



# Cuyahoga County Justice Center

## Executive Steering Committee Meeting

**Global Center for Health Innovation  
January 20, 2022  
9:00 A.M.**



### Meeting Purpose

*"To update the Committee on the status of the Cuyahoga County Corrections Center Project; to present the results of the Program Confirmation process; to advance the Design-Builder selection process; and to continue the site selection process."*



**This Meeting may be viewed by livestream using  
the following link:**

<https://www.youtube.com/cuyahogacounty>



- I. CALL TO ORDER**
- II. ROLL CALL**
- III. HOUSEKEEPING & PROTOCOL**
- IV. PURPOSE OF MEETING; REVIEW OF AGENDA**
- V. CUYAHOGA COUNTY CORRECTIONS CENTER PROJECT – PROJECT STATUS REPORT**
  - A. Criminal Justice Program Improvements**
    - 1. Interim Central Booking**
    - 2. Diversion**
  - B. Presentation Regarding Program Confirmation and Conceptual Design**
  - C. Review Project Status and Schedule**
- VI. RECOMMENDATION REGARDING DESIGN-BUILDER SELECTION**
  - A. Role of the Design-Builder**
  - B. The Selection Process and Selection Criteria**
  - C. Consideration of Gilbane | Hunt CCCC, a Joint Venture, Doing Business as Cuyahoga County Justice Partners (CCJP) in association with Ozanne Construction and TMG Services Inc. as the Design-Builder**

## **VII. DETERMINATION 1.20.2022 – APPROVAL OF DESIGN-BUILDER SELECTION CRITERIA AND ADVANCING THE DESIGN-BUILDER SELECTION PROCESS**

**The Steering Committee determines that the selection criteria for the Design-Builder is appropriate and further determines that Gilbane | Hunt CCCC, a Joint Venture, Doing Business as Cuyahoga County Justice Partners (CCJP) in association with Ozanne Construction and TMG Services Inc. satisfies the selection criteria and hereby recommends that Cuyahoga County proceed to negotiate and finalize an acceptable agreement with CCJP for Design-Build services, provided that such agreement contains commercially reasonable terms and conditions, including a robust plan for diversity and inclusion.**

- A. Public Comment**
- B. Discussion**
- C. Motion by Steering Committee**
- D. Further Discussion (if required)**
- E. Vote**

- VIII. STATUS REPORT REGARDING THE SITE SELECTION PROCESS**
- IX. EXECUTIVE SESSION TO CONSIDER ACQUISITION OF PROPERTY FOR PUBLIC PURPOSE (NEW CUYAHOGA COUNTY CORRECTONS CENTER)**
- X. ADDITIONAL PUBLIC COMMENT**
- XI. NEXT STEPS; NEXT MEETING**
- XII. ADJOURNMENT**

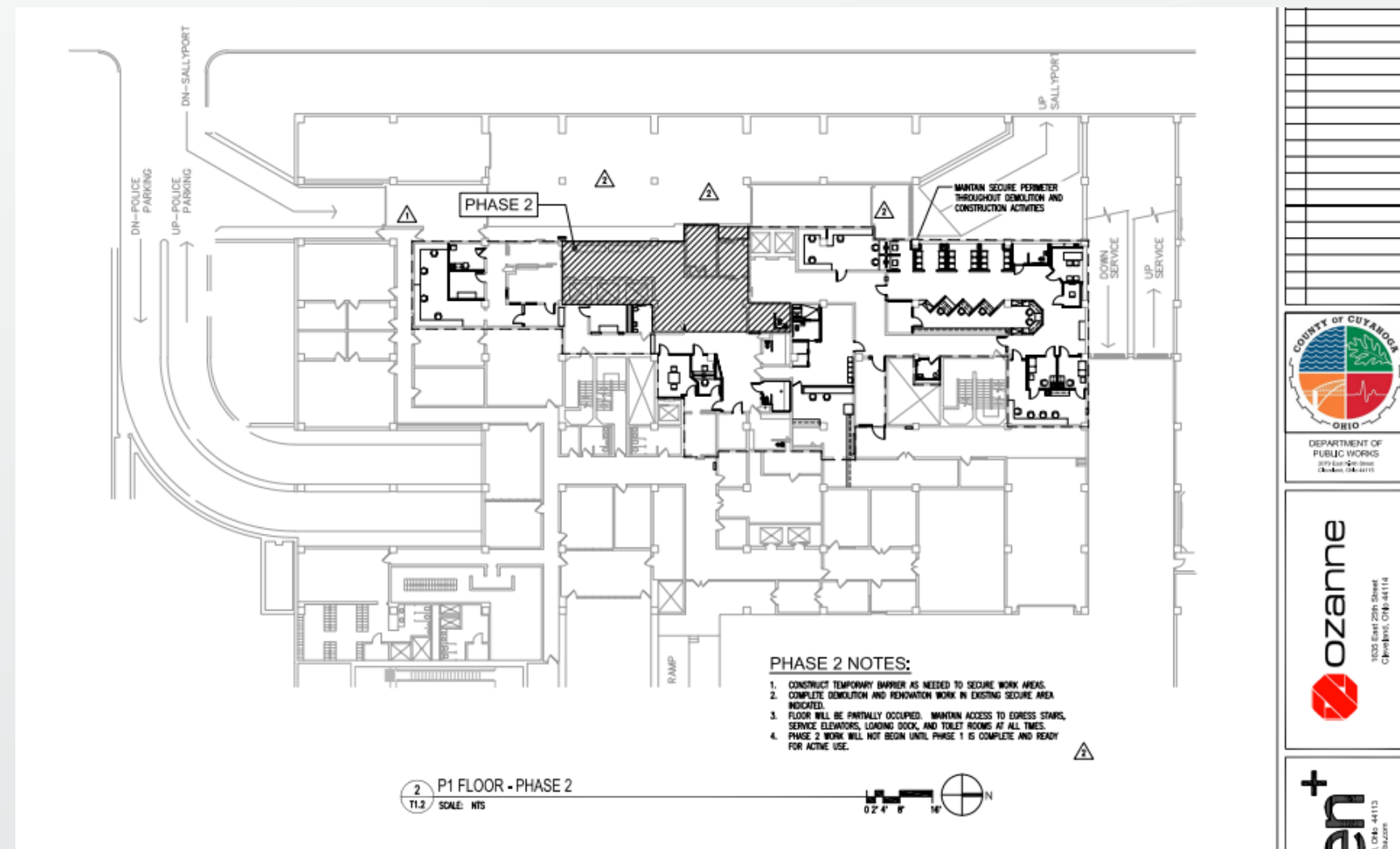


# V. Cuyahoga County Corrections Center Project - Project Status Report

# V. A. 1. Interim Central Booking

# Interim Central Booking Update - Construction

- Expanded Phase 1 work area, encompassing all proposed Central Booking functions, now under construction.
- Phase 1 work completion expected March 31, 2022.
- Final completion expected May 31, 2022.



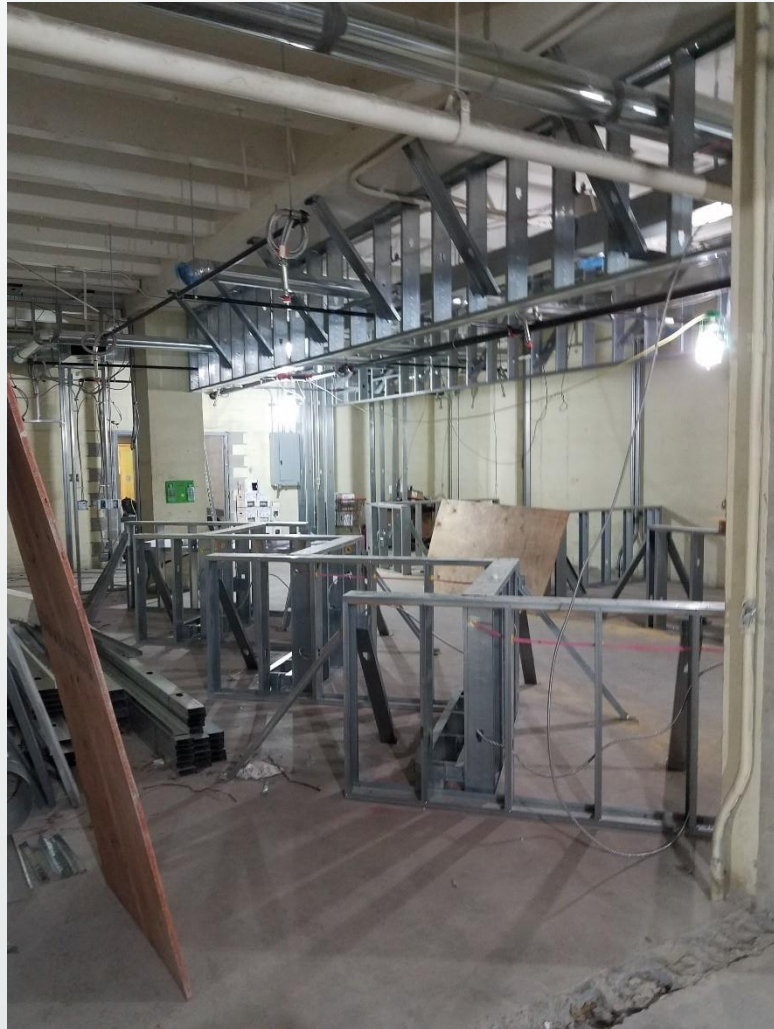


## Interim Central Booking Update - *Construction*

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Progress photos of the Phase 1 work area below show, from left to right:

- New booking area (foreground) & waiting areas (background).
- New Metro Health exam rooms & secure office space.
- Inside view looking out of Video Arraignment Room.



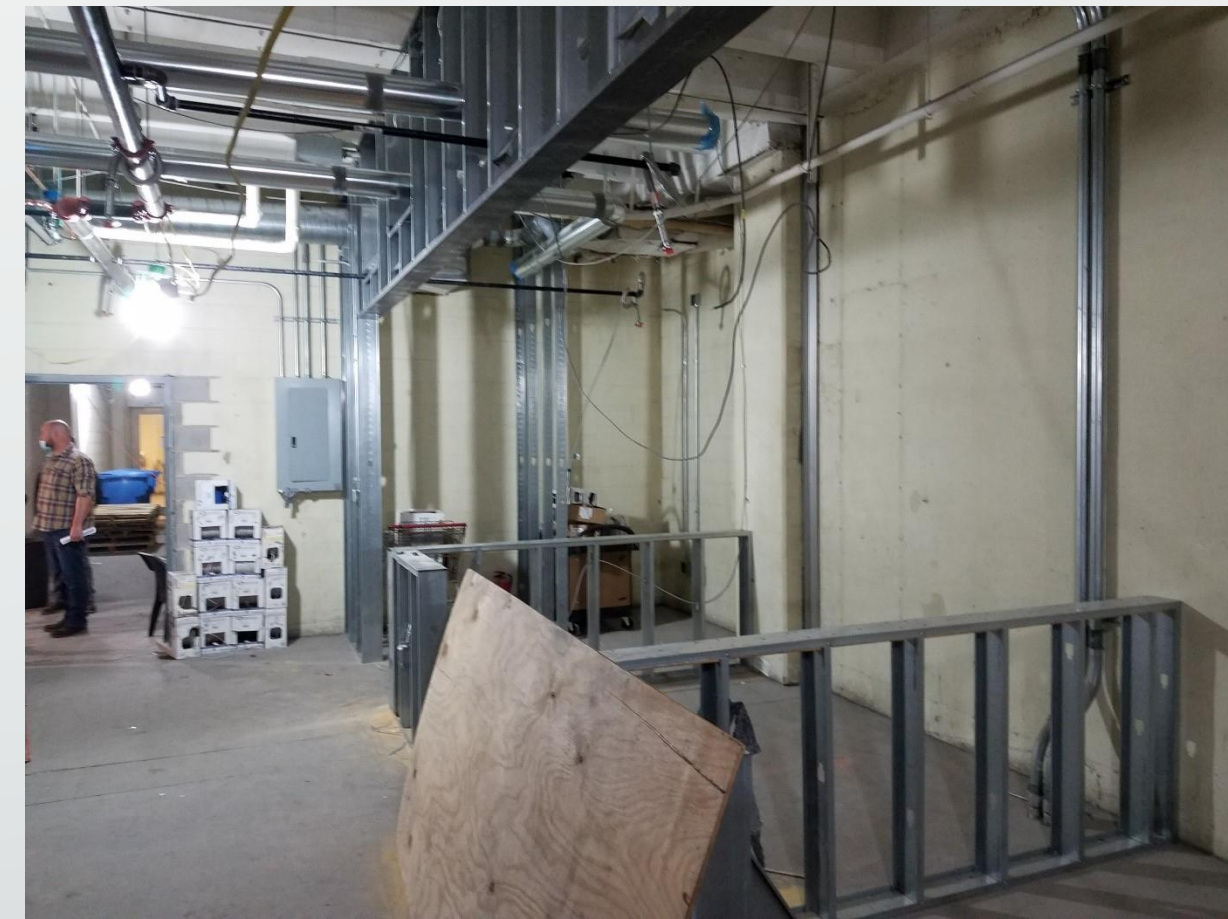
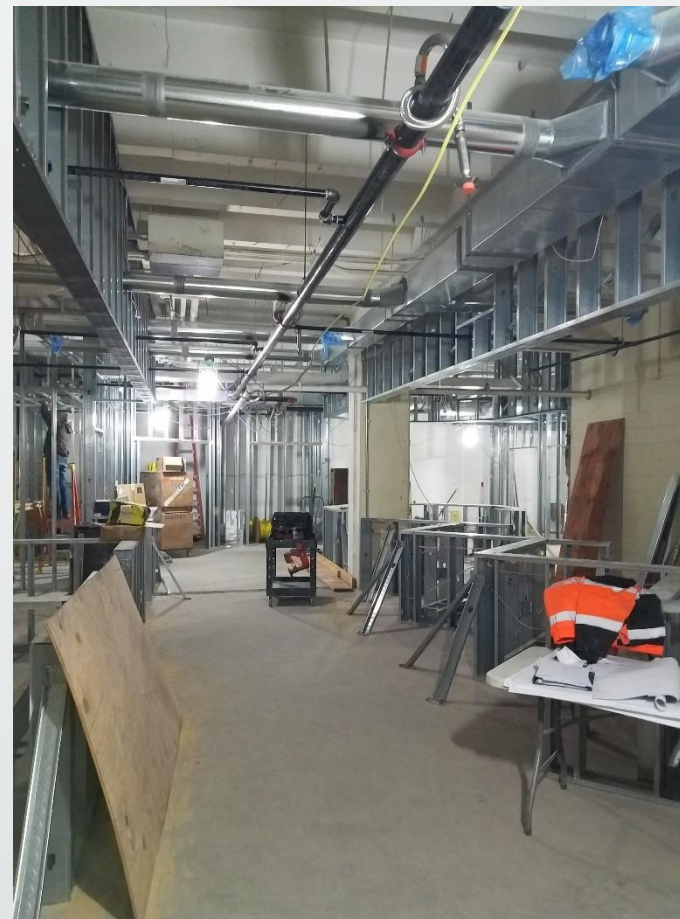
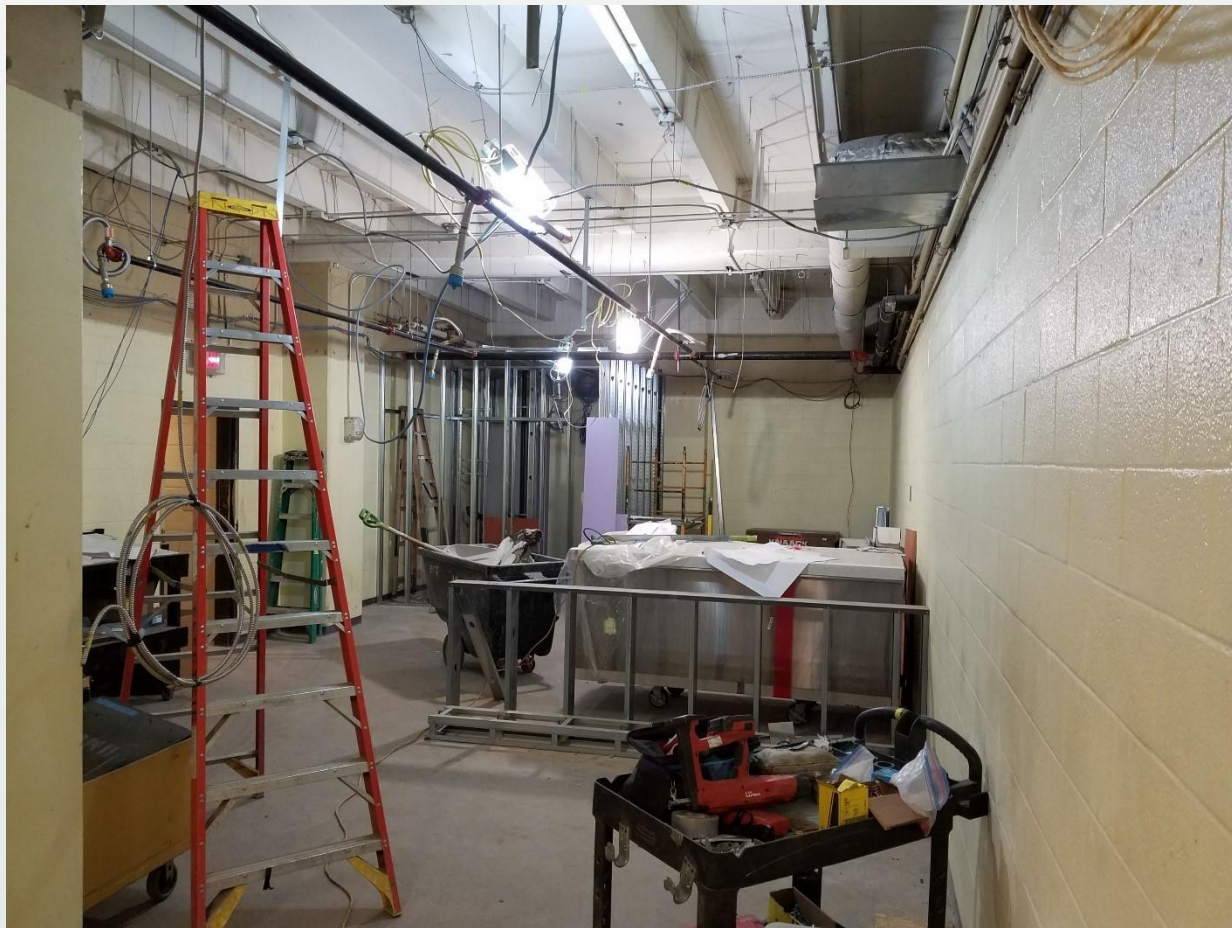


