that actual revenue will exceed what's reflected in the budget.

- \$1.7 million in 2018 and \$3.8 million in 2019 earned by assuming responsibility for municipal prisoners throughout the County and regionalizing Cuyahoga County corrections. The 2018 budget is net of the cost to renovate the County Jail to accommodate additional prisoners and assumes a per diem of \$99/day. What's reflected in the budget assumes a 20% rate of vacancy. At full capacity, revenue generated could total \$3.2 million in 2018 and \$5.3 million in 2019; at 50% capacity, revenue will decrease to \$400,000 in 2018 and \$1.7 million in 2019. The County needs to maintain at least 20% capacity to break even.

Revenue derived from the **Local Government Fund (LGF)** is budgeted at \$18 million in 2018 and 2019. The Local Government Fund is supported by 1.66% of general tax revenue collected by the State. The original undivided allocation for the County in FY18 is \$61.9 million, an increase of 1% over FY17. The **Governor's Budget** had proposed phasing in a change to the LGF allocation that would have decreased the County's annual share, but this was removed from the final version of the budget. The 2018 and 2019 budgets assume no material change from 2017, although it should be noted that the revenue received from the Local Government Fund has decreased substantially: the 2017 estimate is almost exactly half of what was received 10 years ago in 2007.

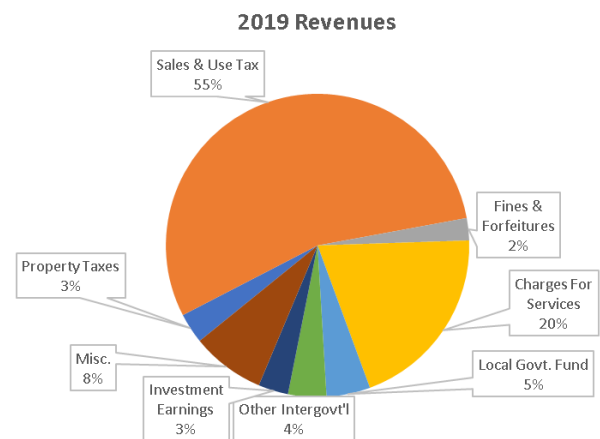
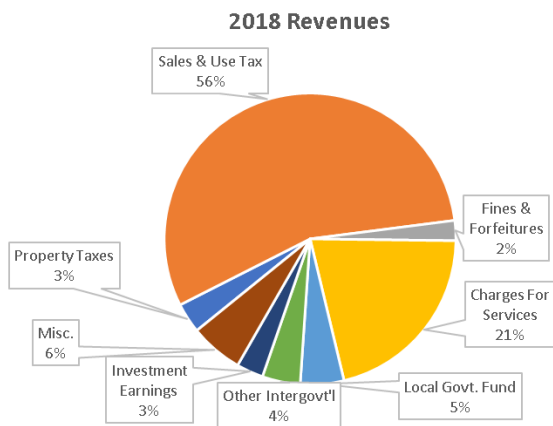


Other Intergovernmental revenue is budgeted at \$15.7 million in both 2018 and 2019, a decrease of \$1.5 million from 2017. This decrease is driven by a one-time transfer of revenue from the Juvenile Court Title IV-E Fund in 2017 to support the increase in personnel costs following the implementation of the NCSC study. The overwhelming majority of the remaining revenue in this category is the State reimbursement for indigent defense expenses. The State reimburses counties for public defender, assigned counsel, guardian ad litem, and indigent transcript fee expenses. The current rate of reimbursement is 45%, which is a slight increase from 2017. In January 2017, the State reduced the rate from 48% to 44% and then again to 40% in April 2017. The rate increased to 45% effective July 2017 and is expected to remain at that level through FY18. It's important to note that the State budget provides funding to the Public Defender's Office but did not mandate a reimbursement rate: this can – and does – change based on revenue and expenditure estimates for the State's Indigent Defense Support Fund.

Investment Earnings are budgeted at \$11.1 million in 2018 and \$12.3 million in 2019, an increase from the \$10 million estimate in 2017. Investment earnings have increased steadily over the past several years based on not only a slight increase in the rates, but also changes in the County's policies and practices. Investment earnings are projected to total \$10 million in 2017: the increase in the Recommended Budget assumes that the \$192 million of the portfolio that will mature next year will be reinvested at the current rates.

Miscellaneous revenue is largely made up of one-time revenue, but is a consistent source of revenue to the County's General Operating Fund. 2018 and 2019 Miscellaneous revenue is budgeted at \$21.8 million and \$30.1 million, respectively, and assumes:

- The transfer of \$3 million in surplus cash in old capital project accounts back to the General Operating Fund: this cash either originated in the General Fund or from the sale of bonds that can be used for the same purposes currently supported by the General Fund (2018 only)
- The transfer of \$2 million of the cash balance in the 0.25% Fund to the General Operating Fund based on an increase in the cash balance following the transfer of cash from the Road and Bridge Fund to reimburse the 0.25% Fund for expenses related to the construction of the tunnel between the Hilton Hotel and the Huntington Park Garage (2018 only)
- The transfer of the \$9 million unobligated cash balance in the Demolition Fund to the General Operating Fund based on anticipated revenue from the federal Hardest Hit Program that was not anticipated at the time the \$50 million County commitment was made; this cash originated from the sale of bonds and can be used to support certain expenses currently supported by the County's General Operating Fund (e.g. Capital Improvements Plan) (2019 only)
- The transfer of **\$4 million in 2018 and \$12.5 million in 2019** from the MCO Transition Fund to the General Operating Fund.
- The State's FY19 Biennial Budget included a **one-time** transition payment to counties and transit authorities to compensate for the loss of Medicaid MCO sales tax. All counties and transit authorities will receive one-time replacement funding for state fiscal year 2018: half is expected in calendar year 2017 and the remaining half in calendar year 2018. This has been calculated based on the percent of Medicaid MCO in relation to total sales tax collections based on the average of 2015 and 2016, multiplied by 25%. Based on this formula, Cuyahoga County has been allocated \$6.3 million for 2017. It's important to note that the portion of the County's sales tax attributed to Medicaid MCO has increased in 2017, so the proposed payment does not fully cover one year of the County's loss. Formula aid is being provided to all but eight counties for 2018. Based on this formula, Cuyahoga County has been allocated \$18.7 million for 2018. **Combined, Cuyahoga County's transition payment totals \$25 million.** While this payment can be used to support any expenses allowable by law, the budget bill does require the County to receive the payment in a special revenue fund. At the end of 2019, there will be a remaining balance of **\$8 million** in the MCO Transition Fund.



Expenditure Discussion

The General Operating Fund supports programs and services in nearly every facet of County government, supporting agencies under the authority of the County Executive, those under other elected officials (e.g. courts, Prosecutor), and those controlled by independent Boards and Commissions.

Expenditures are budgeted at \$372.4 in 2018 and \$385.2 in 2019. Expenditures are projected to be less than revenue by \$200,000 in 2018 and \$50,000 in 2019. The 2018 budget is only \$5million (1%) less than the current 2017 estimate of \$377.6 million. The 2019 budget increases by \$12.8 million, largely reflective of an increase in personnel costs, which represent 66% of total General Operating Fund expenses (in 2018, 68% in 2019), and a planned subsidy to the Economic Development Fund totaling \$4 million.

General Operating Fund expenditures are budgeted by agency/department, but for reporting purposes are also grouped into six programs based on the type of activity they support. The budget will be discussed in general terms based on program.

- **General Government** – includes County Council, agencies and departments under the authority of the County Executive, and independent Boards and Commissions, including but not limited to the Fiscal Office, the Department of Information Technology, the Board of Elections, and the Department of Human Resources.

General Government expenditures are budgeted at \$73.4 million in 2018 and 2019. The 2018 budget is \$6.6 million higher than 2017 projected expenditures (10%). This increase is largely driven by:

- a \$3 million increase in the Department of Information Technology from the current 2017 estimate to support the addition of 10 new positions and funding for 12 vacancies, as well as other increases in contractual spending, and the movement of the Telecommunications internal service fund to the General Fund: in the future these costs will be recovered through the Indirect Cost Allocation plan.
- a \$2 million increase in the Board of Elections budget to account for the gubernatorial election that takes place in 2018, which require County-wide primaries.

Of the agencies included in this program, the Executive' Recommended Budget proposes reductions to:

- **the Fiscal Office** - \$300,000 – anticipates a decrease in staffing levels over the Biennium following the implementation of both the ERP and Real Property systems
 - **the Facilities Division of the Department of Public Works** - \$1.1 million – anticipates reductions in personnel, utilities, and other operating expenditures, as well as a \$300,000 reduction based on anticipated savings from the Strategic Sourcing initiative
 - **the Department of Information Technology** - \$300,000 – based on anticipated savings from the Strategic Sourcing initiative
 - **the Personnel Review Commission** - \$200,000 – applied to the personnel line of the Commission's budget and would require forced staffing reductions. **The Commission is seeking a restoration of this cut.**
- **Justice and Public Safety** – includes the County's four courts, the State Court of Appeals, Municipal Courts, the Prosecutor's Office, the Office of the Public Defender, the Sheriff's Office, the Clerk of Courts, the Medical Examiner's Office, and portions of the Department of Public Safety and Justice Services.

Combined, Justice and Public Safety expenditures are budgeted at \$262.8 million and \$268.8 million in 2018 and 2019, respectively. This is an increase from the 2017 estimate of \$260 million, predominantly due to the increases in salaries and benefits: Justice and Public Safety budgets are staff-heavy with more than 3,120 combined FTEs (in 2018).

Of the agencies included in this program, the Executive's Recommended Budget proposed reductions to:

- **Court of Common Pleas** - \$3 million – anticipates reductions in personnel and other operating expenses and the reliance on the cash balances in the Court's special revenue funds. The reductions applied to the Court's budget – particularly as it relates to the utilization of special revenue funds – are not sustainable beyond the biennium
 - **Juvenile Court** - \$1.5 million – reflects a targeted reduction of \$750,000 which was part of the overall \$5 million ask from the County Executive (the remainder was applied to the Court's HHS Levy budget) and a \$750,000 reduction because the base budget reflected a continuation of the over-spending in 2017. Since no recommendation will be forthcoming to provide additional funding to the Court to cover the over-spending, the 2018 and 2019 budgets had to be adjusted. The budgets do reflect the implementation of the NCSC wage study, which was to be offset by savings elsewhere in the budget so that the increase in wages was effectively cost neutral to the budget. The General Fund impact of the wage adjustments totaled \$1.8 million. 2018 revenue has been increased by \$2.1 million based on the Court's revised fee schedule. 2019 revenue has only increased by \$1.2 million based on the assumption that the proposed \$800,000 generated from working with the Ohio Attorney General's Office to recover delinquent costs will be one-time in 2018. It can be assumed that the General Fund budget for Juvenile Court will be \$1 million less in 2019, and that the Court's cost-savings should compensate for this decrease in appropriation.
 - **Domestic Relations Court** - \$300,000 – anticipates reductions in personnel due to attrition and eliminating positions as they become vacant throughout the biennium
 - **Probate Court** - \$35,000 – Reflects a \$10,000 cut to the Court's other operating budget and assumes the transfer of \$25,000 from the Court's special revenue funds to the General Operating Fund
 - **Prosecutor's Office** - \$1.5 million – anticipates reductions in personnel costs, which make up almost 90% of the total General Fund budget for the Prosecutor's Office
 - **Sheriff's Office** - \$1.9 million – assumes savings in food service (\$400,000) and medical care (\$1.5 million) in the County Jail because of outsourcing and switching providers, respectively. The General Operating Fund also anticipates additional revenue generated by the consolidation of municipal jails under the authority of the Sheriff
- **Development** – includes the Departments of Development, Regional Collaboration, and Sustainability. Expenses are budgeted at \$4.1 million in 2018 and \$4.2 in 2019, an increase over the 2017 estimate of \$3.2.

The Recommended Budget includes additional funding for the Department of Development for additional staffing (\$350,000), outsourcing loan servicing activities (\$250,000), and staff training (\$50,000).

It should be noted that the Executive's Recommended Budget also includes \$1 million in 2018 and \$2 million in 2019 to establish a new Housing Fund to provide assistance to homeowners for down payments, rehabilitation, and other supports. This Fund will be established using the cash balance in the Development Revolving Loan Fund, which at the close of 2016 had a cash balance totaling \$4.5 million.

- **Social Services** – includes expenses attributed to the Veterans Services Commission (VSC). In accordance with Ohio Revised Code §5901.11, the VSC is provided an annual budget that is not to exceed 0.25 mills. In 2018 and 2019 the VSC budget totals \$6.9 million.

In response to consistent under-spending in this budget, County Council approved **Section 711.02** of the County Code, which requires the year-end surplus in the budget to be appropriated the following year in the Veterans Services Fund, which is allocated at the Council's discretion. The 2018 and 2019 budgets reflect a subsidy to the Veterans Services Fund totaling \$478,000, which is the currently projected surplus in the VSC budget for 2017. No subsidy is projected in 2019 since both the 2018 and 2019 budgets for the VSC are equal to the full allocation to which the VSC is entitled.

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- **Health and Safety** – includes a portion of the expenses associated with the Cuyahoga Emergency Communications System (CECOMS) division of the Department of Justice Services and Public Safety. CECOMS accepts and transfers cellular 911 calls to the various dispatch units throughout the County. CECOMS is largely supported by a combination of a \$0.25 fee on wireless telephone numbers and 5/10 of 1% of the sale price for prepaid wireless calling services (Wireless 911 Fund), but certain expenses are ineligible for that Fund and therefore supported by the General Fund.

The Recommended Budget includes \$445,000 in 2018 and \$452,000 in 2019 for Health and Safety expenditures. This includes the elimination of a position in CECOMS as part of the Executive’s budget reduction plan.

- **Miscellaneous** – includes the Miscellaneous Obligations budget and the General Fund’s contribution toward the Capital Improvement Plan (CIP), as well as insurance, settlement, and other statutory obligations. Expenses are budgeted at \$13.3 million in 2018 and \$13.8 million in 2019 and assumes the following:
 - \$7.2 million in both years for the General Fund’s contribution to the CIP: this reflects a targeted reduction from the \$15.2 million reflected at midyear
 - \$2 million in both years for contingencies
 - \$1.4 million to address pay inequities among non-bargaining staff in Executive agencies and departments
 - \$650,000 to set aside for the 27th pay period that happens every 11 years (last in 2015)
 - \$725,000 to address compression in pay between supervisors and subordinate staff in Executive agencies and departments
 - \$900,000 in payments to the City of Cleveland to pass on the reimbursement for the State Public Defender for indigent defense services provided by the Public Defender in Cleveland Municipal Court

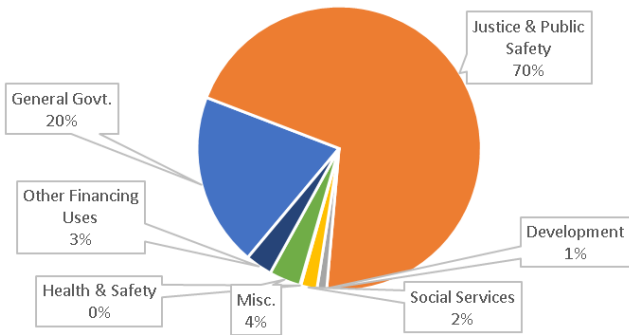
Subsidies to Other Funds

General Fund subsidies to other County funds are projected to total \$11.4 million in 2018 and \$17.6 million in 2019.

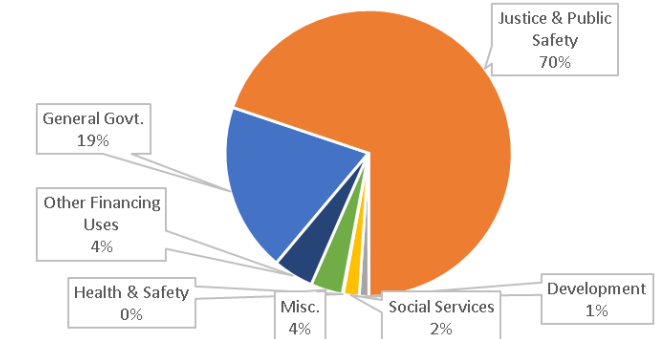
As part of the Executive’s budget reduction plan, the following General Fund subsidies were cut from what was reflected at Midyear:

- Demolition – elimination of the \$8 million subsidy to the Demolition Fund (2018 only), which would have brought the County’s investment to \$48 million. The County originally committed \$50 million to the demolition program: through 2017, \$40 million was transferred. The Prosecutor pledged \$2 million from the DTAC Fund as part of the budget reduction plan submitted in 2015 for the 2016-2017 Biennial Budget, but to date no authorization to transfer DTAC cash has been provided. The remaining \$8 million was originally planned for 2018 from the General Fund. This subsidy was eliminated in the Recommended Budget due to the infusion of support from the federal Hardest Hit Fund and based on data that show these funds are sufficient to satisfy the need.
- Economic Development – elimination of the \$5.5 million subsidy in 2018 and decrease to \$4 million in 2019. The decrease in General Fund dollars is not expected to impact economic development activity in either year. In 2017, the County received a payment from JumpStart in the amount of \$4.5 million that was unanticipated: this will be used in lieu of the General Fund in 2018. A General Fund subsidy in the amount of \$4 million is included in the 2019 budget. This budget also assumes a \$1.5 million increase in the transfer of revenue from the Casino Tax Fund to the Economic Development Fund As part of the 2016-2017 Biennial Budget, Council approved the transfer of \$4 million in Casino Tax revenue to the Economic Development Fund. This recommended budget assumes the same and proposes to increase the transfer by \$1.5 million to \$5.5 million each year.
- Planning Commission – the total subsidy to the Planning Commission remains fixed at \$1.3 million, but the Executive’s Recommended Budget proposes supplanting \$500,000 of the General Fund contribution with Road and Bridge dollars as allowable by law (ORC §4504.22).

2018 Expenses



2019 Expenses



Ending Cash Balance

The estimated ending cash balance in the General Operating Fund, prior to adjustments, is projected to total \$110.6 million, which is equal to 30% of total expenditures. The *adjusted* cash balance, which takes into consideration the Reserves on Balance, is projected to total \$96.1 million at year end, which is equal to 26% of total expenditures. The Reserves on Balance are for the bond guarantee on the Flats East Bank project (\$1.1 million) and the acquisition and renovation of the Cleveland Police Headquarters building (\$13.4 million).

Regardless of how the balance to expenditures is calculated, the County is adhering to the best practice of maintaining a reserve balance equal to 20-25% of expenditures in the main operating fund.

0.25% Fund

The 0.25% Fund is a subfund of the County’s General Fund that captures the activity associated with the additional sales tax levied by the **Board of County Commissioners** in 2007; **this additional tax sunsets in 2027**. These dollars are unrestricted and can be used for any County expenditure allowable by law. This Fund captures costs associated with the Global Center for Health Innovation and the County’s Hotel, operated by Hilton, which opened in June 2016. The current estimates also reflect the Q Arena project.

0.25% Fund	2016 Actual	2017 Estimate	2018 Budget	2019 Budget	2020 Estimate
Beginning Cash Balance	\$52,018,300	\$25,825,664	\$44,898,170	\$45,476,230	\$46,016,416
Operating Revenue	\$47,090,017	\$77,073,149	\$58,734,752	\$57,620,194	\$58,523,344
Operating Expenditures	\$37,412,626	\$13,925,000	\$10,467,316	\$8,467,316	\$8,467,316
Subsidies to Other Funds	\$35,870,027	\$44,037,769	\$47,727,250	\$47,727,250	\$47,727,250
Unadjusted Ending Cash Balance	\$25,825,664	\$44,936,044	\$45,476,230	\$46,901,858	\$49,230,636
% Balance to Expenditures	35%	77%	78%	83%	88%

Revenue Discussion

The primary source of revenue to this Fund is **Sales Tax**, budgeted at \$43.3 million in 2018 and \$44.2 million in 2019. This Fund also derives revenue from both the County and City **Bed Tax**, which is projected to total \$4.5 million in 2018 and 2019, which represents no change from 2017.

Additionally, the Fund receives revenue from the activity at the Hilton Hotel (reflected as **Charges for Services** in the Schedules). Hotel revenue is budgeted at \$8 million in 2018 and 2019, which is the same as what is projected in 2017.

Finally, the budget also includes \$3 million and \$1 million in **Miscellaneous** revenue in 2018 and 2019, respectively. In both years, \$1 million is expected to be returned to the County from the Cuyahoga County Convention Facilities Development Corporation (CCCFDC) per agreement based on historical operating surpluses in the CCCFDC. This \$1 million supports the increase in the transfer of Sales Tax dollars from the 0.25% Fund to the General Operating Fund. In 2018, an additional \$2 million is projected in Miscellaneous revenue based on an assumed reimbursement from the Road & Bridge Fund for expenses incurred for work on Lakeside Avenue as part of the development of the tunnel between the Hilton Hotel and the Huntington Park Garage.



Expenditure Discussion

2018 expenditures are budgeted at \$58.2 million and 2019 expenditures are budgeted at \$56.2 million. This Fund supports the annual debt service on the bonds issued for the Medical Mart and Convention Center, the County's Hotel, and beginning in 2017, the Q Arena Transformation project.

Other operating expenditures supported by this Fund are the annual lease payments to the CCCFDC (\$5.4 million) and the annual contract with the asset manager for the County Hotel, the latter of which will continue through June 2019.

Ending Cash Balance

The cash balance at the end of 2018 is estimated to total \$45.5 million and in 2019 is estimated to total \$46.9 million, which is equal to an average of 80% of total expenditures. The ending cash balance is projected to increase steadily each year as 0.25% revenue is estimated to exceed expenditures every year through 2019, even with the additional transfer of revenue to the General Operating Fund.

General Fund Ending Cash Balance

Section 706.01 of the County Code requires a cash balance in the **General Fund** of no less than 25% of expenditures. The General Fund includes both the General Operating Fund (01A001) and the 0.25% Fund (01A004). General Fund expenditures are budgeted at \$430.6 million in 2018 and \$441.4 million in 2019: 36% of total expenditures.

The estimated *unadjusted* cash balance in the General Fund (01A) is projected to total \$156.1 million and \$156.7 million in 2018 and 2019, respectively. There is a \$13.4 million Reserve on Balance in the General Operating Fund in 2018 that represents the cost associated with the acquisition and renovation of the Cleveland Police Headquarters building. If and when this reserve is drawn-down, the ending cash balance will decrease to 32% of total expenditures. **The Executive's Recommended Budget for 2018-2019 is in compliance with Section 706.01 of the County Code.**

Health and Human Services Levy Funds

Cuyahoga County residents have generously approved two levies for the purpose of supporting health and human services. The larger of the two levies, **4.8 mills**, was most recently approved in March 2016 for eight years. The smaller levy, **3.9 mills**, was last approved in 2013 for five years and is expected to be on the ballot in 2018.

Health & Human Services Levy Fund (combined)	2016 Actual	2017 Estimate	2018 Budget	2019 Budget	2020 Estimate
Beginning Cash Balance	\$45,129,593	\$38,824,760	\$47,070,273	\$47,241,704	\$47,280,090
Operating Revenue	\$230,952,694	\$231,755,183	\$231,755,183	\$231,755,183	\$231,755,183
Operating Expenditures	\$75,190,877	\$74,827,050	\$75,787,620	\$75,787,620	\$75,787,620
Subsidies to Other Funds	\$162,066,652	\$148,682,620	\$155,796,132	\$155,929,177	\$164,678,245
Unadjusted Ending Cash Balance	\$38,824,760	\$47,070,273	\$47,241,704	\$47,280,090	\$38,569,408
% Balance to Expenditures	16%	21%	20%	20%	16%

Revenue Discussion

Revenue generated by the County's two levies is projected to total \$232 million in both 2018 and 2019: this represents no change from 2017 and assumes that the 3.9 mill levy will be renewed in 2018. **Should the levy not be renewed, annual Health and Human Services (HHS) Levy revenue would decrease by \$104 million.** It should be noted that the Sexennial Appraisal takes place in 2018, which may impact revenue collected in 2019 and 2020.

Expenditure Discussion

HHS Levy expenditures are budgeted at \$232 million in both years. The operating surplus – revenue over expenditures – totals \$170,000 in 2018 and \$40,000 in 2019. Expenditures from the Levy Fund include both operating expenditures – the County's support for the Alcohol, Drug Addiction, and Mental Health Services Board (\$39.4 million in 2018 and 2019) and the MetroHealth System (\$32.5 million in 2018 and 2019) – as well as subsidies to other County funds to support operating expenditures (estimated to total \$156 million in both years).

The HHS Levy subsidies provided to other County funds capture the cost of operations for agencies and departments that provide health and human services throughout the County. The subsidy from the HHS Levies represents the difference between revenue and expenditures. There should be some expectation of variation in the subsidy amounts from what was planned in the budget. Non-local revenue that supports human services activity is dependent on the type of services provided and the demographics of the individuals receiving those services. Not all child support cases, for example, are IV-D cases (meaning eligible for the 66% reimbursement through Federal Title IV-D of the Social Security Act), but the County is obligated to process all child support cases. A decrease in IV-D eligible cases would increase the subsidy to the Child Support program. Similarly, not all juveniles placed in residential treatment by Juvenile Court are IV-E cases (meaning eligible for reimbursement through Title IV-E of the Social Security Act for out-of-home placement), but the Court is nevertheless obligated to remove some juveniles from their homes. A decrease in IV-E cases in Juvenile Court will increase the subsidy provided to the Court.

Further, there should be some expectation of variance relative to non-local revenue, as this will be based on service levels not only in Cuyahoga County, but in counties throughout the State. The State redirects funding from counties that demonstrate difficulty in spending their annual allocations (Cuyahoga County has never experienced said difficulty) to counties with expenditures more than revenue amounts. This redirected revenue is nearly impossible to project, but will lessen the burden on the HHS levies.

The Executive's Recommended Budget proposes the following reductions to levy-funded agencies:

- \$4,500,000 – decreases in personnel costs resulting from a reduction in overtime worked in the Department of Health and Human Services, particularly in the Job and Family Services division

- \$1,270,000 – decrease to the allocation for the Children for Medical Handicaps program: this is based on an analysis of historical utilization, not a cut in service levels. This is a mandated service – if demand increases, a request will be made to increase the budget to meet the need.
- \$500,000 – reduction to the allocation for the Universal Pre-Kindergarten program based on historical utilization and the average number of filled slots per year
- \$418,000 – decrease to the contractual services budget of the Child Support Program, including a 10% reduction in the allocation for the Fatherhood Initiative, and an assumed increase in revenue totaling \$200,000 by transferring eligible Fatherhood expenditures from the HHS Levies to the County’s TANF allocation
- \$400,000 – anticipated savings associated with the Department of IT’s Strategic Sourcing initiative
- \$100,000 – reduction to the Family and Children First Council budget based on the ability of the County to perform the annual evaluation of the Closing the Achievement Gap program with existing personnel as opposed to contracting that out as has happened in previous years

The majority of the reductions in the HHS Levy fund are a recognition that these budgets have been over-appropriated in prior years based on a combination of service levels and the County’s internal capacity. The “tightening” of the HHS Levy budgets is the right thing to do in terms of ensuring that the approved budget is what is needed to cover expenditures throughout the year: in the past, there have historically been large surpluses in these budgets each year. Fully realizing that what’s presented in this budget represents a change from past practice and that it makes assumptions relative to service levels, a Reserve on Balance has been included in the HHS Levy Fund for 2018 and 2019 equal to the amount of the reductions. This reserve is the Executive’s commitment to maintain service levels and ensure that those that are eligible for programs and services are not denied.

Health and Human Services spending in both years is supported by subsidies from the levies, as well as a draw-down of \$11.2 million of the cash balance in the Public Assistance and Children’s Services Funds (Public Assistance Funds).

Public Assistance Funds

The combined Public Assistance (PA) Operating Fund includes the operating resources for the programmatic budgets of the Health and Human Services Department. The operating revenue, transfer payments, and operating expenditures (staffing, client services and administration) for human service budgets are combined in the PA Fund. Each operating budget has a separate subfund within the combined PA Fund. Cash balances reside in either the Public Assistance Funds (Children and Family Services, Early Childhood, Family & Children First Council, Homeless Services, Job and Family Services, Senior and Adult Services, Children with Medical Handicaps), the Board and Care of Children subfund, and the Child Support Services subfund.

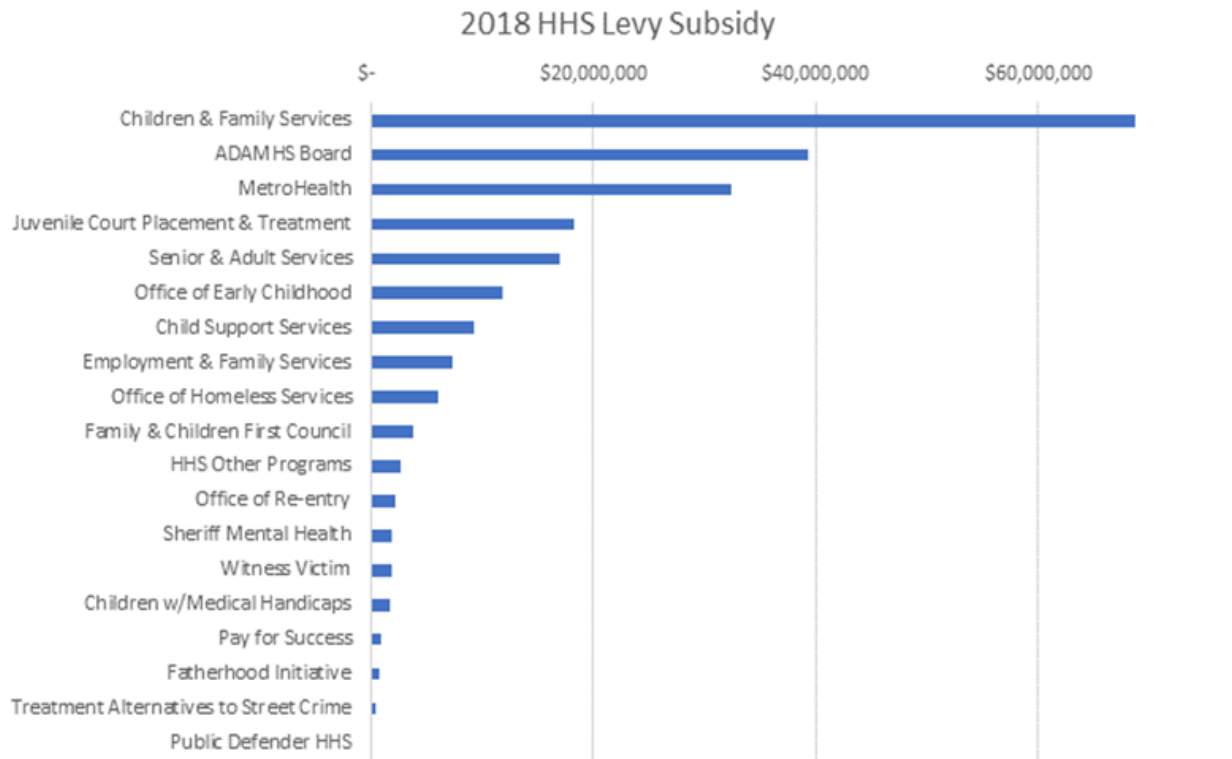
The resources in this fund group include Federal and State entitlements and Health and Human Services levy funding. The overwhelming majority of Intergovernmental Revenue is transferred to the County on a reimbursement basis: the cash balances in the fund represent the balance of HHS levy dollars after the County has been reimbursed for eligible expenses. PA Fund balances are monitored to calculate how much is required from the HHS Levy Fund to cover the full cost of the programmatic expenditures in Human Services. **The projected 2019 ending cash balance in the PA Funds is projected to total \$2 million.**

Please note, as previously mentioned, the projections for cash balance do not take into consideration additional revenue redirected to the County from other counties throughout the State, which would increase the ending cash balances. OBM will monitor and provide updates on a quarterly basis throughout the Biennium.

Ending Cash Balance

The HHS Levy Fund is projected to end 2018 and 2018 with a cash balance of \$47.2 million: 20% of projected expenditures. The reserve requirement prescribed in **Section 707.01** is 10% of total expenditures. **The Executive’s Recommended Budget complies with the County Code.** It should be noted that current estimates for 2020 reflect a

draw-down of reserves to compensate for the lack of cash in the Public Assistance Funds to offset Levy Fund expenditures: assuming no change to revenue and expenditures, the cash balance will decrease to \$38.6 million at the end of 2020, 16% of total expenditures: still above the mandated minimum of 10%.



All Funds

The All Funds budget captures the County’s total annual operating activity, excluding grants and capital projects. This includes not only the General and Health and Human Services Levy Funds, but also all the special revenue (restricted) funds.

All Funds	2016 Actual	2017 Estimate	2018 Budget	2019 Budget	2020 Estimate
Beginning Cash Balance	\$615,410,761	\$619,764,746	\$593,975,422	\$578,240,016	\$568,445,145
Operating Revenue	\$1,560,889,721	\$1,490,596,149	\$1,457,555,641	\$1,485,902,791	\$1,491,645,849
Operating Expenditures	\$1,556,535,736	\$1,516,385,476	\$1,473,291,047	\$1,495,697,660	\$1,521,200,728
Unadjusted Ending Cash Balance	\$619,764,746	\$593,975,422	\$578,240,016	\$568,445,147	\$538,890,268
% Balance to Expenditures	40%	39%	39%	38%	35%

Revenue Discussion

All Funds revenue is budgeted at \$1.5 billion in both 2018 and 2019. This represents a slight decrease in both years from the current estimate for 2017. Of note:

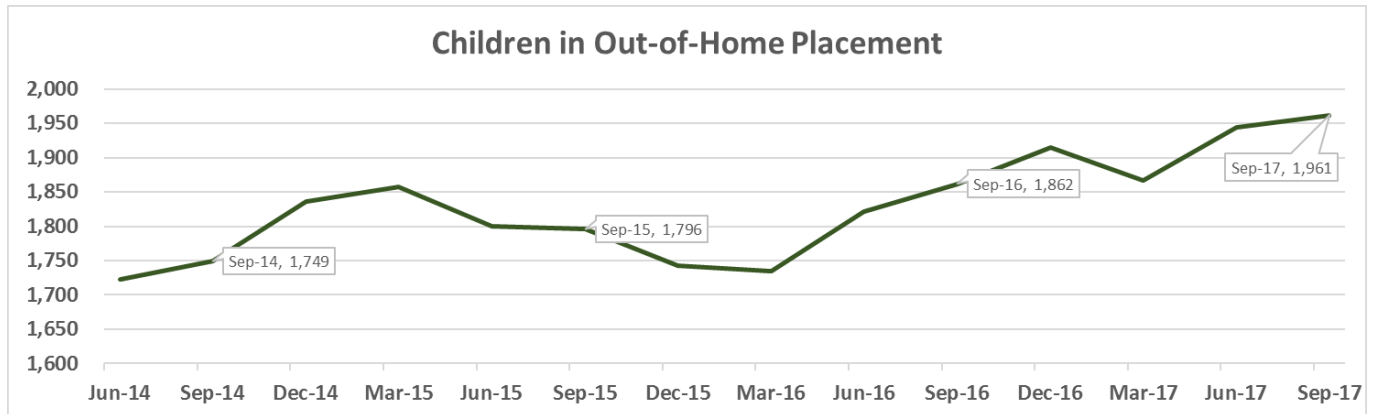
- **Hospitalization/Self-Insurance** – Assumes revenue totaling \$108 million in 2018 and \$115 million in 2019, which is an increase over the current 2017 estimate of \$98 million. The revenue estimate is based on the anticipated increase in the employee contribution toward healthcare costs: from 10% to 12% in 2018 and 14% in 2019 for Medical Mutual plan members and from 3% to 7% in 2018 and 10% in 2019 for MetroHealth plan members. The employer share of revenue is based on the rates developed by the County's Benefits consultant, which were calculated to accommodate the continued development of the mandated reserve. The primary change in this budget in 2018 and 2019 is the elimination of United Healthcare as a plan selection.
- **Workers Compensation Administration** – This Fund receives refunds for over-payments from the Bureau of Workers Compensation, but the primary source of revenue are charges to agencies. These charges were suspended in 2016 to draw-down the cash balance in the Fund that was much larger than recommended. Based on current estimates, charges will need to resume in 2020.
- **Road & Bridge Funds (combined)** – Assumes revenue totaling \$46.6 million in 2018 and \$51.3 in 2019. The increase passage of the \$5 license fee increases in 2018 with revenue collection beginning in the end of the year. On an annual basis, this will increase revenue by approximately \$5 million.
- **Economic Development** – Assumes the transfer of \$6.5 million from the Casino Tax Fund in 2018 and 2019, an increase of \$1.5 million over what was transferred in 2016 and 2017. Additionally assumes approximately \$1.8 million in revenue generated from loan repayments – this is consistent with 2017 and is likely an under-estimate since there was an increase in loans issued in 2016 and 2017 from the previous years.

Expenditure Discussion

All Funds expenditures are projected to total \$1.5 billion in both years. This is slightly less than the current estimate for 2017. Of note:

- The proposed budget recommends flat funding for both the MetroHealth system and the ADAMHS Board, the latter of which is particularly challenged by the opiate epidemic. The ADAMHS Board provides funding for many behavioral health services, including detoxification (averaging \$450/day) and residential alcohol/drug addiction treatment (averaging \$170/day).
- Cuyahoga County is in the process of implementing an Enterprise Resource Planning (ERP) system to upgrade the financial, human resources, budget, and asset management systems currently employed by the Fiscal Office, Human Resources, and Public Works. The development and implementation of the ERP is supported by the 2014 Sales Tax bond issue and is estimated to total \$25 million, which will cover implementation and operating (including personnel) expenditures through 2019. The 2020 estimates included in the Schedules reflect the sunset of legacy systems (e.g. FAMIS, SAP) totaling approximately \$725,000. The estimates also include the addition of the annual maintenance cost on the new system (\$1.9 million) and the additional personnel that have been or will be hired in the Department of Information Technology (\$3.3 million). There are no savings associated with decreased staffing levels included in the estimates at this time.
- Health and Human Services/Children and Family Services – the 2018 and 2019 budget for CFS totals \$141 million in 2018 and \$143 million in 2019, an increase over the 2017 estimate of \$137 million. The year over year increase can largely be attributed to the funding included in the budget for cost-of-living adjustments to salaries (2%) and the increase in the employer contributions for employee healthcare. The 2018-2019 for client services – which reflect the payments for foster care and adoption – are largely unchanged from 2017, during which the County

experienced a significant increase in the number of children in out-of-home placement: the highest it's been since 2011. **As of the week of October 16th, the County had 1,981 children in substitute care.**



Cuyahoga County Fiscal Office - OBM
2018-2019 Executive's Recommended Budget Summary
Schedule I - General Fund Operating

General Fund Operating	2016 Actual	2017 Current Year Budget	2017 Current Projection	2018 Final Budget	2019 Final Budget	2020 Final Budget Estimate
AVAILABLE BEGINNING BALANCE	\$116,231,268	\$98,973,976	\$98,973,976	\$110,450,224	\$110,636,238	\$110,684,813
OPERATING REVENUE						
Property Taxes	11,929,579	11,928,154	12,489,664	12,489,664	12,489,664	17,489,664
Sales And Use Tax	233,953,432	222,981,127	217,896,217	206,588,304	210,680,070	214,853,671
Licenses And Permits	79,164	82,264	72,418	72,224	72,224	72,224
Fines And Forfeitures	7,497,908	8,378,284	8,052,021	8,333,270	9,133,270	9,133,270
Charges For Services	65,575,594	68,453,353	71,507,969	78,444,379	76,744,379	76,744,379
Local Government Fund	18,241,515	19,258,721	18,375,624	17,978,014	17,978,014	17,978,014
Other Intergovernmental	16,897,616	17,251,303	17,697,862	15,714,307	15,714,307	15,714,307
Other Taxes	202,507	5,300	2,573	3,430	3,430	3,430
Investment Earnings	7,617,289	7,500,000	10,000,000	11,100,000	12,325,000	12,325,000
Miscellaneous	29,681,881	6,369,281	32,947,702	21,846,330	30,096,330	17,096,330
TOTAL OPERATING REVENUE	\$391,676,485	\$362,207,787	\$389,042,050	\$372,569,922	\$385,236,688	\$381,410,289
TOTAL AVAILABLE RESOURCES	\$507,907,753	\$461,181,763	\$488,016,026	\$483,020,146	\$495,872,926	\$492,095,102
OPERATING EXPENDITURES						
General Government	63,226,777	72,260,798	66,805,200	73,421,832	73,404,521	82,274,681
Justice and Public Safety	249,818,596	261,151,397	260,156,920	262,826,537	268,838,870	276,147,609
Development	2,918,889	3,480,531	3,285,760	4,072,463	4,204,530	4,258,017
Social Services	6,884,628	7,253,246	6,778,181	6,900,338	6,900,338	7,004,248
Health and Safety	261,702	649,186	455,254	445,784	452,206	460,314
Miscellaneous	37,689,171	15,560,917	12,373,512	13,330,093	13,835,885	13,895,791
TOTAL OPERATING EXPENDITURES	\$360,799,763	\$360,356,075	\$349,854,827	\$360,997,047	\$367,636,350	\$384,040,660
OTHER FINANCING USES	\$48,134,014	\$25,497,236	\$27,710,976	\$11,386,861	\$17,551,763	\$17,864,337
TOTAL EXPENDITURES	\$408,933,777	\$385,853,311	\$377,565,803	\$372,383,908	\$385,188,113	\$401,904,997
ENDING BALANCE BEFORE ADJ.	\$98,973,976	\$75,328,452	\$110,450,223	\$110,636,238	\$110,684,813	\$90,190,105
RESERVES ON AVAILABLE BALANCE						
Econ. Bond Reserve Approp.	0	(1,143,975)	(1,143,975)	(1,143,975)	(1,143,975)	(1,143,975)
Capital Improvement Plan	0	(15,915,286)	0	(13,400,000)	0	0
Carryover Encumbrance	0	(10,372,203)	(4,754,032)	0	0	0
TOTAL ADJUSTMENTS TO BALANCE	\$0	(\$27,431,464)	(\$5,898,007)	(\$14,543,975)	(\$1,143,975)	(\$1,143,975)
TOTAL AVAILABLE ENDING BALANCE	\$98,973,976	\$47,896,988	\$104,552,217	\$96,092,263	\$109,540,838	\$89,046,130
BALANCE TO EXPENDITURES %	24.2%	19.5%	29.3%	29.7%	28.7%	22.4%

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.25% Sales Tax Fund	2016 Actual	2017 Current Year Budget	2017 Current Projection	2018 Final Budget	2019 Final Budget	2020 Final Budget Estimate
AVAILABLE BEGINNING BALANCE	\$52,018,300	\$25,825,664	\$25,825,664	\$44,898,170	\$45,476,230	\$46,016,416
OPERATING REVENUE						
Property Taxes	0	0	0	0	0	0
Sales And Use Tax	38,255,708	49,089,797	47,718,400	43,272,076	44,157,518	45,060,668
Licenses And Permits	0	0	0	0	0	0
Fines And Forfeitures	0	0	0	0	0	0
Charges For Services	4,750,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000
Local Government Fund	0	0	0	0	0	0
Other Intergovernmental	0	0	0	0	0	0
Other Taxes	4,084,309	6,489,041	4,462,676	4,462,676	4,462,676	4,462,676
Investment Earnings	0	0	0	0	0	0
Miscellaneous	0	8,000,000	16,892,073	3,000,000	1,000,000	1,000,000
TOTAL OPERATING REVENUE	\$47,090,017	\$71,578,838	\$77,073,149	\$58,734,752	\$57,620,194	\$58,523,344
TOTAL AVAILABLE RESOURCES	\$99,108,317	\$97,404,502	\$102,898,813	\$103,670,796	\$103,096,424	\$105,425,202
OPERATING EXPENDITURES						
General Government	0	0	8,000,000	4,500,000	2,500,000	2,500,000
Justice and Public Safety	0	0	0	0	0	0
Development	0	0	0	0	0	0
Social Services	0	0	0	0	0	0
Health and Safety	0	0	0	0	0	0
Miscellaneous	37,412,626	5,980,000	5,925,000	5,967,316	5,967,316	5,967,316
TOTAL OPERATING EXPENDITURES	\$37,412,626	\$5,980,000	\$13,925,000	\$10,467,316	\$8,467,316	\$8,467,316
OTHER FINANCING USES	\$35,870,027	\$47,727,251	\$44,037,769	\$47,727,250	\$47,727,250	\$47,727,250
TOTAL EXPENDITURES	\$73,282,653	\$53,707,251	\$57,962,769	\$58,194,566	\$56,194,566	\$56,194,566
ENDING BALANCE BEFORE ADJ.	\$25,825,664	\$43,697,251	\$44,936,044	\$45,476,230	\$46,901,858	\$49,230,636
RESERVES ON AVAILABLE BALANCE						
Econ. Bond Reserve Approp.	0	0	0	0	0	0
Capital Improvement Plan	0	0	0	0	0	0
Carryover Encumbrance	0	(37,874)	(37,874)	0	0	0
TOTAL ADJUSTMENTS TO BALANCE	\$0	(\$37,874)	(\$37,874)	\$0	\$0	\$0
TOTAL AVAILABLE ENDING BALANCE	\$25,825,664	\$43,659,377	\$44,898,170	\$45,476,230	\$46,901,858	\$49,230,636
BALANCE TO EXPENDITURES %	35.2%	81.4%	77.5%	78.1%	83.5%	87.6%

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General Fund Operating	2016 Actual	2017 Current Year Budget	2017 Current Projection	2018 Final Budget	2019 Final Budget	2020 Final Budget Estimate
AVAILABLE BEGINNING BALANCE	\$168,249,568	\$124,799,640	\$124,799,640	\$155,386,268	\$156,112,468	\$156,701,229
OPERATING REVENUE						
Property Taxes	11,929,579	11,928,154	12,489,664	12,489,664	12,489,664	17,489,664
Sales And Use Tax	272,209,140	272,070,924	265,614,617	249,860,380	254,837,588	259,914,339
Licenses And Permits	79,164	82,264	72,418	72,224	72,224	72,224
Fines And Forfeitures	7,497,908	8,378,284	8,052,021	8,333,270	9,133,270	9,133,270
Charges For Services	70,325,594	76,453,353	79,507,969	86,444,379	84,744,379	84,744,379
Local Government Fund	18,241,515	19,258,721	18,375,624	17,978,014	17,978,014	17,978,014
Other Intergovernmental	16,897,616	17,251,303	17,697,862	15,714,307	15,714,307	15,714,307
Other Taxes	4,286,816	6,494,341	4,465,249	4,466,106	4,466,106	4,466,106
Investment Earnings	7,617,289	7,500,000	10,000,000	11,100,000	12,325,000	12,325,000
Miscellaneous	29,681,881	14,369,281	49,839,775	24,846,330	31,096,330	18,096,330
TOTAL OPERATING REVENUE	\$438,766,502	\$433,786,625	\$466,115,199	\$431,304,674	\$442,856,882	\$439,933,633
TOTAL AVAILABLE RESOURCES	\$607,016,070	\$558,586,265	\$590,914,839	\$586,690,942	\$598,969,350	\$597,520,304
OPERATING EXPENDITURES						
General Government	63,226,777	72,260,798	74,805,200	77,921,832	75,904,521	84,774,681
Justice and Public Safety	249,818,596	261,151,397	260,156,920	262,826,537	268,838,870	276,147,609
Development	2,918,889	3,480,531	3,285,760	4,072,463	4,204,530	4,258,017
Social Services	6,884,628	7,253,246	6,778,181	6,900,338	6,900,338	7,004,248
Health and Safety	261,702	649,186	455,254	445,784	452,206	460,314
Miscellaneous	75,101,797	21,540,917	18,298,512	19,297,409	19,803,201	19,863,107
TOTAL OPERATING EXPENDITURES	\$398,212,389	\$366,336,075	\$363,779,827	\$371,464,363	\$376,103,666	\$392,507,976
OTHER FINANCING USES	\$84,004,041	\$73,224,487	\$71,748,745	\$59,114,111	\$65,279,013	\$65,591,587
TOTAL EXPENDITURES	\$482,216,430	\$439,560,562	\$435,528,572	\$430,578,474	\$441,382,679	\$458,099,563
ENDING BALANCE BEFORE ADJ.	\$124,799,640	\$119,025,703	\$155,386,267	\$156,112,468	\$157,586,671	\$139,420,721
RESERVES ON AVAILABLE BALANCE						
Econ. Bond Reserve Approp.	0	(1,143,975)	(1,143,975)	(1,143,975)	(1,143,975)	(1,143,975)
Capital Improvement Plan	0	(15,915,286)	0	(13,400,000)	0	0
Carryover Encumbrance	0	(10,410,077)	(4,791,906)	0	0	0
TOTAL ADJUSTMENTS TO BALANCE	\$0	(\$27,469,338)	(\$5,935,881)	(\$14,543,975)	(\$1,143,975)	(\$1,143,975)
TOTAL AVAILABLE ENDING BALANCE	\$124,799,640	\$91,556,365	\$149,450,387	\$141,568,493	\$156,442,696	\$138,276,766
BALANCE TO EXPENDITURES %	25.9%	27.1%	35.7%	36.3%	35.7%	30.4%

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Health and Human Services Levy Fund	2016 Actual	2017 Current Year Budget	2017 Current Projection	2018 Final Budget	2019 Final Budget	2020 Final Budget Estimate
AVAILABLE BEGINNING BALANCE	\$45,129,593	\$38,824,760	\$38,824,760	\$47,070,273	\$47,241,704	\$47,280,090
OPERATING REVENUE						
Property Taxes	214,251,209	214,271,339	213,502,466	213,502,466	213,502,466	213,502,466
Sales And Use Tax	0	0	0	0	0	0
Licenses And Permits	0	0	0	0	0	0
Fines And Forfeitures	0	0	0	0	0	0
Charges For Services	0	0	0	0	0	0
Local Government Fund	0	0	0	0	0	0
Other Intergovernmental	16,651,200	16,631,765	18,252,717	18,252,717	18,252,717	18,252,717
Other Taxes	50,285	99,673	0	0	0	0
Investment Earnings	0	0	0	0	0	0
Miscellaneous	0	0	0	0	0	0
TOTAL OPERATING REVENUE	\$230,952,694	\$231,002,777	\$231,755,183	\$231,755,183	\$231,755,183	\$231,755,183
TOTAL AVAILABLE RESOURCES	\$276,082,289	\$269,827,537	\$270,579,943	\$278,825,456	\$278,996,887	\$279,035,273
OPERATING EXPENDITURES						
General Government	0	0	0	0	0	0
Justice and Public Safety	0	0	0	0	0	0
Development	0	0	0	0	0	0
Social Services	3,245,541	3,593,853	2,881,714	3,842,284	3,842,284	3,842,284
Health and Safety	71,835,659	71,835,659	71,835,659	71,835,659	71,835,659	71,835,659
Miscellaneous	109,677	0	109,677	109,677	109,677	109,677
TOTAL OPERATING EXPENDITURES	\$75,190,877	\$75,429,512	\$74,827,050	\$75,787,620	\$75,787,620	\$75,787,620
OTHER FINANCING USES	\$162,066,652	\$157,534,151	\$148,682,620	\$155,796,132	\$155,929,177	\$164,678,245
TOTAL EXPENDITURES	\$237,257,529	\$232,963,663	\$223,509,670	\$231,583,752	\$231,716,797	\$240,465,865
ENDING BALANCE BEFORE ADJ.	\$38,824,760	\$36,863,874	\$47,070,273	\$47,241,704	\$47,280,090	\$38,569,408
RESERVES ON AVAILABLE BALANCE						
Econ. Bond Reserve Approp.	0	0	0	0	0	0
Capital Improvement Plan	0	0	0	0	0	0
HHS Reserve	0	0	0	(\$7,000,000)	(\$7,000,000)	(\$7,000,000)
Carryover Encumbrance	0	0	0	0	0	0
TOTAL ADJUSTMENTS TO BALANCE	\$0	\$0	\$0	(\$7,000,000)	(\$7,000,000)	(\$7,000,000)
TOTAL AVAILABLE ENDING BALANCE	\$38,824,760	\$36,863,874	\$47,070,273	\$40,241,704	\$40,280,090	\$31,569,408
BALANCE TO EXPENDITURES %	16.4%	15.8%	21.1%	20.4%	20.4%	16.0%

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General Fund / HHS Levy	2016 Actual	2017 Current Year Budget	2017 Current Projection	2018 Final Budget	2019 Final Budget	2020 Final Budget Estimate
AVAILABLE BEGINNING BALANCE	\$213,379,161	\$163,624,400	\$163,624,400	\$202,456,539	\$203,354,171	\$203,981,318
OPERATING REVENUE						
Property Taxes	226,180,788	226,199,493	225,992,130	225,992,130	225,992,130	230,992,130
Sales And Use Tax	272,209,140	272,070,924	265,614,617	249,860,380	254,837,588	259,914,339
Licenses And Permits	79,164	82,264	72,418	72,224	72,224	72,224
Fines And Forfeitures	7,497,908	8,378,284	8,052,021	8,333,270	9,133,270	9,133,270
Charges For Services	70,325,594	76,453,353	79,507,969	86,444,379	84,744,379	84,744,379
Local Government Fund	18,241,515	19,258,721	18,375,624	17,978,014	17,978,014	17,978,014
Other Intergovernmental	33,548,816	33,883,068	35,950,579	33,967,024	33,967,024	33,967,024
Other Taxes	4,337,101	6,594,014	4,465,249	4,466,106	4,466,106	4,466,106
Investment Earnings	7,617,289	7,500,000	10,000,000	11,100,000	12,325,000	12,325,000
Miscellaneous	29,681,881	14,369,281	49,839,775	24,846,330	31,096,330	18,096,330
TOTAL OPERATING REVENUE	\$669,719,196	\$664,789,402	\$697,870,382	\$663,059,857	\$674,612,065	\$671,688,816
TOTAL AVAILABLE RESOURCES	\$883,098,357	\$828,413,802	\$861,494,782	\$865,516,396	\$877,966,236	\$876,555,576
OPERATING EXPENDITURES						
General Government	63,226,777	72,260,798	74,805,200	77,921,832	75,904,521	84,774,681
Justice and Public Safety	249,818,596	261,151,397	260,156,920	262,826,537	268,838,870	276,147,609
Development	2,918,889	3,480,531	3,285,760	4,072,463	4,204,530	4,258,017
Social Services	10,130,169	10,847,099	9,659,895	10,742,622	10,742,622	10,846,532
Health and Safety	72,097,361	72,484,845	72,290,913	72,281,443	72,287,865	72,295,973
Miscellaneous	75,211,474	21,540,917	18,408,189	19,407,086	19,912,878	19,972,784
TOTAL OPERATING EXPENDITURES	\$473,403,266	\$441,765,587	\$438,606,877	\$447,251,983	\$451,891,286	\$468,295,596
OTHER FINANCING USES	\$246,070,692	\$230,758,638	\$220,431,365	\$214,910,242	\$221,208,190	\$230,269,832
TOTAL EXPENDITURES	\$719,473,959	\$672,524,225	\$659,038,242	\$662,162,225	\$673,099,476	\$698,565,428
ENDING BALANCE BEFORE ADJ.	\$163,624,400	\$155,889,577	\$202,456,540	\$203,354,171	\$204,866,760	\$177,990,149
RESERVES ON AVAILABLE BALANCE						
Econ. Bond Reserve Approp.	0	(1,143,975)	(1,143,975)	(1,143,975)	(1,143,975)	(1,143,975)
Capital Improvement Plan	0	(15,915,286)	0	(13,400,000)	0	0
HHS Reserve	0	0	0	(7,000,000)	(7,000,000)	(7,000,000)
Carryover Encumbrance	0	(10,410,077)	(4,791,906)	0	0	0
TOTAL ADJUSTMENTS TO BALANCE	\$0	(\$27,469,338)	(\$4,791,906)	(\$21,543,975)	(\$8,143,975)	(\$8,143,975)
TOTAL AVAILABLE ENDING BALANCE	\$163,624,400	\$128,420,239	\$196,520,658	\$181,810,196	\$196,722,785	\$169,846,174
BALANCE TO EXPENDITURES %	22.7%	23.2%	30.7%	30.7%	30.4%	25.5%

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General Fund Operating		2016	2017	2018	%	2019	2020
GF / HHS Subsidy Accounts		Actual	Current Projection	Final Budget	Spent	Final Budget	Final Budget Estimate
<u>Divisions / Sections</u>							
Civil Defense	1,056,781	411,124	1,067,346	259.6%	1,102,913	1,129,425	
Soil Conservation	75,000	75,000	75,000	100.0%	75,000	75,000	
County Airport	771,900	479,540	0	0.0%	537,112	555,794	
Dog & Kennel	0	269,556	269,556	100.0%	269,556	269,556	
County Planning Comm	1,126,257	1,300,000	800,000	61.5%	800,000	800,000	
Veteran Services Fund Subsidy	355,681	461,117	478,309	103.7%	0	0	
Social Service Subsidy	1,000,000	1,000,000	500,000	50.0%	500,000	500,000	
CRIS Subsidy	465,973	350,000	350,000	100.0%	350,000	350,000	
Space Maintenance	4,000,000	7,652,000	2,000,000	26.1%	2,000,000	2,000,000	
Gateway Arena Pledge	3,003,824	779,458	1,779,458	228.3%	1,779,458	1,779,458	
Brownfield Redevelopment	466,352	689,687	689,687	100.0%	689,687	689,687	
Shaker Square 2000 Pldg GF	124,000	0	13,941		74,000	74,000	
Custody Mediation HHS	208,371	0	0		0	0	
Comm. Redevelopment Fund Subsidy	890,424	890,430	490,430	55.1%	440,430	440,430	
Regional Crime Lab GF Subsidy	4,217,993	5,811,297	2,873,134	49.4%	4,933,607	5,200,987	
Western Reserve Fund Subsidy	13,000,000	5,090,000	0	0.0%	4,000,000	4,000,000	
Euclid Jail GF Subsidy	1,386,978	0	0		0	0	
Western Reserve DS Subsidy	784,480	784,480	0	0.0%	0	0	
Demolition Property GF Subsidy	15,200,000	0	0		0	0	
GCHI Ser. 2010 DS Pledge (.25%)	31,421,060	26,724,130	26,736,406	100.0%	26,736,406	26,736,406	
GCHI 2014C DS Subs. (.25%)	679,150	682,500	682,500	100.0%	682,500	682,500	
Hotel DS GF Subsidy (.25%)	3,769,817	16,631,139	20,308,344	122.1%	20,308,344	20,308,344	
Prosecutor DTAC HHF Subsidy	0	1,667,287	0	0.0%	0	0	
TOTAL EXPENDITURES	\$84,004,040	\$71,748,744	\$59,114,111	82.4%	\$65,279,013	\$65,591,587	

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General Fund Subsidies

.25% Sales Tax Fund		2017	2018		2019	2020
GF / HHS Subsidy Accounts	2016	Current	Final	%	Final	Final Budget
	Actual	Projection	Budget	Spent	Budget	Estimate
<u>Divisions / Sections</u>						
GCHI Ser. 2010 DS Pledge (.25%)	31,421,060	26,724,130	26,736,406	100.0%	26,736,406	26,736,406
GCHI 2014C DS Subs. (.25%)	679,150	682,500	682,500	100.0%	682,500	682,500
Hotel DS GF Subsidy (.25%)	3,769,817	16,631,139	20,308,344	122.1%	20,308,344	20,308,344
TOTAL EXPENDITURES	\$35,870,027	\$44,037,768	\$47,727,250	108.4%	\$47,727,250	\$47,727,250