## Interim Central Booking Update - *Construction*

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Progress photos of the Phase 1 work area below show, from left to right:

- New property area (foreground) & dress-in functions (background).
- Entering new booking area.
- View looking back through waiting area with non-contact pre-trial services booths.





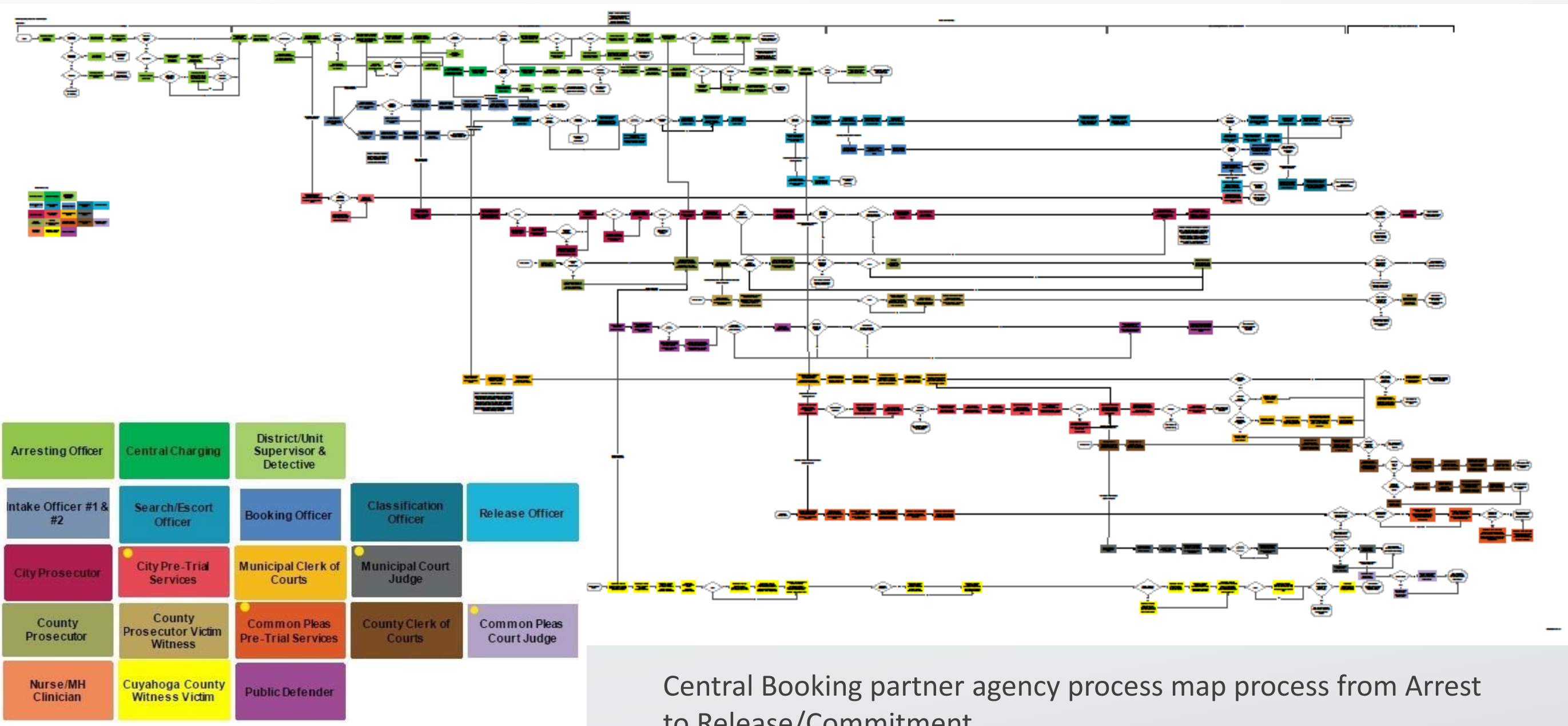
### Stakeholder Working Group - Near Completion

- Mission of Central Booking Determined
- Identified Process/Operations
- Identified Resource Requirements
- Defined and agreed upon opportunities to increase Pre-Trial Release, e.g., Electronic Monitoring, Charge Reduction, etc.
- Defined and agreed on opportunities to streamline the process, e.g., Law Enforcement incident reports, Pre-trial interviews conducted pre-bindover, etc.
- Completed process map from arrest to release or commitment
  - Next Step: March 2<sup>nd</sup> stakeholders will conduct table-top exercises based on typical inmate intake scenarios expected in Central Booking space.
- Determined data sharing and technology requirements among stakeholders to support the operational plan
  - Next Step: Complete technical solution, interfaces

#### Central Booking Stakeholders

Cleveland Municipal Court  
Cleveland Municipal Clerk of Court  
Cleveland Public Safety  
Cleveland Prosecutor's Office  
Cleveland Police Department  
Common Pleas Court  
County Clerk of Court  
County Prosecutor  
County Sheriff  
County Sheriff - Corrections  
Public Defender  
Victim Witness  
County Administration

# Update: Interim Central Booking - Process



Central Booking partner agency process map process from Arrest to Release/Commitment.

*Next Step:* Conduct table-top exercise with all stakeholders using typical inmate intake scenarios through the Central Booking space. Tentative date: March 2<sup>nd</sup>.

# V. A.2. Diversion

- October 2021 Admissions Criteria was expanded to allow for the following:
  - Any Public Safety Officer can bring someone to the Diversion Center, whether or not a crime was committed
  - Family and Friend Referrals
  - Self-Referrals
  - Referrals from agencies such as Downtown Cleveland Alliance

*\*The Primary Mission of the Diversion Center is for Law Enforcement drop off in lieu of jail*

*\*\*Regardless of who is coming to the Diversion Center the 24/7/365 Hotline must be called for each client first, so appropriate information gathering, and triaging can occur*

## Diversion Center - Update

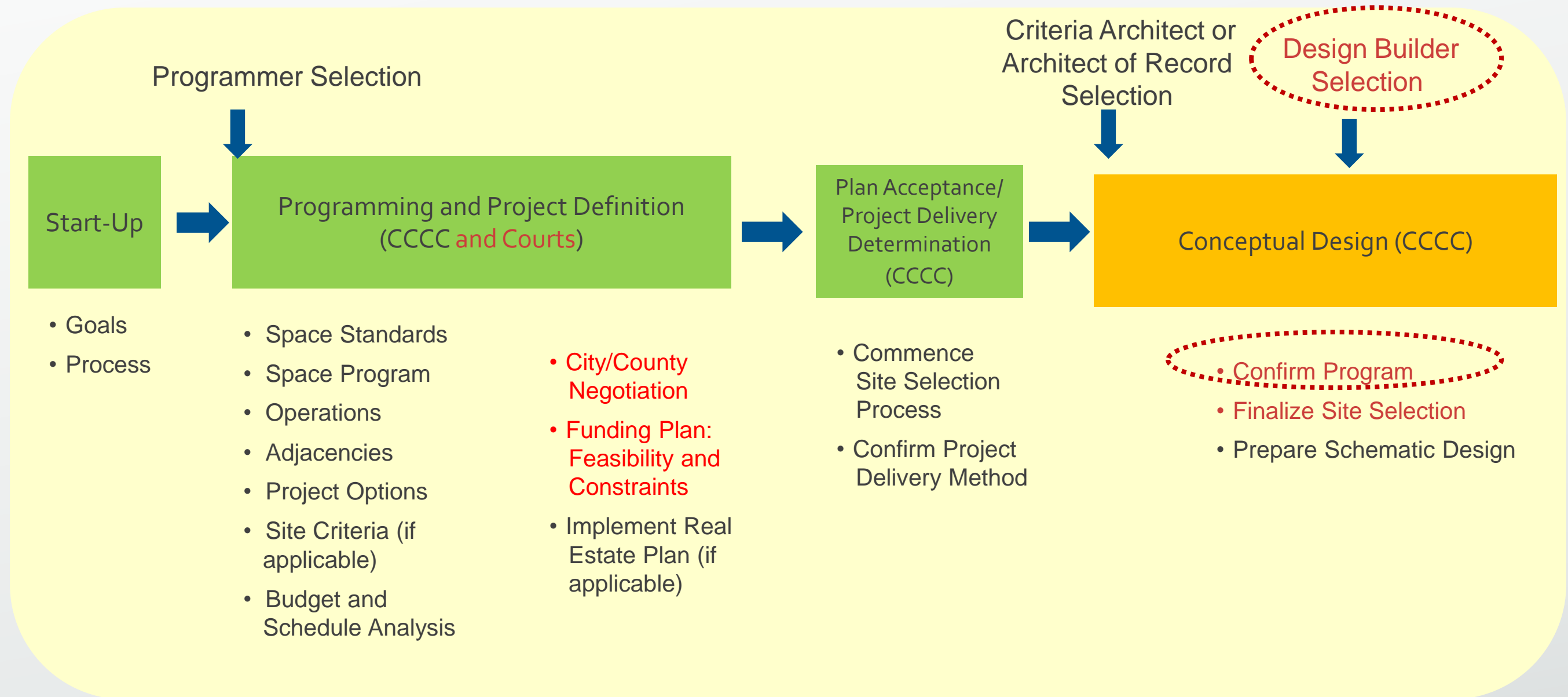
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- 241 Clients *came* to the Diversion Center (May 2021 – Jan 15, 2022)
  - 144 from Law Enforcement
    - 93 In Lieu of Arrest
    - Brought by LE, No Crime
  - 97 Family/Friend, Self or Agency Referral
- 112 Clients Referred for Continued Treatment Services
- Average Length of Stay – 4.5 Days (Nov 2021)
- 716 Law Enforcement Officers Received Crisis Intervention Training (CIT) (March 2021 – Nov 2021)
  - City of Cleveland 39 Officers participated in CCDC Offered CIT (\*1-14-22 Cleveland Mayor Reversed Policy Requiring Prosecutor Permission to Bring Client to CCDC)
- 18 of 58 Muni PDs brought clients to CCDC. In addition to Muni PDs: Case Western PD, Cleveland Clinic PD, Cleveland State PD, CMHA PD, RTA PD, Sheriff's Office



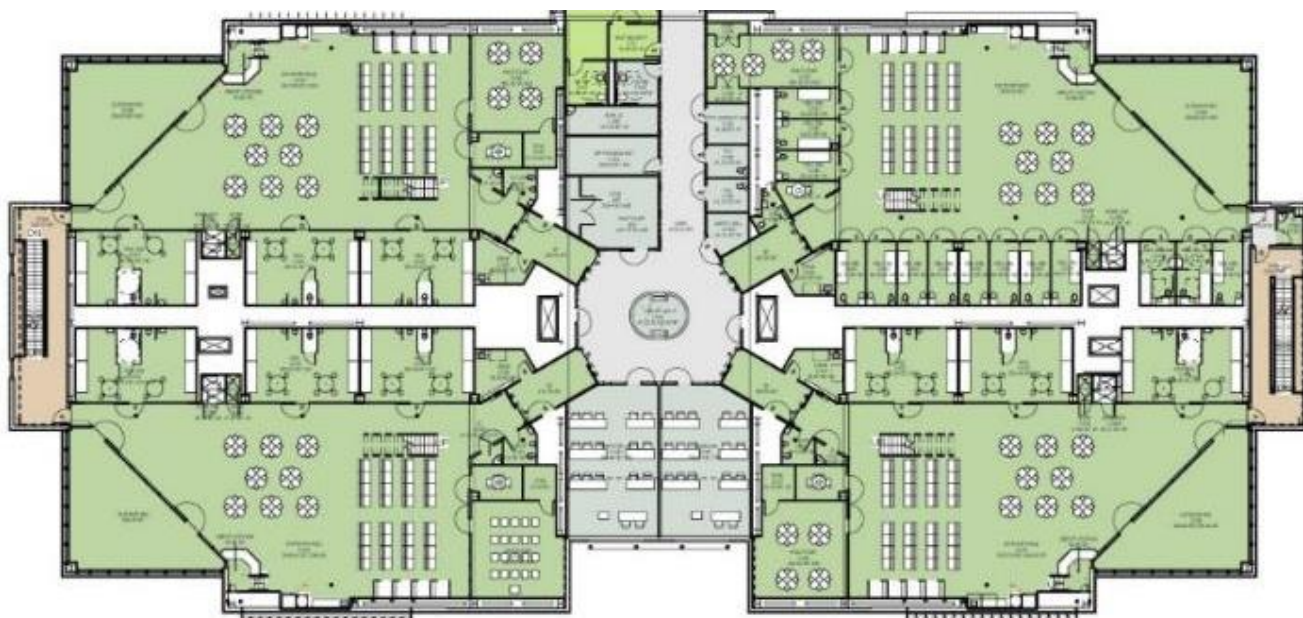
# V. B. Presentation Regarding Program Confirmation and Conceptual Design

# Project Overview - Process/Flow Chart



## Critical Issues Under Discussion

- Contiguous Sheriff Administration and Jail Facility
  - Shared space opportunities
  - Movement efficiency
  - Reduction in staffing positions
- Secured parking areas
- Customized bed types aligned to inmate population
- Specialized intake / assessment
- Modified Sheriff Program
- Benchmarking against similar projects
- First Appearance Court replaced by video



### HOK SPACE PROGRAM - 1904 BEDS

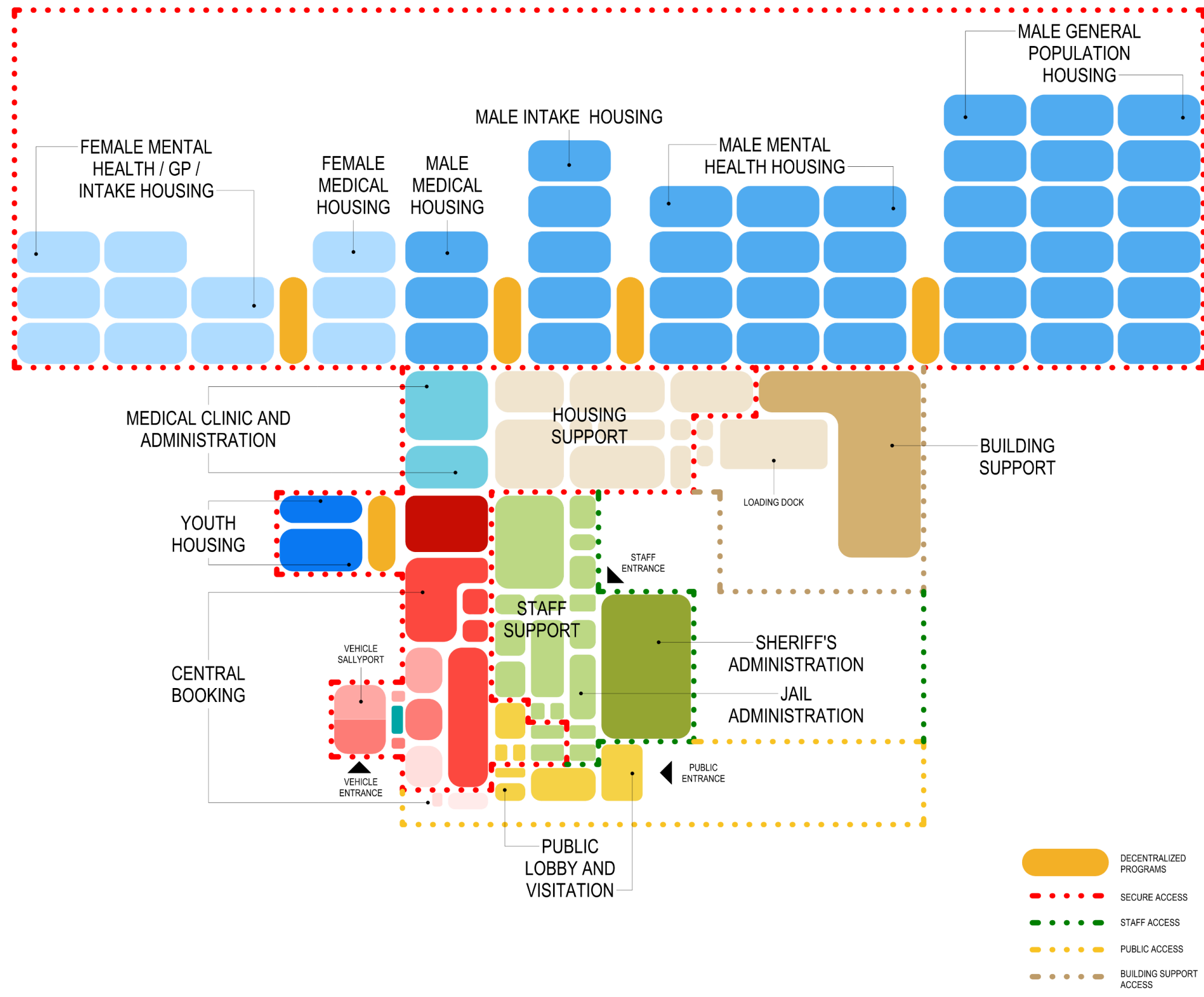
ROOM NUMBER	ROOM NAME	NET SQUARE FEET	GROSSING FACTOR	GROSS SQUARE FOOTAGE	EXTERIOR SQUARE FOOTAGE	NUMBER OF BEDS	COMMENTS
1.000	SHARED ENTRANCE, SCREENING AND VISITATION	8,995	1.3	11,694			
2.000	SHARED STAFF SUPPORT TOTAL	20,520	1.3	26,676			
3.000	SHERIFF ADMINISTRATION TOTAL	62,954	1.3	81,840			
4.000	JAIL ADMINISTRATION TOTAL	9,196	1.3	11,955			
5.000	JAIL SECURITY OPERATIONS TOTAL	9,750	1.3	12,675			
6.000	JAIL CENTRAL BOOKING TOTAL	37,749	1.3	49,074			
7.000	VIDEO COURT, CLASSIFICATIONS AND DECENTRALIZED PROGRAMS	7,020	1.3	9,126			
8.000	YOUTH HOUSING TOTAL	11,864	1.3	15,423		32	
9.000	GP HOUSING TOTAL	231,210	1.3	300,573		1,272	
10.000	MH HOUSNG TOTAL	95,660	1.5	143,490		384	
11.000	MEDICAL CLINIC AND MEDICAL HOUSING TOTAL	48,592	VARIES	74,613		216	
12.000	DECENTRALIZED PROGRAMS	7,820	1.3	10,166			
13.000	FOOD SERVICE AND LAUNDRY	33,027	1.3	42,934			
14.000	SHARED BUILDING SUPPORT TOTAL	2,200	1.3	2,860			
15.000	SHARED WAREHOUSE AND MAINTENANCE TOTAL	41,960	1.3	54,548			
16.000	SITE SUPPORT AND PARKING DECK	-	1.3	-	232,250		
	<b>TOTAL SHERIFF ADMINISTRATION GSF</b>	<b>62,954</b>	<b>1.3</b>	<b>81,840</b>		<b>1,904</b>	
	<b>TOTAL SECURE GSF</b>	<b>482,692</b>	<b>VARIES</b>	<b>658,074</b>			
	<b>TOTAL NON-SECURE GSF</b>	<b>82,871</b>	<b>1.3</b>	<b>107,732</b>			
	<b>TOTAL PARKING GSF</b>	<b>-</b>	<b>1.3</b>	<b>-</b>	<b>232,250</b>		
	<b>TOTAL GSF</b>	<b>628,517</b>	<b>1.3</b>	<b>847,647</b>	<b>232,250</b>		

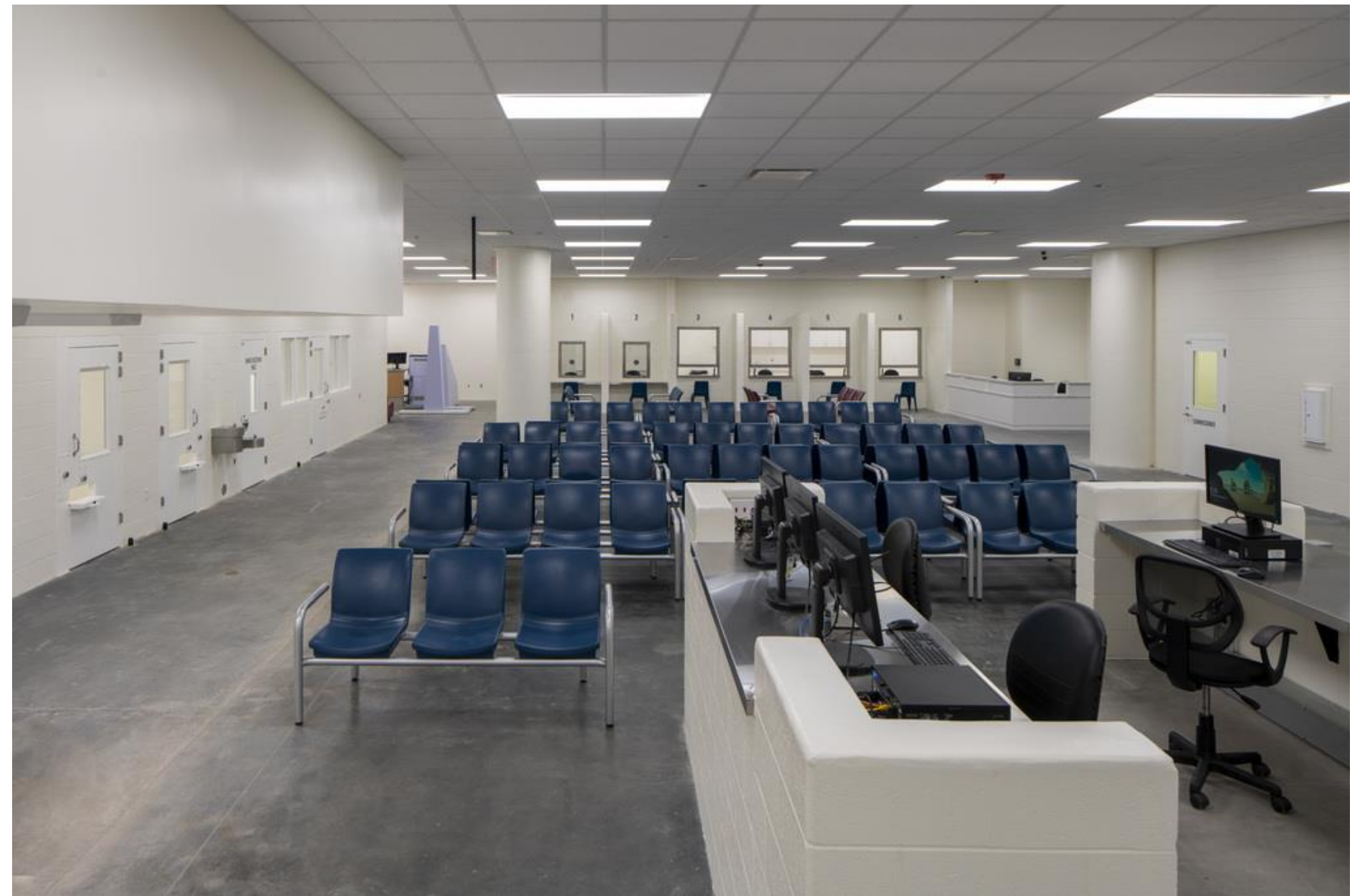
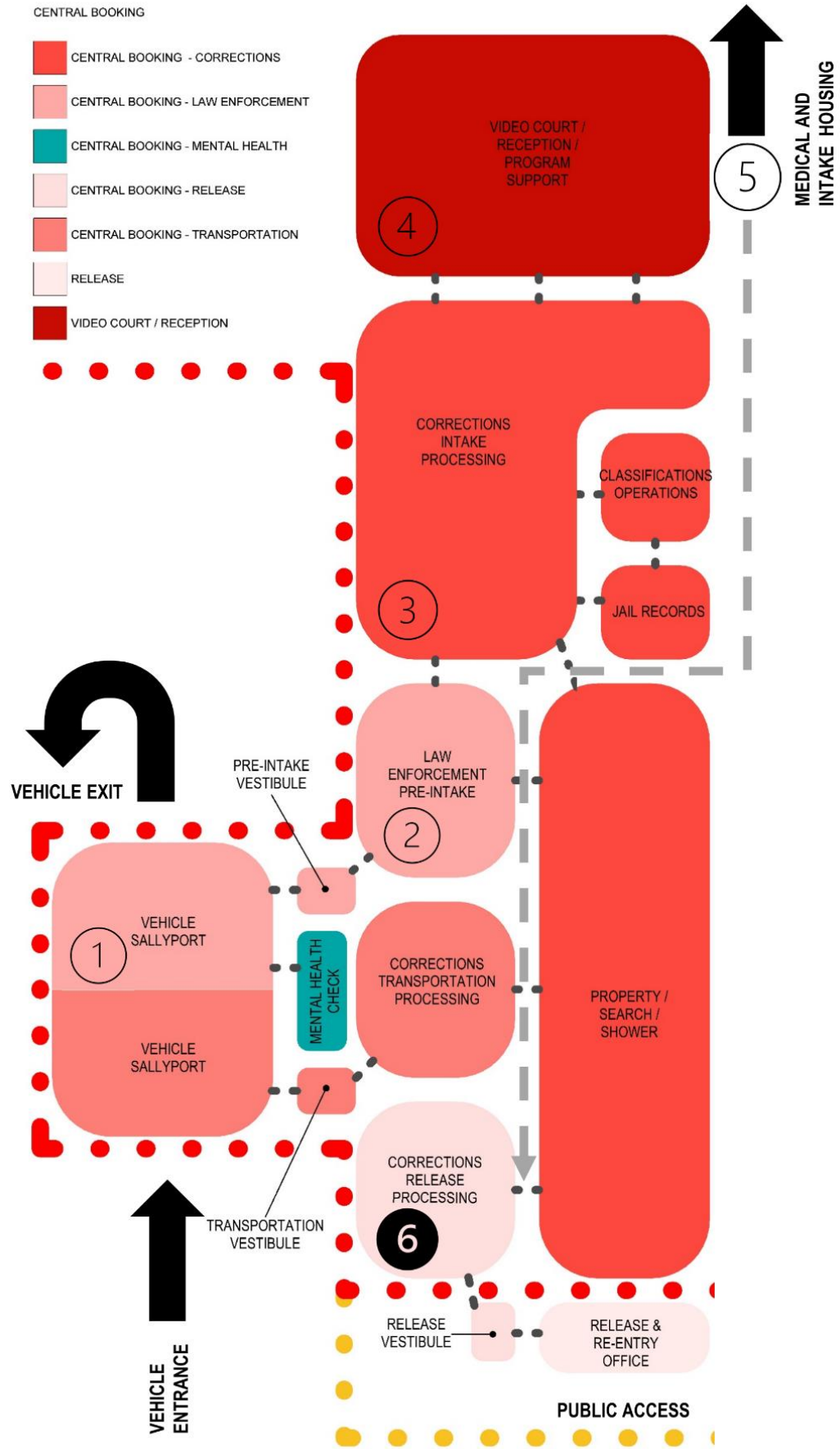


**HOUSING UNIT BREAKDOWN - 1904 BEDS**

	TOTAL BEDS BY CLASSIFICATION	TOTAL MALE BEDS	TOTAL FEMALE BEDS	CLASSIFICATION	TOTAL NUMBER OF CELLS	HOUSING UNITS	LEVELS	COMMENTS
1	288	240	48	INTAKE HOUSING	216	7	2	
2	384	288	96	MENTAL HEALTH	240	15	1	
	288	96	24	ACUTE MENTAL HEALTH	120	5	1	
	120	96	24	SPECIAL NEEDS CHRONIC	72	5	1	
	144	96	48	SPECIAL NEEDS TRANSITION	48	5	1	
3	336	288	48	MINIMUM	0	7	1	
4	336	288	48	MEDIUM	240	7	2	
5	216	192	24	MAXIMUM	216	5	2	
6	96	96	0	RESTRICTIVE	96	2	2	
7	32	24	8	YOUTHFUL	32	2	1	
8	48	32	16	INFIRMARY	36	2	1	
9	72	48	24	MEDICAL DETOX	48	2	1	
10	96	48	48	MEDICAL	48	2	1	
	<b>1904</b>	<b>1544</b>	<b>360</b>	<b>TOTAL</b>	<b>1172</b>	<b>51</b>		