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General Fund Subsidies

Health and Human Services Levy						
GF / HHS Subsidy Accounts	2016	2017	2018	%	2019	2020
	Actual	Current	Final	Spent	Final	Final Budget
		Projection	Budget		Budget	Estimate
<u>Divisions / Sections</u>						
Health and Human Svcs Subsidy	4,208,332	1,564,192	20,407	1.3%	893,422	1,449,970
Tapestry System of Care Sub	2,253,228	3,068,769	3,656,572	119.2%	3,674,208	3,690,965
Social Impact Fin Fund Subsidy	1,000,000	1,000,000	1,000,000	100.0%	0	0
CSEA HHS 4.8 Mill Subsidy	6,626,484	7,586,717	9,355,542	123.3%	9,475,865	9,715,783
Children and Family Svcs Sub	35,998,713	34,365,600	27,664,981	80.5%	27,677,419	33,284,909
Children Svcs Fund Subsidy	30,279,638	26,950,128	37,400,379	138.8%	37,400,379	37,400,379
Children w/Medical Handicaps	2,764,307	1,165,723	1,748,013	150.0%	1,748,013	1,748,013
EC-Invest In Children Subsidy	12,819,526	12,394,900	11,897,384	96.0%	11,386,542	11,433,072
Senior and Adult Svcs Subsidy	16,226,228	16,001,204	17,026,294	106.4%	17,376,169	17,789,601
Office of Homeless Svc Subsidy	5,890,661	6,054,438	6,141,621	101.4%	6,062,002	6,166,108
Human Services Other Programs	1,023,046	1,446,609	2,799,564	193.5%	3,126,694	3,157,506
Family & Children First Cncl	3,825,621	2,592,204	3,823,536	147.5%	3,754,953	3,868,397
Fatherhood Initiative Subsidy	1,023,434	1,097,146	770,771	70.3%	777,545	784,755
Employment & Family Svc Sub	12,815,684	6,922,467	7,381,289	106.6%	7,090,520	8,262,057
HHS JC Plcmnt & Trmt Sub	18,465,080	20,920,211	18,226,764	87.1%	18,394,011	18,727,079
Criminal Just. Intervn. (TASC)	452,735	384,839	543,461	141.2%	555,167	567,793
Family Justice Center	175,489	0	58,678		175,000	175,000
Witness Victim HHS Subsidy	1,933,864	762,369	1,918,925	251.7%	1,950,140	1,991,524
JC HHS Community Partnership	254,432	0	0		0	0
JA Office of Re-Entry Subsidy	2,262,434	2,361,375	2,187,546	92.6%	2,199,357	2,215,685
Public Defender HHS Subsidy	0	165,775	173,807	104.8%	177,456	181,101
HHS Subs Sheriff Mental Health	1,767,716	1,877,954	2,000,598	106.5%	2,034,315	2,068,548
TOTAL EXPENDITURES	\$162,066,652	\$148,682,620	\$155,796,131	104.8%	\$155,929,177	\$164,678,244

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Schedule II - GF Departmental Summary

	2016 Actual	2017 Current Year Budget	2017 Current Projection	2018 Final Budget	2019 Final Budget	2016-2017 % Change	2020 Final Budget Estimate	2017-2018 % Change
County Executive Agencies								
Office of the County Executive	974,436	1,150,111	1,020,860	1,169,053	1,188,066	1.6%	1,213,744	2.2%
County Executive Transition	0	0	0	0	0	0.0%	0	
Department of Communications	578,431	735,568	700,073	803,100	820,379	2.2%	834,409	1.7%
County Law Department	2,151,103	2,356,735	2,184,081	2,227,175	2,270,572	1.9%	2,334,756	2.8%
Human Resources	3,657,537	4,275,138	4,072,177	4,182,227	4,266,585	2.0%	4,378,942	2.6%
Development	2,088,301	2,850,564	2,672,510	3,517,107	3,635,509	3.4%	3,673,032	1.0%
Regional Collaboration	250,663	259,135	254,777	259,281	265,250	2.3%	273,157	3.0%
County Fiscal Office	11,037,226	12,182,236	10,942,610	12,539,279	12,316,735	-1.8%	12,693,582	3.1%
Treasury	2,054,914	4,583,965	3,908,604	3,193,827	3,230,330	1.1%	3,254,904	0.8%
Information Technology	14,574,561	18,149,552	16,451,894	19,508,023	21,561,870	10.5%	26,938,308	24.9%
Public Works - Facilities Management	1,963,617	2,774,482	2,541,909	2,275,288	2,289,655	0.6%	2,307,942	0.8%
County Headquarters	6,655,566	8,322,135	8,292,541	8,498,358	8,498,358	0.0%	8,498,358	0.0%
County Hotel Operating	1,012,626	580,000	525,000	567,316	567,316	0.0%	567,316	0.0%
County Sheriff	89,140,926	94,210,997	94,604,079	94,864,691	96,663,199	1.9%	99,265,094	2.7%
Public Safety & Justice Services	1,831,594	2,955,608	2,643,935	2,447,601	2,489,297	1.7%	2,539,176	2.0%
Clerk of Courts	8,377,585	8,776,375	8,269,038	8,631,342	8,784,623	1.8%	8,953,577	1.9%
County Medical Examiner	6,060,291	6,519,320	6,392,301	6,457,294	6,564,528	1.7%	6,674,470	1.7%
Department of Sustainability	241,987	370,832	358,473	296,075	303,771	2.6%	311,828	2.7%
GCHI/Convention Center	5,400,000	5,400,000	5,400,000	5,400,000	5,400,000	0.0%	5,400,000	0.0%
Capital Improvement GF Subsidy	62,571,075	8,639,480	8,639,480	7,200,000	7,200,000	0.0%	7,200,000	0.0%
General Fund/Self Insurance Fund	694,841	618,301	522,049	521,932	521,932	0.0%	521,932	0.0%
Info. Technology Automation & Enterpr	335,618	70,239	34,354	0	0	0.0%	0	
Miscellaneous Obligations & Payments	5,042,181	6,028,742	2,946,485	5,073,574	5,574,929	9.9%	5,628,644	1.0%
.25% Sales Tax	0	0	8,000,000	4,500,000	2,500,000	-44.4%	2,500,000	0.0%
Statutory Expenditures	76,694	75,347	74,255	74,147	74,147	0.0%	74,147	0.0%
Innovation and Performance	537,035	1,427,960	863,454	1,119,682	1,133,728	1.3%	1,141,938	0.7%
Total County Executive Agencies	\$227,308,809	\$193,312,822	\$192,314,939	\$195,326,372	\$198,120,779	1.4%	\$207,179,257	4.6%
Elected Officials								
County Council	1,754,915	1,864,985	1,858,130	1,950,152	2,060,781	5.7%	2,117,198	2.7%
County Prosecutor	31,054,403	32,046,893	31,785,923	32,349,587	33,074,235	2.2%	34,021,004	2.9%
Court of Common Pleas	48,793,495	48,963,443	48,055,836	50,331,652	51,172,864	1.7%	52,830,713	3.2%
Domestic Relations Court	8,968,229	9,756,373	9,364,547	9,784,043	9,977,856	2.0%	10,233,404	2.6%
Juvenile Court	33,472,571	35,336,979	36,295,383	34,405,977	35,992,085	4.6%	36,909,147	2.5%
Probate Court	6,108,462	6,199,759	6,313,714	6,411,273	6,566,936	2.4%	6,741,203	2.7%
8th District Court of Appeals	700,545	909,045	909,300	901,058	913,058	1.3%	913,058	0.0%
Municipal Judicial Costs	3,521,847	3,662,281	3,481,281	3,557,360	3,649,903	2.6%	3,718,680	1.9%
Total Elected Officials	\$134,374,467	\$138,739,758	\$138,064,114	\$139,691,102	\$143,407,718	2.7%	\$147,484,407	2.8%
Boards and Commissions								
Inspector General	660,763	754,574	674,242	739,106	754,416	2.1%	774,990	2.7%
Department of Internal Audit	567,222	592,885	528,129	589,814	597,900	1.4%	613,174	2.6%
Personnel Review Commission	1,962,634	1,733,695	1,673,910	1,575,439	1,614,692	2.5%	1,645,955	1.9%
Board of Elections	15,809,630	13,415,800	13,062,225	15,042,608	12,835,112	-14.7%	15,625,305	21.7%
Debarment Review Board	1,847	7,389	1,850	1,884	1,922	2.0%	1,940	0.9%
Ohio State University Extension	222,300	0	0	0	0	0.0%	0	
Public Defender	9,899,247	10,106,775	10,312,756	10,903,268	11,171,920	2.5%	11,473,641	2.7%
NOACA	337,938	0	0	0	0	0.0%	0	
Soldiers' and Sailors' Monument	207,045	210,023	192,584	211,781	216,218	2.1%	222,409	2.9%
Veterans Service Commission	6,662,328	7,253,246	6,778,181	6,900,338	6,900,338	0.0%	7,004,248	1.5%
Total Boards and Commissions	\$36,330,954	\$34,074,387	\$33,223,877	\$35,964,238	\$34,092,517	-5.2%	\$37,361,662	9.6%
TOTAL EXPENDITURES	\$398,014,230	\$366,126,967	\$363,602,930	\$370,981,711	\$375,621,014	1.3%	\$392,025,326	4.4%

Cuyahoga County Fiscal Office - OBM
2018-2019 Executive's Recommended Budget Summary
Schedule IV - All Funds Analysis

	2016 Actual	2017 Current Year Budget	2017 Current Projection	2018 Final Budget	2019 Final Budget	2020 Final Budget Estimate
AVAILABLE BEGINNING BALANCE	\$615,410,769	\$619,764,754	\$619,764,749	\$593,975,422	\$578,240,016	\$568,445,145
OPERATING REVENUE						
Property Taxes	341,083,711	351,865,100	354,561,289	354,561,289	354,561,289	354,561,289
Sales And Use Tax	272,209,140	272,070,924	265,614,617	249,860,380	254,837,588	259,914,339
Licenses And Permits	2,030,200	2,126,989	2,343,120	2,520,800	2,520,800	2,520,800
Fines And Forfeitures	10,116,779	11,219,556	10,954,503	11,142,851	11,942,851	11,942,851
Charges For Services	328,204,546	323,287,143	309,730,044	332,429,422	339,201,901	345,253,252
Local Government Fund	18,796,320	19,258,721	18,978,119	18,580,509	18,580,509	18,580,509
Other Intergovernmental	326,907,914	311,238,549	316,884,192	315,253,891	319,306,009	319,953,533
Other Taxes	47,412,536	47,246,368	33,136,730	33,675,751	38,425,751	38,425,751
Investment Earnings	8,004,117	8,011,285	11,114,074	11,689,276	12,899,276	12,874,339
Miscellaneous	206,124,453	111,884,339	167,279,461	127,841,472	133,626,817	127,619,186
TOTAL OPERATING REVENUE	\$1,560,889,721	\$1,458,208,974	\$1,490,596,149	\$1,457,555,641	\$1,485,902,791	\$1,491,645,849
TOTAL AVAILABLE RESOURCES	\$2,176,300,490	\$2,077,973,728	\$2,110,360,898	\$2,051,531,063	\$2,064,142,807	\$2,060,090,996
OPERATING EXPENDITURES						
General Government	180,793,907	166,287,017	170,958,051	173,004,287	170,115,851	182,284,706
Justice and Public Safety	333,305,572	368,515,699	359,237,520	355,778,072	361,671,413	369,919,608
Development	70,185,737	69,558,554	60,006,263	17,912,170	23,135,084	16,777,475
Social Services	500,979,396	528,894,379	491,630,612	500,438,417	507,006,501	510,240,348
Health and Safety	83,789,635	82,008,217	80,614,528	81,028,902	81,140,809	81,189,461
Public Works	97,389,029	110,246,027	103,273,361	99,437,117	99,937,118	100,550,933
Debt Service	75,091,099	91,092,760	89,842,245	82,765,692	82,715,692	82,715,692
Miscellaneous	215,001,361	167,375,832	160,822,896	162,926,390	169,975,192	177,522,505
TOTAL OPERATING EXPENDITURES	\$1,556,535,736	\$1,583,978,485	\$1,516,385,476	\$1,473,291,047	\$1,495,697,660	\$1,521,200,728
ENDING BALANCE BEFORE ADJ.	\$619,764,754	\$493,995,238	\$593,975,422	\$578,240,016	\$568,445,147	\$538,890,268
RESERVES ON BALANCE						
Econ. Bond Reserve Approp.	0	(1,143,975)	(1,143,975)	(1,143,975)	(1,143,975)	(1,143,975)
Capital Improvement Plan	0	(15,915,286)	0	(13,400,000)	0	0
Carryover Encumbrance	0	(139,439,378)	(50,798,181)	0	0	0
TOTAL RESERVES ON BALANCE	\$0	(\$156,498,639)	(\$51,942,156)	(\$14,543,975)	(\$1,143,975)	(\$1,143,975)
AVAILABLE ENDING BALANCE	\$619,764,754	\$337,496,599	\$542,033,266	\$563,696,041	\$567,301,172	\$537,746,293
BALANCE TO EXPENDITURES %	39.8%	31.2%	39.2%	39.2%	38.0%	35.4%

Cuyahoga County Fiscal Office - OBM
2018-2019 Executive's Recommended Budget Summary
Schedule V - All Funds Departmental Summary

	2016 Actual	2017 Current Year Budget	2017 Current Projection	2018 Final Budget	2019 Final Budget	2016-2017 % Change	2020 Final Budget Estimate	2017-2018 % Change
County Executive Agencies								
Office of the County Executive	974,436	1,150,111	1,020,860	1,169,053	1,188,066	1.6%	1,213,744	2.2%
County Executive Transition	0	0	0	0	0	0.0%	0	
Department of Communications	578,431	735,568	700,073	803,100	820,379	2.2%	834,409	1.7%
County Law Department	2,151,103	2,356,735	2,184,081	2,227,175	2,270,572	1.9%	2,334,756	2.8%
Human Resources	169,972,012	146,439,102	147,305,733	148,545,678	155,222,603	4.5%	162,838,529	4.9%
Development	41,371,740	52,195,797	56,311,562	13,648,594	18,775,208	37.6%	12,318,079	-34.4%
Regional Collaboration	250,663	259,135	254,777	259,281	265,250	2.3%	273,157	3.0%
County Fiscal Office	26,100,892	33,419,257	30,887,082	32,768,628	30,885,453	-5.7%	33,085,775	7.1%
Treasury	21,499,332	14,167,925	12,461,343	12,618,761	12,699,712	0.6%	12,904,824	1.6%
Information Technology	22,297,839	29,168,100	25,103,213	27,069,289	29,203,258	7.9%	34,717,384	18.9%
Dog Kennel	1,919,598	2,299,360	2,229,256	2,206,769	2,233,418	1.2%	2,187,651	-2.0%
Public Works - Facilities Management	45,444,677	59,244,899	59,243,185	49,504,120	49,917,589	0.8%	51,005,011	2.2%
County Headquarters	6,655,566	8,322,135	8,292,541	8,498,358	8,498,358	0.0%	8,498,358	0.0%
County Hotel Operating	1,012,626	580,000	525,000	567,316	567,316	0.0%	567,316	0.0%
Public Works - County Road & Bridge	50,759,127	54,809,847	49,571,556	47,359,091	47,496,949	0.3%	47,684,130	0.4%
Public Works - Sanitary Engineer	41,449,421	45,450,451	44,639,247	44,822,262	45,202,392	0.8%	45,575,194	0.8%
Public Works - County Airport	1,176,966	1,644,101	1,539,736	1,587,670	1,604,718	1.1%	1,623,400	1.2%
County Sheriff	103,606,329	107,944,934	108,386,728	108,053,629	110,130,861	1.9%	113,145,568	2.7%
Public Safety & Justice Services	14,175,668	13,434,372	11,662,174	11,329,656	11,408,963	0.7%	11,586,537	1.6%
Domestic Violence	243,228	244,118	244,118	249,000	249,000	0.0%	249,000	0.0%
Clerk of Courts	8,545,277	9,106,375	8,369,038	8,631,342	8,784,623	1.8%	8,953,577	1.9%
County Medical Examiner	11,312,878	12,278,830	12,551,244	13,404,794	13,686,089	2.1%	13,397,876	-2.1%
Office of Health and Human Services	1,723,591	15,684,665	15,038,284	14,208,955	14,303,128	0.7%	14,354,237	0.4%
HHS Children and Family Services	148,945,948	143,426,263	136,913,535	141,058,715	143,224,465	1.5%	145,277,873	1.4%
HHS Senior and Adult Services	17,977,898	18,915,970	18,403,930	19,023,206	19,373,081	1.8%	19,786,513	2.1%
HHS Cuyahoga Job & Family Services	80,629,743	85,424,721	77,540,740	81,363,935	83,266,041	2.3%	85,117,516	2.2%
Cuyahoga Support Enforcement Agen	36,325,148	44,225,660	43,697,293	42,053,538	42,414,203	0.9%	43,127,055	1.7%
Early Childhood Invest In Children	14,996,522	16,909,374	15,225,775	17,512,826	17,533,287	0.1%	12,874,339	-26.6%
Family & Children First Council	3,909,056	4,666,071	4,408,224	4,632,986	4,653,003	0.4%	4,677,847	0.5%
HHS Office of Reentry	2,276,899	2,380,316	2,359,769	2,187,546	2,199,357	0.5%	2,215,685	0.7%
Office of Homeless Services	7,379,830	6,316,320	6,050,863	6,359,296	6,369,677	0.2%	6,383,783	0.2%
Human Services Other Prgms	868,168	2,037,029	1,446,609	2,799,564	3,126,694	11.7%	3,157,506	1.0%
Department of Sustainability	241,987	370,832	358,473	296,075	303,771	2.6%	311,828	2.7%
Debt Service	100,111,254	103,769,710	89,519,195	82,442,642	82,392,642	-0.1%	82,392,642	0.0%
GCHI/Convention Center	5,587,700	5,610,535	5,610,535	5,611,247	5,588,382	-0.4%	5,611,247	0.4%
Capital Improvement GF Subsidy	62,571,075	8,639,480	8,639,480	7,200,000	7,200,000	0.0%	7,200,000	0.0%
General Fund/Self Insurance Fund	694,841	618,301	522,049	521,932	521,932	0.0%	521,932	0.0%
Social Impact	0	1,000,000	1,000,000	1,000,000	1,000,000	0.0%	1,000,000	0.0%
Info. Technology Automation & Enter	335,618	70,239	34,354	0	0	0.0%	0	
Miscellaneous Obligations & Payment	5,042,181	6,028,742	2,946,485	5,073,574	5,574,929	9.9%	5,628,644	1.0%
Medicaid Sales Tax Transition Fund	0	0	0	8,000,000	8,000,000	0.0%	8,000,000	0.0%
.25% Sales Tax	0	0	8,000,000	4,500,000	2,500,000	-44.4%	2,500,000	0.0%
Statutory Expenditures	76,694	75,347	74,255	74,147	74,147	0.0%	74,147	0.0%
Innovation and Performance	537,035	1,427,960	863,454	1,119,682	1,133,728	1.3%	1,141,938	0.7%
Total County Executive Agencies	\$1,061,728,997	\$1,062,848,688	\$1,022,135,849	\$982,363,431	\$1,001,863,244	-2.0%	\$1,016,349,007	1.4%
Elected Officials								
County Council	1,754,915	1,864,985	1,858,130	1,950,152	2,060,781	5.7%	2,117,198	2.7%
Veterans Services Fund	335,669	528,447	528,447	475,066	0	-100.0%	475,066	
County Prosecutor	34,782,825	39,552,225	37,207,263	38,074,115	38,858,141	2.1%	39,878,795	2.6%
Court of Common Pleas	50,884,326	53,446,587	51,533,506	54,562,285	54,475,387	-0.2%	56,180,200	3.1%
Domestic Relations Court	8,971,756	9,766,262	9,366,972	9,787,579	9,981,392	2.0%	10,236,940	2.6%
Juvenile Court	55,359,090	65,404,575	61,162,926	54,074,282	55,827,637	3.2%	57,077,767	2.2%
Probate Court	7,071,847	7,124,171	7,088,557	7,229,429	7,386,680	2.2%	7,564,666	2.4%
8th District Court of Appeals	700,545	924,045	909,300	916,058	928,058	1.3%	928,058	0.0%

Cuyahoga County Fiscal Office - OBM
2018-2019 Executive's Recommended Budget Summary
Schedule V - All Funds Departmental Summary

	2016 Actual	2017 Current Year Budget	2017 Current Projection	2018 Final Budget	2019 Final Budget	2016-2017 % Change	2020 Final Budget Estimate	2017-2018 % Change
Elected Officials								
Municipal Judicial Costs	3,521,847	3,662,281	3,481,281	3,557,360	3,649,903	2.6%	3,718,680	1.9%
Total Elected Officials	\$163,382,820	\$182,273,578	\$173,136,382	\$170,626,326	\$173,167,979	0.0%	\$178,177,370	2.9%
Boards and Commissions								
Inspector General	681,978	792,844	707,144	773,999	790,005	2.1%	811,443	2.7%
Department of Internal Audit	567,222	592,885	528,129	589,814	597,900	1.4%	613,174	2.6%
Personnel Review Commission	1,962,634	1,733,695	1,673,910	1,575,439	1,614,692	2.5%	1,645,955	1.9%
Alcohol & Drug Addiction Mental Hea	39,363,659	39,363,659	39,363,659	39,363,659	39,363,659	0.0%	39,363,659	0.0%
MetroHealth System	32,472,000	32,472,000	32,472,000	32,472,000	32,472,000	0.0%	32,472,000	0.0%
Board of Elections	15,809,630	13,415,800	13,062,225	15,042,608	12,835,112	-14.7%	15,625,305	21.7%
Board of Revision	2,951,629	2,945,334	2,854,610	3,019,392	3,129,750	3.7%	3,013,812	-3.7%
Debarment Review Board	1,847	7,389	1,850	1,884	1,922	2.0%	1,940	0.9%
County Planning Commission	1,453,089	1,852,123	1,755,225	1,744,128	1,825,237	4.7%	1,873,591	2.6%
Workforce Development	13,530,239	14,707,177	13,057,182	12,375,757	12,403,086	0.2%	12,423,032	0.2%
County Board of Developmental Disal	193,271,127	198,600,241	183,934,226	179,794,434	181,790,088	1.1%	184,476,784	1.5%
Community Based Correctional Facilit	2,953,063	4,512,000	5,209,062	5,310,000	5,310,000	0.0%	5,310,000	0.0%
County Law Library Resource Board	509,852	578,774	552,471	453,279	459,905	1.5%	466,625	1.5%
Ohio State University Extension	222,300	0	0	0	0	0.0%	0	
Public Defender	11,562,892	12,267,691	12,443,231	12,988,645	13,296,123	2.4%	13,651,097	2.7%
NOACA	337,938	0	0	0	0	0.0%	0	
Soldiers' and Sailors' Monument	207,045	210,023	192,584	211,781	216,218	2.1%	222,409	2.9%
Solid Waste Management District	2,264,455	2,724,833	2,442,255	2,140,804	2,098,862	-2.0%	2,113,853	0.7%
Soil & Water Conservation	831,177	1,023,545	917,013	1,108,716	1,126,928	1.6%	1,150,812	2.1%
Veterans Service Commission	6,662,328	7,253,246	6,778,181	6,900,338	6,900,338	0.0%	7,004,248	1.5%
Total Boards and Commissions	\$327,616,103	\$335,053,259	\$317,944,957	\$315,866,677	\$316,231,825	-0.5%	\$322,239,739	1.9%
TOTAL EXPENDITURES	\$1,552,727,920	\$1,580,175,525	\$1,513,217,188	\$1,468,856,434	\$1,491,263,047	-1.5%	\$1,516,766,116	1.7%

Cuyahoga County Fiscal Office - OBM
2018-2019 Executive's Recommended Budget Summary
Schedule VIII - Summary of FTEs

DEPARTMENT	2015	2016	2017	2017	2018	2019	2016-2017	2020
	Actual	Actual	Current Year Budget	Current Projection	Budget	Budget	Change	Estimate
County Executive Agencies								
Office of the County Executive	8	7	6	6	7	7	0	7
Department of Communications	6	7	6	7	8	8	0	8
County Law Department	23	20	21	18	19	19	0	19
Human Resources	60	61	69	57	70	70	0	70
Development	10	9	13	9	18	18	0	18
Regional Collaboration	2	2	2	2	2	2	0	2
County Fiscal Office	268	276	291	268	284	284	0	284
Treasury	35	38	42	40	45	45	0	42
Information Technology	142	141	160	136	159	163	4	163
Dog Kennel	15	16	16	17	16	16	0	16
Public Works - Facilities Management	295	289	295	276	306	298	(8)	298
Public Works - County Road & Bridge	120	118	132	123	130	130	0	130
Public Works - Sanitary Engineer	124	116	131	126	128	128	0	128
Public Works - County Airport	5	8	9	10	11	11	0	11
County Sheriff	1,246	1,215	1,215	1,206	1,194	1,194	0	1,194
Public Safety & Justice Services	80	76	91	74	79	79	0	79
Clerk of Courts	106	98	112	100	108	108	0	108
County Medical Examiner	85	87	90	88	101	101	0	101
Office of Health and Human Services	6	5	12	11	15	15	0	15
HHS Children and Family Services	780	797	841	815	772	772	0	772
HHS Senior and Adult Services	168	163	168	165	166	166	0	166
HHS Cuyahoga Job & Family Services	784	789	834	790	813	813	0	813
Cuyahoga Support Enforcement Agency	306	285	319	270	298	298	0	298
Early Childhood Invest In Children	6	7	10	7	10	10	0	7
Family & Children First Council	9	7	9	8	9	9	0	9
HHS Office of Reentry	6	6	6	6	6	6	0	6
Office of Homeless Services	5	5	5	5	5	5	0	5
Department of Sustainability	1	2	2	2	4	4	0	4
Innovation and Performance	0	1	6	4	5	5	0	5
Total County Executive Agencies	4,701	4,651	4,913	4,646	4,788	4,784	(4)	4,778
Elected Officials								
County Council	20	20	20	19	20	20	0	20
County Prosecutor	361	365	384	359	379	379	0	379
Court of Common Pleas	493	492	494	471	496	496	0	496
Domestic Relations Court	85	86	91	84	95	95	0	95
Juvenile Court	510	508	500	512	549	549	0	549
Probate Court	76	76	77	78	79	79	0	79
Total Elected Officials	1,545	1,547	1,566	1,523	1,618	1,618	0	1,618
Boards and Commissions								
Inspector General	6	6	8	6	8	8	0	8
Department of Internal Audit	5	5	6	5	6	6	0	6
Personnel Review Commission	10	14	16	16	18	18	0	18
Board of Elections	125	146	113	82	156	130	(26)	156
Board of Revision	24	24	25	23	26	26	0	26
County Planning Commission	17	16	20	17	20	20	0	20
Workforce Development	11	11	13	11	13	13	0	13
County Board of Developmental Disabilities	1,133	1,019	1,034	966	906	906	0	906
County Law Library Resource Board	3	3	3	3	3	3	0	3
Public Defender	105	106	114	111	119	119	0	119
Soldiers' and Sailors' Monument	3	3	3	3	3	3	0	3
Solid Waste Management District	6	6	6	6	7	7	0	7
Soil & Water Conservation	9	10	13	11	11	11	0	11
Veterans Service Commission	30	29	30	26	28	28	0	28
Total Boards and Commissions	1,487	1,398	1,404	1,286	1,323	1,297	(26)	1,323
TOTAL STAFFING - FTEs	7,733	7,596	7,883	7,455	7,729	7,699	(30)	7,719

ALCOHOL, DRUG ADDICTION, AND MENTAL HEALTH SERVICES BOARD

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$39,363,659	\$39,363,659	\$39,363,659	\$39,363,659	\$39,363,659	\$39,363,659	0.0%
HHS Levy Fund	\$39,363,656	\$39,363,656	\$39,363,656	\$39,363,656	\$39,363,659	\$39,363,659	0.0%

Mission Statement

The Alcohol, Drug Addiction, and Mental Health Services (ADAMHS) Board of Cuyahoga County is responsible for the planning, funding, and monitoring of public mental health, alcohol, and other drug addiction services delivered to the residents of Cuyahoga County. Under Ohio law, the ADAMHS Board is one of 50 boards coordinating the public behavioral health system in Ohio. The Board's mission is to promote and enhance the quality of life for residents of our community through a commitment to excellence in mental health, alcohol, drug, and other addiction services.

The Board is a quasi-independent part of County government, governed by a volunteer board of 18 members, 10 of which are appointed by Cuyahoga County and eight by the Governor. The Board has the legal responsibility and authority for the provision of mental health and addiction services and contracts with provider agencies to delivery services that assist clients on the road to recovery.

The ADAMHS Board provides crisis intervention, wellness, treatment, detoxification, prevention, pharmacological management, residential & sober housing, recovery peer support and vocational & employment services for those in need throughout Cuyahoga County.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Mental Health Treatment & Recovery Services	7,030	7,030	7,030
Addiction Treatment & Recovery Services	2,803	3,000	3,000
Crisis Services (individuals diverted from Hospitalization)	760	800	800
Detoxification Services (Successful Completion)	812	850	850
Vocational & Employment Services (Individuals Employed)	520	540	540

For More Information

ADAMHS Board – www.adamhsc.org

Cuyahoga County Children and Family Services – <http://cfs.cuyahogacounty.us>

Cuyahoga County Court of Common Pleas – <http://cp.cuyahogacounty.us>

COUNTY AIRPORT

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	1,170,708	1,176,966	1,644,101	1,539,736	1,587,670	1,604,718	3.1%
GF Subsidy	326,476	771,900	0	479,540	0	537,112	N/A
FTEs	5	8	9	10	11	11	9.1%

Mission Statement

The Cuyahoga County Department of Public Works is dedicated to providing a safe, efficient, and economical infrastructure for residents, businesses, and visitors of Cuyahoga County.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Traffic Count	23,769	19,000	26,000

There is currently a major runway project that has lowered the total traffic count in 2017 due to closures and temporary shortening of the runway.

2018-2019 Budget Overview and Initiatives

The Department continues to reassess its vehicle and equipment replacement plan to meet quality standards and Federal Aviation Administration (FAA) maintenance requirements. The Department's capital plan request will address these items.

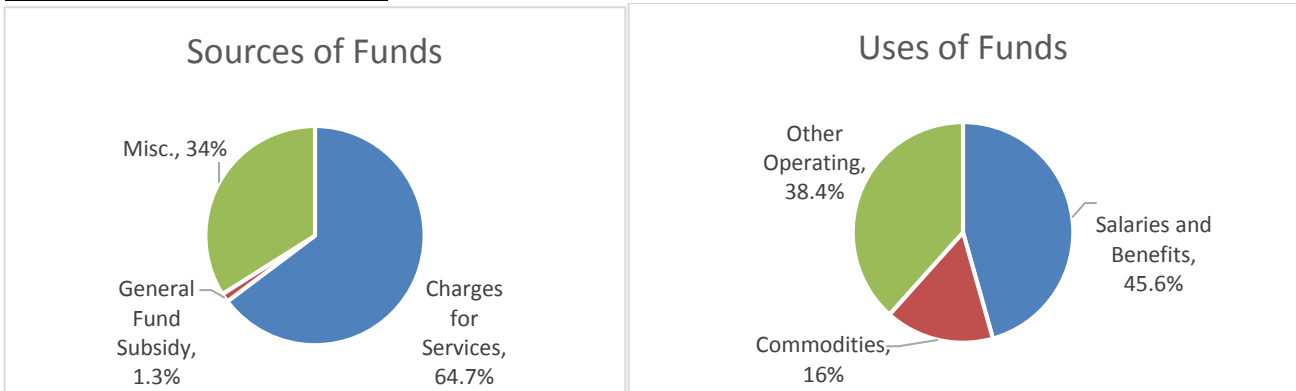
The County Airport is nearing the end of a \$44 million runway replacement project. The FAA is providing 90% of the funding or \$39.6 million, Cuyahoga County's General Fund is providing roughly \$4.1 million, and the Ohio Department of Transportation is providing \$299,072 for these projects. Cuyahoga County already funded \$1.2 million leaving the remaining \$2.8 million left to fund. The project began in 2014 and is anticipated to be complete in late 2019.

The County Airport will focus on expanding the revenue base at the Airport to eliminate the need of a General Fund Subsidy, which totaled \$326,746 in 2016 and \$771,900 in 2017.

Impact of Proposed Budget Reductions

The airport was not subjected to the reduction request from the Executive due to Federal safety requirements.

Source and Use of Funds (2018)

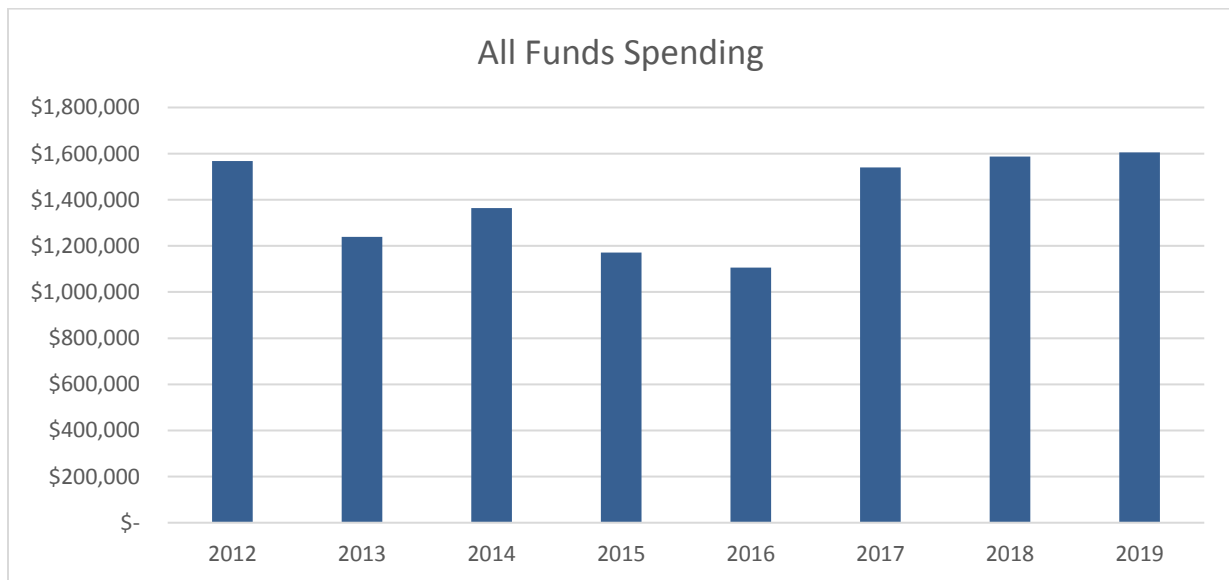


- The primary sources of funds for the County Airport are airplane landing fees and hangar rentals
- The Department spends 45.6 % of its budget on staffing, commodities (Fuel, Vehicle Supplies, Deicer, etc.) are 16% and other expenditures are 38.4% (which include contracts, ground and runway maintenance, facilities maintenance and capital outlays).

2017 Budget Performance

Annual projected expenditures of \$1,525,217 fall within the budget parameters. Currently negotiations are taking place regarding the Cleveland Jet Center delinquency of \$398,711. The department anticipates a resolution in this matter by the end of 2017.

Historical Spending



For More Information

<http://publicworks.cuyahogacounty.us/en-US/County-Airport.aspx>

Board of Elections

	2014 Actuals	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	Change 17-18
General Fund	\$12,967,132	\$12,948,069	\$15,809,630	\$13,415,800	\$13,062,225	\$15,042,608	\$12,835,112	15.2%
FTEs	148	125	146	113	108	146	125	35.2%

Mission Statement

The Board of Elections conducts all elections held within the County as prescribed by law, ensures the accuracy and integrity of the election process, in the largest election jurisdiction in the State of Ohio. Board of Elections is responsible for maintaining financial reports of candidates, officeholders, and political organizations. Additionally, the Board of Elections conducts voter awareness and registration drives, updates and maintains voter registration records, processes absent voter applications along with candidate and issue petitions. The Board also recruits, hires, and trains poll workers and designs the ballot pages, and ensures accuracy of all ballot language. Lastly, the Board reports elections results via the Board's website and the media.

Key Performance Indicators

May Primary	2014	2015	2017	2018	2019
Registered Voters	884,066	124,184	205,318	890,000	205,000
Precincts	1,047	142	205	975	205
Voting Locations	402	53	76	385	76
Vote by Mail	79,059	6,097	16,220	100,000	16,220
Early Voters	1,351	136	211	5,000	211
Total Turnout	21%	15%	22%	32%	22%

November General	2014	2015	2018	2019
Registered Voters	886,098	840,662	890,000	890,000
Precincts	1,047	975	975	975
Voting Locations	401	395	385	385
Vote by Mail	147,611	91,496	170,000	100,000
Early Voters	6,162	4,117	7,000	5,000
Total Turnout	40%	38%	46%	37%

Election Cycles follow a four-year pattern, this makes direct comparison between back to back years difficult. The highlighted table above compares similar election cycle years.

2018-2019 Budget Overview and Initiatives

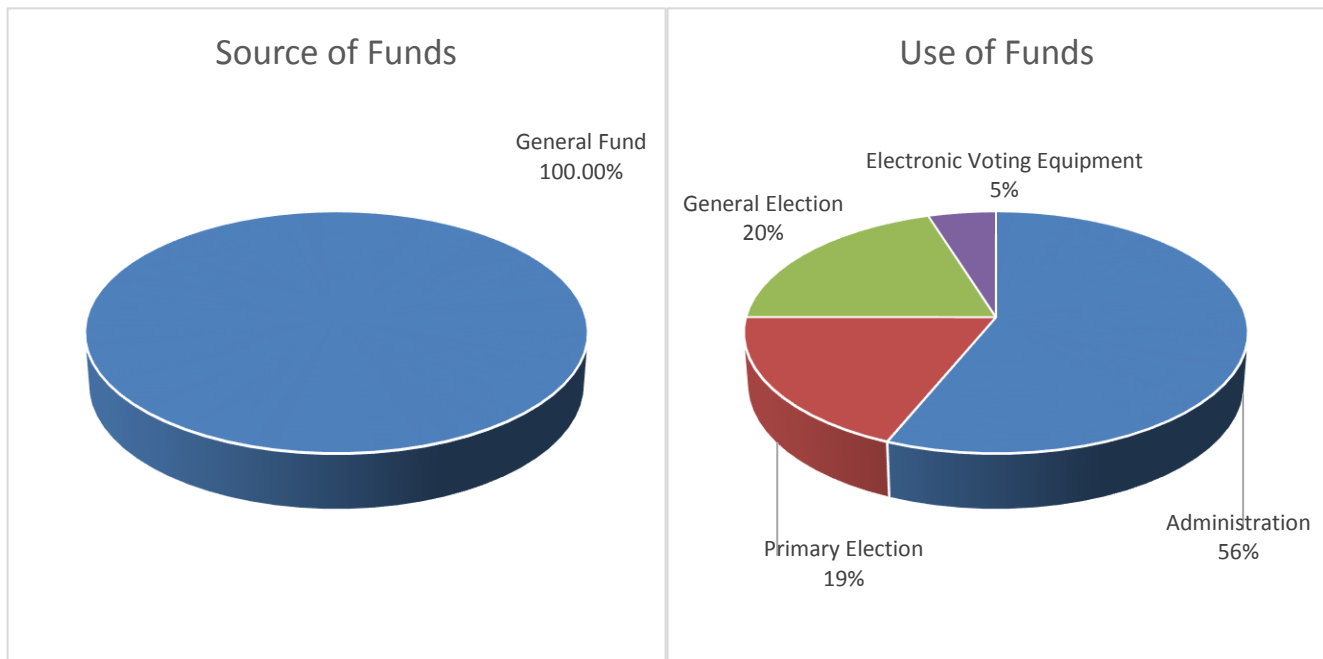
Board of Elections will conduct a primary and general election in 2018. During 2019 two local primaries and one countywide general election will be held. Local elections on odd years are charged to corresponding municipalities. Additionally, special elections may be scheduled if necessary, no funds are being requested for special elections due to the infrequent nature, small precinct inclusion, and municipal reimbursement and 65% prepayment requirement.

Board of Elections acquired and instituted electronic poll books during 2017, the technology is expected to result in savings of \$66,523 over the two-year period and continued savings going forward as it replaces paper poll books used at every voting location. During the next biennium training and systems support will be new expenses to Board of Elections.

Impact of Proposed Budget Reductions

A small reduction applied over the next biennium brings the budget in line with that of previous congressional elections. Slight increase to 2019 as compared with 2015, is necessary because of an increase in precincts, higher vote by mail turnout and poll worker compensation rates increase from previous election in 2015.

Source and Use of Funds (2018)

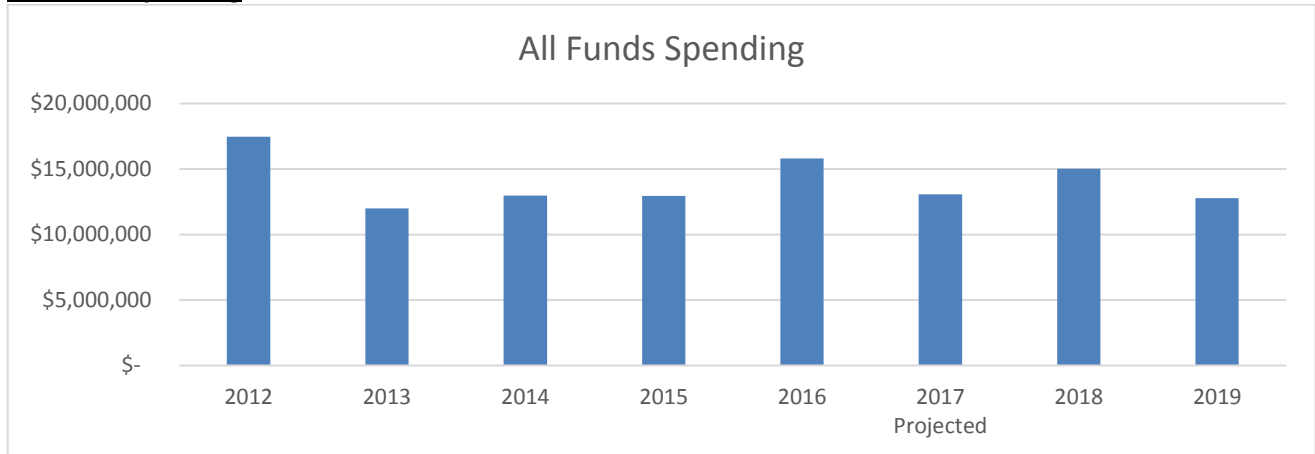


Board of Elections is fully supported through the General Fund. Spending is split into election categories with one countywide primary and one countywide general election during 2018. Administrative costs consist of the daily operations and non-specific election expenses. Electronic voting includes the costs and maintenance of the electronic poll books acquired and instituted during the previous budget year.

2017 Budget Performance

Board of Elections will end 2017 with small surpluses to administration in personnel due to turnover and the deferred start to the Halle warehouse. In addition, no special election was held during 2017 resulting in minimal expenditure and a surplus.

Historical Spending



For More Information

<http://boe.cuyahogacounty.us>

BOARD OF REVISION

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$2,788,905	\$2,951,629	\$2,945,334	\$2,854,610	\$3,019,392	\$3,129,750	5.8%
Special Revenue	\$2,788,905	\$2,951,629	\$2,945,334	\$2,854,610	\$3,019,392	\$3,129,750	5.8%
FTEs	24	24	23	23	23	25	0.0%

Mission Statement

The Cuyahoga County Board of Revision is a quasi-judicial body which hears property valuation complaints as outlined and prescribed by Chapter 5715 of The Ohio Revised Code (O.R.C.). The Board of Revision is committed to performing its duties in a fair, efficient and expeditious manner so the citizens of Cuyahoga County receive the highest level of service.

Key Performance Indicators

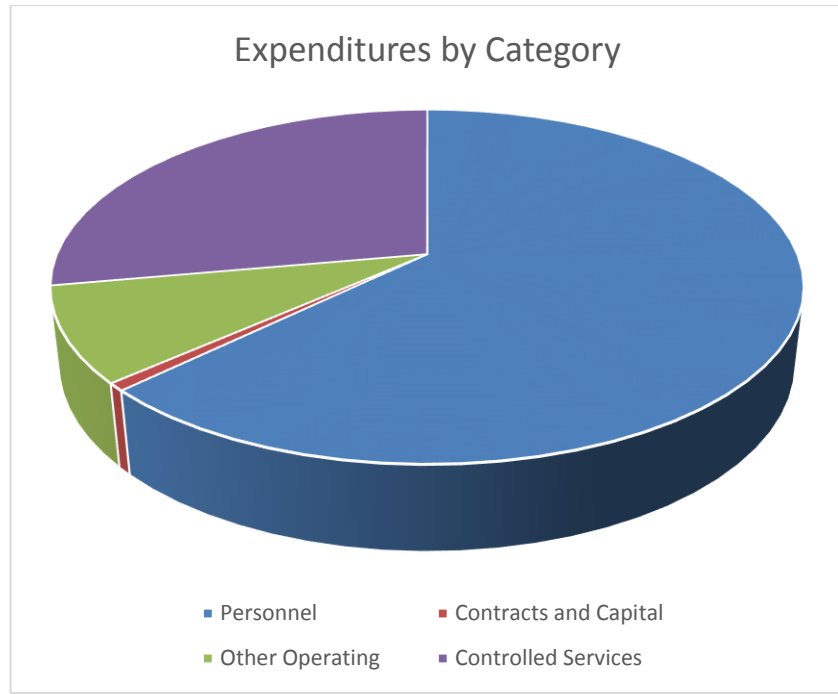
Indicator	2015 Tax Year, Filed 2016	2016 Tax Year, Filed 2017	2017 Tax Year, Filed 2018	2018 Tax Year, Filed 2019
Number of Complaints Filed	12,380	7,954	7,000 – Estimate	14,000 - Estimate
Hb294 Expedited Foreclosures	3,000	3,000	3,000	3,000
Remission of Penalties	2,500	2,500	2,500 – Average	2,500 - Average
Homestead Denials	130	130	130 – Average	130 - Average

2018-2019 Budget Overview and Initiatives

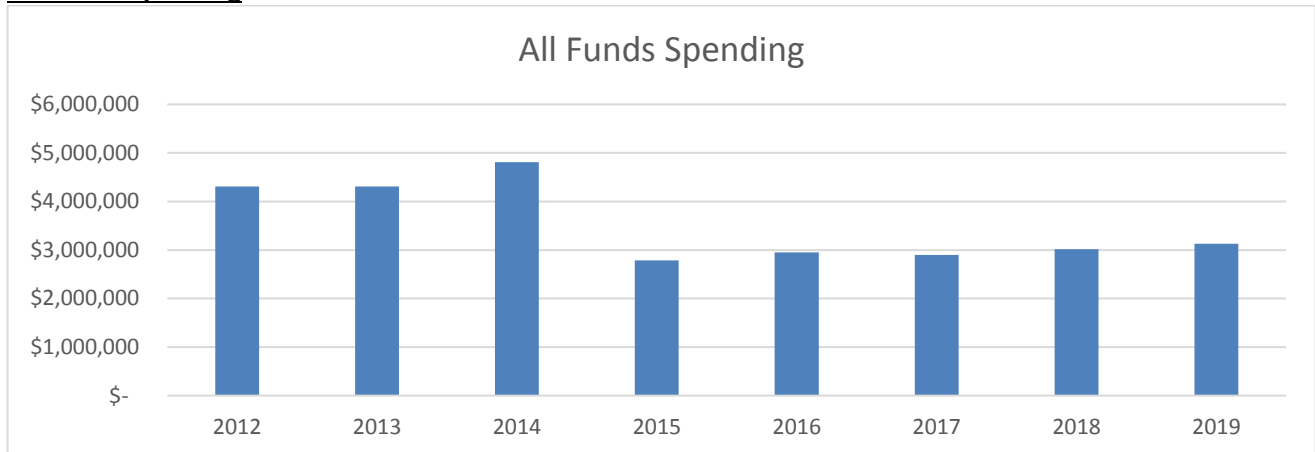
In 2018 a full reappraisal of county property will be completed. In anticipation of an increase in complaints filed for tax year 2018, the Board of Revision will be increasing the number of hearing boards from three, to four which represents hiring an additional three hearing officers in 2019. Additionally, the budget increases reflect the need for additional certified mailing envelopes, as well as staff, supplies, and postage in 2018 and 2019. The Board of Revision was not tasked to reduce its budget since the agency is 100% funded by the Real Estate Assessment Fund.

Source and Use of Funds (2018)

The Board of Revision receives 100% of their funding from the Fiscal Office's Real Estate Assessment Fund, which is generated from a fee on property taxes.



Historical Spending



In the few years prior to 2015 the Board was busy processing a sizable backlog of claims. New process improvements, records management enhancements and other organizational changes helped the Board to clear the backlog as of 2015. An increase from 2015 to 2016 reflects the high number of hearing boards, and part-time staffing required to hear and process claims following the 2015 reappraisal update.

For More Information

<http://bor.cuyahogacounty.us>

CHILDREN AND FAMILY SERVICES

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$140,508,813	\$148,945,948	\$143,426,263	\$136,913,535	\$141,058,715	\$143,224,465	3%
HHS Levy Subsidy	\$64,840,095	\$70,784,807	\$67,147,808	\$64,384,497	\$68,721,932	\$68,752,006	6.7%
FTEs	780	797	841	811	772	772	(4.8%)

Mission Statement

The purpose of the Cuyahoga County Department of Children and Family Services (CCDCFS) is to assure that children at risk of abuse or neglect are protected and nurtured within a family and with the support of the community.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Permanency in 12 months	41.6%	44.3%	>40.5%
Re-entries into foster care	14.5%	16%	<8.3%
Repeat Maltreatment	11.0%	10.9%	<9.1%
Child Visits: Non-Custody	67.3%	67.0%	>95%
Child Visits: Custody	92.3%	92.5%	>95%
Parent Visits: Non-Custody	43.3%	46.3%	>95%
Parent Visits: Custody	31.7%	33.9%	>95%

2018-2019 Budget Overview and Initiatives

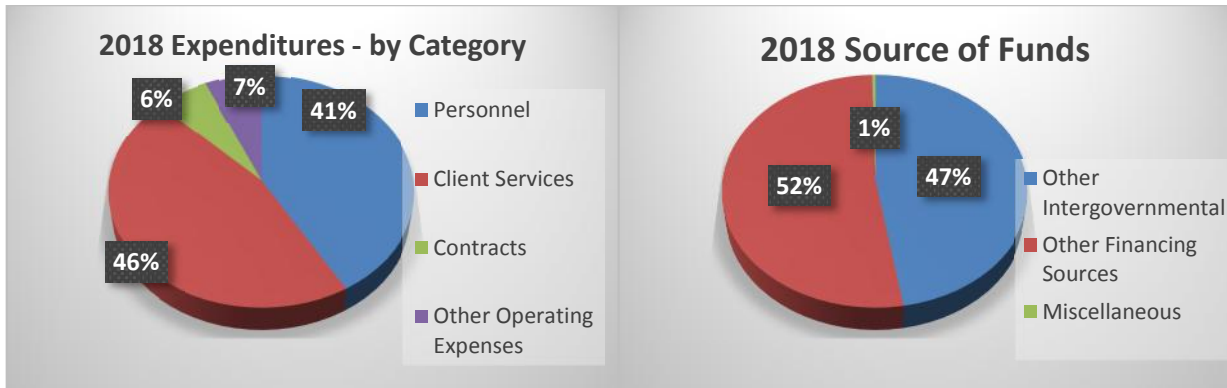
The agency has seen an increase in placements in 2017, thus \$2 million has been added to the agency's budget for board and care. Also, the agency will see an increase in reimbursements for Medicaid, estimated to be an additional \$7.5 million in revenue. This offsetting revenue will allow for a decreased use of HHS Levy dollars.

Impact of Proposed Budget Reductions

The Department of Children and Family Services has proposed the following budget reductions and enhancements:

- Enhanced Medicaid Reimbursement - \$7,500,000 additional revenue
- Administrative Costs - \$100,000 reduction
- Board & Care - \$2,000,000 increase
- Client Services - \$500,000 reduction

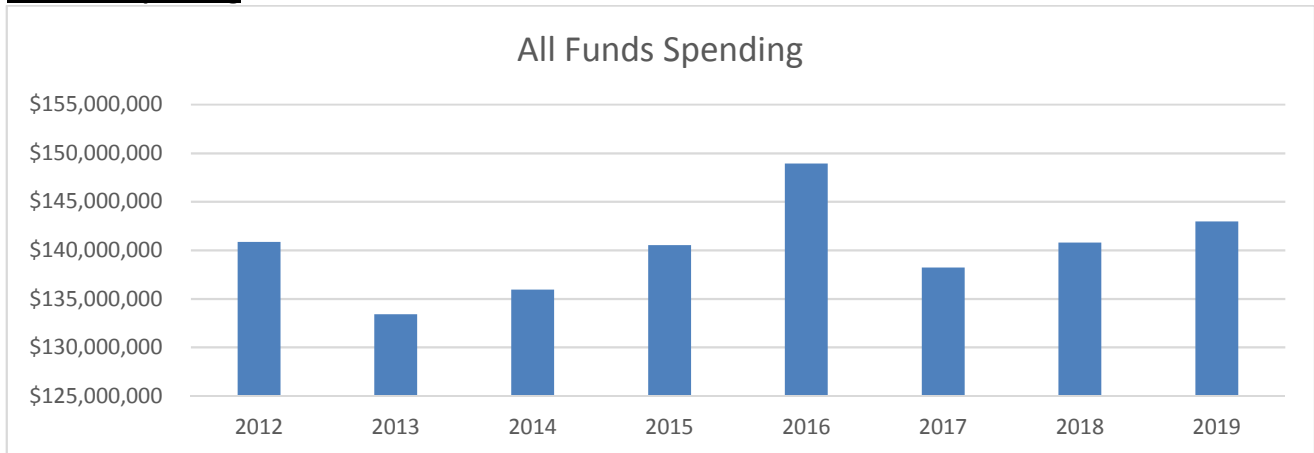
Source and Use of Funds (2018)



2017 Budget Performance

The agency is currently projected to stay within its total budget for the 2017 fiscal year. The agency has seen an increase in kinship daycare costs, as more biological families have assumed custody of children who are under the agency’s care. During the second quarter of 2017 over 2,000 children were in custody with DCFS; this is the highest number in years. Much of this increase was attributed to the opioid epidemic, as drug-addicted parents neglected or otherwise put children at risk. While the number of placements has dropped under 2,000 the agency has averaged 1960 children in custody on a weekly basis and has steadily continue to rise during the third quarter of 2017.

Historical Spending



Since 2013, the department has seen a steady increase in spending because of an increase of children in custody. The 2016 fiscal year included a \$15 million cash transfer (expense) to move excess levy dollars to the appropriate Health and Human Services Levy funds because of a reconciliation of the Public Assistance Fund.

For More Information

[DCFS Homepage](#)

Clerk of Courts

	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$8,545,277	\$9,106,375	\$8,369,038	\$8,631,342	\$8,784,623	3.1%
General Fund	\$8,377,585	\$8,776,375	\$8,269,038	\$8,631,342	\$8,784,623	4.4%
Special Revenue – Computerization Fee	\$167,692	\$330,000	\$100,000	\$0	\$0	(100%)
FTEs	98	112	101	108	108	6.9%

Mission Statement

The Clerk of Courts performs all statutory duties relative to: the filing, preservation, retrieval and public dissemination of all applicable court documents and records pertaining to the Common Pleas Court's General and Domestic Relations Divisions and the Court of Appeals, Eighth Appellate District; collect, hold in trust and disburse monies paid therewith; in a secure, timely and cost-effective manner.

Key Performance Indicators

Case Filing	2015 Actual	2016 Actual	2017 Midyear*	2017 Estimate
Civil Cases	22,139	22,005	11,036	22,569
Domestic Relations Cases	5,009	4,994	2,634	5,259
Criminal Cases	10,616	11,690	6,257	12,722
Appeals	1,546	1,342	644	1,314
Total	39,310	40,031	20,571	41,864

*Midyear figures represent data through June 30, 2017

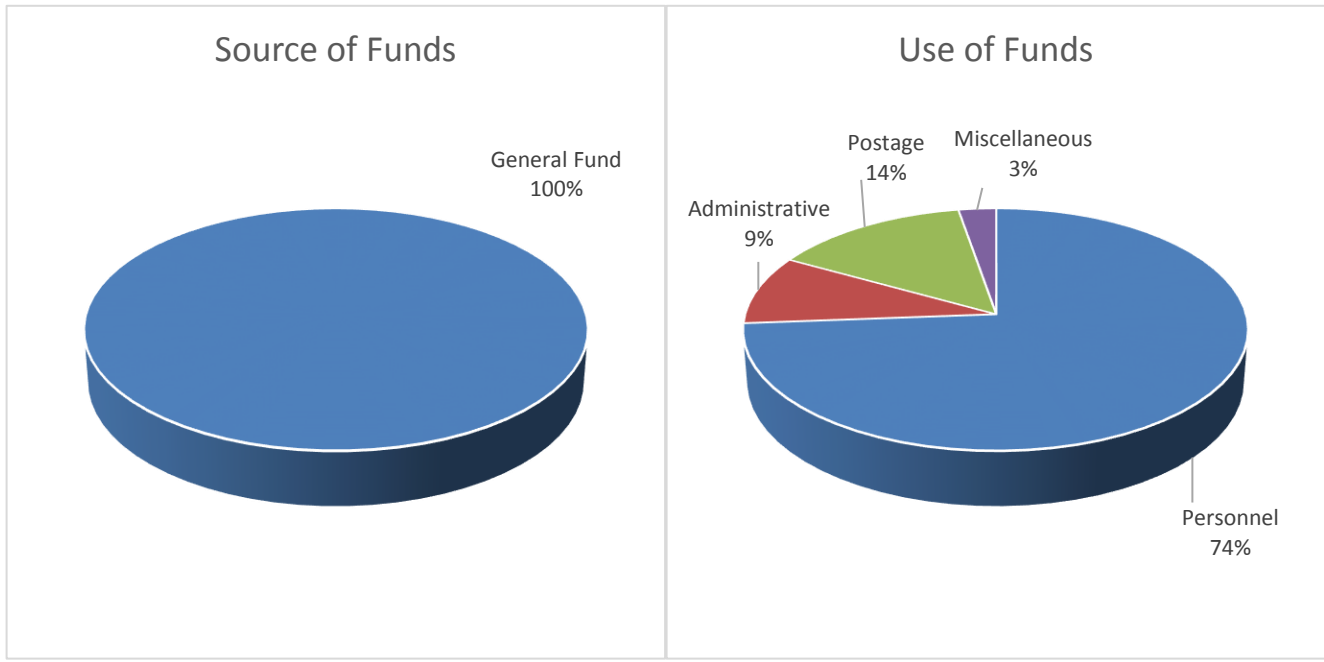
2018-2019 Budget Overview and Initiatives

Clerk of Courts budget reflects the existing and anticipated staffing levels consistent throughout 2017. The budget incorporates union pay step increases for bargaining classifications. Clerk of Courts microfilm project of case management records is expected to begin 2017 and continue into 2018-2019 as the backlog is addressed in chronological order.

Impact of Proposed Budget Reductions

There were no proposed reductions targeted to the Clerk of Courts.

Source and Use of Funds (2018)



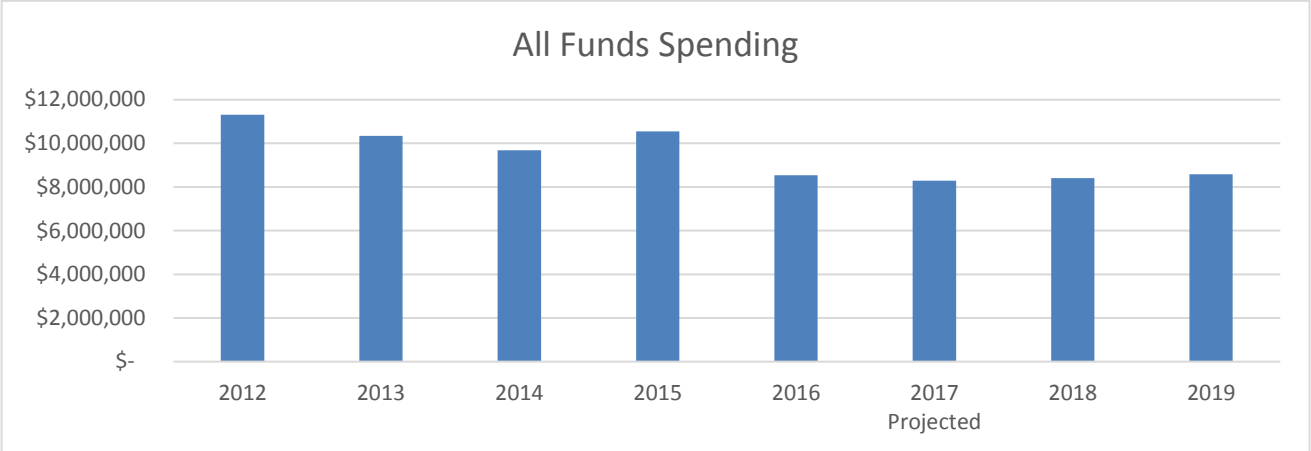
Clerk of Courts is funded by the General Fund. The Clerk of Courts also collects an additional computerization fee in addition to and authorized by the Common Pleas Court into a special revenue fund for the upgrade and maintenance of the Courts and Clerk’s computer systems. This is not reflected above due to no budgeted expenses for the next biennium for the Clerk of Courts.

Clerk of Courts staff file, record, and index case dockets, necessary for the function of the County court system, and constitute the largest departmental expense. Postage costs comprises the second largest expense, a statutory requirement for the service of process under the rules of civil procedure.

2017 Budget Performance

Clerk of Courts is projected to end 2017 with a surplus of \$469,000 of which \$344,000 is from vacancies and turnover in personnel, and \$73,000 from benefits, this is after including union pay step increases set for October 2017. This accounts for nearly 90% of the projected surplus and reflects the attrition within the Clerk’s office. Microfilm imaging project of records in the case management system is expected to begin toward the end of 2017 and will be completed by the County Microfilm department.

Historical Spending



For More Information

<http://coc.cuyahogacounty.us>

Department of Communications

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
General Fund	\$418,321	\$578,431	\$735,568	\$700,073	\$803,100	\$820,379	14.7%
FTEs	6	6	7	7	8	8	14.3%

Mission Statement

Communications is a centralized service department whose charge is to create strong awareness of the county's role as a regional leader and driving force behind positive change for all residents and businesses. As well as to help create a culture of employee ownership and investment in our organization.

Key Strategic Projects

Communications projects are aligned with county initiatives and strategic plan.

County Goal 7 - All residents are safe, supported and able to care for themselves
Driving collaborative efforts to prevent and treat opioid addiction by working with other county departments.
County Goal 11 – Co-create systems level solutions
Developing and implementing strategies to raise awareness about county services, the benefits provided and access to solutions.
County Goal 14 – Provide a superior customer experience
Work through other county departments to provide excellent customer service, expand services through smart effective use of technology and building trust in government.
County Goal 15 – Make Cuyahoga County an employer of choice
Ensuring proactive two-way communication among county staff.

Social Media Following

Performance Measures	2016	2017 Sept.
Twitter Followers	11,256	12,745
Facebook Fans	2,008	2,200
Instagram	Started in March 2017	997

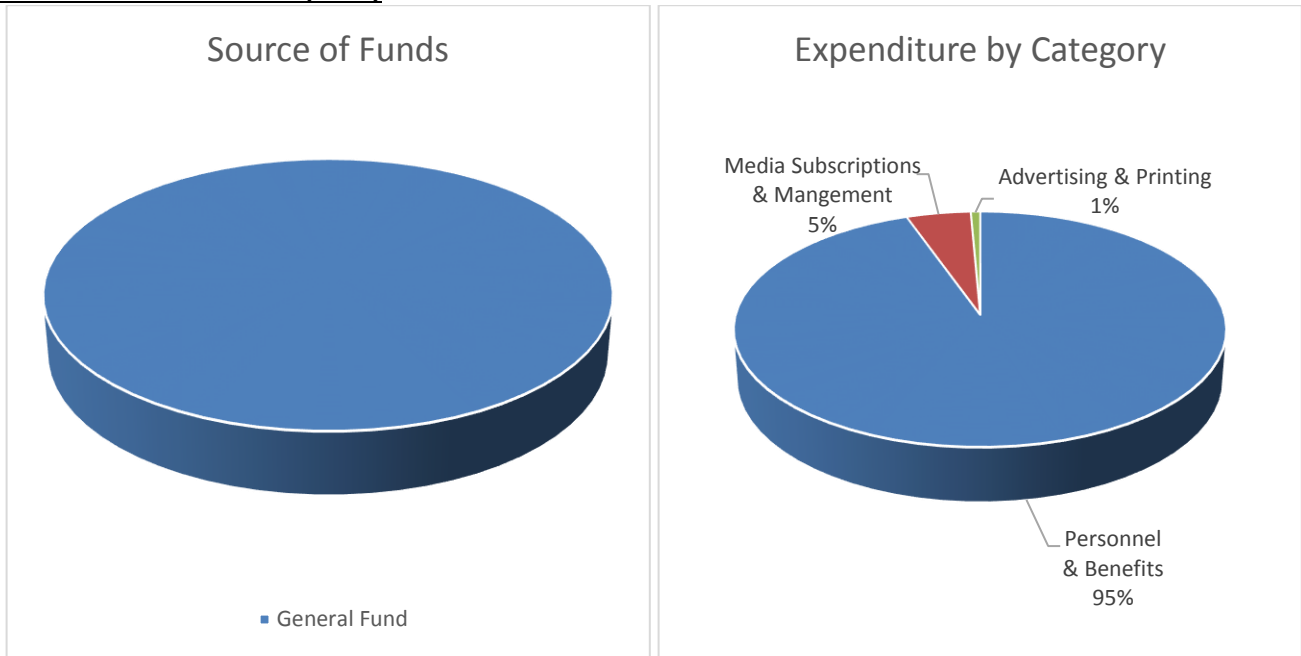
2018-2019 Budget Overview and Initiatives

Communications budget increase is a result of a communications specialist previously expensed and assigned to the Medical Examiner during 2017 who will return to Department of Communications in 2018 and 2019.

Impact of Proposed Budget Reductions

Department of Communications was not included in any proposed budget reductions.

Source and Use of Funds (2018)

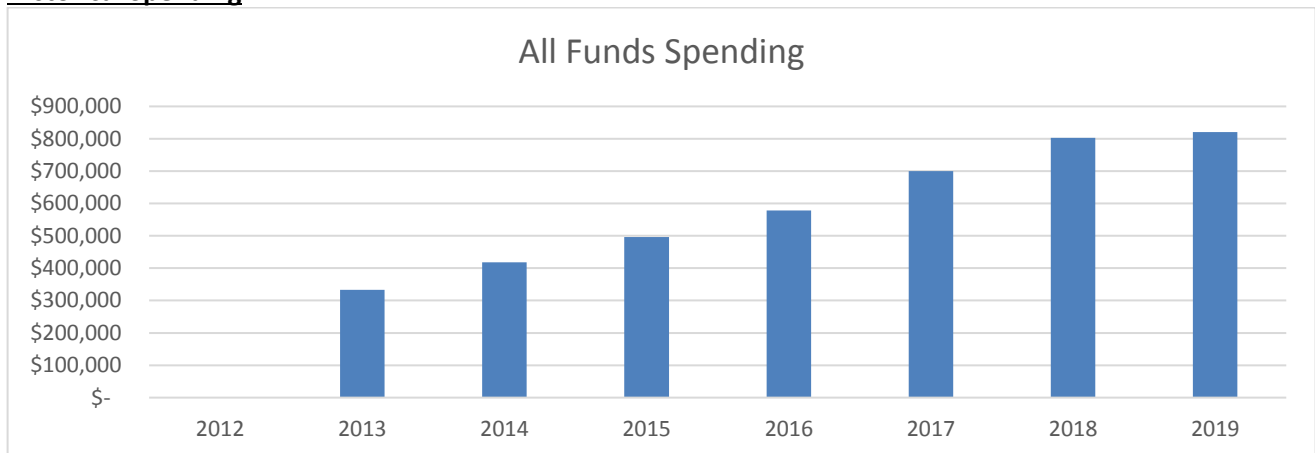


The Department of Communications is exclusively general fund. Communications staff consist of the majority of department expenses, remaining costs associated with County communications functions and management, including design and social media.

2017 Budget Performance

Communications is projected to end the year with a surplus of 5% in personnel.

Historical Spending



For More Information

<http://executive.cuyahogacounty.us>

COUNTY COUNCIL

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$1,656,336	\$1,754,915	\$1,864,985	\$1,858,130	\$1,950,152	\$2,060,781	5%
FTEs	20	20	20	19	20	20	5%

Mission Statement

The Cuyahoga County Council is an 11-member body elected by residents of each council district. The Council makes policy decisions for the effective functioning of County government, and is a link between government agencies and citizens. It has legislative and taxing authority for the County, and is a co-equal branch of the County government with the Executive.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
# of visits to the Council's website pages	143,238	170,250	175,000
# of users to the Council's website	25,791	43,670	46,000
# of users utilizing the live streaming	7,741	9,230	10,000

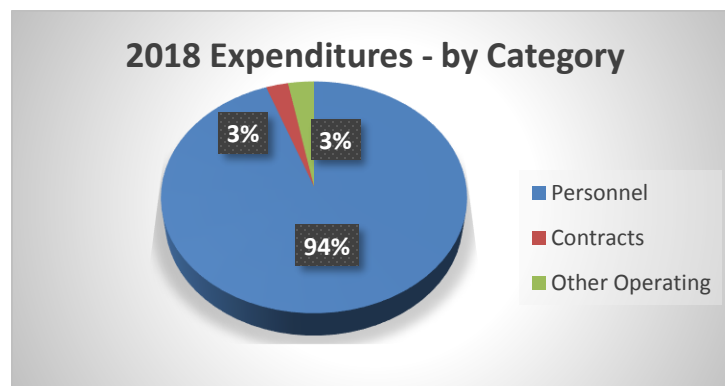
2018-2019 Budget Overview and Initiatives

In 2019, Council's budget for Personal Services will increase due to the legislation passed (R2016-0003) that will increase the elected councilmembers, salaries from \$45,000 to \$52,000 annually. The council president's salary will remain at \$55,000. Also, included in this legislation will be an annual percentage increase in salaries that is equal to that given to non-union county employees or the percentage increase of the Consumer Price Index, whichever is less. At that time, the Council President's salary will be \$3,000 more than the other members.

Impact of Proposed Budget Reductions

County Council did not receive a budget reduction from the Executive.

Source and Use of Funds (2018)

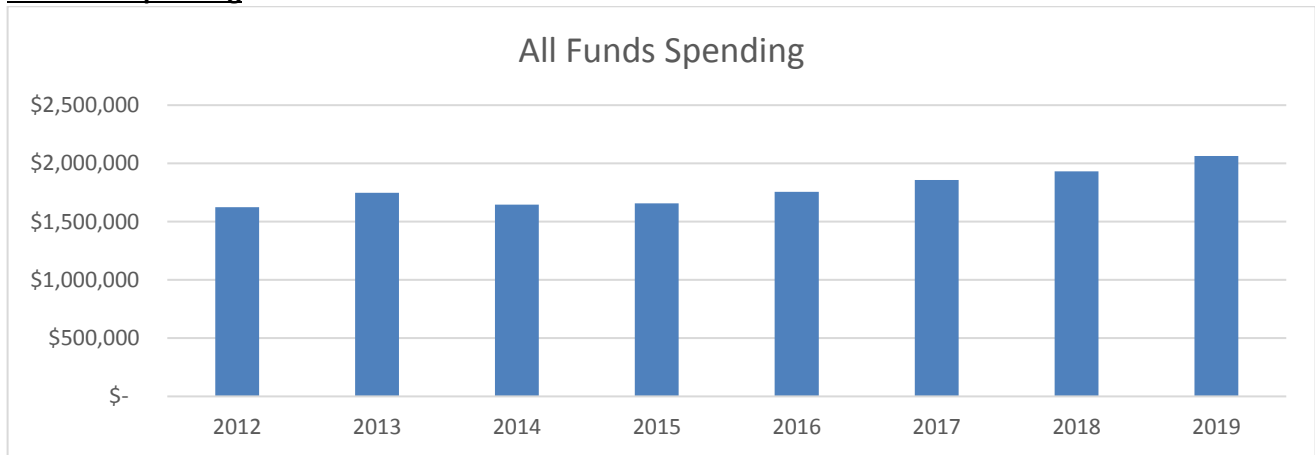


Council is funded 100% by the General Fund and 94% of expenditures are personnel services.

2017 Budget Performance

The projected expenses for the agency is \$1.9 million, which is within budget. The small surplus is due to under spending in the Other Operating expense line, from a slight decrease in printing costs and not utilizing the legal contract that's provided for in the budget. There is a slight deficit projected in personal Services due to unbudgeted raises, but will be reimbursed through an expense adjustment to Health and Human Services.

Historical Spending



For More Information

[County Council Homepage](#)

8th DISTRICT COURT OF APPEALS

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$902,069	\$700,545	\$924,045	\$909,300	\$916,058	\$928,058	0.7%
General Fund	\$878,418	\$700,545	\$909,045	\$909,300	\$901,058	\$913,058	(0.9)%
HHS Levy Fund	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
FTEs	NA	NA	NA	NA	NA	NA	

Payroll expenses are in the State of Ohio budget

Mission Statement

The 8th District Court of Appeals of Ohio is empowered by the Ohio Constitution and State statute to decide appeals of trial court cases and original actions brought before it in a well-reasoned, expeditious, and just manner for the citizens of Cuyahoga County.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Cases pending Jan. 1	910	864	865
Electronic filings	8,173	9,100	10,000
Electronically signed orders (implemented 1/23/17)	0	4,394	5,000
Avg. Days Hearing to Release	54	59	50
Terminations	1,342	1,325	1,350
Opinions per Judge	68	64	65

2018-2019 Budget Overview and Initiatives

The State budget reduced funding for travel, and the Court has requested an increase of \$15,000 per year in the County budget to replace this funding source. Supreme Court registration fees are paid only in odd-numbered years.

The Court of Appeals requested appropriation to replace its computers because the computers will likely reach the end of their useful life during the biennium. The recommended budget does not appropriate General Fund for the computer replacement, however the Common Pleas Court Computerization fund may be used.

Impact of Proposed Budget Reductions

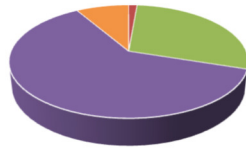
There are no proposed reductions.

Source and Use of Funds (2018)

Funding for non-personnel Court expenses comes from the General Fund. The State of Ohio budget covers the payroll expenses for the Court of Appeals. The Court also has a Special Project special revenue fund which it

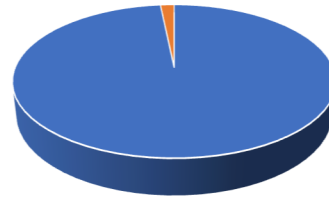
accumulates over the course of several years and uses for non-recurring expenses as allowable under O.R.C. §2501.16(B). Revenues in this fund average approximately \$14,000 per year. The 2018 -2019 recommended budget appropriates this special revenue fund at \$15,000 each year to be used at the Court’s discretion.

2018 Expenditures - by category



- Commodities ■ Contracts ■ Controlled
- Client Services ■ Other Expenses ■ Capital

2018 Revenue - by Funding Source



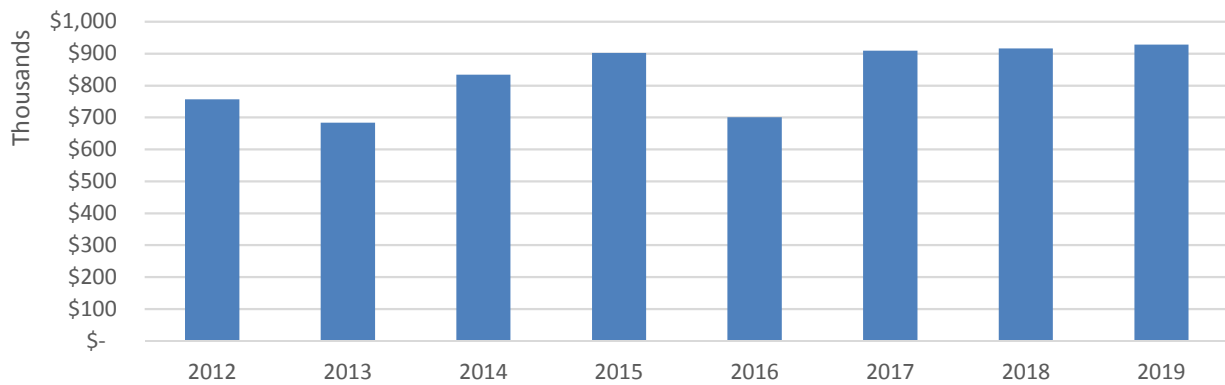
- General Fund ■ Special Projects Fund

2017 Budget Performance

The 2017 spending is projected to remain within budget. The largest expense, aside from space maintenance expenses at the old courthouse, is for case management maintenance expenses which has seen increases due to implementation of electronic signatures and other technology upgrades. Other expenses include legal research, training and travel, and printing. Also included in 2017 and every other year is attorney registration expenses estimated at \$11,000 every biennium.

Historical Spending

Court of Appeals



For More Information

<http://appeals.cuyahogacounty.us/default.htm>

COURT OF COMMON PLEAS

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Chg 17-18
All Funds	\$48,656,783	\$50,884,326	\$53,446,587	\$51,533,506	\$54,562,285	\$54,475,387	5.9%
General Fund	\$45,682,154	\$48,793,495	\$48,963,443	\$48,055,836	\$50,331,652	\$51,172,865	4.7%
HHS Levy Fund	\$478,681	\$452,735	\$466,558	\$384,839	\$543,461	\$555,167	41.2%
FTEs	449	451	494	479	496	496	3.5%

Mission Statement

The mission of the Court is to provide a forum for the fair, impartial and timely resolution of civil and criminal cases.

Key Performance Indicators

No Key Performance Indicators were submitted or sent as of this publication.

2018-2019 Budget Overview and Initiatives

The 2018 and 2019 General Fund budget for the Court of Common Pleas totals \$50.3 million and \$51.2 million, respectively. The 2018 budget represents a \$1.4 million, or 4.7%, increase from the current estimate for 2017. The General Fund budget supports the Court's mandate to provide access to justice, counsel for indigent defendants, and assessment, treatment, and referral services for defendants, most notably those involved in the Court's many specialty dockets.

The Court's General Fund budget is supplemented by its special revenue funds, the uses of which are dictated by the Ohio Revised Code (ORC):

- **Computerization** – ORC §2301.201 – supports technology in the Court, including a portion of the cost of the Court's case management system. The 2017 estimated ending balance in this Fund totals \$352,000 and the 2018 and 2019 budget total \$25,000 and \$25,000, respectively.
- **Probation Supervision Fees** – ORC §2951.021 – supports the cost of electronic home monitoring and Transdermal Alcohol Detector equipment that enable low-risk offenders to remain out of jail and behavioral health services. The 2017 estimated ending balance in this Fund totals \$2.2 million and the 2018 and 2019 budget total \$731,000 and \$745,000, respectively. Revenue generated in this Fund varies: \$600,000 in 2014, \$800,000 in 2015, and \$500,000 in 2016 and 2017 (estimated). The Court will be increasing its reliance on this Fund to increase financial support for electronic home monitoring, as well as to compensate for a \$750,000 cut in funding from the State's Community Corrections Act grant program in the current biennium.
- **Special Projects I** – ORC §2501.16 – supports the cost of the Court's foreclosure magistrates and support staff. The 2017 estimated ending balance in this Fund totals \$119,000 and the 2018 and 2019 budget total \$976,000 and \$998,000, respectively. The Special Projects I Fund has supplanted

expenditures that would otherwise be borne by the General Fund. Revenue to this Fund has dropped in recent years to a decrease in foreclosure filings. Revenue is expected to increase in the coming biennium due to the increased efforts of the Prosecutor and the Executive relative to tax foreclosures.

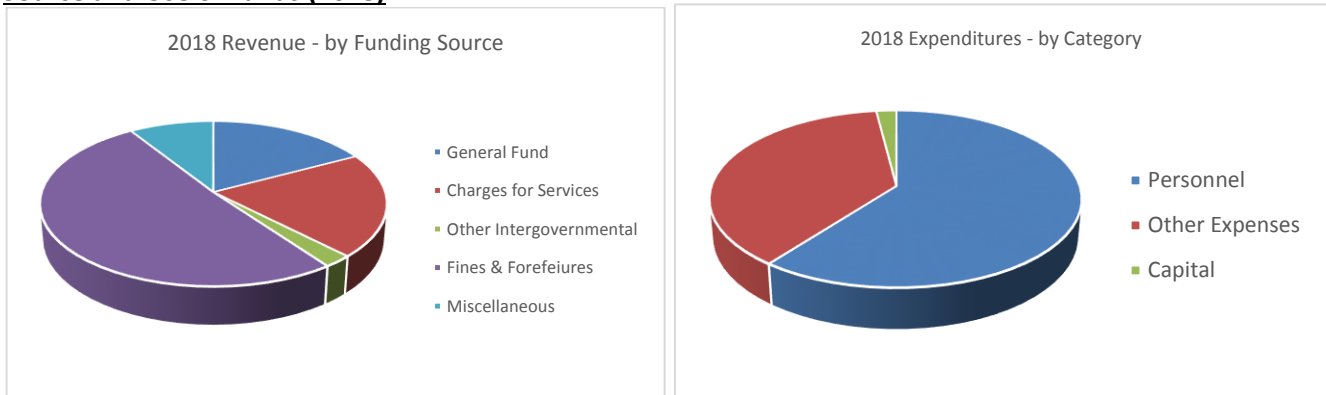
- **Special Projects II**– Supports capital expenses for the Court for items needed in terms of repairs and furniture for the dated Marion Building. The 2017 estimated ending balance in this Fund totals \$2.9 million and the 2018 and 2019 budget total \$750,000 and \$550,000, respectively.

Impact of Proposed Budget Reductions

In response to the request for General Fund reductions, the Court had proposed a budget that was approximately \$3 million less than the 2018 and 2019 base budgets. The totality of those proposed cuts was to be applied to the Court’s personnel lines within the General Fund. The expectation was that the decrease could be accommodated by attrition. However, 2018 and 2019 Recommended General Fund Budgets are still higher than the current 2017 estimate by \$2.2 million in 2018 and \$3.1 million in 2019. This is due largely to the projection of positions within the Court Services and Probation Sections for full calendar years in 2018 and 2019 that have not yet been filled as of the 3rd Quarter of 2017.

As part of the 2018-2019 Biennial Budget, the Court has also agreed to support the cost of new computers and monitors for not only the Court, but also the Clerk of Courts, Domestic Relations Court, and the Court of Appeals. The planned refresh, the cost of which is currently being determined, will be supported by the Computerization Fund. This Fund, authorized by Ohio Revised Code §2303.201, generates revenue from a \$20 fee on all filings in the three courts served by the Clerk of Courts and is projected to have an ending cash balance of approximately \$364,000 at the end of 2017.

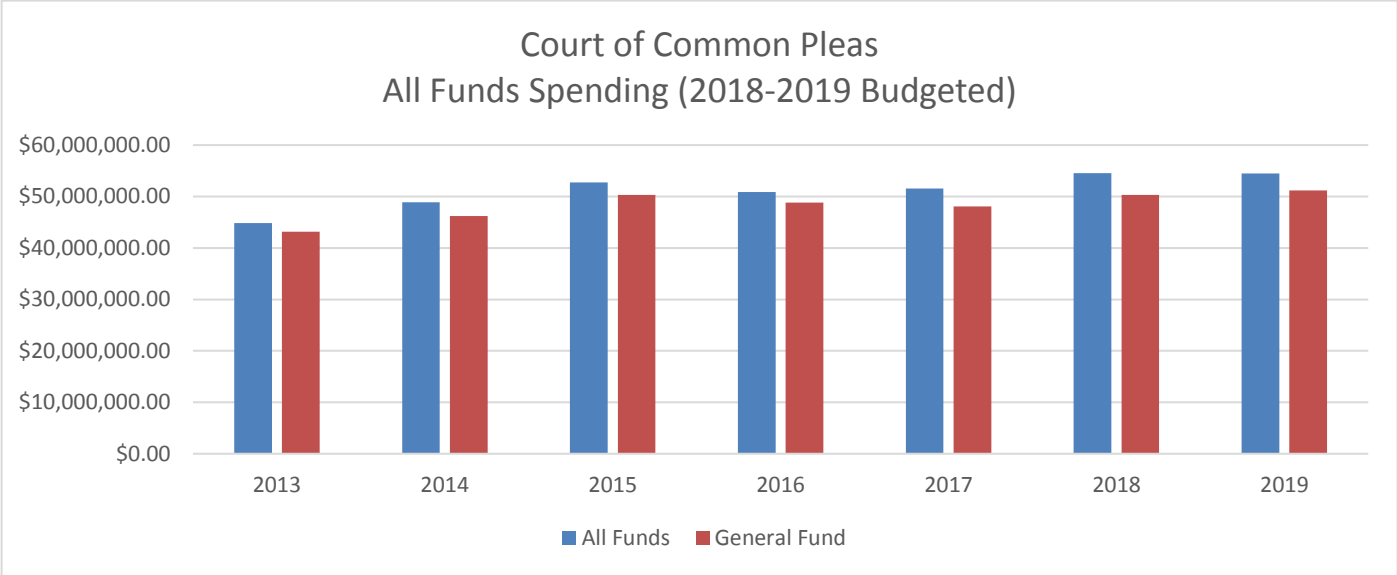
Source and Use of Funds (2018)



2017 Budget Performance

The Court is projected to spend \$48.1 million in General Fund expenditures in 2017, resulting in a \$907,000, or 2%, surplus from the current budget. The majority of the surplus is in the Court’s personnel budget and is driven by attrition: a surplus in salaries is offset by a shortfall in benefits, the latter of which reflects an increase in the employer share of employee healthcare costs. There is also a slight shortfall in the General Fund section of contracts and professional services budget, which reflects a slightly higher than expected level of spending for Assigned Counsel expenditures.

Historical Spending



For More Information

<http://cp.cuyahogacounty.us/internet/index.aspx>

OFFICE OF CHILD SUPPORT SERVICES

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$30,643,144	\$36,325,148	\$44,225,660	\$43,697,293	\$42,053,538	\$42,414,203	(3.8%)
HHS Levy Fund*	\$3,191,513	\$7,649,918	\$8,320,500	\$8,683,863	\$10,126,313	\$10,253,410	16.6%
FTEs	306	285	319	279	298	298	6.8%

*Includes HHS Subsidy for the Office of Child Support and Fatherhood Initiative

Mission Statement

The mission of the Cuyahoga County Office of Child Support Services is to be committed to the best interest of the children in the community by ensuring the financial responsibility of parents, supporting child well-being and promoting healthy relationships.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Child Support Collections	\$238,300,000	\$230,000,000	\$230,000,000
# of Cases with Arrears Collections	51,407	49,000	49,500
Paternity Establishments	6,979	6,700	6,500
Support Orders Established	6,435	6,200	5,900

2018-2019 Budget Overview and Initiatives

The Office of Child Support Services 2018-2019 base budget was developed from using the 2017 mid-year projections, including a 2% cost of living adjustment (COLA) on Personal Services and a 6% increase in FLEX benefits. The following divisions are included in the budget for the Office of Child Support Services:

- Child Support Services (CSEA)– assists in maintaining child support orders, establish and modify support orders, initiate wage withholdings, attach wages, bank accounts, unemployment benefits, government retirement checks, federal and state income tax refunds and bonus benefits, establishing paternity through genetic testing, locate absent parents responsible for support and the enforcement orders pertaining to court orders. CSEA’s source of revenue is made up of Federal IV-D Entitlement Funds, 64.99%, which reimburses eligible expenses up to 66%, an annual allocation from the Ohio Department of Health and Human Services and has the ability to earn federal incentive revenue for meeting and exceeding specified performance indicators; eligible expenses are reimbursed at 91.3%. In addition, CSEA revenue includes 24.63% Health and Human Service Levy funds.
- Fatherhood Initiative – seeks to strengthen families in our community by encouraging fathers to playing a more active role in nurturing and raising their children. The Fatherhood Initiative is funded 100% by the Health and Human Services Levy.

The Office of Child Support’s recommended base budget for 2018-2019 is as follows:

SOURCE	2018 RECOMMENDED BASE BUDGET	2019 RECOMMENDED BASE BUDGET
Total Operating Expenses	\$42,053,538	\$42,114,203

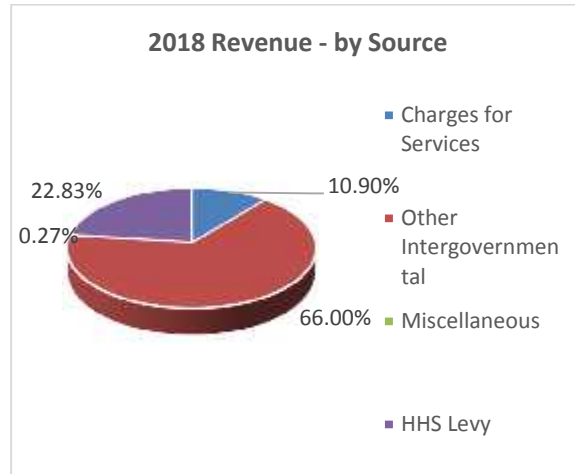
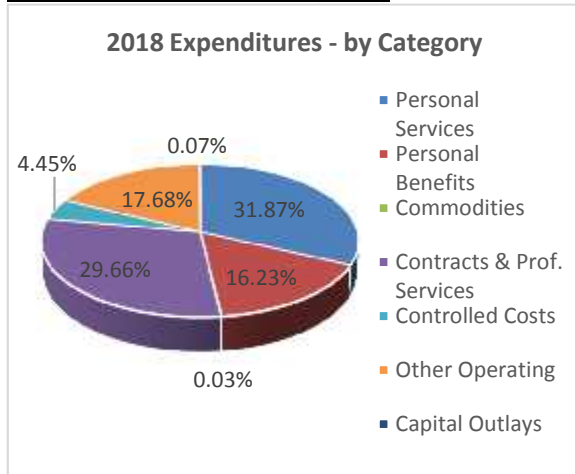
Overall, the expenditures are mainly spent on Personal Costs, 48%, Contracts 30% and Other Operating 18%.

Impact of Proposed Budget Reductions

For 2018-2019, the Office of Child Support Services and Fatherhood Initiatives has endured the following reductions in Health and Human Services Levy Funds by the following:

- Elimination of the Lexis contract under Child Support Services
 - 2018 - \$18,000
 - 2019 - \$18,000
- Shifting eligible Fatherhood expenditures to TANF from the HHS Levies
 - 2018 - \$300,000
 - 2019 - \$300,000

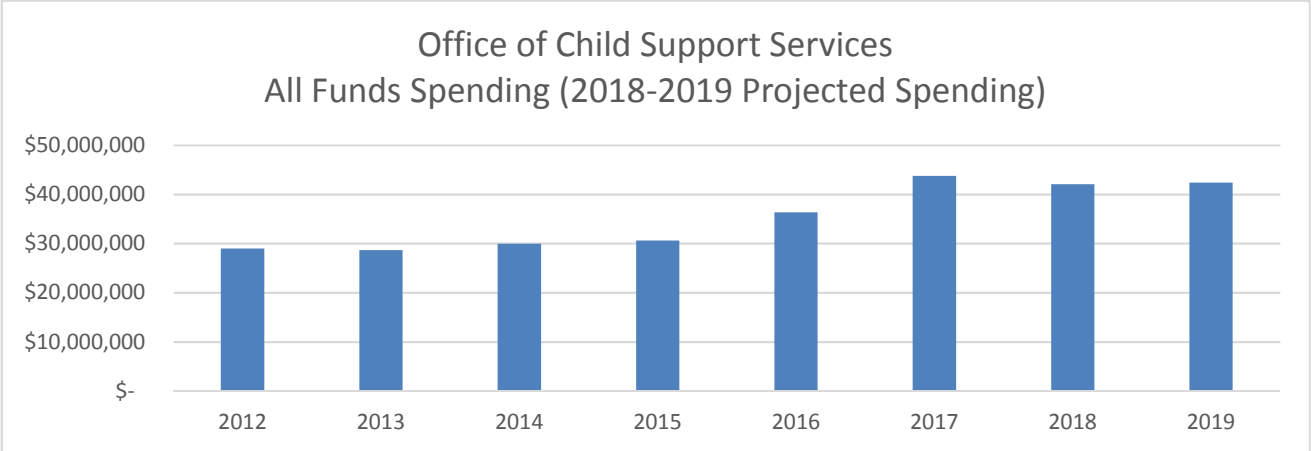
Source and Use of Funds (2018)



2017 Budget Performance

For 2017, the Office of Child Support Services is projecting a variance of approximately \$530,000 from the \$44.2 million, which reflects the variance between what was expected to be encumbered in the Cooperative Agreements with the Juvenile Court, Domestic Relations and the Prosecutor’s Office and what was actually certified.

Historical Spending



For More Information

<http://cjs.cuyahogacounty.us/en-US/child-support-services.aspx>

DEPARTMENT OF DEVELOPMENT

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$6,310,120	\$41,371,740	\$52,195,797	\$56,311,562	\$13,648,594	\$18,775,208	(75.8%)
General Fund	\$2,663,532	\$2,088,301	\$2,850,564	\$2,672,510	\$3,517,107	\$3,635,509	31.6%
FTEs	10	9	13	9	18	18	100.0%

- 2017 All Funds Budget numbers include any funds appropriated from existing cash balances of the Economic Development Fund, Casino Tax Revenue Fund, and Property Demolition Fund.

Mission Statement

To improve the County's global competitiveness through economic growth and ensure that Cuyahoga County is a vibrant, healthy, and welcoming place.

Key Performance Indicators

No Key Performance Indicators were available at the time of publication.

2018-2019 Budget Overview and Initiatives

The Department's 2018 General Fund budget of \$3.5 million is approximately \$845,000 greater than the current estimate of \$2.7 million. Included in this budget was new funding to support the following:

- \$250,000 (2018 & 2019) – Contract for Loan Servicing within Development
- \$355,200 (2018) & \$432,240 (2019) – New positions within the department (figures below reflect salaries only)
 - \$60,000 – Brownfield Sustainability Analyst (will liaison with the Office of Sustainability)
 - \$95,000 – Business Ombudsman for business outreach within the County (50% starting Midyear 2018, 100% funded in 2019)
 - \$42,000 – Support for the Community Development Supplemental Grant Program
 - \$40,000 – Assistant to the Loan Portfolio Manager
 - \$50,000 – Assistant to the Deputy Chief/Contract Manager
 - \$45,000 – Compliance Specialist (75% starting April 2018, 100% funded in 2019)
- \$100,000 (2018 & 2019) – Additional funding for Contracts
 - \$50,000 – Greater Cleveland Partnership Commission on Inclusion for a marketplace collaborative
 - \$50,000 – NASA for a small business commercialization initiative

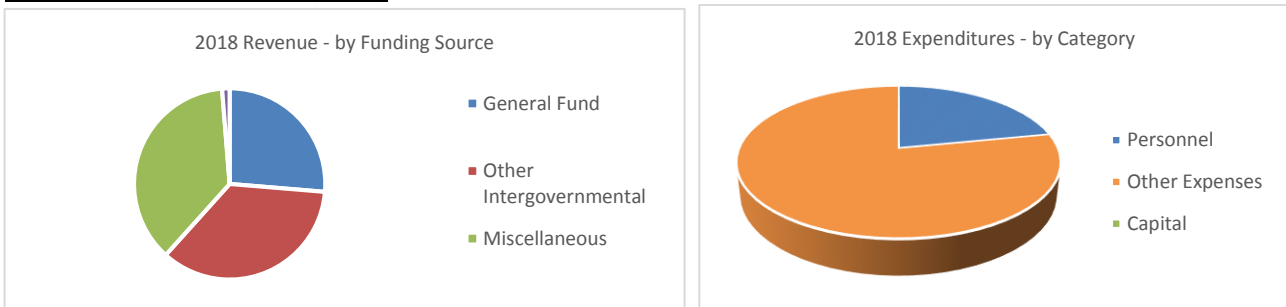
Also included in the Department's All Funds budget is \$3 million over the Biennium (\$1 million in 2018 and \$2 million in 2019) to establish a new Housing Fund to provide financial assistance for housing activities, including down payment assistance and rehabilitation. This new initiative is being funded from the cash balance in the Development Revolving Loan Fund – a new Fund will be established in 2018 to capture these activities.

Impact of Proposed Budget Reductions

Several of the Executive's proposed reductions impact the Department of Development, including:

- **Economic Development Fund** – this budget proposes eliminating the \$5.5 million General Fund subsidy to the Economic Development Fund in 2018 and reducing it to \$4 million in 2019. In both years, this reduction is offset by a proposed increase in the transfer from the Casino Tax Fund to the Economic Development Fund by \$1.5 million from the \$4 million transferred in both 2016 and 2017 for a total transfer of \$5.5 million in both years. In 2017, the County received an early payment of \$4.5 million from JumpStart that will be used for economic development activities in 2018.
- **Economic Development Fund** – Transferring the annual debt service on the Western Reserve bond issue (to provide initial funding for the Economic Development Fund) from the General Fund to the Economic Development Fund (approximately \$785,000).
- **Demolition Fund** – the base budget assumed an \$8 million subsidy to the Demolition Fund, bringing the County’s total investment to \$47.2 million. The Recommended Budget proposes eliminating that subsidy in 2018 due to the infusion of federal Hardest Hit funds that weren’t anticipated at the time the General Fund commitment was made. This budget also proposes to transfer the unobligated cash balance of \$9 million in the Fund to the General Fund in 2019.

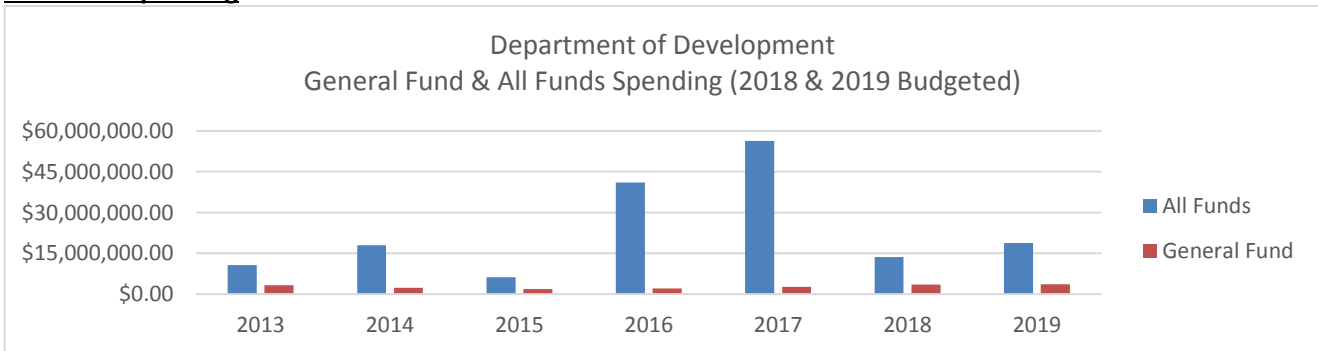
Source and Use of Funds (2018)



2017 Budget Performance

The Department of Development is currently projected to finish the year under budget by \$178,504 (or about 6%). This is due mainly to a projected surplus in the Contracts stemming from deciding against a consulting contract on hub progress. Most of Development’s Special Revenue Funds saw increased spending in 2017 verses 2016 due largely to the drawing down of loans within Contracts and Professional Services. Examples of this can be seen in the Property Demolition Fund (which spending increased by \$11.1 million, or 108%), as well as the Casino Tax Revenue Fund (which spending increased by \$3.6 million, or 30%).

Historical Spending



For More Information

<http://development.cuyahogacounty.us/>

DOMESTIC RELATIONS

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$8,661,302	\$8,971,756	\$9,766,262	\$9,366,972	\$9,787,579	\$9,981,392	4.5%
General Fund	\$8,657,268	\$8,968,229	\$9,768,413	\$9,364,547	\$9,784,043	\$9,977,856	4.5%
FTEs	85	86	91	84	95	95	13.1%

Mission Statement

The mission of the Cuyahoga County Domestic Relations Court is to help families restructure their lives by reaching compassionate and just resolutions to parenting and property disputes.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
All Cases (New Filings and Pending)	9,449	6,661	9,708
New Filings	7,705	4,672	8,009
Cases Disposed	7,460	4,461	7,647
Domestic Violence Cases	1,064	637	1,092
Motions & Requests for Action	11,637	6,834	11,715
Motions Disposed	10,827	4,679	10,500
Self-Represented Filings (Marriage Termination)	2,275	1,403	2,408
Self-Represented Filings (Domestic Violence)	763	447	767
Self-Represented Filings (Post Decree Motions)	1,654	990	1,712
Child Support Actions Disposed	7,921	3,965	7,930
Family Services (family Evaluation, Mediation, Home Investigation) Referrals	455	266	455
Help Center (In Person Assistance, May – July)	0	2,003	8,012

2018-2019 Budget Overview and Initiatives

The Domestic Relations Court 2018-2019 base budget was developed from using the 2017 mid-year projections, including a 2% cost of living adjustment (COLA) on Personal Services and 6% increase in FLEX benefits. The following divisions are included in the budget for the Domestic Relations Court:

- General Office – oversees all operations of the Court under the direction of the Administrative Judge. The operations include program development, contracts, payroll, budget management, purchasing, inventory control finances, court security, human resources and information technology. This department is funded 100% by the General Fund. The revenue account is the Courts Legal Research funds, earning \$6.00 on each court cost collected pursuant to O.R.C. 2303.201. The Court also collects fees from litigants for Mediation which offsets some of the associated General Fund Expenses. collected pursuant to O.R.C. 2303.201. collected pursuant to O.R.C. 2303.201.
- Bureau of Child Support – assists in the enforcement of court orders relating to child support, spousal support, and health insurance. This department is funded 34% General Fund and 66% Title IV-D Reimbursements based on eligible expenses through a contract with the Cuyahoga County Office of Child Support.

In the past years’, the Domestic Relations Court has contracted with the Department of Public Safety and Justice Services (PSJS), Custody Mediation unit for mediation services to be provided to clients. As of October 2017, Domestic Relations has canceled the contract with PSJS and is adding two (2) additional FTE’s to their staff for mediation services to be provided in-house. This transition is cheaper than the contract which was previously in place and it offers the potential of expansion to a full-service alternative dispute resolution program.

The Domestic Relations Court 2018-2019 recommended base budget is as follows:

SOURCE	2018 RECOMMENDED BASE BUDGET	2019 RECOMMENDED BASE BUDGET
Total Operating Expenses	\$9,787,579	\$9,981,392

Overall on the expenditure side, the majority of the cost is related to Personal Costs, 79%.

For the 2020/2021 Biennial Budget, the Prosecutor’s Office will be requesting additional funding.

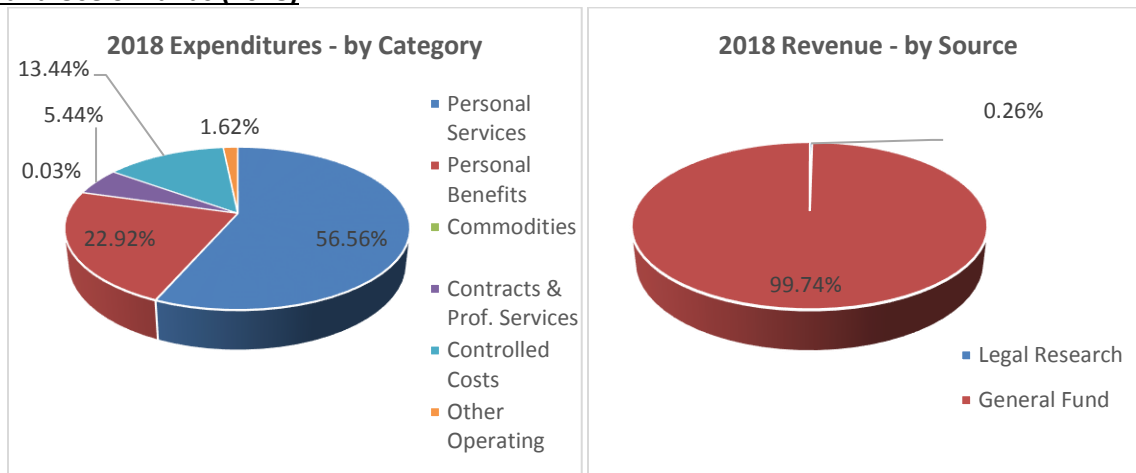
Impact of Proposed Budget Reductions

For 2018/2019, the Domestic Relations Courts’ General Fund budget was requested to reduce their budget by the following:

- 2018 - \$300,000 Salaries & Fringes
- 2019 - \$300,000 Salaries & Fringes

The Domestic Relations Court has historically operated within the budget indicated by the County. However, that has limited this Court’s ability to enhance critical services when the need occurs. Of the \$9,800,000 annual budget for this Court, approximately \$2,600,000 annually is reimbursed to the General Fund from the federal government from the Title IV-D contract and approximately \$800,000 annually is reimbursed to the General Fund from Court Fees.

Source and Use of Funds (2018)



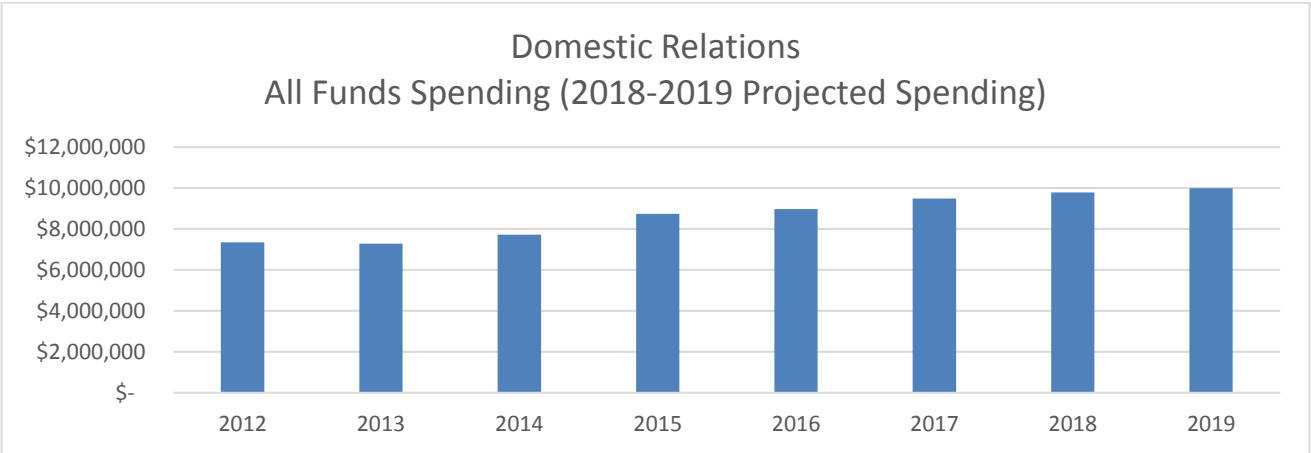
2017 Budget Performance

For 2017, the Domestic Relations Court is projected to have a variance of \$399,290. This variance is mainly due to vacancies, whereas key positions are replaced only when needed.

Some highlights for 2017 for the Domestic Relations Court are as follows:

- Opened a Help Center to assist self-represented parties
- Launched a modernized website with essential information about family law, court processes, court calendar, court performance, resources, downloadable court forms and a user survey
- Created e-learning and management lead programs to train staff on topics such as
 - High Performance Leadership and Management
 - Coaching and Leading Employees
 - Performance Evaluation
 - Business Skills
 - Avoiding Injury
 - Safety in the Workplace
 - Drug-Free Awareness
 - Sexual Harassment
- Developed trainings and continuing legal education for court staff with the Supreme Court of Ohio, the Cleveland Metropolitan Bar Association, the Cuyahoga County Sherriff, and the Rape Crisis Center
- Established electronic filing for attorney's and self-represented parties to file new cases and motions in existing cases to increase efficiencies and cost savings to taxpayers
- Implemented a parenting coordination program for high conflict cases
- Instituted electronic workflow processes
- Centralized the assignment and scheduling services with support enforcement services
- Medication services are now being provided in-house
- Introduced CaseViewNet to allow Hearing Officers to view court reporting transcripts in real time.

Historical Spending



For More Information

<http://domestic.cuyahogacounty.us/>

Early Childhood – Invest in Children

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$12,977,038	\$14,996,522	\$16,909,374	\$15,225,775	\$17,512,826	\$17,533,287	15.0%
HHS Levy Subsidy	\$12,149,974	\$14,890,051	\$12,877,860	\$12,394,900	\$11,897,384	\$11,386,542	26.1%
PA Fund	\$0	\$0	\$2,292,166	\$900,194	\$4,467,969	\$4,666,676	541%
FTEs	7	7	10	9	10	10	11%

Mission Statement

The mission of Invest in Children is to mobilize resources and energy to ensure the well-being of all young children in Cuyahoga County, provide supportive services to parents and caregivers, and build awareness, momentum, and advocacy in the community around children and family issues.

Key Performance Indicators

Performance Measures	2015	2016	2017 Projected	2018 Estimate
Universal Pre-Kindergarten Slots	2,300	2,300	4,900	4,900
EC Mental Health Children Served	784	814	670	800
Ongoing Home Visits Families	968	734	830	832
MomsFirst Families Served	361	360	317	363

2018-2019 Budget Overview and Initiatives

Early Childhood recommended budget includes the new awarded contracts constituting the increased investment in Universal Pre-Kindergarten, including new staff members hired mid-year 2017 for the program management. The budget for 2018-2019 fully covers contracted and expected costs.

Universal Pre-Kindergarten Outlook

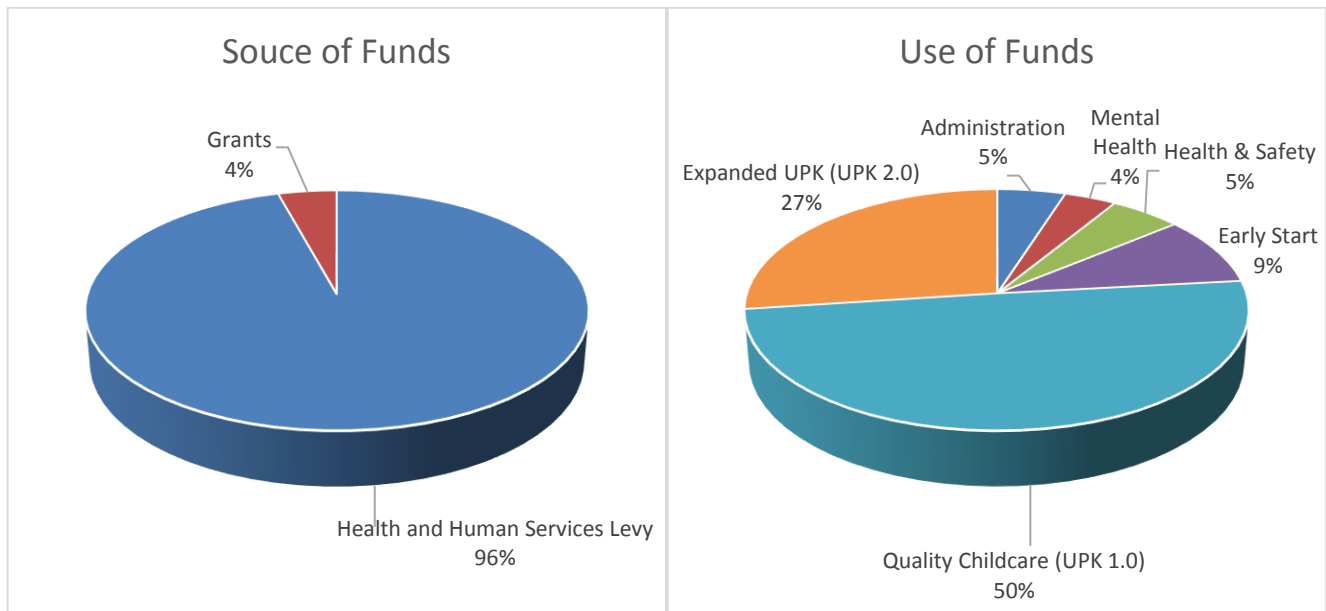
The expanded UPK program funding includes the \$10,000,000 investment the county made during the prior budget process, into the Early Childhood Public Assistance Fund. These funds were approved along with a goal to raise an equal amount of private funding to match the county investment. The private fundraising success far exceeded that goal and \$12.8 million has been raised, with funds being held by the Cleveland Foundation. The program goal of creating 2,000 new UPK slots has also been exceeded with 2,600 new slots now launched across the county, along with enhancements to the UPK program. There is sufficient public and private funding to maintain this expansion until 2020, as originally planned. Sustainability strategies are now being explored via a federal Pay for Success grant as well as the Early Childhood Partnership Council created to oversee the private fund dispersion.

Impact of Proposed Budget Reductions

Early Childhood has one reduction in Quality Childcare for \$500,000. The agency anticipates reducing a training and technical assistance contract to meet the reduction. Quality Childcare incorporates the original Universal Pre-Kindergarten three-year contracts with the education centers which are set to expire during 2018 and renewed following a new bid process.

Source and Use of Funds (2018)

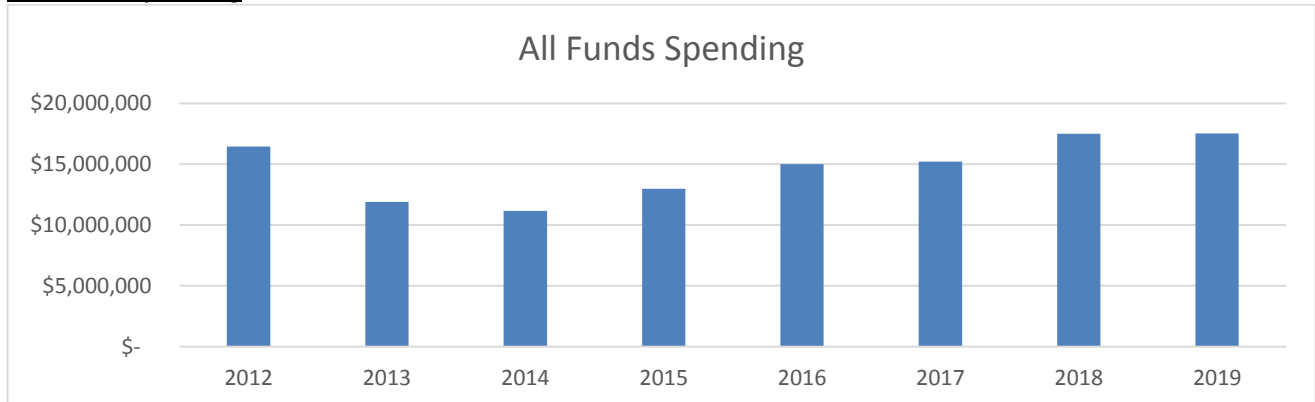
Office of Early Childhood – Invest in Children is primarily funded through Health and Human Services Levy with additional funding coming through grants and the private/public partnership for the Universal Pre-Kindergarten program which provides grants and donations directly or through the Cleveland Foundation.



2017 Budget Performance

Office of Early Childhood – Invest in Children is projected to end the year with a surplus of \$1,000,000 primarily as a result of new Universal Pre-Kindergarten contracts timing and implementation.

Historical Spending



For More Information

<http://investinchildren.cuyahogacounty.us>

COUNTY EXECUTIVE

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$1,085,950	\$974,436	\$1,150,111	\$1,020,860	\$1,169,053	\$1,188,066	14.5%
General Fund	\$1,085,950	\$974,436	\$1,150,111	\$1,020,860	\$1,169,053	\$1,188,066	14.5%
FTEs	8	7	6	6	6	6	0.0%

Mission Statement

“I believe that the very foundation of our charter is the aspiration that our prosperity will be shared. Our charter makes it clear that our County government must promote ‘the economic well-being and prosperity of the county and all of its residents’. All residents, not just some, all must prosper on a fair and equitable basis.

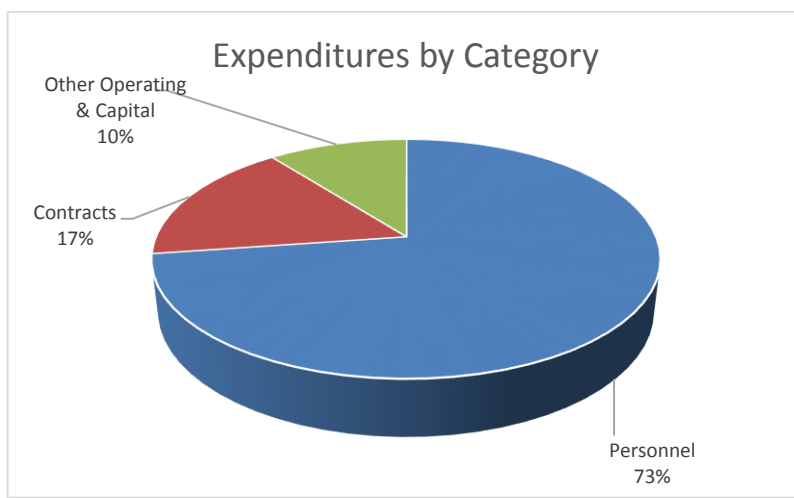
The only way we deliver on our fundamental government purpose, to promote the economic wellbeing of the county and ALL our residents is together. When we stand together, we do not let anyone fall by the wayside, especially those in need. When we see that we are one community there is nothing we cannot achieve. Every single person, business, organization and young mind represents an opportunity to add to our strength.

The success of Cuyahoga County delivering on the responsibilities depends on ALL of us, and when we succeed, we all thrive.” – Cuyahoga County Executive Armond Budish

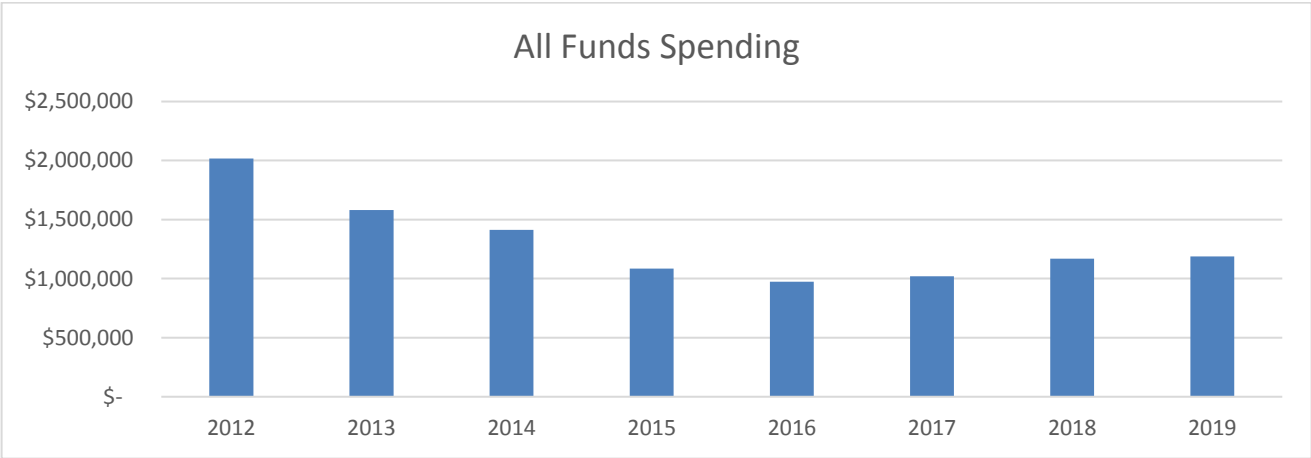
2018-2019 Budget Overview and Initiatives

The Executive’s Office did not request additional funds for the 2018-2019 biennium budget. The increase for 2018-2019 is a 2% Cost of Living Adjustment (COLA) for non-elected employees. The initiatives that will be undertaken over the next biennium relate to consulting, summer student internships, and a new voter rights advocacy program, recently announced by the Executive.