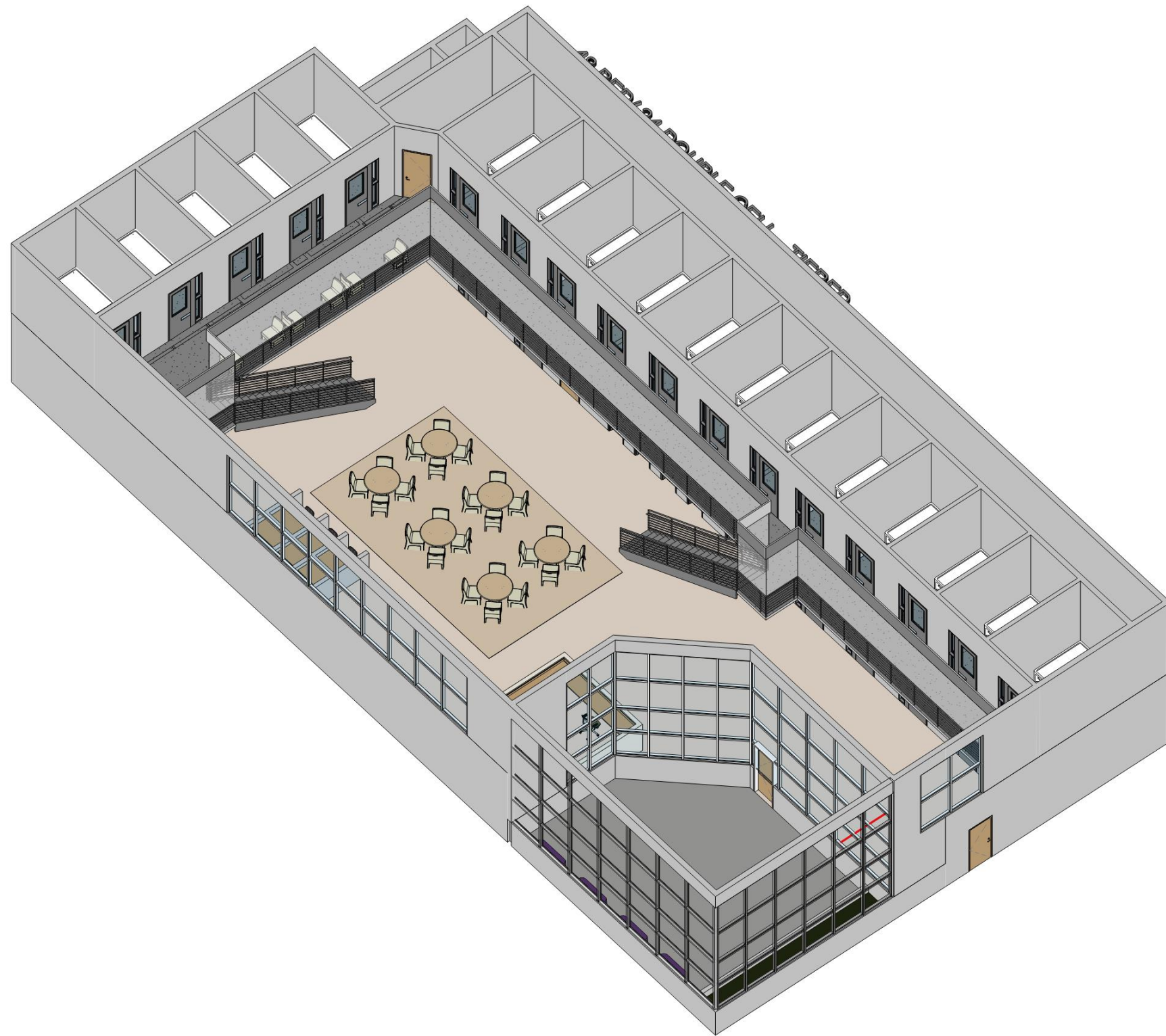














































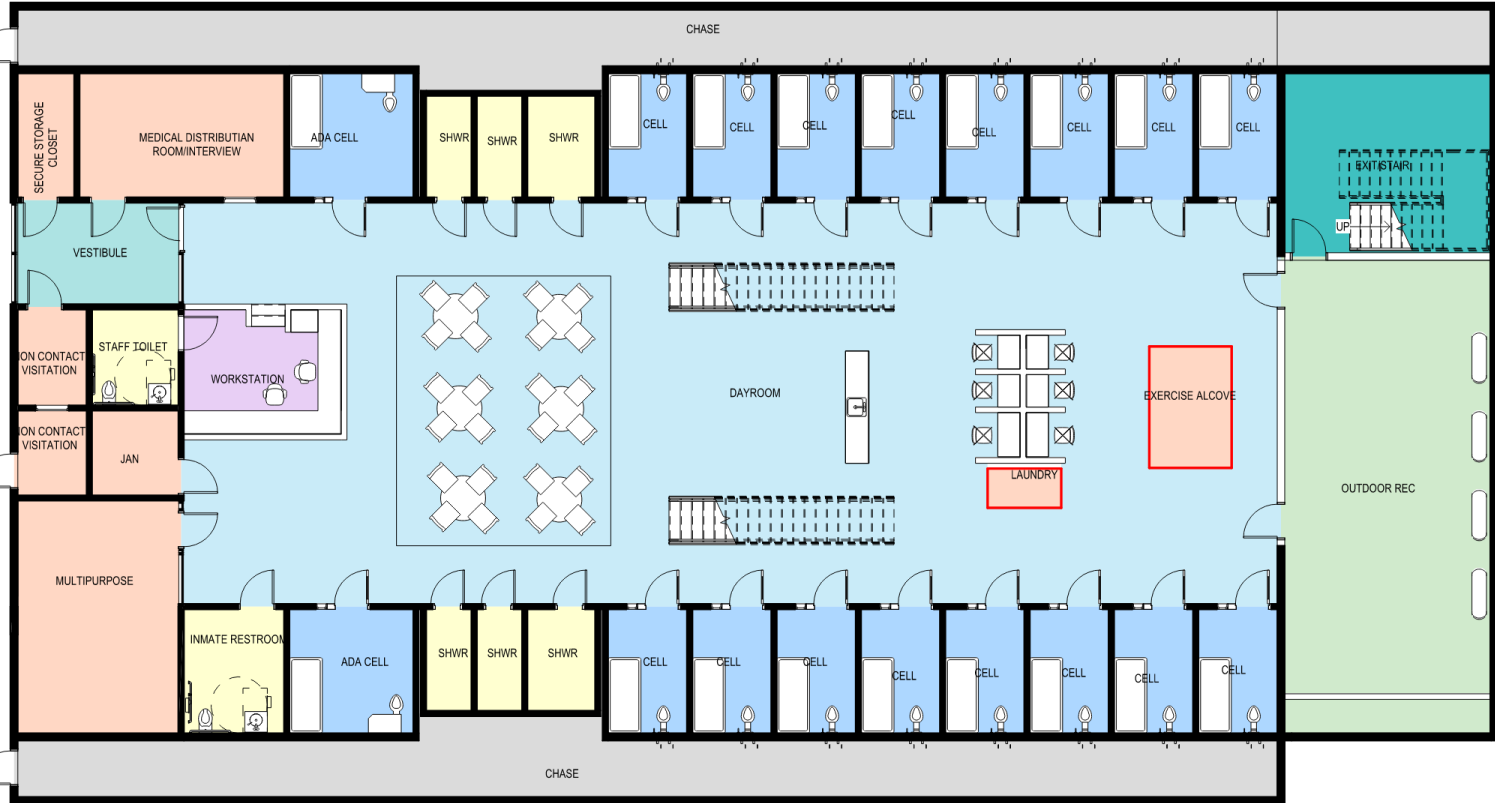






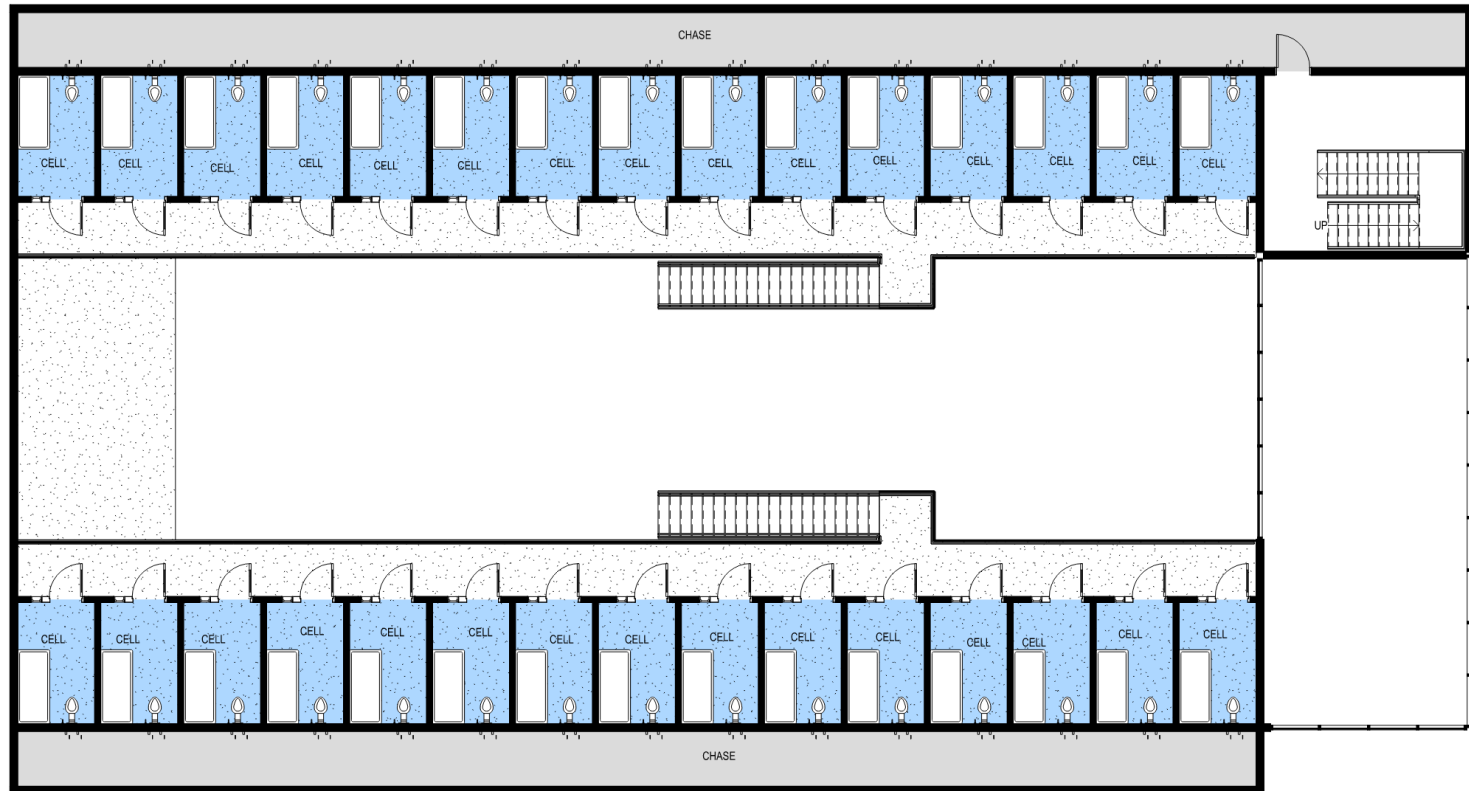


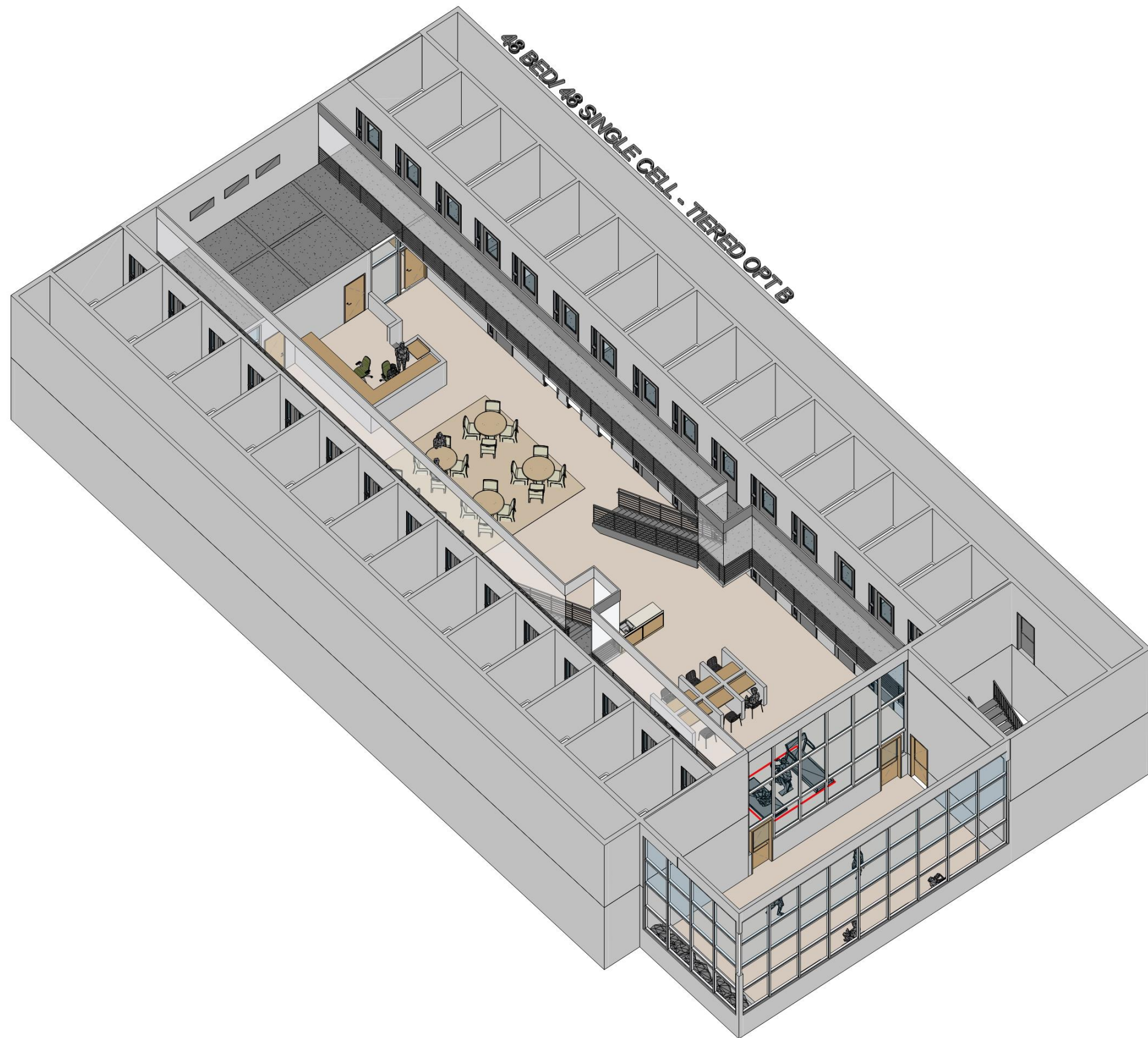
48 BED/ 48 SINGLE CELL - TIERED OPT B  
LEVEL 1



- Schema 1 Legend
- CELL
  - CHASE
  - DAYROOM
  - EXIT
  - OUTDOOR
  - SUPPORT
  - TOILET/SHOWER
  - VESTIBULE
  - WORKSTATION