Use of Funds (2018)



Historical Spending



For More Information

<http://executive.cuyahogacounty.us>

Family and Children First Council

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$5,087,339	\$3,909,056	\$4,666,071	\$4,408,224	\$4,632,986	\$4,653,003	5.1%
HHS Levy	\$3,169,050	\$3,825,621	\$2,905,931	\$2,592,204	\$3,823,536	\$3,754,953	16.1%
FTEs	9	7	9	9	9	9	0%

Mission Statement

Family and Children First Council serves to prepare children and young adults for adulthood through programs and initiatives to promote self-sufficiency and help families in the goal to prevent dependence upon public systems.

Key Performance Indicators

Performance Measures	PY2015	PY2016
Youth Internship Hours Worked	10,343	14,806
Youth Enrolled Community-Based Service Coordination	88	118
Children School Readiness	14.8%	15.8%
Program Quality Assessment Rating	2.97 & 1.87 out of 5	2.82 & 2.0 out of 5

Data represents program year which begins July 1 and ends June 30.

School readiness represents children entering Cleveland Metropolitan Schools.

Program assessment rates, interaction and engagement, from the Center for Youth Program Quality.

2018-2019 Budget Overview and Initiatives

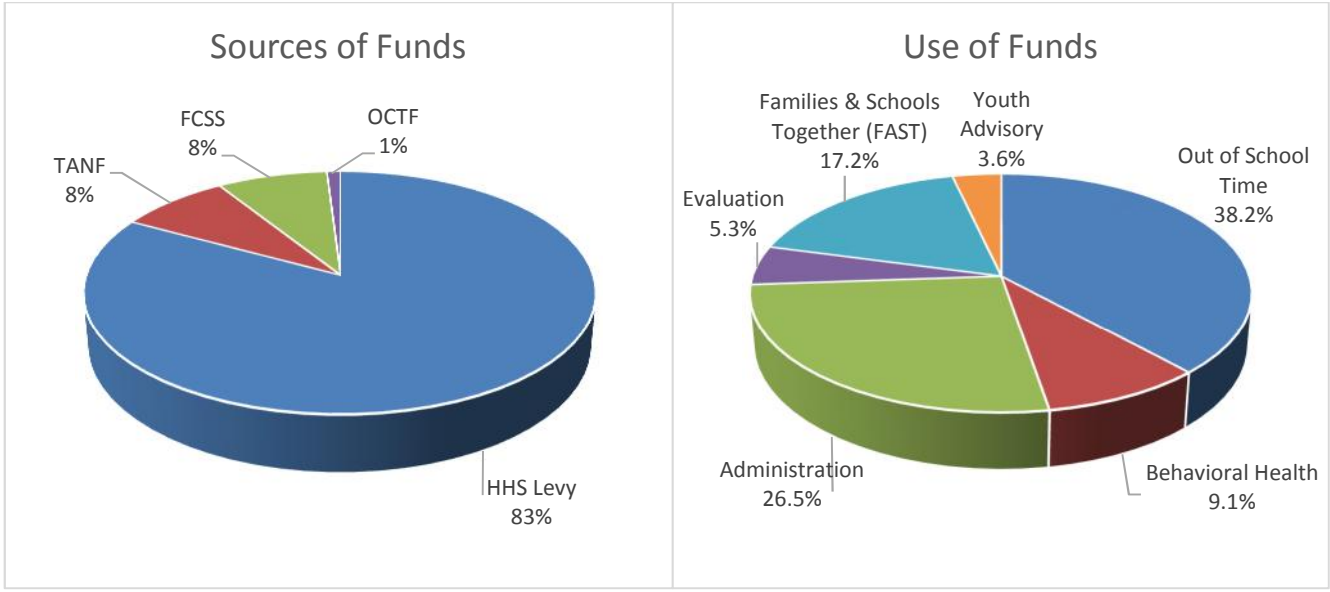
The recommended budget for Family and Children First Council remains unchanged apart from reduction associated with removal of Closing the Achievement Gap evaluation contract and COLA increases to staff.

Impact of Proposed Budget Reductions

Family and Children Services budget reduction of \$100,000, discontinuing the Closing the Achievement Gap evaluation by Case Western Reserve University. The evaluation will be performed by HHS Performance Evaluation and Innovation instead of Case Western Reserve University.

Source and Use of Funds (2018)

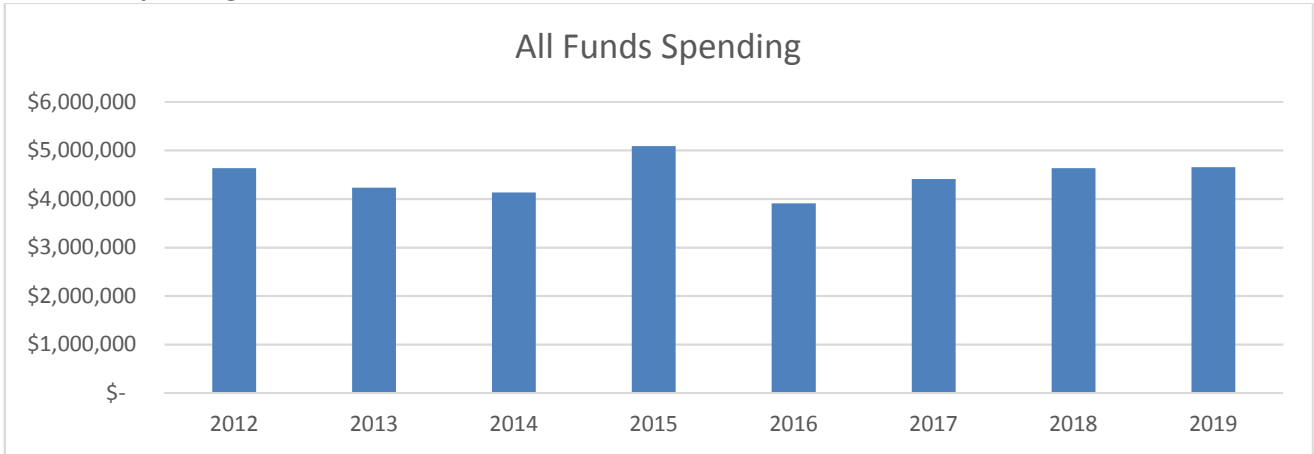
Family and Children First Council are funded through a variety of mechanisms, Ohio Department of Mental Health – Family Centered Services and Support provided to maintain children within their home and in their communities. Temporary Assistance for Needy Families and Ohio Children’s Trust Fund for at risk families and prevention for child welfare. The HHS Levy provides a subsidy to complete the remaining portion of FCFC funding.



2017 Budget Performance

Current year budget surplus of \$250,000 primarily the result of vacancies during the year.

Historical Spending



For More Information

<http://fcfc.cuyahogacounty.us>

FISCAL OFFICE

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Chg 17-18
All Funds	\$25,303,202	\$26,100,892	\$33,419,257	\$30,887,082	\$32,768,628	\$30,885,453	6.1%
General Fund	\$11,928,462	\$11,037,226	\$12,182,236	\$10,942,610	\$12,539,279	\$12,316,735	14.5%
FTEs	268	276	291	269	284	284	5.6%

Mission Statement

To represent the best interest of County taxpayers by performing diverse financial functions, including but not limited to, overseeing all the financial activity and maintaining the County's financial statements, developing and managing the County budget, property tax assessment, accounts receivable and payable, cash management, consumer services, and procurement. The Fiscal Office is committed to operating conservatively and providing superior customer service to taxpayers, public customers, and all the County agencies and departments the Fiscal agency supports. The County's Fiscal Officer is appointed by the County Executive and approved by the County Council and serves as the Chief Financial Officer for the County. The Fiscal Officer oversees general accounting, appraisal, recording, the Title Office, the Office of Procurement and Diversity, the Office of Budget and Management, the Office of Consumer Affairs, and the Treasurer's Office.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Estimate
Accuracy of GF Revenue Estimates	<1%	3%	3%
Auditor/Recorder Fees Generated	\$22.7 million	\$27.1 million	\$30 million
Assigned Counsel Reimbursement Rejection Rate	2.4%	1.8%	1%
Titles Processed	473,949	481,704	482,000
GFOA recognition for both the CAFR and Biennial Budget Book	Received	Received	Anticipated

2018-2019 Budget Overview and Initiatives

The Fiscal Office is strategically involved in the development and implementation of both the Enterprise Resource Planning (ERP) and the Real Property systems, both of which require significant investment on the part of Fiscal Office staff. In addition, the Fiscal Office is fully engaged in the 2018 sexennial reappraisal, which is the main reason for the increase in the professional services area reflected in the appraisal budget. The 2018 budget increases over the 2017 is due to increases in personnel, reflective of both the anticipated cost-of living adjustments to salary, the increase in the employer share of hospitalization, and the annual impact of positions that were filled throughout the year. Consistent with most agencies, the Fiscal Office was not budgeted for vacancies, however, there was an unusually high vacancy rate in late 2016 and early 2017, the decrease of which later in 2017 is reflected in the 2018 budget.

The 2018 budget General Fund budget does include additional funding for the mandated diversity study in the Office of Procurement and Diversity (\$350,000) and the elimination of the internal service fund for the Countywide supply contract. These costs will be recovered through the Indirect Cost Plan beginning in 2018 are reflected as General Fund revenue.

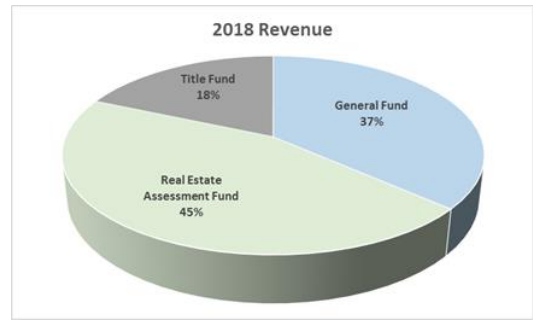
Finally, in 2018 the Fiscal Office will continue to work in cooperation with the Prosecutor's Office to increase collection of delinquent property taxes.

Impact of Proposed Budget Reductions

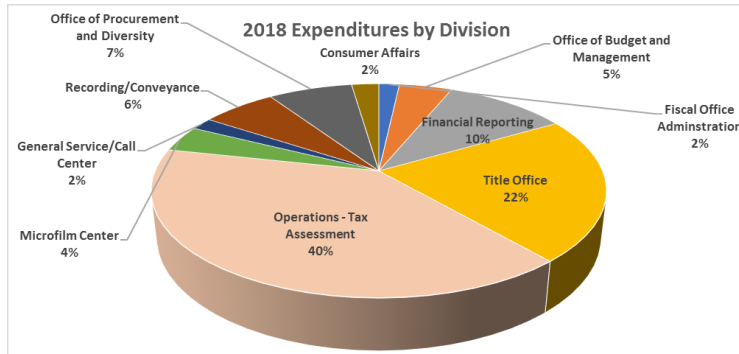
The Executive’s Recommended Budget includes a decrease to the General Fund budget of the Fiscal Office totaling \$300,000. This reduction was proposed by the Fiscal Officer in anticipation of staffing reductions post-ERP and Real Property implementation. Additionally, the Recommended Budget proposes additional General Fund revenue by increasing the transfer from the Title Fund. The Ohio Revised Code enables the Fiscal Officer to declare a surplus in this Fund and transfer the excess cash to the General Fund: the Recommended Budget proposes to increase the transfer from \$1.5 million in 2017 to \$2.5 million in both 2018 and 2019. The Title Fund has operated with a surplus for the last several years and has a current cash balance of more than \$7 million. Finally, the 2018-2019 budget assumes an increase in revenue generated by the Fiscal Office – which increased substantially in both 2016 and 2017 over previous years – by enforcing the County’s rental registry. Through these efforts additional revenue totaling \$3 million is anticipated in 2018 and \$500,000 in 2019 and 2020.

Source and Use of Funds (2018)

The General Fund and Real Estate Assessment (REA) fees are the two largest sources of funding for the Fiscal Office, representing 47% and 33% of the total revenue, respectively. The REA fund receives a percentage of real and tangible personal property tax collections to administer appraisals and perform other duties that help to establish tax value. Upon completion of the Sexennial Appraisal in 2018, the remaining cash balance in the REA Fund will be distributed back to the political subdivision.



The Title Office generates revenue from fees for the issuance of automobile titles, estimated to total \$6.3 million in both 2017 and 2018.



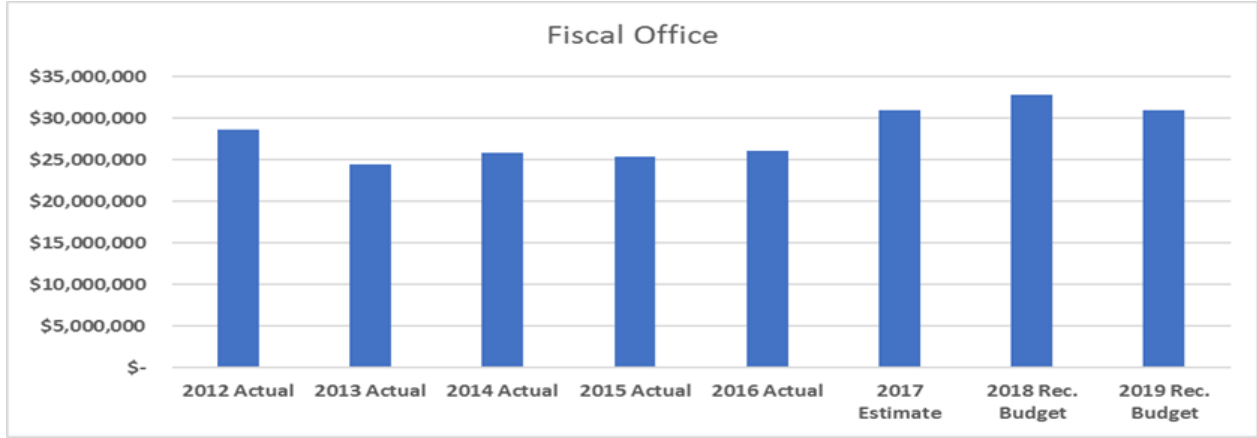
Approximately 60% of total spending in the Fiscal Office is dedicated to personnel costs, including benefits. The remaining expenditures are allocated among the other various budget categories.

2017 Budget Performance

Surpluses totaling \$2.5 million (7.6%) and \$1.2 million (10%) are projected from the All Funds and General Fund budgets for the Fiscal Office, respectively. These surpluses reflect a combination of attrition, the elimination of positions in the Office based on both operations and the need to reduce the County’s overall General Fund spending, and a general decrease in other expenses, including printing and supplies. Also contributing is funding allocated in 2017 for the diversity study, which will not be completed until 2018.

Historical Spending

The increase in the 2018 budget over the 2017 estimate is largely driven by the increase in the transfer from the Title Fund to the General Fund to increase General Fund revenue: cash transfers are reflected as expenditures. The increase in 2017 over 2016 reflects the contract for financial advising, which previously the County only utilized for the issuance of debt and the new Real Property system.



HEALTH & HUMAN SERVICES ADMINISTRATION

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$1,531,274	\$1,723,591	\$15,684,665	\$15,038,284	\$14,208,955	\$14,303,128	(5.5%)
HHS Levy Fund	\$2,609,973	\$4,208,332	\$2,706,674	\$1,564,192	\$20,407	\$893,422	(76.6%)
FTEs	6	5	12	11	15	15	36.4%

Mission Statement

The Office of Health and Human Services maintains the administrative costs for the Health and Human Service agencies along with various program expenses such as the Emergency Assistance, Wellness Plan and HIV Medication Services. The Office of Health and Human Services coordinates the service goals of the human service systems with the County's mission to provide for the public's well-being, safety and self-sufficiency. The Office oversees budget expansion and corresponding contraction for systems to assure mandated services are funded.

2018-2019 Budget Overview and Initiatives

The Office of Health and Human Services 2018-2019 base budget was developed from using the 2017 mid-year projections, including a 2% cost of living adjustment (COLA) on Personal Services and a 6% increase in FLEX benefits. The Office of Health and Human Services budget is funded by the following:

- Public Assistance Funds – includes Temporary Aid to Needy Families (TNAF), Income Maintenance, and Federal Medicaid
- Health and Human Service Levy Funds – provided for expenditures not covered by other revenue sources

The Office of Health and Human Services 2018-2019 recommended base budget is as follows:

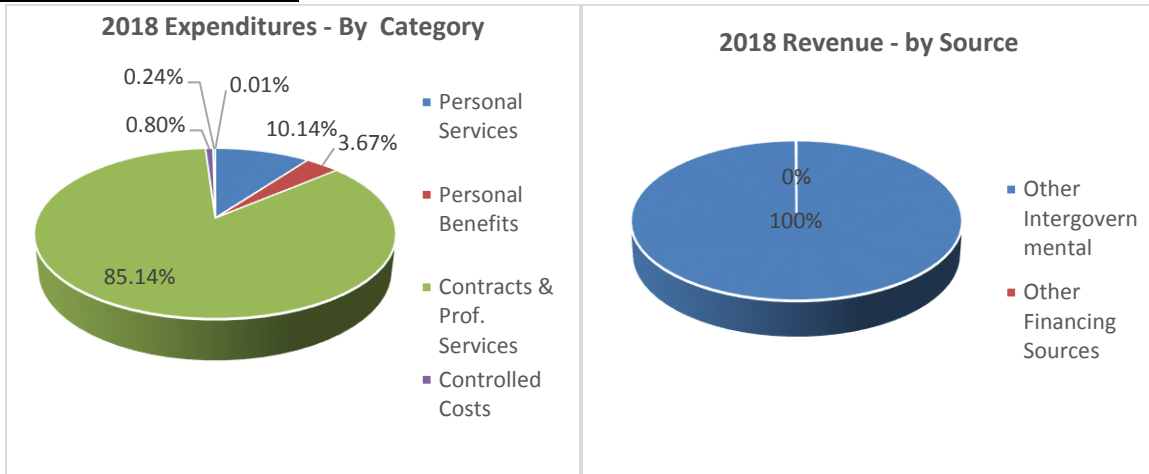
SOURCE	2018 RECOMMENDED BASE BUDGET	2019 RECOMMENDED BASE BUDGET
Total Operating Expenses	\$14,208,955	\$14,303,128

The Operating Expenses are used to administer and oversee the various Health and Human Service Programs.

Impact of Proposed Budget Reductions

The Office of Health and Human Services reduced their Strategic Sourcing Initiative by \$400,000. The participating parties in this initiative are the Department of Public Works, Health and Human Services and Information Technology.

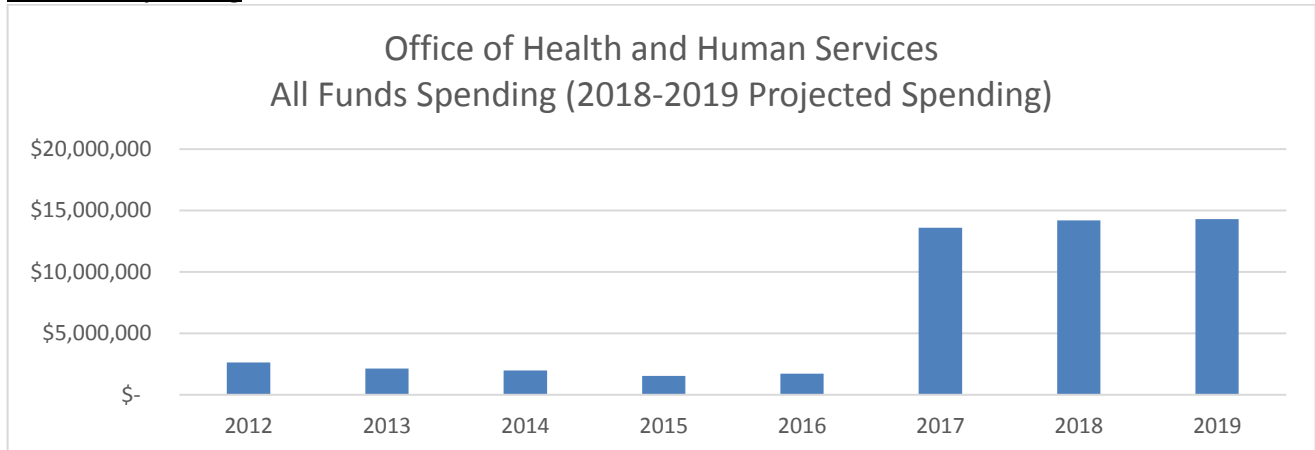
Source and Use of Funds (2018)



2017 Budget Performance

For 2017, the Office of Health and Human Services is projecting a variance of \$646,381 which is due primarily to attrition.

Historical Spending



For More Information

<http://ifs.cuyahogacounty.us/>

OFFICE OF HOMELESS SERVICES

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$6,236,958	\$7,379,830	\$6,316,320	\$6,050,863	\$6,349,296	\$6,369,677	4.9%
HHS Levy Fund	\$6,236,958	\$5,771,081	\$6,317,830	\$6,050,872	\$6,349,296	\$6,369,677	4.9%
FTEs	5	5	5	5	5	5	0.0%

Mission Statement

In partnership with the community, the Office of Homeless Services coordinates a continuum of care of prevention, shelter services and permanent supportive housing intended to prevent and reduce homelessness. This coordination is implemented through planning, facilitating, advocating and developing resources with community stakeholders, including homeless and formerly homeless persons.

Key Performance Indicators

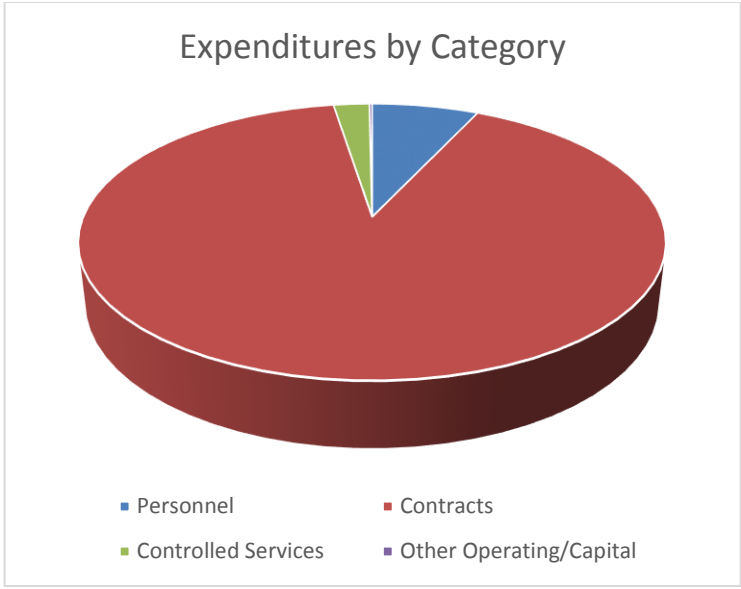
10/01/2016-09/30/2017	Emergency Shelter	Rapid Re-Housing	Permanent Supportive Housing
Average number of people served each night	1,245	326	3,935
Unduplicated number of people served	6,489	2,187	4,374
Annual Households Assisted – Singles	4,647	447	2,234
Annual Households Assisted – Families	532	489	593

2018-2019 Budget Overview and Initiatives

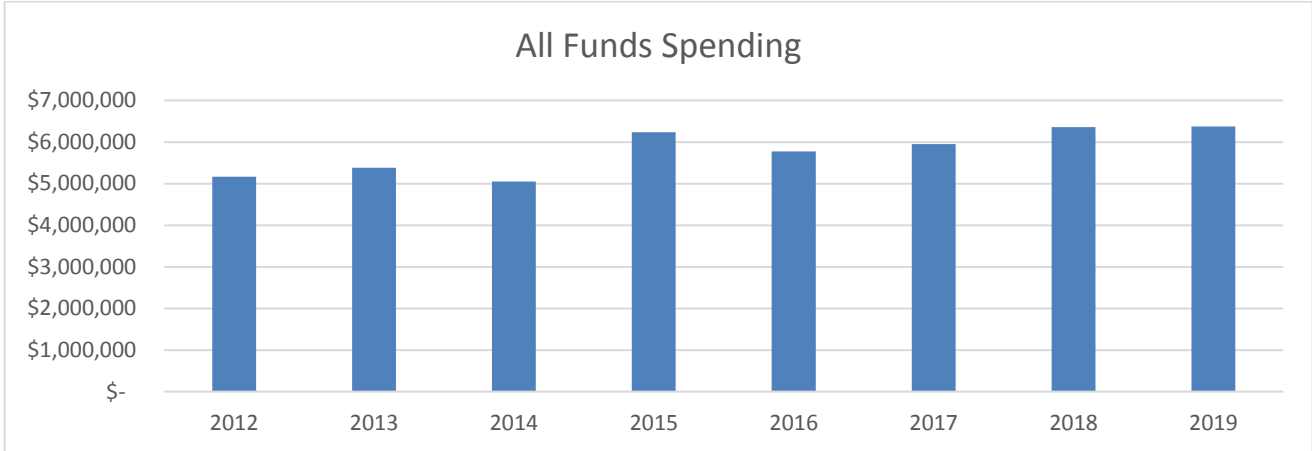
The Office of Homeless Services (OHS) receives all of their funding from the Health and Human Services Levy. Additionally, the office receives Federal funding outside of the operating budget and awards sub-grants to other organizations to fund initiatives throughout the county. The OHS recently applied for, and was awarded a new grant for rapid re-housing, which will help provide emergency housing for individuals in Cuyahoga County.

Use of Funds (2018)

The Office of Homeless Services receives 100% of their operating funds through the Health and Human Services Levy.



Historical Spending



The increase in spending for 2015 is a result of an additional service contract of \$1.2 million for mental health services.

For More Information

<http://ohs.cuyahogacounty.us>

HUMAN RESOURCES

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
General Fund	\$3,638,631	\$3,657,537	\$4,275,138	\$4,072,177	\$4,182,227	\$4,266,585	2.3%
HHS Levy*	\$783,278	\$770,112	\$950,880	\$973,884	\$1,055,394	\$1,082,086	8.4%
County Benefits**	\$104,478,613	\$98,203,365	\$103,822,182	\$101,317,335	\$104,000,767	\$109,242,759	2.6%
Regional Benefits**	\$39,391,975	\$36,934,818	\$37,572,313	\$31,283,342	\$33,861,364	\$35,173,456	8.2%
Workers'*** Compensation	\$13,090,900	\$30,406,180	\$11,130,558	\$9,651,358	\$5,445,926	\$5,457,717	(43.6%)
All Funds	\$161,383,397	\$169,972,012	\$146,439,102	\$147,305,733	\$148,545,678	\$155,222,603	0.8%
FTEs	60	61	69	65	70	70	7.7%

*The HHS Levy subsidy is paid directly from the HHS Administration budget.

**Prior to 2017 the Benefits and Workers' Compensation divisions were shown in budget lines separate from HR General Fund/Personnel Services.

Mission Statement

To recruit and maintain the most qualified and motivated workforce, serving the public in an effective manner and to foster a work environment that promotes equal opportunity, dignity, respect and encourages individuals to reach their maximum potential.

Key Strategic Goals

Human Resources goals are aligned with county initiatives and strategic plan.

County Goal 15 - Become an Employer of Choice
Create a positive, open, supportive culture that values our staff, prioritizes our customers, reflects our values, promotes teamwork and inclusion, and encourages innovation
Develop approaches to address legacy compensation and benefit issues
Ensure proactive, regular two-way communication among county staff

2018-2019 Budget Overview and Initiatives

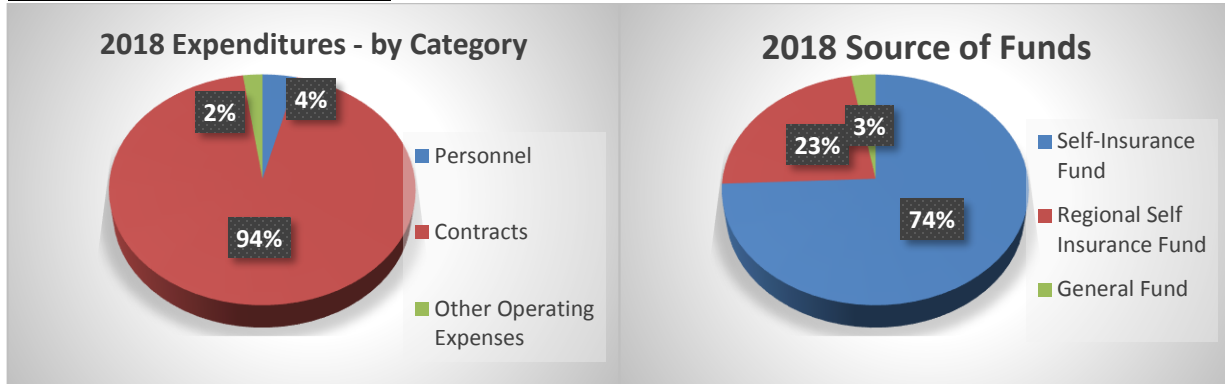
The Benefits division of Human Resources has decided to end its contract with United Healthcare going into the 2018-2020 benefits budget cycle. Employees will have plan offerings from Medical Mutual, including MetroHealth, to choose from. Current projections account for a 6% increase in benefits claims over each year. The department has rolled out their new Wellness program through Vivarae, offering healthcare incentives to employees who participate in different activities that educate and promote a healthier lifestyle.

The Workers' Compensation budget provides for maintenance of operations under the Department of Human Resources. Revenues for this fund are derived from charges to user agencies. The cash reserves in this fund have allowed the department to forgo charges to agencies since 2016. Based on the current estimates for 2018-2019, charges to user agencies are projected to resume in 2020; this has been reflected in both revenue estimates for the Workers' Compensation Fund and expense estimates within agency budgets.

Impact of Proposed Budget Reductions

The Department of Human Resources has not been subjected to any budget reductions.

Source and Use of Funds (2018)

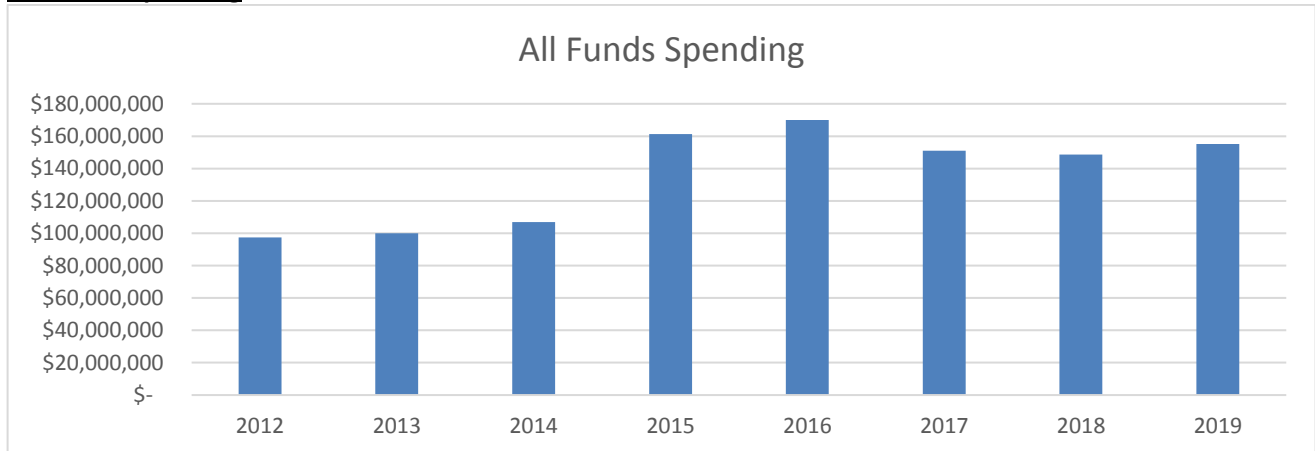


The Workers' Compensation division will be funded by cash reserves through 2019. The use of the significant reserves was a policy implemented in 2016 and the draw down continues until the balance approaches the County's maximum annual claims liability.

2017 Budget Performance

The regional benefits program lost half of its participants beginning in 2017. Currently, there are nine entities participating in the program. A new wellness program was rolled out this year, Viverae, that allows employees to participate in challenges, watch informational videos, and articles in an effort to promote healthier living.

Historical Spending



The department saw an increase in expenses as participation increased in the Regional Benefits program in 2015. However, the program has seen a decrease in participation for the 2017 fiscal year. The increase in 2016 includes the one-time cash transfers associated with consolidating the Workers' Compensation fund accounts.

For More Information

[Human Resources Homepage](#)

[Benefits Homepage](#)

[Personnel Review Commission \(PRC\) Homepage](#)

INFORMATION TECHNOLOGY

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	22,678,605	\$22,297,840	\$29,168,100	\$25,103,213	\$27,069,289	\$29,203,258	7.8%
General Fund	\$17,445,424	\$14,574,563	\$18,149,552	\$16,451,894	\$19,508,023	\$21,561,870	18.6%
HHS Levy Fund	\$4,486,342	\$5,311,199	\$6,875,844	\$5,857,642	\$6,705,890	\$6,802,698	14.5%
Special Revenue Fund	\$746,839	\$2,412,078	\$4,142,864	\$2,793,677	\$855,376	\$838,690	(69.4%)
FTEs	141	141	160	136	159	163	16.9%

Mission Statement

The Department of Information Technology (IT) works to be a catalyst for change and innovation through shared and integrated information systems in support of public services. IT is committed to aligning people, process, and technology to support the *Government Gets Results* strategy and others as highlighted in the Cuyahoga County Strategic Plan.

Key Performance Indicators

Indicator	2017 Estimate	2018 Target
Enterprise Resource Planning (Fiscal, Procurement, Public Works)	Pre-Deployment	Go Live
Real Property Tax System	Pre-Deployment	Go Live
Increase Customer Satisfaction	TBD	10% Increase
Improve System Reliability (Uptimes)	99.5%	99.6%
Increase Project Goals Met (on-time,on-budget,benefits realized)	TBD	5% Increase

2018-2019 Budget Overview and Initiatives

The Department of Information Technology (IT) requested an increase for its budget in both 2018 (\$2.5 Million) and 2019 (\$2.1 Million) from the base budget projections. Additionally, IT requested to keep the funding levels for HHS IT at their 2017 budget level. While the 2017 estimates for HHS IT are \$850,000 less than the 2018 budget, the 2018 budget is in-line with the 2017 budget. The overall increase in both years is primarily for staffing, including 10 new positions and funding for 12 vacancies. These requested positions are in addition to the expected 27 positions that the ERP project will bring online to the General Fund beginning in 2020.

The budget difference between 2018 and the 2017 estimates is \$2 million between all three funds. The biggest change has to do with special revenue, specifically the internal service fund for telecommunications. In 2016 and 2017 the Telecommunications Internal Service Fund paid for these service contracts up front and charged the agencies for their usage. Starting in 2018 the telecommunications contracts will be directly billed to the agencies that are funded through special revenue funds and to other elected officials and outside boards. The Department of IT's budget will pay for the Executive Agencies' telecommunications expenses through the General Fund.

One of the top priorities for the Department is to lead the implementation of the ERP. The 2018 rollout includes the accounting system, Public Works' work order management system, procurement, and human resources information system modules. Following these systems, a budget module is expected to be implemented beginning in 2019. The first system to "go live" will be accounting, which is targeted for the first quarter of 2018, followed by the work order management system, and payroll management. As of early October 2017, the ERP administrative team has also reached out to the outside boards that may use the system, inviting them to an informational presentation on the project.

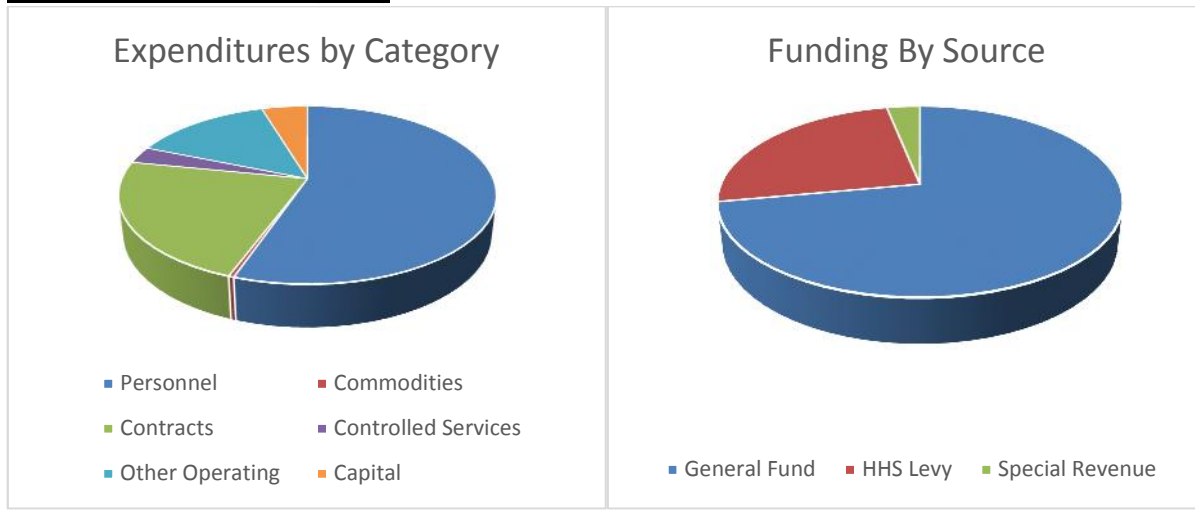
Beginning in 2020 all ERP expenses will included in the IT General Fund budget. The total cost of the ERP on an annual basis will be approximately \$5.2 million (\$3.3 million in salary/benefits, \$1.9 million annual maintenance). These costs will be partially offset by the sun-setting of legacy systems (\$750,000) after the ERP is fully operational.

Additional project initiatives that have already started, or will be undertaken by IT over the next biennium include a Website Content Management System (CMS), Cloud Security and Strategy, Call Center Modernization, Wi-Fi Modernization and Expansion, and an Integrated Case Management in HHS.

Impact of Proposed Budget Reductions

The Executive's recommendation includes a reduction of \$300,000 in each year for its capital equipment line. The capital equipment line provides for servers, other storage, and computer replacements for the Department and other County agencies. This reduction is in anticipation of savings from strategic sourcing in 2018 throughout multiple IT General Fund departments. Should the savings from strategic sourcing not be realized, this reduction may require a prioritization of the capital plan with a potential to decrease IT purchases.

Source and Use of Funds (2018)



The Department receives the majority (80%) of its funding from the General Fund, which is used to provide administration, security, web and application development, engineering, help desk, capital equipment procurement, and communications services to Executive agencies. HHS levy funds that are deposited in the separate Department of HHS Administration budget provide for most of the other resource needs. The HHS funds are used on labor, contracts, and equipment provided to human services agencies. The Geographic Information System (GIS) budget is funded by the Fiscal Office's Real Estate Assessment Fund.

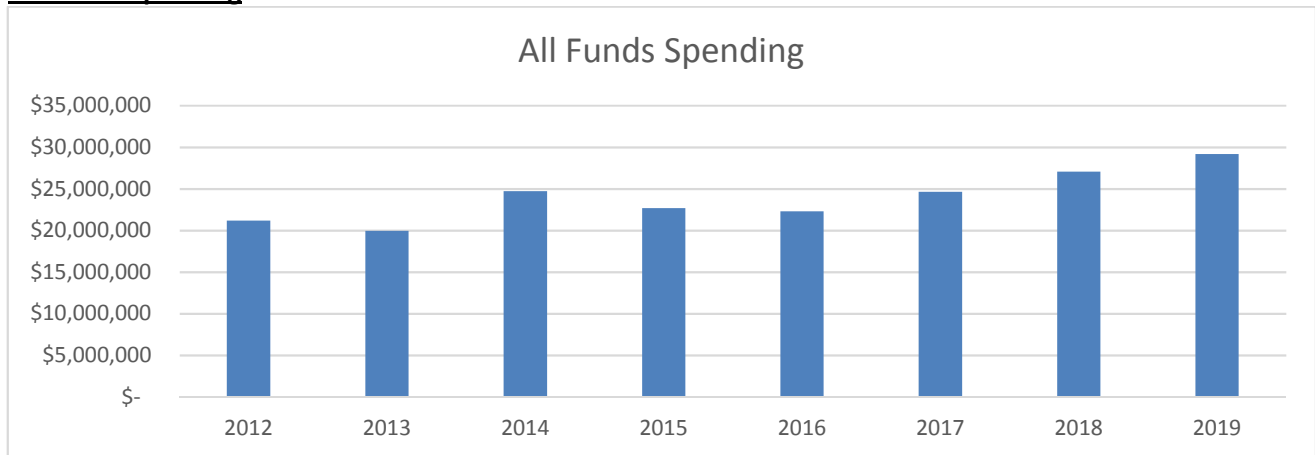
2017 Budget Performance

During 2017, IT is expected to spend \$25.2 million, which is well within budget, ending the year with a budget surplus of \$4.0 million. The projected surplus for the General Fund is \$1.6 million, for HHS Levy fund is \$1.0, and for Special Revenue is \$1.3 million. Much of the surplus in both the General Fund and HHS Levy (\$1 Million) is in the Personnel category, which is due to attrition and other vacancies throughout the year. Another \$1.4 million of variance is expected from General Fund wide area network and telecommunications services that are coming in lower than the original estimate. The Department is showing a higher projection and expects to repurpose surplus appropriation.

Of the Special Revenue amount, a variance of \$900,000 is expected in the Telecommunications Internal Service Fund due to a lower demand for wireless and other services. The Department is reviewing its financial activity for telecommunications services and anticipates reallocating funds among the different service contracts in 2018.

The 2017 year-to-date expenditures for the ERP capital project are \$2.3 million through early October with the Department anticipating spending another \$5.2 million through the rest of the year. The total project expenditures to date are \$2.7 million of the total \$25.0 million allocated for the project. *As this project is paid by capital project funds, its financial activity is not included in the charts in this document or the 2018-2019 budget schedules.*

Historical Spending



For More Information

<http://isc.cuyahogacounty.us>

OFFICE OF INNOVATION & PERFORMANCE

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$0	\$537,035	\$1,427,960	\$863,454	\$1,119,682	\$1,133,728	29.7%
General Fund	\$0	\$537,035	\$1,427,960	\$863,454	\$1,119,682	\$1,133,728	29.7%
HHS Levy Fund	\$0	\$0	\$0	\$0	\$0	\$0	0%
FTEs	0	1	6	4	5	5	25.0%

Mission Statement

The Office of Innovation and Performance works to implement the Executive's vision to transform the operations of county government so that they are innovative and responsive to the needs of residents, businesses, and partners. Key tenets to achieving the County mission are the development and implementation of the Cuyahoga County Strategic Plan, a performance management system to ensure progress against those goals, and fostering a culture of innovation and continuous improvement that positions Cuyahoga County as a national leader.

Key Performance Indicators

Measure	2017 Est.	2018 Goal/Target	2019 Goal/Target
Cost Savings Results	\$250,000	\$1 million	\$1 million
# Employees trained through Office of Innovation and Performance led programs	55	175	250
# Formal department improvement plans to support Strategic Plan	N/A	10	30
% Government Measures in Performance Management System trending favorably	N/A	30	50

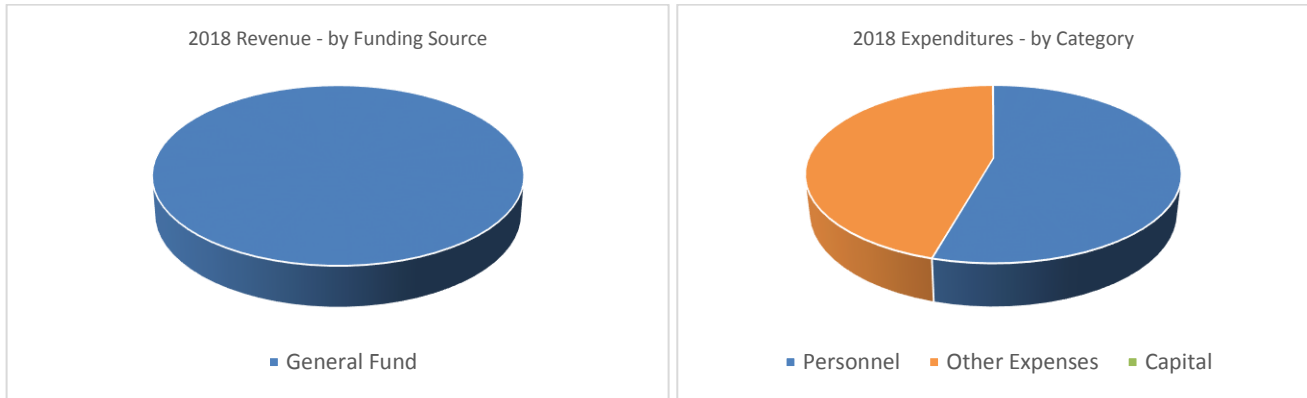
2018-2019 Budget Overview and Initiatives

The 2018-2019 budget for the Office of Innovation and Performance consists of personnel and contract dollars that will go to implementing the vision of the County Executive. This includes the use of data analytics aimed at finding ways for the County to be more efficient and effective in supporting the delivery of public services.

Impact of Proposed Budget Reductions

- Targeted Budget Reductions
 - Elimination of the Director of Special Projects position (now vacant) within the department (approximately \$108,000 plus benefits)

Source and Use of Funds (2018)



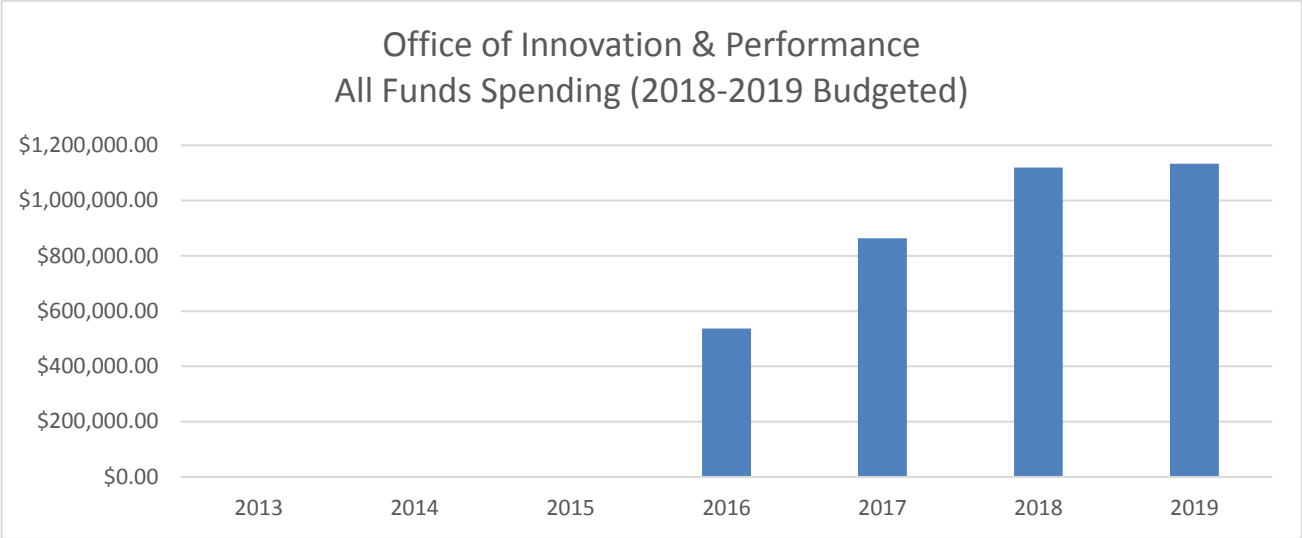
2017 Budget Performance

The Office of Innovation & Performance is currently projected to finish 2017 under their appropriated budget, with a variance of \$564,506, or 40%. This is primarily due to unfilled positions within the department. Vacancies included the top leadership role and the Director of Strategic Projects. Additionally, long-planned efforts to contract out an efficiency study was ultimately withdrawn and will be replaced by efforts associated with the new Enterprise Resource Planning system implementation. The department is also planning for additional contract and professional services spending in 2017 with RFPs issued for around \$400,000.

Projects that were undertaken in 2017 include the following:

- Successfully developed a new Strategic Plan supporting all departments
- Developed the Cuyahoga Performance Management framework
- Launched the Purchasing Transformation Project which substantially reduced cycles times and decreased the number of approvals
- Completed a Real Estate Transformation project which strategically positions the County to manage its owned and leased properties more effectively and efficiently on a long-term basis
- Supported the development of strategic plans for Sustainability, Public Works and the Department of Health and Human Services (DHHS)
- Launched Strategic Sourcing Buying Group in partnership with Public Works, Jails, IT, and DHHS to yield cost savings
- Administered the Internal Communications survey with the Department of Communications

Historical Spending



Agency of Inspector General

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$695,010	\$681,978	\$792,844	\$707,144	\$773,999	\$790,005	9.5%
General Fund	\$685,490	\$660,763	\$754,574	\$674,242	\$739,106	\$754,416	9.6%
Special Revenue – Vendor Fees	\$9,520	\$21,215	\$38,270	\$32,902	\$34,893	\$35,589	6.0%
FTEs	6	6	8	8	8	8	0%

Mission Statement

Agency of Inspector General was established to protect the county taxpayers' interests by promoting honesty and accountability in county government. The Inspector General conducts inspections, investigations and audits to determine fraud, corruption and other possible misuse within county operations, in the pursuit of that goal.

Key Performance Indicators

Performance Measures	2015	2016	2017 1 st Half	2017 Estimate
Initiated Investigations	29	23	26	32
Closed Investigations	38	44	22	42

2018-2019 Budget Overview and Initiatives

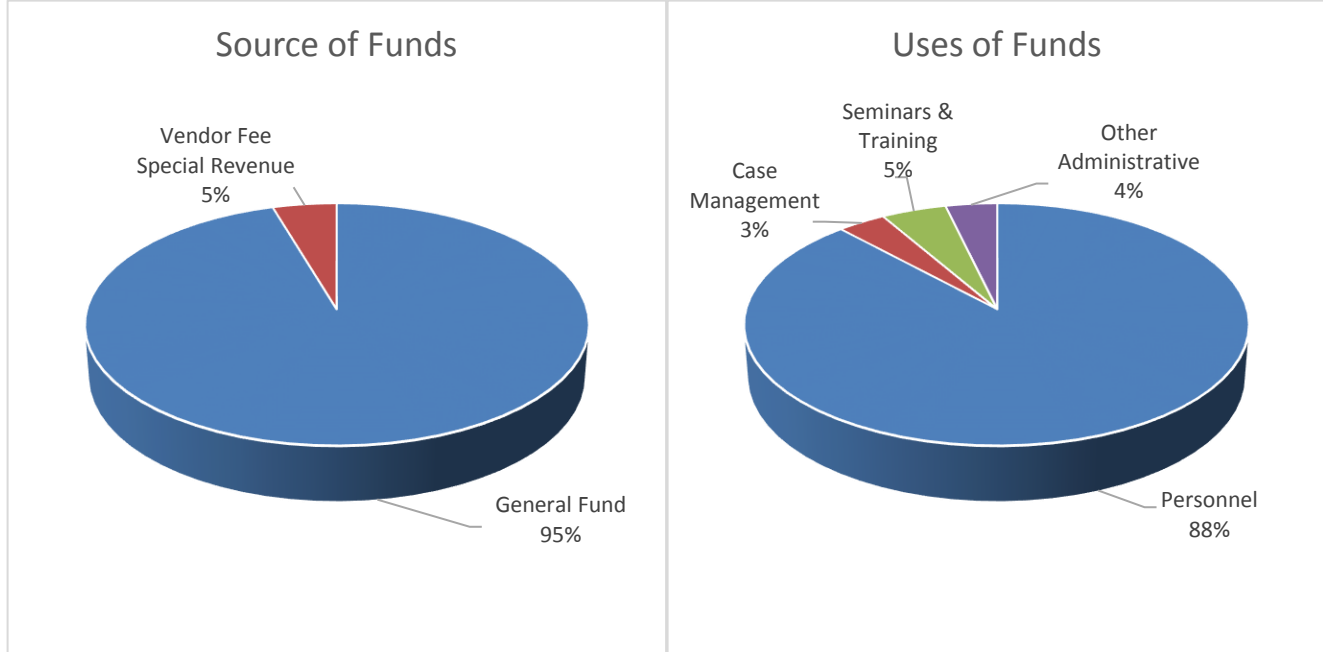
Inspector General proposed budget reflects a decrease from 2017 budget which did not anticipate vacancies. A software case system upgrade may be funded through the vendor fees fund but none are included in the budget as presented. In addition, the agency anticipates that expenses related to vendor registration may be shifted to the vendor fee fund from the general fund, although these proposed changes are not reflected within the biennium budget.

Impact of Proposed Budget Reductions

There are not recommended targeted budget reductions for Agency of Inspector General.

Source and Use of Funds (2018)

General Fund and Special Revenue – Vendor Fee

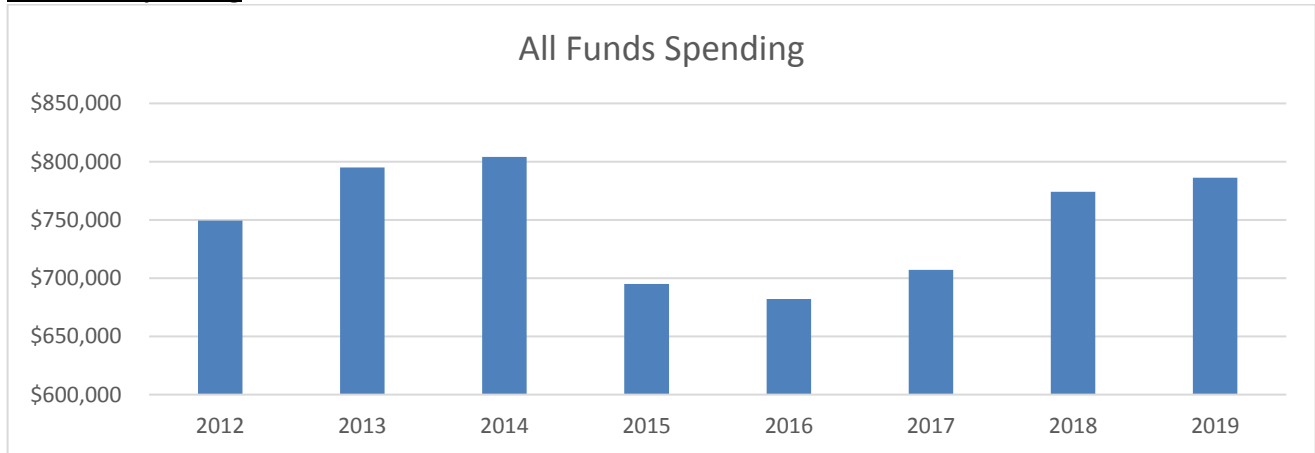


Inspector General’s budget consists of four main expense areas, personnel and benefits account for the majority. Training, conferences and seminars to maintain certifications, software licensing for the agency’s case management system and other analysis tools. Also included in the budget are other administrative expenses including space maintenance and indirect costs.

2017 Budget Performance

Inspector General during will end the 2017 budget year with a surplus of \$80,000 the result of personnel vacancies and absences during a portion of the year.

Historical Spending



For More Information

<http://inspectorgeneral.cuyahogacounty.us>

INTERNAL AUDIT

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$505,925	\$567,222	\$592,885	\$528,129	\$589,814	\$597,900	11.7%
General Fund	\$505,925	\$567,222	\$592,885	\$528,129	\$589,814	\$597,900	11.7%
FTEs	5	5	6	5	6	6	20.0%

Mission Statement

The objective of the Department of Internal Audit (DIA) is to assist members of the County, especially Senior Management and the Audit Committee, by furnishing them with analyses, recommendations, consulting, and information concerning the activities reviewed. The DIA will provide independent, objective assurance and consulting activities to improve management practices, identify operational improvements and reduce risk exposure. The DIA shall also examine and evaluate the adequacy and effectiveness of the County management's system of internal control. The Department is given its authority by Section 11.02 of the Cuyahoga County Charter to "serve under the direction of, and perform such functions on behalf of, the County Audit Committee as the Committee shall prescribe".

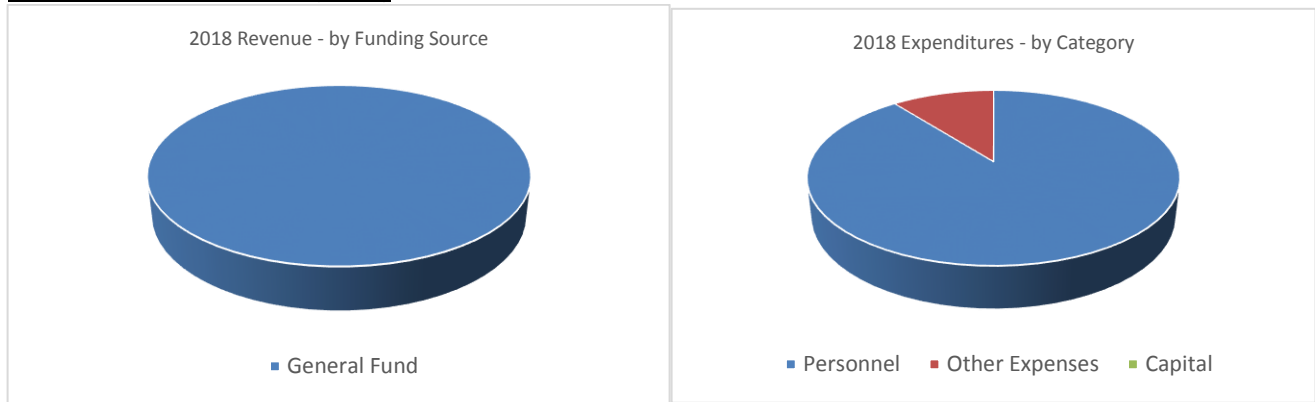
Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Audits Released	2	9	5
Audit Follow-Ups Conducted	1	2	8

2018-2019 Budget Overview and Initiatives

The Department of Internal Audit did not make reductions to the 2018-2019 budget since 90% of the budget consists of personnel and flex benefits. The remaining ten percent (10%) of the budget is for audit analytic software licensing, training, and other expenses. The Department will participate in a Peer Review by the Association of Local Government Auditors (ALGA) for the first time as a County entity in 2018.

Source and Use of Funds (2018)

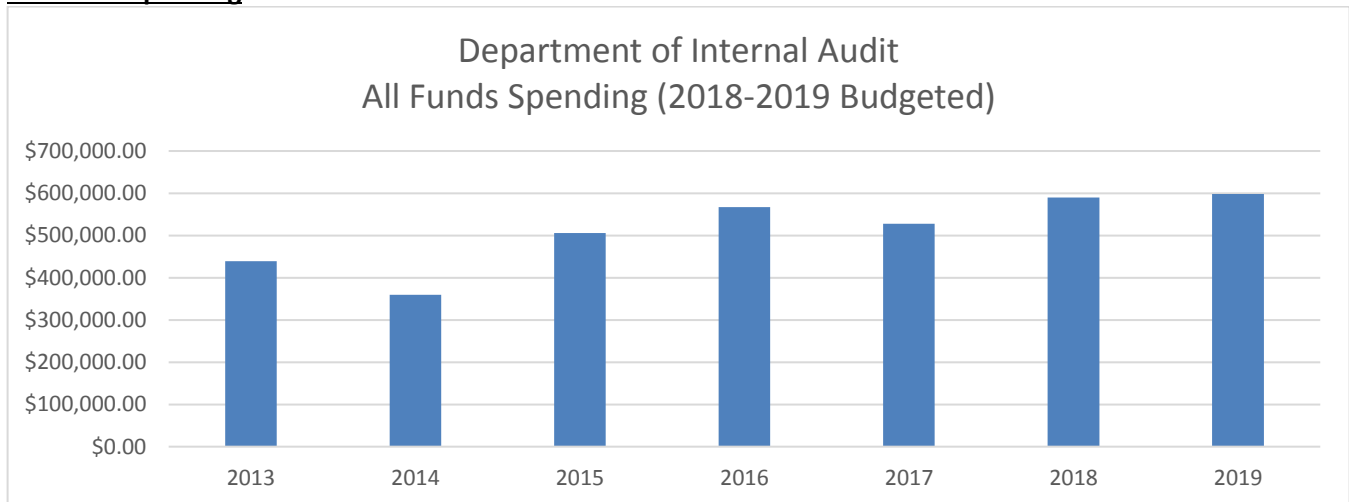


- The sole source of funds for the Department of Internal Audit is currently the General Fund. In the future, under the Cuyahoga County Charter in Section 11.04, the Department of Internal Audit has the ability to develop a schedule of department audit fees which shall be billed to each department as it is audited. No revenue has been collected to date.

2017 Budget Performance

In 2017, the Department of Internal Audit is projected to spend \$528,129. This would be a decrease versus 2016 of roughly 7%. This is a more a result of 1st and 4th Quarter 2016 vacancies at both a staff auditor position as well as the Internal Audit Manager position carrying into the beginning of the year. About 90% of expenses within the department are personnel related, this includes the addition of the aforementioned Internal Audit Manager as well as a Staff Auditor to the department this year. Also included are certifications they will receive by the end of 2017. Overall, the department is expected to be under their allocated budget by about 11% (or about \$71,000) for the year. This is due to the changes in personnel as well as decreased travel for the department due to more local conferences.

Historical Spending



For More Information

<http://bc.cuyahogacounty.us/en-US/Audit-Reports.aspx>

JOBS AND FAMILY SERVICES/EFS

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$81,602,434	\$80,629,743	\$85,424,721	\$77,540,740	\$81,363,935	\$83,266,041	4.9%
HHS Levy Fund*	\$8,683,571	\$15,579,991	\$15,728,725	\$8,088,190	\$9,129,302	\$8,838,533	12.9%
FTEs	784	789	834	790	813	813	2.9%

*Includes HHS Subsidy for Employment and Family Services and Children w/Medical Handicaps

Mission Statement

The purpose of the Cuyahoga County Department of Jobs and Family Services (CCJFS) is to promote economic self-sufficiency and personal responsibility for families by providing a broad range of quality services.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Work Participation Rate-All Family	42.09%	53.36%	55.00%
Application Timelines – FA (SNAP)	86%	84%	95%
Application Timeline - Med	29%	86%	95%
Application Timeline – All	58%	85%	95%
Customer Service Ratings	81.5%	85%	90%
Children Enrolled in Medicaid	115,791	112,128	128,000

The Ohio Department of Job and Family Services set 95% as the target for SNAP application timelines. This is a statewide metric set by Food and Nutrition Services (FNS). Due to CCJFS being state supervise and county administered, this statewide measurement must be followed.

2018-2019 Budget Overview and Initiatives

The Department of Jobs and Family Services 2018-2019 base budget was developed from using the 2017 mid-year projections, including a 2% cost of living adjustment (COLA) on Personal Services and 6% increase in FLEX benefits. The following divisions are included in the budget for the Department of Jobs and Family Services:

- Administrative Operations
- Information Services
- Work First Services
- Southgate NFSC
- Ohio City NFSC
- Quincy Place NFSC
- Virgil E Brown Building NFSC

- West Shore NFSC
- Client Support Services
- Children w/Medical Handicap

The revenue for Jobs and Family Services includes the following:

- Other Intergovernmental Funds, 89%, consists of both Federal and State funding
- Miscellaneous, 1%
- Health and Human Services Fund Subsidy, 9%, the levy serves as the required Maintenance of Effort payment to draw down the public assistance entitlements

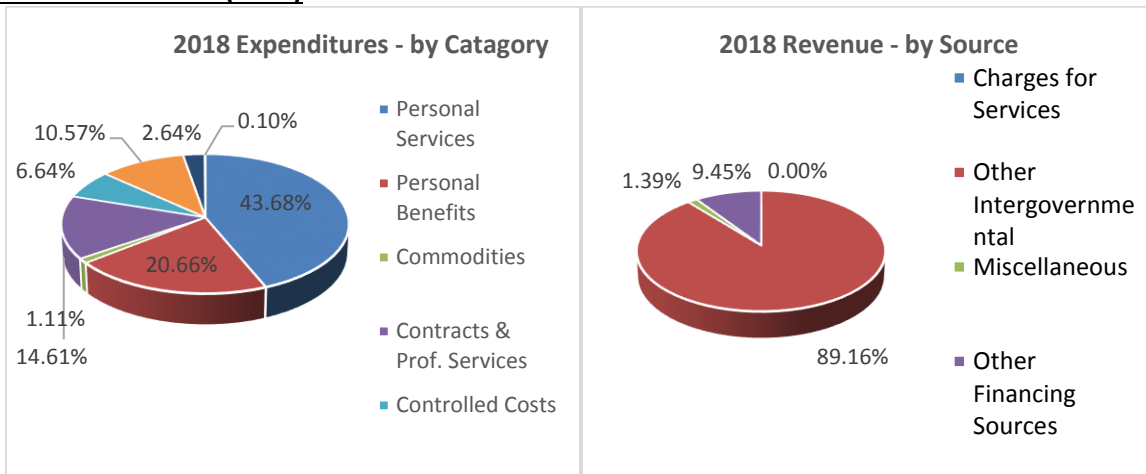
Impact of Proposed Budget Reductions

For the 2018-2019 budget, the Cuyahoga County Department of Jobs and Family Services has endured the following reductions in Health and Human Services Levy Funds:

- Reducing the allocation for Children with Medical Handicaps by \$1.3 million based on historical spending. If the demand increases, so will the County’s investment
- Reducing overtime by approximately \$2.2 million
 - 2016 – actual overtime was \$3.6 million
 - 2017 – projected overtime is \$2.4 million

In addition, the Cuyahoga County Department of Jobs and Family Services is seeking to increase federal reimbursement by transferring staff from Virgil E. Brown to Mt. Pleasant which will increase Shared Costs Reimbursements.

Source and Use of Funds (2018)



2017 Budget Performance

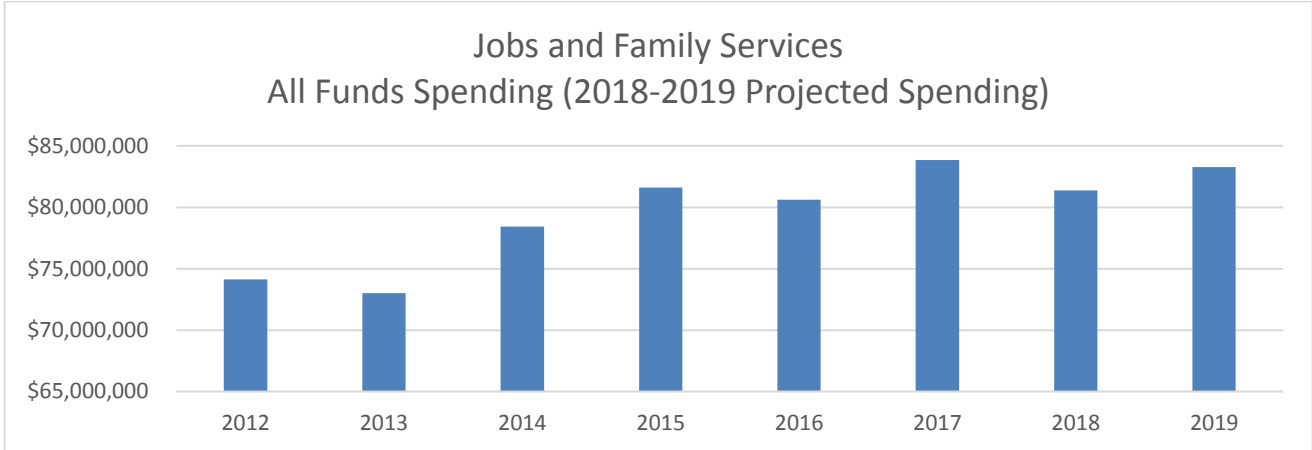
For 2017, Jobs and Family Services is projecting a variance of \$7.9 million, which is primarily due to the following:

- Approximately \$2 million in contracts, which reflects under-spending in the Propel Cuyahoga program
- The Transportation (NET) Program covers Non-Emergency Transportation: this is a State program that is reimbursed by the Ohio Department of Job and Family Services. In 2017, there is a projected surplus

of about \$4 million, due to sufficient contract certifications from prior years. In 2018, the \$4,000,000 will be encumbered but there is a possibility that the State may take over the program in July 2018.

- PRC program costs are currently down and is expected to increase, as it has in previous years, during the last quarter of the year.

Historical Spending



For More Information

<http://cifs.cuyahogacounty.us/>

JUVENILE COURT

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$54,397,594	\$55,359,090	\$65,404,575	\$61,162,926	\$54,074,282	\$55,827,637	(11.6%)
General Fund	\$34,570,814	\$33,472,572	\$35,336,979	\$36,295,383	\$34,405,977	\$35,992,085	(5.2%)
HHS Levy Fund subsidy	\$18,806,531	\$18,465,080	\$20,045,838	\$20,920,211	\$18,226,764	\$18,394,011	(12.9%)
Special Revenue	\$1,020,249	\$1,975,506	\$6,270,018	\$4,679,603	\$1,335,398	\$1,335,398	(71.5%)
FTEs	510	508	500	512	521	521	1.8%

Key Performance Indicators

Not available at the time of publication.

*Please note that Juvenile Court does not agree with the budget that is being presented to council

2018-2019 Budget Overview and Initiatives

In 2017 Juvenile Court (JC) implemented the results of its 2015 National Center for State Courts (NCSC) Wage Study. This increase was applied across the board for employees at Juvenile Court, with an all funds impact of \$3.2 million in 2017. As a result of this study, a budget savings plan was agreed to and implemented to save money and increase revenue to cover the ongoing expenses. As part of these cost saving measures, the Court is bringing several services in-house, most notably mediation, which the Court believes will improve efficiency and, more importantly, the outcomes for this program.

Included in the courts reduction plan was an anticipated savings in Detention Center overtime. Recent issues in the Detention Center have resulted in a temporary increase of staff overtime, which is expected to persist into the first part of 2018. The Fiscal Office does not recommend increasing the Detention budget at this time, but is committed to working with the Court to ensure they have resources necessary for the safety of both staff and juveniles in the County's care.

Beginning in late 2017, and continuing through 2020, Juvenile Court will complete a full computer refresh for all workstations within the Juvenile Justice Center. This replacement will take place over four years, and will be funded with Court special revenue funds.

Impact of Proposed Budget Reductions

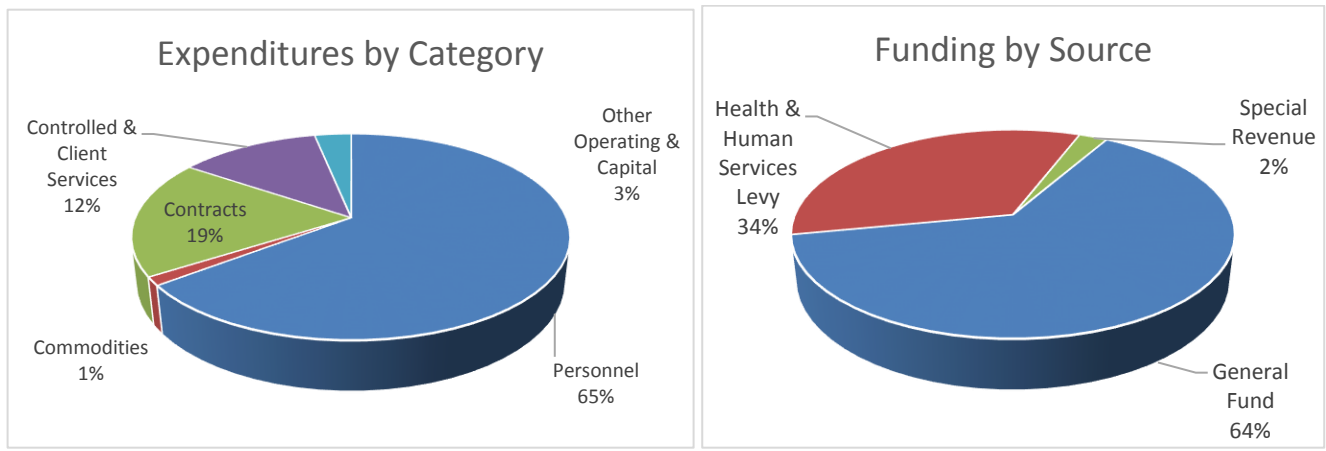
As a part of the joint approval to implement the NCSC Wage Study in 2017, Juvenile Court agreed to a \$5 million budget reduction requested by the County Executive. The Court's plan included both ongoing cost saving measures and new revenue streams, which were anticipated to cover both the requested reductions and the higher personnel costs. The combination of the cost savings plan, and new revenue is enough to offset the Wage Study increase of \$3.2 million in 2017, and for future year costs.

In the 2018-2019 base budgets, the reductions were applied \$4 million to the Health and Human Services Levy budget and \$1 million to the General Fund budget, although the Court was notified that it could reallocate the appropriation between funds as needed provided the expenses were permissible in the respective funds. The

Court did not submit a request for realignment, but instead submitted a request for an additional \$6 million in appropriation on an annual basis. This request was not recommended by the Executive and the Fiscal Office.

Source and Use of Funds (2018)

Juvenile Court is supported by the General Fund (64%), Health and Human Services Levy Fund (34%), and Special Revenue. The Special Revenue funding is mostly from Federal Social Security Act Title IV-E reimbursements and Ohio Department of Youth Services (ODYS) Reasoned and Equitable Community and Local Alternatives to the Incarceration of Minors (RECLAIM) funds, the latter of which is not reflected in the operating budget, and has been decreasing over the years. Additionally, there are local special revenue funds, including ADR, Computerization, and Legal Research, through which the Court receives money and is limited by Ohio Revised Code or local rule as to how these dollars can be spent.



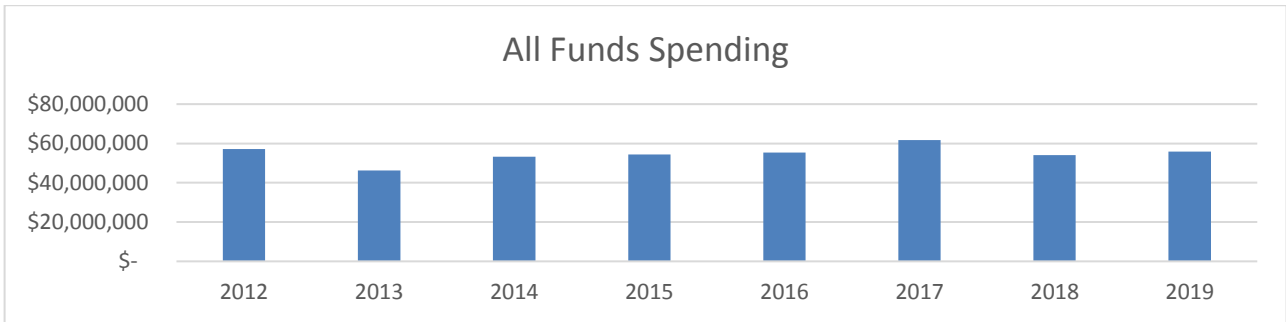
2017 Budget Performance

Juvenile Court is projected to end the year with an overall All Funds surplus of \$3.6 million: the majority of this is in the Court’s HHS Levy budget and is due to prior year encumbrances that will not be spent and should be decertified. When the contracts are liquidated, a request to reduce appropriation will be submitted, which will eliminate the surplus in the HHS Levy Fund budget.

In the General Fund there is a deficit of approximately \$1 million: 65% of the shortfall is in personnel and can be attributed to employees that were moved from Court grants that were not renewed to the General Fund, though they were not budgeted. The remaining shortfall reflects the Court’s decision to post its contract for mediation services in the General Fund, despite there being insufficient appropriation to do so and a more than \$1 million in the Court’s Alternative Dispute Resolution special revenue fund.

Historical Spending

The spike in spending in 2017 reflects the increases resulting from the NCSC Wage Study; the decreases in 2018 and 2019 reflect the \$5 million cut requested by the Executive and originally agreed to by the Court.



For More Information

<http://juvenile.cuyahogacounty.us>

COUNTY DOG KENNEL

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	1,907,727	1,919,598	2,299,360	2,229,256	2,206,769	2,233,418	(.1)%
GF Subsidy	0	0	269,556	269,556	269,556	269,556	0%
FTEs	15	15	16	16	16	16	0%

Mission Statement

The Cuyahoga County Dog Kennel is a temporary home for dogs that are found on the streets by the county dog wardens. The kennel manager works with the County Fiscal Officer to license dogs and keep records of all dogs owned, kept, or harbored in the County.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Adoptions	1,489	1,430	1,373
Dog Licenses/Registrations	65,401	62,000	65,000

Adoptions have been decreasing over the last few years, potentially due to continued spay/neuter campaigns that bring down the population in NE Ohio, and of social media communications helping dogs reunite with their owners.

One year license registrations are down 7.5% from 2016, but three year and permanent tags have almost doubled since last year.

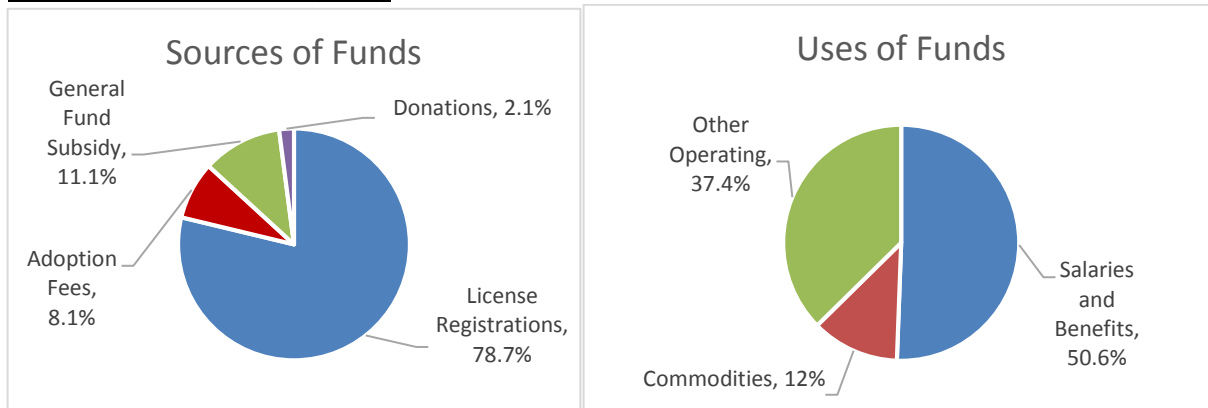
2018-2019 Budget Overview and Initiatives

The Kennel division of the Department of Public Works will continue to expand the license revenue base to increase revenue and limit the need for a General Fund subsidy. In addition, the office will work to increase the percentage of dogs adopted at the facility by offering Santa Paws Dog Calendars, Doggie annual calendar/runway) to educate the public about the Animal Shelter.

Impact of Proposed Budget Reductions

The Kennel function is primarily self-supporting from dog license registrations and fees, so no reduction was required.

Source and Use of Funds (2018)



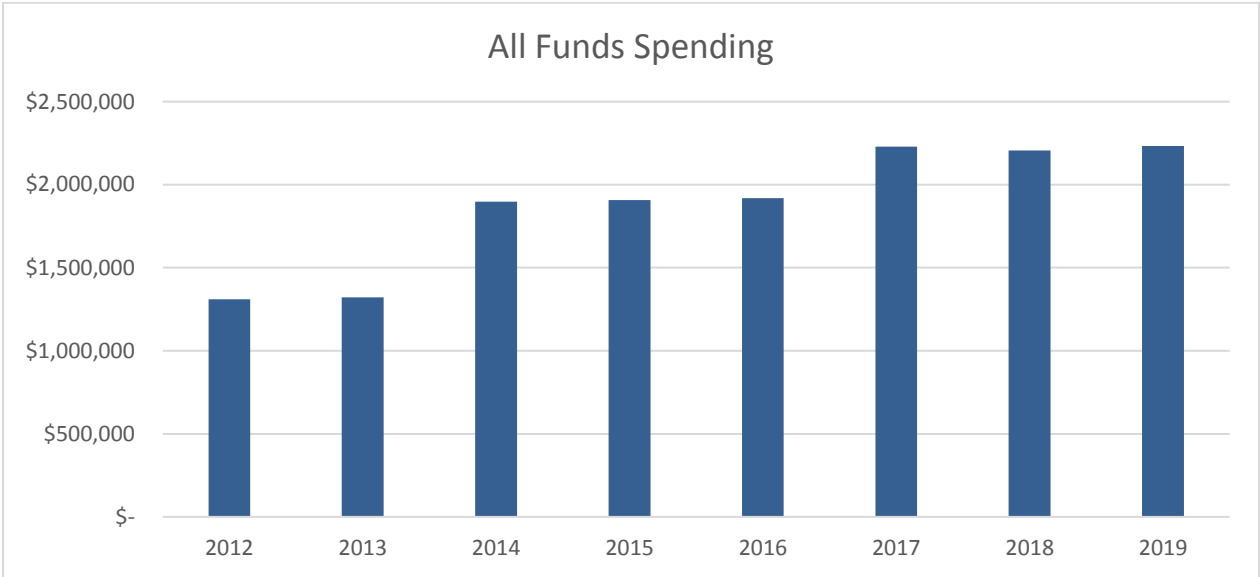
- Sources of funds for the dog kennel are dog license registrations, dog adoption/other kennel fees and reimbursements and other miscellaneous revenues
- The County Kennel is supported by the Dick Goddard’s Best Friend Fund. This is a special revenue fund that received donations and is expected to bring in total \$150,000 in 2018-2020
- The Department spends 50.6% of its budget on staffing, which includes deputy dog wardens and an onsite veterinary technician. Commodities are 12% of the budget while other operating expenditures which include dog food, medical and other supplies, spay/neuter and transportation services are 37.4% of its budget.

2017 Budget Performance

Projected expenditures of \$2,148,906 fall within the budget parameters. The projected expense includes funding for a Kennel truck as well as an adoption/play area for the dogs (funded through \$28,000 in donations). License revenue is projected to increase slightly from 2016 levels; however, discussions will be taking place with the Animal Shelter manager regarding license enforcement and the expansion of license sales.

The County Kennel upgraded its records management during the last couple of years and will continue to implement process improvements.

Historical Spending



For More Information
<http://cuyahogadogs.com>

COUNTY LAW DEPARTMENT

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	2,330,149	2,151,103	2,356,735	2,184,081	2,227,175	2,270,572	2%
FTEs	23	20	21	18	20	20	11.1%

Mission Statement

The Law Department was established by County Council under its authority in Article 3.09(2) of the County Charter approved in November 2009. The Law Department serves as the legal counsel to the County Executive and the County Council.

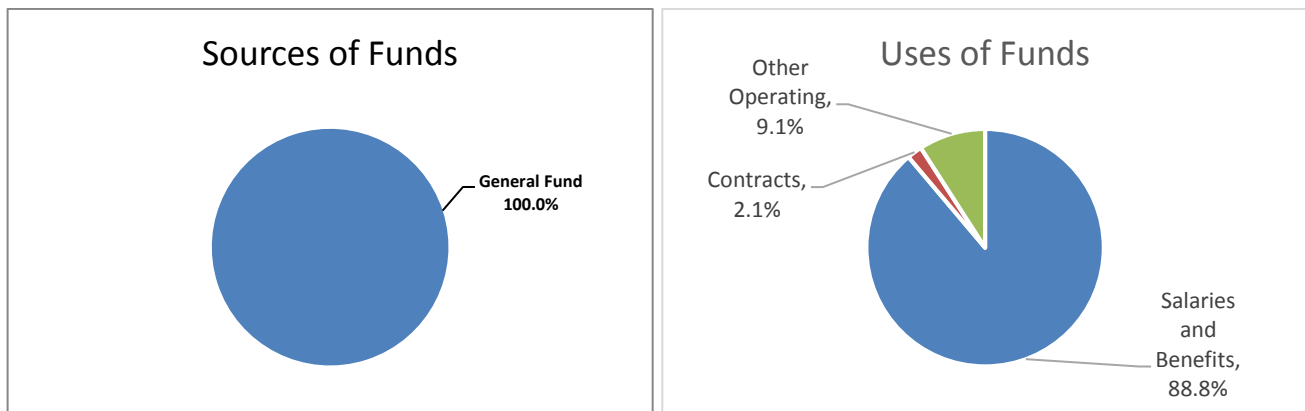
2018-2019 Budget Overview and Initiatives

The County Law Department is entirely supported by the General Fund.

Impact of Proposed Budget Reductions

There was no target reduction to the County Law Department.

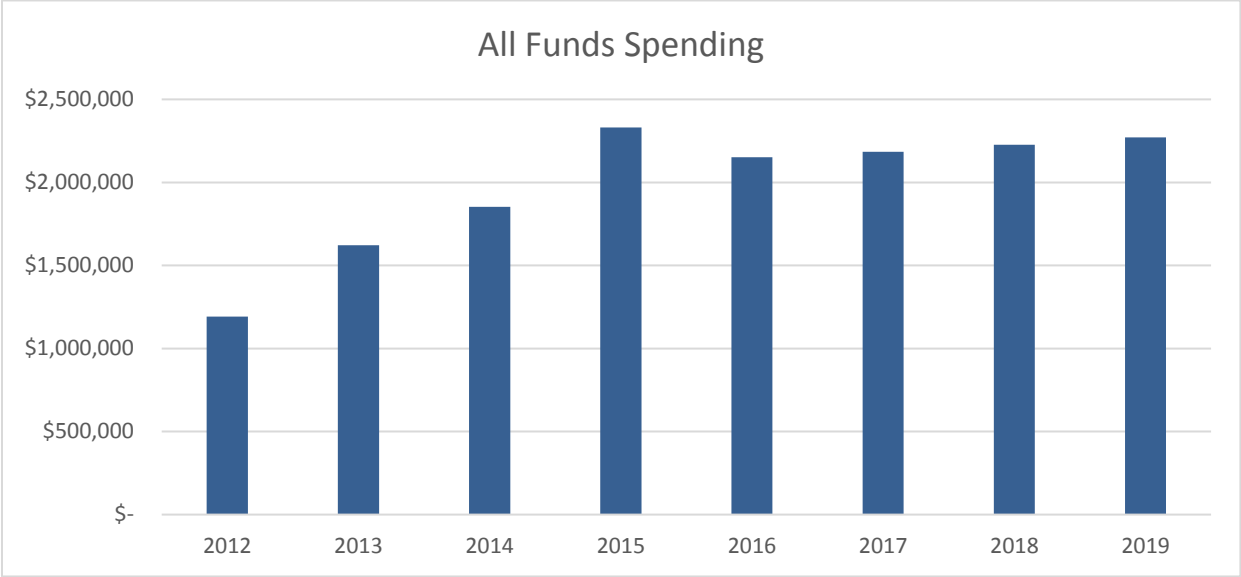
Use of Funds (2018)



2017 Budget Performance

Based on current projections, the County Law Department is operating at 8% below budget. There are currently three vacancies in the department, but two of the vacancies are expected to be filled by the end of 2017.

Historical Spending



For More Information

<http://legal.cuyahogacounty.us/>

Law Library Resource Board

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
Special Revenue	\$553,461	\$509,852	\$578,774	\$552,471	\$453,279	\$459,905	(18.0%)
FTEs	3	3	3	3	3	3	0.0%

Mission Statement

The Cuyahoga County Law Library Resource Board provides and manages legal, research, and library resources for municipalities and courts within Cuyahoga County for the support and practice of law. The Cuyahoga County Law Library Resource Board and Cleveland Law Library Association organize and manage jointly the Cleveland/Cuyahoga County Law Library.

Key Performance Indicators

Performance Measures	2015	2016	2017 Estimate	2018 Estimate
Research Questions	283	514	520	520
Research Service Hours	156.50	246.41	250	250
Number of eBooks	1,194	1,194	1,194	2,000
Number of Volumes & Equivalent	117,078	117,283	117,285	117,285

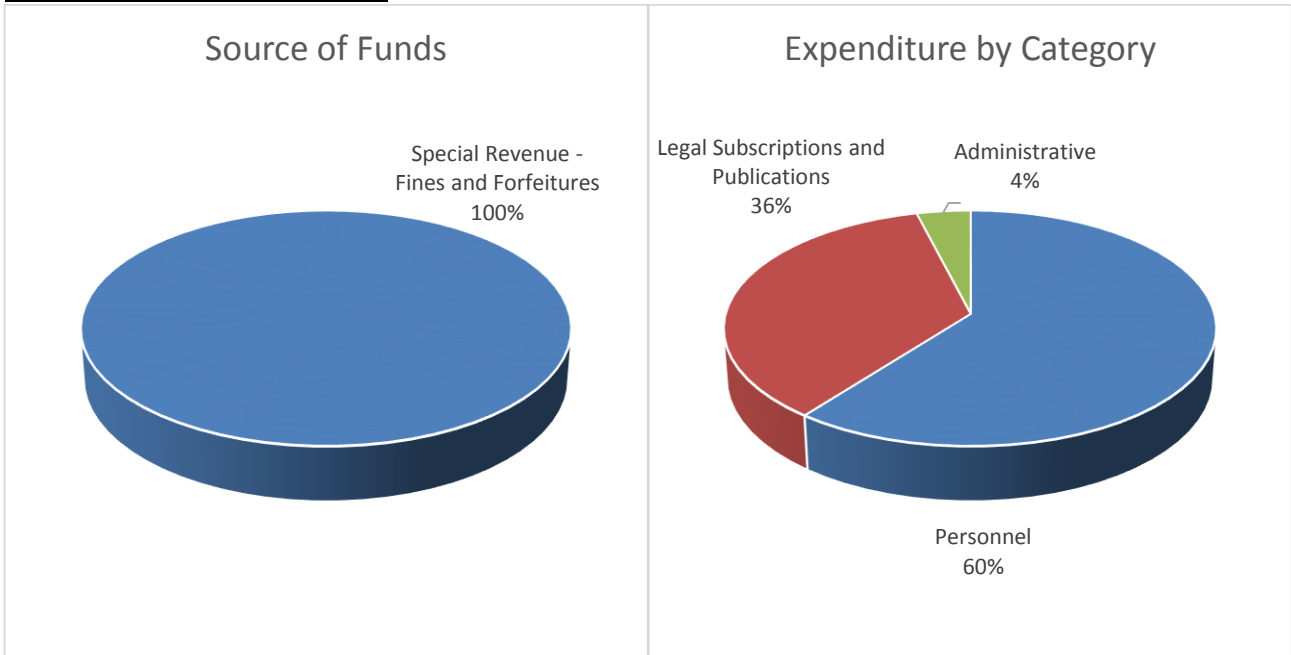
2018-2019 Budget Overview and Initiatives

Cuyahoga County Law Library Resource Board budget provides for continuance of services and materials provided to patrons and members. Expansion of electronic circulation and publications has allowed for greater encompassing volume of timely materials available.

Impact of Proposed Budget Reductions

No budget reductions or changes were recommended.

Source and Use of Funds (2018)

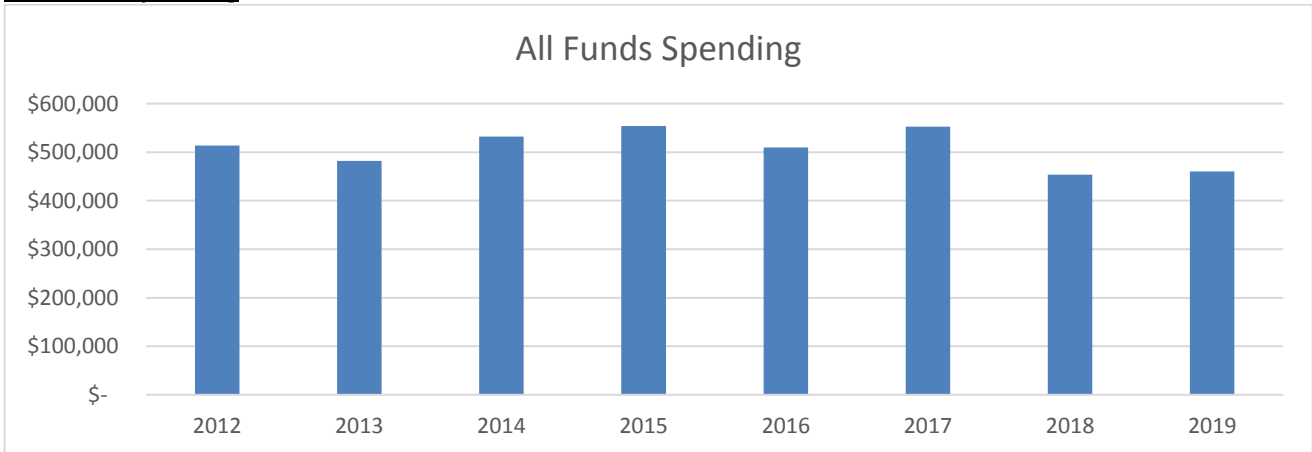


Cuyahoga County Law Library Resource Board is funded exclusively through fines and fees issued through County and Municipal courts along with Ohio Highway Patrol tickets. Majority of expense are three librarian staff along with legal subscriptions and publications.

2017 Budget Performance

Current projections for Law Library have spending near or at budget for the year. Spending is consistent throughout the year as expenses are related to subscriptions and library resource acquisitions which costs tend to be fixed in nature.

Historical Spending



For More Information

- <http://cuyahogacounty.us/en-US/cleveland-law-library.aspx>
- <http://clevelandlawlibrary.org>

MEDICAL EXAMINER

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$11,062,788	\$11,312,878	\$12,278,830	\$12,551,244	\$13,404,794	\$13,686,089	6.8%
General Fund	\$5,983,485	\$6,060,291	\$6,519,320	\$6,392,301	\$6,457,294	\$6,564,528	1.0%
FTEs	85	87	90	88	101	101	14.7%

Mission Statement

The Cuyahoga County Medical Examiner's Office is a public service agency responsible for the investigation of violent, suspicious, and sudden and unexpected deaths and the provision of laboratory services. The agency is committed to the dignified and compassionate performance of these duties with impartiality and the highest professional levels of quality and timeliness in the service of the general public, medical, and legal communities and the overall public health of the citizens of Cuyahoga County.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Cases Reported	6,948	7,308	7,500
Cases Investigated	3,231	3,416	3,600
Autopsies – County	1,489	1,498	1,525
Autopsies – Out of County	317	426	500

2018-2019 Budget Overview and Initiatives

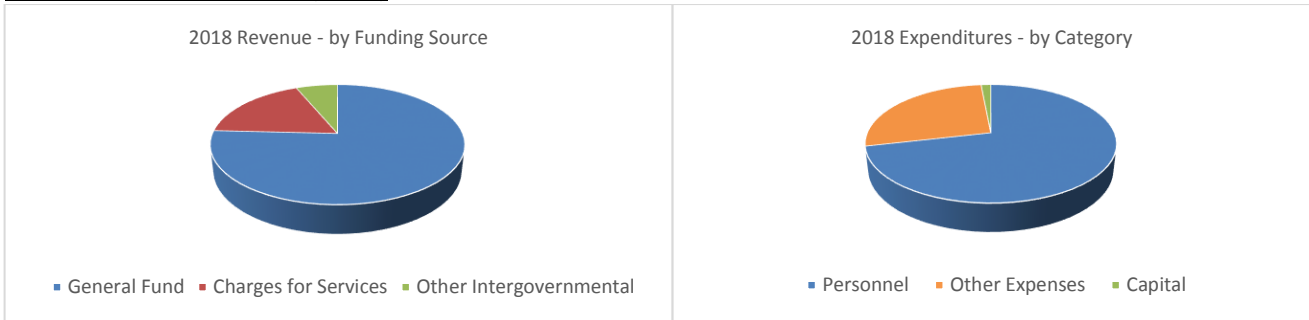
The Office of the Medical Examiner is looking at upgrading some of the capital materials within the department in 2018 and 2019. The office is looking into purchasing a Time of Flight Analyzer as well as upgrading the Automated Fingerprint Identification System (AFIS) within the office. The department is also hopeful that it will receive additional funding in this budget cycle from the State of Ohio for assistance with toxicology and drug testing. The Medical Examiner's Office has also established a working partnership with the State of Ohio Attorney General's Office that will result in funding to combat the Opioid Crisis in the county. Costs for this equipment (\$950,000) would be drawn from the Special Revenue Coroner's Lab Fund and would not impact the General Fund.

Impact of Proposed Budget Reductions

- Targeted Budget Reductions
 - There are no targeted budget reductions for the Office of the Medical Examiner
- Requested by the Agency but not budgeted.
 - \$312,000 – Requesting additional staffing, this includes
 - 4 Forensic Scientists within the Cuyahoga County Regional Forensic Science Lab (at \$65,000 per employee)
 - 1 Autopsy Technician within the Operations Section (at \$50,000)

- \$400,000 – For purchase of a Time of Flight Analyzer and Detector for the Medical Examiner’s toxicology Lab
- \$50,000 – For purchase of additional rack trays within the morgue to expand capacity in the Coroner’s Lab.
- (\$15,000) – Reduction to account for price change for AFIS maintenance in the Cuyahoga County Regional Forensic Science Lab
- \$500,000 – For purchase of the 2019 AFIS upgrade within the Cuyahoga County Regional Forensic Science Lab

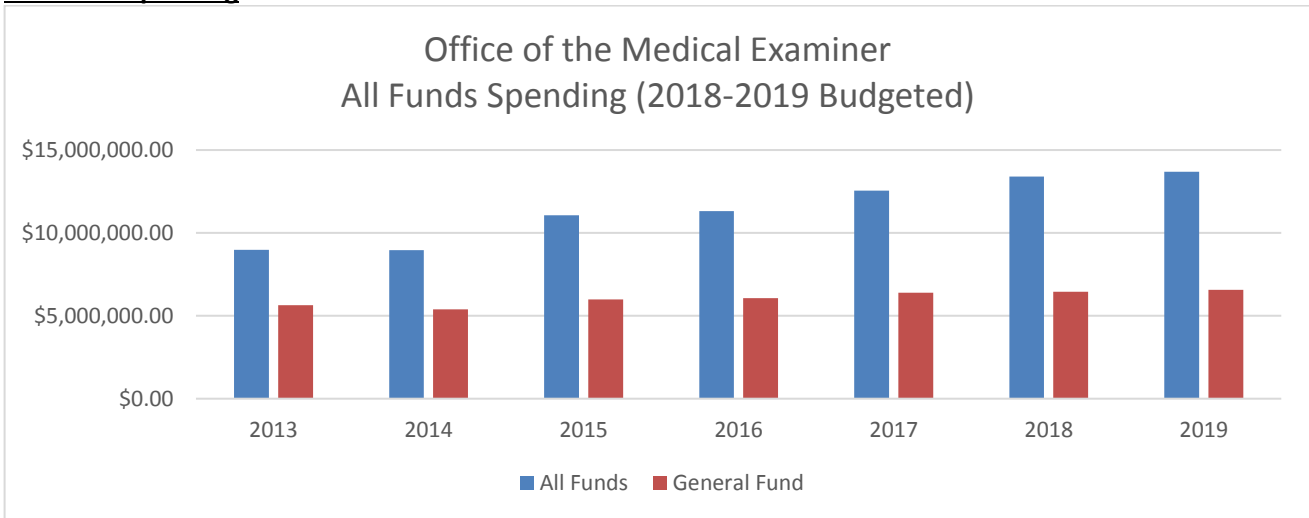
Source and Use of Funds (2018)



2017 Budget Performance

The budget performance for the Office of The Medical Examiner in 2017 must be looked at through the lens of the ongoing Opioid Crisis within Northeast Ohio (and America at large). According to the Medical Examiner’s Office, fentanyl & cocaine deaths are higher presently than through the entirety of 2016. Currently, the Medical Examiner’s Office is projected to finish the year over budget by about \$190,000. This is largely due to higher than expected and anticipated spending in both materials as well as personnel costs. Additional employees were needed through the year to ensure the office did not lose its NAME (National Association of Medical Examiners) accreditation due to autopsy counts and open cases. Steps were taken in light of this, including the addition of Pathology Fellows and Contract Toxicologists to assist with the work in the office. About \$300,000 of additional funding was provided for this endeavor during the year to assist with the contract pathologists and toxicology.

Historical Spending



For More Information:

<http://medicalexaminer.cuyahogacounty.us/>

MetroHealth System

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$40,080,000	\$32,472,000	\$32,472,000	\$32,472,000	\$32,472,000	\$32,472,000	0%
HHS Levy Fund	\$40,080,000	\$32,472,000	\$32,472,000	\$32,472,000	\$32,472,000	\$32,472,000	0%

Mission Statement

The MetroHealth Hospital System provides quality medical and long-term care for all citizens as the county hospital.

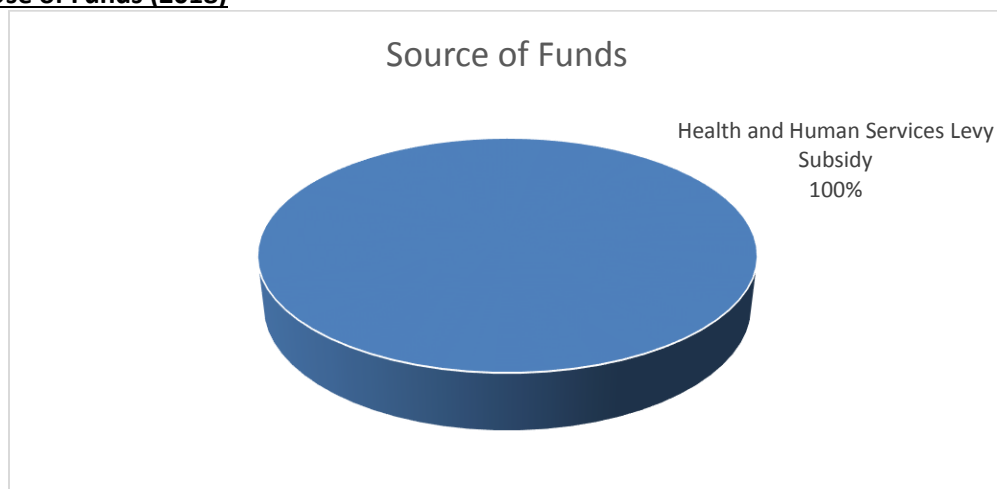
2018-2019 Budget Overview and Initiatives

MetroHealth funding through Health and Human Service Levy subsidy remains unchanged from the previous budget. The \$1.25 billion MetroHealth campus transformation including a new hospital is underway with the opening goal set for 2022. The transformation is being funded through MetroHealth issued bonds totaling \$946 million. The County has obtained letters of credit to create a debt reserve fund of \$82 million, saving MetroHealth \$160 million in finance related costs.

Impact of Proposed Budget Reductions

There were not proposed reductions to MetroHealth subsidy funding.

Source and Use of Funds (2018)

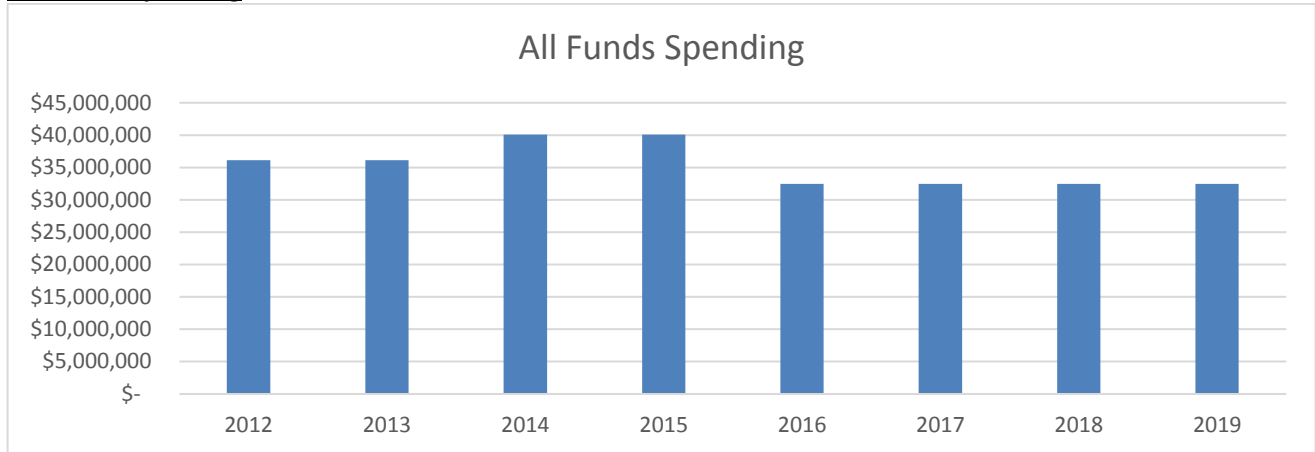


The County supports MetroHealth operations through a subsidy from Health and Human Services Levy. This funding amounts to approximately 3% of the MetroHealth System \$1.1 billion budget.

2017 Budget Performance

The County funding through the Health and Human Services Levy subsidy provides community benefit including the care of uninsured patients. MetroHealth is operating at a profit and is reinvesting dollars into the hospital system to provide new programs and access to care.

Historical Spending



For More Information

<http://metrohealth.org>

OFFICE OF REENTRY

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
HHS Levy Subsidy	\$2,389,114	\$2,276,899	\$2,380,316	\$2,361,375	\$2,187,546	\$2,199,357	(7.8%)
All Funds	\$2,389,114	\$2,276,899	\$2,380,316	\$2,359,769	\$2,187,546	\$2,199,357	(7.3%)
FTEs	6	6	6	6	6	6	0%

Mission Statement

The mission of the Office of Reentry is to assist policymakers, community leaders and service providers to identify the reentry challenges facing Greater Cleveland and work to target resources toward sound, comprehensive and cost-effective solutions.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
NorthStar - # of new members	1,750	1,800	1,800
Project Learn - # of Students enrolled minimum of 12 hours	194	194	194
Towards Employment - # of new job placements	200	200	200
Y-Haven/YMCA - # of new residents	92	92	92
Reentry Court - # of new participants	50	50	50

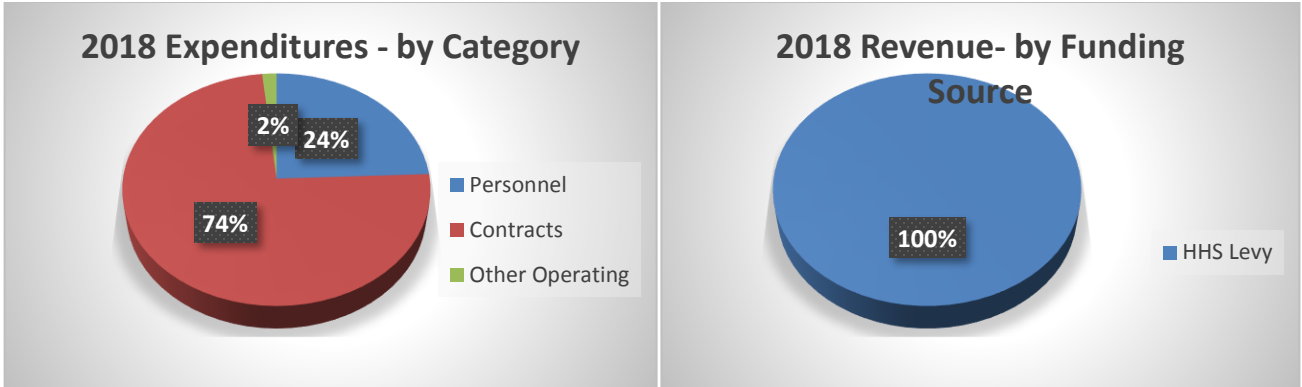
2018-2019 Budget Overview and Initiatives

The budget for the Office of Reentry remains flat, except for a slight increase in personal services which includes salaries and fringe benefits. The Office of Reentry will also work more closely with the Sheriff's Department to better serve reentrants within Cuyahoga County beginning in 2018.

Impact of Proposed Budget Reductions

The Office of Reentry has not been subjected to any targeted budget reductions.

Source and Use of Funds (2018)

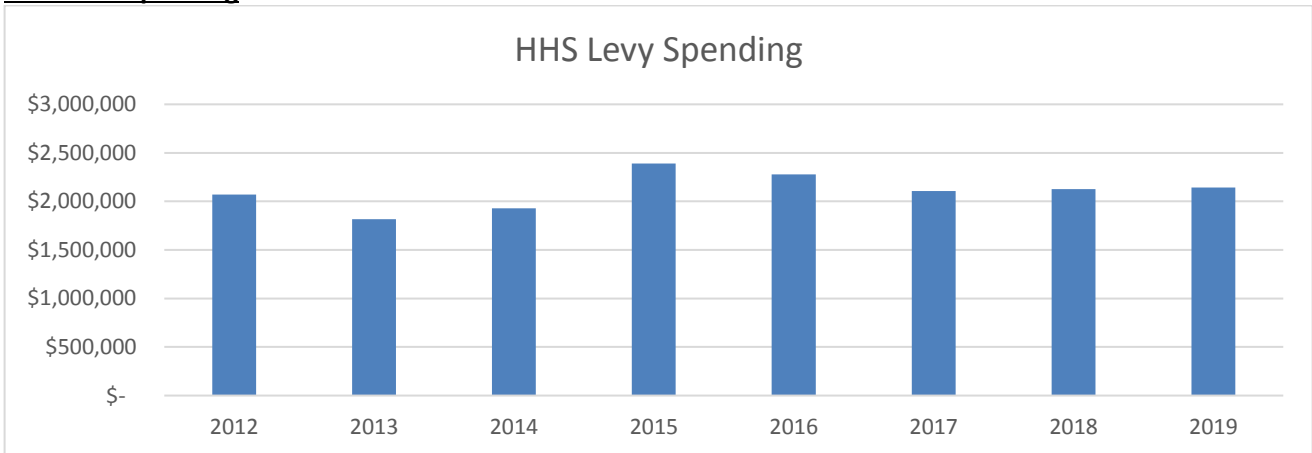


*The Office receives 100% operating funds from the Health and Human Services Levy.

2017 Budget Performance

The 2017 projected expenditures are \$2.35 million which is slightly under budget.

Historical Spending



The increased spending in 2015-2016 is due to increase spending within the contracts budget. More than \$900,000 in contract encumbrances was rolled over into the new fiscal year.

For More Information

[Office of Reentry Homepage](#)

PERSONNEL REVIEW COMMISSION

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$1,206,700	\$1,962,634	\$1,733,695	\$1,673,910	\$1,575,439	\$1,614,692	(5.9%)
General Fund	\$1,206,700	\$1,962,634	\$1,733,695	\$1,673,910	\$1,575,439	\$1,614,692	(5.9%)
FTEs	10	14	16	16	18	18	12.5%

Mission Statement

Pursuant to Section 9.01 of the Cuyahoga County Charter, Cuyahoga County established a Personnel Review Commission (PRC). This three-member commission is responsible for administering, for and in cooperation with the officers, agencies, boards and commission of the County, and efficient and economical system for the employment of persons in the public service of the County according to merit and fitness. The PRC strives to eliminate unnecessary expense and duplication of effort, while ensuring that persons will be employed in the public service without discrimination on the basis of race, color, religion, sex, national origin, sexual orientation, disability, age or ancestry.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
% of Appeals Resolved	n/a	96%	96%
% of 139 Total Classifications Remaining in Old Format Reviewed & Updated (includes those currently in process)	n/a	88%	88%
Average Number of Days to Establish Eligibility Lists for NEW test projects	44	51	51
Average Number of Days to Establish Eligibility Lists for REPEAT test projects	31	38	38

Based on available information in 2016

2018-2019 Budget Overview and Initiatives

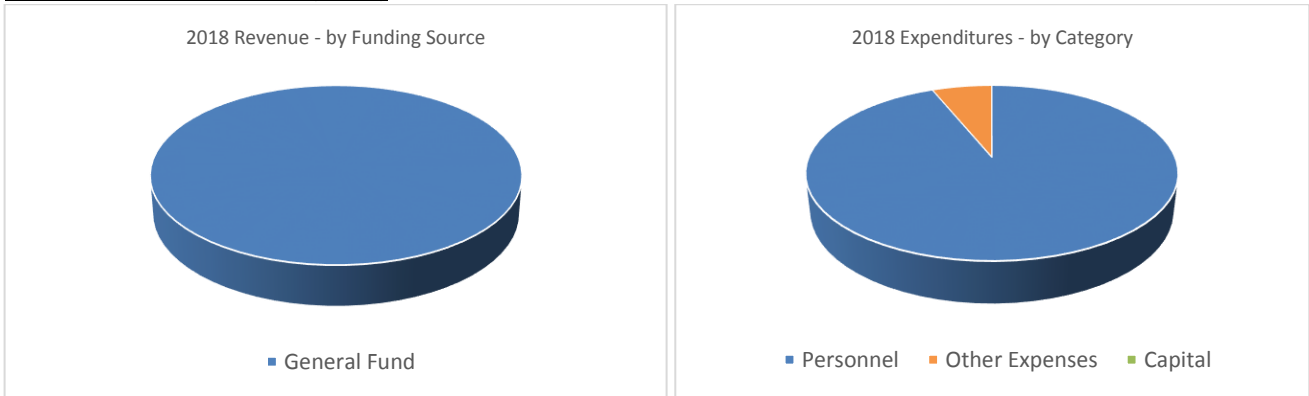
The 2018 Budget for the Personnel Review Commission will concentrate largely on personnel costs (about 94%) with the remainder being used for contracts and other services. This largely stems from the mission of the PRC which is carried out through civil service testing, classification and compensation analysis, and appeal hearings by their staff. The PRC also secures agreements with various agencies to provide consulting on matters such as these to allow for the most efficient processes and evaluations pertaining to current and potential county employees.

Impact of Proposed Budget Reductions

- Targeted Budget Reductions

- Targeted reduction of \$200,000 based on percentage the PRC comprises of the General Fund. This will largely come from personnel costs due to the makeup of the Commission’s budget.
- No Proposed Budget Adjustments to the department

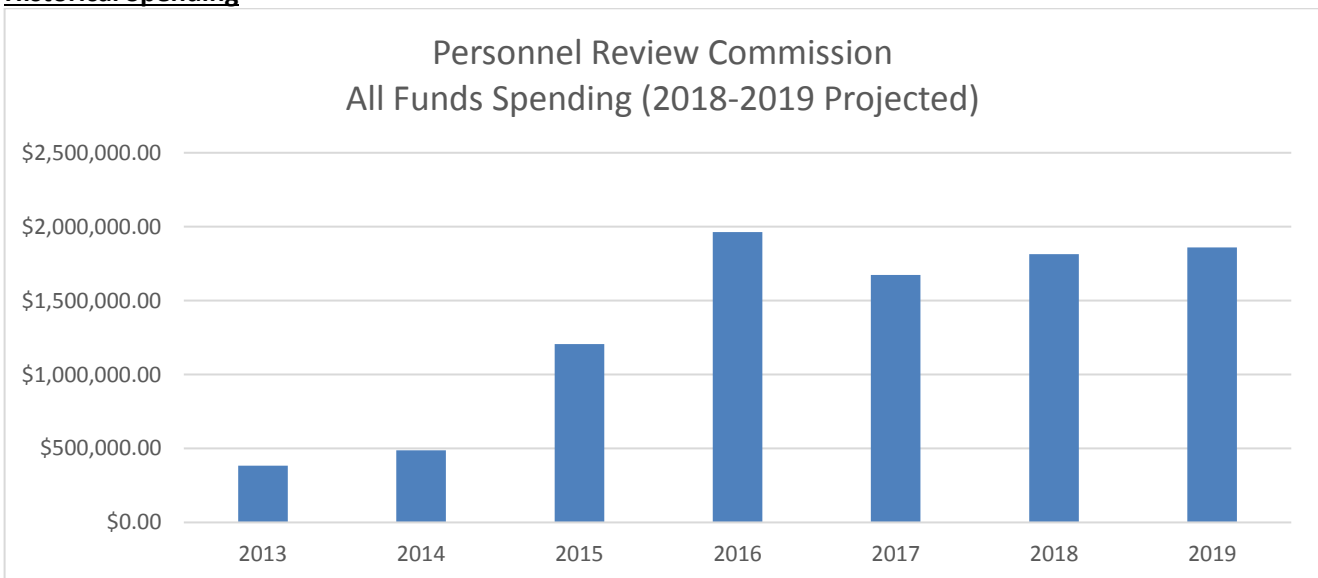
Source and Use of Funds (2018)



2017 Budget Performance

The Personnel Review Commission currently projects to be under budget for 2017 by about \$59,785 (or 3.4%). This is due in part to the filling of some staff vacancies later than expected as well as some remaining surplus in contracts. The PRC redesigned some of their existing space to create more room, while allowing for more efficient testing by current staff members as well as current and potential county staff. PRC also collected some revenue (about \$6,000) in 2017 on various testing services and analyses for entities such as the Village of Highland Hills.

Historical Spending



For More Information

<http://prc.cuyahogacounty.us/>

COUNTY PLANNING COMMISSION

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$1,495,463	\$1,453,089	\$1,852,123	\$1,755,225	\$1,744,128	\$1,825,237	9.3%
General Fund subsidy	\$1,246,574	\$1,126,257	\$1,300,000	\$1,300,000	\$800,000	\$800,000	(38.5%)
HHS Levy Fund	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
FTEs	17	16	20	17	20	20	17.6%

Mission Statement

To inform and provide services in support of the short and long term comprehensive planning, quality of life, environment, and economic development of Cuyahoga County and its cities, villages and townships.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Complete Technical Assistance Plans	2	2	3
Complete Regional Partnership Plans	2	2	2
Complete Community Master Plans	3	4	4
Outside Revenue as percent of budget	25%	21%	20%

2018-2019 Budget Overview and Initiatives

County Planning provides planning services including master plans, zoning, project management, Geographic Information System (GIS) mapping and program administration. County Planning identifies and leads innovative planning projects and initiatives to address issues of mutual concern to the County and its 59 communities. The Commission promotes and encourages the use of best practices in all areas of land use, transportation and economic development. Most services are provided through County Planning staff and with some contracted assistance from planning consultants.

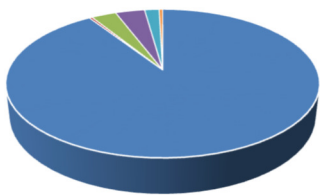
Impact of Proposed Budget Reductions

The proposed budget continues a subsidy of \$1.3 million per year of County funds, however it replaces \$500,000 of this General Fund subsidy with Road & Bridge funds, which pursuant to O.R.C. 4504.02 can be used for planning related to road and bridge improvements. A subsidy from the Road & Bridge fund would not affect the available resources to County Planning, although County Planning has two concerns with this proposal. First, that autonomy and independence as a separate Commission are able to be preserved while receiving a significant portion of funding through the executive department of Public Works. And, second, that this new proposed budget funding allocation is sustainable in future budget years.

Source and Use of Funds (2018)

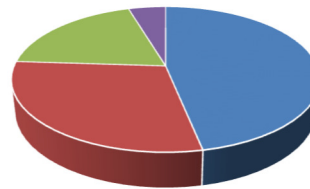
County Planning receives revenues from multiple sources. The Charges for Services category includes payments from local municipalities for professional planning services, community surveys and interagency agreements to provide technical assistance for programs that use federal Community Development Block Grant (CDBG) funds or Emergency Management funds. Other Intergovernmental revenues include payments from the State of Ohio for Natural Resource Assistance Council (NRAC) to oversee the Clean Ohio Conservation Program in Cuyahoga County and from the State of Ohio District One Public Works Integrating Committee (DOPWIC) for assistance in implementing the State Capital Infrastructure Bond Program. The Other Financing Sources revenue shows the \$1.3 million annual subsidy. The recommended budget uses \$800,000 of General Fund and \$500,000 Road & Bridge fund for this subsidy. The 2017 subsidy was entirely General Fund.