48 BED/ 48 SINGLE CELL - TIERED OPT B  
LEVEL 2













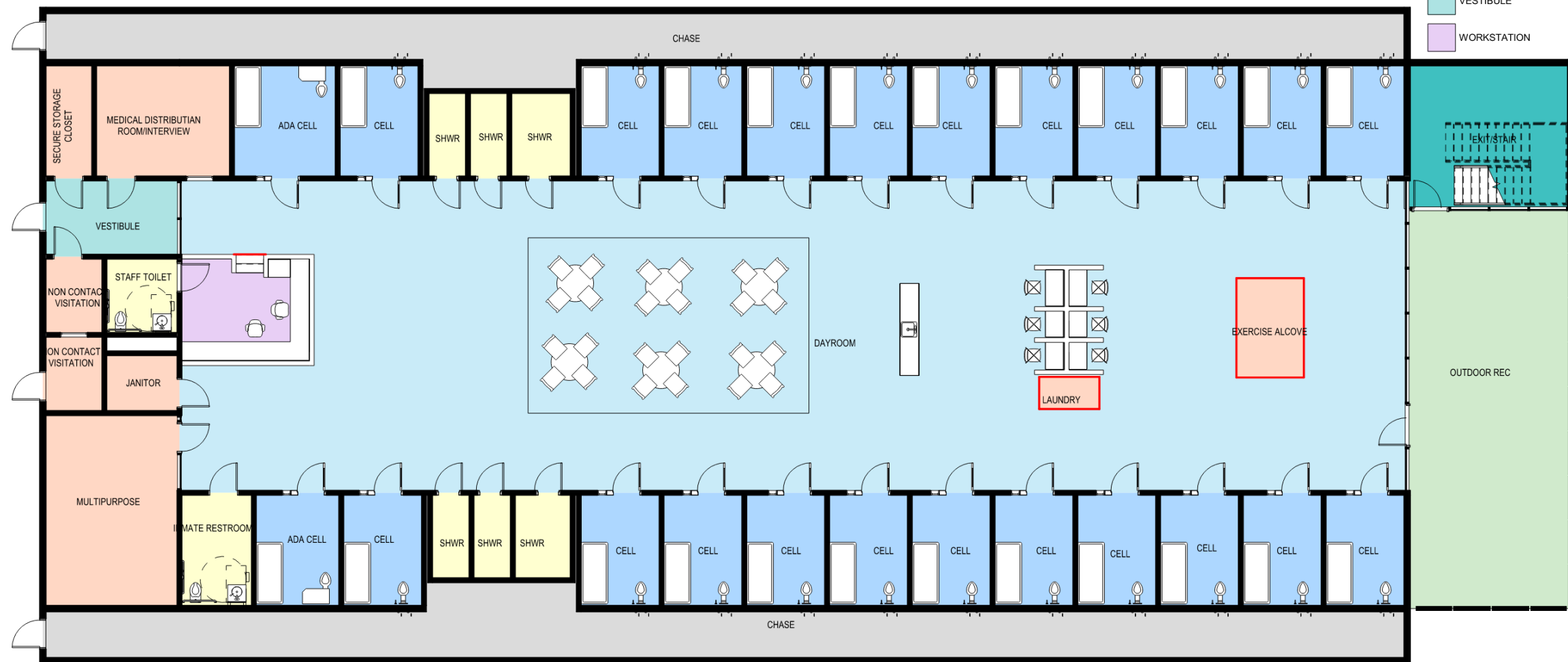




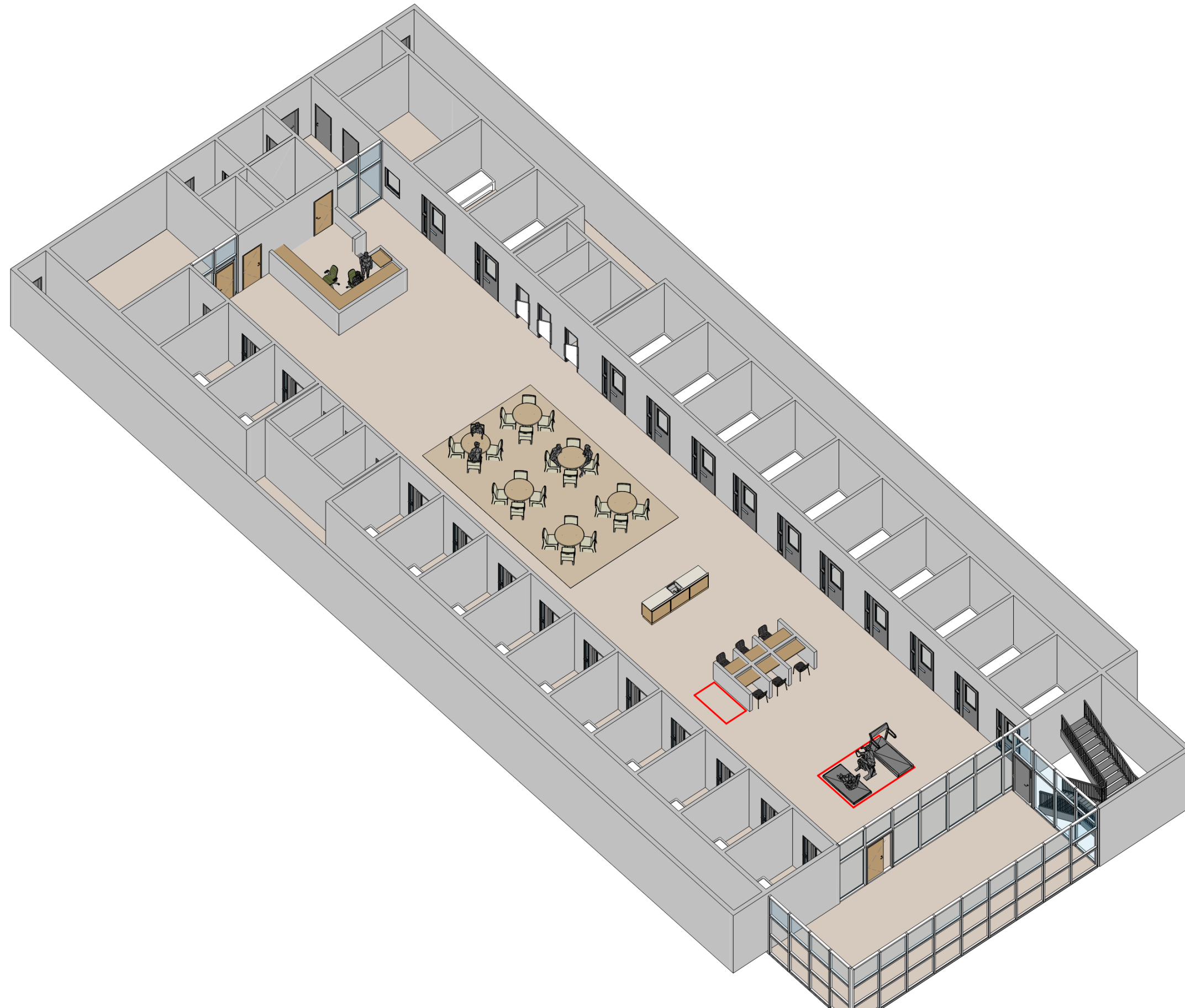
48 BED/ 24 DOUBLE CELL - ONE LEVEL

Schema 1 Legend

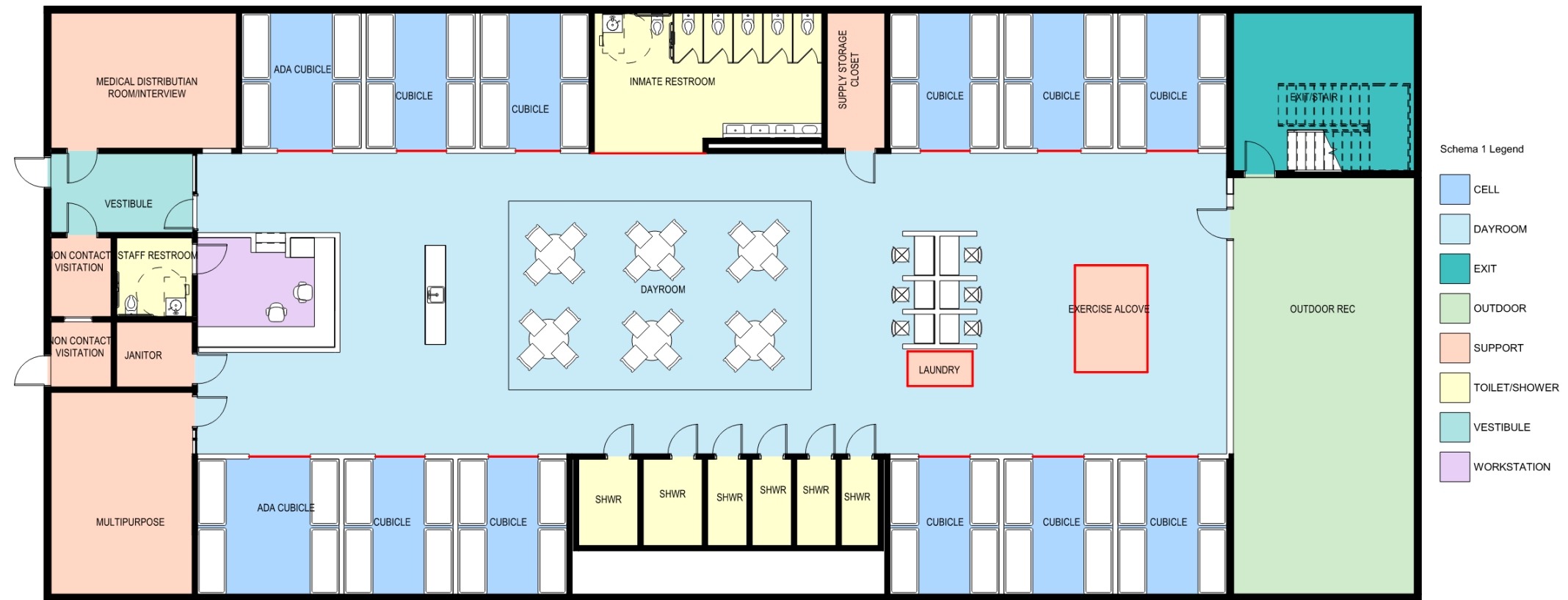
- CELL
- CHASE
- DAYROOM
- EXIT
- OUTDOOR
- SUPPORT
- TOILET/SHOWER
- VESTIBULE
- WORKSTATION