2018 Expenditures - by category



- Personnel
- Commodities
- Contracts
- Controlled
- Other Expenses
- Capital

2018 Revenue - by Funding Source



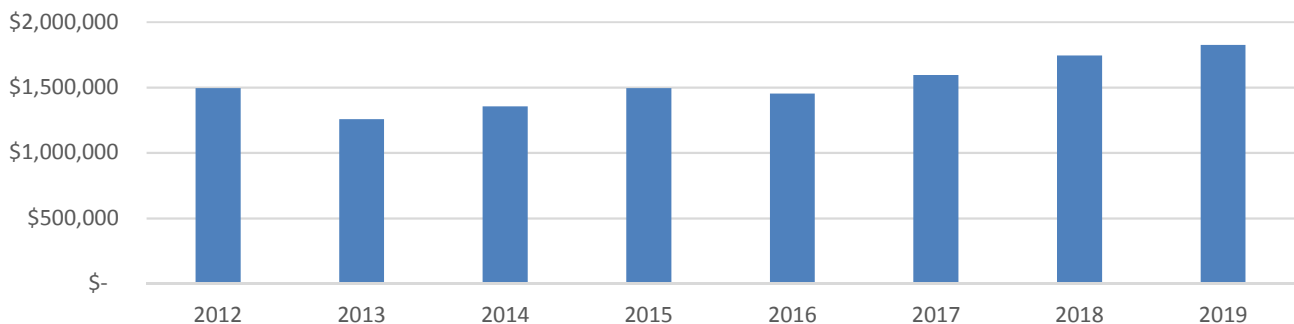
- General Fund
- Road & Bridge
- Charges for Services
- Other Intergovernmental

2017 Budget Performance

County Planning plans to have completed four master plans in 2017, which is an increase from three plans in 2016. Their staff also successfully managed several important projects including the First Suburbs Development Site Profiles, the Cuyahoga County Greenway Plan, the update of the Village of Newburgh Heights Zoning Ordinance, Creating Healthy Communities with the Board of Health and the Aerozone Alliance project in the NASA Glenn and Hopkins Airport area.

Historical Spending

All Funds Spending



For More Information

<http://www.countyplanning.us/>

PROBATE COURT

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$7,013,200	\$7,071,847	\$7,124,171	\$7,088,557	\$7,229,429	\$7,386,680	2.0%
General Fund	\$6,184,561	\$6,108,462	\$6,199,759	\$6,313,714	\$6,411,273	\$6,566,936	1.5%
HHS Levy Fund	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
FTEs	76	76	77	78	79	79	1.3%

Mission Statement

The Probate Court is established in each county of Ohio to supervise the administration of the estate of a decedent who was a legal resident in the county at the time of his or her death. Each transaction involved in the administration of an estate is subject to the examination and approval of the Probate Court.

Other matters within the Probate Court's jurisdiction are: guardianship proceedings, adoptions, names changes, issuance of marriage licenses, the involuntary commitment of the mentally ill, and civil matters, including will contests, concealment of assets, determination of heirs and land appropriation cases.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018/2019 Target
New Filings – All Cases	11,960	11,888	11,888
Terminations – All Cases	12,062	12,936	12,936
Adoption Filings	302	344	344
Psychiatric Filings	584	638	638
Estate and Trust Filings	6,961	7,018	7,018
Marriage License Issued	7,147	6,526	6,526
Guardianship – Minor	995	822	822
Guardianship – Incompetent	1,426	1,318	1,318

2018-2019 Budget Overview and Initiatives

The Probate Court has seen a steady number of case filings each year, while some other divisions and dockets continue to see a decline, which is likely a result of the County's demographics. The budget maintains staffing levels at 79 full time equivalent positions and continues to dedicate resources to develop its electronic filing and record keeping. The Probate Court also will establish a dedicated help desk to assist self-represented parties with basic case filings.

The Probate Court has partnered with the ADAMHS Board of Cuyahoga County in developing a system of treatment, support services and follow up for the severely mentally ill population. The goal is to reduce the

incidence and duration of inpatient psychiatric hospitalization, homelessness and interactions with the criminal justice system.

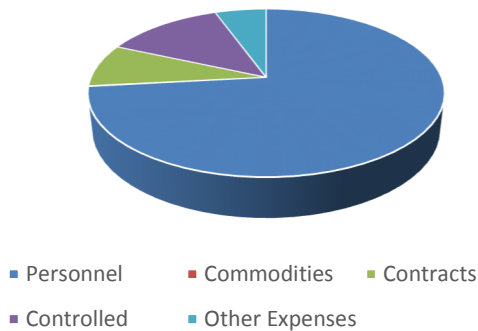
Impact of Proposed Budget Reductions

The Court continues to use \$182,000 of its special revenue funds to offset General Fund expenditures, as it did in the 2016/2017 budget, and the executive recommended budget increases use of special revenue funds to offset General Fund by another \$35,000 per year by annually moving \$25,000 in technology expenses to the Court’s Computerization fund and \$10,000 to the Court’s Special Projects special revenue fund. The Court additionally maintains the ten percent reduction that was applied to its budget in the 2016 – 2017 biennial budget by moving operating expenditures to its special revenue funds.

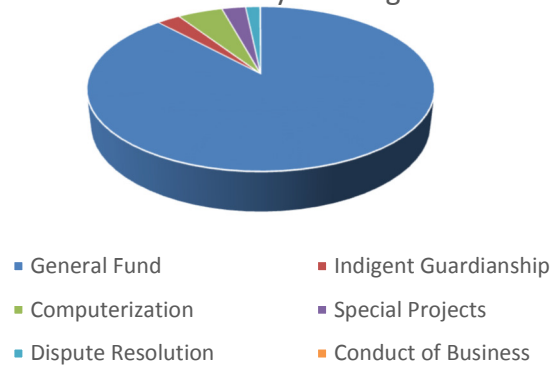
Source and Use of Funds (2018)

Most of the Court’s operations are paid through the General Fund. Probate Court has a number of special revenue funds that it uses to supplement its operations as allowable by the Ohio Revised Code. The Computerization fund pays for case management software and technology enhancements, the Conduct of Business Fund covers various miscellaneous expenditures, and the Indigent Guardianship Fund supports guardianship services including a contract between the HHS Division of Senior & Adult Services and Lutheran Metropolitan Ministries. The Dispute Resolution Fund is used for mediation services. The Special Projects Fund is used for various non-recurring expenditures.

2018 Expenditures - by category



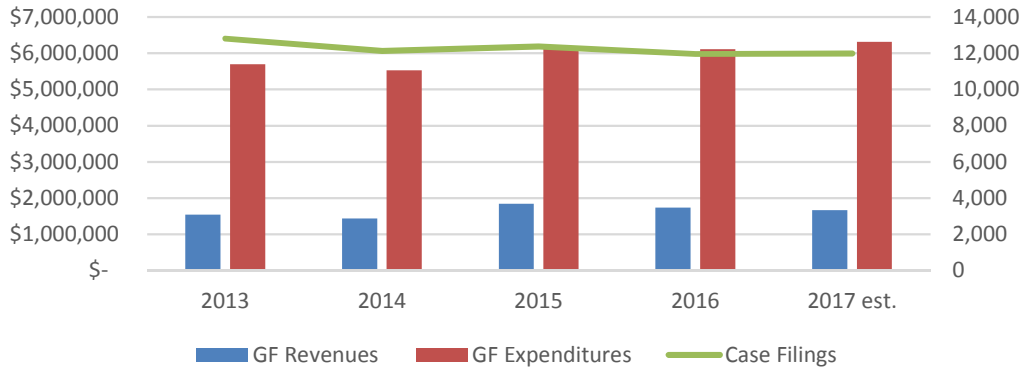
2018 Revenue - by Funding Source



2017 Budget Performance

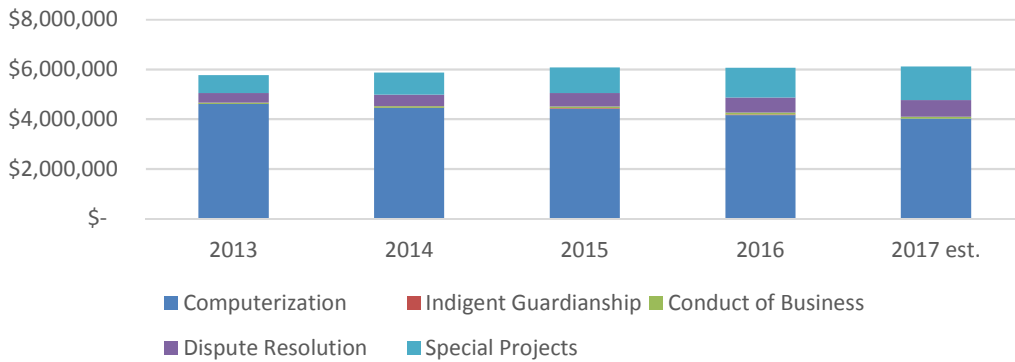
The Court has maintained a steady number of employees. The Court budget includes the ten percent General Fund reduction that was applied in the 2016 – 2017 budget by using its special revenue funds and by delaying a cost of living adjustment in 2016. The 2017 General Fund budget is projected to stay within appropriation, with the exception of fringe benefits due to the increase in the County’s hospitalization rates. The Court continues to dedicate available funds from its Indigent Guardianship special revenue fund towards the County’s adult guardianship contract which is budgeted in the HHS Division of Senior and Adult Services.

Probate Court - General Fund



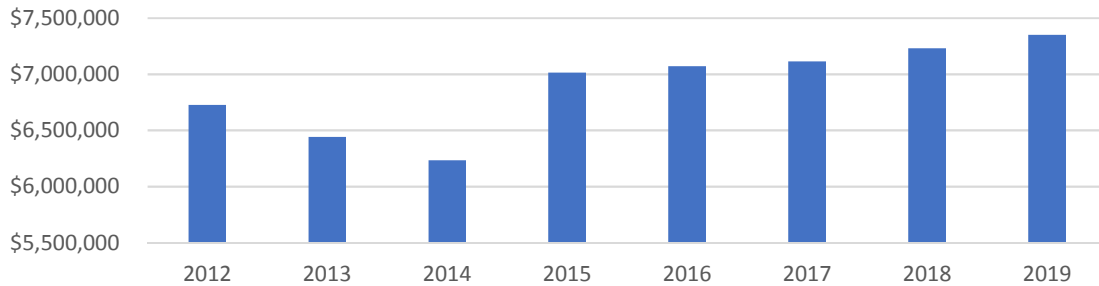
Special Revenue Funds

year-end cash balances



Historical Spending

All Funds Spending



For More Information

<http://probate.cuyahogacounty.us/Default.aspx>

PROSECUTOR'S OFFICE

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$35,617,343	\$34,782,825	\$39,552,225	\$37,207,263	\$38,074,115	\$38,858,141	2.3%
General Fund	\$30,952,480	\$31,054,403	\$32,046,893	\$31,785,923	\$32,349,587	\$33,074,235	1.8%
FTEs	361	365	384	359	379	379	5.6%

Mission Statement

The Cuyahoga County Prosecutor's Office commits its personnel and resources, in conjunction with the law enforcement community, to enhance the quality of life for the County's residents and visitors and to protect the public's right to safety by prosecuting criminal offenders. In that pursuit, this Office will use all reasonable and lawful diligence to investigate and litigate crimes, guided solely by our public responsibility to pursue and insure justice for all. We further commit to protect the public's right to safety by working to reduce crime and prevent recidivism, and by taking a leadership role in reform efforts.

We will defend the rights of crime victims and their families and are dedicated to providing dignified, compassionate, and respectful assistance through the firm and fair disposition of criminal cases, as well as the provision of information and advocacy services.

To ensure the well-being and protection of our children, we pledge to provide thoughtful and quality representation to the Children and Family Services Agency and to ensure the rehabilitation of juvenile offenders into successful, productive adults in Juvenile Court.

We will further serve the County by providing its numerous agencies and boards with effective legal representation and counsel.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Adult Criminal Cases Opened	10,214	11,707	11,707
Adult Criminal Cases Closed	9,319	10,184	10,184
% of F4/F5 Defendants Entering Alternative Disposition	15.0%	15.3%	15.3%
Criminal Investigations Opened – CODIS	3,182	847	847
Criminal Investigations Opened – ICAC	216	213	213
Criminal Investigations Opened – Other	247	270	270
Juvenile Complaints Filed	5,561	5,775	5,775

Juveniles Referred to Alternative Disposition	2,567	2,439	2,439
Criminal Non-Support Collections	\$3,242,775	\$2,982,907	\$2,982,907
Tax Foreclosure Cases Filed – HHF	857	1,400	2,200
Tax Foreclosure Cases Filed – Non-HHF	2,096	2,300	5,000

2018-2019 Budget Overview and Initiatives

The Prosecutor’s Office 2018-2019 base budget was developed from using the 2017 mid-year projections, including a 2% cost of living adjustment (COLA) on Personal Services and 6% increase in FLEX benefits. The following departments are included in the budget for the Prosecutor’s Office:

- General Office
- Internet Crime Against Children (ICAC) GF Task Force
- Prosecutor-Child Support
- Prosecutor Delinquent Tax Assessment Collections (DTAC) Hardest Hit Fund (HHF) Project
- Prosecutor-Delinquent Tax Assessment Collections (DTAC)
- Prosecutor-Children and Family

Impact of Proposed Budget Reductions

For the 2018-2019 budget, the Cuyahoga County’s Prosecutor’s Office received a reduction in General Funds for the following item:

- Personal Costs
 - 2018 - \$1,500,000
 - 2019 - \$1,500,000

In addition, the Prosecutor’s Office has committed to transferring up to \$1,000,000 to the Demolition Fund once the cash balance is healthy.

The Prosecutor’s Office revenue includes the following:

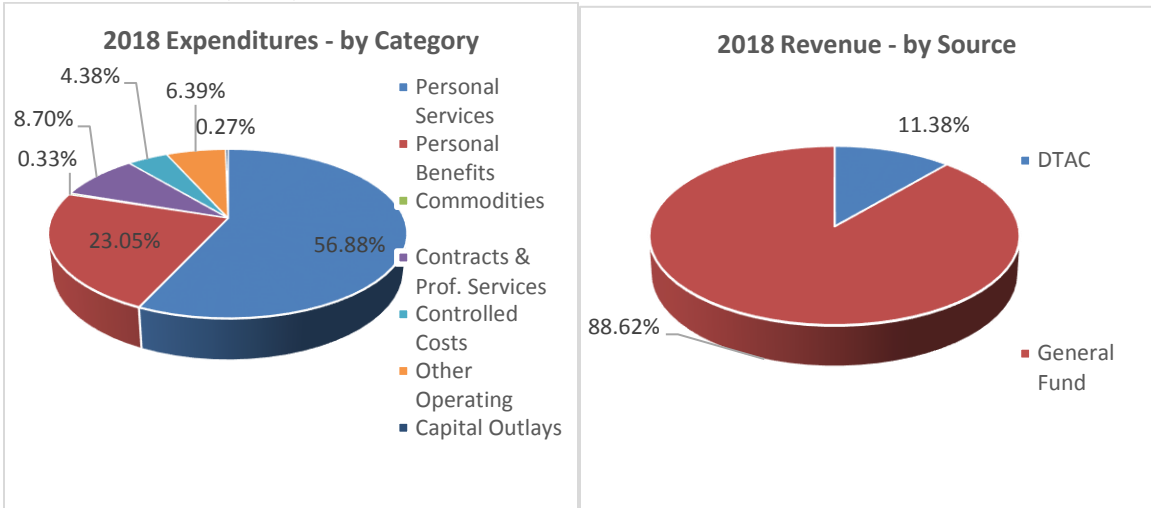
- General Fund, 89%, \$32,349,587 which is offset by the following:
 - Child Support which is reimbursed from Title IV-D at 66% of the eligible costs
 - Children and Family is reimbursed with Federal Title IV-E funds, State Child Welfare Allocation and the County’s Health and Human Services levies at 100% of the eligible costs
- DTAC Fund, 11, \$4M – earns 2.5% of the proceeds from delinquent tax collections as established by the ORC 321.261 for costs of prosecuting alleged violations of criminal and civil law governing real estate transactions, including fraud and abuse. Collections are to cover 100% of the operating costs.

The Prosecutor’s Office 2018-2019 Base Budget is as follows:

SOURCE	2018 RECOMMENDED BASE BUDGET	2019 RECOMMENDED BASE BUDGET
Total Operating Expenses	\$38,074,115	\$38,858,141

Overall on the expenditure side, the cost is mainly dedicated to Personal Costs, 80%, Contracts 9% and Other Operating, 6%.

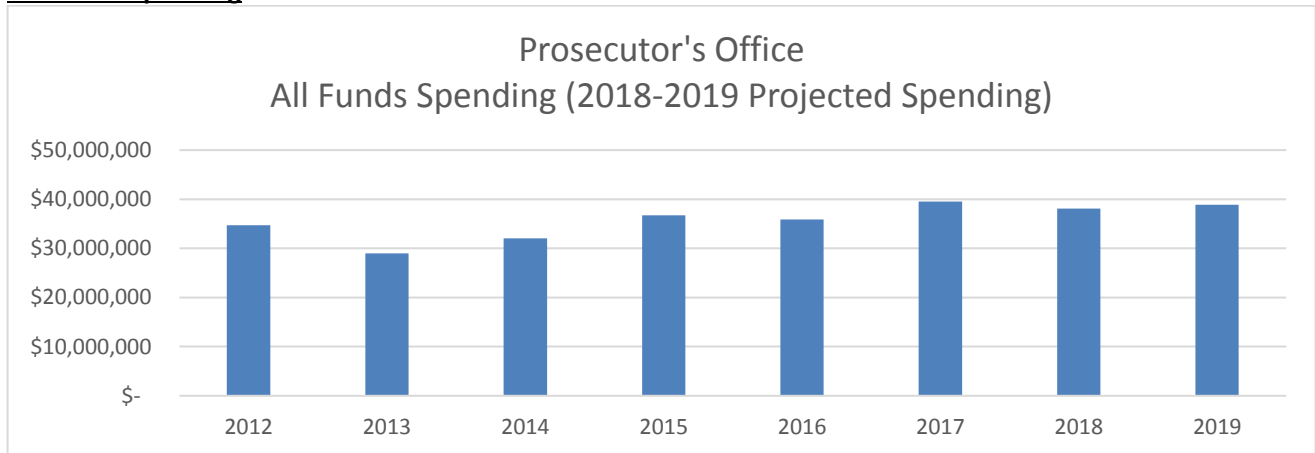
Source and Use of Funds (2018)



2017 Budget Performance

For 2017, the Prosecutor's Office is projected to have a variance of \$1,545,703 which due to contracts and other operating located in DTAC.

Historical Spending



For More Information

<http://prosecutor.cuyahogacounty.us/>

PUBLIC SAFETY AND JUSTICE SERVICES

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$12,590,426	\$14,175,668	\$13,434,372	\$11,662,174	\$11,329,656	\$11,408,963	(2.9%)
General Fund	\$2,018,278	\$1,831,594	\$2,958,369	\$2,643,935	\$2,447,601	\$2,489,297	(7.4%)
HHS Levy Fund*	\$2,047,651	\$2,109,353	\$2,015,455	\$762,369	\$1,977,603	\$2,125,140	159.4%
FTEs	80	76	91	74	79	79	6.8%

**Includes HHS Subsidy for Family Justice Center and Witness Victim*

Mission Statement

The mission of the Department of Public Safety and Justice Services is to provide a wide range of public safety and justice services to residents and first responders of Cuyahoga County, while embracing current and new technologies in the public safety field.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Number of Grants Administered	46	49	49
Witness Victim Service Center total number of clients disposed	4,119	4,600	4,600
Number of children/families served by the Children Who Witness Violence Program	1,711	1,600	1,600
Family Justice Center clients served	1,033	1,000	1,100
Mediation Pro Se Intake (persons assisted)	7,734	7,700	N/A
Number of 9-1-1 calls received	454,683	440,000	440,000
Number of First Responder training courses and exercises facilitated by the Office of Emergency Management	55	75	70

2018-2019 Budget Overview and Initiatives

The Department of Public Safety and Justice Services (PSJS) 2018-2019 base budget was developed from using the 2017 mid-year projections, including a 2% cost of living adjustment (COLA) on Personal Services and a 6% increase in FLEX benefits. The following divisions are included in the budget for PSJS:

- **Public Safety Administration** – consists of the Chief Community Safety Protection Officer, Director, Deputy Director and fiscal and administrative staff whom oversee the day-to-day operational activities of the programs and fiscal activities. This division is funded by the following:
 - 13.12%, \$1,333,452, of the General Fund allocation.
- **Family Justice Center** - is a partnership with the City of Cleveland which helps with complex cases of domestic violence, sexual assault, child abuse, elder abuse and stalking. This division is funded by the following:
 - 1.72%, \$175,000, of the Other Intergovernmental Revenue allocation
 - 0.56%, \$58,678, HHS Levy Funds
- **Witness Victim** – provides justice system advocacy and ensures that a victim’s rights are upheld by working with police, prosecutors and court personnel on behalf of the victim. This division’s budget is funded by the following:
 - 18.78%, \$1,918,925, HHS Levy Funds
- **Emergency Management** – works in tandem with community partners and stakeholders to provide support and response to natural and man-made disasters along with supporting preparedness efforts at the County and jurisdictional levels in the form of planning training and operations. This division’s budget is funded by the following:
 - 2.70%, \$274,253, of the Other Intergovernmental allocation
 - 0.8185%, \$83,215, of the Miscellaneous Income allocation
 - 10.51%, \$1,067,346, of the Other Financing Sources allocation
- **Criminal Justice Information System (CJIS)** – CJIS has a Special Revenue Fund which is funded by the following:
 - \$5.00 fees which are collected from municipalities for each traffic ticket issued which is 7.38%, \$750,402, of the Charges for Services allocation
 - 3.44%, \$350,000, of the Other Financing Source allocation
- **Cuyahoga Emergency Communications System (CECOMS)** – provides 24-hour 7/day week, public safety communication system that provides emergency dispatch services, 911 call answering, Emergency Alert System broadcast and other communication services. This division is funded by the following:
 - 4.39%, \$445,784, of the General Fund allocation
- **Wireless 9-1-1 Government Assistance** – This division is funded by the following:
 - 1.82%, \$185,000, of the Charges for Services allocation
 - 27.96%, \$2,841,552, of the Other Intergovernmental allocation
 - .0015%, \$156.00, of the Miscellaneous allocation
- **Public Safety Grants Administration** – oversees the program administration of all PSJS grants. This division is funded by the following:
 - 5.00%, \$507,686, of the General Fund allocation
- **Fusion Center** - is a collaborative effort between the County and the City of Cleveland which provides resources, expertise and information to the center with the goal of maximizing their ability to detect, prevent, investigate and respond to criminal and terrorist activity. This division is funded by the following:
 - 1.58%, \$160,679, of the General Fund allocation

Public Safety and Justice Services 2018-2019 recommended base budget is as follows:

SOURCE	2018 RECOMMENDED BASE BUDGET	2019 RECOMMENDED BASE BUDGET
Total Operating Expenses	\$11,329,656	\$11,408,963

Overall on the expenditure side, the majority of the cost is related to Personal Costs, 51%, and Contracts & Professional Services, 35%.

Impact of Proposed Budget Reductions

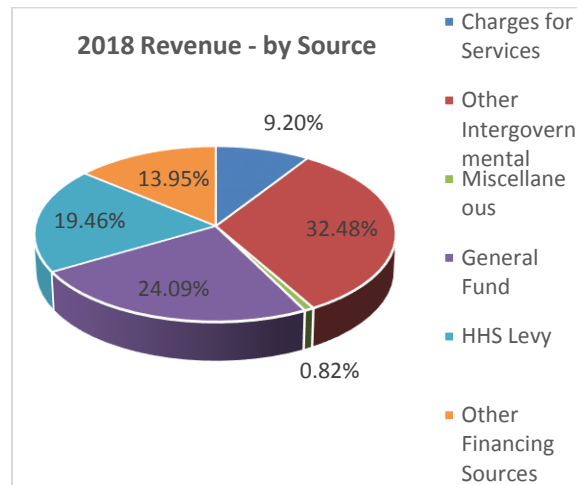
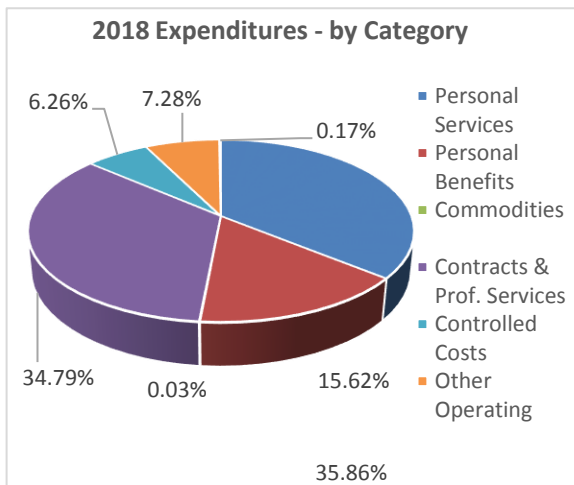
For 2018-2019, Public Safety and Justice Services annual target budget reductions in the General Fund were as follows:

- Elimination of 1 FTE, an Administrative Assistant position in CECOMS
 - 2018 - \$50,500
 - 2019 - \$52,500
- Elimination of funding provided by County Council to provide cash match to municipalities for public safety grants
 - 2018 - \$150,000
 - 2019 - \$150,000

For 2018-2019, Public Safety and Justice Services annual target budget reductions in the Health and Human Levy Service Funds is as follow:

- Elimination of a Justice System Advocate position in the Witness Victim Program
 - 2018 - \$60,600
 - 2019 - \$62,800

Source and Use of Funds (2018)



2017 Budget Performance

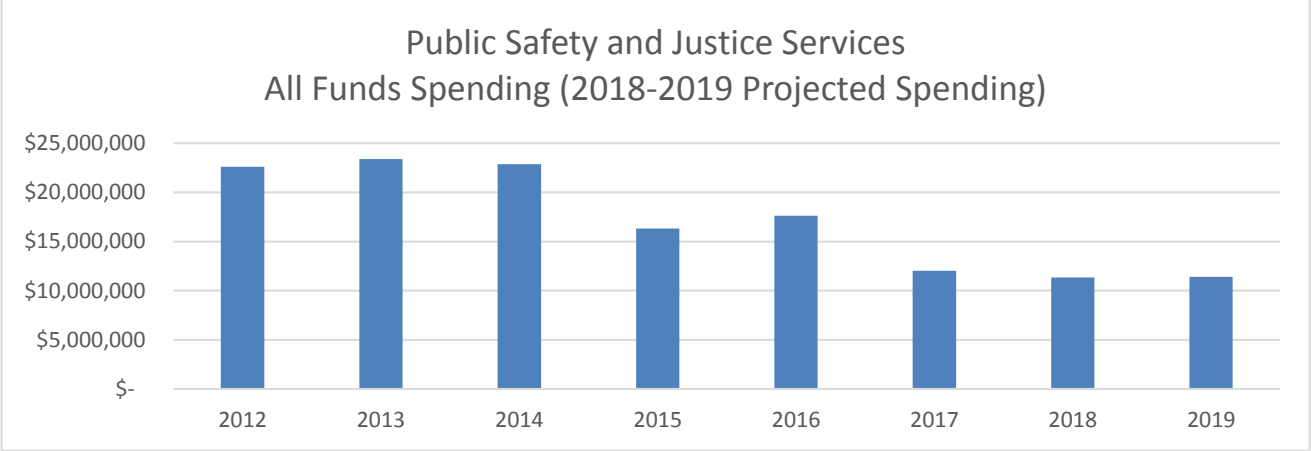
For 2017, Public Safety and Justice Services is projecting to have a variance of \$1,772,198 (or 13%) from the \$13,434,372 budget. This variance is primarily due to the following:

- Vacancies
- CJIS’s data warehouse was implemented in January, but the Administrator was not hired until late July which in turn caused the operating expenses to be lower than usual
- An RFP for a Therapeutic Services contract was released on October 5, 2017
- In the past, the City of Cleveland total contract amount under Wireless 9-1-1 would be encumbered, but this year only the portion needed was encumbered
- AT&T expenses decreased from previous years, due to the disconnection of circuits no longer needed

As for highlights of 2017, Public Safety and Justice Services has implemented the following:

- The Criminal Justice Information Sharing System (CJIS) which is housed at the Chagrin Valley Dispatch Center
- Text 9-1-1

Historical Spending



For More Information

<http://ja.cuyahogacounty.us/>

PUBLIC DEFENDER

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$11,247,912	\$11,562,892	\$12,267,691	\$12,443,231	\$12,988,645	\$13,296,123	4.4%
General Fund	\$9,135,430	\$9,899,247	\$10,106,775	\$10,312,756	\$10,903,268	\$11,171,920	5.7%
HHS Levy Fund subsidy	\$0	\$0	\$211,445	\$165,775	\$173,807	\$177,456	4.8%
FTEs	105	106	114	112	119	119	6.3%

Mission Statement

The Cuyahoga County Public Defender Office provides consistently excellent representation and vigorous advocacy to protect the rights of low income people in criminal, juvenile delinquency, and parental rights matters. We treat each client with dignity and respect and tailor our representation to meet their unique needs. We ensure that our clients receive an ardent defense and equal justice throughout their involvement with the legal system.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Juvenile Cases			
Intake Juvenile Delinquency	3300	3450	3500
Intake Juvenile Custody	3622	3700	3750
Intake Child Support	0	270	350
Intake Felony Cases	5067	5,168	5,171
Intake Appels/Post-Conviction	298	304	310
Felony Case Disposal	4563	4,654	4,747
Juvenile Case Disposal	7759	7,914	8,072
Felony Pre-Indictments	3669	3,742	3,817
Expungements	1,837	1,874	1,911

2018-2019 Budget Overview and Initiatives

The recommended budget reflects the increased hospitalization costs, a 2% cost of living adjustment required by a collective bargaining agreement, and some initiatives implemented by the new Chief Public Defender in 2017 and reorganization of responsibilities within the Office. The Public Defender Commission submitted requests for additional funding to provide quality representation, to ensure that the Office receives resources

substantially equivalent to the County Prosecutor, and avoid unnecessary incarceration which are not included in the recommended budget.

The requests included the addition of 16 staff including nine attorneys (four felony, three juvenile, and two appeals), two felony trial paralegals, one juvenile investigator, two social workers, and two legal assistants. The request to increase public defense of juvenile matters has the potential of drawing federal Title IV-D reimbursement of roughly two-thirds and could replace some of the assigned counsel expenses in the Juvenile Court budget.

The Commission also requested appropriation for technology upgrades, professional training, and publications. The \$1.3 million request includes \$1.2 million for personnel and \$90,000 for other expenses. The requests for additional funding made by the Public Defender Commission are not included in the recommended budget, however \$115,000 was realigned from the expert witness line for investments in technology and professional development. The amount of expert witness expenses varies on an annual basis and depends largely on the number of death penalty cases handled by the Public Defender’s Office.

Impact of Proposed Budget Reductions

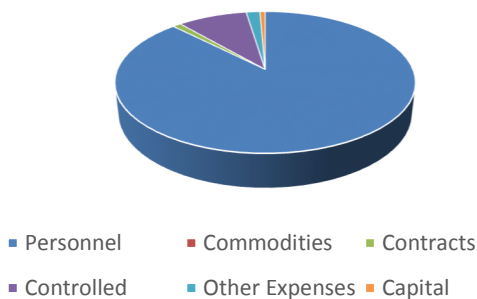
The recommended budget does not include budget reductions.

Source and Use of Funds (2018)

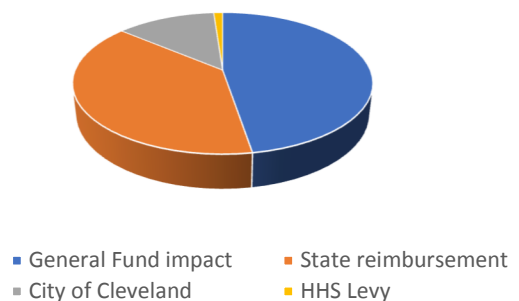
Most of the Public Defender’s Office operations receive funding through the General Fund. HHS Levy funds are used to support two lawyers who handle child support matters in juvenile court and one expungement clerk. The Public Defender’s Office also has a contract with the City of Cleveland to represent indigent defendants in Cleveland Municipal Court. The Public Defender’s entire Municipal Division is funded by this contract.

The State of Ohio reimburses the County for a portion of its public defense expenditures based on available funds. As of August, 2017, the reimbursement rate was 45%. Although the reimbursement rate has varied over time, it has been at least 35% since 2010 and is projected to remain 45%. The County forwards the City of Cleveland its share of the reimbursement from the State Public Defender after retaining a 3% administrative fee.

2018 Expenditures - by category



2018 Revenue - by Funding Source



2017 Budget Performance

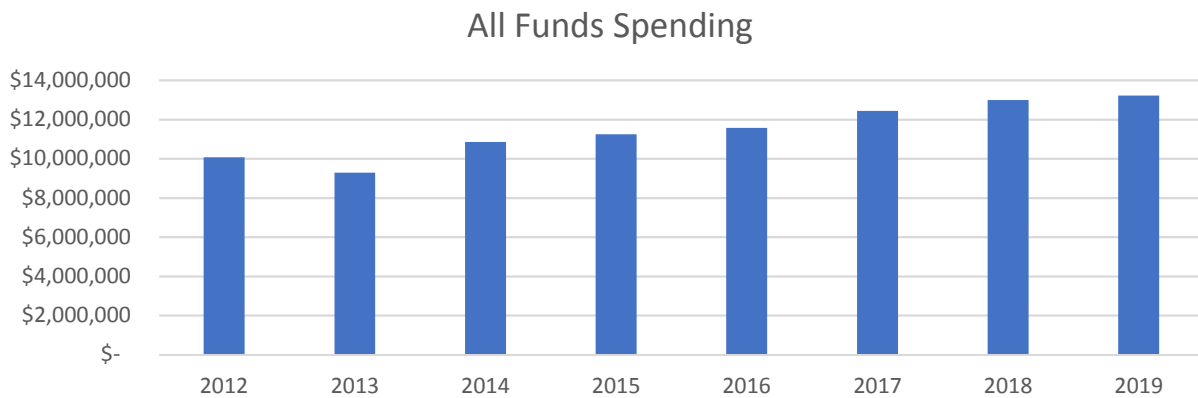
The new Chief Public Defender began at the end of the first quarter. There is a projected General Fund deficit of approximately \$205,000, which includes \$130,000 caused by increases in hospitalization rates. The remaining deficit of \$75,000 was the result of retirement payouts and staffing reorganizations and

realignments. The 2017 General Fund included a one-time appropriation of \$50,000 for laptops and the addition of a network engineer to meet a portion of the office’s technology needs.

The 2017 budget includes the addition of three staff funded through the HHS Levy, including one expungement clerk and two attorneys for a Child Support Pilot Project. The expungement clerk assists people to seal or clear some types of criminal records that otherwise would impede their ability to find and keep good jobs, to secure housing, and to positively impact the community. The Public Defender’s Office is on track to seal felony criminal records for over 850 Cuyahoga County residents in 2017.

In the Child Support Pilot Project, two attorneys from the Public Defender’s Office collaborated with Juvenile Court, the Office of Child Support Services Prosecutors, Children and Family Services Prosecutors and Social Workers, Assigned Counsel/GAL’s to ensure that child support matters are efficiently and fairly addressed in abuse, neglect, and dependency cases. The child support attorneys make sure that child support is addressed when custody changes, the established support orders are fair, that the orders are modified as appropriate, and that the rights of individuals assessed child support orders are protected. The child support attorneys are projected to have represented approximately 270 individuals in child support hearings in 2017. Analysis of the cases handled in 2017 indicates that the allocation of resources to this project has been cost-effective.

Historical Spending



For More Information

<http://publicdefender.cuyahogacounty.us/>

PUBLIC WORKS – FACILITIES MANAGEMENT

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$48,829,641	\$45,444,677	\$59,244,899	\$59,243,183	\$49,504,120	\$49,917,589	(16.4)%
General Fund	\$2,169,234	\$1,963,617	\$2,774,482	\$2,541,909	\$2,275,288	\$2,285,318	(10.8)%
GF subsidy	\$2,000,000	\$4,000,000	\$6,384,000	\$8,384,000	\$2,000,000	\$2,000,000	(76.1)%
HHS Levy Fund subsidy	\$0	NA	\$1,216,000	\$1,216,000	\$0	\$0	(100.0)%
FTEs	295	289	295	306	306	298	0.0%

Mission Statement

To provide all County facilities building maintenance support services and ensure a safe and well-maintained work place for County Agencies and their customers at the most reasonable cost to the taxpayers of Cuyahoga County.

2018-2019 Budget Overview and Initiatives

- The budget extends the use of temporary special trades to address various projects in county buildings.
- The County is pursuing the purchase and leaseback of the City of Cleveland Police Headquarters in the Justice Center (approved by resolution R2017-0103). The Facilities budget will include space maintenance expenses for additional square footage, which will be reimbursed by the City of Cleveland while it occupies the space.
- The recommended budget includes a budget reduction of \$1,050,000 per year in the Custodial Services fund.

Impact of Proposed Budget Reductions

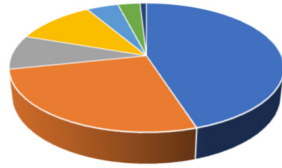
The recommended budget includes a budget reduction of \$1,050,000 per year in the Custodial Services fund. This budget captures expenses to maintain county buildings and grounds. A reduction will be achieved through a combination of increased efficiency, delayed upgrades, and reduced level of services. The lower custodial services costs will also reduce the space maintenance chargebacks to various agency budgets.

Source and Use of Funds (2018)

The Facilities division of Public Works spends approximately 71 percent of its budget on maintaining county buildings in its custodial services internal service fund. The Facilities division also includes fleet maintenance, mailroom, and printing, each with its own internal service fund to distribute costs among user agencies. The property management and archives functions are funded through the General Fund. The General Fund also

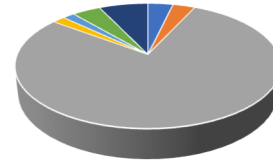
provides a subsidy of approximately \$2 million per year for maintenance of vacant or otherwise unrecoverable county property. Additionally, the parking garage fund has its own enterprise fund which receives fee revenue from outside the County for parking services.

2018 Expenditures - by category



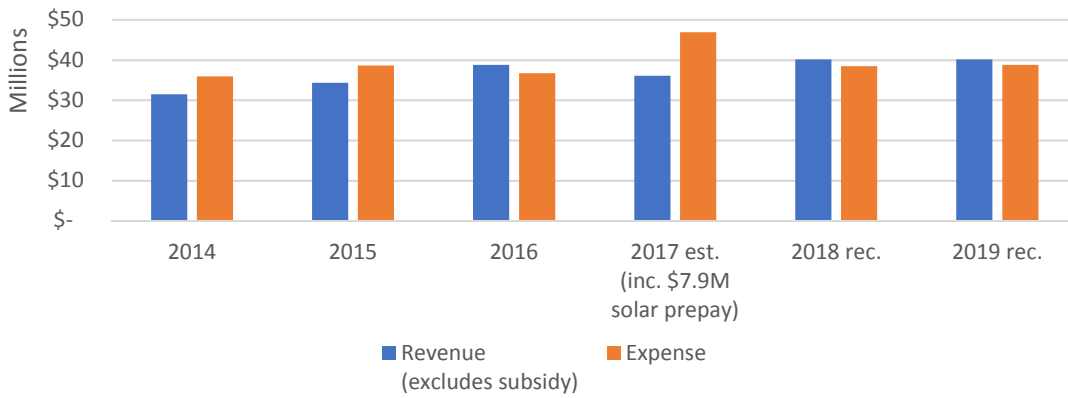
- Personnel
- Commodities
- Contracts
- Controlled
- Other Expenses
- Debt Service
- Capital

2018 Revenue - by Funding Source

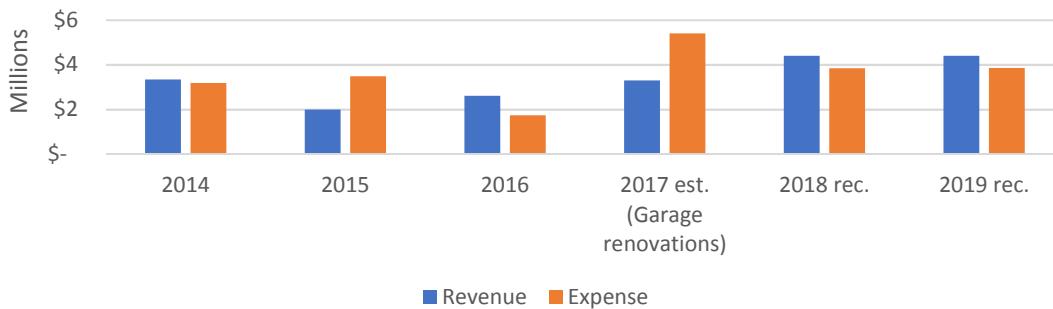


- General Fund
- GF Subsidy
- Custodial
- Maint. Garage
- Mailroom
- Fast Copy
- HP Garage

Custodial Fund



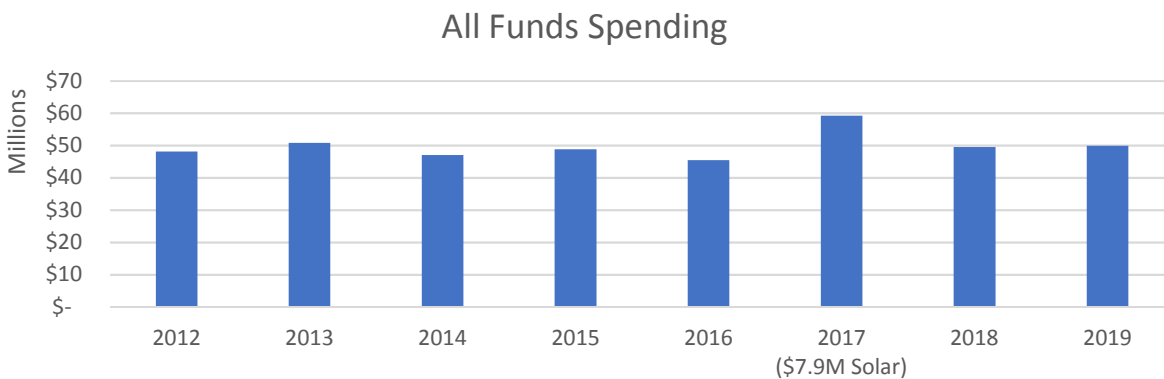
Huntington Park Garage



2017 Budget Performance

- The 2016 – 2017 budget included a \$4 million General Fund subsidy to the Custodial Services fund to cover space maintenance expenditures for vacant county property which cannot be recovered from any agency budgets while the County assessed potential reuse or sale. This subsidy was provided in 2016 and the 2017 budget is projected to need an additional \$2 million subsidy for unrecoverable expenses.
- 2017 had one-time \$7.9 prepayment for renewable solar energy to provide electricity to county buildings. The funding came from the General Fund and HHS Levy subsidies based on the proportion that each fund will benefit from the lower utility bills and a \$200,000 grant from the Cleveland Foundation. Part of the budget reduction assumes that the solar array will reduce future year electricity costs.
- The Custodial Services fund has a payroll deficit of \$1.4 million due to delays in moving salary from this budget to the projects that those trades staff have worked. Another factor in the payroll deficit is the increase in hours worked from 247 full time equivalents in 2016 to a projection of 259 in 2017, an increase of 12 FTEs (five percent). The number of overtime hours worked are projected to increase over 2016 from eight to ten full time equivalents.
- The General Fund budget had a surplus because it included appropriation of approximately \$300,000 for building maintenance costs for the additional space occupied at the Halle building. Those expenses are instead posting in the Custodial Services fund and charged back to the user agencies. This General Fund surplus was repurposed to cover the unanticipated increases in the contract for building management services for the Medical Examiner’s building.
- The Huntington Park Garage continues to undergo upgrades. The 2017 expenditures exceed revenues because this fund is paying for garage renovations and because the construction limits the number of paid parking spaces available. The fund is anticipated to recoup these losses in future years after the renovations are completed.

Historical Spending



For More Information

<http://publicworks.cuyahogacounty.us/>

PUBLIC WORKS – ROAD AND BRIDGE

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$42,138,629	\$50,759,127	\$54,809,847	\$49,571,556	\$47,359,091	\$47,496,949	(4.5)%
General Fund	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
HHS Levy Fund	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
FTEs	120	118	132	123	130	130	5.7%

Mission Statement

The Cuyahoga County Department of Public Works is dedicated to providing a safe, efficient, and economical infrastructure system for residents, employees, businesses, and visitors to Cuyahoga County.

2018-2019 Budget Overview and Initiatives

The recommended budget assumes that the revenues from the Road and Bridge fund will remain level in 2018 and increase in 2019. The 2018 – 2019 State of Ohio budget (Am. Sub. H.B. 26) authorizes counties to levy an additional \$5 motor vehicle registration tax. The revenue budget assumes the County will begin to receive \$5 million annually from this permissive fee increase starting in late-2018, however the County has not yet approved this increase, and the recommended budget does not increase expenditures based on the anticipated revenue.

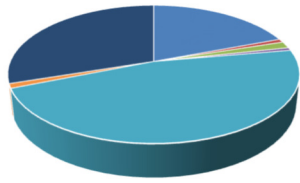
Impact of Proposed Budget Reductions

The recommended budget dedicates \$500,000 per year from this funding source to subsidize the County Planning Commission to support its planning work related to roads and highways and adjacent paths within the county as allowable in O.R.C. 4504.02. The funds are projected to be available at the end of 2017, and this would not curtail other planned road and bridge projects.

Source and Use of Funds (2018)

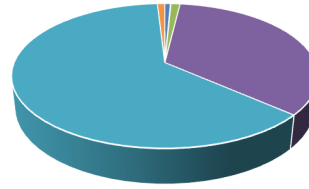
The Public Works Road and Bridge division receives its revenues from motor vehicle license taxes, motor vehicle fuel taxes, and mileage taxes. The funding uses include road and bridge construction projects and maintenance of existing roads and bridges.

2018 Expenditures - by category



- Personnel
- Commodities
- Contracts
- Controlled
- Other Expenses
- Debt Service
- Capital

2018 Revenue - by Funding Source



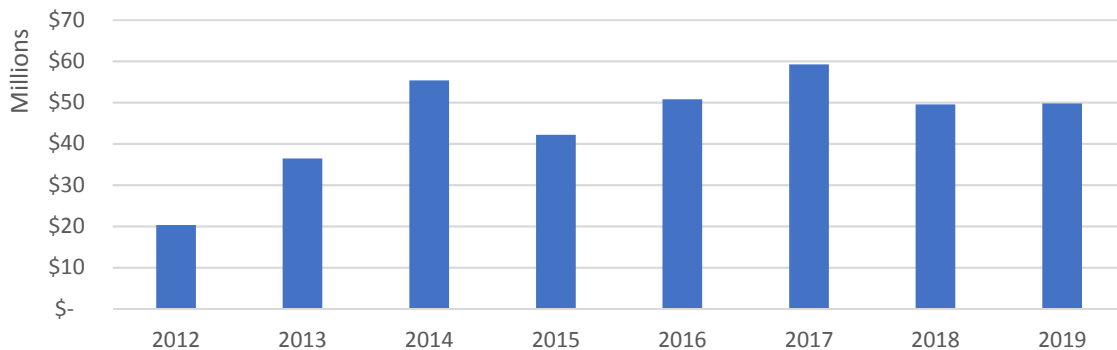
- Fines & Forfeitures
- Charges for Services
- Other Intergovernmental
- Miscellaneous
- Motor Vehicle-Gas Tax
- Investment Earning

2017 Budget Performance

The 2017 budget continues bridge maintenance and other local road improvement projects. A recent report by the independent Inspector General of Cuyahoga County reviewed road and bridge projects between 2013 and the first half of 2017. It found that the numbers suggest that the County’s contract supervision has substantially improved; most projects were completed under budget, and it found nothing to suggest systemic or bad faith bidding where costs did exceed initial estimates.¹

Historical Spending

All Funds Spending



For More Information

<http://publicworks.cuyahogacounty.us/>

¹ Review – Department of Public Works: Road & Bridge Projects 2013 – 2017, July 28, 2017
http://inspectorgeneral.cuyahogacounty.us/pdf_inspectorgeneral/en-US/Investigation%20Reports/Public%20Works%20Review/Public%20Works%20Analysis.pdf

PUBLIC WORKS – SANITARY ENGINEER

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$40,443,545	\$41,449,421	\$45,450,451	\$44,639,247	\$44,822,262	\$45,202,392	0.4%
General Fund	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
HHS Levy Fund	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
FTEs	124	116	131	126	128	128	1.6%

Mission Statement

The mission of the Cuyahoga County Sanitary Engineering Division is to protect, preserve and promote the public health and welfare of Cuyahoga County residents by managing, maintaining and operating sanitary sewerage facilities and storm water drainage within a sewer district pursuant to the Ohio Revised Code and Federal laws and regulations. The Sanitary Engineering Division’s purpose is to achieve environmental quality in streams, in rivers and in Lake Erie.

2018-2019 Budget Overview and Initiatives

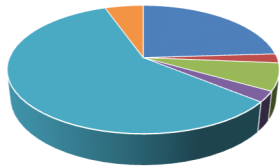
The budget assumes level funding of revenues and project expenditures. The Sanitary Engineer continues to pursue expansion of services within Cuyahoga County to promote the concept of regionalization of sewer services and to rehabilitate aging sewer infrastructure. It receives revenues from sewer district fees to maintain sewer lines, and uses the funds to pay for operations, service sanitary sewer districts and for debt service for capital projects.

Impact of Proposed Budget Reductions

The Sanitary Engineer division is self-supporting, therefore there are no proposed budget reductions. It has enough cash reserves to support capital improvements and continue to regionalize services. The projected year end cash balance for 2017 is \$40 million. The amount held in reserves provide over \$1 million per municipality served in case needed for emergency repairs and also fund capital projects and debt service where applicable.

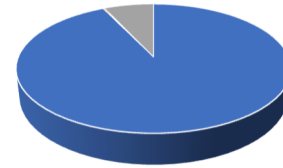
Source and Use of Funds (2018)

2018 Expenditures - by category



- Personnel
- Commodities
- Contracts
- Controlled
- Other Expenses
- Capital

2018 Revenue - by Funding Source



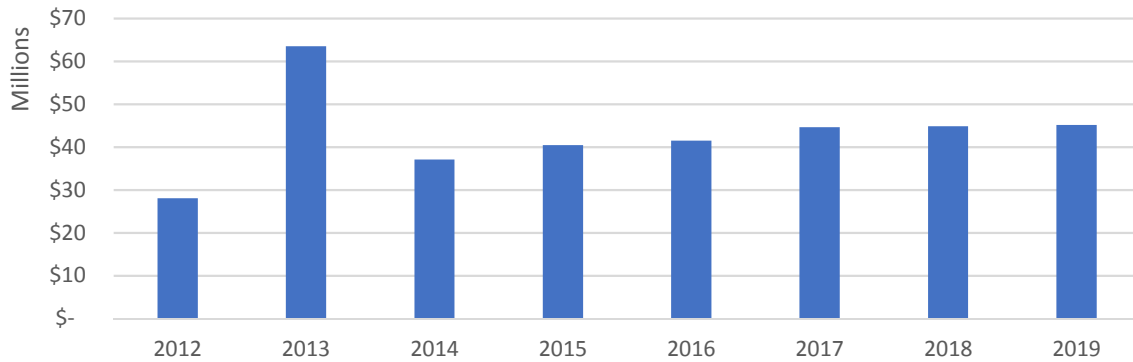
- Sewer District Fees
- Charges for Services
- Miscellaneous

2017 Budget Performance

The Sanitary Engineer reached an agreement in place with Berea to provide sewer maintenance services on a request basis. Expansion of sewer services is planned for the Village of Woodmere in 2018. Storm sewer services for the entire Village are being added as well as the Division collecting revenue for the Village for water. The Division serves over 40 communities with full service to 24 municipalities and will continue to explore additional service opportunities within the county and continue regionalizing sewer maintenance activities for communities within our service area.

Historical Spending

All Funds Spending



For More Information

<http://publicworks.cuyahogacounty.us/en-US/sanitary-design-standards.aspx>

REGIONAL COLLABORATION

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$261,189	\$250,663	\$259,135	\$254,777	\$259,281	\$265,250	1.8%
General Fund	\$261,189	\$250,663	\$259,135	\$254,777	\$259,281	\$260,035	1.8%
HHS Levy Fund	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
FTEs	2	2	2	2	2	2	0.0%

Mission Statement

The Department of Regional Collaboration is a service and relationship oriented organization that seeks to build and strengthen federal, state and local government relationships, encourage economic development, assist in promoting public safety policy, and expedite a shared services county structure in which regional resources are leveraged for greater community prosperity.

2018-2019 Budget Overview and Initiatives

The operating budget primarily covers payroll expenses for two staff and a small appropriation for office expenses.

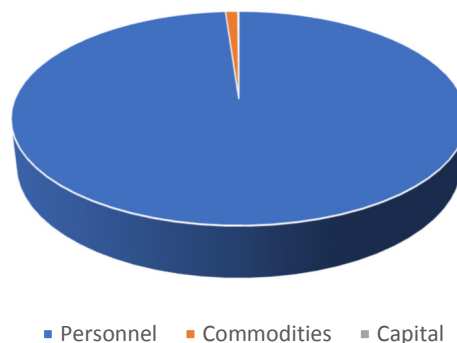
Impact of Proposed Budget Reductions

The recommended budget reduces appropriation for other operating by approximately \$5,000. This reduces surplus appropriation only and will not impact the department's operations.

Source and Use of Funds (2018)

All funding comes from the General Fund.

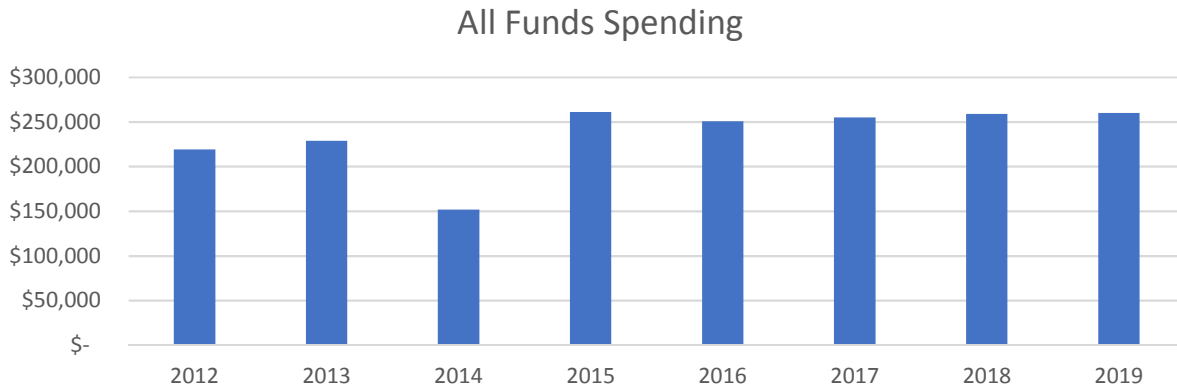
2018 Expenditures - by category



2017 Budget Performance

The budget provides primarily payroll for two staff who focus on regional collaboration. The department had its full time equivalent employees reduce from 2.5 to 2.0 in 2016.

Historical Spending



For More Information

<http://regionalcollaboration.cuyahogacounty.us/>

HHS – DIVISION OF SENIOR & ADULT SERVICES

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$18,632,930	\$17,977,898	\$18,915,970	\$18,403,930	\$19,023,206	\$19,373,081	3.4%
General Fund	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
HHS Levy Fund subsidy	\$15,819,237	\$16,356,228	\$16,160,359	\$16,001,204	\$17,026,294	\$17,376,169	6.4%
FTEs	168	163	168	166	166	166	0.0%

Mission Statement

The mission of the Division of Senior and Adult Services is to empower seniors and adults with disabilities to age successfully by providing resources and support that preserve their independence.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Clients Served			
Centralized Intake	18,257	18,000	18,000
Adult Protective Services	2,390	2,350	2,350
Home Support	571	500	500
Options for Independent Living	1,558	1,587	1,600
Information Services	4,499	3,000	3,500
Community Social Services Program	2,764	3,400	3,400
Services Provided			
Adult Development (Hours of Service)	237,035	236,892	237,000
Transportation (1-way rides)	132,632	134,398	135,000
Congregate Meals	75,251	62,956	63,000
Home Delivered Meals	100,285	95,162	96,000
Adult Day Services	1,209	1,694	1,700
Homemaker Services	86,927	74,770	75,000
Emergency Response System (clients served)	1,147	1,486	1,500
Personal Care Assistance (hours of service)	16,474	15,434	16,000
Medical Transportation (Number of 1-way rides)	6,302	6,156	6,200
Chore Services (Number of clients)	40	54	55
Grab Bar Services (Number installed)	21	26	27
Bed Bug Services (Number of clients)	94	116	116

2018-2019 Budget Overview and Initiatives

The recommended budget provides a 2% cost of living adjustment for bargaining staff to be effective in July of each year and maintains existing staffing levels.

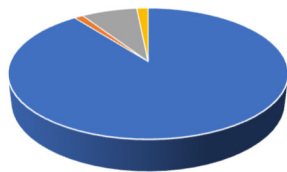
The budget provides \$3.8 million for the Options for Independent Living program using a sliding fee scale to provide home delivered meals, personal care, emergency response, and chore and medical transportation, and case management services to seniors who do not qualify for PASSPORT or Medicaid. The Community Social Services program is funded at \$1.9 million for community providers to serve seniors with services including adult development services, congregate meals, adult day services, and transportation. This level of funding can serve approximately 1,500 clients with OPTIONS and approximately 2,900 clients through Community Social Services Programs. Also included in the budget are adult protective services and home support services. The budget provides \$150,000 per year for treatment of bed bugs which can treat approximately 115 homes.

Impact of Proposed Budget Reductions

The recommended budget does not include a reduction. The 2018 recommended budget has a 5% increase over the 2017 midyear estimate.

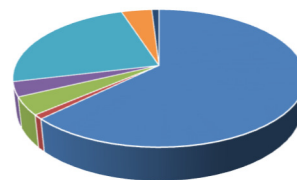
Source and Use of Funds (2018)

2018 Revenue - by Funding Source



- HHS Levy
- Federal reimbursement
- Charges for Services
- Miscellaneous

2018 Expenditures - by category



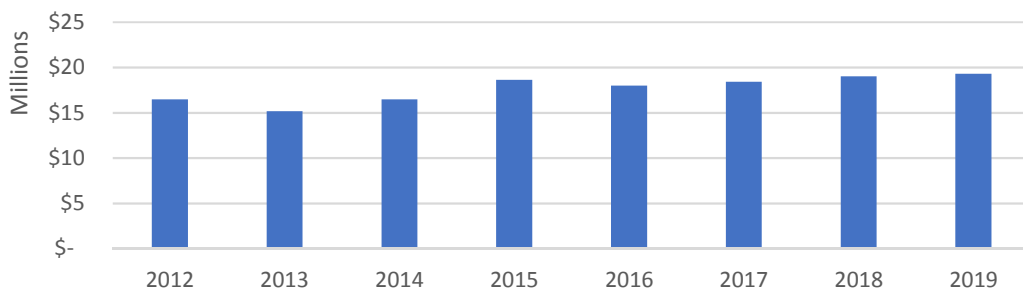
- Personnel
- Controlled
- Capital
- Commodities
- Client Services
- Other Expenses
- Contracts

2017 Budget Performance

The 2017 budget realigned appropriation from staff vacancies to increase direct services to clients. The waiting list for OPTIONS for independent living was lifted in mid-2017 after the Division resolved procurement delays in contracts with its service providers. The Division realigned appropriation to increase its response to bed bugs, and the number of clients for home support and other services has remained steady since 2015.