48 BED/ 12 CUBICLE DORM - ONE LEVEL

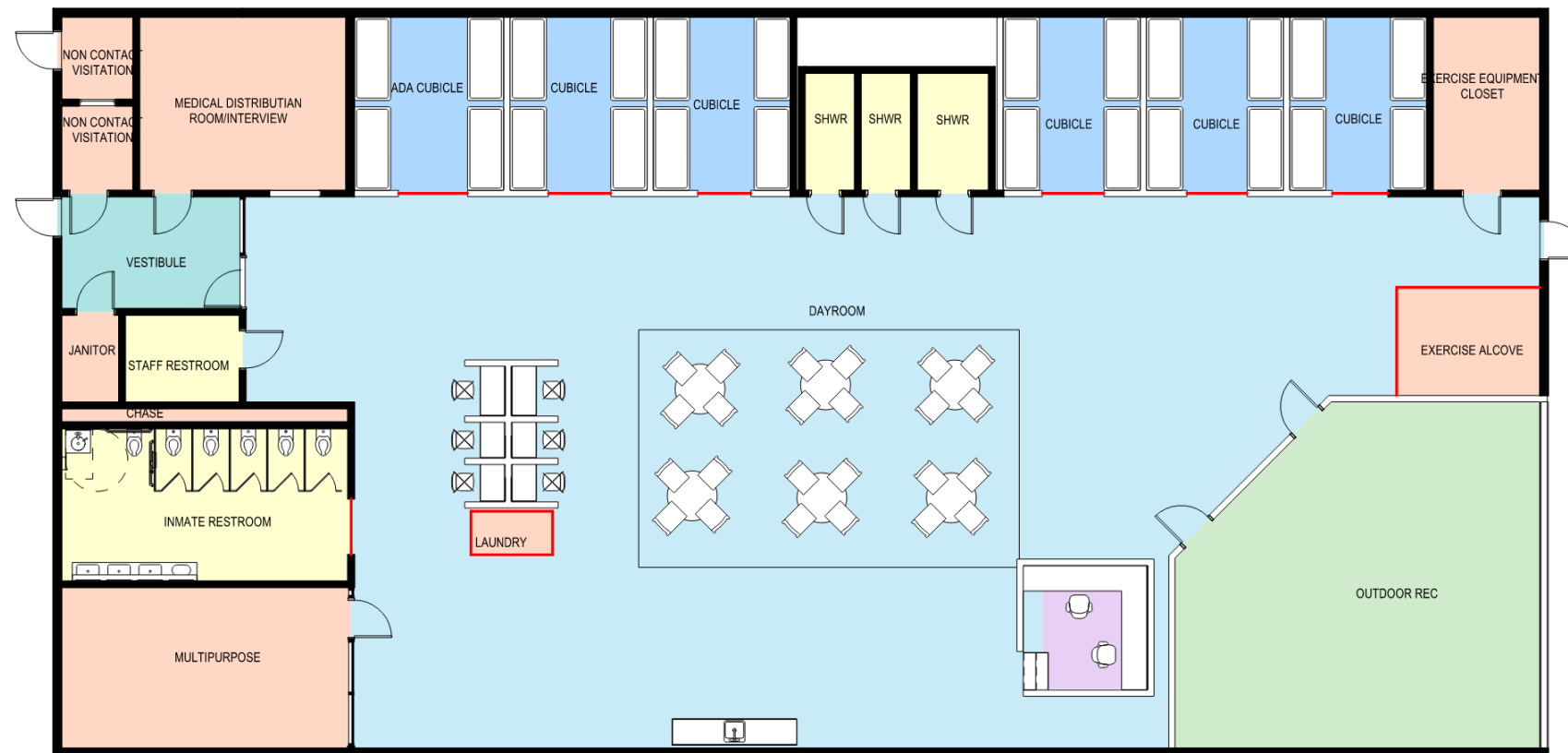






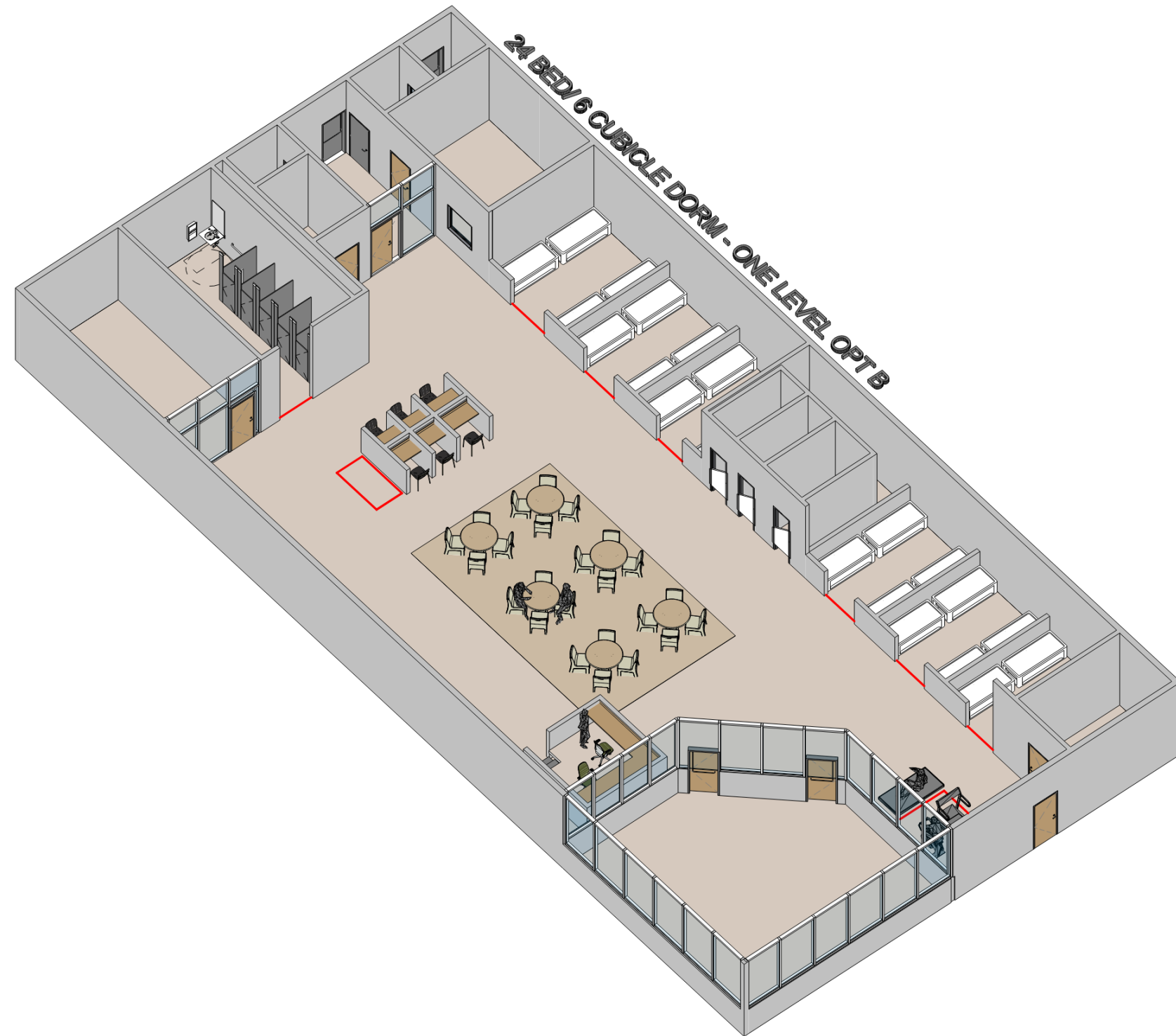
48 BED/ 12 CUBICLE DORM - ONE LEVEL

24 BED/ 6 CUBICLE DORM - ONE LEVEL OPT B



- Schema 1 Legend
- CELL
  - DAYROOM
  - OUTDOOR
  - SUPPORT
  - TOILET/SHOWER
  - VESTIBULE
  - WORKSTATION









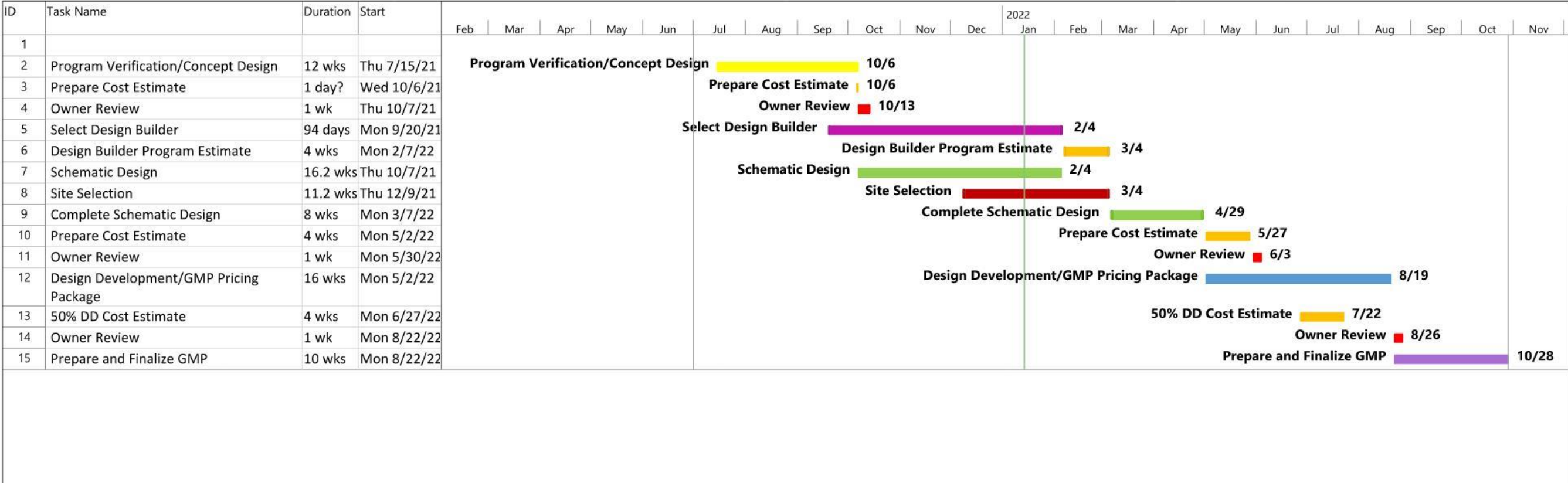








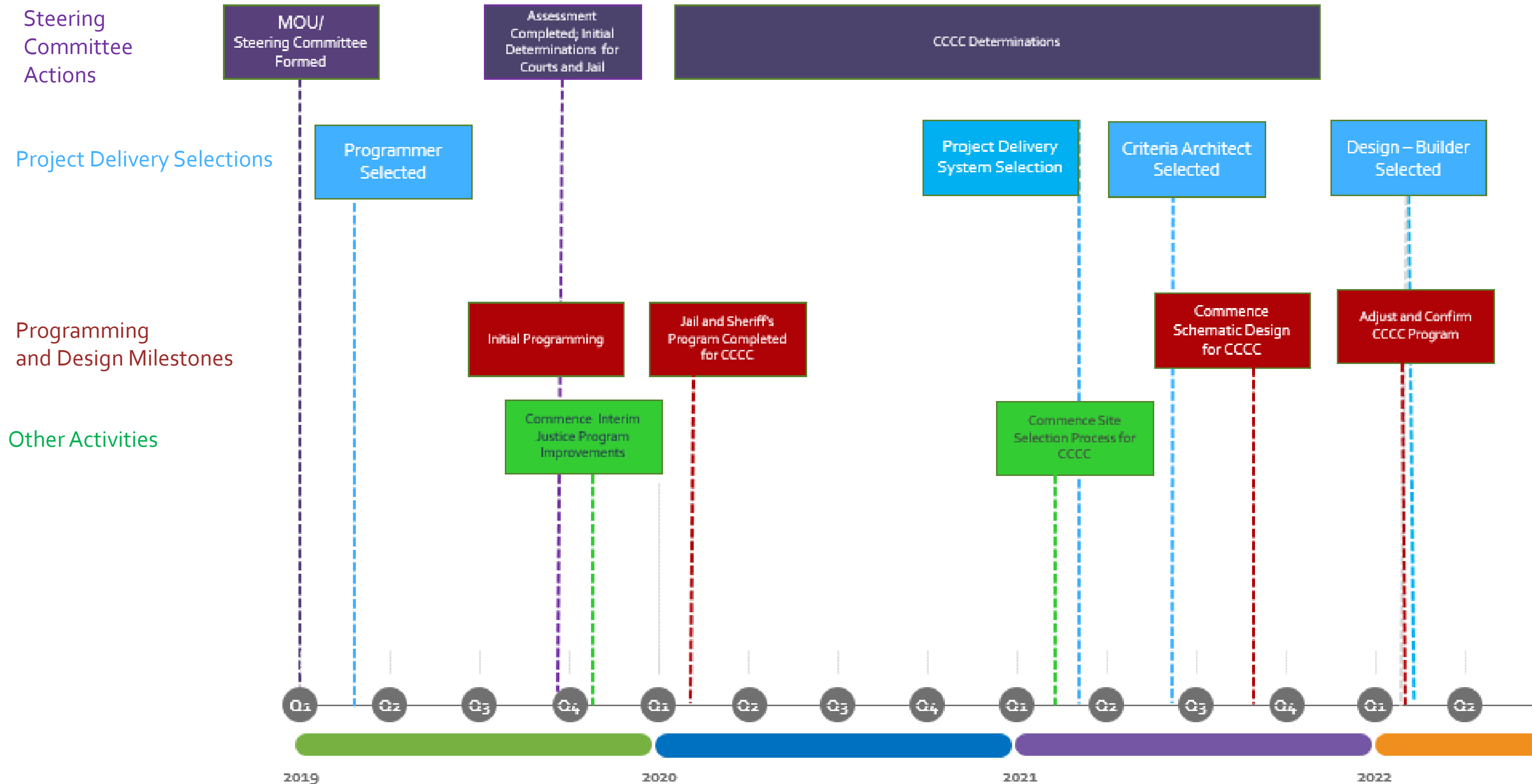
# V.C: Review of Project Schedule



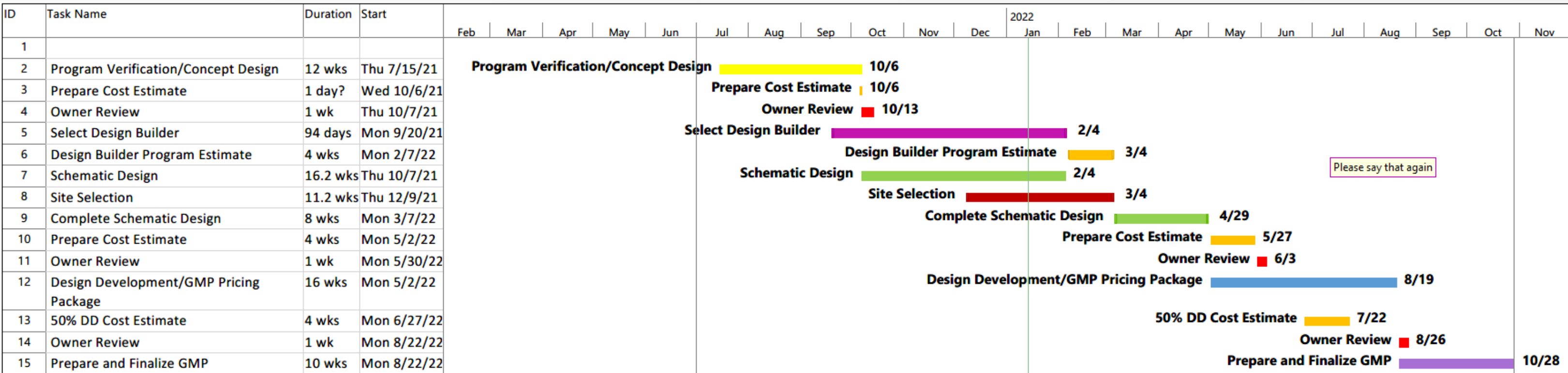
# V.C. Review Project Status and Schedule



# Process Milestone Dates



# V.B. Review of the Project Schedule



We are here on CCCC:

We need to:

- (1) Get Design-Builder on Board
- (2) Complete Site Evaluation: Select Site
- (3) Continue with Site Specific Schematic Design Process

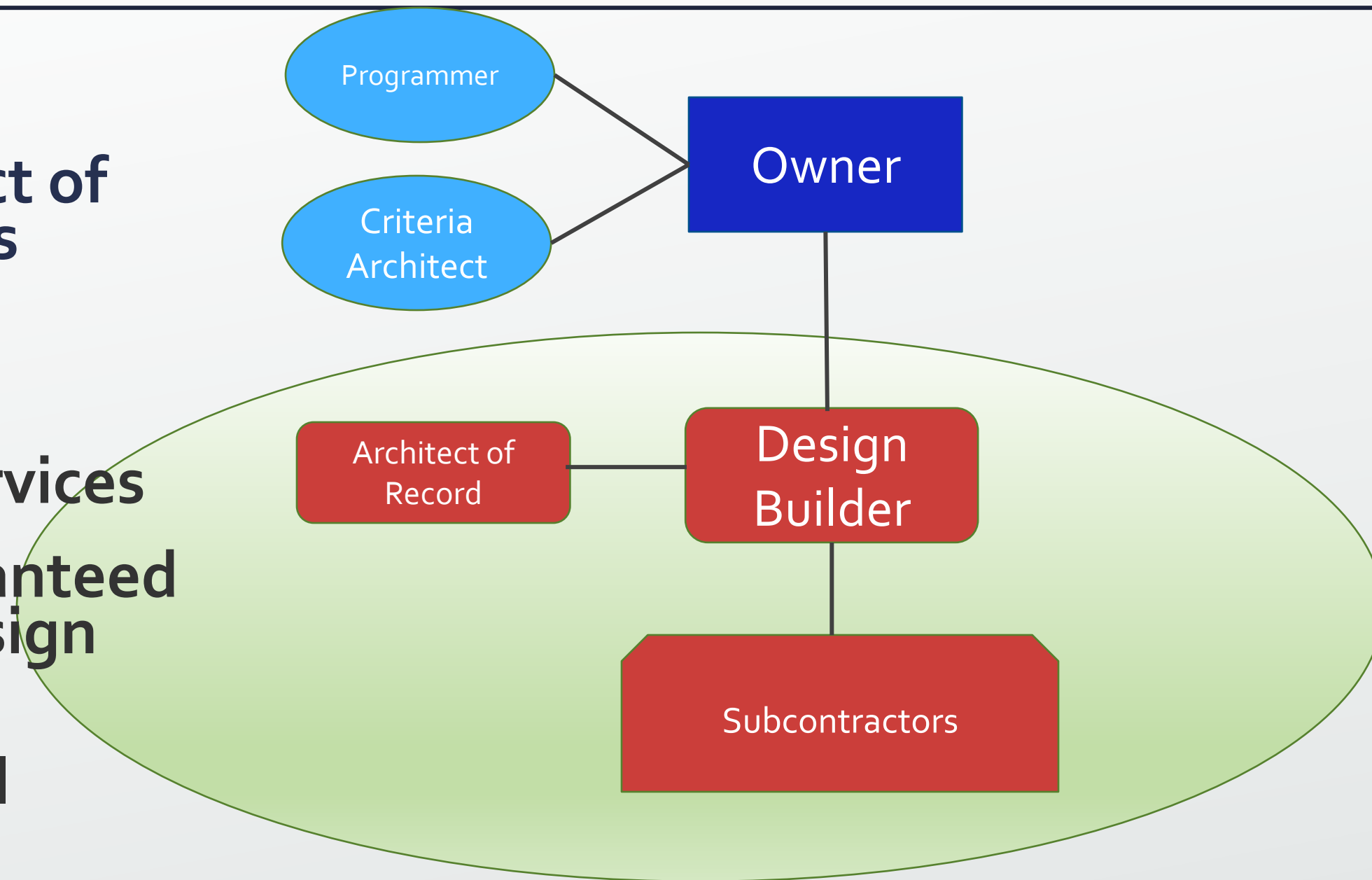


# VI. Recommendation Regarding Design-Builder Selection

## A. The Role of the Design-Builder

## VI.A. Role of the Design-Builder

- Holds Contracts with Architect of Record and all Subcontractors
- Completes Design of Criteria Architect (Through AOR)
- Performs Preconstruction Services
- Provides an Open Book Guaranteed Maximum Price Based on Design Development Documents
- Competitively Bids / Prices All Subcontractor Work
- Implements Robust Inclusion Plan
- Completes All Work Based Upon a Guaranteed Price and Schedule





# VI. Recommendation Regarding Design-Builder Selection

## B. Selection Process and Selection Criteria

## VI.B. Design-Builder Selection Process

### Selection Committee:

- Clerk Nailah Byrd
- Sheriff Christopher Viland
- Judge Michelle Earley
- William Mason
- Robert Coury
- Ronda Gibson
- Michael Dever
- Matthew Rymer





# VI.B. Design-Builder Selection Process

## RFP Evaluation

EVALUATION CRITERIA	Max Points	Gilbane-Hunt
Experience with Similar Tasks	Yes/No	Yes
Diversity Goal Met	Yes/No	Yes
<b>Section III - Firm's Experience</b>	<b>20</b>	<b>17</b>
Design-Builder Project Manager	20	16
Architect of Record	20	16
<b>Section IV - Available Staff's Experience</b>		
Additional Support Staff	20	15
<b>Section V - Project Methodology</b>	<b>15</b>	<b>12</b>
<b>Section VI - Conflict of Interest</b>	<b>Yes/No</b>	<b>No</b>
<b>Section VII - Geographic Location</b>	<b>5</b>	<b>5</b>
<b>Section VIII - Vendor Compliance</b>	<b>Yes/No</b>	<b>YES</b>
<b>PRICING PROPOSAL</b>		
Quantitative	10	5
Qualitative	5	2
<b>TOTAL</b>	<b>115</b>	<b>88</b>