Historical Spending

All Funds Spending



For More Information

<http://dsas.cuyahogacounty.us/>

SHERIFF'S DEPARTMENT

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
General Fund	\$93,779,421	\$89,140,926	\$93,579,098	\$94,604,079	\$94,864,691	\$96,663,199	0.3%
HHS Levy	\$0	\$1,767,716	\$1,986,894	\$1,877,954	\$2,000,598	\$2,034,315	6.5%
Special Revenue Funds	\$13,575,614	\$13,291,655	\$11,154,727	\$11,314,695	\$11,188,340	\$11,433,347	(1.2%)
All Funds	\$107,355,035	\$103,606,329	\$107,944,934	\$108,386,728	\$108,053,629	\$110,130,861	0.3%
GF/HHS Subsidy	\$1,071,142	\$3,154,595	\$2,579,210	\$2,467,954	\$2,000,598	\$2,034,315	(19%)
FTEs	1,246	1,215	1,215	1,192	1,203	1,195	1.0%

Mission Statement

Our mission as caretaker of the public's safety is dedicated to maintaining the trust and respect of those we serve by resolutely and aggressively enforcing the law and by committing ourselves to the efficient and effective delivery of safety services. As agents of the community, we strive to provide appropriate custodial care along with programs that support the physical, spiritual and constitutional needs of individuals committed to our custody. Further, every effort will be made to assist the inmates in our custody to understand and take responsibility for their involvement in the justice system.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Average Daily Jail Population	2,155	2,255	2,200
Capiases' and warrants cleared	10,424	11,000	11,000
Sex Offender Registrations	6,356	6,295	6,818
New arrest records processed	26,050	6,500	7,000
Re-arrest records processed	6,040	26,500	27,000
Foreclosed Properties Sold	2,912	3,240	3,500
Carry concealed Weapon (CCW) permit applications	3,246	2,376	3,376

2018-2019 Budget Overview and Initiatives

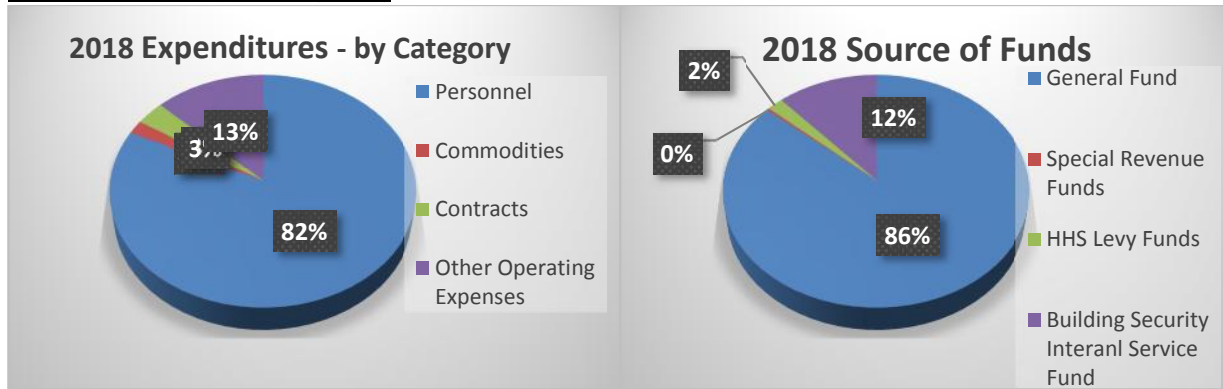
The Sheriff's Department has enhanced its partnership with the Office of Reentry to better service reentrants through Cuyahoga County. The Jail Administration division of the Sheriff is moving towards regionalizing all jail operations by partnering with county municipalities to take over their jail operations. An agreement has been reached with the City of Cleveland that will facilitate the merging of the city's operation with the County at the downtown Cleveland main jail facility, Euclid Jail, and the Bedford Jail.

The Euclid facility which now houses a comprehensive program center for male inmates, will become the program center for women inmates after the Bedford jail lease begins. Bedford will then house the male inmates. The comprehensive center will continue to provide voluntary pre-and post-release employment and job readiness for male inmates that meet program criteria and will begin to provide services to female inmates in 2018. One of the sought-after tracks is the culinary services training program.

Impact of Proposed Budget Reductions

The Sheriff’s Department is moving towards decreasing spending for food by \$400,000 by outsourcing food operations. They have also proposed a savings of \$2 million in healthcare by reevaluating their current practices and vendor. An RFP is currently in process to evaluate other vendor options for medical services and management within the county jail.

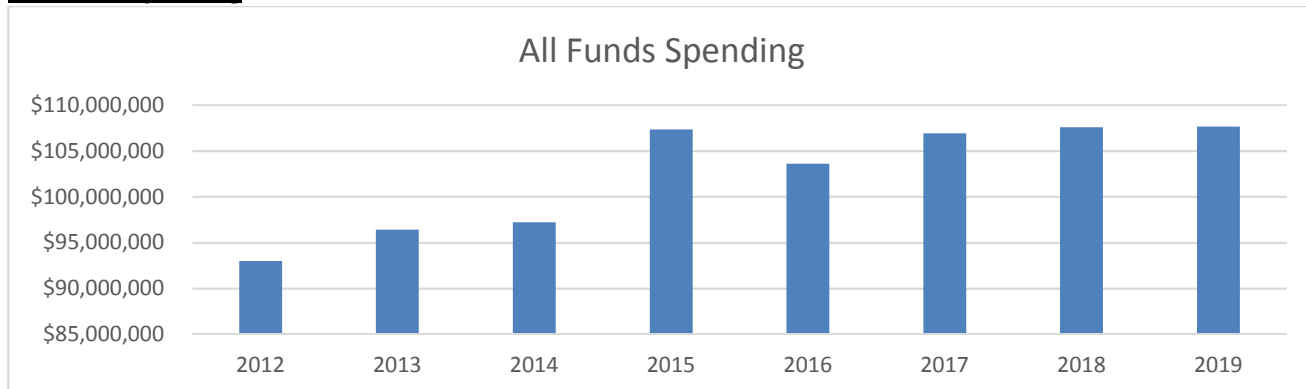
Source and Use of Funds (2018)



2017 Budget Performance

The Sheriff’s department is currently projecting an overall surplus for the 2017 budget cycle. Overtime within the jail is projected to be down in comparison to the last two years; each year decreasing by nearly \$300,000. The Euclid jail expenses are projected to be about \$2 million in 2017. Jail pharmaceuticals has also decreased due to the 340b Federal drug discount pricing the jail has been able to use with their partnership with MetroHealth as their medical provider. Estimated spending is projected to decrease by \$1 million. The total spend for pharmacy was roughly \$1.6 million in 2016; based on the first half actuals of 2017 being \$300,000, the agency is projecting \$600,000 in total for the year.

Historical Spending



An increase in spending in 2015 is largely due to increased personal costs related to the 27th pay, that only occurs every 11 years.

For More Information

[Sheriff Homepage](#)

SOIL & WATER CONSERVATION DISTRICT

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$803,658	\$831,177	\$1,023,545	\$917,013	\$1,108,716	\$1,126,928	20.9%
General Fund	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	0.0%
FTEs	11	10	11	11	11	11	0.0%

Mission Statement

The mission of the Soil and Water Conservation District (SWCD) is:

Advocate and implement best management practices for conservation of land and aquatic resources in a developed environment through education, stewardship and technical assistance.

Key Performance Indicators

Storm Water Pollution Prevention Program	2015 Actual	2016 Actual	2017 Actual/Estimate*	2018/2019 Goals
Plans reviewed for Proposed Projects	293	297	173/252	250
Comprehensive Field Reviews with Written Technical Advisory Reports	1,870	2,203	1,785/2,400	2,500
Field Reviews & Reports – Post Construction Maintenance	492	660	400/675	715
Landowner Assistance – Site Visits for erosion, drainage, soils/soil health, crops, research assistance	50	142	79/120	125

Watershed Programs & Projects	2015 Actual	2016 Actual	2017 Actual/Estimate*	2018/2019 Goals
Grants and Agreements in Support of Watershed Programs and Projects	14	16	15/17	20
Trees Planted	5,928	901	40/240	1,000

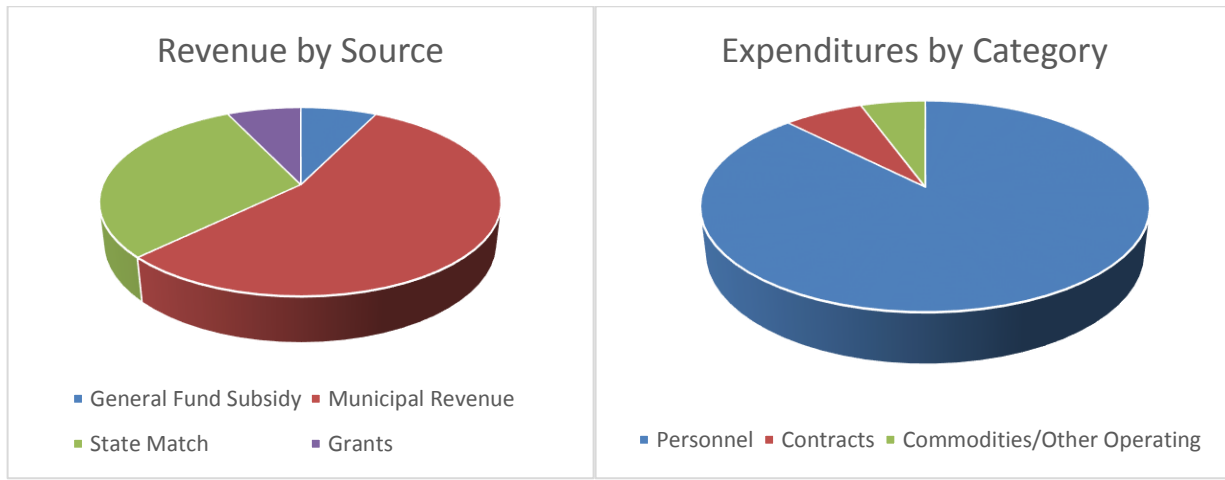
Public Involvement & Education	2015 Actual	2016 Actual	2017 Actual/Estimate*	2018/2019 Goals
Workshops/Training sessions	5	15	13/25	30
Number of public involvement programs/events	10	72	40/75	75
Community Education Presentations	200	60	32/66	66
Total Participants – Reached in outreach efforts	70,277	79,167	18,429/90,000	95,000

*Actual numbers are through July 31, 2017

2018-2019 Budget Overview and Initiatives

The county and municipal funds received by the SWCD are matched by the State Department of Agriculture at approximately 52%. The SWCD pursues other grants or other funding opportunities to support individual projects and initiatives. In 2018 the District will receive \$46,000 from the Northeast Ohio Regional Sewer District for watershed planning coordination. An increase in the General Fund subsidy of \$25,000 was requested, but denied for the Executive’s recommendation.

Source and Use of Funds (2018)

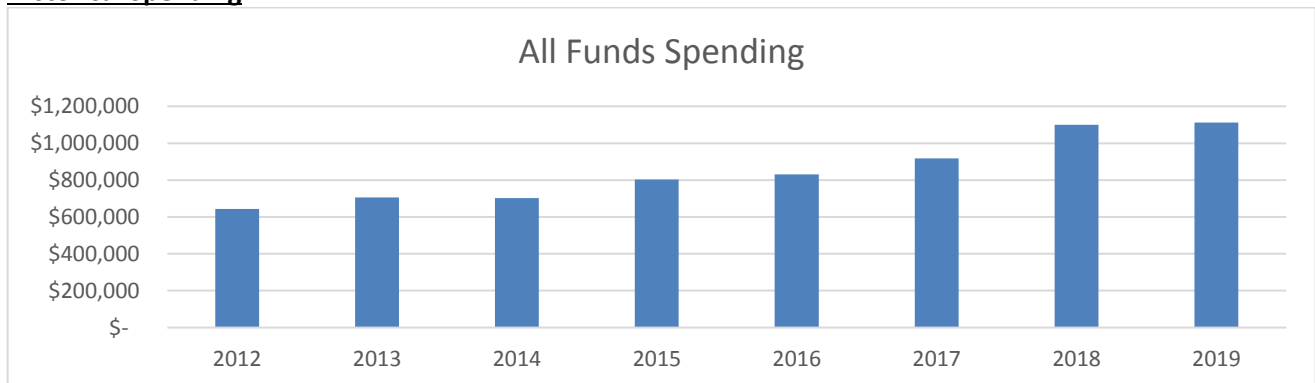


The SWCD charges municipalities for pollution prevention, technical assistance in conjunction with developments for compliance with Ohio Environmental Protection Agency mandates. Local agreements generate about \$585,000 in revenue, a General Fund subsidy is budgeted at \$75,000 and the State of Ohio match is \$311,000 with another state grant providing \$27,000.

2017 Budget Performance

The SWCD is projected to finish the year with a surplus of approximately \$100,000. This is due largely to attrition, with one FTE position being vacant for over half of the year, as well as postponing a capital investment to purchase a new vehicle until 2018. The SWCD moved to a new location earlier this year in Cleveland’s Midtown neighborhood, on Perkins Avenue. Although this lease is substantially higher, the budget had enough surplus to cover the increased costs.

Historical Spending



For More Information: www.cuyahogawd.org

SOLDIERS & SAILORS MONUMENT

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$174,603	\$207,045	\$210,023	\$192,584	\$211,781	\$216,218	10.0%
General Fund	\$174,603	\$207,045	\$210,023	\$192,584	\$211,781	\$216,218	10.0%
FTEs	3	3	3	3	3	3	0.0%

Mission Statement

To operate, maintain and preserve the Cuyahoga County Soldiers' and Sailors' Monument pursuant to Ohio Revised Code Sections 345.13 and 345.14, so as to educate the public as to the nature of war and to honor and perpetuate the memory of those Cuyahoga County men and women, whose military, political, and patriotic service during the Civil War (1861-1865) preserved the Union and ended slavery.

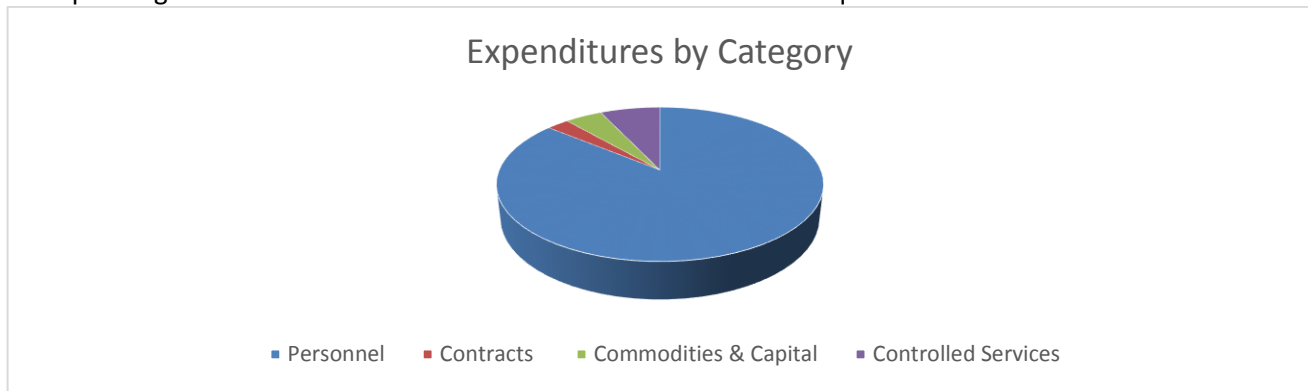
Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Number of Visitors	106,296	46,477*	50,000
Number of Special Events	83	95	100
Veteran Group Events	4	4	5
Evaluation of Tidiness	4	4	5

*Through September 30, 2017

2018-2019 Budget Overview and Initiatives

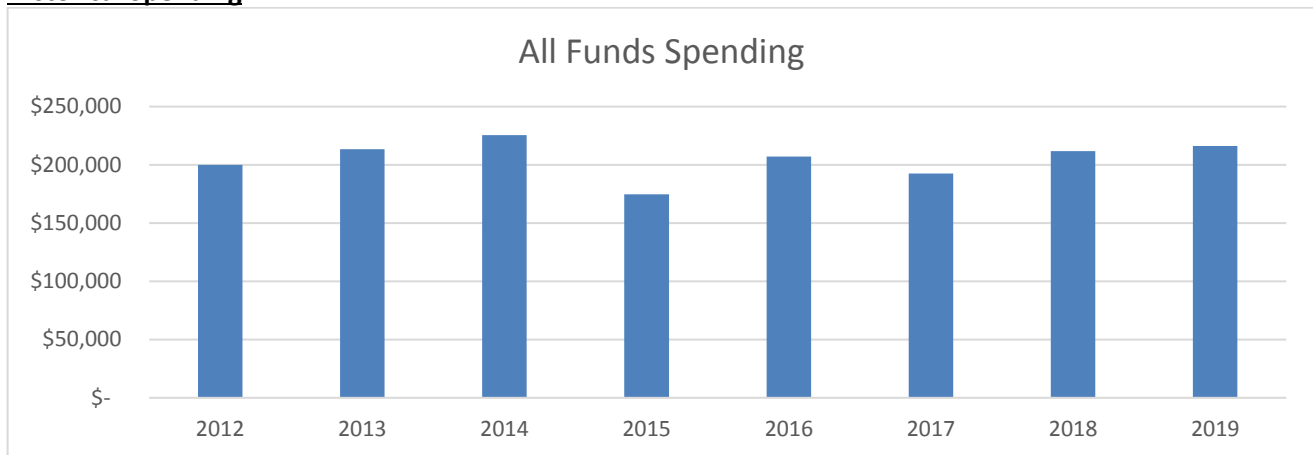
The bulk of the budget is allocated to Personnel Expenditures for the three full time employees, and one part-time seasonal employee. The remaining budget allows for maintenance, and beautification of the monument during the spring, with the purchase of flowers for several beds located around the monument. In addition to the few beds which have been kept by the monument since the Public Square project was completed, they will be expanding to two additional beds on the southeast corner of the square for 2018.



2017 Budget Performance

The Monument lost an FTE early in the first quarter of 2017, and did not fill this vacancy until the end of the second quarter, which accounted for a large portion of the budget variance. Now fully staffed, staff continue to provide tours and seasonal programs throughout the year. A recent initiative to coordinate with veterans groups holding memorial services has been successful. On September 24, 2017 a memorial service was held at the monument for the USS Beale, a WWII destroyer which was in service through the Vietnam War. Additionally, staff helped the Ohio 83rd Infantry Division organize a memorial service at Key Plaza. This service marked the 100th Anniversary of the Ohio 83rd's deployment in World War I.

Historical Spending



For more Information:

<http://www.soldiersandsailors.com>

Solid Waste Management District

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
Special Revenue	2,055,931	2,264,455	2,724,833	\$2,442,255	\$2,140,804	\$2,098,862	(12.4%)
FTEs	6	6	6	6	6	6	0%

Mission Statement

Solid Waste Management District’s mission is to educate, empower and enable people across Cuyahoga County to reduce, reuse and recycle to reduce the environmental impact of waste.

Key Performance Indicators

Performance Measures	2015	2016
Community Landfilled Waste	448,412 tons	468,734 tons
Community Recycled	88,748 tons	94,284 tons
Community Recycled Organic	157,205 tons	170,926 tons
Recycling Rate	35.42%	36.13%

This reflects materials collected countywide through residential waste collection and recycling programs. Recycling rate is the percentage of waste diverted from landfills through reuse, recycling or other conservation program.

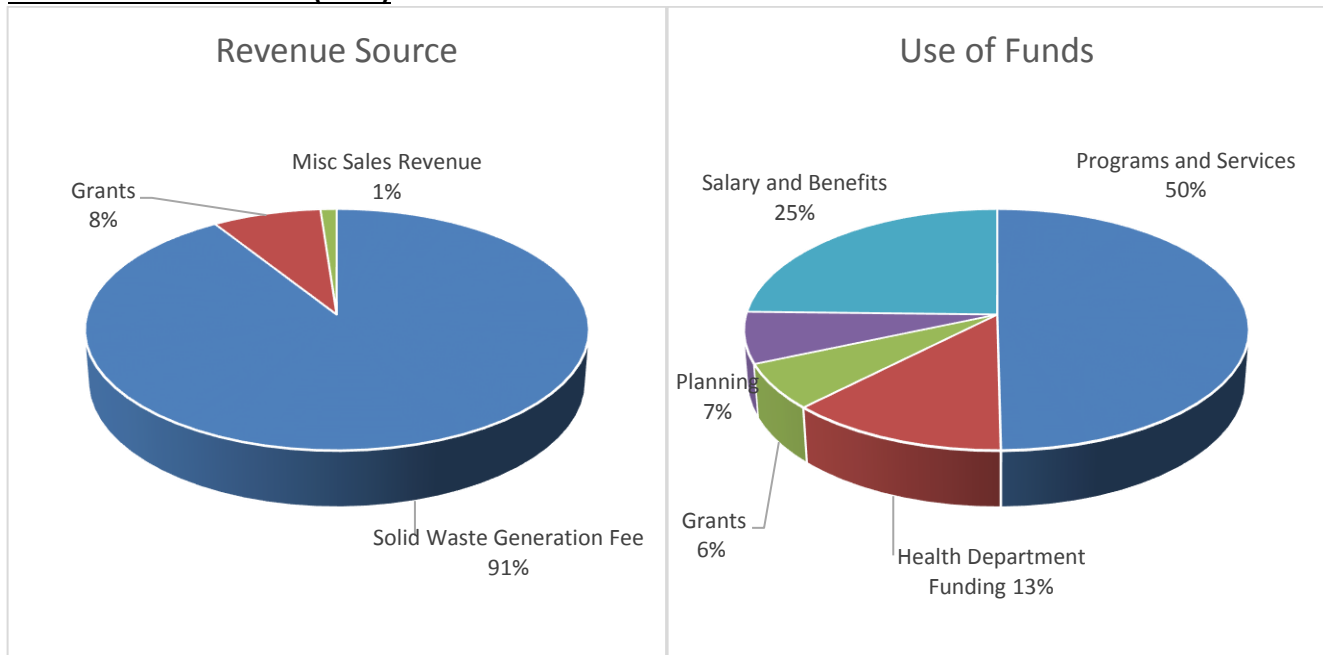
2018-2019 Budget Overview and Initiatives

Solid Waste District is in the process of preparing a state-mandated update to the Cuyahoga County Solid Waste Management Plan which will develop strategic initiatives and budget for 2019 – 2024. The 2018-2019 recommended budget is lower than 2017 due to expenditure reductions in key areas including contracted services for marketing and advertising.

Impact of Proposed Budget Reductions

Solid Waste Management District did not receive any recommended reductions.

Source and Use of Funds (2018)

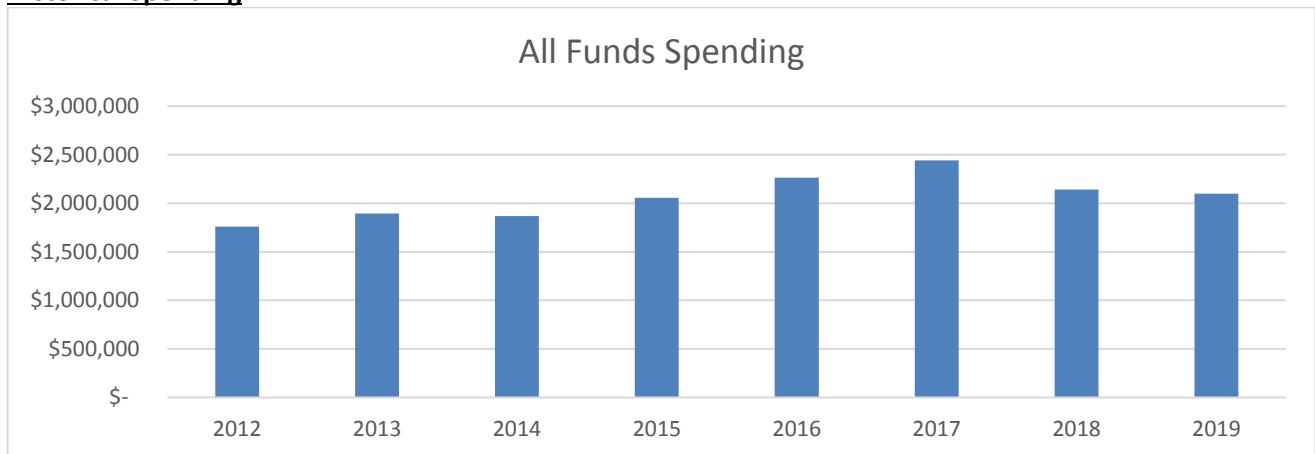


The Solid Waste District is funded through a Generation Fee of \$1.50 charged on each ton of waste that is generated within Cuyahoga County and landfilled. Other revenue comes from grants, illegal dumping fines, and the sale of composting bins. Revenue is expected to gradually decline as the success and participation in recycling programs increases and the amount of waste that is landfilled decreases. Funds are used to implement the strategies and programs contained in the Cuyahoga County Solid Waste Management Plan, including education, outreach and awareness.

2017 Budget Performance

Current projected spending is lower than budgeted, with a surplus of \$280,000 resulting from reduced spending in contractual services.

Historical Spending



For More Information

<http://cuyahogarecycles.org>

SUSTAINABILITY

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$207,620	\$241,987	\$370,832	\$358,473	\$296,075	\$303,771	(17.4)%
General Fund	\$207,620	\$241,987	\$370,832	\$358,473	\$296,075	\$303,771	(17.4)%
HHS Levy Fund	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
FTEs	1	2	2	2	3	3	50.0%

The Department of Sustainability shall have the following functions:

- a. Promoting environmentally sustainable business practices in the internal operations of the County;
- b. Collaborating with businesses, non-profit organizations, political subdivisions and government agencies including but not limited to municipalities, schools and universities to develop programs incorporating environmentally sustainable methods into accepted practice;
- c. Promoting economic development to support businesses that provide environmentally sustainable goods and services;
- d. Educating the public about environmentally sustainable practices;
- e. Advising, when requested, the County Executive and the County Council on policies and programs related to environmental sustainability; and
- f. Coordinate and collaborate with other directors and departments to achieve operational efficiencies and to eliminate redundancy within County government

Cuyahoga County Code section 202.18(A)(2)

2018-2019 Budget Overview and Initiatives

The 2018 – 2019 budget maintains a staff of two plus a one-year grant-funded Public Policy Fellow. The recommended budget adds a staff position to focus on sustainability in economic development, which is included in the recommended budget for the Department of Development. The Department of Sustainability will continue to pursue a five-year Sustainability Plan for the County as required by County Code section 202.18(C) and to expand the County’s use of renewable energy through the Electric Service Agreement approved by Council in 2016 (R2016-0137).

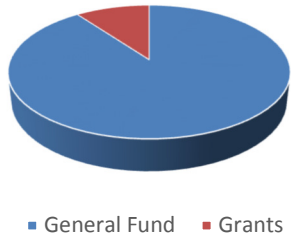
Impact of Proposed Budget Reductions

The General Fund budget is level with the 2017 original budget, but includes \$30,000 in outside revenues through a grant from the Cleveland Foundation for a Public Policy Fellow. The 2017 current budget was increased by \$100,000 for a one-time cash transfer of a renewable energy grant.

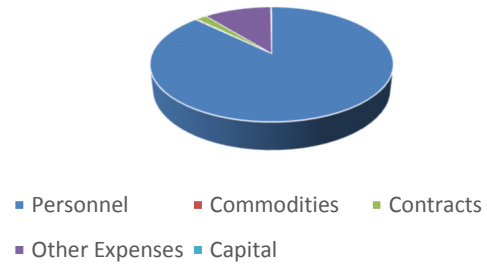
Source and Use of Funds (2018)

Sustainability has a General Fund budget, which includes grants of \$20,000 in 2017 and another \$30,000 in 2018.

2018 Revenue - by Funding Source



2018 Expenditures - by category

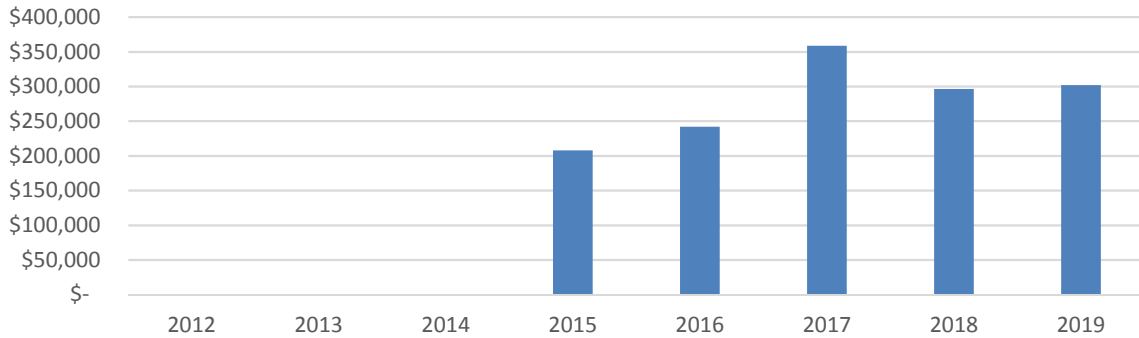


2017 Budget Performance

The 2017 expenditures include a \$100,000 one-time expense to show a transfer of grant funds from this budget to the Centralized Custodial fund to purchase renewable solar energy. The Department of Sustainability led an effort for the County to purchase renewable energy. For 2017, this includes a \$7.9 million upfront expense to develop solar renewable energy, which is an expense of the Public Works Facilities budget in the Centralized Custodial fund where electricity for county owned buildings gets budgeted.

Historical Spending

All Funds Spending



The Department began operations in 2015 and included a one-time \$100,000 grant transfer expenditure in 2017.

For More Information

<http://sustainability.cuyahogacounty.us/>

Treasury

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	10,441,760	21,499,332	14,167,925	12,461,343	12,618,761	12,699,712	1.2%
General Fund	2,095,448	2,054,914	4,583,965	3,908,604	3,193,827	3,230,330	(18.3)%
FTEs	35	38	42	38	45	45	18.4%

Mission Statement

To fulfill our responsibilities to the citizens of Cuyahoga County through the fair and equitable collection of taxes, the prudent investment of public dollars, and the vigilant safeguarding of community assets.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Estimated External Calls Handled	35,198	47,063	49,416
Easy Pay Enrollment	12,454	14,294	15,009
Delinquency Percent (By Parcel)	8.63%	8.5%	8%
Tax Delinquent Agreements Established	6,239	6,426	6,619

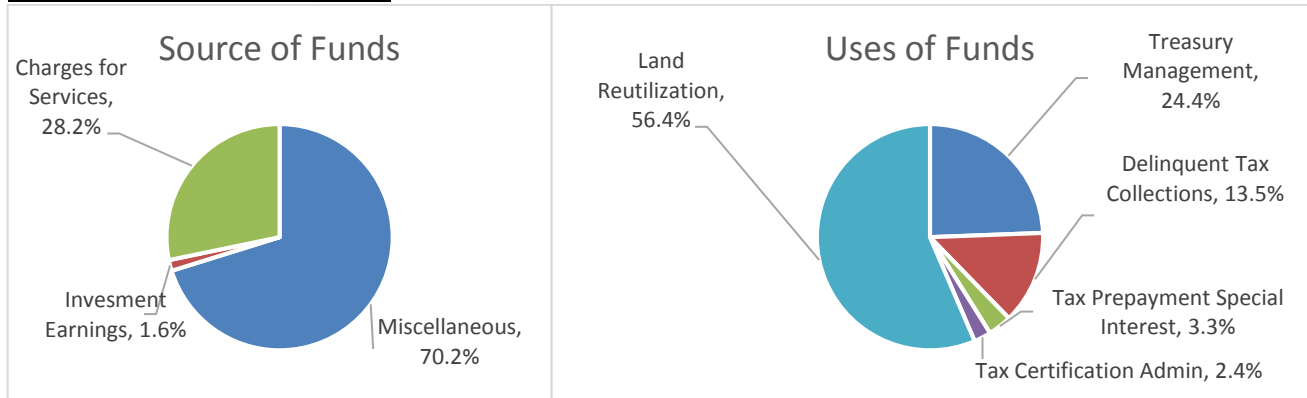
2018-2019 Budget Overview and Initiatives

As the operations of Treasury are mandated by law, no notable changes to the budget are reflected. Treasury in conjunction with the Fiscal Office, will be implementing a new Real Property Tax System (Harris Govern.). The costs, which include \$1,254,567 for software and implementation, \$803,556 for support and maintenance, and \$480,633 for software and license, will be consistent with those of the prior system.

Impact of Proposed Budget Reductions

There are no proposed budget reductions to the Treasury Departments budget.

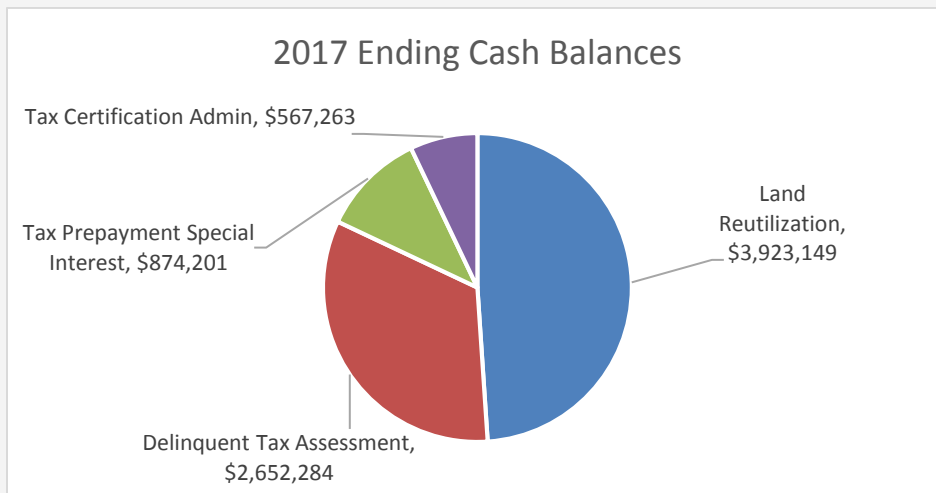
Source and Use of Funds (2018)



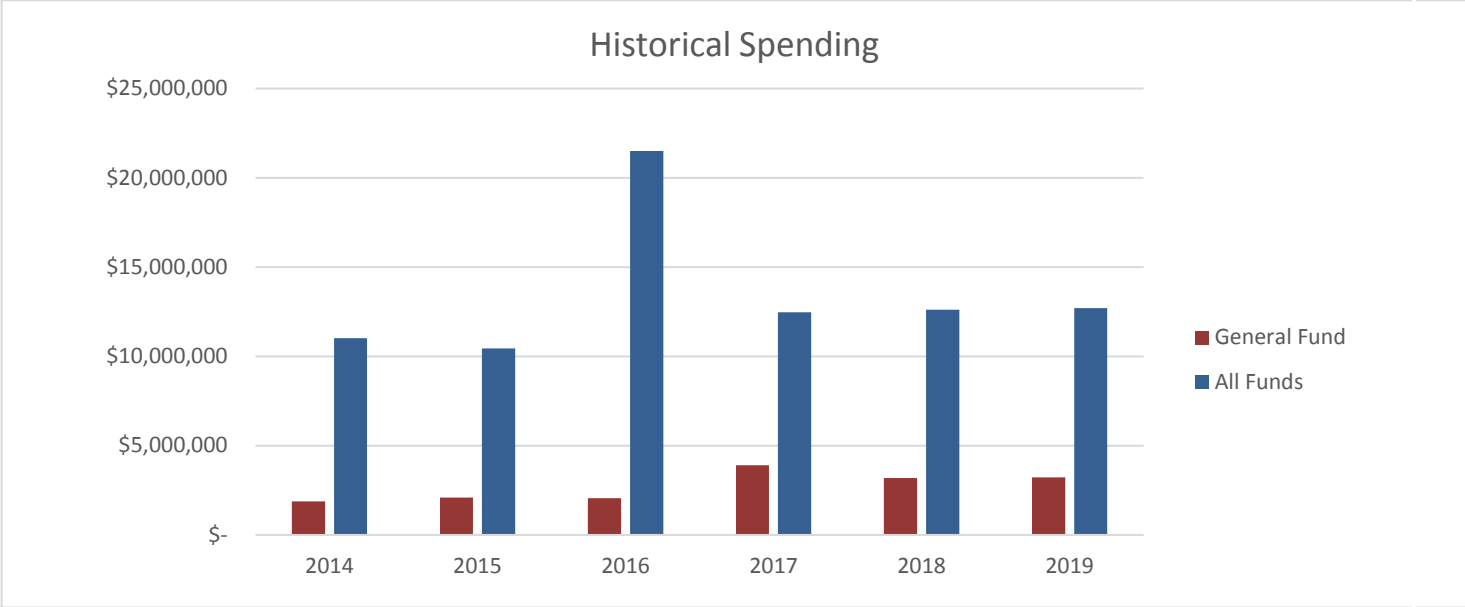
- The Treasury receives revenues from the fees on delinquent property taxes in the Delinquent Real Estate Tax Assessment (DTAC) fund, Tax Prepayment Special Interest fund, and Tax Certificate Administration. These funds are primarily used to administer tax collection programs. The Cuyahoga County Land Bank Reutilization Corporation (Land Bank) receives \$7 million of delinquent taxes and assessments.

2017 Budget Performance

Treasury is expected to stay within its budget for 2017. No significant changes are projected and all cash balances will remain positive.



Historical Spending



For More Information

<http://treasurer.cuyahogacounty.us/>

VETERANS SERVICE COMMISSION

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$6,606,328	\$6,662,328	\$7,253,246	\$6,778,181	\$6,900,338	\$6,900,338	1.8%
General Fund	\$6,606,328	\$6,662,328	\$7,253,246	\$6,778,181	\$6,900,338	\$6,900,338	1.8%
HHS Levy Fund	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
FTEs	30	29	30	26	28	28	7.7%

Mission Statement

The Cuyahoga County Veterans Service Commission was established by the Ohio Legislature in 1886 for the purpose of assisting honorably discharged veterans and their minor children, spouses, and widows/widowers, who have met with an unexpected hardship resulting from lack of employment, illness, injury, or other life crisis. The mission of the Veterans Service Commission is to continue to provide direct and indirect financial assistance and other benefits to veterans and their dependents who have met with an unexpected hardship resulting from illness, injury, or loss of employment, and meet eligibility requirements. The Commission has established outreach programs with other county, state and federal agencies to assist veterans and their dependents with employment and training for employment, so they have all of the tools needed to re-enter the workforce and not be dependent on this Commission for assistance. This Commission also assists in initiating claims for benefits, obtaining documents to substantiate proof for these benefits, provides free graves and funerals for honorably discharged indigent veterans, and procures grave markers for veterans.

Key Performance Indicators

Indicator	2016 Actual	2017 Estimate	2018 Target
Clients Seen (Fin. Assist. & Trans.)	11,346	11,860	12,500
Average Assistance Granted	\$1,032	\$1,262	\$1,300
Transportation Assistance Granted	6,623	7,207	7,856
VA Benefits Service Clients	5,790	6,000	6,500
Indigent Burial Benefits Paid	\$92,270	\$88,501	\$90,000

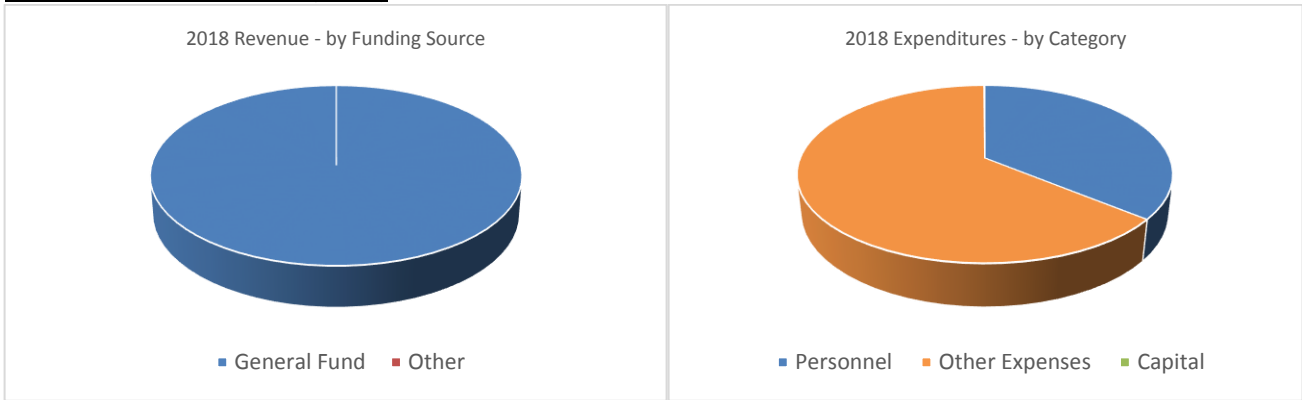
2018-2019 Budget Overview and Initiatives

The 2018 Budget for the Veterans Service Commission is based on the estimated property tax valuation for 2017 under the .25 mil criteria described in the Ohio Revised Code (Section 5901.02). The 2019 Budget will mirror this until the valuations are known for 2018.

Impact of Proposed Budget Reductions

There are no targeted budget reductions or budget adjustments for the Veterans Services Commission for 2018.

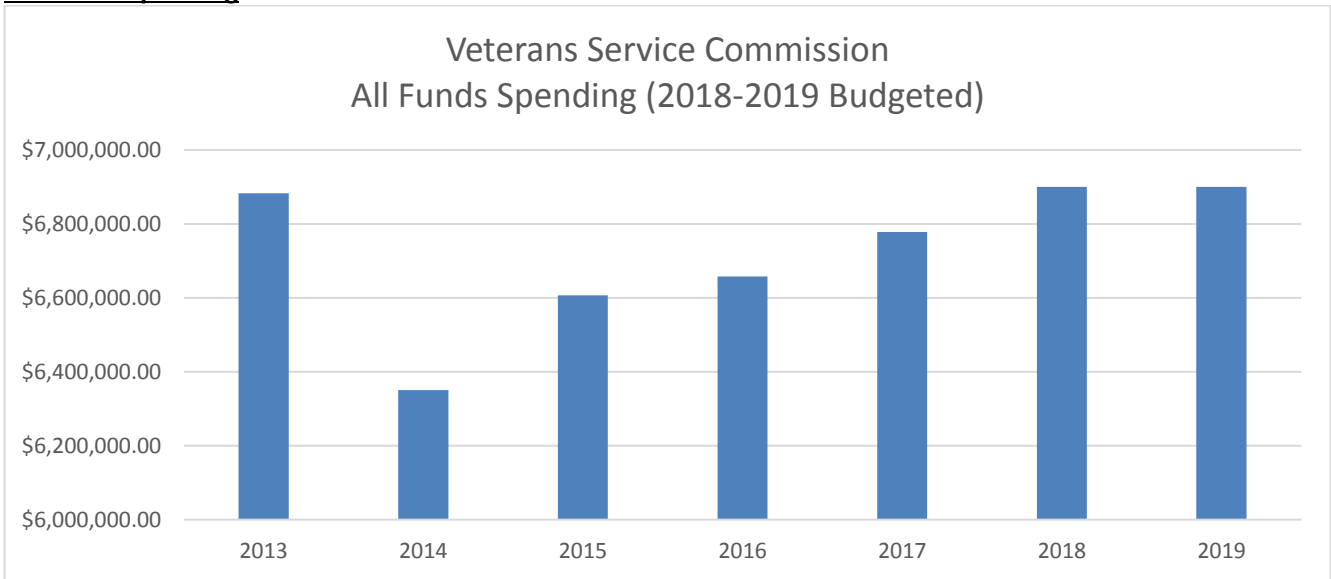
Source and Use of Funds (2018)



2017 Budget Performance

The Veterans Service Commission is primarily service based and driven largely by the amount expended within Client Services. These charges include primarily assistance with rent relief, utility assistance, and food assistance, for veterans within Cuyahoga County. These charges make up slightly over 50% of the Commission’s budget. The Commission is currently projected to end the year at \$3.49 million in this area, which would amount to 96% of current budget. This amount would be an increase over the last three years within this line including a 6% increase verses last year. It should be noted that any remaining surpluses from the Veterans Services Commission within a budget year go directly to the Veterans Services Fund, which in turn makes up their appropriation for the next year.

Historical Spending



For More Information

<http://cuyahogavets.org/>

Workforce Development Board

	2015 Actuals	2016 Actuals	2017 Budget	2017 Estimate	2018 Rec. Budget	2019 Rec. Budget	% Change 17-18
All Funds	\$11,865,438	\$13,530,239	\$16,787,361	\$13,057,182	\$12,375,757	\$12,403,086	(5.2%)
General Fund	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$500,000	\$500,000	(50.0%)
WIOA Funds	\$10,865,438	\$12,530,239	\$15,787,361	\$12,006,878	\$11,875,757	\$11,903,086	(1.1%)
FTEs	11	11	13	12	12	12	0.0%

Mission Statement

The Cuyahoga County Department of Workforce Development is responsible for providing resources and assisting the residents of Cuyahoga County in moving toward or forward in gainful employment. Workforce Development provides job training, search assistance, and education funded through the federal Workforce Innovation and Opportunity Act (WIOA). In addition, the program provides employer services that focus on solving human capital needs through recruiting and matching services.

The governing board is made up of members from private sector businesses, community leaders and organizations who work together to institute initiatives and policy to improve the outcome of county residents in the workforce. The City of Cleveland and Cuyahoga County together form Service Delivery Area 3 and share responsibility to shape and guide policy toward the goals within WIOA.

Key Performance Indicators

Job Seeker Performance	PY15-16	PY16-17	Business Services	PY15-16	PY16-17
Job Seekers	32,292	23,190	Job Seeker Referrals	5,719	6,597
Job Placements	4,215	3,845	Job Seeker Interviews	4,226	2,755
Average Placement Wage	\$12.91	\$13.54	Hiring Employers	2,213	2,382

*Main office at Bolivar was closed in May with relocation to new central location on Carnegie completed by December. These changes and temporary locations used resulted in less traffic during the last portion of the year.

2018-2019 Budget Overview and Initiatives

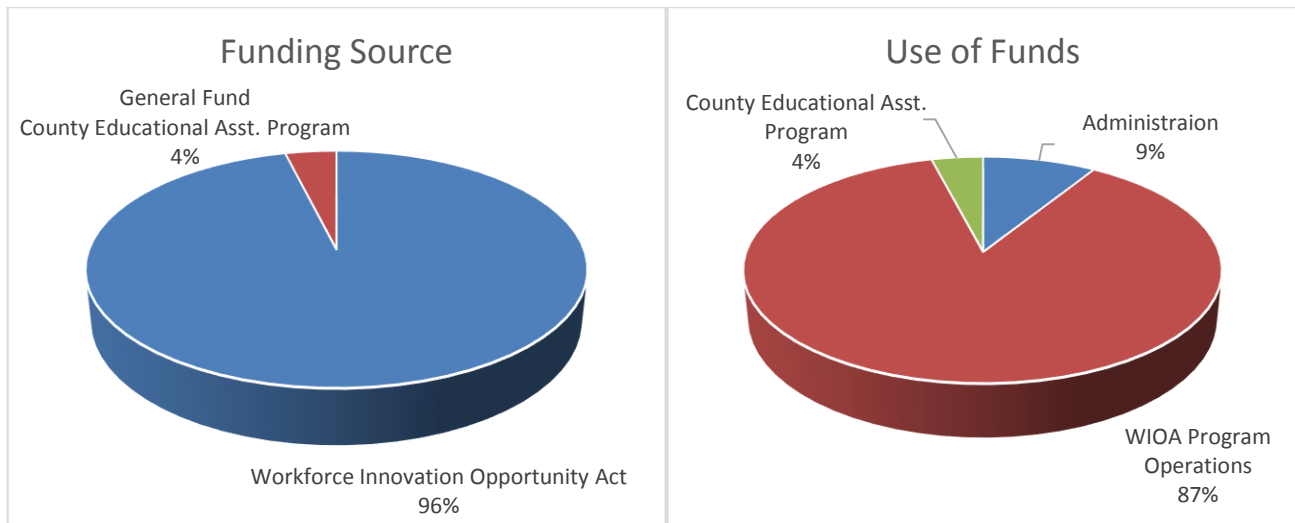
Workforce Development budget reflects funding from US Department of Labor budgeted on program year July-June. Plans for 2018 include implementing the four-year local plan approved by the state with goals to maximize impact on workforce issues and youth programs. Uncertainty remains for 2019 as a result of new federal administration and proposed program cuts or changes.

Impact of Proposed Budget Reductions

The County Education Assistance Program, administered by the Workforce Development Board, is reduced by 50% from \$1,000,000 to \$500,000. County Code establishes a program to promote access to postsecondary education, job training and enhance economic development opportunities to residents. The program primarily awards scholarships of up to \$5,000.

Source and Use of Funds (2018)

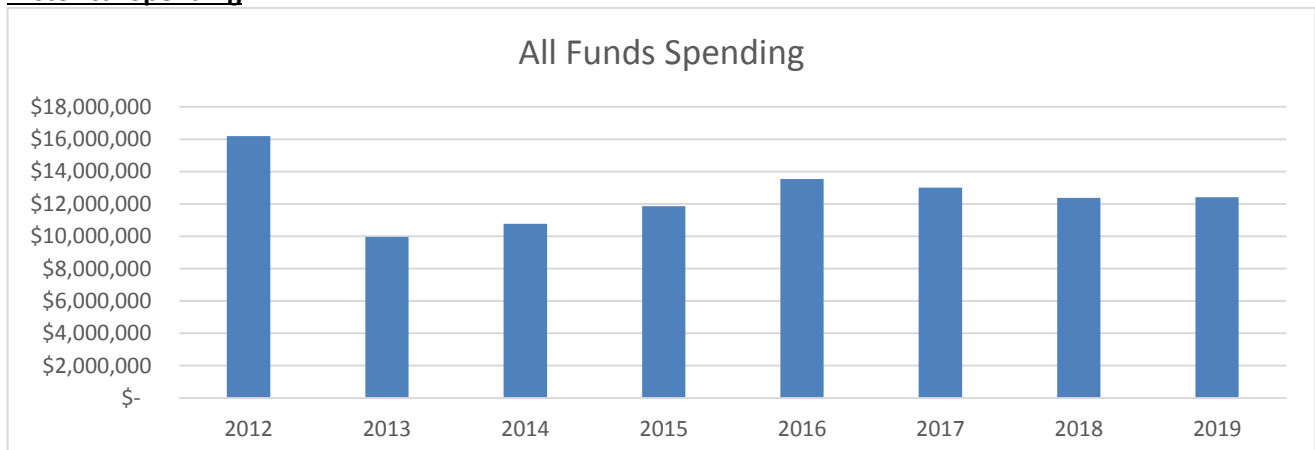
Funding comes via the United States Department of Labor, through the State of Ohio Jobs and Family Services in addition to the general fund for the County Educational Assistance Program.



2017 Budget Performance

Workforce Development during the year moved buildings from Bolivar to Carnegie the change and relocation of personnel through the other Workforce centers had an impact on services and resulted in a reduction in contractual expenditures. This paired with the present economic status results in the downward trend in residents seeking assistance. Workforce is exploring new target strategies through the County library system and initiatives as the need changes going forward. However, Cuyahoga County recorded over 30% of the placements of eligible WIOA jobseekers across the State of Ohio while receiving under 12% of the funds. The program trained more jobseekers in in-demand vocational training than any other single County workforce area in the State.