# VI.B. Design-Builder Selection Process

## Cuyahoga County Justice Partners Core Team



**Dominic Ozanne**  
Executive Leadership  
*Ozanne*



**Mark Cunningham**  
Project Director  
*Gilbane Building Company*



**Chad Hobson, DBIA**  
Construction Project Executive  
*Hunt*



**Allan Renzi, AIA**  
Design Project Executive  
*Bowen*



**Gerry Guerrero, DBIA, NCARB, AIA**  
Design Project Executive  
*HDR*



**Mike Brencley, AIA, NCARB, LEED AP**  
Design Senior Project Manager  
*HDR*



**Jim Pietrykowski, STSG, LEED AP**  
Senior General Superintendent  
*Gilbane Building Company*



**Robyn Wolf, AIA, NCARB, LEED AP**  
Assistant Design Project Manager | Housing and Utilities  
*Ruven*

## Cuyahoga County Justice Partners Diversity, Equity and Inclusion Committee



**Linda Frazier, CPA, MBA, JD**  
Co-Chair DEI Committee  
*TMG Services, Inc.*



**Robyn Wolf, AIA**  
Co-Chair DEI Committee/Assistant Design Project Manager | Housing and Utilities  
*Bowen*



**Dominic Ozanne**  
Executive Leadership  
*Ozanne Construction Company, Inc.*



**Sandra L. Madison, AIA, NOMA, NCARB**  
DEI Committee Member/Assistant Design Project Manager | Sheriff's Admin  
*Robert P. Madison International*



**Adrian Maldonado**  
DEI Committee Member  
*Adrian Maldonado & Associates*



**Ariane Kirkpatrick**  
DEI Committee Member  
*The AKA Team*



**Lori Pampilo Harris**  
DEI Committee Member  
*HDR*



**Yvette Stevens**  
DEI Committee Member  
*Gilbane Building Company*



**Tari Rivera**  
DEI Committee Member  
*Regency Construction*



### CCJP – Your Local Cuyahoga County Team

- › 21 firms with offices in Cuyahoga County
- › \$8.8 billion of projects throughout the County
- › Understanding of Ohio Department of Rehabilitation and Correction approval process



### CCJP Commitment to Diversity, Equity and Inclusion on Our Team

- › Total SBE: 20.16%
- › Total MBE: 19.34%
- › Total WBE: 8.68%
- › Total DB Team: 48.17% (excluding hard cost of construction)



### Diversity, Equity and Inclusion (DEI) Committee

- › Oversight
- › Quality control
- › Procurement
- › Meet or exceed diversity participation goals



### Seasoned Corrections Experts

- Dominic Ozanne
- Mark Cunningham
- Chad Hobson
- Mike Brencley
- Allan Renzi
- Robyn Wolf

**Combined \$10.8 billion of corrections projects**



### Thought Leaders in Social Design and Impact

- › Softening design to improve behavioral and mental health
- › Address equity in design
- › Restorative, outcomes-focused justice design
- › 7+ million SF of behavioral health space designed



### Design-Build Expertise

- › 1,000+ design-build projects totaling \$20 billion
- › Transparent approach and owner advocacy
- › Collaboration and integration of all team members from day one
- › Big room and co-location



### Local Subcontractor and Union Relationships

- › Strong relationships with subcontractors and unions across the County
- › Over 680 years of collective experience in Cuyahoga County
- › Rising Contractor Program
- › Apprenticeships



### Supply Chain Innovation

- › Identify long lead items and create inventory of materials for availability
- › Early MEP equipment package
- › Structural design considerations
- › Global supply chain
- › Mitigate risks associated with market and materials volatility



### Equity and Behavioral Health

- › Support the humanity of all who work, are detained, visit or provide services
- › Reduce recidivism and promote rehabilitation through diversion, treatment and other efforts
- › Overarching goal of reducing population



### Enhanced Schedule – Quick Start

- Our team has developed a quick start schedule with:
- › Big room collaboration with HOK
  - › Early design packages
  - › Enhanced site procurement
  - › GMP per contract documents
  - › Accelerated construction schedule



## VI. Recommendation Regarding Design-Builder Selection

- C. Consideration of Gilbane | Hunt CCCC, a Joint Venture, Doing Business as Cuyahoga County Justice Partners (CCJP) in association with Ozanne Construction and TMG Services Inc. as the Design-Builder



# Cuyahoga County Corrections Center

Cleveland, OH



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# CCJP Team Intro

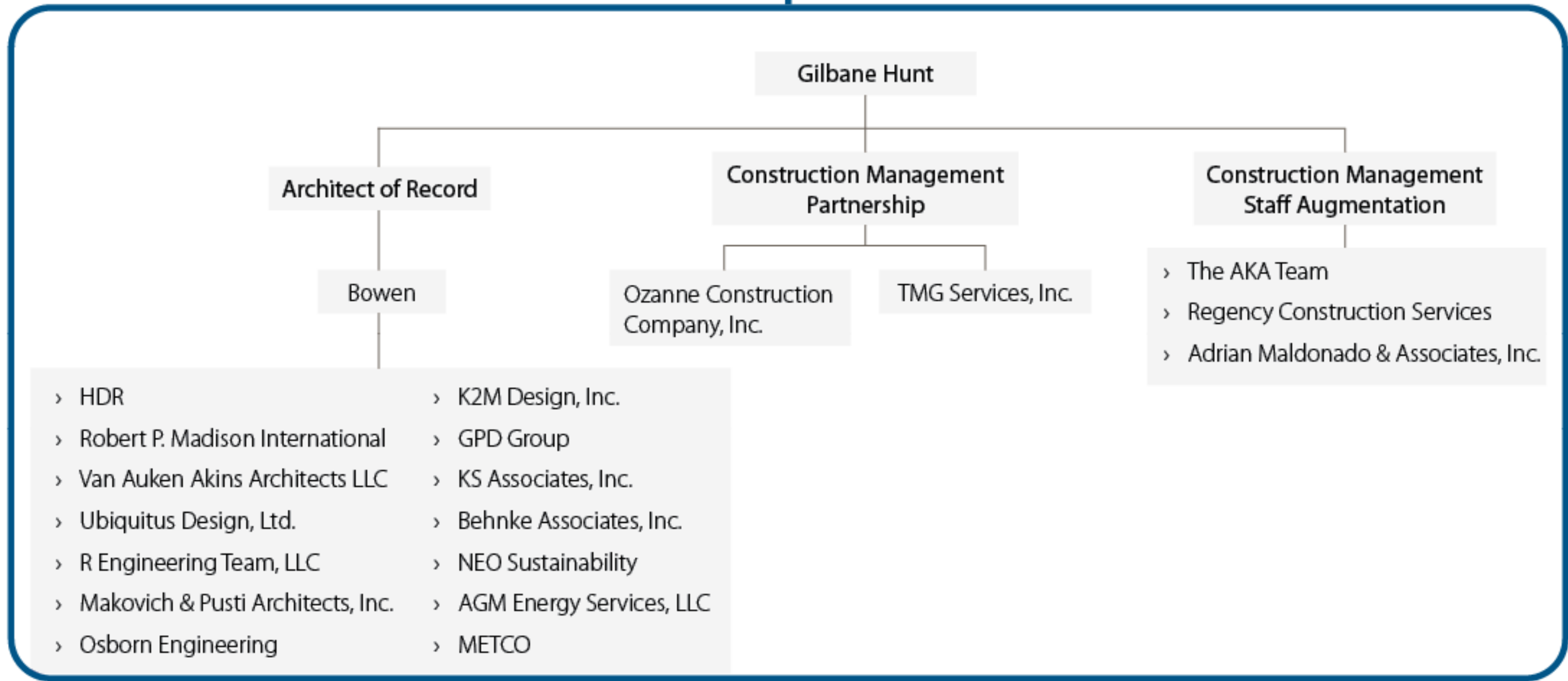
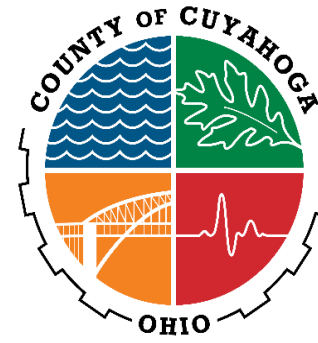
- ✓ Commitment to Cuyahoga County
- ✓ Local / National
- ✓ DEI
- ✓ Depth of Resources
- ✓ Community



**Design-Build Team Total Diverse Participation: 48.18%\***  
**20.16% SBE | 19.34% MBE | 8.68% WBE**

\* Excludes future subcontracted work

# Team Intro





# Project Experience

CCJP Brings Over

**\$8.8 Billion**

Of experience in Cuyahoga County

With an average of

**50+**

Years in Cuyahoga County

Our Team is Comprised of

**450+**

Staff Members that in Cuyahoga County



Orleans Parish Sheriff's Office (OPSO) Recovery Program



Los Angeles County Consolidated Correctional Treatment Facility



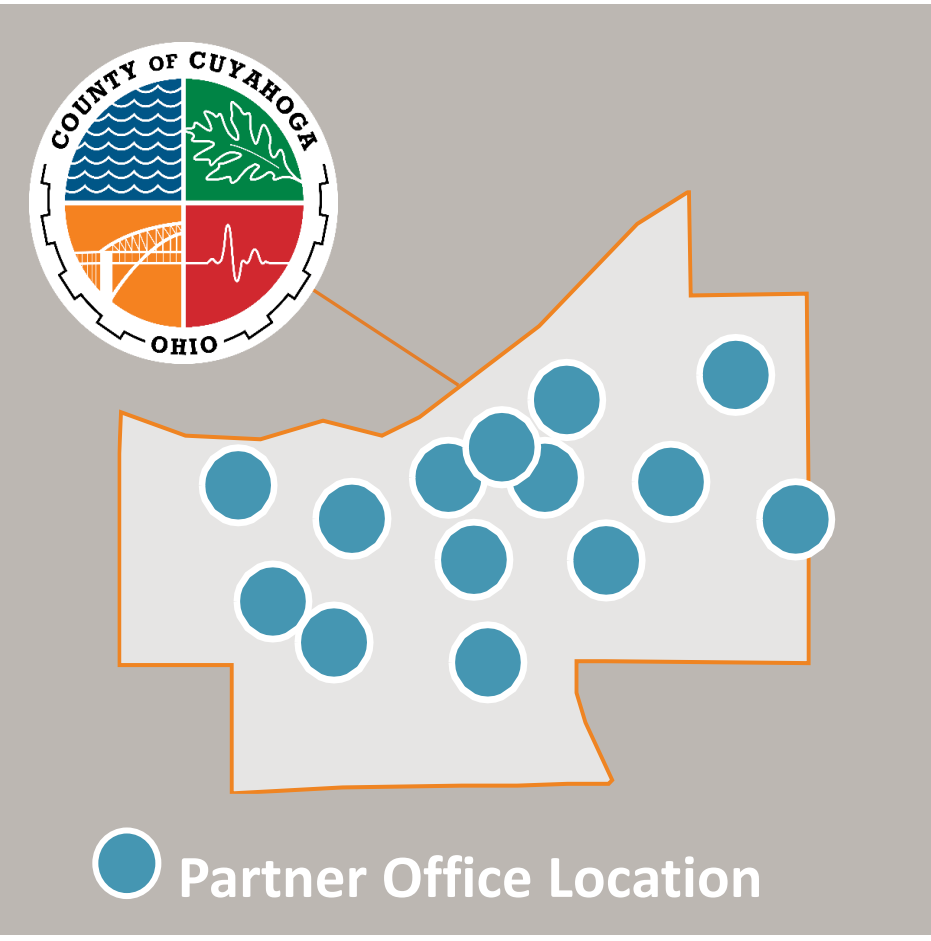
Marion County Justice Center – Jail/Sheriff Administration



Franklin County Corrections Center



California Department of Corrections and Rehabilitation (CDCR) Mule Creek Infill



Partner Office Location



# Direct Justice Experience



## Franklin County Corrections Center

Columbus, Ohio

- Corrections center, CUP, a medical clinic, orientation unit and parking garage
- 596,000 SF
- 1,300 beds
- \$303,000,000
- Direct supervision



## Marion County Justice Center

Indianapolis, Indiana

- Criminal justice facility, including a jail, sheriff's administration building and CUP
- 3,000 beds
- 720,000 SF
- \$280,000,000





# DEI Process

## DEI Committee Purpose

- > Educate the Community
- > Champion Equitable Design Principles
- > Monitor and Report Project Diversity
- > Key Partnerships and Initiatives

## County Goals

SBE	7%
MBE	17%
WBE	6%

## Voluntary Workforce Goals

Minority	10-15%
Female	5-7%
County Residents	25-40%

# DEI Process- Target Contracting Strategy

Enterprise Diversity		Proposed Project Cost		SBE Goal		MBE Goal		WBE Goal	
		\$	400,000,000.00	7% minimum		17% minimum		6% minimum	
		\$	192,000,000.00	Proposed Design Assist Cost					
BP#	Bid Package	Theoretical Package Value	%	\$	%	\$	%	\$	%
03A	Concrete	\$ 32,000,000	10%	\$ 3,200,000	10%	\$ 3,200,000	5%	\$ 1,600,000	
04A	Masonry	\$ 12,000,000	5%	\$ 600,000	5%	\$ 600,000	0%	\$ -	
07A	Roofing	\$ 12,000,000	30%	\$ 3,600,000	0%	\$ -	10%	\$ 1,200,000	
08A	Glass/Glazing	\$ 4,000,000	10%	\$ 400,000	10%	\$ 400,000	10%	\$ 400,000	
09A	Interior Studs & Drywall	\$ 20,000,000	10%	\$ 2,000,000	25%	\$ 5,000,000	6%	\$ 1,200,000	
21A	Fire Protection	\$ 4,000,000	10%	\$ 400,000	10%	\$ 400,000	10%	\$ 400,000	
22A	Plumbing	\$ 20,000,000	10%	\$ 2,000,000	15%	\$ 3,000,000	10%	\$ 2,000,000	
23A	HVAC / Controls	\$ 40,000,000	10%	\$ 4,000,000	25%	\$ 10,000,000	10%	\$ 4,000,000	
26A	Electrical	\$ 48,000,000	7%	\$ 3,360,000	25%	\$ 12,000,000	15%	\$ 7,200,000	
		<b>\$ 192,000,000</b>	<b>10%</b>	<b>\$ 19,560,000</b>	<b>18%</b>	<b>\$ 34,600,000</b>	<b>9%</b>	<b>\$ 18,000,000</b>	
01A	General Conditions	\$ 10,000,000	30%	\$ 3,000,000	40%	\$ 4,000,000	10%	\$ 1,000,000	
01B	Final Cleaning	\$ 2,000,000	0%	\$ -	100%	\$ 2,000,000	0%	\$ -	
04B	Detention Masonry	\$ 4,000,000	5%	\$ 200,000	5%	\$ 200,000	0%	\$ -	
05A	Structural Steel	\$ 4,000,000	0%	\$ -	20%	\$ 800,000	0%	\$ -	
05B	Misc. Steel	\$ 8,000,000	0%	\$ -	20%	\$ 1,600,000	0%	\$ -	
08B	Security Glazing	\$ 8,000,000	10%	\$ 800,000	10%	\$ 800,000	10%	\$ 800,000	
08C	Doors Frames Hardware	\$ 4,000,000	15%	\$ 600,000	15%	\$ 600,000	0%	\$ -	
09B	Flooring	\$ 4,000,000	10%	\$ 400,000	0%	\$ -	10%	\$ 400,000	
<b>Total Diversity</b>						<b>\$ 72,160,000</b>	<b>38%</b>		

Enterprise Diversity		Proposed Project Cost		SBE Goal		MBE Goal		WBE Goal	
09C	Painting	\$ 2,000,000	10%	\$ 200,000	10%	\$ 200,000	25%	\$ 500,000	
09D	Misc. Interiors	\$ 8,000,000	10%	\$ 800,000	20%	\$ 1,600,000	10%	\$ 800,000	
27A	Technology & AV	\$ 8,000,000	0%	\$ -	20%	\$ 1,600,000	5%	\$ 400,000	
31A	Excavation & Earth Retention	\$ 8,000,000	10%	\$ 800,000	20%	\$ 1,600,000	5%	\$ 400,000	
31B	Sitework	\$ 8,000,000	10%	\$ 800,000	20%	\$ 1,600,000	5%	\$ 400,000	
		<b>\$ 270,000,000</b>	<b>10%</b>	<b>\$ 27,160,000</b>	<b>19%</b>	<b>\$ 51,200,000</b>	<b>8%</b>	<b>\$ 22,700,000</b>	<b>\$ 101,060,000 37%</b>
DB Team Services		\$ 38,000,000.00	20%	\$ 7,600,000	19%	\$ 7,220,000	8%	\$ 3,040,000	
		<b>\$308,000,000</b>	<b>11%</b>	<b>\$34,760,000</b>	<b>19%</b>	<b>\$58,420,000</b>	<b>8%</b>	<b>\$25,740,000</b>	<b>\$118,920,000 39%</b>

Aspirational Diverse Market Capacity								
11A	Kitchen Equipment	\$ 8,000,000	0%	\$ -	0%	\$ -	0%	\$ -
12A	Detention Equipment	\$ 40,000,000	0%	\$ -	0%	\$ -	0%	\$ -
13B	Modular Steel Cells	\$ 20,000,000	0%	\$ -	0%	\$ -	0%	\$ -
14A	Elevators	\$ 4,000,000	0%	\$ -	0%	\$ -	0%	\$ -
28A	Security Electronics	\$ 20,000,000	0%	\$ -	0%	\$ -	0%	\$ -
		<b>\$ 92,000,000</b>	<b>0%</b>	<b>\$ -</b>	<b>0%</b>	<b>\$ -</b>	<b>0%</b>	<b>\$ -</b>

## Design Assist Strategy Mentor Protégé Analysis

Bid Package	Cuyahoga County		
	Lead	Self Perform Capacity	Associate Trade Capacity
Concrete	11	2	10
Masonry	7	5	2
Roofing	7	1	1
Exterior Glazing	5	1	0
Carpentry   Drywall	7	8	-
Fire Protection	6	1	-
Plumbing	8	9	4
Mechanical Piping	5	8	4
Electrical	5	6	2

**Total Diversity**

**\$ 72,160,000 38%**



# DEI Process

- Executive orders 1-4
  - 2021-001
  - 2021-002
  - 2021-003
  - 2021-004
- Disparity study

Subcontracting and  
Workforce Goals

Pillar  
**1**

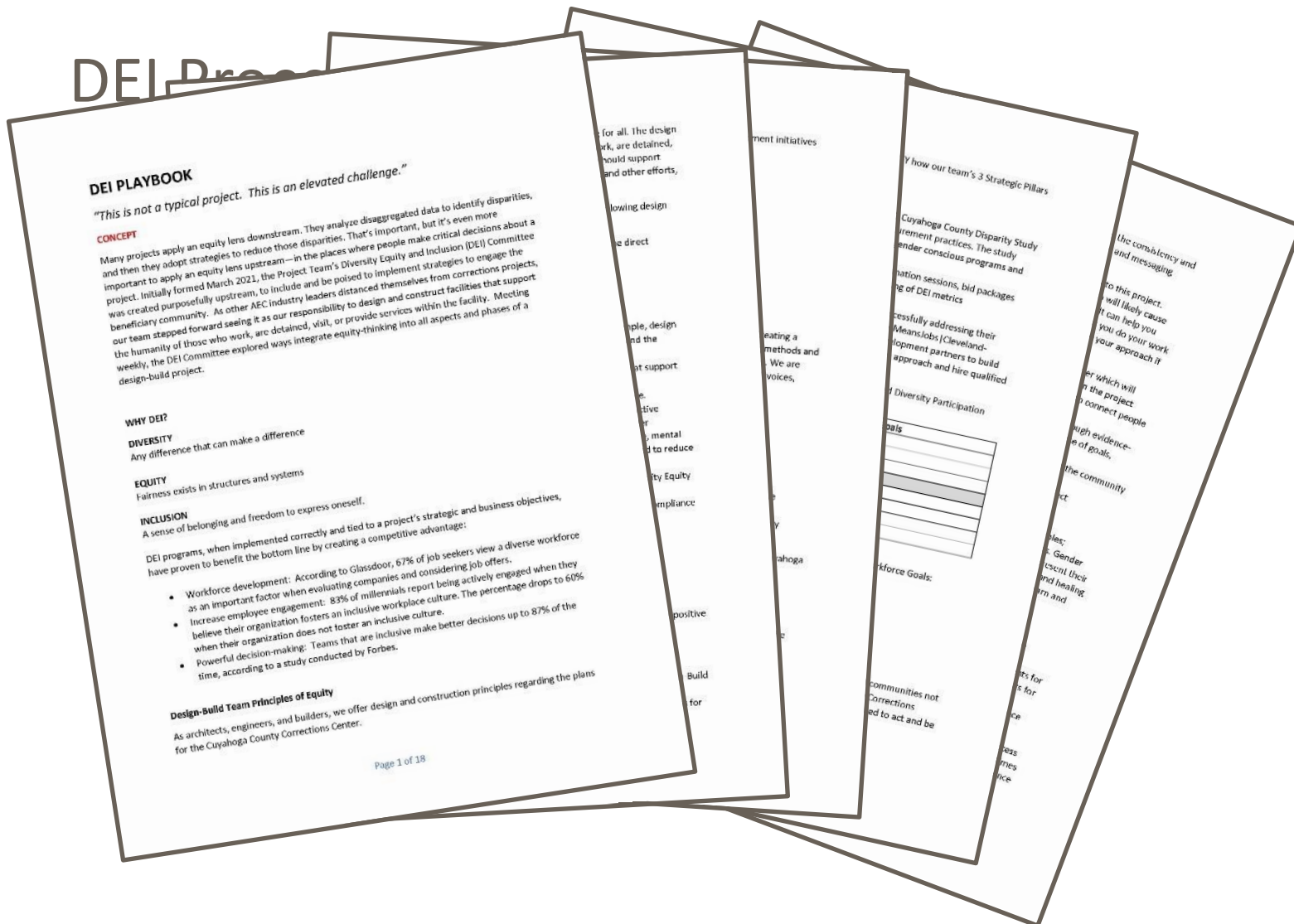
Communication  
Strategies

Pillar  
**2**

Equity  
Responsiveness

Pillar  
**3**

# DEI Playbook



# Community Outreach



# B2G and LCP Tracker Compliance

**Compliance Audit Summary** Help & Tools

Contract Main | View Contract | Subcontractors | Compliance Audit List | **Compliance Audit Summary** | Messages | Comments | Reports

**City of Cleveland**  
**Multi. See Refs. ED 221: ED 221 - Playhouse Square Apartments - The Lumen (LW FL TIF n LN) inc. amendment** Status: **Open**  
 Prime: **Gilbane - Cleveland Office** 5/1/2018 - 5/1/2020  
 Current Value: **\$88,000,000**

Compliance Audit Summary - Total Contract							
	Current Award	#	Award Percent	Payments	#	Payments Percent	Difference (Payments - Award)
Prime Contract	\$88,000,000.00			\$100,167,175.23			
For Credit	\$26,400,000.00	34 subs	30.000%	\$31,695,660.76	33 subs	31.643%	1.643% above goal
<b>Goal Types</b>							
For Credit to CSB Goal	\$7,040,000.00	10 subs	8.000%	\$8,454,124.24	10 subs	8.440%	0.440% above goal
For Credit to FBE Goal	\$6,160,000.00	16 subs	7.000%	\$8,380,504.02	15 subs	8.367%	1.367% above goal
For Credit to MBE Goal	\$13,200,000.00	8 subs	15.000%	\$14,861,032.50	8 subs	14.836%	0.164% below goal
Contract Progress	114%						
For Credit Progress	120%						

Amounts listed in the summary table above are payments retained by each subcontractor after payment of successive lower tier subcontractors. Award values may not match due to differences between overall contract goal and subcontractor assignments.



# Workforce and Economic Development Targets

- ✓ 1 Million Man Hours
- ✓ Job Creation
- ✓ Cuyahoga County Economic Impact
- ✓ Analysis Workforce Labor Market
- ✓ Detail Bid Package Strategy
- ✓ Maximize workforce training pre-apprenticeships with CLE Builds
- ✓ Analysis of building type to maximize local labor participation
- ✓ Anticipated Project Labor Agreement

			1,100,000	Minority		Female		Cuyahoga County Resident	
Workforce Diversity				10 - 15%	5-7%	25-40%			
BP#	Bid Package		Hours Est	%	Hrs	%	Hrs	%	Hrs
01A	General Conditions	2.5%	27,500	40%	11000	10%	2750	60%	16500
01B	Final Cleaning	0.5%	5,500	30%	1650	20%	1100	50%	2750
03A	Concrete	9.0%	99,000	20%	19800	5%	4950	30%	29700
04A	Masonry	4.0%	44,000	15%	6600	2%	880	25%	11000
04B	Detention Masonry	1.0%	11,000	15%	1650	2%	220	15%	1650
05A	Structural Steel	1.0%	11,000	10%	1100	2%	220	20%	2200
05B	Misc. Steel	2.0%	22,000	15%	3300	2%	440	15%	3300
07A	Roofing	4.0%	44,000	10%	4400	5%	2200	15%	6600
08A	Glass/Glazing	1.0%	11,000	5%	550	5%	550	15%	1650
08B	Security Glazing	2.0%	22,000	5%	1100	5%	1100	15%	3300
08C	Doors Frames Hardware	2.0%	22,000	20%	4400	10%	2200	50%	11000
09A	Interior Studs & Drywall	8.0%	88,000	25%	22000	10%	8800	45%	39600
09B	Flooring	1.0%	11,000	15%	1650	10%	1100	40%	4400
09C	Painting	1.0%	11,000	20%	2200	15%	1650	40%	4400
09D	Misc. Interiors	2.0%	22,000	20%	4400	10%	2200	30%	6600
11A	Kitchen Equipment	2.0%	22,000	5%	1100	2%	440	5%	1100
12A	Detention Equipment	10.0%	110,000	10%	11000	2%	2200	5%	5500
13B	Modular Steel Cells	5.0%	55,000	5%	2750	2%	1100	5%	2750
14A	Elevators	1.0%	11,000	10%	1100	1%	110	25%	2750
21A	Fire Protection	2.0%	22,000	15%	3300	2%	440	20%	4400
22A	Plumbing	5.0%	55,000	15%	8250	5%	2750	25%	13750
23A	HVAC / Controls	11.0%	121,000	15%	18150	10%	12100	30%	36300
26A	Electrical	12.0%	132,000	15%	19800	10%	13200	30%	39600
27A	Technology & AV	2.0%	22,000	10%	2200	10%	2200	15%	3300
28A	Security Electronics	5.0%	55,000	5%	2750	10%	5500	10%	5500

# VII. Determination 1.20.2022 – Approval of Design-Builder Selection Criteria and Advancing the Design-Builder Selection Process



## **DETERMINATION 1.20.2022 – APPROVAL OF DESIGN-BUILDER SELECTION CRITERIA AND ADVANCING THE DESIGN-BUILDER SELECTION PROCESS**

**The Steering Committee determines that the selection criteria for the Design-Builder is appropriate and further determines that Gilbane | Hunt CCCC, a Joint Venture, Doing Business as Cuyahoga County Justice Partners (CCJP) in association with Ozanne Construction and TMG Services Inc. satisfies the selection criteria and hereby recommends that Cuyahoga County proceed to negotiate and finalize an acceptable agreement with CCJP for Design-Build services, provided that such agreement contains commercially reasonable terms and conditions, including a robust plan for diversity and inclusion.**

- A. Public Comment**
- B. Discussion**
- C. Motion by Steering Committee**
- D. Further Discussion (if required)**
- E. Vote**

# VIII. Status Report Regarding the Site Selection Process



# Site Selection Process

- October 1, 2020 – Steering Committee presented with draft Site Criteria for Corrections Center site selection
- November 12, 2020 – Steering Committee agrees on proposed Site Criteria and authorizes County to "initiate the Site exploration/selection process"
- February 11, 2021 – First Executive Session to consider Acquisition of Property for Corrections Center
- March 5 – 21, 2021 – Community Engagement for Site Selection including Survey and opportunity for Public Input
- March 25, 2021 – Presentation regarding Public Input as to Site Selection Criteria and Jail Planning
- June 10, 2021 – Second Executive Session to consider Acquisition of Property for Corrections Center
- June 10, 2021 to present – Due Diligence and Work led by County Prosecutor's office to Continue to Assess Site Alternatives
- February 7, 2022 – Response to RFP Issued for Alternate Proposed Sites

CUYAHOGA COUNTY JAIL SITING SELECTION SCORESHEET	
<b>Selection Criteria</b>	
<i>Locational Impacts:</i>	
<b>Access to Public Transit</b>	
<ul style="list-style-type: none"> <li>• <b>Green</b> – Public transit currently available within 2 blocks of the site, 7 days a week</li> <li>• <b>Yellow</b> – Public transit available in vicinity of site and RTA commits to extending to site, 7 days a week</li> <li>• <b>Red</b> – Public Transit not readily available or no commitment to provide</li> </ul>	
<b>Parking/Access Attorneys &amp; Visitors</b>	
<ul style="list-style-type: none"> <li>• <b>Green</b> – Site will accommodate on-site parking for attorneys, volunteers, visitors &amp; families</li> <li>• <b>Yellow</b> – Parking is not available on site but readily available at reasonable rates adjacent to the site</li> <li>• <b>Red</b> – Limited public parking available</li> </ul>	
<b>Highway Access – Law Enforcement, Attorneys, Volunteers, Families &amp; Visitors</b>	
<ul style="list-style-type: none"> <li>• <b>Green</b> - The site is located within 2 miles of an expressway exit with good arterial street access</li> <li>• <b>Yellow</b> – The site is located within 4 miles of an expressway exit with good arterial Street access</li> <li>• <b>Red</b> – The site is located more than 4 miles of an expressway exit, or has poor arterial street access</li> </ul>	
<b>Proximity to the Courts</b>	
<ul style="list-style-type: none"> <li>• <b>Green</b> - The site is located within an 8-mile or a 15-minute drive to the Cuyahoga Justice Center or CBD</li> <li>• <b>Yellow</b> – The site is located within a 12-mile or a 30-minute drive to the Cuyahoga Justice Center or CBD</li> <li>• <b>Red</b> – The site is located more than a 12-mile or a 30-minute drive to the Cuyahoga Justice Center or CBD</li> </ul>	
<b>Proximity to Emergency Services</b>	
<ul style="list-style-type: none"> <li>• <b>Green</b> – Fire &amp; ambulance services available within 10 minutes of site; driving time to nearest hospital is 15 minutes or less</li> <li>• <b>Yellow</b> – Fire &amp; ambulance services available within 15 minutes of site; driving time to nearest hospital is 20 minutes or less</li> <li>• <b>Red</b> – Fire &amp; ambulance services are not available within 15 minutes of site; driving time to nearest hospital is greater than 20 minutes</li> </ul>	

# IX. Executive Session to Consider Acquisition of Property for Public Purpose (New Cuyahoga County Corrections Center)

(Roll Call Vote)



**X. ADDITIONAL PUBLIC COMMENT**

**XI. NEXT STEPS; NEXT MEETING—February 10 “Return to the Courts”**

**XII. ADJOURNMENT**