Historical Spending



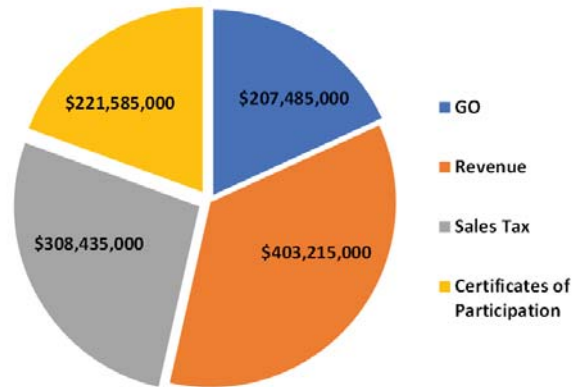
For More Information

<http://employmentconnection.us>

DEBT

As of January 1, the County has \$1.6 billion in outstanding debt: \$1.1 billion in outstanding principle. This obligation is comprised of 22 issues, including:

- General Obligation – 4
- Revenue Bonds – 13
- Sales Tax – 4
- Certificates of Participation – 1



One of these issues (1993 General Obligation, Rock Hall) matures in 2018 and another (2005 General Obligation Refunding) matures in 2020. Additionally, five issues are callable within the next five years:

- 2012 General Obligation Various Purpose – 2020
- 2010A Brownfield – 2020
- 2010B – Commercial Development – 2020
- 2010C – Gateway – 2020
- 2010F – Medical Mart – 2020

Issue Type	2018 Obligation	2018 General Fund Impact	2019 Obligation	2019 General Fund Impact
General Obligation	\$29,762,518	\$26,602,984	\$28,944,260	\$26,649,822
Revenue	\$48,378,479	\$38,625,737	\$48,415,020	\$38,723,938
Sales Tax	\$12,511,460	\$6,507,794	\$16,718,997	\$6,502,094
Certificates of Participation	\$20,743,344	\$20,743,344	\$20,733,344	\$20,733,344
Total	\$111,395,801	\$92,479,859	\$114,811,621	\$92,609,258

Issue Type	Issue Name	Issue Date	Matures	Original Amount	Outstanding Principle	2018 Obligation	General Fund	2019 Obligation	General Fund
GO	1993 Rock Hall	5/1/1993	2018	12,000,000	845,000	868,871			
GO	2005 Refunding	4/22/2009	2020	73,970,000	21,450,000	7,837,500	7,837,500	7,879,250	7,879,250
GO	2009 Various Purpose	12/22/2009	2034	163,825,000	96,460,000	10,795,285	8,901,697	10,795,493	8,903,615
GO	2012 Capital Improvement	12/13/2012	2037	111,305,000	88,730,000	10,260,863	9,863,788	10,269,518	9,867,018
Revenue	1992 Gateway	9/15/1992	2022	35,000,000	17,500,000	4,858,438	4,858,438	4,556,563	4,556,563
Revenue	2010A Brownfield	9/3/2010	2030	17,160,000	12,735,000	1,373,214	1,373,214	1,383,006	1,383,006
Revenue	2010B Commercial	9/3/2010	2030	11,105,000	8,230,000	893,157	893,157	893,506	893,506
Revenue	2010C Gateway Refunding	9/3/2010	2023	42,070,000	24,680,000	3,916,322	3,916,322	4,181,183	4,181,183
Revenue	2010D Shaker Square	9/3/2010	2030	2,925,756	2,275,000	164,750	164,750	296,875	296,875
Revenue	2010F Medical Mart	12/16/2010	2019	200,235,000	200,235,000	9,999,156	9,999,156	25,899,156	25,899,156
Revenue	2010G Medical Mart	12/16/2010	2027	123,090,000	16,700,000	16,740,000	16,740,000	834,750	834,750
Revenue	2013A Steelyard	12/23/2013	2037	4,205,000	3,755,000	287,679		285,219	
Revenue	2013B Westin	12/19/2013	2042	5,685,000	5,565,000	402,233		399,533	
Revenue	2014A Flats East Bank	4/3/2014	2038	17,000,000	16,785,000	1,359,350		1,359,100	
Revenue	2014B Western Reserve	12/4/2014	2026	22,185,000	22,185,000	784,480		784,480	
Revenue	2014C Medical Mart	20/4/2014	2027	20,890,000	20,690,000	680,700	680,700	678,900	678,900
Revenue	2015 Excise	12/22/2015	2027	60,485,000	51,880,000	6,919,000		6,862,750	
Sales Tax	2014 Various Purpose	12/4/2014	2038	137,890,000	137,270,000	6,507,794	6,507,794	6,502,094	6,502,094
Sales Tax	2015 Public Square	12/14/2015	2033	9,180,000	9,180,000	756,031		759,131	
Sales Tax	2016 Huntington PG	12/27/2016	2037	21,030,000	21,030,000	736,050		1,522,050	
Sales Tax	2017 Q Arena	10/12/2017	2035	140,955,000	140,955,000	4,511,586		7,935,722	
COP	2014 Hotel	5/28/2014	2044	230,885,000	221,585,000	20,743,344	20,743,344	20,733,343	20,733,343

CAPITAL IMPROVEMENT PLAN 2018 THROUGH 2022

*Includes Facilities, Airport, Sanitary Sewer and
Road/Bridge Projects*

**COMPRENSVIE CAPITAL IMPROVEMENT PLAN
SUMMARY**

*Includes Facilities, Airport, Sanitary and Road/Bridge
2018 through 2022*

2018				
<u>Division</u>	<u>Original Project Cost</u>	<u>Revised Project Cost</u>	<u>General Fund Impact</u>	<u>% GF Impact on Revised Costs</u>
Facilities	\$ 35,261,354.57	\$ 31,183,296.57	\$ 8,187,500.00	26.3%
Airport	\$ 5,000,000.00	\$ 5,000,000.00	\$ 500,000.00	10.0%
Sanitary Sewer	\$ 5,749,950.00	\$ 5,749,950.00	\$ 0.00	0.0%
Road & Bridge	\$ 45,344,573.00	\$ 45,344,573.00	\$ 0.00	0.0%
Total	\$ 91,355,877.57	\$ 87,277,819.57	\$ 8,687,500.00	10.0%

2019				
<u>Division</u>	<u>Original Project Cost</u>	<u>Revised Project Cost</u>	<u>General Fund Impact</u>	<u>% GF Impact on Revised Costs</u>
Facilities	\$ 11,467,817.28	\$ 9,237,817.28	\$ 9,237,817.28	100.0%
Airport	\$ 0.00	\$ 0.00	\$ 0.00	N/A
Sanitary Sewer	\$ 7,290,000.00	\$ 7,290,000.00	\$ 0.00	0.0%
Road & Bridge	\$ 53,074,090.00	\$ 52,974,090.00	\$ 0.00	0.0%
Total	\$ 71,831,907.28	\$ 69,501,907.28	\$ 9,237,817.28	13.3%

2020				
<u>Division</u>	<u>Original Project Cost</u>	<u>Revised Project Cost</u>	<u>General Fund Impact</u>	<u>% GF Impact on Revised Costs</u>
Facilities	\$ 20,399,481.83	\$ 16,339,481.83	\$ 14,733,500.00	90.2%
Airport	\$ 0.00	\$ 0.00	\$ 0.00	N/A
Sanitary Sewer	\$ 2,900,000.00	\$ 2,900,000.00	\$ 0.00	0.0%
Road & Bridge	\$ 45,940,000.00	\$ 45,865,000.00	\$ 0.00	0.0%
Total	\$ 69,239,481.83	\$ 65,104,481.83	\$ 14,733,500.00	22.6%

**COMPRENSIVE CAPITAL IMPROVEMENT PLAN
SUMMARY**

*Includes Facilities, Airport, Sanitary and Road/Bridge
2018 through 2022*

2021				
<u>Division</u>	<u>Original Project Cost</u>	<u>Revised Project Cost</u>	<u>General Fund Impact</u>	<u>% GF Impact on Revised Costs</u>
Facilities	\$ 14,550,000.00	\$ 14,550,000.00	\$ 14,550,000.00	100.0%
Airport	\$ 0.00	\$ 0.00	\$ 0.00	N/A
Sanitary Sewer	\$ 2,900,000.00	\$ 2,900,000.00	\$ 0.00	0.0%
Road & Bridge	\$ 26,265,600.00	\$ 26,265,600.00	\$ 0.00	0.0%
Total	\$ 43,715,600.00	\$ 43,715,600.00	\$ 14,550,000.00	33.3%

2022				
<u>Division</u>	<u>Original Project Cost</u>	<u>Revised Project Cost</u>	<u>General Fund Impact</u>	<u>% GF Impact on Revised Costs</u>
Facilities	\$ 15,950,000.00	\$ 15,950,000.00	\$ 15,950,000.00	100.0%
Airport	\$ 0.00	\$ 0.00	\$ 0.00	N/A
Sanitary Sewer	\$ 400,000.00	\$ 400,000.00	\$ 0.00	0.0%
Road & Bridge	\$ 75,170,000.00	\$ 75,170,000.00	\$ 0.00	0.0%
Total	\$ 91,520,000.00	\$ 91,520,000.00	\$ 15,950,000.00	17.4%

GRAND TOTAL 2018-2022				
<u>Division</u>	<u>Original Project Cost</u>	<u>Revised Project Cost</u>	<u>General Fund Impact</u>	<u>% GF Impact on Revised Costs</u>
Facilities	\$ 97,628,653.68	\$ 87,260,595.68	\$ 62,658,817.28	71.8%
Airport	\$ 5,000,000.00	\$ 5,000,000.00	\$ 500,000.00	N/A
Sanitary Sewer	\$ 19,239,950.00	\$ 19,239,950.00	\$ 0.00	0.0%
Road & Bridge	\$ 245,794,263.00	\$ 245,619,263.00	\$ 0.00	0.0%
Total	\$ 367,662,866.68	\$ 357,119,808.68	\$ 63,158,817.28	17.7%

COMPRENSIVE CAPITAL IMPROVEMENT PLAN
Includes Facilities, Airport, Sanitary and Road/Bridge
2018 through 2022

2018								
Department of Public Works - Facilities Capital Improvement Plan						Updated: 10/6/2017		
OBM Index	Project #	BUILDING	PROJECT	PROJECT MANAGER	ORIGINAL PROJECT COST	REVISED PROJECT COST	GENERAL FUND IMPACT	Status Notes
		JEH	Rest Room Upgrades (ADA)	Ksenija/Joe	\$ 247,500.00	\$ 247,500.00		ADA assessment complete
		ME	Replace Emergency Generator	Deb	\$ 750,000.00	\$ 750,000.00	\$ 750,000.00	Assessment complete
		OCH	Repair and Replace Front Entrance Doors & Revolving Doors incl. Ass.Masonry, Paving and Emblem, South Door	Susan	\$ 875,000.00	\$ 875,000.00	\$ 875,000.00	Trades Assessment complete
		OCH	Replace Obsolute H/C Water Values, Piping & Storm Drains in Sub-Basement	Joe	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	Trades Assessment complete
		AnSh	Interior Windows and Sashes Repair & Replacements	Joe	\$ 307,500.00	\$ 307,500.00	\$ 307,500.00	Trades Assessment complete
		JEH	Roof Drain Re-line	Joe	\$ 195,000.00	\$ 195,000.00		Trades Assessment complete
		VEB	Retrofit Hallway Lighting	Joe	\$ 151,716.03	\$ 151,716.03		Sustainability benefits
		VEB	Skylight Repair	Ksenija	\$ 933,637.12	\$ 933,637.12		Design Complete
		JEH	Elevator Upgrades	Ksenija	\$ 467,943.42	\$ 467,943.42		Assessment complete
		AdMin/Hall	Admin - Halle Lease Repairs/Upgrades	TBD	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	Per Lease Repair Terms
		CHS	Elevator Upgrades - Additional Project Funding	TBD	\$ 600,000.00	\$ 600,000.00	\$ 600,000.00	Assessment complete
		JC	Building FaçadeCompliance Repair Program	Christine	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	Required by City Ordinance
		JC	Building Emergency Repairs	Christine	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	Programmed for emergent JC repair needs
		CTYWD	Fire Damper - Inspection and Repair	Susan	\$ 450,000.00	\$ 0.00	\$ 0.00	Per County Ordinance
		CTYWD	Painting Contract, Additional Contracts	Joe	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	Various County Buildings - Prioritized by
		CTYWD	Carpeting Contract, Additional Contracts	Joe	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	Various County Buildings - Prioritized by
		CTYWD	General Environmental Services Contract	Lori	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	Environmental Due Diligence Programs
		CTYWD	General Construction Management/Testing	Lori	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	Supporting CIP Execution
		CTYWD	General Architecture Engineering Services Contract	Lori	\$ 800,000.00	\$ 800,000.00	\$ 800,000.00	Supporting CIP Execution
		CTYWD	General Mechanical-Electrical-Plumbing AE Services Contract	Lori	\$ 500,000.00	\$ 400,000.00	\$ 400,000.00	Supporting CIP Execution
		CTYWD	Special Project Request/Emergency/Time Sensitive	TBD	\$ 695,000.00	\$ 500,000.00	\$ 500,000.00	Countywide Emergent Conditions
		S&S	Climate Control	Joe	\$ 495,000.00	\$ 495,000.00	\$ 495,000.00	Will correct significant humidity issue
		JJC	9th Floor Buildout	Kelley	\$ 660,000.00	\$ 660,000.00	\$ 660,000.00	Mandated move
			SUBTOTAL FACILITIES COST 2018		\$ 10,928,296.57	\$ 10,183,296.57	\$ 8,187,500.00	
		MainYd	Maintenance Yard Consolidation	Unknown	\$ 24,333,058.00	\$ 21,000,000.00	\$ 0.00	
			GRAND TOTAL FACILITIES COSTS 2018		\$ 35,261,354.57	\$ 31,183,296.57	\$ 8,187,500.00	

COMPRENSIVE CAPITAL IMPROVEMENT PLAN
Includes Facilities, Airport, Sanitary and Road/Bridge
2018 through 2022

Department of Public Works - Airport Capital Improvement Plan								Updated: 10/10/2017
OBM Index	Project #	BUILDING	PROJECT	PROJECT MANAGER	ORIGINAL PROJECT COST	REVISED PROJECT COST	GENERAL FUND IMPACT	Status Notes
		CoAir	Runway Overlay-Final Phase	Lori	\$ 5,000,000.00	\$ 5,000,000.00	\$ 500,000.00	
			GRAND TOTAL AIRPORT COSTS 2018		\$ 5,000,000.00	\$ 5,000,000.00	\$ 500,000.00	
Department of Public Works - Sanitary Capital Improvement Plan								Updated: 10/10/2017
OBM Index	Project #	BUILDING	PROJECT	PROJECT MANAGER	ORIGINAL PROJECT COST	REVISED PROJECT COST	GENERAL FUND IMPACT	Status Notes
	2018.3	Sanitary	Engineering-GEC		\$ 200,000.00	\$ 200,000.00	\$ 0.00	Sanitary/Sewer District Fund
	2018.3	Sanitary	Engineering-GEC		\$ 200,000.00	\$ 200,000.00	\$ 0.00	Sanitary/Sewer District Fund
			<i>SUBTOTAL ENGINEERING COST 2018</i>		<i>\$ 400,000.00</i>	<i>\$ 400,000.00</i>	<i>\$ 0.00</i>	
	2018	Sanitary	East Linden PS Replacement Parma	<i>Elsesser</i>	\$ 400,000.00	\$ 400,000.00	\$ 0.00	Sanitary/WPCLF
	2018	Sanitary	Pump Station Upgrades Various		\$ 500,000.00	\$ 500,000.00	\$ 0.00	Sanitary/Sewer District Fund
	2018	Sanitary	SSO Elimination Lancaster & Belvior S. Euclid	<i>Elsesser</i>	\$ 500,000.00	\$ 500,000.00	\$ 0.00	Sanitary/Sewer District Fund
			<i>SUBTOTAL LOCAL PROJECT MUNICIPALITY ADMINISTERED 2018</i>		<i>\$ 1,400,000.00</i>	<i>\$ 1,400,000.00</i>	<i>\$ 0.00</i>	
	2018	Sanitary	Glenwrod Sanitary & Storm-Brecksville		\$ 1,000,000.00	\$ 1,000,000.00	\$ 0.00	Sanitary/Sewer District Fund
	2018	Sanitary	Snowville Culvert #5-Brecksville		\$ 280,000.00	\$ 280,000.00	\$ 0.00	Sanitary/Sewer District Fund
	2018	Sanitary	Echo Hills Culvert #4-Brecksville		\$ 280,000.00	\$ 280,000.00	\$ 0.00	Sanitary/Sewer District Fund
	2018	Sanitary	Snowville Culvert #4-Brechsville		\$ 270,000.00	\$ 270,000.00	\$ 0.00	Sanitary/Sewer District Fund
	2018.1	Sanitary	Northeast Quadrant Sewer Imprvoment-Maple Hts	<i>Hugh</i>	\$ 569,950.00	\$ 569,950.00	\$ 0.00	Sanitary/Sewer District Fund \$220,000 and OPWC Loan \$349,950
	2018.1	Sanitary	Manhole Separation OPWC 2010 Maple Hts	<i>Hugh</i>	\$ 100,000.00	\$ 100,000.00	\$ 0.00	Sanitary/Sewer District Fund \$44,000 and OPWC Loan \$56,000
	2018.2	Sanitary	Various Sanitary Sewer Imprvoment OPWC2013 Maple Hts	<i>Hugh</i>	\$ 600,000.00	\$ 600,000.00	\$ 0.00	Sanitary/Sewer District Fund \$150,000 .OPWC Loan \$300,000 and \$150,000 Muni
	2018.2	Sanitary	Whitewood Aerial Sewer Breaksville	<i>Hugh</i>	\$ 500,000.00	\$ 500,000.00	\$ 0.00	Sanitary/Sewer District Fund
	2018.3	Sanitary	Echo Hills Culvert #1-Breaksville	<i>Hugh</i>	\$ 350,000.00	\$ 350,000.00	\$ 0.00	Sanitary/Sewer District Fund
			<i>SUBTOTAL LOCAL PROJECT MUNICIPALITY ADMINISTERED 2018</i>		<i>\$ 3,949,950.00</i>	<i>\$ 3,949,950.00</i>	<i>\$ 0.00</i>	
			TOTAL SANITARY SEWER COSTS 2018		\$ 5,749,950.00	\$ 5,749,950.00	\$ 0.00	

COMPRESVIE CAPITAL IMPROVEMENT PLAN
Includes Facilities, Airport, Sanitary and Road/Bridge
2018 through 2022

Department of Public Works - Road & Bridge Capital Improvement Plan						Updated: 10/10/2017		
OBM Index	Project #	BUILDING	PROJECT	PROJECT MANAGER	ORIGINAL PROJECT COST	REVISED PROJECT COST	GENERAL FUND IMPACT	Status Notes
	2018		Misc Anticipated Engineering Contracts-Variou		\$ 400,000.00	\$ 400,000.00	\$ 0.00	\$7.50 Fund
	2018.1		Cedar Point Bridge (over the Rocky River)		\$ 400,000.00	\$ 400,000.00	\$ 0.00	\$7.50 Fund
	2018.1		Warrensville Center		\$ 500,000.00	\$ 500,000.00	\$ 0.00	\$7.50 Fund
	2018.1		Old Rockside Bridge (over the Cuyahoga River)- Independence & Valley View		\$ 1,400,000.00	\$ 1,400,000.00	\$ 0.00	\$7.50 Fund
	2018.4		General Engineering Contract-Variou		\$ 400,000.00	\$ 400,000.00	\$ 0.00	\$7.50 Fund
	2018.4		General Engineering Contract-Variou		\$ 400,000.00	\$ 400,000.00	\$ 0.00	\$7.50 Fund
	2018.4		Construction Material Testing-Variou		\$ 150,000.00	\$ 150,000.00	\$ 0.00	\$7.50 Fund
	2018.4		Construction Management Services-Variou		\$ 300,000.00	\$ 300,000.00	\$ 0.00	\$7.50 Fund
			SUBTOTAL ENGINEERING COST 2018		\$ 3,950,000.00	\$ 3,950,000.00	\$ 0.00	
	2018		Pleasant Valley Road-State to Broadview-Parma		\$ 3,800,000.00	\$ 3,800,000.00	\$ 0.00	Federal Aid (TAM) \$2,840,000, & \$5.00 Fund \$960,000
	2018		Wallings-Broadview Rd to East of I-77-Broadview Heights		\$ 2,000,000.00	\$ 2,000,000.00	\$ 0.00	Federal Aid (TAM) \$1,600,000, \$5.00 Fund \$200,000 and Muni \$200,000
	2018		Towpath Trail-Stage I-Harvard to Steelyard Commons- Cleveland, Cuyahoga Heights		\$ 10,000,000.00	\$ 10,000,000.00	\$ 0.00	Federal Aid (CMAQ/TIF) \$8,000,000,&Muni \$200,000
			SUBTOTAL FEDERAL AID PROJECTS 2018		\$ 15,800,000.00	\$ 15,800,000.00	\$ 0.00	
	2018		Priority Resurfacing Program-Variou		\$ 1,000,000.00	\$ 1,000,000.00	\$ 0.00	\$7.50 Fund
	2018		Bridge Program Emergency Repairs-Variou		\$ 750,000.00	\$ 750,000.00	\$ 0.00	\$7.50 Fund
	2018.2		Jefferson Culvert-Cleveland		\$ 1,500,000.00	\$ 1,500,000.00	\$ 0.00	\$7.50 Fund
	2018		Culvert Group-Variou		\$ 620,000.00	\$ 620,000.00	\$ 0.00	\$7.50 fund \$496,000, \$124,000 Muni
	2018.3		Bradley Road Culvert over French Creek-North Olmsted		\$ 630,000.00	\$ 630,000.00	\$ 0.00	\$7.50 fund \$504,000, \$126,000 Muni
	2018		County Administered Projects-Variou		\$ 2,500,000.00	\$ 2,500,000.00	\$ 0.00	\$7.50 fund \$2 million, \$500,000 Muni
			SUBTOTAL LOCAL PROJECTS COUNTY ADMINISTERED 2018		\$ 7,000,000.00	\$ 7,000,000.00	\$ 0.00	
	2018.3		Bradley Rd Culvert over Walker Ditch-Westlake		\$ 484,000.00	\$ 484,000.00	\$ 0.00	80%-\$7.50 Fund \$387,200 & 20% Muni \$96,800
	2018		Bradley Rd Culvert over Lake Abrams Ditch-Middleburg Heights		\$ 500,000.00	\$ 500,000.00	\$ 0.00	50%-\$7.50 Fund \$250,000 & 50% Muni \$250,000
	2018		Clark Ave Resurfacing W41st St. to Quigley Rd Cleveland		\$ 7,501,947.00	\$ 7,501,947.00	\$ 0.00	\$7.50 Fund \$250,000 & Muni \$7,251,947
	2018		Pettibone Rd/Cochran Rd Resurfacing Intersection of Pettibone Rd and Cochran Rd Glenwillow		\$ 299,310.00	\$ 299,310.00	\$ 0.00	50%-\$7.50 Fund \$149,655 & 50% Muni \$149,655
	2018		Broadway Ave Resurfacing Macedonia road to Interstate 271 Oakwood		\$ 724,130.00	\$ 724,130.00	\$ 0.00	50%-\$7.50 Fund \$250,000 & 50% Muni \$250,000
	2018		E55th St Resurfacing Harvard to North Corp Line-Newburgh Heights		\$ 161,000.00	\$ 161,000.00	\$ 0.00	50%-\$7.50 Fund \$80,500 & 50% Muni \$80,500
	2018		Canal Road Resurfacing Rockside Rd to E71st St-Cuyahoga Heights		\$ 2,204,449.00	\$ 2,204,449.00	\$ 0.00	\$7.50 Fund \$250,000 & Muni \$1,954,449
	2018		W54th St Resurfacing Snow Rd to Loya Parkway-Parma		\$ 330,226.00	\$ 330,226.00	\$ 0.00	50%-\$7.50 Fund \$165,113 & 50% Muni \$165,113
	2018		Fairhill Rd Resurfacing Coventry Rd to West Corp Line- Shaker Heights		\$ 498,080.00	\$ 498,080.00	\$ 0.00	50%-\$7.50 Fund \$249,040 & 50% Muni \$249,040
	2018		Pavement Management Program-Variou		\$ 1,500,000.00	\$ 1,500,000.00	\$ 0.00	\$7.50 Fund \$1,500,000
			SUBTOTAL LOCAL PROJECTS MUNICIPALITIES ADMINISTERED 2018		\$ 14,203,142.00	\$ 14,203,142.00	\$ 0.00	

COMPRENSIVE CAPITAL IMPROVEMENT PLAN
Includes Facilities, Airport, Sanitary and Road/Bridge
2018 through 2022

2018		Rockside Rd Bridge over the Cuyahoga River Independence/Valley View	\$ 50,000.00	\$ 50,000.00	\$ 0.00	\$7.50 Fund
2018		Mastick Rd Bridge Side Hill Structure-Fairview Prk	\$ 25,000.00	\$ 25,000.00	\$ 0.00	\$7.50 Fund
2018		Sprague Road Webster to York Middleburg Hts, Strongsville, Parma, North Royalton	\$ 746,431.00	\$ 746,431.00	\$ 0.00	\$7.50 Fund
2018		North Main Bridge over Chagrin River-Chagrin Falls	\$ 150,000.00	\$ 150,000.00	\$ 0.00	\$7.50 Fund
2018		Old Rockside Bridge over Cuyahoga River Independence, Valley View	\$ 100,000.00	\$ 100,000.00	\$ 0.00	\$7.50 Fund
		SUBTOTAL LAND PURCHASES 2018	\$ 1,071,431.00	\$ 1,071,431.00	\$ 0.00	
2018		Misc Projects	\$ 500,000.00	\$ 500,000.00	\$ 0.00	\$7.50 Fund
2018		Pedestrian Bridge Payment	\$ 2,000,000.00	\$ 2,000,000.00	\$ 0.00	\$7.50 Fund
2018		Crocker Stearns Loan-Loan Payment	\$ 750,000.00	\$ 750,000.00	\$ 0.00	\$7.50 Fund
2018		Schaaf Issue II Loan-Loan Payment	\$ 70,000.00	\$ 70,000.00	\$ 0.00	\$7.50 Fund
		SUBTOTAL MISC 2018	\$ 3,320,000.00	\$ 3,320,000.00	\$ 0.00	
		TOTAL ROAD & BRIDGE COSTS 2018	\$ 45,344,573.00	\$ 45,344,573.00	\$ 0.00	
		GRAND TOTAL 2018 CAPITAL IMPROVEMENT PLAN	\$ 91,355,877.57	\$ 87,277,819.57	\$ 8,687,500.00	

2019

Department of Public Works - Facilities Capital Improvement Plan

Updated: 10/6/2017

OBM Index	Project #	BUILDING	PROJECT	PROJECT MANAGER	ORIGINAL PROJECT COST	REVISED PROJECT COST	GENERAL FUND IMPACT	Status Notes
2019	JC		Small Roofs on Jail I Replacement	TBD	\$ 198,000.00	\$ 198,000.00	\$ 198,000.00	Trades Assessment Complete
2019	JC		Signage	TBD	\$ 35,000.00	\$ 35,000.00	\$ 35,000.00	Trades Assessment Complete
2019	JC		Jail II Elevator Upgrades - From Assessment	TBD	\$ 1,500,000.00	\$ 1,500,000.00	\$ 1,500,000.00	Assessment Complete
2019	JC		Motor Controls Jail I	TBD	\$ 412,500.00	\$ 412,500.00	\$ 412,500.00	Trades Assessment Complete
2019	JC		Keying Upgrades	IKG	\$ 750,000.00	\$ 750,000.00	\$ 750,000.00	Assessment Complete
2019	JC		Return Air Fans for AC-1, AC-4 & AC-5	TBD	\$ 1,130,000.00	\$ 1,130,000.00	\$ 1,130,000.00	Trades Assessment Complete
2019	AnSh		Carpeting/VCT Replacement	TBD	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	Trades Assessment Complete
2019	ME		ADA Upgrades, Phase I	TBD	\$ 600,000.00	\$ 600,000.00	\$ 600,000.00	Per Universal Design Standards
2019	OCH		Library - Upgrades	TBD	\$ 144,000.00	\$ 144,000.00	\$ 144,000.00	Court requested project
2019	OCH		Family/Unisex Bathroom - CCAC-PD Universal Design	TBD	\$ 230,000.00	\$ 230,000.00	\$ 230,000.00	Per Universal Design Standards
2019	METZ		Elevator Upgrade	TBD	\$ 292,464.64	\$ 292,464.64	\$ 292,464.64	Assessment Complete
2019	CHS		Long Term Façade Ordinance Repairs - per assessment	TBD	\$ 2,200,000.00	\$ 500,000.00	\$ 500,000.00	Required by City Ordinance
2019	AnSh		Kennel - Play Yard Improvements	Unknown	\$ 100,373.86	\$ 100,373.86	\$ 100,373.86	CIP 2016-2020 Programmed
2019	METZ		Repair Roof Walls, Scrape & Reseal	Unknown	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	CIP 2016-2020 Programmed
2019	CTYWD		Fire Damper - Inspection and Repair	TBD	\$ 480,000.00	\$ 450,000.00	\$ 450,000.00	Per County Ordinance
2019	CTYWD		Fuel System Upgrades	Unknown	\$ 175,478.78	\$ 175,478.78	\$ 175,478.78	CIP 2016-2020 Programmed
2019	CTYWD		Painting Contract, Additional Contracts	Unknown	\$ 500,000.00	\$ 300,000.00	\$ 300,000.00	Various County Buildings - Prioritized by DPW
2019	CTYWD		Carpeting Contract, Additional Contracts	Unknown	\$ 500,000.00	\$ 300,000.00	\$ 300,000.00	Various County Buildings - Prioritized by DPW
2019	CTYWD		General Construction Management/Testing	Lori	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	Supporting CIP Execution
2019	CTYWD		General Architecture Engineering Services Contract	Lori	\$ 800,000.00	\$ 800,000.00	\$ 800,000.00	Supporting CIP Execution
2019	CTYWD		General Mechanical-Electrical-Plumbing AE Services Contract	Lori	\$ 500,000.00	\$ 400,000.00	\$ 400,000.00	Supporting CIP Execution
2019	CTYWD		Special Project Request/Emergency/Time Sensitive	Unknown	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	Countywide Emergent Conditions
			TOTAL FACILITIES COST 2019		\$ 11,467,817.28	\$ 9,237,817.28	\$ 9,237,817.28	

COMPRENSIVE CAPITAL IMPROVEMENT PLAN
Includes Facilities, Airport, Sanitary and Road/Bridge
2018 through 2022

Department of Public Works - Sanitary Capital Improvement Plan							Updated: 10/10/2017	
OBM Index	Project #	BUILDING	PROJECT	PROJECT MANAGER	ORIGINAL PROJECT COST	REVISED PROJECT COST	GENERAL FUND IMPACT	Status Notes
	2019		Pump Station Upgrades		\$ 500,000.00	\$ 500,000.00	\$ 0.00	Sanitary/Sewer District Fund
	2019.1		Sewer Repari & Rehab		\$ 3,000,000.00	\$ 3,000,000.00	\$ 0.00	Sanitary/Sewer District Fund
	2019.4		Cleaning & TV Contract-18 month contract-Variou	Hugh	\$ 3,000,000.00	\$ 3,000,000.00	\$ 0.00	Sanitary/Sewer District Fund
			<i>SUBTOTAL LOCAL PROJECTS COUNTY ADMINISTERED 2019</i>		\$ 6,500,000.00	\$ 6,500,000.00	\$ 0.00	
	2019		Snowville Culvert #6-Brecksville		\$ 290,000.00	\$ 290,000.00	\$ 0.00	Sanitary/WPCLF
			<i>SUBTOTAL LOCAL PROJECTS MUNI ADMINISTERED 2019</i>		\$ 290,000.00	\$ 290,000.00	\$ 0.00	
	2019		W. Sprague Rd & PS-Pump Station Replacement-Parma		\$ 500,000.00	\$ 500,000.00	\$ 0.00	Sanitary/WPCLF
			<i>SUBTOTAL OPWC PROJECTS 2019</i>		\$ 500,000.00	\$ 500,000.00	\$ 0.00	
			TOTAL SANITARY SEWER COSTS 2019		\$ 7,290,000.00	\$ 7,290,000.00	\$ 0.00	
Department of Public Works - Road & Bridge Capital Improvement Plan							Updated: 10/10/2017	
OBM Index	Project #	BUILDING	PROJECT	PROJECT MANAGER	ORIGINAL PROJECT COST	REVISED PROJECT COST	GENERAL FUND IMPACT	Status Notes
	2019.4		General Engineering Contract		\$ 300,000.00	\$ 300,000.00	\$ 0.00	\$7.50 Fund
	2019.4		General Engineering Contract		\$ 300,000.00	\$ 300,000.00	\$ 0.00	\$7.50 Fund
	2019.4		Consturcion Management Services		\$ 300,000.00	\$ 300,000.00	\$ 0.00	\$7.50 Fund
	2019		Hillard Part 2		\$ 1,000,000.00	\$ 1,000,000.00	\$ 0.00	\$7.50 Fund
	2019		W130th St Bridge		\$ 500,000.00	\$ 500,000.00	\$ 0.00	\$5.00 Fund
	2019		Pleasant Valley Part 2-Independence		\$ 1,500,000.00	\$ 1,500,000.00	\$ 0.00	\$7.50 Fund
			<i>SUBTOTAL ENGINEERING COST 2019</i>		\$ 3,900,000.00	\$ 3,900,000.00	\$ 0.00	
	2019		Federal Aid-Variou		\$ 1,116,000.00	\$ 1,116,000.00	\$ 0.00	Federal Aid \$1,116,000 all from \$5.00 Fund
	2019		Cedar Road I-271 to Green Rd Beachwook, Lyndhurst, South Euclid & University Hts.		\$ 4,700,000.00	\$ 4,700,000.00	\$ 0.00	Federal Aid (TAM) \$3,692,000, & \$5.00 Fund \$604,000 and Muni \$604,000
	2019		Warrensville Center Rd-North of Rockside to I-480 South Maple Heights/Bedford		\$ 2,800,000.00	\$ 2,800,000.00	\$ 0.00	Federal Aid (TAM) \$2,240,000, & \$5.00 Fund \$280,000 and Muni \$280,000
	2019		Towpath Trail Stage IV-Literary to Canal Basin-Cleveland		\$ 10,000,000.00	\$ 10,000,000.00	\$ 0.00	Federal Aid (CMAQ Agreement) \$8,000,000, & Muni \$2,000,000
	2019		North Main St Bridge Rehabilitaion over Chargin River-Village of Chagrin Falls		\$ 3,950,000.00	\$ 3,950,000.00	\$ 0.00	Federal Aid (LBR) \$3,160,000, OPWC Grant \$579,600 and \$5.00 Fund \$210,400
			<i>SUBTOTAL FEDERAL AID 2019</i>		\$ 22,566,000.00	\$ 22,566,000.00	\$ 0.00	

COMPRENSIVE CAPITAL IMPROVEMENT PLAN
Includes Facilities, Airport, Sanitary and Road/Bridge
2018 through 2022

2019		Priority Resurfacing Program-Variou	\$ 1,000,000.00	\$ 1,000,000.00	\$ 0.00	\$7.50 Fund
2019		Bridge Program Emergency Repairs-Variou	\$ 1,000,000.00	\$ 1,000,000.00	\$ 0.00	\$7.50 Fund
2019		Lindberg Blvd Culvert-Over creek to West Branch of Rocky River-Olmsted Falls	\$ 620,000.00	\$ 620,000.00	\$ 0.00	\$7.50 Fund \$496,000 AND \$124,00 Muni
2019		Lewis Road Culvert-Relining Erosion Control-Olmsted Township	\$ 321,000.00	\$ 321,000.00	\$ 0.00	\$7.50 Fund
2019		Adele Lan Culvert-Westwoo, Eastwood, Crestwood-Over creek to West Barnach of Rocky River-Olmsted Township	\$ 2,000,000.00	\$ 2,000,000.00	\$ 0.00	\$7.50 Fund
2019		County Administered Projects-Variou	\$ 2,500,000.00	\$ 2,500,000.00	\$ 0.00	\$7.50 Fund \$2,000,000 and \$500,000 Muni
		<i>SUBTOTAL LOCAL PROJECTS COUNTY ADMINISTERED 2019</i>	<i>\$ 7,441,000.00</i>	<i>\$ 7,441,000.00</i>	<i>\$ 0.00</i>	
2019		Resurfacing Alexander Road-Walton Rd to Northfield Rd-Walton Hills	\$ 529,521.00	\$ 529,521.00	\$ 0.00	\$7.50 Fund-\$250,000, Muni \$279,521
2019		Resurfacing Lindberg Blvd-Abbeyshire Dr to East Corp Line-Berea	\$ 340,926.00	\$ 340,926.00	\$ 0.00	\$7.50 Fund-\$170,463, Muni \$170,463
2019		Resurfacing Mackenzie Rd-Lorian Rd to South Corp Line-North Olmsted	\$ 740,824.00	\$ 740,824.00	\$ 0.00	\$7.50 Fund-\$250,000, Muni \$490,824
2019		Resurfacing Dunham Rd-South Corp Line to Turney Rd-Maple Hts	\$ 246,510.00	\$ 246,510.00	\$ 0.00	\$7.50 Fund-\$123,255, Muni \$123,255
2019		Resurfacing East Mill Rd-Wallings Rd to Lacey Lane-Broadview Hts	\$ 565,679.00	\$ 565,679.00	\$ 0.00	\$7.50 Fund-\$250,000, Muni \$315,679
2019		Resurfacing Sheldon Rd-Eastland Rd to Harrow Rd-Brookpark & Middleburg Hts	\$ 641,803.00	\$ 641,803.00	\$ 0.00	\$7.50 Fund-\$250,000, Muni \$391,803
2019		Resurfacing Edgerton Rd-Bennet Rd to Ridge Rd-North Royalton	\$ 630,827.00	\$ 630,827.00	\$ 0.00	\$7.50 Fund-\$250,000, Muni \$380,824
2019		Pavement Management Program	\$ 1,500,000.00	\$ 1,500,000.00	\$ 0.00	\$7.50 Fund Full amount of \$1,500,000
		<i>SUBTOTAL LOCAL PROJECTS COUNTY ADMINISTERED 2019</i>	<i>\$ 5,196,090.00</i>	<i>\$ 5,196,090.00</i>	<i>\$ 0.00</i>	
2019		Mastick Rd Bridge-Fairview Park	\$ 5,016,000.00	\$ 5,016,000.00	\$ 0.00	\$7.50 Fund \$3,016,000, OPWC Grant \$2,000,000
2019		Sprague Road Part 1-Webster to York, Middleburg Hts, Strongsville, Parma, North Royalton	\$ 5,500,000.00	\$ 5,500,000.00	\$ 0.00	\$7.50 Fund \$2,250,000 and Muni \$2,250,000
		<i>SUBTOTAL OPWC PROJECTS 2019</i>	<i>\$ 10,516,000.00</i>	<i>\$ 10,516,000.00</i>	<i>\$ 0.00</i>	
2019		Land-Variou	\$ 75,000.00	\$ 75,000.00	\$ 0.00	\$5.00 Fund
2019		Cedar Point Bridge over the Rocky River-North Olmsted	\$ 25,000.00	\$ 25,000.00	\$ 0.00	\$5.00 Fund
2019		Memphis	\$ 25,000.00	\$ 25,000.00	\$ 0.00	\$7.50 Fund
2019		Warren Culvert	\$ 10,000.00	\$ 10,000.00	\$ 0.00	\$7.50 Fund
		<i>SUBTOTAL LAND PROJECTS 2019</i>	<i>\$ 135,000.00</i>	<i>\$ 35,000.00</i>	<i>\$ 0.00</i>	
2019		Misc Projects	\$ 500,000.00	\$ 500,000.00	\$ 0.00	\$7.50 Fund
2019		Pedestrian Bridge Payment	\$ 2,000,000.00	\$ 2,000,000.00	\$ 0.00	\$7.50 Fund
2019		Crocker Stearns Loan-Loan Payment	\$ 750,000.00	\$ 750,000.00	\$ 0.00	\$7.50 Fund
2019		Schaaf Issue II Loan-Loan Payment	\$ 70,000.00	\$ 70,000.00	\$ 0.00	\$7.50 Fund
		<i>SUBTOTAL MISC 2019</i>	<i>\$ 3,320,000.00</i>	<i>\$ 3,320,000.00</i>	<i>\$ 0.00</i>	
		TOTAL ROAD & BRIDGE COSTS 2019	\$ 53,074,090.00	\$ 52,974,090.00	\$ 0.00	
		GRAND TOTAL 2019 CAPITAL IMPROVEMENT PLAN	\$ 71,831,907.28	\$ 69,501,907.28	\$ 9,237,817.28	

COMPRENSIVE CAPITAL IMPROVEMENT PLAN
Includes Facilities, Airport, Sanitary and Road/Bridge
2018 through 2022

2020								
Department of Public Works - Facilities Capital Improvement Plan						Updated: 10/6/2017		
OBM Index	Project #	BUILDING	PROJECT	PROJECT MANAGER	ORIGINAL PROJECT COST	REVISED PROJECT COST	GENERAL FUND IMPACT	Status Notes
	2020	AnSh	Exterior Concrete Repair	TBD	\$ 58,500.00	\$ 58,500.00	\$ 58,500.00	Trades Assessment Complete
	2020	ME	Exterior Building Repairs	TBD	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	Trades Assessment Complete
	2020	OCH	Interior Courtyard Window Replacement	TBD	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	Trades Assessment Complete
	2020	OCH	Upgrade Lighting	TBD	\$ 380,000.00	\$ 380,000.00	\$ 380,000.00	Trades Assessment Complete
	2020	OCH	Interior Courtyard Concrete Repair	TBD	\$ 495,000.00	\$ 495,000.00	\$ 495,000.00	Trades Assessment Complete
	2020	JC	Exterior Overhang Repairs	TBD	\$ 1,500,000.00	\$ 1,500,000.00	\$ 1,500,000.00	Assessment Complete
	2020	VEB	Elevator Upgrades	Unknown	\$ 1,605,981.83	\$ 1,605,981.83		Assessment Complete
	2020	Various	Parking Lot Sealants (CHS-1642-JJC)	Unknown	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	Assessment Complete
	2020	Various	Building Study Capital Repairs - Assessment Studies	Unknown	\$ 10,000,000.00	\$ 8,000,000.00	\$ 8,000,000.00	Programmed based on DPW Assessments
	2020	CTYWD	Fire Damper - Inspection and Repair	TBD	\$ 510,000.00	\$ 450,000.00	\$ 450,000.00	Per County Ordinance
	2020	CTYWD	Building Assessment Studies - - 2020	Lori	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	Develop 2022-2026 5 Yr CIP Updates
	2020	CTYWD	Painting Contract, Additional Contracts	Unknown	\$ 500,000.00	\$ 300,000.00	\$ 300,000.00	Various County Buildings - Prioritized by DPW
	2020	CTYWD	Carpeting Contract, Additional Contracts	Unknown	\$ 500,000.00	\$ 300,000.00	\$ 300,000.00	Various County Buildings - Prioritized by DPW
	2020	CTYWD	General Environmental Services Contract 2020	Lori	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	Environmental Due Diligence Programs
	2020	CTYWD	General Construction Management/Testing	Lori	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	Supporting CIP Execution
	2020	CTYWD	General Architecture Engineering Services Contract	Lori	\$ 800,000.00	\$ 800,000.00	\$ 800,000.00	Supporting CIP Execution
	2020	CTYWD	General Mechanical-Electrical-Plumbing AE Services Contract	Lori	\$ 500,000.00	\$ 400,000.00	\$ 400,000.00	Supporting CIP Execution
	2020	CTYWD	Special Project Request	Unknown	\$ 1,000,000.00	\$ 0.00	\$ 0.00	
	2020	CTYWD	Emergency		\$ 1,000,000.00	\$ 500,000.00	\$ 500,000.00	Countywide Emergent Conditions
			TOTAL FACILITIES COST 2020		\$ 20,399,481.83	\$ 16,339,481.83	\$ 14,733,500.00	
Department of Public Works - Sanitary Capital Improvement Plan						Updated: 10/10/2017		
Index	Project #	BUILDING	PROJECT	MANAGER	COST	COST	IMPACT	Status Notes
	2020.1		Sanitary Engineering Contract-GEC		\$ 200,000.00	\$ 200,000.00	\$ 0.00	Sanitary/Sewer District Fund
	2020.1		Sanitary Engineering Contract-GEC		\$ 200,000.00	\$ 200,000.00	\$ 0.00	Sanitary/Sewer District Fund
			<i>SUBTOTAL ENGINEERING PROJECTS 2020</i>		<i>\$ 400,000.00</i>	<i>\$ 400,000.00</i>	<i>\$ 0.00</i>	
	2020		Sprague Rd Webster to York-Middleburg Hts, Strongsville Parma, North Royalton		\$ 2,500,000.00	\$ 2,500,000.00	\$ 0.00	Muni/OPWC/Sanitary-Sewer District \$2,500,000
			<i>SUBTOTAL OPWC PROJECTS 2020</i>		<i>\$ 2,500,000.00</i>	<i>\$ 2,500,000.00</i>	<i>\$ 0.00</i>	
			TOTAL SANITARY COSTS 2020		\$ 2,900,000.00	\$ 2,900,000.00	\$ 0.00	
Department of Public Works - Road & Bridge Capital Improvement Plan						Updated: 10/10/2017		
OBM Index	Project #	BUILDING	PROJECT	PROJECT MANAGER	ORIGINAL PROJECT COST	REVISED PROJECT COST	GENERAL FUND IMPACT	Status Notes
	2020		General Engineering Contract-Variou		\$ 300,000.00	\$ 300,000.00	\$ 0.00	\$7.50 Fund
	2020		General Engineering Contract-Variou		\$ 300,000.00	\$ 300,000.00	\$ 0.00	\$7.50 Fund
	2020		Consturcion Management Services-Variou		\$ 300,000.00	\$ 300,000.00	\$ 0.00	\$7.50 Fund
	2020		Contruction Material Testing-Variou		\$ 150,000.00	\$ 150,000.00	\$ 0.00	\$7.50 Fund
	2020		Misc Anticipated Engineering Contract for Federal Projects-Variou		\$ 1,200,000.00	\$ 1,200,000.00	\$ 0.00	\$5.00 Fund
			<i>SUBTOTAL ENGINEERING PROJECTS 2020</i>		<i>\$ 2,250,000.00</i>	<i>\$ 2,250,000.00</i>	<i>\$ 0.00</i>	
	2020		Federal Aid		\$ 600,000.00	\$ 600,000.00	\$ 0.00	\$5.00 Fund
	2020		W.130th St-Bagley to Snow Rd-Brookpark, Parma, Parma Hts, & Middleburg Hts.		\$ 7,000,000.00	\$ 7,000,000.00	\$ 0.00	Federal \$5,600,000, \$5.00 Fund \$700,000, Muni \$700,000
	2020		Ridge Road-Memphis Ave to Denison Ave.-Middleburg Hts		\$ 2,000,000.00	\$ 2,000,000.00	\$ 0.00	Federal \$1,600,000, \$5.00 Fund \$200,000, Muni \$200,000
	2020		Memphis Rd Bridge-Over CSXT Railroad-Brooklyn & Cleveland		\$ 3,188,000.00	\$ 3,188,000.00	\$ 0.00	Federal \$2,550,400, \$5.00 Fund \$637,600.
	2020		Old Rockside Bridge-Over Cuyahoga River-Brooklyn		\$ 4,840,000.00	\$ 4,840,000.00	\$ 0.00	Federal \$2,500,000, \$5.00 Fund \$2,340,000.
	2020.4		Cedar Point Bridge-Over Rocky River-North Olmsted		\$ 3,892,000.00	\$ 3,892,000.00	\$ 0.00	Federal \$3,113,600, \$5.00 Fund \$778,400.
			<i>SUBTOTAL FEDERAL PROJECTS 2020</i>		<i>\$ 21,520,000.00</i>	<i>\$ 21,520,000.00</i>	<i>\$ 0.00</i>	

COMPRENSIVE CAPITAL IMPROVEMENT PLAN
Includes Facilities, Airport, Sanitary and Road/Bridge
2018 through 2022

2020		Priority Resurfacing Program-Variou	\$ 1,000,000.00	\$ 1,000,000.00	\$ 0.00	\$7.50 Fund
2020		Bridge Program Emergency Repairs-Variou	\$ 1,000,000.00	\$ 1,000,000.00	\$ 0.00	\$7.50 Fund
2020		Culvert Group-Variou	\$ 250,000.00	\$ 250,000.00	\$ 0.00	\$7.50 Fund-\$200,000, Muni \$50,000
2020		Warner Rd Culvert-Valley View	\$ 1,000,000.00	\$ 1,000,000.00	\$ 0.00	\$7.50 Fund-\$800,000, Muni \$200,000
2020		County Administered Projects-Variou	\$ 2,500,000.00	\$ 2,500,000.00	\$ 0.00	\$7.50 Fund-\$2,000,000, Muni \$500,000
		SUBTOTAL LOCAL PROJECTS COUNTY ADMINISTERED 2020	\$ 5,750,000.00	\$ 5,750,000.00	\$ 0.00	
2020		Local Resurfacing Program-Variou	\$ 3,000,000.00	\$ 3,000,000.00	\$ 0.00	\$7.50 Fund-\$1,500,000, Muni \$1,500,000
2020		Pavement Management Program-Variou	\$ 1,500,000.00	\$ 1,500,000.00	\$ 0.00	\$7.50 Fund-All
		SUBTOTAL LOCAL PROJECTS MUNI ADMINISTERED 2020	\$ 4,500,000.00	\$ 4,500,000.00	\$ 0.00	
2020		Sprague Road-Part 2 W130th to York-Middleburg Heights, Strongsville, Parma, North Royalton	\$ 8,500,000.00	\$ 8,500,000.00	\$ 0.00	OPWC Grant-\$2,000,000, \$7.50 Fund-\$3,250,000, Muni \$3,250,000
		SUBTOTAL OPWC PROJECTS 2020	\$ 8,500,000.00	\$ 8,500,000.00	\$ 0.00	
2020		Land-Variou	\$ 50,000.00	\$ 75,000.00	\$ 0.00	\$7.50 Fund
2020		St Clair Bridge	\$ 25,000.00	\$ 25,000.00	\$ 0.00	\$7.50 Fund
2020		Warrensville Center Bridges	\$ 25,000.00	\$ 25,000.00	\$ 0.00	\$7.50 Fund
		SUBTOTAL LAND PROJECTS 2020	\$ 100,000.00	\$ 25,000.00	\$ 0.00	
2020		Misc Projects	\$ 500,000.00	\$ 500,000.00	\$ 0.00	\$7.50 Fund
2020		Pedestrian Bridge Payment	\$ 2,000,000.00	\$ 2,000,000.00	\$ 0.00	\$7.50 Fund
2020		Crocker Stearns Loan-Loan Payment	\$ 750,000.00	\$ 750,000.00	\$ 0.00	\$7.50 Fund
2020		Schaaf Issue II Loan-Loan Payment	\$ 70,000.00	\$ 70,000.00	\$ 0.00	\$7.50 Fund
		SUBTOTAL MISC 2020	\$ 3,320,000.00	\$ 3,320,000.00	\$ 0.00	
		TOTAL ROAD & BRIDGE COSTS 2020	\$ 45,940,000.00	\$ 45,865,000.00	\$ 0.00	
		GRAND TOTAL 2020 CAPITAL IMPROVEMENT PLAN	\$ 69,239,481.83	\$ 65,104,481.83	\$ 14,733,500.00	

2021

Department of Public Works - Facilities Capital Improvement Plan						Updated: 10/6/2017		Status Notes
OBM Index	Project #	BUILDING	PROJECT	PROJECT MANAGER	ORIGINAL PROJECT COST	REVISED PROJECT COST	GENERAL FUND IMPACT	
	2021	Various	ADA Accessibility Assessments	TBD	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	DOJ Accessibility program mandates
	2021	Various	County Parking Structural Assessments	TBD	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	Parking Structure Assessment/Maintenance
	2021	Various	Building Faqade Ordinance Assessments	Unknown	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	Required by City Ordinance
	2021	Various	Building Study Capital Repairs - Assessment Studies	Unknown	\$ 10,000,000.00	\$ 10,000,000.00	\$ 10,000,000.00	Programmed based on DPW Assessments
	2021	CTYWD	Fire Damper - Inspection and Repair	TBD	\$ 450,000.00	\$ 450,000.00	\$ 450,000.00	Per County Ordinance
	2021	CTYWD	Painting Contract, Additional Contracts	Unknown	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	Various County Buildings - Prioritized by DPW
	2021	CTYWD	Carpeting Contract, Additional Contracts	Unknown	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	Various County Buildings - Prioritized by DPW
	2021	CTYWD	General Environmental Services Contract	Lori	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	Environmental Due Diligence Programs
	2021	CTYWD	General Construction Management/Testing	Lori	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	Supporting CIP Execution
	2021	CTYWD	General Architecture Engineering Services Contract	Lori	\$ 800,000.00	\$ 800,000.00	\$ 800,000.00	Supporting CIP Execution
	2021	CTYWD	General Mechanical-Electrical-Plumbing AE Services Contract	Lori	\$ 400,000.00	\$ 400,000.00	\$ 400,000.00	Supporting CIP Execution
	2021	CTYWD	Special Project Request/Emergency/Time Sensitive		\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	Countywide Emergent Conditions
			TOTAL FACILITIES COST 2021		\$ 14,550,000.00	\$ 14,550,000.00	\$ 14,550,000.00	

COMPRENSIVE CAPITAL IMPROVEMENT PLAN
Includes Facilities, Airport, Sanitary and Road/Bridge
2018 through 2022

Department of Public Works - Sanitary Capital Improvement Plan						Updated: 10/10/2017		
OBM Index	Project #	BUILDING	PROJECT	PROJECT MANAGER	ORIGINAL PROJECT COST	REVISED PROJECT COST	GENERAL FUND IMPACT	Status Notes
	2021		Sanitary Engineering Contract-GEC		\$ 200,000.00	\$ 200,000.00	\$ 0.00	Sanitary/Sewer District Fund
	2021		Sanitary Engineering Contract-GEC		\$ 200,000.00	\$ 200,000.00	\$ 0.00	Sanitary/Sewer District Fund
			SUBTOTAL ENGINEERING PROJECTS 2021		\$ 400,000.00	\$ 400,000.00	\$ 0.00	
	2021		Sprague Rd Webster to York-Middleburg Hts, Strongsville Parma, North Royalton		\$ 2,500,000.00	\$ 2,500,000.00	\$ 0.00	Muni/OPWC/Sanitary-Sewer District \$2,500,000
			SUBTOTAL OPWC PROJECTS 2021		\$ 2,500,000.00	\$ 2,500,000.00	\$ 0.00	
			TOTAL SANITARY COSTS 2021		\$ 2,900,000.00	\$ 2,900,000.00	\$ 0.00	
Department of Public Works - Road & Bridge Capital Improvement Plan						Updated: 10/10/2017		
OBM Index	Project #	BUILDING	PROJECT	PROJECT MANAGER	ORIGINAL PROJECT COST	REVISED PROJECT COST	GENERAL FUND IMPACT	Status Notes
	2021		General Engineering Contract-Variou		\$ 300,000.00	\$ 300,000.00	\$ 0.00	\$7.50 Budget
	2021		Misc Anticipated Engineering Contracts-Federal Aid Projects-Variou		\$ 1,500,000.00	\$ 1,500,000.00	\$ 0.00	\$5.00 Budget
	2021		Construction Management-Variou		\$ 300,000.00	\$ 300,000.00	\$ 0.00	\$7.50 Budget
	2021		Construction Material Testing-Variou		\$ 150,000.00	\$ 150,000.00	\$ 0.00	\$7.50 Budget
			SUBTOTAL ENGINEERING PROJECTS 2021		\$ 2,250,000.00	\$ 2,250,000.00	\$ 0.00	
	2021		Federal Aid Road-Variou		\$ 1,100,000.00	\$ 1,100,000.00	\$ 0.00	\$5.00 Fund
	2021		E.116th St Miles Rd to Union Rd Cleveland		\$ 4,000,000.00	\$ 4,000,000.00	\$ 0.00	Federal \$3,200,000, \$5.00 Fund \$400,000, Muni
	2021		Federal Aid Bridge-Variou		\$ 188,600.00	\$ 188,600.00	\$ 0.00	\$5.00 Fund
	2021		St Clair Bridge Rehabilitation of Bridge over Doan Brook		\$ 4,057,000.00	\$ 4,057,000.00	\$ 0.00	Federal \$3,245,600, \$5.00 Fund \$811,400
			SUBTOTAL FEDERAL PROJECTS 2021		\$ 9,345,600.00	\$ 9,345,600.00	\$ 0.00	
	2021		Warrensville Center Bridge		\$ 3,000,000.00	\$ 3,000,000.00	\$ 0.00	\$7.50 Budget
	2021		Priority Resurfacing Program-Variou		\$ 1,000,000.00	\$ 1,000,000.00	\$ 0.00	\$7.50 Budget
	2021		Bridge Program Emergency Repairs-Variou		\$ 1,000,000.00	\$ 1,000,000.00	\$ 0.00	\$7.50 Budget
	2021		Culvert Group-Variou		\$ 1,250,000.00	\$ 1,250,000.00	\$ 0.00	\$7.50 Budget-\$1,000,000, \$250,000 Muni
	2021		County Administered Projects-Variou		\$ 2,500,000.00	\$ 2,500,000.00	\$ 0.00	\$7.50 Budget-\$2,000,000 \$500,000 Muni
			SUBTOTAL LOCAL PROJECTS COUNTY ADMINISTERED PROJECTS 2021		\$ 8,750,000.00	\$ 8,750,000.00	\$ 0.00	
	2021		Local Resurfacing Program-Variou		\$ 3,000,000.00	\$ 3,000,000.00	\$ 0.00	\$7.50 Fund-\$1,500,000, Muni \$1,500,000
	2021		Pavement Management Program-Variou		\$ 1,500,000.00	\$ 1,500,000.00	\$ 0.00	\$7.50 Fund-All
			SUBTOTAL LOCAL PROJECTS MUNI ADMINISTERED 2021		\$ 4,500,000.00	\$ 4,500,000.00	\$ 0.00	
	2021		Pleasant Valley		\$ 25,000.00	\$ 25,000.00	\$ 0.00	\$7.50 Budget
	2021		Pleasant Valley		\$ 50,000.00	\$ 50,000.00	\$ 0.00	\$7.50 Budget
	2021		Hillard Bridge		\$ 50,000.00	\$ 50,000.00	\$ 0.00	\$7.50 Budget
			SUBTOTAL LAND PURCHASES 2021		\$ 100,000.00	\$ 100,000.00	\$ 0.00	
	2021		Misc Projects		\$ 500,000.00	\$ 500,000.00	\$ 0.00	\$7.50 Fund
	2021		Pedestrian Bridge Payment		\$ 0.00	\$ 0.00	\$ 0.00	\$7.50 Fund
	2021		Crocker Stearns Loan-Loan Payment		\$ 750,000.00	\$ 750,000.00	\$ 0.00	\$7.50 Fund
	2021		Schaaf Issue II Loan-Loan Payment		\$ 70,000.00	\$ 70,000.00	\$ 0.00	\$7.50 Fund
			SUBTOTAL MISC 2021		\$ 1,320,000.00	\$ 1,320,000.00	\$ 0.00	
			TOTAL ROAD & BRIDGE COSTS 2021		\$ 26,265,600.00	\$ 26,265,600.00	\$ 0.00	
			GRAND TOTAL 2021 CAPITAL IMPROVEMENT PLAN		\$ 43,715,600.00	\$ 43,715,600.00	\$ 14,550,000.00	

COMPRENSIVE CAPITAL IMPROVEMENT PLAN
Includes Facilities, Airport, Sanitary and Road/Bridge
2018 through 2022

2022								
Department of Public Works - Facilities Capital Improvement Plan						Updated: 10/6/2017		
OBM Index	Project #	BUILDING	PROJECT	PROJECT MANAGER	ORIGINAL PROJECT COST	REVISED PROJECT COST	GENERAL FUND IMPACT	Status Notes
	2022	Various	ADA Improvement Projects - based on 2021 Assessmen	TBD	\$ 750,000.00	\$ 750,000.00	\$ 750,000.00	DOJ Accessibility program mandates
	2022	HPG - Vari	HPG & Parking Structures Interim Structural Mainten	Unknown	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	Parking Structure Assessment/Maint Program
	2021	Various	Buidling Façade Ordinance Repairs	Unknown	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	Required by City Ordinance
	2022	Various	Building Study Capital Repairs - Assessment Studies	Unknown	\$ 10,000,000.00	\$ 10,000,000.00	\$ 10,000,000.00	Programmed based on DPW Assessments
	2022	CTYWD	Fire Damper - Inspection and Repair	TBD	\$ 450,000.00	\$ 450,000.00	\$ 450,000.00	Per County Ordinance
	2022	CTYWD	Painting Contract, Additional Contracts	Unknown	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	Various County Buildings - Prioritized by DPW
	2022	CTYWD	Carpeting Contract, Additional Contracts	Unknown	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	Various County Buildings - Prioritized by DPW
	2022	CTYWD	General Environmental Services Contract	Lori	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	Environmental Due Diligence Programs
	2022	CTYWD	General Construction Management/Testing	Lori	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	Supporting CIP Execution
	2022	CTYWD	General Architecture Engineering Services Contract	Lori	\$ 800,000.00	\$ 800,000.00	\$ 800,000.00	Supporting CIP Execution
	2022	CTYWD	General Mechanical-Electrical-Plumbing AE Services Contract	Lori	\$ 400,000.00	\$ 400,000.00	\$ 400,000.00	Supporting CIP Execution
	2022	CTYWD	Special Project Request/Emergency/Time Sensitive		\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	Countywide Emergent Conditions
			TOTAL FACILITIES COST 2022		\$ 15,950,000.00	\$ 15,950,000.00	\$ 15,950,000.00	
Department of Public Works - Sanitary Capital Improvement Plan						Updated: 10/10/2017		
OBM Index	Project #	BUILDING	PROJECT	PROJECT MANAGER	ORIGINAL PROJECT COST	REVISED PROJECT COST	GENERAL FUND IMPACT	Status Notes
	2022		Sanitary Engineering Contract-GEC		\$ 200,000.00	\$ 200,000.00	\$ 0.00	Sanitary/Sewer District Fund
	2022		Sanitary Engineering Contract-GEC		\$ 200,000.00	\$ 200,000.00	\$ 0.00	Sanitary/Sewer District Fund
			<i>SUBTOTAL ENGINEERING PROJECTS 2020</i>		<i>\$ 400,000.00</i>	<i>\$ 400,000.00</i>	<i>\$ 0.00</i>	
			TOTAL SANITARY COSTS 2022		\$ 400,000.00	\$ 400,000.00	\$ 0.00	
Department of Public Works - Road & Bridge Capital Improvement Plan						Updated: 10/10/2017		
OBM Index	Project #	BUILDING	PROJECT	PROJECT MANAGER	ORIGINAL PROJECT COST	REVISED PROJECT COST	GENERAL FUND IMPACT	Status Notes
	2022		General Engineering Contract-Variou		\$ 1,500,000.00	\$ 1,500,000.00	\$ 0.00	\$7.50 Fund
			<i>SUBTOTAL ENGINEERING PROJECTS 2022</i>		<i>\$ 1,500,000.00</i>	<i>\$ 1,500,000.00</i>	<i>\$ 0.00</i>	
	2022		Federal Aid Road-Variou		\$ 2,000,000.00	\$ 2,000,000.00	\$ 0.00	\$5.00 Fund
	2022		Pleasant Valley Replacement of Bridge		\$ 8,000,000.00	\$ 8,000,000.00	\$ 0.00	Federal \$3,500,000, OPWC Grant \$2,000,000, \$5.00 Fund \$2,500,000
	2022		Hillard Bvd Rehabilitation of Bridge over Rocky River		\$ 30,000,000.00	\$ 30,000,000.00	\$ 0.00	Federal \$24,000,000, OPWC Grant \$3,000,000, \$5.00 Fund \$3,000,000
	2022		Pleasant Valley Replacement of Bridge		\$ 10,000,000.00	\$ 10,000,000.00	\$ 0.00	Federal \$5,000,000, \$5.00 Fund \$5,000,000
	2022		Rockside Rd Bridge-Over the Cuyahoga River & CSXT Railroad Independence/Valley View		\$ 12,000,000.00	\$ 12,000,000.00	\$ 0.00	Federal \$9,600,000, OPWC Grant \$2,400,000
			<i>SUBTOTAL FEDERAL PROJECTS 2022</i>		<i>\$ 62,000,000.00</i>	<i>\$ 62,000,000.00</i>	<i>\$ 0.00</i>	
	2022		Priority Resurfacing Progam		\$ 1,000,000.00	\$ 1,000,000.00	\$ 0.00	\$7.50 Fund
	2022		Bridge Program Emergency Repairs		\$ 1,000,000.00	\$ 1,000,000.00	\$ 0.00	\$7.50 Fund
	2022		Culvert Group		\$ 1,250,000.00	\$ 1,250,000.00	\$ 0.00	\$7.50 Fund-\$1,000,000, Muni \$250,000
	2022		County Administered Projects		\$ 2,500,000.00	\$ 2,500,000.00	\$ 0.00	\$7.50 Fund-\$2,000,000, Muni \$500,000
			<i>SUBTOTAL LOCAL PROJECTS COUNTY ADMINISTERED PROJECTS 2022</i>		<i>\$ 5,750,000.00</i>	<i>\$ 5,750,000.00</i>	<i>\$ 0.00</i>	
	2022		Local Resurfacing Program-Variou		\$ 3,000,000.00	\$ 3,000,000.00	\$ 0.00	\$7.50 Fund-\$1,500,000, Muni \$1,500,000
	2022		Pavement Management Program-Variou		\$ 1,500,000.00	\$ 1,500,000.00	\$ 0.00	\$7.50 Fund-All
			<i>SUBTOTAL LOCAL PROJECTS MUNI ADMINISTERED 2022</i>		<i>\$ 4,500,000.00</i>	<i>\$ 4,500,000.00</i>	<i>\$ 0.00</i>	
	2022		Land Purchases		\$ 100,000.00	\$ 100,000.00	\$ 0.00	\$7.50 Fund
			<i>SUBTOTAL LAND PURCHASE 2022</i>		<i>\$ 100,000.00</i>	<i>\$ 100,000.00</i>	<i>\$ 0.00</i>	

COMPRENSVIE CAPITAL IMPROVEMENT PLAN
Includes Facilities, Airport, Sanitary and Road/Bridge
2018 through 2022

	2022	Misc Projects		\$ 500,000.00	\$ 500,000.00	\$ 0.00	\$7.50 Fund
	2022	Pedestrian Bridge Payment		\$ 0.00	\$ 0.00	\$ 0.00	\$7.50 Fund
	2022	Crocker Stearns Loan-Loan Payment		\$ 750,000.00	\$ 750,000.00	\$ 0.00	\$7.50 Fund
	2022	Schaaf Issue II Loan-Loan Payment		\$ 70,000.00	\$ 70,000.00	\$ 0.00	\$7.50 Fund
		SUBTOTAL MISC 2022		\$ 1,320,000.00	\$ 1,320,000.00	\$ 0.00	
		TOTAL ROAD & BRIDGE COSTS 2022		\$ 75,170,000.00	\$ 75,170,000.00	\$ 0.00	
		GRAND TOTAL 2022 CAPITAL IMPROVEMENT PLAN		\$ 91,520,000.00	\$ 91,520,000.00	\$ 15,950,000.00	
		GRAND TOTAL 2018-2022 CAPITAL IMPROVEMENT PLANS		\$ 367,662,866.68	\$ 357,119,808.68	\$ 63,158,817.28	